



STATE OF CONNECTICUT
OFFICE OF POLICY AND MANAGEMENT

March 1, 2012

The Honorable Dannel P. Malloy, Governor
Office of the Governor
State Capitol
210 Capitol Avenue
Hartford, CT 06106

Re: Annual Report on the Regional Performance Incentive Grant Program 2012

Dear Governor Malloy:

Enclosed is the fifth Annual Report on the Regional Performance Incentive (RPI) Grant Program as required by Section 4-124s (d) of the Connecticut General Statutes as amended by section 5 of Public Act 11-61. The goal of the RPI Program is to encourage municipalities to participate in municipal shared services projects to produce measureable "economies of scale" on a regional basis and to lower the costs and tax burden related to the provision of those services.

This report summarizes the progress and status of the original twenty-four projects that were awarded \$8.6 million for FY 2008. Seventeen of the projects have been completed to date, and the others are in various stages of implementation. In addition, a new funding source has been established for the RPI Program, and as a result, OPM is reviewing new RPI project proposals for the first time since FY 2008. This report also provides a list of the current RPI proposals.

The report can be accessed at: http://www.ct.gov/opm/lib/opm/igp/org/2012_RP_REPORT.pdf

Sincerely,

A handwritten signature in purple ink, appearing to read "W. David LeVasseur".

W. David LeVasseur, Acting Undersecretary
Intergovernmental Policy Division

Enclosures

Cc: Benjamin Barnes, Secretary, Office of Policy and Management
Diane Pizzo, Collection Mgmt Unit, CT State Library
Robert Wysock, OFA, 5200 LOB
Timothy Kehoe, Permanent Assistant Clerk of the Senate
Ann Clark, Permanent Assistant clerk of the House
Sandra Norman-Eady, OLR, 5300 LOB
Tracey Otero, OLR, 5300 LOB

**Annual Report on the Regional Performance Incentive Program
To the Finance, Revenue and Bonding Committee
February 2012**

Overview

The Regional Performance Incentive (RPI) Program was established under the provisions of Section 8 of Public Act 07-239, "An Act Concerning Responsible Growth". The Office of Policy and Management (OPM) administers the RPI Program, in accordance with the requirements of Section 4-124s of the Connecticut General Statutes (CGS), as amended by Section 5 of Public Act 11-61.

The goal of the RPI Program is to encourage municipalities to participate in regional projects with neighboring municipalities that will produce measurable "economies of scale", provide desired or required public services, and lower the costs and tax burdens associated with the provision of such services.

Initial funding for the RPI Program was established under Section 21 of Public Act 07-1 of the June Special Session, which appropriated \$8,600,000 from the FY 2007 General Fund surplus for use in FY 2008. Eligible applicants were invited to submit project proposals, and OPM subsequently awarded a total of twenty-four grants to eleven Regional Planning Organizations (RPOs).

This report provides a status update on each of the twenty-four previously funded projects, and it also takes a prospective look at the future of the RPI Program. Most notably, a new funding stream was established under Section 93(1)(K) of Public Act 11-6, which designates a portion of the revenue generated by both the hotel tax and the rental car surcharge for the RPI Program. As a result, OPM is currently in the process of reviewing new project proposals for the first time since FY 2008.

Status Update on FY 2008 RPI Projects

The following is a status update of the FY 2008 RPI projects. It reflects whether individual projects have been completed, how funding has been utilized and savings achieved, whether the grant was used to leverage other public and private investments, and other pertinent information about the project.

The FY 2008 RPI proposals were diverse, but there were certain areas of interest that many of the member municipalities shared: technical assistance was generally a high priority, as was public safety and maintenance of infrastructure.

Funding in the total amount of \$8,600,000 was awarded for:

- Eight (8) projects to provide/improve Information Technology and/or GIS-related services totaling \$2,304,095;
- Five (5) projects to provide/improve municipal administrative services totaling \$599,878;
- Six (6) proposals to provide/improve public safety or human services totaling \$4,082,727; and
- Five (5) proposals to provide public works-related services totaling \$1,613,300.

