Educator Evaluation and Support 2022 Council Virtual Meeting 1 April 9, 2021

Phase I: Recommendations of Flexibilities for 2021-22 School Year CT General Statutes 10-151b(c) and CT Guidelines for Educator Evaluation Alignment Can EES 2022 Make Guideline Guideline **CT Guidelines for Educator Evaluation** CT Guidelines for Educator Evaluation C.G.S. 10-151b(c) **Changes and** Requirements Teacher Administrator **Recommendations to SBE?** Performance (A) the use of four performance 2.1 4-Level Matrix Rating System (pg. 5) 3.1 4-Level Matrix Rating System (pg. 15) No Designations evaluations designators: (1) Annual summative evaluations provide (1) Annual summative evaluations provide Must have a statutory change. Exemplary, Proficient, each administrator with a summative rating Exemplary, proficient, each teacher with a summative rating aligned to one of four performance Developing, and Below developing and below standard; aligned to one of four performance Standard evaluation designators [...] evaluation designators [...] (B) the use of multiple indicators **2.3 Teacher Eval. Components** (pgs. 7-8) Multiple Indicators of **3.3 Administrator Evaluation Components** Yes and No of student academic growth and End-of-year summative review: b. End of Academic Growth (pgs. 17-18) Multiple indicators of academic development in teacher (1)(a) An administrator's evaluation shall be Year Conference – [...] evidence will be growth must be included in the produced by using the multiple indicators based on at least three locally-determined evaluations; Guidelines but EES 2022 has the selected to align with each student learning indicators which align to Connecticut flexibility to determine how goal/objective. learning standards. For administrators in indicators are used in educator (c) One half (22.5%) of the indicators of high schools, selected indicators must evaluation. academic growth and development (IAGDs) include: 1. The cohort graduation rate and should be based on a standardized indicator, the extended graduation rate, as defined in when available and appropriate[...]Those the State's approved application for flexibility under the Elementary and without an available standardized indicator will select, through mutual agreement, Secondary Education Act. All protections subject to the local dispute-resolution related to the assignment of school accountability ratings for cohort graduation procedure as described in section 1.3. a rate and extended graduation rate shall non-standardized indicator. [...]While the state mastery test results can be used to apply to the use of graduation data for

principal evaluation.

identify an area for improvement and focus,

they cannot be a measure included in an

		educator's student learning objective (SLO)." The other half (22.5%) of the indicators of academic growth and development may be: 1. A maximum of one additional standardized indicator, if there is mutual agreement[] 2. A minimum of one non-standardized indicator.	(1)(b) For all school-based administrators, selected indicators must be relevant to the student population (e.g., grade levels) served by the administrator's school, [] (1)(c) For assistant principals, indicators may focus on student results from a subset of teachers, grade levels, or subjects, consistent with the job responsibilities of the assistant principal being evaluated.	
		2.9 Flexibility Components (1)(a) (pg. 13) [](a) For each goal/objective, each teacher, through mutual agreement with his/her evaluator, will select multiple Indicators of Academic Growth and Development (IAGD) and evidence of those IAGDs based on the range of criteria used by the district.	(1)(d) For central office administrators, indicators may be based on results in the group of schools, group of students, or subject area most relevant to the administrator's job responsibilities, or on district-wide student learning results.	
How to Assess Academic Growth and Development	(C) methods for assessing student academic growth and development; (D) a consideration of control factors tracked by the statewide public school information system, pursuant to subsection (c) of section 10-10a, that may influence teacher performance ratings, including, but not limited to, student characteristics, student attendance and student mobility;	2.3 Teacher Eval. Components (pg. 8) (f) []In the context of the evaluation of a teacher's performance, 2.3.f.1 is an opportunity to evaluate the degree to which the teacher provides students fair opportunity and 2.3.f.2 is an opportunity to evaluate the context in which the teacher is working to show that the teacher is given fair opportunity. Indicators of academic growth and development should be fair, reliable, valid and useful to the greatest extent possible.	3.3 Administrator Evaluation Component (1) (pg. 18) In selecting indicators, districts may establish district-wide indicators or may allow administrators and their evaluators to craft mutually agreed-upon student learning objectives specific to that administrator. The school or district must be able to collect adequate information on any chosen indicator to make a fair judgment about whether the administrator met the established goal. When setting targets or objectives, the superintendent or designee must include a review of relevant student	Yes The statute does not describe methods. Yes The statute requires considerations of control factors tracked by the state-wide public school information system but it is not limited to the list.

