

**TOWN OF PLYMOUTH
FISCAL YEAR
JULY 1, 2026 - JUNE 30, 2027**



**ORIGINAL BUDGET
AS ADOPTED BY THE TOWN COUNCIL
April 21, 2026**

FY 2026-2027 BUDGET

| | Grand List | Collection Rate | Grand List Adj for Collections |
|------------------------------|----------------------|--------------------|-----------------------------------|
| Motor Vehicle Grand List | 120,185,870 | 94.00% | 112,974,718 |
| Personal Property Grand List | 51,686,516 | 95.00% | 49,102,190 |
| Real Estate Grand List | 1,093,140,807 | 98.40% | 1,075,650,554 |
| Total Grand List | 1,265,013,193 | | 1,237,727,462 |

Proposed Mill Rate **28.73**

| | |
|---------------------------------------|-------------------|
| Gross Tax Dollars - Real Estate | 30,949,994 |
| Gross Tax Dollars - Personal Property | 1,410,482 |
| Gross Tax Dollars - Motor Vehicles | 3,193,795 |
| Total Gross Tax Dollars | 35,554,271 |

| | |
|---|----------|
| Less: Elderly & Totally Disabled Homeowners' Tax Credit Program | (88,697) |
| Firefighter/Ambulance Exemption | (79,250) |
| Veterans Exemption | - |

| | |
|--|-------------------|
| Budgeted Tax Revenue - Real Estate | 30,782,047 |
| Budgeted Tax Revenue - Personal Property | 1,410,482 |
| Budgeted Tax Revenue - Motor Vehicles | 3,193,795 |
| Total Budgeted Tax Revenue | 35,386,324 |

MILL RATE CALCULATION

| | Grand List | Collection Rate | Grand List Adj for Collections |
|------------------------------|----------------------|--------------------|-----------------------------------|
| Motor Vehicle Grand List | 120,185,870 | 94.00% | 112,974,718 |
| Personal Property Grand List | 51,686,516 | 95.00% | 49,102,190 |
| Real Estate Grand List | 1,093,140,807 | 98.40% | 1,075,650,554 |
| Total Grand List | 1,265,013,193 | (b) | 1,237,727,462 |

| | | |
|--|--------------|--------------|
| Total Expenses = Net Revenue Needed | 48,714,216 | 48,714,216 |
| MV Tax Revenue \$120,185,870 @ 94% collection rate | | (3,193,795) |
| Personal Property Revenue \$51,685,516 @ 95% collection rate | | (1,410,482) |
| Revenues from Other Sources | (13,327,892) | (13,327,892) |

| | | |
|--------------------------|-----------------------|-------------------|
| Net Tax Revenue Needed | 35,386,324 | 30,782,047 |
| Addback Exemptions | 167,947 | 167,947 |
| Gross Tax Dollars Needed | (a) 35,554,271 | 30,949,994 |

FY 2027 Adopted Mill Rate **28.73**

FY 2026 Mill Rate 39.57

Mill Rate Increase/(Decrease) (10.84)

**(Gross Tax Dollars Needed/Total Grand List Adj for Collection*1,000)
a/b times 1000**

FY 2026-2027 BUDGET

| | 2027 Budget | 2026 Budget | Difference | % Change |
|----------------------------------|-------------------|-------------------|------------------|--------------|
| Total Municipal Expenditures (1) | 19,424,625 | 18,780,365 | 644,258 | 3.43% |
| Total Board of Education | 28,703,423 | 27,578,551 | 1,124,872 | 4.08% |
| Capital & N/R Exp. | 586,168 | 944,481 | (358,313) | -37.94% |
| Total Expenditures | 48,714,216 | 47,303,397 | 1,410,819 | 2.98% |
| Real Estate Tax Revenue | 30,782,047 | 28,635,047 | | |
| Personal Property Tax Revenue | 1,410,482 | 1,953,364 | | |
| MV Tax Revenue | 3,193,795 | 3,582,902 | | |
| Total Tax Revenue | 35,386,324 | 34,171,313 | 1,215,011 | 3.56% |
| Other Revenues | 13,327,892 | 13,132,084 | 195,808 | 1.49% |
| Total Revenue | 48,714,216 | 47,303,397 | 1,410,819 | 2.98% |

| | |
|-----------------|------------------|
| (1) Capital | (358,313) |
| Debt Service | (193,068) |
| Other Municipal | 1,962,200 |
| | <u>1,410,819</u> |

