

APPENDIX A: 2024-25 CHARTER SCHOOL ANNUAL REPORT

PART 1: SCHOOL INFORMATION AND EXECUTIVE SUMMARY				
Name of Charter School:	Year School Opened:			
Amistad Academy	1999			
Street Address:	City/Zip Code:			
580 Dixwell Avenue	New Haven, CT 06511			
School Director:	School Director Contact Information:			
AJ Lowe	ajlowe@achievementfirst.org /203-772-1092			
Grades Authorized to Serve in 2022-2023:	Charter Term:			
K-12	2023-2026			

1. School Performance Best Practices: In 250 words or less, describe the practice or practices in use at the school that have resulted in strong student outcomes and a positive school climate during the 2024-2025 school year. Explain the rationale for establishing the practice(s) and the issue(s) it was intended to address. Describe the impact of the practice(s) on the student outcomes, providing evidence to substantiate effectiveness (i.e. quantitative, qualitative data). Provide evidence of collaboration with local school districts as appropriate.

Achievement First (AF) schools in Connecticut are grounded in five core elements that define our model and have driven strong student outcomes and a positive school climate. These include:

- 1. prioritizing student experience through joyful, safe, and inclusive environments;
- 2. maintaining a strong focus on student achievement, with staff evaluations tied to student growth;
- 3. investing in talent through coaching and leadership development;
- 4. adopting high-quality instructional materials to ensure rigorous, grade-level learning; and
- 5. using data to inform targeted interventions.

These practices were established to address gaps in academic performance and student engagement, particularly among underserved populations. In 2024-25, AF Amistad served 1,105 students, 96% of whom identify as African American or Latinx, with 78.5% qualifying for free or reduced-price lunch. Additionally, 9.1% qualify for special services, and 13.3% are current or former English Language Learners.

Despite pandemic-related setbacks, Amistad continues to outperform New Haven Public Schools. In ELA, AF proficiency was 36.2%, compared to New Haven's 23.8%; in Math, Amistad reached 28.2% vs. 17.3%, reflecting a double-digit advantage. Amistad's current goals target 60% proficiency in ELA and Math, with an exemplary bar at 70%, and a chronic absenteeism rate below 5%.

Amistad has served New Haven families for over 25 years and remains deeply committed to its partnership with the local community. Long-standing collaboration with the district supports enrollment, student services, and aligned strategies to ensure students are on track for college, career, and life success.



PART 2: SCHOOL PERFORMANCE

1. School Goals: State the school's mission statement. Provide the school's mission-specific, measurable goals. Analyze school progress toward these goals, providing data as appropriate. Add/Remove rows as necessary.

MISSION STATEMENT

Achievement First Public Charter Schools prepare every student to excel in college and career, deepen their knowledge of self and community, and lead lives of purpose. In partnership with our families and communities, we work to disrupt the legacy of inequity in education.

Goal Statement:	Evidence of Progress Toward Target Goals:
Consistent Excellence: Our Amistad schools are committed to meeting standards on our Key	Percentage of students proficient on the 2024–25 ELA State Test: 36.4% (weighted).
Performance Indicators (KPIs), with a focus on overall student performance and the performance of student subgroups. These KPIs measure	Percentage of students proficient on the 2024–25 Math State Test: 28.0% (weighted).
achievement, student experience, safety, and operational excellence, reflecting our continued dedication to excellence and equity for all learners.	We saw mixed results, with some subgroups showing year-over-year improvement. While there's still room to reach the state average, our progress indicates we're moving in the right direction.
Post-Secondary Success: Post-secondary Success – By 2027, graduating seniors will have matriculated to their post-secondary pathway of choice (including	According to EdSight, the most recent data is from 2023–24.
but not limited to college, CTE, workforce and military) within 6 months of graduation.	Amistad's 4-year graduation rate was 90.5%, exceeding the state rate of 88.9%.
College students will earn a degree within 6 years and CTE students will complete a program and enter the workforce within 2 years of HS graduation.	Postsecondary entrance was 75.0%, meeting the target and surpassing the state rate of 68.4%.

2. Student Achievement: The data below summarizes the school's performance from the 2023-24 school year. Please review the data using EdSight to ensure its accuracy.

Performance Metric	2023-2024
1.1. Academic Achievement	
a. ELA Performance Index – All Students	59.3
b. ELA Performance Index – High Needs Students	58.0
c. Math Performance Index – All Students	50.3
d. Math Performance Index – High Needs Students	48.7
e. Science Performance Index – All Students	53.4
f. Science Performance Index – High Needs Students	51.4
1.2. Academic Growth	
a. ELA Academic Growth – All Students	66.3%
b. ELA Academic Growth – High Needs Students	65.9%
c. Math Academic Growth – All Students	63.2%
d. Math Academic Growth – High Needs Students	61.3%
e. Progress Toward English Language Proficiency – Literacy	56.1%
f. Progress Toward English Language Proficiency - Oral	51.1%



1.3. Participation Rates–ELA, Math, Science (a. All Students, b. High Needs Students)				
1.4. Chronic		a. All Students	35.5%	
Absenteeism		b. High Needs Students	37.4%	
1.5. Preparation for CC	R – Percent Taking Course	es .	100.0%	
1.6. Preparation for CC	R – Percent Passing Exam	ns .	41.0%	
1.7. On-track to High School Graduation			87.3%	
1.8. 4-year Graduation	95.5%			
1.9. 6-year Graduation	96.7%			
1.10. Postsecondary Entrance (Graduating Class 2023)			75.0%	
1.11. Physical Fitness (estimated participation rate = 98.3%)			21.4%	
1.12. Arts Access			36.2%	
School Category: 3			*	
Charter School Accountability Index:			68.0%	

*Source: CSDE analysis based on district submitted and certified data

3. Legal Compliance Best Practices: Describe your charter school's systematic approach to maintaining regulatory compliance across all operational domains. Highlight your most effective frameworks for ensuring adherence to laws governing special education services, multilingual learner supports, and protection of student and employee rights. Detail specific compliance mechanisms—including policy development processes, staff training programs, and internal monitoring systems—that have proven especially successful in your school context. Present relevant compliance metrics, audit outcomes, and stakeholder feedback demonstrating your commitment to legal obligations and ethical practices. Include examples of productive collaborations with local districts that have enhanced your compliance efforts through resource sharing, professional development, or coordinated service delivery. Focus on distinctive practices rather than exhaustive documentation, prioritizing evidence-based insights within the 250-word limit.

The school maintains policy documents that set forth compliance with applicable laws and regulations. These policies, including the Family Handbook, Employee Handbook, Fiscal Policies and Procedures, Special Services Playbook, and Behavior Policy, have been reviewed by the Connecticut State Department of Education (CSDE) and other key stakeholders. We employ frequent data and accountability practices to ensure the accurate identification and programmatic supports of students with IEPs and multilingual learners. This would include our IEP compliance practices and mandated support services. In addition to these policies, we have received unqualified opinions on our annual operational and financial audits, as well as our single audits. We are also working with CSDE to maintain compliance in teacher certification. Additionally, the school has retained a charter management organization to assist in compliance-related areas, including training on and accountability for the policies.



PART 3: STEWARDSHIP, GOVERNANCE, AND MANAGEMENT

- 1. Financial Documents: As required by C.G.S. § 10-66cc(b)(2) and 10-66pp, the charter school, and if applicable, the charter school management organization of the state or local charter school, (1) shall submit FY 2023-2024 certified audit statements, including the statement of activities showing all revenues from public and private sources, expenditures, and net operating gain/loss, balance sheet and statement of cash flows; (2) the charter school and if applicable, the charter school management organization of the state or local charter school, shall submit a complete copy of the most recently completed Internal Revenue Service form 990, including all parts and schedules, other than Schedule B of such form; (3) provide the FY 2024-2025 budget; and (4) provide a FY 2025-2026 board-approved budget.
- 2. Financial Condition: Provide the following financial data for FY 2023-2024

 Total margin (net income/total revenue):

 Debt to asset ratio (total liabilities/total assets):

 Debt service coverage ratio (net income + depreciation + interest expense)/
 (annual principal + interest, and lease payments):

 Current asset ratio (current assets/current liabilities):

 Days of (unrestricted cash/((total expenditures-depreciation)/365)):

 Cash flow (change in cash balance):

 \$70,620
- **3. Governing Board:** Consistent with C.G.S. § 10-66bb(d)(3)(A), provide the information below for all governing board members. The governing board should include teachers, parents, guardians of students enrolled in the school, and the chairperson of the local or regional board of education of the town in which the charter school is located and which has jurisdiction over a school that resembles the approximate grade configuration of the charter school, or the designee of such chairperson, provided such designee is a member of the board of education or the superintendent of schools for the school district, or the superintendent's designee.

Name:	Occupation:	Board Role/Term:	Mailing/Email:	Backgrou	nd Check:
Lorraine	Executive Director,			☑ Yes	□ No
Gibbons	Shehan Center	Chair	lgibbons@shehancenter.org		
		Acting Amistad		☑ Yes	□ No
Jennifer	Executive Director, PIE	Joint HS	jenbalexander@gmail.com;		
Alexander	Network	Committee Chair	saraht@pie-network.org		
	Health and Information			☐ Yes	☑ No
Shannelle	Management Associate,				
Whyte	Hartford Healthcare	Parent Rep	shannellec@hotmail.com		



	Associate, Peabody and			☑ Yes	□ No
Yashira Zwisler	Arnold	Director	yagostom@gmail.com		
	Professor, Yale			☑ Yes	□ No
James Baron	University	Director	james.baron@yale.edu		
Henry Melzer	Graduate Student	Yale SOM Fellow	henry.melzer@yale.edu	☑ Yes	□ No

1. Renewal Conditions and Terms: Detail your charter school's advancement toward fulfilling the renewal conditions established during your most recent charter renewal process or addressing specific terms identified by the Connecticut State Department of Education. Present a comprehensive overview of implemented initiatives, strategic actions, and measurable outcomes that demonstrate your institution's meaningful progress toward resolving these identified areas for improvement. Include relevant performance metrics and evidence-based results that substantiate your school's efforts and commitment to addressing each condition. The section below contains a pre-populated chart of your school's specific renewal conditions or terms, which you should reference when documenting both completed work and forthcoming strategic plans designed to satisfy outstanding requirements.

Standard/ Indicator:	Renewal Conditions and Terms:	Progress Update:
3.5 Chronic Absenteeism	Amistad's chronic absenteeism rate for the 2022-23 school year was 38.4%, whereas the state average was 20.0%. The school's rate for the 2023-2024 school year was 35.5%, whereas the state average was 17.7%. It is imperative that the school continue efforts to lower the chronic absenteeism rate.	Amistad's chronic absenteeism rate has now dropped to 28.3% in 2024–25; a 10-point improvement over two years. This progress reflects the impact of focused strategies, including: Building stronger student and family engagement through relationships and partnerships, Training school and network teams on The Attendance Playbook, and Establishing interdisciplinary attendance teams to provide coordinated, proactive support. While our rate remains above the state average and benchmark, the consistent year-over-year decline shows our strategies are working and gaining traction. We are moving in the right direction. We remain committed to strengthening our systems and practices to sustain this progress, ensure compliance, and support improved outcomes for all students.
3.5 School Culture and Climate	Amistad's suspension rate for the 2022-23 school year was 3.4%, whereas the state average was 7.0%. The school's	We have added additional capacity to support the socio-emotional needs of our students across our charters. We have expanded our network-level social work support to include a Managing and Senior Director of Social Work. Additionally, we have increased our capacity to two or more



rate for the 2023-24 school year was 3.5%, whereas the state average was 7.0%.

The school should continue its efforts to improve student outcomes in culture and climate.

social workers where the counseling caseload exceeds 30 students per social worker. This team of clinicians and counselors provide both mandated and responsive services for students as well as resources for families. Our network student experience team partners with school-based teams to provide training on trauma and resilience informed practices including topics such as de-escalation, noticing signs of agitation, strengthening relationships, and modeling prosocial behavior.

To address this condition, we implemented a multi-tiered system of support across all grade levels:

- Targeted Interventions: Monthly visits to our schools were established to coach staff on behavior management and implement restorative practices.
- Collaborative Structures: We have check-ins with school leaders and child study teams to proactively address student needs and review behavioral data.
- Culture Metrics: According to our Spring 2025 student experience survey, we received an overall favorability score of 85% among ES students and 77% among our MS students.
- Suspension/Removal Trends: Though 2024–25 official state data is pending, our historical data shows a continued decrease in suspensions. In 2023–24, our suspension rate was 3.5%, which was 3.5 percentage points below the state average.

4.5 Teacher/Staf f Credentials As of May 1, 2025, the Bureau of Educator Standards and Certification reported 8 staff identified in the Educator Data System as out of compliance for the 2024-25 school year. 6 staff have no active certificate/permit; 2 staff assignment does not match a valid endorsement.

In accordance with state statute, schools are responsible for ensuring that 100% of their staff possess the appropriate certificates, permits, or authorizations required for their positions.

We are pleased to report we've fully addressed certification compliance for the teachers identified.

- 5 educators were certified in the 24-25 school year.
- 1 educators did not qualify for certification in 24-25 but has applied and is expected to be certified for 25-26



organizational systems that ensure financial sustainability, operational excellence, and robust accountability. Detail your governance structures, fiscal oversight mechanisms, and management practices that have demonstrably strengthened institutional health and performance outcomes. Explain why these specific approaches were implemented, connecting them to your school's mission and strategic priorities. Present concrete evidence of their effectiveness using key performance indicators, audit results, operational metrics, and stakeholder feedback that demonstrate measurable improvements. Include examples of productive partnerships with local districts that have enhanced your governance practices or operational efficiency. Focus on high-impact initiatives rather than comprehensive coverage, limiting your response to 250 words while providing specific, evidence-based insights.

Amistad Academy has devoted significant time and resources and effort to improving governance, financial systems, and operating policies and procedures. Accomplishments since our last charter renewal include:

- 1. Implemented a new accounting system to ensure coding aligns with GAAP and allow for more accurate expense tracking and efficient reporting.
- 2. Bolstered financial reporting to the Amistad Board of Directors and created greater involvement amongst Amistad Academy's Finance Committee to understand financial reporting and align on financial decision making
- 3. AF is reviewing and updating fiscal policies and procedures in the coming year to ensure financial sustainability.

Achievement First (AF) typically enacts conservative operating budgets, and this has remained true for the FY26 school year. Our Board approved a budget that included realistic staffing plans that if proper talent is found, schools are able to hire for all roles. AF also has a long-range plan to ensure we plan for expense increases and staffing changes over a 10-year period.

Under the leadership of our new Executive Director, who now serves as head of the Connecticut Region, we've adopted a more proactive and consistent approach to external communication and engagement, particularly with local boards of education. This leadership investment has already begun to strengthen relationships with key Connecticut stakeholders.

We are also adding a senior-level External Affairs position which will have a dedicated role in deepening relationships and facilitating consistent communication with local governing bodies and community partners. Structurally, we are better positioned than ever to support effective stewardship and accountability through local engagement.

These systems and roles were intentionally designed to align operational capacity with our academic mission and to ensure all decisions are sustainable, transparent, and responsive to our communities.



PART 4: STUDENT POPULATION

1. Enrollment and Demographic Data: Provide 2024-2025 student demographic and enrollment information.

Grades Served:	K-12	American Indian or Alaska Native:	3
Student Enrollment:	1,105	Asian:	13
Percentage of students identified EL/ML:	13.3%	Black/African American:	669
Percentage of students identified for	78.6%	Hispanic/Latino: of any race:	393
Free/Reduced-Price Meals:	76.0%	Native Hawaiian or Pacific Islander:	0
Descentage of students with disabilities.	0.10/	Two or More Races:	22
Percentage of students with disabilities:	9.1%	White:	10

					202	24-2025 E	nrollment	by Gra	de Lev	el:				
PK	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
-	91	94	95	94	95	94	97	88	88	85	73	56	55	1105

2. Enrollment Efforts: Summarize the school's efforts to attract, enroll, and retain a diverse student population that reflects the demographics of the community. Describe strategies aimed at reaching and serving students of color, low-income families, English learners/Multilingual learners and students with disabilities. Include outreach initiatives, inclusive enrollment practices and support systems designed to promote equitable access.