RPOs were allowed to invest funds that were not immediately expended on projects in interest bearing accounts, with the interest earned to be expended to further their RPI projects. The Capitol Region Council of Governments requested and was granted permission to increase the budgets of some projects, as a result of the availability of accrued interest. Of the initial \$8.6 million in RPI Grants awarded, \$2.5 million remains unexpended for six (6) projects which are in various stages of progress.

As of February 2012, seventeen (17) of the twenty-four (24) 2008 RPI projects (now 23 with the merging of NECCOG's projects) have been completed. They are:

- **Enhancement of CRCOG Regional GIS**, Capitol Region COG (CRCOG), \$52,086
- **Farmington Valley Trail Maintenance/Equipment Sharing**, CRCOG, \$216,300
- **GIS Flight and Mapping Data**, CRCOG, \$357,000
- **Regional Emergency Operations Center**, CRCOG, \$515,000
- **IT Application Sharing and Development**, CRCOG, \$ 515,000
- **Central CT Regional Transfer Station**, CCRPA, \$400,000
- **Municipal Training Academy**, COG of the Central Naugatuck Valley, \$145,878
- **Regional Trail Maintenance and Operations**, Greater Bridgeport Regional Council, \$112,000
- **Northwestern CT Regional Planning Cooperative**, NW CT COG and Litchfield Hills CEO, \$125,000
- **Public Works Equipment Cooperative**, Litchfield Hills CEO/NW CT COG, \$700,000
- **Regional GIS Services**, NECCOG, \$ 861,290
- **Regional Economic Development Web Portal**, South Central Regional COG, \$101,500
- **Solid Waste Disposal Study**, South Central Regional COG, \$32,762
- **GIS Data Update and Webpage Development**, Valley COG, \$112,375
- **Regional Trail Maintenance**, Windham Region COG, \$185,000
- **Regional Economic Development Staff**, Windham Region COG, \$104,000
- **GIS Website and Cadastral Data Center**, Windham Region COG, \$124,000

Attachment A provides specifics relating to the proposals that were granted RPI Program funding for FY 2008, some of which have been completed and others continue to progress toward completion.

Overview of FY 2012 RPI Program Applications

Under the provisions of the PA 11-61, all RPOs: i.e. Regional Councils of Government, Regional Councils of Elected Officials, Regional Planning Agencies, or any combination thereof, *and any two or more municipalities and any economic development district* were encouraged to submit proposals for (1) regional provision of service(s) or, (2) *for the preparation of a planning study of the delivery of an existing or new service on a regional basis* to the OPM no later than December 31, 2011.

The 2011 RPI Program proposal had to:

1. describe at least one service currently provided by a municipality (-ies) within the region but not on a regional basis,
2. describe the need for such service;
3. describe how the service will be delivered regionally;
4. describe what entity would be responsible for the delivery of such service;
5. describe the population that would be served;
6. describe how the service will achieve “economies of scale”;
7. describe the amount and manner each municipality will reduce its mill rate,
8. include a “cost benefit analysis” for the provision of such service by the municipality and by the entity submitting the proposal;
9. set out a plan of implementation,
10. describe how the proposed service will be sustained once it is established and all grant funding is expended, and
11. describe any potential legal obstacles to the regional provision of the service.

In addition, the applicant must provide a list of any public or private funding that may be leveraged by the implementation of the proposed project, and provide a resolution endorsing such proposal approved by the legislative body of each participating municipality. For the purposes of the Regional Performance Incentive Program, the “legislative body” is defined as “the board of selectmen, town council, city council, board of alderman, board of directors, board of representatives or board of the mayor and burgesses of a municipality”.

In December 2011, thirty proposals were submitted to OPM by RPOs, municipalities and an Economic Development District. The Project funding requests total \$12,712,538. By category they are:

Category	Funding Request
GIS Projects (7)	\$ 6,778,364
Administration (6)	1,105,981
Public Safety (6)	980,046
Public Works (5)	1,841,428
Information Technology (IT) (4)	1,641,019
Economic Development (2)	<u>365,700</u>
Total	\$12,712,538

Funding is to be derived from the Regional Performance Incentive Account, a separate, non-lapsing account drawn from a portion of the hotel tax and rental car surcharge. It is estimated that it will be fully funded by August 2012, and that FY 2012 funding will be \$7,200,000 and FY 2013 will be \$7,300,000. Funds will be released on a “rolling” basis, due to the Account’s quarterly accruals.