FY 2026-2027 ESTIMATED GENERAL FUND REVENUE

| Description | FY 2025 Actual | FY 2026 Budget | FY 2026 Amended Budget | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---|-------------------|-------------------|------------------------------|---------------------------------|--------------------------|------------------------------------|---------------|
| | | | | | | \$ Change | % Change |
| TAXES | | | | | | | |
| Current Real Estate Taxes | 27,910,701 | 28,635,047 | 28,635,047 | 30,782,047 | 30,782,047 | 2,147,000 | 7.69% |
| Current Motor Vehicle Taxes | 3,586,724 | 3,582,902 | 3,582,902 | 3,193,795 | 3,193,795 | (389,107) | -10.85% |
| Current Personal Property Taxes | 1,815,202 | 1,953,364 | 1,953,364 | 1,410,482 | 1,410,482 | (542,882) | -29.91% |
| Prior Years Taxes | 728,436 | 475,000 | 475,000 | 625,000 | 625,000 | 150,000 | 20.59% |
| Interest & Liens | 376,052 | 265,000 | 265,000 | 300,000 | 300,000 | 35,000 | 9.31% |
| Supplemental Motor Vehicle Taxes | 437,343 | 410,000 | 410,000 | 410,000 | 410,000 | - | 0.00% |
| Grant - Motor Vehicle Property Tax | 747,836 | 839,368 | 839,368 | 941,022 | 941,022 | 101,654 | 13.59% |
| Aircraft Registrations | 360 | 450 | 450 | 450 | 450 | - | 0.00% |
| 60 Day GAAP Adjustment | - | - | - | - | - | - | 0.00% |
| Collection Agency Fees | - | - | - | - | - | - | 0.00% |
| Tax Refunds | (40,279) | (30,000) | (30,000) | (30,000) | (30,000) | - | 0.00% |
| Tax Clearing | 245,389 | - | - | - | - | - | 0.00% |
| PILOT- Ret. Community | 15,941 | 19,533 | 19,533 | 19,533 | 19,533 | - | 0.00% |
| PILOT-Housing Authority | 10,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.00% |
| PILOT-Telephone Access | 17,582 | 25,686 | 25,686 | 25,686 | 25,686 | - | 0.00% |
| TOTAL TAXES | 35,851,288 | 36,181,350 | 36,181,350 | 37,683,015 | 37,683,015 | 1,831,727 | 5.11% |
| DEPARTMENT REVENUES | | | | | | | |
| Foreclosure Sale Proceeds | - | - | - | - | - | - | - |
| Town Clerks Office | 238,681 | 250,000 | 250,000 | 205,000 | 205,000 | (45,000) | -18.85% |
| Planning & Zoning | (218,620) | 10,000 | 10,000 | 10,400 | 10,400 | 400 | -0.18% |
| Zoning Bd of Appeals | 1,198 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| Fire Marshals Office | 1,330 | 1,250 | 1,250 | 1,250 | 1,250 | - | 0.00% |
| Police Department | 43,317 | 33,150 | 33,150 | 33,150 | 33,150 | (0) | 0.00% |
| Public Directors Office | 35,334 | 42,500 | 42,500 | 42,500 | 42,500 | - | 0.00% |
| Wetlands/Conservation | 754 | 1,000 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| Building Department | 242,478 | 141,000 | 141,000 | 176,000 | 176,000 | 35,000 | 14.43% |
| Terryville Library | - | - | - | - | - | - | 0.00% |
| Recreation Services | 155,914 | 1,500 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| TOTAL DEPARTMENT REVENUES | 500,385 | 481,400 | 481,400 | 471,800 | 471,800 | (28,585) | -5.71% |
| GOVERNMENT GRANTS | | | | | | | |
| PILOT Pequot | 33,955 | 33,955 | 33,955 | 33,955 | 33,955 | - | 0.00% |
| Federal Government PILOT-Federal | 9,037 | - | - | - | - | - | 0.00% |
| PILOT-State Property | - | 8,995 | 8,995 | 9,211 | 9,211 | 216 | 0.00% |
| Veterans Exemptions | 5,403 | 6,660 | 6,660 | 6,660 | 6,660 | - | 0.00% |
| Disability Exemption | 2,482 | 2,500 | 2,500 | 2,500 | 2,500 | - | 0.00% |
| ECS Grant | 9,799,763 | 9,693,400 | 9,693,400 | 9,802,121 | 9,802,121 | 108,721 | 1.11% |
| Out Placement-Excess Cost | - | - | - | - | - | - | 0.00% |
| Out Placement-Excess Cost - Transfer to BOE | - | - | - | - | - | - | 0.00% |
| Adult Education | - | 10,850 | 10,850 | 9,954 | 9,954 | (896) | 0.00% |
| State Grants Dial A Ride | 20,560 | 19,287 | 19,287 | 20,000 | 20,000 | 713 | 3.47% |
| State Grants - Miscellaneous | 168,555 | - | - | - | - | - | 0.00% |
| Municipal Stabilization Grant | - | - | - | - | - | - | 0.00% |
| TOTAL GOVERNMENT GRANTS | 10,039,754 | 9,775,647 | 9,775,647 | 9,884,401 | 9,884,401 | (155,353) | -1.55% |

FY 2026-2027 ESTIMATED GENERAL FUND REVENUE

| Description | FY 2025 Actual | FY 2026 Budget | FY 2026 Amended Budget | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---|-------------------|-------------------|------------------------------|---------------------------------|--------------------------|------------------------------------|----------------|
| | | | | | | \$ Change | % Change |
| OTHER REVENUE | | | | | | | |
| Judicial Refunds | - | - | - | - | - | - | 0.00% |
| Investment Income | 656,200 | 600,000 | 600,000 | 600,000 | 600,000 | - | 0.00% |
| WPCA Insurance Reimbursement | 103,250 | 65,000 | 65,000 | 65,000 | 65,000 | - | 0.00% |
| Insurance Reimbursements | - | - | - | - | - | - | 0.00% |
| Miscellaneous | 186,502 | - | - | - | - | - | 0.00% |
| Miscellaneous Grants | 3,075 | - | - | - | - | - | 0.00% |
| Bottle Bill Act | 18,792 | - | - | 10,000 | 10,000 | 10,000 | 0.00% |
| National Opioid Settlement | 28,155 | - | - | - | - | - | 0.00% |
| Cancellation of Prior Year Encumbrances | - | - | - | - | - | - | 0.00% |
| Cancellation of Prior Year Encumbrances-BOE | - | - | - | - | - | - | 0.00% |
| TOTAL OTHER REVENUE | 995,973 | 665,000 | 665,000 | 675,000 | 675,000 | (320,973) | -32.23% |
| OTHER FINANCING SOURCES | | | | | | | |
| Operating Transfers In | - | - | - | - | - | - | 0.00% |
| Allocation of Fund Balance | - | 200,000 | 200,000 | - | - | (200,000) | 0.00% |
| TOTAL OTHER FINANCING SOURCES | - | 200,000 | 200,000 | - | - | - | 0.00% |
| TOTAL REVENUES | 47,387,401 | 47,303,397 | 47,303,397 | 48,714,216 | 48,714,216 | 1,410,819 | 2.98% |