Amistad is a public charter school with a free and open lottery to all. We aim to have our schools reflect the demographic composition of the neighborhoods we serve. Our goal is to prepare our scholars to achieve academic success, receive college acceptance, attain college graduation at the same rates as their more affluent peers, and career readiness.

The schools partner with the Achievement First's recruitment team to carry out a comprehensive recruitment strategy consisting of direct outreach, Refer-A-Friend campaigns, information sessions, school-based open houses, presentations at local education agencies and community based organizations, neighborhood canvassing at nearby high-density housing and building locations, and geo-targeted mailings to reach families across the region.

Furthermore, our student recruitment team is bilingual and has made extensive efforts to reach out to families who speak languages other than English. All outdoor signs are in both English and Spanish, as are all brochures and other marketing materials, including the AF website page for student enrollment.

Lastly, our efforts to recruit students with disabilities have focused primarily on making clear in promotional materials and presentations that AF is highly effective for students with disabilities, and that we offer services in accordance with Individualized Education Programs (IEPs). The lottery also uses a weighted preference for students with disabilities.

Amistad has consistently experienced strong enrollment and healthy waitlists, and the neighborhoods that the school serves are not experiencing any demographic shifts that would suggest that demand would decrease. This year, we experienced some struggles with Kindergarten enrollment due to the regulatory changes in regards to Kindergarten cutoff dates. We do not anticipate having the same struggles next year for Kindergarten enrollment.



3. Waitlist Data: Provide waitlist totals below, illustrating demand and community support for the school.					
2024-2025 Waitlist: 2025-2026 Waitlist:					
38	50				

1. Student Population Best Practice: Outline your charter school's most effective strategies for advancing educational equity through targeted recruitment, enrollment, and retention initiatives. Describe your signature approach to family engagement and community outreach that has successfully diversified your student population and ensured meaningful inclusion of underrepresented groups. Connect these practices to your school's distinctive educational model, explaining how they align with your core mission and values. Present specific evidence of impact through enrollment demographics, retention statistics, and stakeholder testimonials that demonstrate measurable progress toward equity goals. Include any notable collaborations with local districts that have enhanced your ability to serve diverse learners effectively. Focus on your most innovative and impactful practices rather than attempting comprehensive coverage, keeping your response focused and within the 250-word limit.

Student retention at AF schools is a network-wide priority and one of the key performance indicators identified for schools as part of the network's strategic imperatives. As such, the most important retention efforts for at-risk populations will be great instruction and a regular review of data that ensures that students in these populations are receiving the support and services they need to be successful. Data—including academic performance, attendance, and behavior data—are disaggregated and shared with the school leadership team, so that early warning signs can be identified, and appropriate interventions identified.

An analysis by the systems and data team revealed that attending to family satisfaction, as measured by family engagement surveys, is the most important data point to inform intervention. Schools use this data to develop plans that address family feedback. The network Director of Family Engagement synthesizes feedback trends to prioritize and improve network practices.

For students with disabilities and multilingual learners, strong Tier 2 and 3 interventions, language-focused instruction, and family partnerships are crucial to retention. Communication with families about high expectations and the support provided ensures each student meets their goals. The network support data team regularly provides disaggregated data on these students to school principals, helping flag those needing additional support. Our experience has been that successful retention of students with disabilities and multilingual learners often results from strong instructional practices rooted in accurate identification, differentiated programmatic services, and ongoing family collaboration.



APPENDIX B: CHARTER SCHOOL PERFORMANCE FRAMEWORK

The Connecticut State Department of Education's charter school performance framework establishes transparent accountability standards aligned with both state law and National Association of Charter School Authorizers' best practices. These four comprehensive performance standards—with their specific indicators—serve as the foundation for evaluating charter school effectiveness and sustainability. This robust framework guides all phases of the CSDE's oversight process, from initial charter approval through annual monitoring and renewal decisions, ensuring consistent, evidence-based evaluation of each school's educational impact and organizational viability.

Performance Standards:

- 1. **School Performance:** Is the school a successful model resulting in strong student outcomes and a positive school climate?
- 2. Stewardship, Governance, and Management: Is the school financially and organizationally healthy and viable?
- 3. **Student Population:** Is the school promoting equity by effectively attracting, enrolling, and retaining students, particularly among targeted populations?
- 4. Legal Compliance: Is the school acting in compliance with applicable laws and regulations?

Performance Standards:	Performance Indicators:
1. School Performance	1.1. Academic Achievement a. ELA Performance Index—All Students b. ELA Performance Index—High Needs Students c. Math Performance Index—High Needs Students d. Math Performance Index—High Needs Students e. Science Performance Index—All Students f. Science Performance Index—High Needs Students 1.2. Academic Growth a. ELA Academic Growth—All Students b. ELA Academic Growth—High Needs Students c. Math Academic Growth—High Needs Students d. Math Academic Growth—High Needs Students e. Progress toward English Language Proficiency—Literacy f. Progress toward English Language Proficiency—Cral 1.3. Participation Rates—ELA, Math, Science (a. All Students, b. High Needs) 1.4. Chronic Absenteeism (a. All Students, b. High Needs) 1.5. Postsecondary Preparation 1.6. Postsecondary Readiness 1.7. On-track to High School Graduation 1.8. 4-year Adjusted Cohort Graduation (All Students) 1.9. 6-year Adjusted Cohort Graduation (High Needs Students) 1.10. Postsecondary Entrance Rate 1.11. Physical Fitness 1.12. Arts Access
2. Stewardship, Governance, and Management	2.1. Financial Management2.2. Financial Reporting2.3. Financial Viability2.4. Governance and Management



	2.5. Facility
3. Student Population	 3.1. Recruitment and Enrollment Process 3.2. Waitlist and Enrollment Data 3.3. Demographic Representation 3.4. Family and Community Support 3.5. School Culture and Climate
4. Legal Compliance	 4.1. Open Meetings and Information Management 4.2. Students with Disabilities 4.3. English Learners 4.4. Rights of Students 4.5. Teacher/Staff Credentials 4.6. Employee Rights

APPENDIX C: STATEMENT OF ASSURANCES

It is imperative that charter schools—as with all other public schools—adopt and uphold the highest ethical and legal standards while delivering excellent academic opportunities for students and their families.

As the authorized representative of **Amistad Academy**, to the best of my knowledge, I affirm that:

- 1. Pursuant to C.G.S.A. § 10-66rr, all board members and staff have satisfactorily completed background checks, including a state and national criminal record check and a record check of the Department of Children and Families child abuse and neglect registry.
- 2. Pursuant to C.G.S.A. § 10-66rr, if applicable, all charter school management organization (CMO) governing board members and staff members, who performs a service involving direct student contact have satisfactorily completed background checks, as described in (1).
- **3.** All contractors doing business with the school, who performs a service involving direct student contact have satisfactorily completed background checks, as described in (1).
- **4.** Records of any and all background checks described above, are on file at **Amistad Academy** and available for random audit by the Connecticut State Department of Education (CSDE).
- **5.** Pursuant to C.G.S.A. § 10-6600, **Amistad Academy** Governing Board has adopted written anti-nepotism and conflict of interest policies consistent with state law and best practices in nonprofit corporate governance, and pursuant to 10-66bb(d), that no member or employee of the Governing Board has a personal or financial interest in any asset, real or personal, of the charter school.
- **6.** Pursuant to C.G.S.A. § 10-6600, each member of a governing council of a state or local charter school shall complete training related to charter school governing council responsibilities and best practices at least once during the term of the charter, and that no board member **Amistad Academy** serves on the board of another charter school or CMO.
- **7.** All public funds received by **Amistad Academy** have been, or are being, expended prudently and in a manner required by law.
- **8.** All Governing Board meetings are open and accessible to the public, and that **Amistad Academy** has posted, and continues to post, on any Internet website that the Governing Board operates, the schedule, agenda, and minutes of each Governing Board meeting, including any meeting of a subcommittee of the Governing Board.
- **9. Amistad Academy** does not discriminate in any employment practice, education program, or educational activity on the basis of race, color, religious creed, sex, age, national origin, ancestry, marital status, sexual orientation, gender identity or expression, disability, or any other basis prohibited by Connecticut state and/or federal nondiscrimination laws.
- **10. Amistad Academy** does not operate any school location outside the scope of its approved charter or subsequent State Board of Education approval.



By signing this Statement of Assurances on behalf of the Governing Board of **Amistad Academy**, I acknowledge that I understand the terms contained herein and affirm the validity of each statement to the best of my knowledge. I further understand that **Amistad Academy** may be subject to random audit by the CSDE to verify these statements.

Signature:	Lorraine Cobons (Aug 21, 2025 16:08:56 EDT)
Name of Board Chairperson:	Lorraine Gibbons
Date:	08/21/2025

	Amistad Consolidated
	FY25 Budget
Revenue	
Total Per Pupil Operating Revenue	14,716,690
Total Federal Revenue	2,251,131
Total State and City Revenue	304,938
Total Other Revenue	468,597
Total Revenue	17,741,356
<u>Expenses</u>	
Personnel Expenses	
Total Salaries and Wages	9,267,331
Total Bonuses & Severance	0
Total Payroll Taxes & Benefits	1,841,817
Total Personnel Expenses	11,109,149
Non-Personnel Expenses	
Total Consultants	84,146
Total Programs and Operations	1,811,780
Total Facilities	1,329,257
Total Technology	920,682
Total General & Administrative	760,955
Total Charter Management Fees	1,847,245
Total Non-Personnel Expenses	6,754,066
9901 - Inter-charter transfer	-121,858
Total Expenses	17,741,356
Net Income - Surplus/Deficit	0

	Amistad Consolidated		
	2026 Final Board Approved Budget		
Revenue			
Total Per Pupil Operating Revenue	14,774,290		
Total Federal Revenue	2,048,469		
Total State and City Revenue	304,938		
Total Philanthropy	960,208		
Total Interest Income	137,982		
Total Other Revenue	55,451		
Total Revenue	18,281,337		
<u>Expenses</u>			
Personnel Expenses			
Total Salaries and Wages	9,397,462		
Total Bonuses & Severance	147,860		
Total Payroll Taxes & Benefits	1,848,656		
Total Personnel Expenses	11,393,977		
Non-Personnel Expenses			
Total Consultants and Staffing Services	56,418		
Total KIPP Collaborative	235,560		
Total Scholarships	0		
Total Programs and Operations	2,099,774		
Total Facilities	1,275,048		
Total Debt Service	0		
Total Utilities	292,707		
Total Technology	932,725		
Total General & Administrative	458,332		
Total Other Expenses	0		
Total Charter Management Fees	1,860,195		
Total Non-Personnel Expenses	7,210,758		
9901 - Inter-charter transfer	-179,312		
9500 - Prior Year Carryover	-144,085		
Total Expenses	18,281,337		
Net Income - Surplus/Deficit	0		

Financial Statements,
Federal Awards in Accordance
with the Uniform Guidance,
State Financial Assistance in Accordance
with the State Single Audit Act
and Independent Auditor's Reports

June 30, 2024



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Independent Auditor's Report

To the Board of Trustees Amistad Academy, Inc.

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Amistad Academy, Inc., which comprise the statement of financial position as of June 30, 2024, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Amistad Academy, Inc. as of June 30, 2024, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America ("GAAS") and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Amistad Academy, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Amistad Academy, Inc.'s ability to continue as a going concern for one year after the date that the financial statements are available to be issued.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due
 to fraud or error, and design and perform audit procedures responsive to those risks. Such
 procedures include examining, on a test basis, evidence regarding the amounts and disclosures
 in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of Amistad Academy, Inc.'s internal control. Accordingly, no such
 opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Amistad Academy, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Reported on Summarized Comparative Information

We have previously audited Amistad Academy, Inc.'s June 30, 2023 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated December 21, 2023. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2023 is consistent, in all material respects, with the audited financial statements from which it has been derived.



Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary schedules of expenditures of federal awards and state financial assistance, as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and the State Single Audit Act, are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the schedules of expenditures of federal awards and state financial assistance are fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 13, 2024, on our consideration of Amistad Academy, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Amistad Academy, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Amistad Academy, Inc.'s internal control over financial reporting and compliance.

Hartford, Connecticut December 13, 2024

CohnReynickZZF

Statement of Financial Position June 30, 2024 (With Comparative Totals for 2023)

<u>Assets</u>

		2024		2023
Current assets				
Cash	\$	3,213,220	\$	3,142,600
Grants and other receivables		1,226,368		944,741
Prepaid expenses and other assets		386,082		33,121
Due from other schools		1,392,359		1,730,385
Total current assets		6,218,029		5,850,847
Noncurrent assets				
Construction in progress		72,700		82,855
Property and equipment, net		21,112,975		22,531,859
Prepaid expenses		349,325		369,139
Operating lease right-of-use assets		2,383,278		2,511,328
Total noncurrent assets		23,918,278		25,495,181
Total assets	\$	30,136,307	\$	31,346,028
<u>Liabilities and Net Assets</u>				
Current liabilities	_		_	
Accounts payable and accrued expenses	\$	766,490	\$	533,198
Accrued salaries and other payroll related expenses		114,042		58,019
Due to related party		772,276		1,532,497
Due to other schools		12,672		17,000
Refundable advances		971,384		403,436
Loans and mortgages payable - current portion		42,317		39,971
Current maturities of operating lease liabilities		120,630		209,434
Total current liabilities		2,799,811		2,793,555
Long-term liabilities				
Loans and mortgages payable - net of current portion		1,347,591		1,386,114
Operating lease liabilities - net of current portion		2,262,077		2,301,812
Total long-term liabilities		3,609,668		3,687,926
Total linkilision		0.400.470		0.404.404
Total liabilities		6,409,479	-	6,481,481
Net assets				
Without donor restrictions				
Undesignated		23,481,306		24,618,785
Board-designated reserve		244,196		244,196
With donor restrictions		1,326		1,566
Total net assets		23,726,828		24,864,547
Total liabilities and net assets	\$	30,136,307	\$	31,346,028

See Notes to Financial Statements.

Statement of Activities and Changes in Net Assets Year Ended June 30, 2024 (With Comparative Totals for 2023)

	Without donor restrictions	With donor restrictions	2024	2023
Operating revenue State and local per pupil				
operating revenue	\$ 13,421,670	\$ -	\$ 13,421,670	\$ 13,178,826
Federal, state and local grants	3,231,125	-	3,231,125	2,470,773
Other student meal revenue	923,133	-	923,133	879,677
Special education revenue	299,579	-	299,579	334,558
Other revenue	83,289	-	83,289	-
Releases from restrictions	1,000	(1,000)		
Total operating revenue	17,959,796	(1,000)	17,958,796	16,863,834
Expenses				
Program services	17,252,076	_	17,252,076	16,619,752
General and administrative	1,923,219	-	1,923,219	2,267,164
Fundraising	3,000	-	3,000	3,000
Total avnance	10 179 205		10 179 205	10 000 016
Total expenses	19,178,295		19,178,295	18,889,916
Deficit on school operations				
from government funding	(1,218,499)	(1,000)	(1,219,499)	(2,026,082)
Support and other revenue				
Contributions - operations	49,790	760	50,550	48,820
Interest and other income	31,230	-	31,230	47,667
interest and surer interne	01,200		01,200	17,007
Total support and other revenue	81,020	760	81,780	96,487
Change in net assets	(1,137,479)	(240)	(1,137,719)	(1,929,595)
Net assets, beginning	24,862,981	1,566	24,864,547	26,794,142
Net assets, end	\$ 23,725,502	\$ 1,326	\$ 23,726,828	\$ 24,864,547

Statement of Functional Expenses Year Ended June 30, 2024 (With Comparative Totals for 2023)