Scoring System to determine exemplary, proficient, developing and below standard ratings (Matrix, Observation Protocol, Standards-based Observation Model)	(E) minimum requirements for teacher evaluation instruments and procedures, including scoring systems to determine exemplary, proficient, developing and below standard ratings;	2.1 (1)(b) 4-Level Matrix Rating System (pg. 5) Determining summative ratings 2.3 Teacher Eval. Components (pgs. 9 – 10) (2) Forty percent (40%) of a teacher's evaluation shall be based on observation of teacher practice and performance. Observation protocol. Standards-based Observation Model. 2.9 Flexibility Components (1)(b) (pg. 13) Observation protocol	characteristics (e.g., mobility, attendance, demographic and learning characteristics). The evaluator and administrator must also discuss the professional resources appropriate to supporting the administrator in meeting the performance targets. For any administrator assigned to a school in "review" or "turnaround" status in the state's accountability system, the indicators used for administrator evaluation must align with the performance targets set out in the school's mandated Improvement Plan. Districts are encouraged to have such alignment for all administrators. 3.1 (1)(b) 4-Level Matrix Rating System (pg. 15) Determining summative ratings (3) Forty percent (40%) of an administrator's evaluation shall be based on ratings of administrator performance and practice by the district superintendent or her/his designee(s). (pgs. 18-19)	Yes The statute requires a minimum requirements for instruments and procedures. The Guidelines define those requirements for instruments and procedures such as the observation protocol.
Evaluation Training	(F) the development and implementation of periodic training programs regarding the teacher evaluation and support program to be offered by the local or regional board of	2.2 Teacher Evaluation Process (pg. 6) (1) Goal-setting conference (a) Orientation on process – To begin the process, the principal or designee provides the teacher with materials outlining the evaluation	3.2 Administrator Evaluation Process (pg. 16) (1)(a) Orientation on process – To begin the process, the superintendent or designee provides the administrator with materials outlining the evaluation process and other	Yes The statute requires evaluation training but does not describe process.

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	education or regional	process and other information as	information as appropriate. Process	
	educational service center for	appropriate and meets and reviews these	information provided in orientation must	
	the school district to teachers	materials. The orientation shall not occur	include the rubric used for assessing	
	who are employed by such local	later than November 15 of a given school	administrator practice, the instruments to be	
	or regional board of education	year.	used to gather feedback from staff, families,	
	and whose performance is being		and/or students and their alignment to the	
	evaluated and to administrators	Pg. (10)	rubric, the process and calculation by which	
	who are employed by such local	(f) Districts shall provide all evaluators with	all evaluation elements will be integrated	
	or regional board of education	training in observation and evaluation, and	into an overall rating.	
	and who are conducting	how to provide high-quality feedback.		
	performance evaluations;	Districts shall describe how evaluators must	3.7 Orientation Programs (pgs. 20-21)	
		demonstrate proficiency on an ongoing basis	The local or regional board of education or	
		in conducting teacher evaluations.	regional educational service center for the	
			school district shall offer annual orientation	
		2.7 Orientation Programs (pg. 12)	programs regarding the administrator	
		The local or regional board of education or	evaluation and support program to	
		regional educational service center for the	administrators who are employed by such	
		school district shall offer annual orientation	local or regional board of education and	
		programs regarding the teacher evaluation	whose performance is being evaluated and	
		and support system to teachers who are	shall train administrators who are employed	
		employed by such local or regional board of	by such local or regional board of education	
		education and whose performance is being	and who are conducting performance	
		evaluated.	evaluations.	
Professional	(G) the provision of professional	2.4 Evaluation-based Professional Learning	3.4 Evaluation-based Professional Learning	Yes
Development	development services based on	(pg. 12)	(pg. 20)	The statute requires evaluation
	the individual or group of	Districts and schools shall provide	Districts and schools shall provide	training but does not describe
	individuals' needs that are	professional learning opportunities for	professional learning opportunities for	process.
	identified through the	teachers, pursuant to subsections (a) and (b)	administrators, pursuant to subsection (b) of	p. 00033.
	evaluation process;	of Sec. 10-148 of the 2012 Supplement	Sec. 10-220a of the 2012 Supplement	
		(C.G.S.), based on the individual or group of	(C.G.S.), based on the individual or group of	
		individuals' needs that are identified through	individuals' needs that are identified through	
		the evaluation process. These learning	the evaluation process. These learning	