The Office of Policy and Management will review the new RPI proposals and award funding in FY 2012 to those proposals that OPM determines to meet the program goals and requirements. The Act requires the Secretary to give priority to proposals submitted by: (A) RPOs that include participation of all of the member municipalities, and which may increase the purchasing power of participating municipalities or provide a cost savings initiative resulting in a decrease in expenses of such municipalities, allowing such municipalities to lower property taxes, and (B) any economic development district.

Since there have yet to be any FY 2012 grant awards, Attachment B provides a list of the applicant entities, the title of the proposal, the amount of funding requested, and the number of participating municipalities.

Attachment A

2008 Regional Performance Incentive (RPI) Project Savings* Report of 2/01/12

RPO(s)	Proposal Title	Award	Cost comparison	Tax Savings	Method of Calculation/Relevant Notes
CRCOG Capitol Region COG	Enhancement of CRCOG Regional Web GIS COMPLETE	Orig: \$25,000 +Interest 27,086 Final \$52,086	Solo: 6 X 52,086 = 312,516 Regional: <u>52,086</u> Total Savings 260,430 Savings Per Town 43,405	Not provided; Potential mill rate reduction provided: .01 to .053	Divided the amount of the grant (increased from original of \$25,000 to \$52,085 through the use of interest income on grant funds) by the number of towns and got the proportional cost, deducted the proportional (regional) cost from the total cost and calculated the budget value of the amount saved and then calculated the mill rate needed to produce that amount of tax revenue.
CRCOG Capitol Region COG	Farmington Trail Maintenance/Equipm ent Sharing COMPLETE	\$216,300	Solo: 8 X 110,000 880,000 Regional: <u>216,300</u> Total Savings 663,700 Savings Per Town 89,963	Not provided; Potential mill rate reduction provided: .03 to .19	Cost of the machinery to be acquired was calculated, then the mill rate needed to generate the cost was calculated for each town: the mill rate needed to generate \$93,600* for each town should they have to purchase the equipment individually. *Original project cost estimated to be slightly higher. \$11,018 balance used for "seed money" to establish a capital equipment replacement fund.
CRCOG Capitol Region COG	GIS Flight and Mapping Data: Spring 2008 Color Digital Orthophotography COMPLETE	\$357,000	Solo: 22 X \$3,060/sq.mi.= 1,705,338. Regional: <u>357,000</u> Total Savings 1,348,338 Savings Per Town varies from \$32,000 to \$128,000	Not provided; Potential mill rate reduction provided: .012 to .14	Estimated cost of \$3,060 per square mile to provide individual municipalities the service that the vendor was willing to provide for \$600 per square mile if it got the contract to conduct the flight and provide the data for the whole region. Savings were estimated for each town based on their percentage of the area of the whole region, the value of a mill was determined and the savings calculated as a mill rate reduction.