	Regular Education	Special Education	Total program services	General and administrative	Fundraising	2024 Total	2023 Total
Personnel services costs Administrative staff personnel Instructional personnel	\$ - 7,151,586	\$ - 508,821	\$ - 7,660,407	\$ 1,018,346 	\$ - -	\$ 1,018,346 7,660,407	\$ 1,194,168 8,570,429
Total personnel services costs	7,151,586	508,821	7,660,407	1,018,346	-	8,678,753	9,764,597
Fringe benefits and payroll taxes Retirement	1,301,223 37,344	86,030 2,469	1,387,253 39,813	180,922 5,192	- - 2.000	1,568,175 45,005	1,536,026 42,937
Management company fees Accounting/audit services Other purchased/professional/	1,450,902 -	157,707 -	1,608,609 -	165,220 26,684	3,000	1,776,829 26,684	1,593,828 27,337
consulting services Repairs and maintenance	389,750 557,988	50,890 60,296	440,640 618,284	48,877 64,316	-	489,517 682,600	129,941 868,145
Insurance	138,411 544,140	15,045 58,850	153,456 602,990	16,048 62,773	-	169,504 665,763	157,530 452,580
Occupancy Supplies/materials	507,333	4,234	511,567	2,871	- -	514,438	210,061
Equipment/furnishings Staff development	109,855 182,935	11,934 6,491	121,789 189,426	12,729 6,924	- -	134,518 196,350	77,352 90,114
Marketing/recruitment Technology	341 538,653	37 58,545	378 597,198	39 47,020	-	417 644,218	2,015 242,217
Food service Student services	816,324 482,559	- 23,936	816,324 506,495	- 26,077	-	816,324 532,572	660,973 802,222
Office expense Depreciation	240,322 1,439,373	22,576 156,454	262,898 1,595,827	56,910 166,883	-	319,808 1,762,710	339,626 1,737,152
Other Interest expense	56,641 68,537	6,094 7,450	62,735 75,987	7,442 7,946	<u>-</u>	70,177 83,933	71,986 83,277
Total expenses	\$ 16,014,217	\$ 1,237,859	\$ 17,252,076	\$ 1,923,219	\$ 3,000	\$ 19,178,295	\$ 18,889,916

Statement of Cash Flows Year Ended June 30, 2024 (With Comparative Totals for 2023)

		2024		2023
Cash flows from operating activities Change in net assets	\$	(1,137,719)	\$	(1,929,595)
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities Depreciation		1,762,710		1,737,152
Amortization of debt issuance costs Loss on disposal of property and equipment Net changes in operating lease right-of-use assets		3,795 2,028		3,795 -
and liabilities Changes in operating assets and liabilities		(489)		(82)
Grants and other receivables Prepaid expenses and other assets Due from other schools		(281,627) (333,147) 338,026		(233,555) 14,105
Accounts payable and accrued expenses Accrued salaries and other payroll related expenses		280,142 56,023		(12,156) 196,992 (11,521)
Due to related party Due to other schools Refundable advances		(760,221) (4,328) 567,948		(5,454,286) 14,861 403,436
Net cash provided by (used in) operating activities		493,141		(5,270,854)
Cash flows from investing activities Construction in progress		(329,770)		(36,005)
Purchase of property and equipment		(52,779)		(251,500)
Net cash used in investing activities Cash flows from financing activities		(382,549)		(287,505)
Repayments of long-term debt		(39,972)		(38,149)
Net increase (decrease) in cash		70,620		(5,596,508)
Cash, beginning Cash, end		3,142,600	ф	8,739,108
	<u>\$</u>	3,213,220	<u>\$</u>	3,142,600
Supplemental disclosure of cash flow information Interest paid	\$	80,138	\$	79,482
Purchase of construction in progress with accounts payable	\$	-	\$	46,850

Notes to Financial Statements June 30, 2024

Note 1 - Nature of operations

Amistad Academy, Inc. (the "Academy") was incorporated to prepare every student to excel in college and career, deepen their knowledge of self and community, and lead lives of purpose. In partnership with their families and communities, the Academy works to disrupt the legacy of inequity in education. In May 1999, the Board of Education of the State of Connecticut granted the Academy a charter which has been renewed through June 30, 2026. The Academy is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. The Academy's primary sources of income are per pupil and other government funding. The Academy serves students from low-income households in New Haven, Connecticut. In fiscal year 2024, the Academy operated classes for students in grades K-12.

Note 2 - Summary of significant accounting policies

Basis of presentation

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Academy and changes therein are classified and reported as follows:

Net assets without donor restrictions represent available resources other than donor-restricted contributions. Included in net assets without donor restrictions are funds that may be earmarked for specific purposes.

Board-designated net assets represent net assets established by the Board of Trustees, which represents funds without donor restrictions set aside for future needs of the Academy. The Academy aspires to have a reserve of 2.5% of its annual budget at any time. Cash basis operating surpluses, if they exist at year-end, may be used to accumulate the board-designated reserve. Utilization of the reserve may be approved by the Board of Trustees and used for emergency funds in case of an unexpected financial crisis, start-up costs for growth needs, facility capital requirements, principal-in-residence salaries and one-time projects which have significant future potential. The reserve balance will be generated from the schools' budgeted per-pupil operating revenue, excluding state and federal nonoperating grants. A building reserve of \$244,196 has been designated by the Board of Trustees as a reserve to fund future building maintenance costs.

Net assets with donor restrictions are subject to donor- (or certain grantor-) imposed restrictions which are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

Statement of cash flows

For purposes of reporting cash flows, the Academy considers all highly-liquid debt instruments purchased with an original maturity of three months or less to be cash equivalents. There were no cash equivalents at June 30, 2024.

Notes to Financial Statements June 30, 2024

Grants and other receivables

Grants receivable represent amounts owed to the Academy for federal or state funding. The remaining receivables include unconditional promises to give. The Academy has determined that no allowance for uncollectible receivables is necessary as of June 30, 2024. Such estimate is based on management's assessments of the creditworthiness of its donors, the aging of its receivables as well as current economic conditions and historical information.

Revenue recognition

Contributions are classified as either conditional or unconditional. A conditional contribution is a transaction where the Academy has to overcome a barrier or hurdle to be entitled to the resource and the resource provider is released from the obligation to fund or has the right of return of any advanced funding if the Academy fails to overcome the barrier. The Academy reports unconditional promises to give as revenue when the promise is received. Conditional promises to give are recognized as revenue when the condition is met. Grants and contributions received are recorded as with or without donor restrictions depending on the existence and/or nature of any donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities and changes in net assets as net assets released from restrictions. Donor-restricted contributions whose conditions and restrictions are met in the same reporting period have been reported as support, increasing net assets without donor restrictions in the statement of activities and changes in net assets.

Grants may be considered an exchange transaction or a conditional/unconditional promise to give. Federal, state and private awards are used to finance education programs and capital improvements. The Academy recognizes conditional grants to the extent that eligible grant costs are incurred. Receivables are recognized to the extent costs have been incurred, but not reimbursed for conditional grants. Unconditional grants are recognized upon receipt of notification of the award. Receipts of grant awards in advance, which are payable back to the funding agency if not used, are classified as refundable advances in the accompanying statement of financial position.

The Academy receives a substantial portion of its support and revenue from the State Department of Education. If the charter school laws were modified, reducing or eliminating these revenues, the Academy's finances could be materially adversely affected.

Donated goods and services

The Academy occasionally receives contributed goods and services. Such goods and services are only recorded as in-kind contributions at their fair value, provided they meet the criteria for recognition. Such criteria includes contributions of services that (i) create or enhance nonfinancial assets or those that require specialized skills, (ii) are provided by individuals possessing those skills, and (iii) would typically need to be purchased, if not provided by donation, and are recorded at their fair value in the period received.

Contributed services received from board members and volunteers are not recorded in the financial statements since these services do not meet the criteria for recognition as contributed services.

Property and equipment

Property and equipment are stated at cost. The Academy has established a threshold equal to or greater than \$3,000 for the capitalization of assets. Maintenance and repairs are charged to expense as incurred; major renewals and betterments are capitalized.

Notes to Financial Statements June 30, 2024

Depreciation and amortization are provided on a straight-line basis over the lesser of estimated useful lives or lease terms as follows:

2 - 27 years
5 - 20 years
5 years
5 years
5 years
3 - 5 years
3 years

Long-lived assets

The Academy recognizes an impairment loss when the carrying amount of a long-lived asset exceeds its fair value. In the event that facts and circumstance indicate that the carrying amounts of long-lived assets may be impaired, an evaluation of recoverability would be performed. The evaluation process consists of comparing the estimated future undiscounted cash flows associated with the asset to the asset's carrying amount to determine if a write down is required. If the review indicates that the asset will not be recoverable, the carrying value of the asset would be reduced to its estimated realizable value. There was no impairment loss recognized for the year ended June 30, 2024.

Debt issuance costs

Debt issuance costs, net of accumulated amortization, are reported as a direct deduction from the face amount of the mortgage loan payable to which such costs relate. Amortization of debt issuance costs is reported as a component of interest expense and is computed using an imputed interest rate on the related loan.

Functional allocation of expenses

The statement of functional expenses presents the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited based on management's assessment. Health and retirement benefits and payroll taxes are allocated to programs based on the percentage of salary expense of the program to total salary expense. Other expenses are allocated based on time and effort.

Tax-exempt status

The Academy is exempt under Section 501(c)(3) of the Internal Revenue Code ("IRC") and is exempt from private foundation status under IRC Section 509(a)(3) and as such is not subject to federal or state income taxes.

Management has analyzed the tax positions taken by the Academy and has concluded that, as of June 30, 2024, there are no uncertain tax positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the financial statements. The Academy's federal information returns prior to fiscal year 2021 are closed and management continually evaluates expiring statutes of limitations, audits, proposed settlements, changes in tax law and new authoritative rulings.

If the Academy has unrelated business income taxes, it will recognize interest and penalties associated with any tax matters as part of the income tax provision and include accrued interest and penalties with the related tax liability in the statement of financial position.

Notes to Financial Statements June 30, 2024

Prior year summarized information

The financial statements include certain prior year summarized comparative information in total, but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the Academy's financial statements for the year ended June 30, 2023, from which the summarized information was derived.

Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Concentrations of credit risk

The Academy maintains cash balances in one financial institution. Accounts at the institution are insured by the Federal Deposit Insurance Corporation. From time to time, the Academy's balances may exceed these limits. At June 30, 2024, the Academy's uninsured bank balances totaled \$2,810,187. The Academy limits its credit risk by selecting financial institutions considered to be highly creditworthy.

Reclassification

Certain amounts in the 2023 financial statements have been reclassified to conform to the 2024 presentation.

Subsequent events

Management has reviewed subsequent events through December 13, 2024, which is the date the financial statements were approved and available for issuance.

Note 3 - Liquidity

The Academy regularly monitors liquidity required to meet its annual operating needs and other contractual commitments. As of June 30, 2024, the Academy has financial assets available to meet annual operating needs for the next fiscal year as follows:

Cash Grants and other receivables Due from other schools	\$ 3,213,220 1,226,368 1,392,359
Total financial assets Less net assets with donor restrictions Less board-designated reserve	 5,831,947 (1,326) (244,196)
Financial assets available to meet cash needs for general expenditures within one year	\$ 5,586,425

Notes to Financial Statements June 30, 2024

These financial assets are not subject to any donor or contractual restrictions. The Academy supports its general operations primarily with federal and state grants, which are restricted as to use, state and local per pupil funds and contributions without donor restrictions and contributions with donor restrictions whose time or purpose restriction has been met. In addition to financial assets available to meet general expenditures, board-designated net assets (see Note 2) could also be used to fund general expenditures in the short-term.

Note 4 - Grants and other receivables

Grants and other receivables consist of the following as of June 30, 2024:

Grants receivable Other receivables	\$ 1,225,442 926
Total grants and other receivables	\$ 1,226,368

Note 5 - Concentrations

The Academy currently receives approximately 98% of its operating revenue, which is subject to specific requirements, from the State and Federal Departments of Education. Additionally, the Academy's grants and other receivables consist of approximately 70% from the State and Federal Departments of Education and 24% of City of New Haven receivables.

Note 6 - Prepaid expenses

On May 21, 2021, the Academy entered into Power Purchase and License agreements for the installation of solar panels on the roof of two schools. The Academy prepurchased power in the amount of \$396,555, which will be amortized over the life of the contracts which terminate on the 20th anniversary of the commercial operations date. The high school's solar panels commenced operation in January 2022. This agreement will terminate in January 2042. As of June 30, 2024, the solar panels for the elementary and middle schools have not commenced operations. The remaining prepaid balance is \$369,153 as of June 30, 2024.

The equipment is owned by a third-party Solar Electric Generating Facility ("SEF") and the Academy purchases the power generated. The Academy provided SEF with a licensing agreement to access the premises for maintenance of the equipment. The ownership of the equipment will transfer to the Academy after completion of the 15th anniversary of the commercial operation date. The Academy has the ability to a buyout of the value of the environmental attributes of the agreement starting in year seven.

Notes to Financial Statements June 30, 2024

Note 7 - Property and equipment

The following is a summary of property and equipment at June 30, 2024:

Buildings and improvements Leasehold improvements Furniture and fixtures Computers and hardware	\$	41,797,695 518,285 116,626 53,322
Musical instruments Equipment Software		7,053 474,208 25,168
Less accumulated depreciation		42,992,357 (21,879,382)
	\$	21,112,975

Depreciation expense was \$1,762,710 for the year ended June 30, 2024.

Note 8 - Related party transactions

The Academy entered into an Academic and Business Services Agreement (the "Agreement") with Achievement First, Inc. ("AF"), a not-for-profit organization dedicated to helping start and run charter schools. This Agreement provides management and other administrative support services to the Academy.

Pursuant to the terms of the Agreement, the Academy pays a service fee equivalent to 10% of eligible public revenues received by the Academy during or for that school year. Public revenues include all sources of revenue from a public source, but specifically exclude in-kind contributions such as student transportation, start-up funding, funding for student meals, and funding from competitive public grants. The term of the Agreement is through the Charter renewal date of June 30, 2026. The Agreement automatically renews to coincide with the Charter renewals. The Agreement covers services including bookkeeping, facilities acquisition and management, special education delivery support, data analysis management support, and tutoring program support. The Academy is to pay AF an ancillary services fee that is mutually negotiated by the Academy and AF. For the year ended June 30, 2024, the Academy incurred management and ancillary services fees of \$1,776,829, which is included in the accompanying statement of functional expenses.

In Memorandums of Understanding, dated September 3, 2013, between the Academy and Elm City College Preparatory, Inc. ("Elm City"), the Academy granted Elm City an irrevocable license to use 85% of the space at 403-407 James Street in New Haven, Connecticut on a month-to-month basis to house a charter school. As of July 1, 2016, Elm City took over the remaining space and has agreed to assume responsibility for all expenses to operate, maintain and repair the property and directly pay all vendors. The Academy has guaranteed a \$950,000 loan for Elm City for renovations to this property. Obligations are for the indebtedness to the lender and shall be performed upon demand by the lender.

AF passed through \$13,740 of funding and third-party donations to the Academy for the year ended June 30, 2024. At June 30, 2024, the amount due to AF was \$772,276.

The Academy leases facilities from Elm City (see Note 13).

Notes to Financial Statements June 30, 2024

Note 9 - Due from/to other schools

The Academy entered into a Cooperative Arrangement Agreement (the "Arrangement") with Elm City and Achievement First Bridgeport Academy, Inc. ("Bridgeport"), nonprofit charter schools located in New Haven and Bridgeport, Connecticut. The Arrangement provides educational services to high school students of the two academies and sets forth the terms and conditions of the joint program. Under the Arrangement, the Academy is permitted to pay operating expenses incurred and then bill Elm City and Bridgeport for a proportionate share of those costs. The proportionate share is based on the number of students enrolled in the high school as of October 1st divided by the total enrollment of the high school as of the same date.

Throughout the year, the Academy shares various costs with other schools. The following amounts are outstanding at June 30, 2024:

Achievement First Bridgeport Academy, Inc.	\$ 745,443
Elm City College Preparatory, Inc.	635,463
Achievement First Hartford Academy, Inc.	(12,672)
Achievement First Brooklyn Charter Schools	11,453
	\$ 1,379,687

Note 10 - Loans and mortgages payable

The Academy entered into a \$4,055,000 loan agreement with a financial institution that matures on March 13, 2044, as a co-borrower responsible for \$1,579,500. The Academy is jointly and severally liable for the full \$4,055,000 to the financial institution with Elm City. The remaining \$2,475,500 of this loan is recorded on Elm City's financial statements. The proceeds are net of debt issuance costs of \$86,637. Principal and interest payments of \$9,803 are due in monthly installments. The interest rate shall be fixed for the duration of the loan at 5.137%. The loan is secured by a mortgage on the property at 580 Dixwell Avenue, New Haven, Connecticut and a security interest in all corporate assets. The amortization of debt issuance costs for the year ended June 30, 2024 was \$3,795. Amortization related to debt issuance costs for each of the next five years will be \$3,795. The Academy is required to meet certain financial covenants.

