

	COVER PAGE
District:	District: Walllingford Public Schools□
Vision:	"Vision: Wallingford Public Schools, in partnership with our families and community, will strive to employ and develop an educational staff that reflects the community it serves. We will do this through promoting equitable and
Theory of Action	Theory of Action: If the Wallingford Public Schools increase the racial consciousness and cultural responsiveness of district staff in positions responsible for talent management, professional learning, and talent recruitment/development, then WPS will transform and implement policies, structures, and practices that result in hiring practices which increase access to diverse educators resulting in a more representative staff composition that reflects the community we serve. Community we serve.
Team Lead:	Dr. Fran Thompson, Assistant Superintendent of Personnel
Team Members:	"Team members: D. Bellizzi, C. LaTorre, A. Turner, F. Thompson, D. Barone, J. Bondi, D. Bryant "□



RECRUITMENT									
	Who Manages	Who Manages Strategies/Key Activities			Indicators of	Resources	Risks and	Communication/	
Goal	the Goal?	(How are we going to do it?)			Progress	Required	Mitigation	Engagement Efforts	
(What are we trying to do?)	(name, position)	What?	Who Owns This?	By When?	(How will we know if we are on track for success?)	(What people, time, money, and technology will be needed?)	(What could go wrong? How will we make that less likely to happen?)	(Who needs to be consulted/ engaged? What needs to be communicated? To whom?)	
"Promote employment	Dr. Fran Thompson	"BOE Policy 411.3/4211.3	"	Spring/Summer 2024 and	"- Increase in diversity of	"Advertising Budget to	"RISK:	"Streamline recruitment	
opportunities to a diverse,			District Climate and	ongoing	applicant pool	promote employment	Dearth of diverse	processes	
qualified candidate pool of		The Board recognizes the	Engagement Committee			opportunities	applicants to positions		
potential candidates		diversity of the people	members		- Increase in partnerships			Develop comprehensive	
		who live in this school			with local community	Recruitment Team for Job	MITIGATION:	job descriptions and	
The diversity pool of		district and believes that	Administrative Council		agencies to promote	Fairs, College/ Career	Continue review of data	leverage various	
applicants for teaching		this diversity should have			opportunities for	Fairs, other local	and action plan to seek	recruitment platforms	
positions will increase by		an important bearing on all	"		employment within the	community outreach	qualified, diverse	such as online job	
15% over the next three		aspects of the school			district	opportunities	applicants for positions	boards, professional	
years"		system's activities. It is						networks and social	
		especially important that			- Increase collaborative		RISK:	media.	
		this diversity of population			opportunities with		Language barriers in job		
		be recognized in the			teaching preparation		posting and description/	Collaborate with teacher	
		recruitment, hiring,			universities and look for		expectation	education programs and	
		promotion, and assignment			avenues to explore			attend job fairs to engage	
		of personnel.			partnerships (internships,	"	MITIGATION:	with potential candidates.	
					student teaching,		Have translations for		
		Design outreach programs			recruitment fairs)		postings in Spanish and	Streamline the	
		to inform middle and high			"		other dominate	application and interview	
		school students about the					secondary languages,	process to ensure a	
		value of teaching and the					where applicable	positive and efficient	
		need for teachers.						experience for	
							"	candidates, reflecting the	
		Recruit in our community						professionalism and	
		(Grow Your						dedication of the	
		Own)						Wallingford Public	
		Parents/Community						Schools	
		Collaborate with and						D. L. J.	
		Promote TEACH CT						Emphasize competitive	
		Oth on Duo onomo oxol.						compensation and benefits	
		Other Programs such as						benefits	
		Future Teachers of		I	I				



Wested.org HIRING & SELECTION									
Goal	Who Manages the Goal?	Strategies/Key Activities (How are we going to do it?)			Indicators of Progress	Resources Required	Risks and Mitigation	Communication/ Engagement Efforts	
(What are we trying to do?)	(name, position)	What?	Who Owns This?	By When?	(How will we know if we are on track for success?)	(What people, time, money, and technology will be needed?)	(What could go wrong? How will we make that less likely to happen?)	consulted/ engaged?	
"Ensure an a fair and equitable hiring process that recognizes the need for a diverse educational staff in our district The selection and hiring of candidates will increase by 10% over the next three years "		and diverse members to assist in interview question creation and evaluation of candidates	"Admin., Hiring Committees from a diverse representation pool Building and Central Office Administrative teams "	Spring/Summer 2024 and ongoing	"- Increase in the diversity of our district educator and staff composition; Residents placed in our schools Training plan developed; Training completion signoff	"Training of hiring committees (including facilitators) on equity hiring practices	"RISKS: Lack of cohesive training to committee members (given the many different stakeholders and many different hiring committees) MITIGATION: Ensure the facilitator of each committee has been given training"		



WestEd.org RETENTION									
Who Manages Goal the Goal?			Strategies/Key Activities (How are we going to do it?)		Indicators of Progress	Resources Required	Risks and Mitigation	Communication/ Engagement Efforts	
(What are we trying to do?)	(name, position)	What?	Who Owns This?	By When?	(How will we know if we are on track for success?)	(What people, time, money, and technology will be needed?)	(What could go wrong? How will we make that less likely to happen?)	consulted/ engaged?	
Ensure a highly trained staff that not only feels supported and that their voices are heard but also has room for professional growth and upward mobility	Dr. Fran Thompson	"Create training for all staff around equity and diversity in the workplace. Foster climate building that celebrates diversity and inclusion in the workplace (as strengths for the district) Hold focus groups and survey for all departments to access work climate Create Affinity groups that create belonging and build a shared commitment to professional growth and development to champion equity efforts in district "	Administrators. Central Office Leadership, DEP Committee	Ongoing	"- Retention rates of staff - Leadership opportunities for existing staff within the organization "	"Personnel Staff to support focus groups for current staff Time to analyze survey results and convene team to evaluate action plan and next steps for retention focus "	Opportunities for advancement are limited due to prerequisite qualifications/ certifications	"Build supportive mentorship programs Pair new teachers with experienced mentors who can provide guidance, advice and support during the initial years of their teaching careers. I Implement a structured mentorship program that includes regular checkins, observation and feedback sessions, and opportunities for collaboration. Foster a sense of camaraderie and community among teachers, creating an environment where knowledge-sharing and support are valued.	