FY 2026-2027 ESTIMATED REVENUES

| IV Account # | IV Account Description | FY 2025 Actual | FY 2026 Budget | FY 2026 Amended Budget | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget |
|---------------------------|---|------------------|----------------|------------------------|---------------------------|--------------------|---------------------------------|
| | | | | | | | % Change |
| 1000.41.4121.000000.46101 | Investment Income | 656,200 | 600,000 | 600,000 | 600,000 | 600,000 | 0.00% |
| 1000.41.4121.000000.48990 | Miscellaneous | 186,502 | - | - | - | - | 0.00% |
| 1000.41.4121.000000.43601 | PILOT Pequot | 33,955 | 33,955 | 33,955 | 33,955 | 33,955 | 0.00% |
| 1000.41.4121.000000.43101 | Federal Government PILOT-Federal | 9,037 | - | - | - | - | 0.00% |
| 1000.41.4121.000000.43302 | State Grants Dial A Ride | 20,560 | 19,287 | 19,287 | 20,000 | 20,000 | 3.70% |
| 1000.41.4121.000000.43399 | State Grants - Miscellaneous | 168,555 | - | - | - | - | 0.00% |
| 1000.41.4121.000000.48400 | Miscellaneous Grants | 3,075 | - | - | - | - | 0.00% |
| 1000.41.4121.000000.48980 | Bottle Bill Act | 18,792 | - | - | 10,000 | 10,000 | 0.00% |
| 1000.41.4121.000000.48985 | National Opioid Settlement | 28,155 | - | - | - | - | 0.00% |
| 1000.41.4121.000000.49100 | Operating Transfers In | - | - | - | - | - | 0.00% |
| 1000.41.4121.000000.49001 | Cancellation of Prior Year Encumbrances | - | - | - | - | - | 0.00% |
| 4121 | Comptrollers Office | 1,124,830 | 653,242 | 653,242 | 663,955 | 663,955 | 1.64% |
| 1000.41.4161.000000.43301 | Judicial Refunds | - | - | - | - | - | 0.00% |
| 4161 | Judge of Probate | - | - | - | - | - | 0.00% |
| 1000.41.4131.000000.43603 | PILOT-State Property | - | 8,995 | 8,995 | 9,211 | 9,211 | 2.40% |
| 1000.41.4131.000000.43602 | Veterans Exemptions | 5,403 | 6,660 | 6,660 | 6,660 | 6,660 | 0.00% |
| 1000.41.4131.000000.43604 | PILOT-Telephone Access | 17,582 | 25,686 | 25,686 | 25,686 | 25,686 | 0.00% |
| 1000.41.4131.000000.43605 | Disability Exemption | 2,482 | 2,500 | 2,500 | 2,500 | 2,500 | 0.00% |
| 1000.41.4131.000000.43901 | PILOT- Ret. Community | 15,941 | 19,533 | 19,533 | 19,533 | 19,533 | 0.00% |
| 1000.41.4131.000000.43902 | PILOT-Housing Authority | 10,000 | 5,000 | 5,000 | 5,000 | 5,000 | 0.00% |
| | | | - | - | - | - | 0.00% |
| 4131 | Assessors Office | 51,407 | 68,374 | 68,374 | 68,590 | 68,590 | 0.32% |
| 1000.41.4135.000000.41101 | Current Real Estate Taxes | 27,910,701 | 28,635,047 | 28,635,047 | 30,782,047 | 30,782,047 | 7.50% |
| 1000.41.4135.000000.41103 | Current Motor Vehicle Taxes | 3,586,724 | 3,582,902 | 3,582,902 | 3,193,795 | 3,193,795 | -10.86% |
| 1000.41.4135.000000.41102 | Current Personal Property Taxes | 1,815,202 | 1,953,364 | 1,953,364 | 1,410,482 | 1,410,482 | -27.79% |
| 1000.41.4135.000000.41200 | Prior Years Taxes | 728,436 | 475,000 | 475,000 | 625,000 | 625,000 | 31.58% |
| 1000.41.4135.000000.41901 | Interest & Liens | 376,052 | 265,000 | 265,000 | 300,000 | 300,000 | 13.21% |
| 1000.41.4135.000000.41104 | Supplemental Motor Vehicle Taxes | 437,343 | 410,000 | 410,000 | 410,000 | 410,000 | 0.00% |
| 1000.41.4135.000000.43399 | Grant - Motor Vehicle Property Tax | 747,836 | 839,368 | 839,368 | 941,022 | 941,022 | 12.11% |
| 1000.41.4135.000000.44099 | Aircraft Registrations | 360 | 450 | 450 | 450 | 450 | 0.00% |
| 1000.41.4135.000000.41105 | 60 Day GAAP Adjustment | - | - | - | - | - | 0.00% |
| 1000.41.4135.000000.41400 | Tax Clearing | 245,389 | - | - | - | - | 0.00% |