Future maturities of long-term debt at June 30, 2024 are as follows:

25	\$	42,317
26		44,574
27		46,952
28		49,269
29		52,085
er		1,229,965
'-		_
		1,465,162
on		(42,317)
ts		(75,254)
		_
bt	\$	1,347,591
	26 27 28 29 er on	26 27 28 29 er on

Notes to Financial Statements June 30, 2024

Note 11 - Donor restrictions

Donor-restricted activity for the year ended June 30, 2024 is as follows:

Release of restrictions Scholarships	\$ 1,000
Restricted net assets Scholarships	\$ 1,326

Note 12 - Conditional grant

During the year ended June 30, 2021, the Academy received a conditional contribution for the second Elementary and Secondary Schools Emergency Relief ("ESSER II") Funds grant in the amount of \$1,987,289, which was awarded to address the impact of COVID-19 as defined in the grant. Prior to June 30, 2024, \$1,871,968 of grant revenues were recorded related to this grant. Based on meeting the conditions, revenue of \$115,321 was recorded for the year ended June 30, 2024. The American Rescue Plan Elementary and Secondary Schools Emergency Relief ("ARP ESSER") Funds grant in the amount of \$4,466,308 was awarded to the Academy. Based on meeting the conditions, \$822,521 of grant revenue was recorded for the year ended June 30, 2023. Revenue of \$1,971,258 was recorded for the year ended June 30, 2024. The remaining \$1,672,529 remains subject to the conditions of the grant.

Note 13 - Leases

The Academy leases buildings and office equipment. All contracts that implicitly or explicitly involve property, plant and equipment are evaluated to determine whether they are or contain a lease.

At lease commencement, the Academy recognizes a lease liability, which is measured at the present value of future lease payments, and a corresponding right-of-use asset equal to the lease liability, adjusted for prepaid lease costs, initial direct costs and lease incentives. The Academy has elected and applies the practical expedient available to lessees to combine nonlease components with their related lease components and account for them as a single combined lease component for all its leases. The Academy remeasures lease liabilities and related right-of-use assets whenever there is a change to the lease term and/or there is a change in the amount of future lease payments, but only when such modification does not qualify to be accounted for as a separate contract.

The Academy determines an appropriate discount rate to apply when determining the present value of the remaining lease payments for purposes of measuring or remeasuring lease liabilities. As the rate implicit in the lease is generally not readily determinable, the Academy estimates the risk-free rate as the discount rate. The Academy's risk-free rate, which is determined at either lease commencement or when a lease liability is remeasured, is the rate on the U.S. government securities over a period commensurate with the lease term.

For accounting purposes, the Academy's leases commence on the earlier of (i) the date upon which the Academy obtains control of the underlying asset and (ii) the contractual effective date of a lease. Lease commencement for most of the Academy's building leases coincides with the contractual effective date. The commencement date for most of the Academy's office equipment leases coincides with when the Academy obtains control of the underlying assets. The Academy's leases generally have minimum base terms with renewal options or fixed terms with early

Notes to Financial Statements June 30, 2024

termination options. Such renewal and early termination options are exercisable at the option of the Academy and, when exercised, usually provide for rental payments during the extension period at then current market rates or at pre-determined rental amounts. Unless the Academy determines that it is reasonably certain that the term of a lease will be extended, such as through the exercise of a renewal option or nonexercise of an early termination option, the term of a lease begins at lease commencement and spans for the duration of the minimum noncancellable contractual term. When the exercise of a renewal option or nonexercise of an early termination option is reasonably certain, the lease term is measured as ending at the end of the renewal period or on the date an early termination may be exercised.

Lease involving real estate

The lease of facilities has an initial term of 25 years, which has been incorporated into the measurement of the related right-of-use assets and lease liabilities. Although the real estate lease includes the option to renew that can extend the contractual terms for additional five-year terms, those renewal options are exercisable solely at the Academy's discretion and have been excluded from lease term measurements. The real estate lease requires reimbursement of real estate taxes and operating expenses. The Academy leases these facilities from Elm City. Rental payments on this lease provides for fixed payments totaling \$146,890 per annum.

Leases involving equipment

Office equipment leases have lease terms that generally range from two years to five years and generally do not have renewal options. Rental payments on these leases have fixed payments.

Financial information

The following provides information about the Academy's right-of-use assets and lease liabilities for its operating leases as of June 30, 2024:

	Statement of financial position classification	Ju	ne 30, 2024
Right-of-use assets Operating leases	Noncurrent assets	\$	2,383,278
Lease liabilities Current			
Operating leases Noncurrent	Current liabilities	\$	120,630
Operating leases	Long-term liabilities		2,262,077
Total lease liabilities		\$	2,382,707

Notes to Financial Statements June 30, 2024

The components of the Academy's lease cost for the year ended June 30, 2024 are as follows:

	Statement of functional expenses classification	Jun	e 30, 2024
Operating lease cost, net Rent expense	Occupancy, Equipment/furnishings, Office expense	\$	208,945
Short-term lease expense	Occupancy	\$	4,132

The Academy had elected to apply the short-term practical expedient to its leases. The rental costs of short-term leases are included in operating expenses in the statement of activities and changes in net assets.

Supplemental cash flow information related to the Academy's leases for the year ended June 30, 2024 is as follows:

Year ended June 30, 2024	Opera	ating leases
Cash paid for amounts included in the measurement of lease liabilities		
Operating	\$	209,434

The weighted average remaining term and weighted average discount rate for the Academy's leases are as follows as of June 30, 2024:

Weighted average remaining term (in years)	21.02
Weighted average discount rate (1)	3.34%

(1) The Academy has elected to use a risk-free rate as the discount rate for its leases. The Academy uses rates on U.S. government securities for periods comparable with lease terms as risk-free rates.

Notes to Financial Statements June 30, 2024

The annual maturity analysis of the Academy's lease liabilities as of June 30, 2024 is as follows:

Fiscal year	Ope	rating leases
2025	\$	197,679
2026		193,681
2027		153,585
2028		146,890
2029		146,890
Thereafter		2,477,781
		_
Total lease payments		3,316,506
Less interest		933,799
Present value of lease liability		2,382,707
Less current portion of lease liabilities		120,630
Noncurrent portion of lease liabilities	\$	2,262,077

Note 14 - Pension plan

The Academy adopted a 403(b) profit sharing plan (the "Plan") which covers most of the employees. The Plan is a defined contribution plan. Employees are eligible to enroll in the Plan upon employment. Those employees who have completed at least one full year of service are also eligible for employer contributions. The Plan provides for the Academy to contribute up to 4% of an employee's salary. The Academy contribution is not vested until the employee's third year, when they become fully vested. For the year ended June 30, 2024, pension expense for the Academy was \$45,005, which is included in retirement in the accompanying statement of functional expenses.

Certain employees of the Academy are required to participate in a defined benefit plan established and administered by the Connecticut State Teachers' Retirement Board (the "TRB Plan"). The Academy is not required to and does not contribute to the TRB Plan.

Note 15 - Risk management

The Academy is exposed to various risks of loss related to torts; thefts of, damage to and destruction of assets; actions by employees and parents; and natural disasters. The Academy maintains commercial insurance to protect itself from these risks.

The Academy entered into contractual relationships with certain governmental funding sources. The governmental agencies may request return of funds as a result of noncompliance by the Academy. The accompanying financial statements make no provision for the possible disallowance or refund, because management does not believe that there are any liabilities to be recorded.





Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements

Performed in Accordance with Government Auditing Standards

To the Board of Trustees Amistad Academy, Inc.

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Amistad Academy, Inc., which comprise the statement of financial position as of June 30, 2024, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated December 13, 2024.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Amistad Academy, Inc.'s internal control over financial reporting ("internal control") as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Amistad Academy, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Amistad Academy, Inc.'s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Amistad Academy, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.



Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Hartford, Connecticut December 13, 2024

CohnReynickZIF



Independent Auditor's Report on Compliance for Each Major Federal Program and Report on Internal Control over Compliance Required by the Uniform Guidance

To the Board of Trustees Amistad Academy, Inc.

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Amistad Academy, Inc.'s compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of Amistad Academy, Inc.'s major federal programs for the year ended June 30, 2024. Amistad Academy, Inc.'s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Amistad Academy, Inc. complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2024.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America ("GAAS"); the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States ("Government Auditing Standards"); and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards ("Uniform Guidance"). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Amistad Academy, Inc. and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Amistad Academy, Inc.'s compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to Amistad Academy, Inc.'s federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Amistad Academy, Inc.'s compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery,



intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Amistad Academy, Inc.'s compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Amistad Academy, Inc.'s compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Amistad Academy, Inc.'s internal control over compliance relevant
 to the audit in order to design audit procedures that are appropriate in the circumstances and to
 test and report on internal control over compliance in accordance with the Uniform Guidance,
 but not for the purpose of expressing an opinion on the effectiveness of Amistad Academy,
 Inc.'s internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.



The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Hartford, Connecticut

CohnReynickZZP

December 13, 2024

Schedule of Expenditures of Federal Awards Year Ended June 30, 2024

Federal grantor/pass- through grantor/ program or cluster title	Federal assistance listing number	Pass-through entity identifying number	Passed through to subrecipients	Total federal expenditures
U.S. Department of Agriculture Passed through State Department of Education Child Nutrition Cluster				
School Breakfast Program	10.553	12060-82079-20508	\$ -	\$ 316,511
National School Lunch Program	10.555	12060-82079-20560	-	576,771
COVID-19 - National School Lunch Program - Supply Chain Assistance	10.555	12060-82079-23126	-	29,851
National School Lunch Program - Commodities	10.555	12060-82079-20560		53,325
Total Child Nutrition Cluster			-	976,458
COVID-19 - State Pandemic EBT Administrative Costs	10.649	12060-82079-29802		1,959
Total U.S. Department of Agriculture				978,417
U.S. Department of Education Passed through State Department of Education Title I Grants to Local Educational Agencies (LEAs)	84.010	12060-82070-20679	-	725,793
COVID-19 - Individuals with Disabilities Education Act (IDEA) Total Spedical Education Cluster (IDEA)	- 84.027	12060-82079-20977	-	1,750
Education Stabilization Fund under the Coronavirus Aid, Relief, and Economic Security Act COVID-19 - Elementary and Secondary School Emergency Relief Fund	84.425D	12060-82079-29571	-	115,321
American Rescue Plan - Elementary and Secondary School Emergency Relief Fund	84.425U	12060-82079-29636		1,971,258
Total Education Stabilization Fund under the Coronavirus Aid, Relief, and Economic Security Act			-	2,086,579
Supporting Effective Instruction State Grants	84.367	12060-84131-20858	-	64,535
English Language Acquisition State Grants	84.365	12060-82075-20868	48,288	75,330
Student Support and Academic Enrichment Program	84.424	12060-82079-22854		52,939
Total U.S. Department of Education			48,288	3,006,926
Total Expenditures of Federal Awards			\$ 48,288	\$ 3,985,343

Notes to Schedule of Expenditures of Federal Awards June 30, 2024

Note 1 - Basis of presentation

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal award activity of Amistad Academy, Inc. (the "Academy") under programs of the federal government for the year ended June 30, 2024. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards ("Uniform Guidance"). Because the Schedule presents only a selected portion of the operations of Amistad Academy, Inc., it is not intended to and does not present the financial position, changes in net assets, or cash flows of the Academy.

Note 2 - Summary of significant accounting policies

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

Note 3 - Indirect cost rate

The Academy has not elected to use the 10% de minimis indirect cost rate as allowed under the Uniform Guidance.

Note 4 - Noncash federal awards

The Academy received and expended \$53,325 of USDA donated commodities under the National School Lunch Program.

Schedule of Findings and Questioned Costs Year Ended June 30, 2024

I. Summary of Auditor's Results

Financial Statements			
Type of report the auditor issufinancial statements audited waccordance with GAAP		Unm	nodified opinion
Internal control over financial Material weakness(es) ide Significant deficiency(ies)	entified?	yes	X no X none reported
Noncompliance material to fin noted?	ancial statements	yes	X_no
Federal Awards			
Internal control over major fed Material weakness(es) ide Significant deficiency(ies)	entified?	yes yes	X no X none reported
Type of auditor's report issued major federal programs	d on compliance for	Unn	nodified opinion
Any audit findings disclosed the reported in accordance with 2 200.516(a)?		yes	X_no
Identification of major federal	programs:		
Federal Assistance <u>Listing Number(s)</u>	Name of Federal Program o	r Cluster	
84.425D, 84.425U	Education Stabilization Fund Coronavirus Aid, Relief, and Security Act		
Dollar threshold used to distin and type B programs	<u>\$750,000</u>		
Auditee qualified as low-risk a	uditee?	X yes	no

Schedule of Findings and Questioned Costs Year Ended June 30, 2024

II. Findings - Financial Statement Audit

None

III. Findings and Questioned Costs - Major Federal Award Programs Audit

None



Independent Auditor's Report on Compliance for the Major State Program and Report on Internal Control over Compliance Required by the State Single Audit Act

To the Board of Trustees Amistad Academy, Inc.

Report on Compliance for the Major State Program

Opinion on the Major State Program

We have audited Amistad Academy, Inc.'s compliance with the types of compliance requirements identified as subject to audit in the Office of Policy and Management's *Compliance Supplement* that could have a direct and material effect on Amistad Academy, Inc.'s major state program for the year ended June 30, 2024. Amistad Academy, Inc.'s major state program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Amistad Academy, Inc. complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on its major state program for the year ended June 30, 2024.

Basis for Opinion on the Major State Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America ("GAAS"); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and the audit requirements of the State Single Audit Act (C.G.S. Sections 4-230 to 4-236). Our responsibilities under those standards and the State Single Audit Act are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Amistad Academy, Inc. and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for the major state program. Our audit does not provide a legal determination of Amistad Academy, Inc.'s compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to Amistad Academy, Inc.'s state programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Amistad Academy, Inc.'s compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the State Single Audit Act will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve



collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Amistad Academy, Inc.'s compliance with the requirements of the major state program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the State Single Audit Act, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Amistad Academy, Inc.'s compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Amistad Academy, Inc.'s internal control over compliance relevant
 to the audit in order to design audit procedures that are appropriate in the circumstances and to
 test and report on internal control over compliance in accordance with the State Single Audit
 Act, but not for the purpose of expressing an opinion on the effectiveness of Amistad Academy,
 Inc.'s internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.



The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the State Single Audit Act. Accordingly, this report is not suitable for any other purpose.

Hartford, Connecticut

CohnReynickZZP

December 13, 2024

Schedule of Expenditures of State Financial Assistance Year Ended June 30, 2024

State grantor/ Pass-through grantor/ program title	State grant program CORE-CT number	throu	sed igh to cipients	Expenditures		
Department of Education						
Child Nutrition State Matching Grant	11000-SDE64000-16211	\$	-	\$	5,474	
Healthy Foods Initiative	11000-SDE64000-16212		-		10,311	
School Breakfast	11000-SDE64000-17046		-		2,652	
Charter Schools	11000-SDE64000-16119		-		13,421,670	
Bilingual Education	11000-SDE64000-17042		-		10,734	
Passed through Achievement First Hartford Academy, Inc. Talent Development - TEAM	11000-SDE64000-12552				3,154	
Total Department of Education			-		13,453,995	
Department of Emergency Services & Public Protection						
School Security Infrastructure Competitive Grant Program	12052-DPS32900-43546				171,063	
Total Expenditures of State Financial Assistance		\$		\$	13,625,058	

Notes to Schedule of Expenditures of State Financial Assistance June 30, 2024

Note 1 - Basis of presentation

The accompanying schedule of expenditures of state financial assistance includes state grant activity of Amistad Academy, Inc. under programs of the State of Connecticut for the fiscal year ended June 30, 2024. Various departments and agencies of the State of Connecticut have provided financial assistance through grants and other authorizations in accordance with the General Statutes of the State of Connecticut. Because the schedule presents only a selected portion of the operations of Amistad Academy, Inc., it is not intended and does not present the financial position, changes in net assets, or cash flows of Amistad Academy, Inc.

Note 2 - Summary of significant accounting policies

The accounting policies of Amistad Academy, Inc. conform to accounting principles generally accepted in the United States of America as applicable to not-for-profit organizations.

The information in the schedule of expenditures of state financial assistance is presented based upon regulations established by the State of Connecticut, Office of Policy and Management.