		opportunities shall be clearly linked to the specific outcomes of the evaluation process as it relates to student learning results, observation of professional practice or the results of stakeholder feedback. See appendix for statutory language referenced.	opportunities shall be clearly linked to the specific outcomes of the evaluation process as it relates to student learning results, observation of professional practice or the results of stakeholder feedback include the provision of useful and timely feedback and improvement opportunities. See appendix for statue language referenced.	
Improvement and Remediation Plans	(H) the creation of individual teacher improvement and remediation plans for teachers whose performance is developing or below standard, designed in consultation with such teacher and his or her exclusive bargaining representative for certified teachers chosen pursuant to section 10-153b, and that (i) identify resources, support and other strategies to be provided by the local or regional board of education to address documented deficiencies, (ii) indicate a timeline for implementing such resources, support, and other strategies, in the course of the same school year as the plan is issued, and (iii) include indicators of success including a summative rating of proficient or better immediately	2.5 Individual Teacher Improvement and Remediation Plans (pg. 12) Districts shall create plans of individual teacher improvement and remediation for teachers whose performance is developing or below standard, developed in consultation with such teacher and his or her exclusive bargaining representative for certified teachers chosen pursuant to section 10-153b of the 2012 Supplement (C.G.S.), and that (A) identify resources, support and other strategies to be provided by the local or regional board of education to address documented deficiencies, (B) indicate a timeline for implementing such resources, support, and other strategies, in the course of the same school year as the plan is issued, and (C) include indicators of success including a summative rating of proficient or better at the conclusion of the improvement and remediation plan.	and Remediation Plans (pg. 20) Districts shall create plans of individual administrator improvement and remediation for principals whose performance is developing or below standard, developed in consultation with such administrator and his or her exclusive bargaining representative for certified administrators chosen pursuant to section 10-153b of the 2012 Supplement (C.G.S.), and that (A) identify resources, support and other strategies to be provided by the local or regional board of education to address documented deficiencies, (B) indicate a timeline for implementing such resources, support, and other strategies, in the course of the same school year as the plan is issued, and (C) include indicators of success including a summative rating of proficient or better at the conclusion of the improvement and remediation plan.	Yes The statute requires evaluation training but does not describe process.