FY 2026-2027 ESTIMATED REVENUES

| IV Account # | IV Account Description | FY 2025 Actual | FY 2026 Budget | FY 2026 Amended Budget | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget |
|---------------------------|--------------------------------------|-------------------|-------------------|------------------------|---------------------------|--------------------|---------------------------------|
| | | | | | | | % Change |
| 1000.41.4135.000000.41910 | Collection Agency Fees | - | - | - | | - | 0.00% |
| 1000.41.4135.000000.41110 | Tax Refunds | (40,279) | (30,000) | (30,000) | (30,000) | (30,000) | 0.00% |
| 1000.41.4135.000000.48103 | Foreclosure Sale Proceeds | - | - | - | | | |
| 4135 | Tax Collector | 35,807,765 | 36,131,131 | 36,131,131 | 37,632,796 | 37,632,796 | 4.16% |
| 1000.41.4147.000000.44011 | Recording Fees | 11,800 | 65,000 | 65,000 | 15,000 | 15,000 | -76.92% |
| 1000.41.4147.000000.44012 | Conveyance Tax | 191,120 | 145,000 | 145,000 | 150,000 | 150,000 | 3.45% |
| 1000.41.4147.000000.44013 | Sports Licenses | - | - | - | - | - | 0.00% |
| 1000.41.4147.000000.44014 | Vital Statistics | 19,138 | 15,000 | 15,000 | 15,000 | 15,000 | 0.00% |
| 1000.41.4147.000000.44015 | Misc.-Town Clerk | 16,579 | 25,000 | 25,000 | 25,000 | 25,000 | 0.00% |
| 1000.41.4147.000000.44016 | Historical Documents | 44 | - | - | - | - | 0.00% |
| 1000.41.4147.000000.44017 | Farm Land Preservation | - | - | - | - | - | 0.00% |
| 4147 | Town Clerks Office | 238,681 | 250,000 | 250,000 | 205,000 | 205,000 | -18.00% |
| 1000.41.4151.000000.42010 | Zoning Permits | 12,956 | 6,000 | 6,000 | 6,240 | 6,240 | 4.00% |
| 1000.41.4151.000000.44102 | Public Hearings | 4,085 | 1,500 | 1,500 | 1,560 | 1,560 | 4.00% |
| 1000.41.4151.000000.44103 | Sub-Division Hearings | 645 | 1,000 | 1,000 | 1,040 | 1,040 | 4.00% |
| 1000.41.4151.000000.44021 | Land Use System Fee | - | 1,500 | 1,500 | 1,560 | 1,560 | 4.00% |
| 1000.41.4151.000000.45104 | Blight Fees | (236,306) | - | - | | | |
| 4151 | Planning & Zoning | (218,620) | 10,000 | 10,000 | 10,400 | 10,400 | 4.00% |
| 1000.41.4155.000000.44025 | Zoning Board of Appeals | 1,198 | 1,000 | 1,000 | 1,000 | 1,000 | 0.00% |
| 4155 | Zoning Bd of Appeals | 1,198 | 1,000 | 1,000 | 1,000 | 1,000 | 0.00% |
| 1000.42.4201.000000.42131 | Gun Permits | 15,770 | 12,000 | 12,000 | 12,000 | 12,000 | 0.00% |
| 1000.42.4201.000000.43399 | DOJ Bullet Proof Vest Reim | - | - | - | - | - | 0.00% |
| 1000.42.4201.000000.44033 | Insurance Reports | 1,671 | 1,000 | 1,000 | 1,000 | 1,000 | 0.00% |
| 1000.42.4201.000000.45102 | Parking Tickets | 2,900 | 150 | 150 | 150 | 150 | 0.00% |
| 1000.42.4201.000000.45112 | False Alarms | - | - | - | - | - | 0.00% |
| 1000.42.4201.000000.44041 | Hancock Dam Patrol | 17,060 | 20,000 | 20,000 | 20,000 | 20,000 | 0.00% |
| 1000.42.4201.000000.48920 | Other Donations from Private Sources | 160 | | | | | 0.00% |
| 1000.42.4201.000000.48995 | Course Hosting | 5,756 | 0 | 0 | - | - | -100.00% |
| 4201 | Police Department | 43,317 | 33,150 | 33,150 | 33,150 | 33,150 | 0.00% |
| 1000.42.4219.000000.44031 | Fire Marshal | 955 | 1,000 | 1,000 | 1,000 | 1,000 | 0.00% |
| 1000.42.4219.000000.44032 | Fire Hawk Program | 335 | 250 | 250 | 250 | 250 | 0.00% |