Basis of accounting

The expenditures reported on the schedule of expenditures of state financial assistance are presented on the accrual basis of accounting. In accordance with Section 4-236-22 of the Regulations to the State Single Audit Act, certain grants are not dependent on expenditure activity and, accordingly, are considered to be expended in the fiscal year of receipt. These grant program receipts are reflected in the expenditures column of the schedule of expenditures of state financial assistance.

Schedule of Findings and Questioned Costs Year Ended June 30, 2024

I. Summary of Auditor's Results

Financial Statements	
Type of auditor's opinion issued:	Unmodified
Internal control over financial reporting: Material weakness(es) identified? Significant deficiency(ies) identified?	yes X no yes X none reported
Noncompliance material to financial statement	s noted? yesX no
State Financial Assistance	
Internal control over major state programs: Material weakness(es) identified? Significant deficiency(ies) identified?	yes <u>X</u> no yes <u>X</u> none reported
Type of auditor's opinion issued on compliance state programs:	e for major Unmodified
Any audit findings disclosed that are required to reported in accordance with Section 4-236-24 Regulations to the State Single Audit Act?	
The following schedule reflects the major state	programs included in the audit:
State grantor and program	State CORE-CT number Expenditures
Department of Education Charter Schools	11000-SDE64000-16119 \$ 13,421,670
Dollar threshold used to distinguish between type A and type B programs:	<u>\$ 272,501</u>

Schedule of Findings and Questioned Costs Year Ended June 30, 2024

II. Findings - Financial Statement Audit

None

III. State Financial Assistance Findings and Questioned Costs

None



Independent Member of Nexia International cohnreznick.com



Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

A F	or the	\mathbf{z} 2023 calendar year, or tax year beginning \mathbf{J} UL \mathbf{L} , \mathbf{Z} UZ \mathbf{J} \mathbf{Z} and ending	g J	UN 30, 2024	
B	Check if applicable	C Name of organization AMISTAD ACADEMY, INC.		D Employer identific	cation number
Г	Addres	S C C A CULTEVENENTE ETD CE TNC			
F	Name change	Doing business as		06-15466	95
Ē	Initial return Final	Number and street (or P.O. box if mail is not delivered to street address) Room/	'suite	E Telephone number	r
L	return/ termin- ated	470 JAMES STREET 007		203 773-	
	ated	, , , , , , , , , , , , , , , , , , ,	- 1	G Gross receipts \$	18,040,576.
Ļ	return	NEW HAVEN, CI 00313		H(a) Is this a group re	
	Application pending			for subordinates	
		SAME AS C ABOVE		H(b) Are all subordinates in	
		empt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or	527	·	list. See instructions
	Websit			H(c) Group exemptio	
	orm of	organization: X Corporation Trust Association Other L Summary	Year c	of formation: 1999 N	1 State of legal domicile; CT
	1	Briefly describe the organization's mission or most significant activities: AMISTAD	AC	ADEMY, INC.	WAS
Governance		INCORPORATED TO FOCUS ON STRENGTHENING THE A			
na.	2	Check this box if the organization discontinued its operations or disposed of r	more 1	than 25% of its net ass	sets.
Š	3	Number of voting members of the governing body (Part VI, line 1a)		3	8
	4	Number of independent voting members of the governing body (Part VI, line 1b)			7
დ		Total number of individuals employed in calendar year 2023 (Part V, line 2a)			292
iţi		Total number of volunteers (estimate if necessary)			8
Activities &		Total unrelated business revenue from Part VIII, column (C), line 12			0.
Ă		Net unrelated business taxable income from Form 990-T, Part I, line 11			0.
				Prior Year	Current Year
_	8	Contributions and grants (Part VIII, line 1h)		1,646,251.	2,190,454.
nue	1	Program service revenue (Part VIII, line 2g)		15,266,403.	15,788,928.
Revenue	1	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		4,338.	9,437.
æ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		43,329.	51,757.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		16,960,321.	
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		70,299.	4,250.
	1	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
"	45	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		11,343,560.	10,291,933.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
ber	b	Total fundraising expenses (Part IX, column (D), line 25) 3,000.			
ă	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		7,476,057.	8,882,112.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		18,889,916.	19,178,295.
	1	Revenue less expenses. Subtract line 18 from line 12		-1,929,595.	-1,137,719.
- Z			_	inning of Current Year	End of Year
Net Assets or	20	Total assets (Part X, line 16)		31,346,028.	30,136,307.
ASS	21	Total liabilities (Part X, line 26)		6,481,481.	6,409,479.
Net	22	Net assets or fund balances. Subtract line 21 from line 20		24,864,547.	23,726,828.
	art II	Signature Block		, ,	, ,
Und	er pena	ties of perjury, I declare that I have examined this return, including accompanying schedules and st	atemei	nts, and to the best of my	knowledge and belief, it is
	-	t, and complete. Declaration of preparer (other than officer) is based on all information of which pre			,
	,				
Sig	n	Signature of officer		Date	
Her		LORRAINE GIBBONS, CHAIR			
	•	Type or print name and title			
		Print/Type preparer's name Preparer's signature	D	ate Check	PTIN
Paid	<u>,</u>	LAURA KIELCZEWSKI LAURA KIELCZEWSKI	lo.	4/24/25 of self-employ	
	parer	Firm's name COHNREZNICK ADVISORY LLC			3-3709623
-	Only	Firm's address 350 CHURCH STREET, 12TH FLOOR		THIII S LIN S	
	,	HARTFORD, CT 06103		Phone no 95	9-200-7000
Mar	/ the IF	S discuss this return with the preparer shown above? See instructions		11 110110 110.5 5	X Yes No
ivid	, 11	to discuss this rotally with the proparer enewer above: Occ institutions			100

	AMISTAD ACADEMY, INC.		
	n 990 (2023) C/O ACHIEVEMENT FIRST IN	NC. 06-1546	695 Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this	Part III	X
1	Briefly describe the organization's mission:		miin
	AMISTAD ACADEMY, INC. WAS INCORPORATE ACADEMIC AND CHARACTER SKILLS NEEDED		
	TIER COLLEGES, TO ACHIEVE SUCCESS IN		
	AS THE NEXT GENERATION OF LEADERS IN		
2	Did the organization undertake any significant program services during the		<u>оп</u>
2	prior Form 990 or 990-EZ?	· -	Yes X No
	If "Yes," describe these new services on Schedule O.	L	163140
3	Did the organization cease conducting, or make significant changes in ho	w it conducts, any program services?	Yes X No
-	If "Yes," describe these changes on Schedule O.	Land Considered, any program conneces	
4	Describe the organization's program service accomplishments for each or	f its three largest program services, as measured by ex	penses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the an		
		-	
4a	revenue, if any, for each program service reported. (Code:) (Expenses \$ 17,252,076. including grants of	\$ 4,250.) (Revenue \$ 15,	840,685.)
	EDUCATIONAL PROGRAMS FOR STUDENTS IN	KINDERGARTEN THROUGH TWELFT	Н
	GRADES.		
	-		
4b	(Code:) (Expenses \$ including grants of		
		, (
	-		
4c	(Code:) (Expenses \$ including grants of) (D	
40	(Code:) (Expenses \$ including grains of) (Revenue \$,
4d	Other program services (Describe on Schedule O.)		

Total program service expenses

Form **990** (2023)

including grants of \$ 17, 252, 076.

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Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1_	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	ا		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>	- '-		
0	, ,			x
_	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?	_		.
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			,,
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	_X_	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes." complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			<u> </u>
_	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
10	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	13		
10	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
47		16		122
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	47		x
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			_v
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			\ \ •
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			<u>_</u> _
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21		X

Form **990** (2023)

Part IV Checklist of Required Schedules (continued)

	·		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	ــــــ
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		├─
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		\vdash
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		\vdash
2 5a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	23a		<u> </u>
b	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			3,7
	"Yes," complete Schedule L, Part IV	28c	v	X
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29	Х	├─
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			x
21	contributions? If "Yes," complete Schedule M	30 31		X
31 32	Did the organization required, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	31		<u> </u>
52	,	32		x
33	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
-	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		<u> </u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u> </u>
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		v	1
Pai	Note: All Form 990 filers are required to complete Schedule O 't V Statements Regarding Other IRS Filings and Tax Compliance	38	X	
. u	Check if Schedule O contains a response or note to any line in this Part V			
	Chook is Conducted Contrained a reapposition from the arry line in this that v		Yes	No
10	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		162	140
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
_	(gambling) winnings to prize winners?	1c	Х	
332004	\$ 12-21-23	Form	990	(2023)

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Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No					
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return								
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X						
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		_X_					
b	o If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O								
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a								
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X					
b	If "Yes," enter the name of the foreign country								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).								
5а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		_X_					
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		<u>X</u>					
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с							
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit								
	any contributions that were not tax deductible as charitable contributions?	6a		_X_					
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts								
	were not tax deductible?	6b							
7	Organizations that may receive deductible contributions under section 170(c).			37					
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		<u> </u>					
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b							
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	_		37					
_	to file Form 8282?	7c		X					
	If "Yes," indicate the number of Forms 8282 filed during the year	_		v					
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		<u>X</u>					
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f 7g							
_	h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?								
8									
9	sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds.	8							
а	Did the analysis are size and institute make any toy ship distributions and an action 40000	9a							
	Did the sponsoring organization make any taxable distributions under section 4966? Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b							
10	Section 501(c)(7) organizations. Enter:								
	Initiation fees and capital contributions included on Part VIII, line 12								
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b								
11	Section 501(c)(12) organizations. Enter:								
а	Gross income from members or shareholders 11a								
	Gross income from other sources. (Do not net amounts due or paid to other sources against								
	amounts due or received from them.)								
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a							
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year								
13	Section 501(c)(29) qualified nonprofit health insurance issuers.								
а	Is the organization licensed to issue qualified health plans in more than one state?	13a							
	Note: See the instructions for additional information the organization must report on Schedule O.								
b	Enter the amount of reserves the organization is required to maintain by the states in which the								
	organization is licensed to issue qualified health plans								
	Enter the amount of reserves on hand								
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		_X_					
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b							
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			v					
	excess parachute payment(s) during the year?	15		X					
40	If "Yes," see the instructions and file Form 4720, Schedule N.	40		v					
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X					
17	If "Yes," complete Form 4720, Schedule O.								
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities	47							
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes." complete Form 6069.	17							
	n rea. comores com out.								

Form 990 (2023)

C/O ACHIEVEMENT FIRST INC.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 8 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 7 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Х The organization's CEO, Executive Director, or top management official 15a Х 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16h Section C. Disclosure NONE List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website X Upon request Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records

Form **990** (2023)

ANGELA WEINELL - 203-773-3223 470 JAMES STREET, 007, NEW HAVEN,

06513

Form 990 (2023) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

X

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
- Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per	(do box	not c	Pos heck	C) sition more rson i		one n an	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer	Key employee	Highest compensated employee		from the organization (W-2/1099-MISC/ 1099-NEC)	from related organizations (W-2/1099-MISC/ 1099-NEC)	other compensation from the organization and related organizations
(1) SIMON OBAS	40.00	-						107 600	_	2 500
PRINCIPAL	40.00					X		187,688.	0.	2,500.
(2) LAUREN RAIMONDI	40.00	-				٦,		120 626	_	40 001
PRINCIPAL	40 00		_			X		130,636.	0.	42,881.
(3) ANDREW E POOLE	40.00	-				7.		126 001	_	25 441
ACADEMIC DEAN	40 00		_			X		136,901.	0.	35,441.
(4) TYRA DENISE SMALLWOOD TEACHER	40.00	1				X		121 605	0.	24 502
(5) JASMINE S WATTS	40.00					Α.		131,605.	0.	24,592.
PRINCIPAL	40.00	-				x		124 710	0.	15 711
(6) LINDA DARKWAH	40.00					^		134,719.	0.	15,711.
TEACHER REP	40.00	Х						56,708.	0.	13,868.
(7) CAMILIA NOVO-VIANO	1.00	Λ						30,700.	0.	13,000.
DIRECTOR	1.00	Х						0.	0.	0.
(8) JEN ALEXANDER	1.00							•	•	•
DIRECTOR		х						0.	0.	0.
(9) LORRAINE GIBBONS	1.00								Ţ.	
CHAIR		Х		х				0.	0.	0.
(10) PATRICIA SWEET	1.00								<u> </u>	
TREASURER		Х		Х				0.	0.	0.
(11) SHANNELLE WHYTE	1.00									
PARENT REP		Х		Х				0.	0.	0.
(12) YASHIRA AGOSTO	1.00									
DIRECTOR		Х						0.	0.	0.
(13) ZIHAN SU	1.00									
DIRECTOR		Х						0.	0.	0.
		-								
		1								

Form 990 (2023)

Form 990 (2023)

Part	VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	Hig	ghes	t C	ompensated Employee	s (continued)				
	(A)	(B)	(C)						(D)	(E)			(F)	
	Name and title	Average	(do	Position (do not check more than one				one	Reportable	Reportable		Es	timate	ed
		hours per week	box, unless person is both ar officer and a director/trustee					compensation	compensatio			nount	of	
		(list any					Π		from the	from related organization			other pensa	tion
		hours for	direc.				- P			(W-2/1099-MIS			om th	
		related	stee or	rustee			ensat		(W-2/1099-MISC/	1099-NEC)			anizat	
		organizations below	al tru	onal t		ployee	comp		1099-NEC)				d relat	
		line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	ormer				orga	anizati	oris
			_	Ι=			1 0	_						
							\vdash							
							\vdash							
							_							
			-											
							┢							
1b	Subtotal						<u> </u>		778,257.		0.	13	4,9	93.
	Total from continuation sheets to Part VI								0.		0.			
	Total (add lines 1b and 1c)								778,257.		0.	13	4,9	93.
2	Total number of individuals (including but n	ot limited to th	ose	liste	d ab	ove) wh	o re	eceived more than \$100,	000 of reportable	9			
	compensation from the organization											1	V	19
•	Distance of the second of the	-Post - Arm - Arm - A						1			ı		Yes	No
	Did the organization list any former officer,	-		•	•	•		_		•		3		Х
	line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su											3		21
	and related organizations greater than \$150											4	х	
	Did any person listed on line 1a receive or a													
	rendered to the organization? If "Yes." com	plete Schedule	e J f	or su	ıch <u>i</u>	pers	on					5		X
Sect	ion B. Independent Contractors													
	Complete this table for your five highest co	•	-							•	oensat	tion fro	m	
	the organization. Report compensation for	the calendar ye	ear e	endir	ng w	ith c	or wi	thin		ear.				
	(A) Name and business	address							(B) Description of s	ervices	С)) ompe		n
ACH			EE	т	S	TTT	TЕ		2 coonpact of c	or vious		ompo	- Ioutioi	
ACHIEVEMENT FIRST, 470 JAMES STREET, SUITE 7, NEW HAVEN, CT 06513 MANAGEMENT								MANAGEMENT SI	ERVICES	2	,32	2.9	83.	
	CORPORATE SERVICES										,			
PO	BOX 135, BRATTLEBORO,	VT 0530	302-0135 c						CUSTODIAL SEI	RVICES		14	4,6	65.
								-						

\$100,000 of compensation from the organization

Total number of independent contractors (including but not limited to those listed above) who received more than

Page 9

Part VIII Statement of Revenue

_		Check if Schedule O contains a response or	r note to any line	e in this Part VIII			
			,	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
					function revenue	business revenue	sections 512 - 514
SS	1 :	a Federated campaigns 1a					
ant	1 6						
Contributions, Gifts, Grants and Other Similar Amounts							
ts, Ar	•						
ij Gi	(2 130 004				
ns, Sim	•	Government grants (contributions)	2,139,904.				
utio er (1	All other contributions, gifts, grants, and	E0 EE0				
έŧ		similar amounts not included above 1f	50,550.				
ont od (ç	Noncash contributions included in lines 1a-1f	53,325.	0 100 454			
<u>0</u> 8	ŀ	1 Total. Add lines 1a-1f		2,190,454.			
		 	Business Code				
çe	2 8		611110	13,421,670.	13421670.		
ř vi	k	FEES FROM GOV'T TO PERFORM SERVIC	611110	2,367,258.	2,367,258.		
Se	(
eve	•	d					
Program Service Revenue	•	·					
P	f	All other program service revenue					
	ç	Total. Add lines 2a-2f		15,788,928.			
	3	Investment income (including dividends, interes	t, and				
		other similar amounts)		9,437.			9,437.
	4	Income from investment of tax-exempt bond pro	oceeds				
	5	Royalties					
		(i) Real	(ii) Personal				
	6 a	a Gross rents 6a					
		Less: rental expenses 6b					
		Rental income or (loss) 6c					
		d Net rental income or (loss)					
		a Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 7a	.,				
	ŀ	Less: cost or other basis					
ø	_	and sales expenses 7b					
nue	,	Gain or (loss)					
eve		d Net gain or (loss)					
her Revenue		a Gross income from fundraising events (not					
	0 6	· · · · · · · · · · · · · · · · · · ·					
Ò		contributions reported on line 1c). See					
		• • • • • • • • • • • • • • • • • • • •					
		Part IV, line 18					
		Net income or (loss) from fundraising events					
	9 8	a Gross income from gaming activities. See					
		Part IV, line 19 9a					
		Less: direct expenses 9b					
		Net income or (loss) from gaming activities					
	10 a	a Gross sales of inventory, less returns					
		and allowances 10a					
		Less: cost of goods sold 10b					
	(Net income or (loss) from sales of inventory					
ω		<u> </u>	Business Code		-,		
eon Je	11 a	STUDENT FEES	900099	29,964.	29,964.		
lan	k	·					
Miscellaneous Revenue	(·					
Mis	(d All other revenue	900099	21,793.	21,793.		
	•	Total. Add lines 11a-11d		51,757.			
	12	Total revenue. See instructions		18,040,576.	15840685.	0.	9,437.