CRCOG Capitol Region COG	Regional Traffic Team/Accident Investigation Unit	Orig: \$353,290 +Interest 20,535 Final \$373,825	Solo(21x73,500) 1,543,500 Regional: <u>373,825</u> Total Savings 1,169,675 Savings Per Town 55,699	Not provided; Potential mill rate reduction provided: .0162 to .0696	Cost of the training and equipment to be acquired was calculated, then multiplied by the number of towns participating (21), less the cost of the project, the savings would be the difference (\$373,825 divided by 21 participating towns= \$55,699 in savings per community. Mill rates will have to be re-calculated because of the passage of time and changes to cost and participation (increase of 2).
CRCOG Capitol Region COG	Digital Health Departments	\$355,476	Solo: 1,159,995 Regional: <u>355,476</u> Total Savings 804,519 Savings Per Town varies from \$25,791 to \$154,750	Not provided; Potential mill rate reduction provided: .0095 to .0527	Cost of the software, programming and hardware if acquired individually was calculated, cost as regional project apportioned to towns by size was developed and subtracted from individual project costs then the mill rate needed to generate the cost was calculated for each town: the mill rate needed to generate difference between individual project and regional project for each town should they have to purchase the equipment, individually, was then calculated.
CRCOG Capitol Region COG	Regional Emergency Operations Coordination Center COMPLETE	\$515,000	Solo: 2,432,000 Regional: <u>500,000</u> Total Savings 1,932,000 Savings Per Town varies from \$73,273 to 137,273	Not provided; Potential mill rate reduction provided: .024 to .185	Cost of design, construction and equipping an EOC for small- and medium-sized communities was estimated; towns were classified by size and potential costs estimated for a per town cost estimate; then actual cost for the regional center was developed. It was determined what mill rate would be needed to produce that amount of tax revenue, which represents the value of the savings.
CRCOG Capitol Region COG	Regional Animal Control Facility	\$515,000	Solo: 3,085,000 Regional: <u>500,000</u> Total Savings 2,585,000 Savings Per Town varies from \$350,000 to \$825,000	Not provided; Potential mill rate reduction provided: .17 to .25	Status of this project recently improved as an appropriate facility was located and committed to the project. Available funding will be used to make necessary alterations to the former fire station in South Windsor to house the facility. Municipalities currently participating are: East Hartford, Manchester and South Windsor. Because of unanticipated delays in finding an appropriate site, the fourth participating town had to make other arrangements to address their immediate animal control requirements, but may join the project at a later date.
CRCOG Capitol Region COG	IT Application Sharing and Development COMPLETE	Orig: \$515,000 +Interest 25,000 Final \$540,000	Solo 2,071,056 Regional: <u>540,000</u> Total Savings 1,531,056 Savings Per Town \$69,593	Not provided; Potential mill rate reduction provided: .0078 to .0853	Calculation of savings is based on a needs assessment conducted prior to submission of the project proposal, based on software programs towns are currently considering developing or purchasing, and is very speculative. It is also based on a solo cost estimate of over \$2 million; the grant is in the amount of \$515,000 supplemented by additional \$25,000 of interest. Estimated solo costs less grant, divided by 22 participating towns yields estimated savings of \$ 69,593 per town.

