#### IMPORTANT NOTES:



- 1. Formal approval by your local or regional board of education, or equivalent governing body for schools must be obtained prior to submitting your Increasing Educator Diversity Plan. Be prepared to provide the day, month and year that the plan was approved by the board or equivalent governing body as part of the upload of your submission.
- 2. In the absence of an original motion or a preexisting board or board equivalent policy expressly conferring authority on the superintendent or equivalent schools administrator to make any necessary Plan revisions, the school board or equivalent governing body will be expected to formally approve any necessary revisions to its Plan prior to resubmitting the revised Plan by May 15, 2024

COVER PAGE							
District:	Griswold Public Schools						
Vision:	To enhance educator diversity in Griswold Public Schools, we commit to recruiting and nurturing a diverse faculty and staff that embodies excellence, fosters connections, and empowers students to become future-focused, resilient						
Theory of Action	If we deliberately support high-quality educators of color throughout their tenure with Griswold Public Schools by:  1. Recruiting/hiring to foster and celebrate a culture of belonging  2. Overseeing an onboarding process, targeted early career support, and ongoing professional learning to ensure that every individual feels both welcomed and valued  Then we will:  1. Ensure a transparent search and selection process.  2. Support individuals and their talents, so that they can grow and thrive with colleagues and students.  Approved by PDEC Committee: March 5, 2024  Approved by Griswold Board of Education: March 14, 2024						
Team Lead:	Sean P. McKenna, Superintendent						
Team Members:	Sean P. McKenna, Superintendent Glenn LaBossiere, Assistant Superintendent Patricia Feeney, Coordinator, Teaching, Learning & Innovation Coordinator Jessica Gillespie, Coordinator, Teaching, Learning & Innovation Coordinator Deborah Martin, Director, Fiscal & Personnel Services Christopher Champlin, Director, Student Services Louis Zubek, Principal, Principal, Griswold Middle School Erin Bettini, Teacher, Griswold Elementary School Ty Roby, Teacher, Griswold Middle School & GEA President						



<del>nes r</del>	VestEd org	RECRUITMENT						
Goal	Who Manages the	Strategies/Key Activities			Indicators of	Resources Required	Risks and Mitigation	Communication/
(What are we trying to	(name, position)	What?	Who Owns This?	By When?	(How will we know if	(What people, time,	(What could go wrong?	(Who needs to be
We commit to enhancing	Superintendent's Office	1. Partner with Diverse	GPS Office of Teaching,	2024-2025 school year	Increase in Diverse	Recruitment Team: A	Risk: In our area, the	Transparent
the diversity of our		<b>Teacher Preparation</b>	Learning, and Innovation		Applicants: Track the	dedicated team to focus on	pool of diverse	Communication: Clearly
prospective educators by a		Programs: Engage with			diversity of our applicant	implementing and	candidates is limited.	communicate our goals
targeted 20% within the		teacher preparation			pool over time.	monitoring these strategies	Mitigation: Strategies	and strategies for
next 3-5 years by		programs that have a track			The goal is to increase	such as Engaging with	include expanding the	increasing diversity to all
expanding our recruitment		record of producing			the percentage of	teacher preparation	geographical scope of	stakeholders. This
efforts and appealing to		diverse candidates.			applicants from	programs that have a track	recruitment efforts and	includes teachers,
more teachers of color.		(Source: Dee &			underrepresented groups.	record of producing	developing 'grow your	administrators, students,
		Goldhaber, 2017)				diverse candidates.	own' programs within the	parents, and the wider
							district.	community.
		2. Attend Job Fairs and	GPS Office of Teaching,	2024-2025 school year	Attendance at job fairs	Marketing: Community	Risk: Time and money	Updates: Provide regular
		3. Tap into Alternative	GPS Office of Teaching,	2024-2025 school year	Increase in Diverse	Partnership Development:	Risk: We cannot control	Highlight Successes:
		4. Recruit Current	Griswold High School	2024-2025 school year	Opportunities for	Activity period (for	Risks: If teachers feel	GHS teachers will need
		5. Update Marketing	District Community	2024-2025 school year	-Creation of marketing	Time and funds to develop	Risk: Marketing	This strategic marketing
		6. Post Inclusive Job	Fiscal & Personnel	2024-2025 school year	Job postings reflecting	Training and templates for	Risk: Staff turnover	Central Office needs to



HIRING & SELECTION  WestEd.org								
	Who Manages the	Strategies/Key Activities			Indicators of	Resources Required	Risks and Mitigation	Communication/
(What are we trying to	(name, position)	What?	Who Owns This?	By When?	(How will we know if	(What people, time,	(What could go wrong?	(Who needs to be
We commit to enhancing	Director of Fiscal and	1. Bias Awareness	Director of Fiscal and	2024-2025 school year	Training completed: all	Funding and time for bias	Risks: resistance to	Education: Clear and
the diversity of our	Personnel Services &	Training: All hiring staff	Personnel Services &		staff on the hiring	awareness training	change and potential	consistent messaging
educator pipeline by a	Superintendent	will undergo training to	Superintendent		committees are trained		accusations of reverse	about the benefits of
targeted 20% within the		identify and mitigate					discrimination.	diversity
next 3-5 years to more		unconscious bias,					Mitigation:	
accurately mirror the racial		following the model					Clearly communicate the	
and ethnic makeup of our		proposed by Greenwald					benefits of a diverse	
student body.		and Krieger (2006).					workforce	
		2. Hiring Handbook: In	Director of Fiscal and	2024-2025 school year	Hiring Handbook created	Dedicated support for	Ensure all decisions are	Transparent
		3. Structured Interviews:	Director of Fiscal and	2024-2025 school year	Structured interview	Training for hiring staff on	Risks: could include	Soliciting Feedback:



RETENTION									
Goal	Who Manages the	Strategies/Key Activities			Indicators of	Resources Required	Risks and	Communication/	
	(name, position)				(How will we know if	(What people, time,	(What could go wrong?	(Who needs to be	
do? How will you					we are on track for	money, and technology	How will we make that	consulted/ engaged?	
sustain educators in		What?	Who Owns This?	By When?	success?)	will be needed?)	less likely to happen?)	What needs to be	
ways that increase their								communicated?	
retention?)								To whom?)	
To effectively retain	Office of Teaching,	1. Mentorship	GPS Office of Teaching,	2024-2025 school year	Retention Rates: Track		Risk: Lack of funds for	Transparent	
educators of color, we will	Learning, and Innovation	Programs: Pairing new	Learning, and Innovation		the rate at which diverse	mentorship programs and	professional development	Communication:	
implement a		hires with experienced			staff members are	professional development.	and leadership	Regularly update staff on	
comprehensive support		teachers for guidance and			retained year over year.	Funds: To support	opportunities.	the progress of these	
and mentorship program		support, with a focus on				mentors.	Mitigation: Seek grants	initiatives.	
that will boost retention		pairing diverse teachers					or other sources of		
rates by a targeted 20% in		together when possible					funding.		
the next 3-5 years.		(Ingersoll & May, 2011).							
		2. Foster and Monitor	Building Administrators	2024-2025 school year	Job Satisfaction: Use	Facilitators: To lead	Risk: Insufficient buy-in	Messaging: Share with	
		3. Professional Learning:	GPS Office of Teaching,	2024-2025 school year	Professional Learning	Funds: To support the	Risk: Insufficient time	Promotion of PD:	