332009 12-21-23

Form **990** (2023)

<u> </u>	ion 501(c)(3) and 501(c)(4) organizations must comp Check if Schedule O contains a respon			присто сонинни (лу.	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations		·		·
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	4,250.	4,250.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	70 576	60 200	0.054	
	trustees, and key employees	70,576.	62,322.	8,254.	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	0 600 045	7 (10 252	1 011 602	
7	Other salaries and wages	8,622,045.	7,610,353.	1,011,692.	
8	Pension plan accruals and contributions (include	45,005.	39,813.	5,192.	
_	section 401(k) and 403(b) employer contributions)	968,409.	856,683.	111,726.	
9	Other employee benefits	585,898.	518,302.	67,596.	
10	Payroll taxes	303,030.	310,302.	07,390.	
11	Fees for services (nonemployees):	1,776,829.	1,608,609.	165,220.	3,000
a	Management	1,110,029.	1,000,009.	103,220.	3,000
b		26,684.		26,684.	
c d	5	20,004.		20,004.	
e	Lobbying Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g					
9	column (A), amount, list line 11g expenses on Sch 0.)	489,517.	440,640.	48,877.	
12	Advertising and promotion	417.	378.	39.	
13	Office expenses	319,808.	262,898.	56,910.	
14	Information technology	644,218.	597,198.	47,020.	
15	Royalties	•	•	,	
16	Occupancy	665,763.	602,990.	62,773.	
17	Travel	•		,	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	83,933.	75,987.	7,946.	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	1,762,710.	1,595,827.	166,883.	
23	Insurance	169,504.	153,456.	16,048.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
а	HOOD GEDITTOEG	816,324.	816,324.		
b	DEDITE AND MATHEMANIAN	682,600.	618,284.	64,316.	
c	STUDENT SERVICES	528,322.	502,245.	26,077.	
d	GIIDDI TEG /3/3 EED T3 T G	514,438.	511,567.	2,871.	
е	All other expenses	401,045.	373,950.	27,095.	
25	Total functional expenses. Add lines 1 through 24e	19,178,295.	17,252,076.	1,923,219.	3,000
26	Joint costs. Complete this line only if the organization	_			
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form **990** (2023)

Form 990 (2023)
Part X Balance Sheet

Pai	rt X	Balance Sneet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	3,141,580.	1	3,213,220
	2	Savings and temporary cash investments	1,020.	2	0
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	944,741.	4	1,226,368
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
S	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
As	9	Prepaid expenses and deferred charges	402,260.	9	735,407
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 42,992,357.			
	b	Less: accumulated depreciation 10b 21,879,382.	22,531,859.	10c	21,112,975
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets	2,511,328.	14	2,383,278
	15	Other assets. See Part IV, line 11	1,813,240.	15	1,465,059
	16	Total assets. Add lines 1 through 15 (must equal line 33)	31,346,028.	16	30,136,307
	17	Accounts payable and accrued expenses	591,217.	17	880,532
	18	Grants payable	-	18	
	19	Deferred revenue	403,436.	19	971,384
	20	Tax-exempt bond liabilities	-	20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
w	22	Loans and other payables to any current or former officer, director,			
Ė		trustee, key employee, creator or founder, substantial contributor, or 35%			
Liabilities		controlled entity or family member of any of these persons		22	
Ë	23	Secured mortgages and notes payable to unrelated third parties	1,426,085.	23	1,389,908
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	4,060,743.	25	3,167,655
	26	Total liabilities. Add lines 17 through 25	6,481,481.	26	6,409,479
		Organizations that follow FASB ASC 958, check here			
Ses		and complete lines 27, 28, 32, and 33.			
and	27	Net assets without donor restrictions	24,862,981.	27	23,725,502
Bal	28	Net assets with donor restrictions	1,566.	28	1,326
<u>0</u>		Organizations that do not follow FASB ASC 958, check here			
Ţ		and complete lines 29 through 33.			
ğ	29	Capital stock or trust principal, or current funds		29	
sets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
Ass	31	Retained earnings, endowment, accumulated income, or other funds		31	
Net Assets or Fund Balances	32	Total net assets or fund balances	24,864,547.	32	23,726,828
_	33	Total liabilities and net assets/fund balances	31,346,028.	33	30,136,307

Form **990** (2023)

Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>			
1	Total revenue (must equal Part VIII, column (A), line 12)	1				76.
2	Total expenses (must equal Part IX, column (A), line 25)	2	19,	, 17	8,2	95.
3	Revenue less expenses. Subtract line 2 from line 1	3	-1 ,	,13'	7,7	19.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	24,	, 86	4,5	47.
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	23,	,72	6,8	28.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		L	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed					
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		L	2 b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				
	review, or compilation of its financial statements and selection of an independent accountant?		L	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the					
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		L	За	X	$ldsymbol{ld}}}}}}}}}$
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required					
	an audite combine who are Cabadula Comad describe any standard taken to undergo analysis			OI-	v	I

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

AMISTAD ACADEMY, INC.

C/O ACUTEVEMENT ETDOM

Employer identification number 06-1546695

_				I FIRST INC.				0-1340093
P	art I	Reason for Public (Charity Status.	(All organizations must c	omplete th	nis part.) S	ee instructions.	
The	organ	ization is not a private found	ation because it is: (F	For lines 1 through 12, c	heck only	one box.)		
1		A church, convention of ch	urches, or associatio	n of churches described	l in sectio	n 170(b)(1)(A)(i).	
2	X	A school described in secti						
3		A hospital or a cooperative				V6V4VAVii	i)	
	\equiv						•	the beenitel's name
4		A medical research organiza	ation operated in cor	njunction with a nospital	described	iii sectio	n 170(b)(1)(A)(III). Enter	the hospital's hame,
		city, and state:						
5		An organization operated for	or the benefit of a col	llege or university owned	l or operat	ed by a go	vernmental unit describe	ed in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)					
6		A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).						
7		An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in						
•		section 170(b)(1)(A)(vi). (C	-	iniai part of no capport ii	om a gove	or minoritary	anne or morn and general p	
_			•	/4VAV 1) (O D	\			
8	=	A community trust describe						
9		An agricultural research org	ganization described	in section 170(b)(1)(A)(ix) operate	ed in conju	inction with a land-grant	college
		or university or a non-land-g	grant college of agric	ulture (see instructions).	Enter the	name, city	, and state of the college	or
		university:						
10		An organization that norma	lly receives (1) more	than 33 1/3% of its supp	ort from c	ontributior	ns, membership fees, and	d gross receipts from
		activities related to its exem						
		income and unrelated busin	-					-
				(less section 511 tax) ite	iii busiiles	sses acqui	ed by the organization a	inter durie 30, 1973.
		See section 509(a)(2). (Cor						
11	=	An organization organized a	· ·	•	•			
12		An organization organized a	and operated exclusi	vely for the benefit of, to	perform t	he functio	ns of, or to carry out the	purposes of one or
		more publicly supported or	ganizations describe	d in section 509(a)(1) d	r section	509(a)(2).	See section 509(a)(3). (Check the box on
		lines 12a through 12d that	describes the type of	f supporting organizatior	and com	plete lines	12e, 12f, and 12g.	
	а	Type I. A supporting orga	anization operated, si	upervised, or controlled	by its supr	orted ora	anization(s), typically by	aivina
		the supported organization	· · · · · · · · · · · · · · · · · · ·	•		-		
		• • • • •			inajonty C	n the direc	tors or trustees or trie st	ipporting
		organization. You must o	-					
	b		•					-
		control or management o	f the supporting orga	anization vested in the sa	ame perso	ns that co	ntrol or manage the supp	oorted
		organization(s). You mus	t complete Part IV,	Sections A and C.				
(c	Type III functionally inte	grated. A supporting	g organization operated	in connect	tion with, a	and functionally integrate	d with,
		its supported organization	n(s) (see instructions)). You must complete I	Part IV, Se	ections A,	D, and E.	
	d	Type III non-functionally		·				ration(s)
		that is not functionally int						
		•	•	• ,	•		•	/EI IESS
		requirement (see instructi	•	= '				
(e	Check this box if the orga					Type I, Type II, Type III	
		functionally integrated, or	Type III non-function	nally integrated supporti	ng organiz	ation.		
	f Ente	er the number of supported o	organizations					
,	g Prov	vide the following information	about the supporte	d organization(s).				
	((i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga	anization listed ing document?	(v) Amount of monetary	(vi) Amount of other
		organization		(described on lines 1-10 above (see instructions))	Yes	No	support (see instructions)	support (see instructions)
_				above (see instructions))	1.00			
_								
_								

C/O ACHIEVEMENT FIRST INC. Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Gifts, grants, contributions, and		, ,	, ,		, ,	,,
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3)	
	organization, check this box and stop						
	tion C. Computation of Publi					т т	
	Public support percentage for 2023 (I					14	%
	Public support percentage from 2022					15	<u>%</u>
16a	33 1/3% support test - 2023. If the						
	stop here. The organization qualifies						
b	33 1/3% support test - 2022. If the						
	and stop here. The organization qual						
17a	10% -facts-and-circumstances test	-					
	and if the organization meets the fact			-	•	VI how the organiz	ation
	meets the facts-and-circumstances te	_	•	*	-		
b	10% -facts-and-circumstances test	_					10% or
	more, and if the organization meets the		•		•		
46	organization meets the facts-and-circu						
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17l	o, check this box a		(Form 990) 2023

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per- formed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support	T	1	T	1	1	T
	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included on line 10b,						
	whether or not the business is						
40	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)					1	<u> </u>
14	First 5 years. If the Form 990 is for the	· ·		•	•		· —
So	check this box and stop here ction C. Computation of Publi						<u></u>
	Public support percentage for 2023 (l			actions (fl)		45	0/
		, (,,	, ,	(//		15	<u>%</u>
	Public support percentage from 2022 ction D. Computation of Inves					16	%
	Investment income percentage for 20			ne 13 column (fl)		17	%
	Investment income percentage from					18	
	33 1/3% support tests - 2023. If the						
136	more than 33 1/3%, check this box ar						
ŀ	33 1/3% support tests - 2022. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation If the organization						

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
•		
2		
За		
3b		
3с		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
-		
8		
9a		
9b		
9с		
10a		
IUa		
10b		
ule A (Forn	n 990)	2023

Par	t IV	Supporting Organizations (continued)			
				Yes	No
11	Has t	the organization accepted a gift or contribution from any of the following persons?			
а	A per	rson who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c b	below, the governing body of a supported organization?	11a		
b	A fan	nily member of a person described on line 11a above?	11b		
С	A 359	% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail	il in Part VI.	11c		
Sect	ion	B. Type I Supporting Organizations			
				Yes	No
		he governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
		e supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
		etors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) etively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
		nization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
		orted organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did th	he organization operate for the benefit of any supported organization other than the supported			
	orgar	nization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supe	rvised, or controlled the supporting organization.	2		
Sect	ion	C. Type II Supporting Organizations			
				Yes	No
		e a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or tru	ustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or ma	anagement of the supporting organization was vested in the same persons that controlled or managed			
C1	the s	upported organization(s).	1		
Seci	.1011	D. All Type III Supporting Organizations		1	
	D: 1.1			Yes	No
		he organization provide to each of its supported organizations, by the last day of the fifth month of the			
		nization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
		(ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	4		
	-	nization's governing documents in effect on the date of notification, to the extent not previously provided? e any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	1		
		nization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
		organization maintained a close and continuous working relationship with the supported organization(s).	2		
		eason of the relationship described on line 2, above, did the organization's supported organizations have a			
		ficant voice in the organization's investment policies and in directing the use of the organization's			
	•	me or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
		norted organizations played in this regard.	3		
Sect		E. Type III Functionally Integrated Supporting Organizations			
1	Chec	ck the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а		The organization satisfied the Activities Test. Complete line 2 below.			
b		The organization is the parent of each of its supported organizations. Complete line 3 below.			
С		The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	truction	s).	
2	Activ	rities Test. Answer lines 2a and 2b below.		Yes	No
а	Did s	substantially all of the organization's activities during the tax year directly further the exempt purposes of			
		supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those	e supported organizations and explain how these activities directly furthered their exempt purposes,			
	how i	the organization was responsive to those supported organizations, and how the organization determined			
		these activities constituted substantially all of its activities.	2a		
		he activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	_	or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
		VI the reasons for the organization's position that its supported organization(s) would have engaged in	CI.		
		e activities but for the organization's involvement.	2b		
		nt of Supported Organizations. Answer lines 3a and 3b below.			
		he organization have the power to regularly appoint or elect a majority of the officers, directors, or	20		
		ees of each of the supported organizations? If "Yes" or "No" provide details in Part VI. he organization exercise a substantial degree of direction over the policies, programs, and activities of each	3a		
D		supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		
	٠, ١٤٥	- Sapportos Significación II Tes, describe III : Mix * I tile fote piayed by the organization III this regard.			

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. Schedule A (Form 990) 2023

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportir	ng Organi	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust on N	lov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mus		•	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	Illy integrator	d Type III supporting orga	nization (see

Schedule A (Form 990) 2023

instructions).

Schedule A (Form 990) 2023

C/O ACHIEVEMENT FIRST INC.

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nizations (continued)	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes	1	
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported		
	organizations, in excess of income from activity		2	!
3	Administrative expenses paid to accomplish exempt purpose	s of supported organizations	3	
4	Amounts paid to acquire exempt-use assets		4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)	5	
6	Other distributions (describe in Part VI). See instructions.		6	
7	Total annual distributions. Add lines 1 through 6.		7	
8	Distributions to attentive supported organizations to which the	e organization is responsive		
	(provide details in Part VI). See instructions.		8	
9_	Distributable amount for 2023 from Section C, line 6		9	
10	Line 8 amount divided by line 9 amount		10	
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2023	(iii) Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2023 (reason-			
	able cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2023			
<u>a</u>	From 2018			
<u>b</u>	From 2019			
<u> </u>	From 2020			
<u>d</u>	From 2021			
<u>e</u>	From 2022			
f_	Total of lines 3a through 3e			
<u>g</u>	Applied to underdistributions of prior years			
<u>h</u>	Applied to 2023 distributable amount			
i_	Carryover from 2018 not applied (see instructions)			
<u>j_</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2023 from Section D,			
	line 7: \$			
	Applied to underdistributions of prior years			
	Applied to 2023 distributable amount			
	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2023, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2023. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
_	Part VI. See instructions.			
7	Excess distributions carryover to 2024. Add lines 3j			
	and 4c.			
	Breakdown of line 7:			
	Excess from 2019 Excess from 2020			
	Excess from 2021			
	Excess from 2022			
	Excess from 2023			
	LAUGUS II OIII ZUZU			

Schedule A (Form 990) 2023

AMISTAD ACADEMY, INC. C/O ACHIEVEMENT FIRST INC.