FY 2026-2027 ESTIMATED REVENUES

| IV Account # | IV Account Description | FY 2025 Actual | FY 2026 Budget | FY 2026 Amended Budget | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget |
|---------------------------|---------------------------------------|----------------|----------------|------------------------|---------------------------|--------------------|---------------------------------|
| | | | | | | | % Change |
| 1000.42.4219.000000.43701 | Fire Marshal Grants | 40 | - | - | - | - | 0.00% |
| 4219 | Fire Marshals Office | 1,330 | 1,250 | 1,250 | 1,250 | 1,250 | 0.00% |
| 1000.43.4301.000000.42011 | Public Works-Misc. Permits | 1,261 | - | - | - | - | 0.00% |
| 1000.43.4301.000000.42012 | Transfer Station Permits | 12,092 | 15,000 | 15,000 | 15,000 | 15,000 | 0.00% |
| 1000.43.4301.000000.44051 | Metal Reimbursement | 16,547 | 22,500 | 22,500 | 22,500 | 22,500 | 0.00% |
| 1000.43.4301.000000.42013 | ROW Permits | 916 | 5,000 | 5,000 | 5,000 | 5,000 | 0.00% |
| 1000.43.4301.000000.44052 | Recycling Reimbursement | - | - | - | - | - | 0.00% |
| 1000.43.4301.000000.44053 | Insurance Reimbursement | - | - | - | - | - | 0.00% |
| 1000.43.4301.000000.44054 | Miscellaneous Income | - | - | - | - | - | 0.00% |
| 1000.43.4301.000000.44055 | Material/Equipment Sales | 4,518 | - | - | - | - | 0.00% |
| 4301 | Public Directors Office | 35,334 | 42,500 | 42,500 | 42,500 | 42,500 | 0.00% |
| 1000.41.4163.000000.44056 | Wetlands/Conservation | 754 | 1,000 | 1,000 | 1,000 | 1,000 | 0.00% |
| 4163 | Wetlands/Conservation | 754 | 1,000 | 1,000 | 1,000 | 1,000 | 0.00% |
| 1000.43.4341.000000.42201 | Structural Permits | 178,337 | 90,000 | 90,000 | 125,000 | 125,000 | 38.89% |
| 1000.43.4341.000000.42202 | Electrical Permits | 34,222 | 30,000 | 30,000 | 30,000 | 30,000 | 0.00% |
| 1000.43.4341.000000.42203 | Demolition Permits | 720 | 2,000 | 2,000 | 2,000 | 2,000 | 0.00% |
| 1000.43.4341.000000.42204 | Plumbing Permits | 14,448 | 3,000 | 3,000 | 3,000 | 3,000 | 0.00% |
| 1000.43.4341.000000.42205 | Heating Permits | 14,750 | 15,000 | 15,000 | 15,000 | 15,000 | 0.00% |
| 1000.43.4341.000000.44060 | Permit Application Fees | - | 1,000 | 1,000 | 1,000 | 1,000 | 0.00% |
| 4341 | Building Department | 242,478 | 141,000 | 141,000 | 176,000 | 176,000 | 24.82% |
| 1000.45.4501.000000.45103 | Library-Petty Cash | - | - | - | - | - | 0.00% |
| 4501 | Terryville Library | - | - | - | - | - | 0.00% |
| 1000.45.4506.000000.44709 | Recreation-Programs | 99,868 | 106,300 | 106,300 | 119,175 | 119,175 | 12.11% |
| 1000.45.4506.000000.44710 | Sponsorships | 1,250 | - | - | - | - | 0.00% |
| 1000.45.4506.000000.47901 | Facility Rental | 2,646 | 1,500 | 1,500 | 1,500 | 1,500 | 0.00% |
| 1000.45.4506.000000.48400 | Recreation-Donations | 2,150 | - | - | - | - | 0.00% |
| 1000.45.4506.000000.43702 | Parks & Recreation-Grants | 50,000 | - | - | - | - | 0.00% |
| 1000.45.4506.000000.49101 | Transfer to Recreation Revolving Fund | - | (106,300) | (106,300) | (119,175) | (119,175) | 12.11% |
| 4506 | Recreation Services | 155,914 | 1,500 | 1,500 | 1,500 | 1,500 | 0.00% |
| 1000.47.4700.000000.43351 | ECS Grant | 9,799,763 | 9,693,400 | 9,693,400 | 9,802,121 | 9,802,121 | 1.12% |

FY 2026-2027 ESTIMATED REVENUES

| IV Account # | IV Account Description | FY 2025 Actual | FY 2026 Budget | FY 2026 Amended Budget | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget |
|---------------------------|---|-------------------|-------------------|------------------------|---------------------------|--------------------|---------------------------------|
| | | | | | | | % Change |
| 1000.47.4700.000000.43353 | Adult Education | - | 10,850 | 10,850 | 9,954 | 9,954 | -8.26% |
| 1000.47.4700.000000.49001 | Cancellation of Prior Year Encumbrances-BOE | - | - | - | - | - | 0.00% |
| 4700 | Board of Education | 9,799,763 | 9,704,250 | 9,704,250 | 9,812,075 | 9,812,075 | 1.11% |
| 1000.41.4157.000000.48101 | WPCA Insurance Reimbursement | 103,250 | 65,000 | 65,000 | 65,000 | 65,000 | 0.00% |
| 1000.41.4157.000000.48102 | Insurance Reimbursements | | - | - | - | - | 0.00% |
| | Allocation of Fund Balance | | 200,000 | 200,000 | | | 0.00% |
| 4157 | Other Revenues | 103,250 | 265,000 | 265,000 | 65,000 | 65,000 | -75.47% |
| 1000.41.4121.000000.49100 | Operating Transfers In | | - | | - | - | 0.00% |
| | | 47,387,401 | 47,303,397 | 47,303,397 | 48,714,216 | 48,714,216 | 2.98% |