RPO(s)	Proposal Title	Award	Cost comparison	Tax Savings	Method of Calculation
CRCOG Capitol Region COG	Regional Police Training Facility	\$1,051,101	Cost to lease and equip similar space for 21 towns: 8,610,000 Cost to Create Regional Facility: <u>1,020,486</u> Savings: 7,585,514 Savings per town \$361,405	Not provided; Potential mill rate reduction provided: .0824 to .4604	This facility will provide a centralized facility for classroom and practical training, K-9 training, firearms training and tactical (SWAT) training. The cost of comparable commercial space as well as equipment and use of existing firearms range was estimated to be \$8,610,000 for towns to provide for their own training; cost of a regional facility(excluding donated land), and equipment was estimated, less the cost of the project, and the difference was divided equally among the towns to determine savings.
CRCOG Capitol Region COG	Regional Law Enforcement Data Sharing	\$1,292,860	Solo Cost: 4,320,000 Regional Proj. Cost: <u>1,292,860</u> Savings: 3,027,140 Savings per town range from \$37,500 to \$300,000	Not provided; Potential mill rate reduction provided: .0344 to .1586	A pilot program supported with federal and state funds, to provide for an interactive regional Law Enforcement data system, for Bridgeport, Hartford and New Britain, allows for additional communities to join the regional system at very modest cost. Savings are relative to the size of the community served and range from \$37,500 to \$300,000. A 2010 change in primary vendor is providing program enhancements while meeting and exceeding original goals within original budget.
CCRPA Central CT RPA	Central CT Regional Transfer Station COMPLETE	\$400,000	The projected annual savings for the City of New Britain are \$150,00 and Town of Berlin \$30,000; net revenue generation from operation of the facility is estimated at \$2.2 million for the City of New Britain	Fees from marketing to new municipal or private customers, is expected to result in a tax reduction of one mil for New Britain.	A new municipal solid waste transfer station will be constructed on the New Britain/Berlin boundary line. It will provide the current municipal waste hauler to deliver municipal waste to the new transfer station thereby resulting in significant reduction of disposal trips, carbon emissions, noise pollution and traffic congestion. The secondary goal of the facility is to attract other waste streams such as wood waste, bulky waste, construction and demolition debris, and organics from other municipalities/businesses for volume reduction and transfer.
COGCNV COG of the Central Naugatuck Valley	Municipal Training Academy COMPLETE	\$145,878	Solo Training Costs: \$510,294 Regional " " <u>160,119</u> Savings: 350,175	Not provided; Potential mill rate reduction provided: .01 to .07	A needs assessment was conducted among participating municipalities; and subject priorities determined. Costs to provide training by individual towns was estimated, cost of conducting the regional training academy was calculated by course and participation and costs were estimated based on population.
GBRPA Greater Bridgeport Regional Council	Regional Trail Maintenance and Operations Program COMPLETE	\$112,000	Total project cost was \$112,000; municipal savings were estimated at \$90,000.	Not provided	Savings per municipality were estimated at: Bridgeport 24,600 Monroe 35,400 Trumbull 30,000
LHCEO/NWCTCOG Northwestern CT COG and Litchfield Hills CEO	Litchfield Hills Public Works Equipment Cooperative COMPLETE	\$700,000	Annual savings conservatively estimated at \$17,475 among all towns. See Explanation	Not provided	CEO estimated annual savings conservatively at \$17,475 among all the towns, because the towns would rent equipment or contract out the work rather than purchase the equipment outright, so the regional purchase was seen as an offset of those annual expenses. Significant additional benefit is the establishment of a working regional cooperative model to base future projects upon.
NECCOG Northeastern Connecticut COG	Regional GIS Services (with funds originally approved for Document Mgmt. Project (DMP) COMPLETE	Orig: \$674,900 DMP <u>186,390</u> Total: \$861,290	Solo GIS implementation: 12 X \$250,000= \$3,000,000 Regional GIS <u>861,290</u> Savings: \$2,138,710 Savings per Town: \$178,226. <i>Savings from proposed Regional Revaluation are not available at this time</i>	Not provided	Savings were calculated by using the cost of setting up a GIS system for each town, with all attributes proposed for the region, multiplied by the number of participants, less the cost of the regional system, divided by the number of towns to provide actual savings per town. Because of limitations in the COG's ability to provide benefits sought from the Document Management Project within available funding, the funding for the Document Management and Regional GIS projects was combined to fund a broadened GIS project increasing the benefits available through enhancement of the GIS Project and enabling the COG to conduct the first regional revaluation in CT, at significant savings to towns.