06-1546695 Page 8

Schedule A	(Form 990) 2023	C/0	ACHIEVEMENT	FIRST	INC.	06-1546695 Page 8
Part VI	Supplemental In Part IV, Section A, lin line 1; Part IV, Sectio	iformation. les 1, 2, 3b, 3d n D, lines 2 an	Provide the explanations, 4b, 4c, 5a, 6, 9a, 9b, d 3; Part IV, Section E,	ons required 9c, 11a, 11b lines 1c, 2a,	by Part II, line 10; o, and 11c; Part IV , 2b, 3a, and 3b; F	Part II, line 17a or 17b; Part III, line 12; , Section B, lines 1 and 2; Part IV, Section C, lart V, line 1; Part V, Section B, line 1e; Part V, part for any additional information.
	(See instructions.)	and 0, and 1 a	TO V, GEGLIOTI E, IIITES 2,	5, and 6. Al-	so complete this p	art for any additional information.

SCHEDULE C

(Form 990)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then:

•	Section 501(c)(4), (5), or (6) organiza	tions: Complete Part III.			
Nan	ne of organization AMISTAD	ACADEMY, INC.		Emp	oloyer identification number
	C/O ACH	IEVEMENT FIRST I	NC.		06-1546695
Pa	art I-A Complete if the org	ganization is exempt und	er section 501(c)	or is a section 527 o	rganization.
1	Provide a description of the organization	zation's direct and indirect politic	al campaign activities i	in Part IV.	
2	Political campaign activity expendit	tures			\$
3	Volunteer hours for political campa	ign activities			
_				0)	
_		ganization is exempt und		-	
	Enter the amount of any excise tax				
	Enter the amount of any excise tax				
	If the organization incurred a section				
	Was a correction made?				Yes Mo
	of "Yes," describe in Part IV.	ganization is exempt und	or costion E01(s)	eveent eastion FO1/	~\/2\
		•		<u> </u>	
1	Enter the amount directly expended	, ,	·		\$
2	3 3		•		
	exempt function activities				\$
3	Total exempt function expenditures				
	line 17b				\$
4	Did the filing organization file Form	1120-POL for this year?			Yes No
5	, , ,		•	•	• •
	made payments. For each organiza	·			•
	contributions received that were pr	• •		· ·	te segregated fund or a
	political action committee (PAC). If	additional space is needed, prov	ride information in Part	IV.	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
				filing organization's	contributions received and
				funds. If none, enter -0-	promptly and directly delivered to a separate
					political organization.
					If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2023

						546695 Page 2
Part II-A	section 501(h)).	anization is exe	mpt under section	1 50 1(c)(s) and me	a romi 5766 (ele	ection under
A Check	if the filing organizat	ion belongs to an af	filiated group (and list ir	Part IV each affiliated	group member's nam	e, address, EIN,
	expenses, and share	e of excess lobbying	expenditures).			
B Check	if the filing organizat	ion checked box A a	and "limited control" pro	ovisions apply.		
					(a) Filing organization's totals	(b) Affiliated group totals
1a Total le	obbying expenditures to influ	ence public opinion	(grassroots lobbying)			
b Total le	obbying expenditures to influ	ence a legislative bo	dy (direct lobbying)			
c Total le	obbying expenditures (add lir	es 1a and 1b)				
d Other	exempt purpose expenditure	S				
e Total e	if the filing organization belongs to an affiliated group (and list in Part IV expenses, and share of excess lobbying expenditures). Incomplete in the filing organization checked box A and "limited control" provisions at the filing organization checked box A and "limited control" provisions at the filing organization checked box A and "limited control" provisions at the filing organization checked box A and "limited control" provisions at the filing organization checked box A and "limited control" provisions at the filing organization checked box A and "limited control" provisions at the filing organization checked box A and "limited control" provisions at the filing organization checked box A and "limited control" provisions at the filing organization checked box A and "limited control" provisions at the filing organization checked box A and "limited control" provisions at the filing organization checked box A and "limited control" provisions at the filing organization checked box A and "limited control" provisions at the filing organization checked box A and "limited control" provisions at the filing organization checked box A and "limited control" provisions at the filing organization file organization for limited control" provisions at the filing organization file organization for limited control organization file organizations that made a section 501(h) election do not have to control organizations that made a section 501(h) election do not have to control organizations that made a section 501(h) election do not have to control organizations that made a section 501(h) election do not have to control organizations that made a section 501(h) election do not have to control organizations that made a section 501(h) election do not have to control organizations that made a section 501(h) election do not have to control organizations that made a section 501(h) election do not have to control organizations that made a section 501(h) election do not have to control organizations that made a section 501(h) electio					
f_Lobby	ing nontaxable amount. Ente	r the amount from th	ne following table in bot	h columns.		
If the a	mount on line 1e, column (a) or	(b) is: The lo	bbying nontaxable am	ount is:		
not ov	er \$500,000,	20% o	f the amount on line 1e.			
over \$	500,000 but not over \$1,000.	000, \$100,0	000 plus 15% of the exc	ess over \$500,000.		
over \$	1,000,000 but not over \$1,50	0,000, \$175,0	000 plus 10% of the exc	ess over \$1,000,000.		
over \$1,500,000 but not over \$17,000,000, \$225,000 plus 5% of the excess over \$1,500,0						
over \$	17,000,000,					
g Grassr	roots nontaxable amount (ent	er 25% of line 1f)				
h Subtra	act line 1g from line 1a. If zero	or less, enter -0-				
j If there	e is an amount other than zer					
		_			[Yes No
	(Some organizations th	at made a section	501(h) election do not	have to complete all o	f the five columns be	elow.
		Lobbying Expe	enditures During 4-Yea	ar Averaging Period		1
(or fise	,	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) Total
•	• •					
c Total le	obbying expenditures					
d Grassr	roots nontaxable amount					
	•					
f Grassr	roots lobbying expenditures					

Schedule C (Form 990) 2023

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

or each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(a)	(b)
f the lobbying activity.	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state, or			
local legislation, including any attempt to influence public opinion on a legislative matter			
or referendum, through the use of:			
a Volunteers?		X	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X	
c Media advertisements?		X	
d Mailings to members, legislators, or the public?		X	
e Publications, or published or broadcast statements?		X	
f Grants to other organizations for lobbying purposes?		X	
g Direct contact with legislators, their staffs, government officials, or a legislative body?		X	
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X	
i Other activities?			2,811
j Total. Add lines 1c through 1i			2,811
2a Did the activities in line 1 cause the organization to not be described in section 501(c)(3)?		X	
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			
Part III-A Complete if the organization is exempt under section 501(c)(4), sect 501(c)(6).	tion 501(c)(5), or sec	ction
			Yes No
1 Were substantially all (90% or more) dues received nondeductible by members?		1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2	
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(4).	the prior year	<u>?</u> з 5), or sec	
Did the organization agree to carry over lobbying and political campaign activity expenditures from Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answere answered "Yes."	n the prior year tion 501(c)(ed "No" OR	? 3 5), or sec (b) Part	
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Did the organization agree to carry over lobbying and political campaign activity expenditures from Part III-B Complete if the organization is exempt under section 501(c)(4), sect 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answere answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of poexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the edoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditures next year? 5 Taxable amount of lobbying and political expenditures. See instructions Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated groststructions); and Part II-B, line 1. Also, complete this part for any additional information. PART II-B, LINE 1, LOBBYING ACTIVITIES:	n the prior year tion 501(c)(cd "No" OR ditical excess d political oup list); Part II	? 3 5), or sec (b) Part 2a 2b 2c 3 -A, lines 1 a	nd 2 (see
Did the organization agree to carry over lobbying and political campaign activity expenditures from Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answere answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of poexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditures next year? 5 Taxable amount of lobbying and political expenditures. See instructions Part IV Supplemental Information revide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated groststructions); and Part II-B, line 1. Also, complete this part for any additional information. PART II-B, LINE 1, LOBBYING ACTIVITIES: CHE ORGANIZATION PAYS DUES TO NORTHEAST CHARTER SCHOOL ORTION OF DUES IS USED BY NECSN FOR LOBBYING ACTIVITIES.	n the prior year tion 501(c)(cd "No" OR ditical excess d political oup list); Part II	? 3 5), or sec (b) Part 2a 2b 2c 3 -A, lines 1 a	nd 2 (see
Did the organization agree to carry over lobbying and political campaign activity expenditures from Part III-B Complete if the organization is exempt under section 501(c)(4), sect 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answere answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of poexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the edoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditures next year? 5 Taxable amount of lobbying and political expenditures. See instructions Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated groststructions); and Part II-B, line 1. Also, complete this part for any additional information. PART II-B, LINE 1, LOBBYING ACTIVITIES:	n the prior year tion 501(c)(cd "No" OR ditical excess d political oup list); Part II	? 3 5), or sec (b) Part 2a 2b 2c 3 -A, lines 1 a	nd 2 (see

Schedule C (Form 990) 2023

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

AMISTAD ACADEMY, INC.

C/O ACHIEVEMENT FIRST INC.

Employer identification number 06-1546695

Schedule D (Form 990) 2023

Pai	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, lin-		Similar Fund	s or Acc	counts. Complete if the
		(a) Donor advis	sed funds	(b)) Funds and other accounts
1	Total number at end of year	, ,		,	-
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in v	writing that the assets h	neld in donor adv	rised funds	
	are the organization's property, subject to the organization's	-			
6	Did the organization inform all grantees, donors, and donor a				
	for charitable purposes and not for the benefit of the donor or	r donor advisor, or for a	any other purpos	e conferrin	g
	impermissible private benefit?				
Par	t II Conservation Easements. Complete if the org	ganization answered "Y	es" on Form 990	, Part IV, li	ne 7.
1	Purpose(s) of conservation easements held by the organization	on (check all that apply))		
	Preservation of land for public use (for example, recreated	tion or education)	Preservation	of a histori	cally important land area
	Protection of natural habitat		Preservation	of a certifie	ed historic structure
	Preservation of open space				
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contri	bution in the forr	n of a cons	
	day of the tax year.			- 1	Held at the End of the Tax Year
а	Total number of conservation easements				2a
b				·····	2b
С	Number of conservation easements on a certified historic stru				2c
d	Number of conservation easements included on line 2c acqui				
	on a historic structure listed in the National Register				2d
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or	terminated by th	ne organiza	ation during the tax
	year				
4	Number of states where property subject to conservation eas			-	
5	Does the organization have a written policy regarding the per				
_	violations, and enforcement of the conservation easements it				
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, a	and enforcing co	nservation	easements during the year
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and e	enforcing conserv	ation ease	ements during the year
_				(L) (A) (D) (i)	
8	Does each conservation easement reported on line 2d above				□ Vaa □ Na
•	and section 170(h)(4)(B)(ii)?				
9					
	balance sheet, and include, if applicable, the text of the footn organization's accounting for conservation easements.	lote to the organization	S III Iai ICiai Statei	Herits that	describes trie
Par	t III Organizations Maintaining Collections of	Art, Historical Tr	easures, or C	Other Sir	nilar Assets.
	Complete if the organization answered "Yes" on Form		ŕ		
1a	If the organization elected, as permitted under FASB ASC 95		venue statement	and balan	ce sheet works
	of art, historical treasures, or other similar assets held for pub	•			
	service, provide in Part XIII the text of the footnote to its finan	•	•		1
b	If the organization elected, as permitted under FASB ASC 95				sheet works of
	art, historical treasures, or other similar assets held for public				
	provide the following amounts relating to these items.	,			
	(i) Revenue included on Form 990, Part VIII, line 1				\$
2	If the organization received or held works of art, historical trea				
	the following amounts required to be reported under FASB A			J / I=-	
а	Revenue included on Form 990, Part VIII, line 1				\$
	Assets included in Form 990, Part X				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Par	t III Organizations Maintaining Co	ollections of Ar	t, Histo	orical Tre	asures, o	r Other	Similar A	ssets	(contin	ued)	.gc
3	Using the organization's acquisition, accession								(000000		
	collection items (check all that apply).	,	,	,	3	•					
а	Public exhibition	C	d 🗍 I	Loan or exc	hange progra	am					
b	Scholarly research	•			3 1 3						
c	Preservation for future generations										
4	Provide a description of the organization's co	llections and explain	n how the	ev further th	e organizatio	n's exem	not purpose	in Part	XIII		
5	During the year, did the organization solicit or										
•	to be sold to raise funds rather than to be ma								Yes		No
Par	t IV Escrow and Custodial Arrang										,
	reported an amount on Form 990, Part		310 II 1110 V	organization	, anoworda	100 0111	01111 000, 1 0	,	110 0, 01		
1a	Is the organization an agent, trustee, custodia		diary for d	contribution	s or other as	sets not i	included				
	on Form 990, Part X?		-						Yes		No
h	If "Yes," explain the arrangement in Part XIII a								00		, 110
~	Too, explain the arrangement in rations	and complete the lo	mownig to	2010.					Amount	:	
С	Beginning balance						1c				
	Additions during the year										
ت و	Distributions during the year										
f	Ending balance										
	Did the organization include an amount on Fo								Yes		No
	If "Yes," explain the arrangement in Part XIII.						٠,٠		00]
Par).				
	Sompleto II	(a) Current year		rior year	(c) Two yea		(d) Three year	rs back	(e) Four	vears	back
1a	Beginning of year balance	<u> </u>	()		, ,		. , , , , , ,		, ,		
b	Contributions										
0	Net investment earnings, gains, and losses										
4	- · · · · · ·										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance	ent waar and halana	. (lina 1 a) bold oo:						
2	Provide the estimated percentage of the curre	•		, column (a)) neid as.						
a	Board designated or quasi-endowment	%	%								
D	Permanent endowment										
С		-									
2-	The percentages on lines 2a, 2b, and 2c should be there and authors the percentages on lines 2a, 2b, and 2c should be the percentages on lines 2a, 2b, and 2c should be the percentages on lines 2a, 2b, and 2c should be the percentages on lines 2a, 2b, and 2c should be the percentages on lines 2a, 2b, and 2c should be the percentages on lines 2a, 2b, and 2c should be the percentages on lines 2a, 2b, and 2c should be the percentages on lines 2a, 2b, and 2c should be the percentages on lines 2a, 2b, and 2c should be the percentages on lines 2a, 2b, and 2c should be the percentages on lines 2a, 2b, and 2c should be the percentages on lines 2a, 2b, and 2c should be the percentage of the percen	•	ation that	ore held on	d administa	ad for th	_				
Sa	Are there endowment funds not in the posses	ision of the organiza	ation that	. are neiu ar	ia aaministei	ed for the	3		Γ	Yes	No
	organization by:								20(1)	103	-110
	(i) Unrelated organizations?								3a(i)		
	(ii) Related organizations?								3a(ii)		
									3b		
Par	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipme		wment it	inas.							
ı uı	Complete if the organization answered		∩ Part IV	line 11a S	ee Form 990	Part X I	ine 10				
	· · · · · · · · · · · · · · · · · · ·								(al) Da al		
	Description of property	(a) Cost or o			or other (other)		ccumulated preciation		(d) Bool	k value	,
	Land	'	inerii)	Dasis	(Oth ICI)	uep	n GoiatiOi i				
	Land			/11 70	7,695.	21 2	08,058	2 2	0,489	3 63	3 7
b	Buildings				$\frac{7,095}{8,285}$.85,594			2,69	
C	Leasehold improvements				$\frac{6,205}{4,208}$		281,758			$\frac{2,05}{2,45}$	
d	Equipment				$\frac{4,208.}{2,169.}$		03,972			$\frac{2,43}{3,19}$	
	Other	•						_	$\frac{96}{1,112}$		
ıota	. Add lines 1a through 1e. (Column (d) must ed	aual Form 990. Part	X. line 10	c. column)	(B))			. 4	1,11	, , J	<i>,</i>) •