FY 2026-2027 ESTIMATED GENERAL FUND EXPENDITURES

| Dept | Description | FY 2025 Actual | FY 2026 Budget | FY 2026 Amended Budget | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|------------------------------------|-------------------------------|------------------|------------------|------------------------|------------------------|---------------------------|--------------------|---------------------------------|---------------|
| | | | | | | | | \$ Change | % Change |
| 4103 | Town Council | 5,572 | 5,575 | 5,575 | 5,575 | 5,575 | 5,575 | - | 0.00% |
| 4109 | Mayor | 172,699 | 177,298 | 177,298 | 175,115 | 181,115 | 181,115 | 3,817 | 2.15% |
| 4121 | Comptroller | 414,672 | 405,574 | 405,574 | 418,944 | 418,944 | 418,944 | 13,370 | 3.30% |
| 4124 | Information Technology (IT) | - | 233,621 | 233,621 | 270,512 | 270,512 | 270,512 | 36,891 | 15.79% |
| 4127 | Board of Finance | 57,324 | 138,700 | 138,700 | 135,700 | 138,200 | 138,200 | (500) | -0.36% |
| 4131 | Assessor | 81,040 | 122,355 | 122,355 | 145,738 | 145,738 | 145,738 | 23,383 | 19.11% |
| 4132 | Board of Assessment Appeals | 598 | 1,900 | 1,900 | 2,300 | 2,350 | 2,350 | 450 | 23.68% |
| 4135 | Tax Collector | 86,075 | 94,923 | 94,923 | 98,591 | 98,591 | 98,591 | 3,668 | 3.86% |
| 4137 | Treasurer | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | - | 0.00% |
| 4139 | Legal Services | 113,511 | 84,000 | 84,000 | 119,000 | 119,000 | 119,000 | 35,000 | 41.67% |
| 4141 | Human Resources | 60,521 | 51,000 | 51,000 | 61,000 | 61,000 | 61,000 | 10,000 | 19.61% |
| 4143 | Central Supply | 267,948 | 87,761 | 87,761 | 107,154 | 107,154 | 107,154 | 19,393 | 22.10% |
| 4145 | Clerical Office | 154,605 | 159,860 | 159,860 | 212,550 | 212,550 | 163,741 | 3,881 | 2.43% |
| 4147 | Town Clerk | 132,547 | 169,327 | 169,327 | 206,516 | 206,516 | 181,919 | 12,592 | 7.44% |
| 4149 | Registrars | 82,260 | 109,830 | 109,830 | 123,080 | 123,080 | 123,080 | 13,250 | 12.06% |
| 4153 | Land Use | 155,950 | 166,568 | 166,568 | 195,987 | 197,237 | 147,237 | (19,331) | -11.61% |
| 4155 | Zoning Board of Appeals | 3,691 | 4,800 | 4,800 | 4,800 | 5,100 | 5,100 | 300 | 6.25% |
| 4156 | Employee Benefits | 3,314,454 | 3,939,784 | 3,939,784 | 4,227,987 | 4,227,987 | 4,227,987 | 288,203 | 7.32% |
| 4157 | Property & Casualty Insurance | 1,343,079 | 1,581,244 | 1,581,244 | 1,434,014 | 1,434,014 | 1,434,014 | (147,230) | -9.31% |
| 4159 | Historic Properties | 1,700 | 2,000 | 2,000 | 2,000 | 2,800 | 2,800 | 800 | 40.00% |
| 4161 | Probate | 5,985 | 5,983 | 5,983 | 7,040 | 7,040 | 7,040 | 1,057 | 17.67% |
| 4163 | Wetlands/Conservation | 2,507 | 10,400 | 10,400 | 10,400 | 11,300 | 11,300 | 900 | 8.65% |
| 4173 | Economic Development | 36,118 | 40,280 | 40,280 | 40,780 | 41,180 | 41,180 | 900 | 2.23% |
| 4199 | Special Services | 10,813 | 11,200 | 11,200 | 11,200 | 11,200 | 11,200 | - | 0.00% |