RPO(s)	Proposal Title	Award	Cost comparison	Tax Savings	Method of Calculation
NWCTCOG/LHCEO Northwestern CT COG and Litchfield Hills CEO	Northwestern CT Regional Planning Collaborative COMPLETE	\$125,000	<i>Please see complete description of benefits at right.</i> \$ Benefits Provided: \$331,000+ Grant: <u>125,000</u> Savings: <u>\$206,000</u> Per Town: \$25,750 minimum	Not provided	Through the Collaborative planning costs for the eight participating towns were halved and service greatly enhanced. Efforts of the Collaborative resulted in \$331,000 in funding from outside sources to fund local planning initiatives such as affordable housing, model regulations and a website providing planning and land use information and resources and a quarterly news letter. Though small in scale, this is a highly effective model regional effort.
SCRCOG So Central Reg. COG	Regional Economic Dev. Web Portal COMPLETE	Orig. \$100,000 Interest <u>1,500</u> Total \$101,500	<i>Solo Cost:</i> 15 X \$115,000= <u>\$1,725,000</u> <i>Regional Cost:</i> <u>101,500</u> <i>Total Savings:</i> <u>1,623,500</u> <i>Savings per town =108,233.</i>	Not provided	Savings calculated by multiplying the number of participating municipalities (15) by the Cog's estimated cost to provide the service (\$115,000) yielding an estimated cost if done individually, of \$1,725,000. The amount of the grant (\$101,500 was deducted from the \$1,725,000, and then divided by the number of towns benefiting from the project, for an estimated savings per town of \$108,233.
SCRCOG So Central Reg. COG	Solid Waste Disposal Study COMPLETE	\$34,639 (Orig. \$125,000)	<i>Solo Cost</i> 8 X 34,639 : <u>\$277,112</u> <i>Regional Cost:</i> <u>34,639</u> <i>Savings:</i> <u>242,473</u> <i>Per Town: 30,309</i>	Not provided	Savings were calculated upon the premise that the project saved each town the cost of the study or \$34,639 each, which equals \$277,112; less the cost of the project, then divided by the number of participating towns (8) yielding the savings of \$30,309 per town.
SCCOG Southeastern CT COG	Regional GIS System	\$309,430	<i>Solo Cost</i> 20 X 36,865: <u>\$ 737,300</u> <i>Regional Cost:</i> <u>247,830</u> <i>Savings:</i> <u>489,470</u> <i>Savings per town of \$24,474</i>	Not provided; Potential mill rate reduction provided: .014 to .212	Savings were calculated on a cost avoidance basis to yield a savings of \$36,865 and the mill rate reductions were based on that; the calculations yielded mill rate reductions from .014 to .212. However, OPM would calculate the savings by subtracting the project cost from the estimated cost of each town going "solo" on a GIS system, then divide the savings by the number of towns (20) and yield savings of \$24,474 per town.
VCOG Valley COG	Update of GIS Data and Establishment of Regional Web Page COMPLETE	\$112,375	<i>Solo Cost:</i> <u>\$148,5000</u> <i>Regional Cost:</i> <u>112,375</u> <i>Total Savings:</i> <u>36,125</u> <i>Savings per town varies from \$8,406 to \$9,406.</i>	Not provided; Potential budget reduction provided: .0091 to .0247	The four municipalities in the region were at various stages of data maintenance of their GIS systems originally created in 1988. The data needed to be brought up to a current uniform level, so the savings vary from town to town. In addition, a regional website was established to further serve the towns with a regional zoning layer, DEP layers, and other environmental layers, transportation and census demographic layers. Each town has allocated funds to maintain data which will continue to provide value and savings now that the project is complete.
WINCOG Windham Reg. COG	Regional Economic Development Staff COMPLETE	\$104,000	<i>Solo Cost:</i> <u>\$430,000</u> <i>Regional Cost:</i> <u>104,000</u> <i>Savings:</i> <u>326,000</u>	Not provided; Potential mill rate reduction provided: .03 to .20	RPO calculated that the savings are \$430,000; \$100,000 per town (4) and \$30,000 for Windham because Windham has a part time ED, however, they neglected to deduct the cost of the project from the calculations. The savings are still \$330,000 and possibly more because additional towns are participating in the project, so regionalizing the project has provided significant savings to the participating municipalities.
WINCOG Windham Reg. COG	GIS Website and Cadastral Data Center COMPLETE	\$124,000	<i>Solo Cost:</i> 9 X \$109,000= <u>\$450,000</u> <i>Regional Cost:</i> <u>124,000</u> <i>Savings:</i> <u>326,000</u>	Not provided; Potential mill rate reduction provided: .015 to .063	Cost to set up a GIS and Cadastral Data System (excluding web site costs) for each town (9) less amount of grant yields total savings of \$857,000; however, savings to each town depends on the number of parcels and whether they have any usable data in existing GIS systems. Though costs are reduced by regional service, there is an additional cost to provide it that the towns individually wouldn't incur which are annual web hosting costs and additional personnel costs. Conservative savings estimates by COG range from \$4,000 to \$43,500 per town.
WINCOG Windham Reg. COG	Regional Trail Maintenance Equipment COMPLETE	\$185,000	<i>Solo Cost:</i> <u>\$1,224,000</u> <i>Regional Cost:</i> <u>185,000</u> <i>Savings:</i> <u>1,039,000</u> <i>Per Town \$115,444</i>	Not provided; Potential mill rate reduction provided: .09 to 1.27	Savings were calculated upon the cost of the equipment: if each town were going "solo" on the project, they would have to spend \$136,000 each, however, the cost of the project should be deducted, and then the savings divided among the towns. Still, there were significant savings, even more when considering the direct benefits to residents.