Schedule D (Form 990) 2023

D = -4 V/II	nyootmonto	O41 C-		
chedule D (F	orm 990) 2023	6/0	ACHIEVEMENT	FIRST

Schedule D (Form 990) 2023 C/O ACHIEVEM	ENT FIRST IN	C. 06	-1546695 Page 3
Part VII Investments - Other Securities	n Farma 000 Best IV line	11b Con Farms 000 Part V line 10	
Complete if the organization answered "Yes" o (a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	l-of-vear market value
(1) Financial derivatives	(b) Book value	(b) Welfied of Valuation. Gost of circ	Tor year market value
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" o			
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	l-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9) Table (Cal. (b) must equal Form 000. Part V. line 12. cal. (B))			
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B)) Part IX Other Assets			
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
(a) D	escription		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, line 15, col.	(B))		
Part X Other Liabilities Complete if the organization answered "Yes" o	n Form 000 Port IV line	11 a av 11f Can Farm 000 Part V line 05	
(a) Description of liability	TI FOITH 990, Part IV, line	The of Thi. See Form 990, Part A, line 23.	(b) Book value
			(b) book value
(1) Federal income taxes (2) DUE TO RELATED PARTY			772,276.
			12,672.
(4) OPERATING LEASE LIABILITIE	S		2,382,707.
	<u>. </u>		4,304,101•
<u>(5)</u> (6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990. Part X. line 25. col.	(R))		3,167,655.
1001amm (b) mast equal Form 500, Fart /1, III/C 20, COI.	1 <i>-11</i>		

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2023

Sched	AMISTAD ACADEMY, INC. dule D (Form 990) 2023 C/O ACHIEVEMENT FIRST INC	•	06-	1546695 _{Page}	. 4
Par	t XI Reconciliation of Revenue per Audited Financial Statem	ents With Revenu	ie per Return		
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	2a.			_
1	Total revenue, gains, and other support per audited financial statements		1	18,040,576	•
	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1			
	Net unrealized gains (losses) on investments				
	Donated services and use of facilities				
	Recoveries of prior year grants				
	Other (Describe in Part XIII.)	2d			
	Add lines 2a through 2d			0	
	Subtract line 2e from line 1		3	18,040,576	•
	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 1			
	Investment expenses not included on Form 990, Part VIII, line 7b				
	Other (Describe in Part XIII.)	4b		_	
	Add lines 4a and 4b			0	
5 Dor	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	manta With Evnan	5	18,040,576	•
Par	T XII Reconciliation of Expenses per Audited Financial Stater		ses per netur	n	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	2a.		10 170 205	_
			1	19,178,295	•
	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 - 1			
	Donated services and use of facilities				
	Prior year adjustments				
	Other (Describe in Part XIII.)	•		_	
	Add lines 2a through 2d		_	0 19,178,295	
	Subtract line 2e from line 1		3	19,170,295	•
	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1.1			
	Investment expenses not included on Form 990, Part VIII, line 7b				
	Other (Describe in Part XIII.)		4.	_	
	Add lines 4a and 4b			0 19,178,295	
9 Par	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) † XIII Supplemental Information		5	19,110,293	·
		out IV lines 1b and 0b. F	Port V. line 4: Dort	V line 0. Dort VI	-
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any ac		fait v, iiile 4, Fait .	A, IIIIe 2, Part AI,	
11162 2	20 and 4b, and Fart An, lines 20 and 4b. Also complete this part to provide any ac	dullional information.			
					-
PAR	RT X, LINE 2:				
					_
MAN	NAGEMENT HAS ANALYZED THE TAX POSITIONS TA	AKEN BY THE	ACADEMY A	ND HAS	
					_
CON	ICLUDED THAT, AS OF JUNE 30, 2024, THERE A	ARE NO UNCER	TAIN TAX	POSITIONS	
	· · · · · ·				
ГАK	KEN OR EXPECTED TO BE TAKEN THAT WOULD REQ	QUIRE RECOGN	ITION OF .	A	
LIA	ABILITY (OR ASSET) OR DISCLOSURE IN THE FI	INANCIAL STA	TEMENTS.	THE	
ACA	ADEMY'S FEDERAL INFORMATION RETURNS PRIOR	TO FISCAL Y	EAR 2021 .	ARE CLOSED	
AND	MANAGEMENT CONTINUALLY EVALUATES EXPIRIN	NG STATUTES	OF LIMITA	TIONS,	
					_
AUD	DITS, PROPOSED SETTLEMENTS, CHANGES IN TAX	K LAW AND NE	W AUTHORI	TATIVE	_
KUL	INGS.				_

IF THE ACADEMY HAS UNRELATED BUSINESS INCOME TAXES, IT WILL RECOGNIZE INTEREST AND PENALTIES ASSOCIATED WITH ANY TAX MATTERS AS PART OF THE

Schedule D (Form 990) 2023

Part XIII	Suppl	omon:	tal In	form	otion							•					-		""	r age o
Part Alli	Suppi	emen	tai iii	101111	auon	(continu	ied)													
INCOME	TAX	PRO	VIS	ON	AND	INC	LUDE	AC	CRU:	ED :	INTE	REST	AN	D P	ENAI	TIE	S W	ITH	THE	<u> </u>
RELATED	TAX	K LI	ABII	LTTY	IN	THE	STA	TEM	ENT	OF	FIN	ANCI	AL	POS	ITIC	ON.				
	_						_													

SCHEDULE E (Form 990)

Department of the Treasury

Schools

Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service

Name of the organization

AMISTAD ACADEMY, INC. C/O ACHIEVEMENT FIRST INC.

Employer identification number 06-1546695

C/O ACHIEVEMENT FIRST INC.	00-13400	ブ ン	
Part I	Tv	'ES	NO
Does the organization have a racially nondiscriminatory policy toward students by statem	- +	-	
bylaws, other governing instrument, or in a resolution of its governing body?		x	
2 Does the organization include a statement of its racially nondiscriminatory policy toward:	·····		
catalogues, and other written communications with the public dealing with student admis		x	
Has the organization publicized its racially nondiscriminatory policy on its primary publicly	71 3 7		
homepage at all times during its tax year in a manner reasonably expected to be noticed			
homepage, or through newspaper or broadcast media during the period of solicitation for			
registration period if it has no solicitation program, in a way that makes the policy known			
community it serves? If "Yes," please describe. If "No," please explain. If you need more	-	х	
AMISTAD ACADEMY, INC. STATES ITS NON-DISCRIMI			
ALL SOURCES USED FOR THE RECRUITMENT OF STUDE	ENTS, THE POLICY		
IS ALSO INCLUDED IN THEIR APPLICATION MATERIA	ALS.		
4 Does the organization maintain the following?			
a Records indicating the racial composition of the student body, faculty, and administrative		X	
b Records documenting that scholarships and other financial assistance are awarded on a	, , , , , , , , , , , , , , , , , , , ,	X	
c Copies of all catalogues, brochures, announcements, and other written communications	-	,	
		X	
d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. If you need more space, use Pa		X	
5 Does the organization discriminate by race in any way with respect to:			
a Students' rights or privileges?	5a		X
b Admissions policies?		-	X
c Employment of faculty or administrative staff?			X
d Scholarships or other financial assistance?			X
e Educational policies?			Х
f Use of facilities?			Х
g Athletic programs?			Х
h Other extracurricular activities?			Х
If you answered "Yes" to any of the above, please explain. If you need more space, use F			
6a Does the organization receive any financial aid or assistance from a governmental agency	/?6a	x	
b Has the organization's right to such aid ever been revoked or suspended?			Х
If you answered "Yes" on either line 6a or line 6b, explain on Part II.			
7 Does the organization certify that it has complied with the applicable requirements of sec	tions 4.01 through		
4.05 of Day Dree 75 50, 1075 2.0 D. 507, as modified by Day Dree 2010 20, 2010 20 L			
4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, as modified by Rev. Proc. 2019-22, 2019-22 I.	R.B. 1260, covering		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule E (Form 990) 2023

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions.
LINE 6 - EXPLANATION OF GOVERNMENT FINANCIAL AID:
THE ACADEMY IS RECOGNIZED BY THE STATE OF CONNECTICUT AS A CHARTER SCHOOL,
AS SUCH THE STATE OF CONNECTICUT PROVIDES GRANT FUNDING FOR OPERATIONS
BASED ON A CENSUS OF STUDENTS. ADDITIONAL FUNDING IS RECEIVED FROM
FEDERAL AND STATE GRANTS FOR BREAKFAST AND LUNCH PROGRAMS, EDUCATION
FUNDING. AMISTAD ACADEMY, INC. RECEIVES GOVERNMENT ASSISTANCE TO FUND ITS
EXEMPT PURPOSE OF PROVIDING EDUCATIONAL SERVICES.

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Vas" on Form 990, Part IV, line 23

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

AMISTAD ACADEMY, INC. C/O ACHIEVEMENT FIRST INC.

Employer identification number 06-1546695

Pa	art I Questions Regarding Compensation						
	·		Yes	No			
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,						
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.						
	First-class or charter travel Housing allowance or residence for personal use						
	Travel for companions Payments for business use of personal residence						
	Tax indemnification and gross-up payments Health or social club dues or initiation fees						
	Discretionary spending account Personal services (such as maid, chauffeur, chef)						
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or						
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b					
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,						
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2					
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's						
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to						
	establish compensation of the CEO/Executive Director, but explain in Part III.						
	Compensation committee Written employment contract						
	Independent compensation consultant Compensation survey or study						
	Form 990 of other organizations X Approval by the board or compensation committee						
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			l			
	organization or a related organization:						
а	Receive a severance payment or change-of-control payment?	4a		Х			
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х			
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X			
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
				l			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			l			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation						
	contingent on the revenues of:						
а	The organization?	5a		X			
b	Any related organization?	5b		Х			
	If "Yes" on line 5a or 5b, describe in Part III.						
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation						
	contingent on the net earnings of:						
а	The organization?	6a		X			
b	Any related organization?	6b		Х			
	If "Yes" on line 6a or 6b, describe in Part III.						
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments						
	not described on lines 5 and 6? If "Yes," describe in Part III	7	Х	—			
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the						
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X			
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in						
	Regulations section 53.4958-6(c)?	9		i			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W	V-2 and/or 1099-MISO compensation	C and/or 1099-NEC	(C) Retirement and other deferred (D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) SIMON OBAS	(i)	179,712.	7,868.	108.	2,500.	0.	190,188.	0.
PRINCIPAL	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) LAUREN RAIMONDI	(i)	123,674.	6,854.	108.	2,500.	40,381.	173,517.	0.
PRINCIPAL	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) ANDREW E POOLE	(i)	130,281.	6,485.	135.	0.	35,441.	172,342.	0.
ACADEMIC DEAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) TYRA DENISE SMALLWOOD	(i)	125,328.	5,966.	311.	1,024.	23,568.	156,197.	0.
TEACHER	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) JASMINE S WATTS	(i)	129,776.	4,784.	159.	2,500.	13,211.	150,430.	0.
PRINCIPAL	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 7:
SOME OF THE INDIVIDUALS LISTED ON FORM 990, PART VII, RECEIVED BONUSES.
THESE AMOUNTS WERE APPROVED BY THE BOARD AND INCLUDED IN THE INDIVIDUALS
W-2S.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

AMISTAD ACADEMY,

C/O ACHIEVEMENT FIRST INC.

Employer identification number

06-1546695

Pai	rt I Types of Property						
		(a)	(b)	(c)	(d)		
		Check if applicable	Number of contributions or	Noncash contribution amounts reported on	Method of det noncash contribut		te
		арріісаріє		Form 990, Part VIII, line 1g	Horicasii contribut	ion amoun	
1	Art - Works of art						
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications						
5	Clothing and household goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities - Publicly traded						
10	Securities - Closely held stock						
11	Securities - Partnership, LLC, or						
	trust interests						
12	Securities - Miscellaneous						
13	Qualified conservation contribution -						
	Historic structures						
14	Qualified conservation contribution - Other						
15	Real estate - Residential						
16	Real estate - Commercial						
17	Real estate - Other						
18	Collectibles	77	1	F2 22F	T13.67.7		
19	Food inventory	X	1	53,325.	F.W A		
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other ()						
26 27	Other () Other ()						
28	Other () Other ()						
29	Number of Forms 8283 received by the organiz	ation during	the tay year for co	ontributions			
25	for which the organization completed Form 828	-	•				
	To which the organization completed form cze	,,, ar v, b	once / tolknowledge	<u>20</u>		Yes	No
30a	During the year, did the organization receive by	contributio	n anv property rep	orted in Part I. lines 1 throug	h 28. that it	100	110
	must hold for at least 3 years from the date of t						
	exempt purposes for the entire holding period?					30a	Х
b	If "Yes," describe the arrangement in Part II.						
31	Does the organization have a gift acceptance p	olicy that re	quires the review o	of any nonstandard contribut	ions?	31	Х
32a	Does the organization hire or use third parties of	or related or	ganizations to solid	cit, process, or sell noncash			
	contributions?		_	· ·		32a	X
b	If "Yes," describe in Part II.						
33	If the organization didn't report an amount in co	olumn (c) foi	a type of property	for which column (a) is chec	ked,		
	describe in Part II.						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2023

AMISTAD ACADEMY, INC. C/O ACHIEVEMENT FIRST INC. 06-1546695 Schedule M (Form 990) 2023 Page 2 Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization Part II is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. SCHEDULE M, PART I, COLUMN (B): AMOUNTS IN COLUMN B REPRESENT THE NUMBER OF CONTRIBUTORS.

332142 09-11-23 Schedule M (Form 990) 2023

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2023
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

AMISTAD ACADEMY, INC.
C/O ACHIEVEMENT FIRST INC.

Employer identification number 06-1546695

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: SKILLS NEEDED FOR ALL STUDENTS TO EXCEL IN TOP TIER COLLEGES, ACHIEVE SUCCESS IN A COMPETITIVE WORLD, AND TO SERVE AS THE NEXT GENERATION OF LEADERS IN THEIR COMMUNITIES. THE SCHOOL SERVES STUDENTS FROM LOW INCOME HOUSEHOLDS IN NEW HAVEN, CONNECTICUT. THE SCHOOL OPERATED CLASSES FOR STUDENTS IN KINDERGARTEN THROUGH TWELFTH GRADES. FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: SERVES STUDENTS FROM LOW INCOME HOUSEHOLDS IN NEW HAVEN, CONNECTICUT. THE SCHOOL OPERATED CLASSES FOR STUDENTS IN KINDERGARTEN THROUGH TWELFTH GRADES. FORM 990, PART VI, SECTION A, LINE 3: THE ORGANIZATION DELEGATES CERTAIN FINANCIAL FUNCTIONS, SPECIFICALLY ACCOUNTING AND BOOKKEEPING, TO THE CHARTER MANAGEMENT ORGANIZATION ACHIEVEMENT FIRST, INC. SECTION B, LINE 11B: FORM 990, PART VI,

FORM 990, PART VI, SECTION B, LINE 12C:

THE FULL BOARD PRIOR TO FILING.

BOARD MEMBERS ARE REQUIRED ANNUALLY TO DISCLOSE CONFLICTS OF INTEREST.

FORM 990 PRESENTED TO BOARD FINANCE COMMITTEE MEMBERS PRIOR TO SUBMISSION

TO THE IRS. FORM 990 IS ALSO REVIEWED BY THE AUDIT & ACCOUNTING SPECIALIST

ACHIEVEMENT FIRST, INC. A COPY OF THE FORM 990 IS ALSO MADE AVAILABLE TO

VENDORS AND OTHER MAJOR CONTRACTORS ARE REQUIRED TO ENSURE THERE ARE NO

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2023

LHA 332211 11-14-23

Name of the organization AMISTAD ACADEMY, INC. C/O ACHIEVEMENT FIRST INC.	Employer identification number 06-1546695
CONFLICTS OF INTEREST.	00-1340093
CONTINUED OF INTERNED !	
FORM 990, PART VI, SECTION B, LINE 15:	
SALARIES ARE DETERMINED THROUGH COMPARISON WITH LOCAL SCHO	OOL DISTRICTS TO
ENSURE WE REMAIN COMPETITIVE. CONTINUING EMPLOYMENT IS REV	ZIEWED AND
APPROVED ANNUALLY BY THE BOARD OF TRUSTEES.	
FORM 990, PART VI, SECTION C, LINE 19:	
ALL THESE DOCUMENTS ARE AVAILABLE UPON REQUEST AT NO COST	TO THE PUBLIC.
THE ORGANIZATION'S 990 FORM IS AVAILABLE BOTH UPON REQUEST	AND ON THE
WEBSITE WWW.GUIDESTAR.ORG.	
FORM 990, PART VII, LINE 1B:	
LINDA DARKWAH RECEIVES COMPENSATION FROM AMISTAD ACADEMY I	N HER
CAPACITY AS A TEACHER, AND DOES NOT RECEIVE ANY COMPENSATI	ON FOR HER
WORK AS A BOARD MEMBER OF THE ORGANIZATION.	