| GENERAL GOVERNMENT | | 6,507,270 | 7,607,583 | 7,607,583 | 8,019,583 | 8,031,783 | 7,908,377 | 300,794 | 3.95% |
| 420101 | Police | 3,201,869 | 3,379,328 | 3,379,328 | 3,473,385 | 3,473,435 | 3,428,435 | 49,107 | 1.45% |
| 420102 | Animal Control | 30,448 | 63,250 | 63,250 | 63,250 | 63,250 | 63,250 | - | 0.00% |
| 420103 | Communications | 339,434 | 458,425 | 458,425 | 445,518 | 446,018 | 446,018 | (12,407) | -2.71% |
| 420301 | Fire Department | 336,201 | 347,070 | 347,070 | 362,980 | 363,280 | 363,280 | 16,210 | 4.67% |
| 420302 | Fire - Terryville Station | 26,993 | 20,650 | 20,650 | 20,650 | 20,650 | 20,650 | - | 0.00% |
| 420303 | Fire - Plymouth Station | 25,608 | 25,400 | 25,400 | 25,400 | 25,400 | 25,400 | - | 0.00% |
| 420304 | Fire - Fall Mountain Station | 13,225 | 14,100 | 14,100 | 14,100 | 14,100 | 14,100 | - | 0.00% |
| 4209 | Ambulance | 70,591 | 70,135 | 70,135 | 84,630 | 84,630 | 84,630 | 14,495 | 20.67% |
| 4219 | Fire Marshal | 91,592 | 95,137 | 95,137 | 96,636 | 96,636 | 96,636 | 1,499 | 1.58% |
| 4223 | Emergency Management | 36,222 | 19,300 | 19,300 | 19,300 | 19,300 | 19,300 | - | 0.00% |
| PUBLIC SAFETY | | 4,172,183 | 4,492,795 | 4,492,795 | 4,605,849 | 4,606,699 | 4,561,699 | 68,904 | 1.53% |
| 4301 | Public Works Director | 102,675 | 109,727 | 109,727 | 122,403 | 122,403 | 122,403 | 12,676 | 11.55% |
| 4303 | Highway | 726,519 | 820,374 | 820,374 | 956,571 | 956,571 | 939,571 | 119,197 | 14.53% |
| 4307 | Snow Removal | 448,588 | 325,250 | 325,250 | 340,000 | 340,000 | 340,000 | 14,750 | 4.53% |
| 4313 | Maintenance Garage | 439,216 | 553,840 | 553,840 | 583,322 | 583,322 | 583,322 | 29,482 | 5.32% |
| 4317 | Transfer Station | 701,282 | 702,585 | 702,585 | 773,674 | 773,674 | 756,674 | 54,089 | 7.70% |
| 4329 | Utilities | 513,177 | 527,400 | 527,400 | 660,122 | 660,122 | 660,122 | 132,722 | 25.17% |
| 4331 | Town Hall | 14,389 | 214,423 | 214,423 | 197,129 | 197,129 | 197,129 | (17,294) | -8.07% |
| 4332 | Facilities | 226,345 | 306,195 | 306,195 | 378,614 | 378,614 | 378,614 | 72,419 | 23.65% |
| 4341 | Building Inspector | 82,216 | 87,928 | 87,928 | 90,389 | 90,989 | 90,989 | 3,061 | 3.48% |
| PUBLIC WORKS & BUILDING | | 3,254,409 | 3,647,722 | 3,647,722 | 4,102,224 | 4,102,824 | 4,068,824 | 421,102 | 11.54% |
| 4403 | Public Health Services | 64,707 | 64,707 | 64,707 | 65,097 | 65,097 | 65,097 | 390 | 0.60% |
| 4406 | Elderly Transportation | 48,315 | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | - | 0.00% |
| 4427 | Human Services | 64,465 | 68,433 | 68,433 | 68,433 | 68,758 | 68,758 | 325 | 0.47% |
| HEALTH AND SOCIAL SERVICES | | 177,487 | 174,140 | 174,140 | 174,530 | 174,855 | 174,855 | 715 | 0.41% |
| 4501 | Terryville Library | 481,532 | 513,622 | 513,622 | 547,338 | 547,338 | 547,338 | 33,716 | 6.56% |
| LIBRARIES | | 481,532 | 513,622 | 513,622 | 547,338 | 547,338 | 547,338 | 33,716 | 6.56% |
| 450601 | Parks | 104,590 | 54,178 | 54,178 | 98,510 | 99,310 | 99,310 | 45,132 | 83.30% |