*Caveats

1. All of the figures provided are *estimates* of savings provided by the RPO administering the project, unless otherwise noted.
2. Some estimates have “shifted” somewhat with changes in the number and or size of participant towns or vendors. For example, some projects are providing more service/benefit than originally proposed because of the changes.
3. The funding for NECCOG’s Document Management Project was combined with its GIS Project, which enabled the COG to conduct the first regional revaluation in CT at significant savings to participating municipalities.
4. Some RPOs have benefited by depositing their total grant amount in interest bearing accounts. The interest income was invested in the RPI Projects where needed, and is noted above.

**Cooperative effort between two RPOs: Litchfield Hills Council of Elected Officials and Northwestern CT Council of Governments, with each taking the role of lead agency in one of the projects.

Attachment B				
FY 2011-12 Regional Performance Incentive Grant Proposals				
Applicant	Proposal	\$ Requested	Participants	
Capitol Region COG	Regional Property Assessment Study	75,000	17/30	
Capitol Region COG	Back Office Service Sharing Study	150,000		
Capitol Region COG	CAPTAIN 4G Public Safety Mobile Data System	400,000	16/30	53%
Capitol Region COG	Information Technology Application and Sharing	725,000	20/30	67%
Capitol Region COG	CRCOG GIS Data Development and Web GIS Update	\$1,452,647	24/30	80%
Central CT RPA	Improved Transit Access through Multiregional Online Trip Planning	\$142,169	9 Transit Districts	
Central CT RPA	Regional GIS Parcel Mapping	\$149,340.	7/7	100%
Central CT RPA	Regional Dial-A-Ride Scheduling and Routing	\$273,850	7/7	100%
CT River Estuary RPA for: Lower Connecticut River Valley Planning Region	GIS Parcel Database and Strategic Economic Plan	\$786,000	17/17	
COG of the Central Naugatuck Valley	Regional Animal Control Facility Feasibility Study	\$ 44,500	6/13	46%
Coventry	Intertown Shared Economic Development Staff	\$100,000	3	
Greater Bridgeport Regional Council	Regional GIS Program	\$1,400,000	6/6	100%
Litchfield Hills CEO	Regional Animal Control Feasibility Study	\$35,000	11/11	100%
Litchfield Hills CEO/Northwest CT COG	Public Works Equipment Sharing	\$250,000	11/11	& 3/9
Newington	Intertown Midstate Major Crime Squad	\$350,546	5	
Northeastern CT COG	Paramedic Intercept Improvement Feasibility Study	\$ 50,000	12/12	100%
Northeastern CT COG	Regional Household Hazardous Waste Facility	\$598,000	9/12	75%
Northeastern CT COG	Tree Hazard Mitigation Program (3 optional levels of service)	\$621,428	12/12	100%
Northwest CT COG/Litchfield Hills CEO	Municipal Solar Panel Project	\$260,000	4/9	44%
Northwest CT COG/Litchfield Hills CEO	Organic Recycling Feasibility Study	\$112,000		
REX* Development (EDD) *Regional Economic Xcelleration	Business Retention and Expansion	\$265,700	15 member towns of the SCRCOG	
Rocky Hill	Intertown PSAP Dispatch Planning Grant (Study)	\$100,000	5	
South Central Regional COG	Inter-municipal Shared Services Feasibility Study	\$ 54,581	15/15	100%
South Central Regional COG	Regional Web-based GIS Program	\$591,028	15/15	100%
Southeastern CT COG	Fund the Cost of SCCOG towns to join CRCOG On-Line Permitting System	\$500,000	10/20	50%
Southeastern CT COG	Creation of Regional On-Line Property Survey Index with Searchable Database	\$436,400	18/18	100%
Southeastern CT COG	Study and Plan for Shared Services for SCCOG Region	\$330,000	18/18	100%
South Western RPA	Regional GIS Data Services	\$2,150,000	8/8	100%
Windham Region COG	Regional Risk Management/Brokerage Consultant	\$60,000	9/9	100%
Windham Region COG	Regional GIS and Cadastral Data Center Expansion	\$249,349	9/9	100%