	at the conclusion of the			
	improvement and remediation			
	plan;			
Career Development	(I) opportunities for career	2.6 Career Development and Growth (pg.	3.6 Career Development and Growth (pg.	Yes
and Professional	development and professional	12)	20)	The statute does not describe
Growth	growth; and	Districts must provide opportunities for	Districts must provide opportunities for	opportunities or process.
		career development and professional growth	career development and professional growth	opportunities of process.
		based on performance identified through the	based on performance identified through the	
		evaluation process. Examples of	evaluation process. Examples of	
		opportunities include, but are not limited to:	opportunities include, but are not limited to:	
		observation of peers; mentoring/coaching	observation of peers; mentoring/coaching	
		early-career teachers; participating in	early-career administrators; participating in	
		development of teacher improvement and	development of administrator improvement	
		remediation plans for peers whose	and remediation plans for peers whose	
		performance is developing or below	performance is developing or below	
		standard; leading Professional Learning	standard; leading Professional Learning	
		Communities for their peers; differentiated	Communities for their peers; differentiated	
		career pathways; and targeted professional	career pathways; and, targeted professional	
		development based on areas of need.	development based on areas of need.	
Validation of Ratings	(J) a validation procedure to	development based on areas of ficear	development based on areas of freed.	YES
Tanadan or riasingo	audit evaluation ratings of			
	exemplary or below standard by			C.G.S. 10-151i addresses audits of
	the department or a third-party			teacher evaluation and support
	entity approved by the			programs.
	department.			
Defining Effectiveness	department.	2.8 Defining Effectiveness and	3.8 Defining Effectiveness and	YES
and Ineffectiveness		Ineffectiveness (pg. 12)	Ineffectiveness (pg. 21)	
and meneotiveness		Each district shall define effectiveness and	(1) Each district shall define effectiveness	Not addressed in statute.
		ineffectiveness utilizing a pattern of	and ineffectiveness utilizing a pattern of	
		summative ratings derived from the new	summative ratings derived from the new	
		evaluation system.	evaluation system.	
		evaluation system.	evaluation system.	

Student and Educator	4.1 Flexibility from Core Requirements for	YES
Support Specialists	the Evaluation of Teachers (pg. 22-23)	Not addressed in statute.
(SESSs)		
	(1) SESSs shall have a clear job descriptions	
	and delineation of their role and	
	responsibilities in the school to guide the	
	setting of indicators of academic growth and	
	development, feedback and observation.	
	(2) Because of the unique nature of the roles	
	fulfilled by SESSs, districts shall be granted	
	flexibility in applying the Core Requirements	
	of teacher evaluation in the following ways:	
	(a) Districts shall be granted flexibility in	
	using Indicators of Academic Growth and	
	Development to measure attainment of	
	goals and/or objectives for student growth	
	(b) Because some SESSs do not have a	
	classroom and may not be involved in direct	
	instruction of students, the educator and	
	evaluator shall agree to appropriate venues	
	for observations and an appropriate rubric	
	for rating practice and performance at the	
	beginning of the school year.	
	(c) When student, parent and/or peer	
	feedback mechanisms are not applicable to	
	SESSs, districts may permit local	
	development of short feedback mechanisms	
	for students, parents, and peers specific to	

	particular roles or projects for which the		
	Student and Educator Support Specialists are		
	responsible.		
Central Office		3.3 Administrator Evaluation Components	
Administrators		(pgs. 17-19)	
		(1) Forty five percent (45%) of an	
		administrator's summative rating shall be	
		based on multiple student learning	
		indicators.	
		(a) For 092 holders serving in central office	
		administrative roles, districts shall rate	
		performance based on results in the group of	
		schools, group of students, or subject area	
		most relevant to the administrator's job	
		responsibilities, or on district-wide student	
		learning results.	
		(d) For central office administrators,	
		indicators may be based on results in the	
		group of schools, group of students, or	
		subject area most relevant to the	
		administrator's job responsibilities, or on	
		district-wide student learning results.	
		(3) Forty percent (40%) of an	
		administrator's evaluation shall be based on	
		ratings of administrator performance and	
		practice by the district superintendent or	
		her/his designee(s).	
		For central office administrators, a rubric is	
		not required. Districts may generate ratings	
		from evidence collected directly from the	

Common Core of Leading: Connecticut	
School Leadership Standards (CCL:CSLS).	
Criteria for Proficient should be discussed	
during the goal-setting conference at the	
beginning of the year.	
(4) Ten percent (10%) of an administrator's	
summative rating shall be based on	
feedback from stakeholders on areas of	
principal and/or school practice described in	
the Connecticut Leadership Standards.	
Central office administrators shall be rated	
based on feedback from the stakeholders	
whom the administrator directly serves.	