FY 2026-2027 ESTIMATED GENERAL FUND EXPENDITURES

| Dept | Description | FY 2025 Actual | FY 2026 Budget | FY 2026 Amended Budget | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|--------|------------------------------------|-------------------|-------------------|---------------------------|------------------------------|---------------------------------|--------------------------|------------------------------------|---------------|
| | | | | | | | | \$ Change | % Change |
| 450602 | Recreation | 189,669 | 65,503 | 65,503 | 72,468 | 72,468 | 67,468 | 1,965 | 3.00% |
| | PARKS AND RECREATION | 294,259 | 119,681 | 119,681 | 170,978 | 171,778 | 166,778 | 47,097 | 39.35% |
| 4700 | BOARD OF EDUCATION | 27,578,551 | 27,578,551 | 27,578,551 | 28,680,173 | 28,680,173 | 28,703,423 | 1,124,872 | 4.08% |
| 4801 | Debt Service - Principal | 2,559,601 | 1,813,644 | 1,813,644 | 1,590,713 | 1,590,713 | 1,590,713 | (222,931) | -12.29% |
| 4803 | Debt Service - Interest | 443,616 | 376,179 | 376,179 | 406,042 | 406,042 | 406,042 | 29,863 | 7.94% |
| 4899 | Other Debt Service | - | - | - | - | - | - | - | 0.00% |
| | DEBT SERVICE | 3,003,217 | 2,189,823 | 2,189,823 | 1,996,755 | 1,996,755 | 1,996,755 | (193,068) | -8.82% |
| 99 | Transfers Out | - | 979,481 | 979,481 | 896,196 | 961,115 | 586,168 | (393,313) | -40.16% |
| | TOTAL GENERAL FUND EXPENSES | 45,468,908 | 47,303,397 | 47,303,397 | 49,193,625 | 49,273,319 | 48,714,216 | 1,410,819 | 2.98% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|----------------------------------|---------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|----------|
| | | | | | | | | \$ Change | % Change |
| 1000.41.4103.000000.51900 | Other Salaries | 5,572 | 5,575 | 2,507 | 5,575 | 5,575 | 5,575 | - | 0.00% |
| 4103 | Town Council | 5,572 | 5,575 | 2,507 | 5,575 | 5,575 | 5,575 | - | 0.00% |
| 1000.41.4109.000000.51600 | Department Head | 73,792 | 76,753 | 28,495 | 76,753 | 76,753 | 76,753 | - | 0.00% |
| 1000.41.4109.000000.51610 | Regular Employees | 70,858 | 72,870 | 28,018 | - | - | - | (72,870) | -100.00% |
| 1000.41.4109.000000.51620 | Part Time/Seasonal Employees | 5,779 | 5,000 | 450 | 58,539 | 58,539 | 58,539 | 53,539 | 1070.78% |
| 1000.41.4109.000000.51621 | Admin Asst Temporary Wages | 2,667 | 4,000 | 696 | 19,523 | 19,523 | 19,523 | 15,523 | 388.08% |
| 1000.41.4109.000000.51650 | Meeting Secretary | 10,665 | 9,000 | 4,248 | 9,000 | 15,000 | 15,000 | 6,000 | 66.67% |
| 1000.41.4109.000000.51900 | Benefits-Vacation, Longevity | - | 525 | - | - | - | - | (525) | -100.00% |
| 1000.41.4109.000000.53200 | Conferences & Training | 375 | 250 | 155 | 400 | 400 | 400 | 150 | 60.00% |
| 1000.41.4109.000000.55400 | Advertising | 2,078 | 1,000 | 3,679 | 3,000 | 3,000 | 3,000 | 2,000 | 200.00% |
| 1000.41.4109.000000.56100 | General Office Supplies | 5,686 | 7,000 | 3,863 | 7,000 | 7,000 | 7,000 | - | 0.00% |
| 1000.41.4109.000000.58100 | Memberships & Dues | 800 | 900 | 500 | 900 | 900 | 900 | - | 0.00% |
| 4109 | Mayor | 172,699 | 177,298 | 70,103 | 175,115 | 181,115 | 181,115 | 3,817 | 2.15% |
| 1000.41.4121.000000.51600 | Department Head | 112,468 | 115,000 | 44,231 | 117,875 | 117,875 | 117,875 | 2,875 | 2.50% |
| 1000.41.4121.000000.51610 | Regular Employees | 176,527 | 181,974 | 70,326 | 187,019 | 187,019 | 187,019 | 5,045 | 2.77% |
| 1000.41.4121.000000.51620 | Part Time Employees | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4121.000000.51630 | Overtime | 1,757 | 1,000 | 131 | 2,000 | 2,000 | 2,000 | 1,000 | 100.00% |
| 1000.41.4121.000000.51903 | Longevity | - | - | - | 200 | 200 | 200 | 200 | 0.00% |
| 1000.41.4121.000000.53010 | Purchased Professional Services | 1,700 | 42,300 | - | 25,000 | 25,000 | 25,000 | (17,300) | -40.90% |
| 1000.41.4121.000000.53015 | Service Contracts | 54,254 | 53,000 | 40,604 | 60,000 | 60,000 | 60,000 | 7,000 | 13.21% |
| 1000.41.4121.000000.53200 | Conferences & Training | 1,768 | 3,000 | - | 11,000 | 11,000 | 11,000 | 8,000 | 266.67% |
| 1000.41.4121.000000.53300 | Other Professional/Tech Services | 1,150 | - | - | 2,500 | 2,500 | 2,500 | 2,500 | 0.00% |
| 1000.41.4121.000000.55990 | Banking Service Fees | 5,357 | 7,500 | 2,813 | 11,000 | 11,000 | 11,000 | 3,500 | 46.67% |
| 1000.41.4121.000000.56100 | General Office Supplies | 1,395 | 1,500 | 688 | 2,000 | 2,000 | 2,000 | 500 | 33.33% |
| 1000.41.4121.000000.58100 | Memberships & Dues | 440 | 300 | - | 350 | 350 | 350 | 50 | 16.67% |
| 1000.41.4121.000000.59100 | Fraud Loss Expense | 57,857 | - | - | - | - | - | - | #DIV/0! |
| 4121 | Comptroller | 414,672 | 405,574 | 158,793 | 418,944 | 418,944 | 418,944 | 13,370 | 3.30% |
| 1000.41.4124.000000.53015 | Service Contracts | - | 165,000 | 68,750 | 173,100 | 173,100 | 173,100 | 8,100 | 4.91% |
| 1000.41.4124.000000.57340 | Hardware | - | 12,352 | 6,500 | 3,000 | 3,000 | 3,000 | (9,352) | -75.71% |
| 1000.41.4124.000000.57350 | Software | - | 44,329 | 37,021 | 85,194 | 85,194 | 85,194 | 40,865 | 92.19% |
| 1000.41.4124.000000.54320 | Technology - Repairs & Equipment | - | 11,940 | 5,688 | 9,218 | 9,218 | 9,218 | (2,722) | -22.80% |
| 4124 | Information Technology (IT) | - | 233,621 | 117,960 | 270,512 | 270,512 | 270,512 | 36,891 | 15.79% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|------------------------------------|---------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|---------------|
| | | | | | | | | \$ Change | % Change |
| 1000.41.4127.000000.51650 | Meeting Secretary | 3,219 | 3,500 | 424 | 3,500 | 6,000 | 6,000 | 2,500 | 71.43% |
| 1000.41.4127.000000.53410 | Audit/Accounting Services | 39,410 | 85,000 | 22,947 | 82,000 | 82,000 | 82,000 | (3,000) | -3.53% |
| 1000.41.4127.000000.53420 | Assessments/Other Audits | 14,695 | - | - | - | - | - | - | 0.00% |
| 1000.41.4127.000000.55500 | Town Report | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4127.000000.56120 | Admin Supplies | - | 200 | - | 200 | 200 | 200 | - | 0.00% |
| 1000.41.4127.000000.59500 | Restoration of Fund Balance | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4127.000000.59510 | Reserve for Contingency | - | 50,000 | - | 50,000 | 50,000 | 50,000 | - | 0.00% |
| 4127 | Board of Finance | 57,324 | 138,700 | 23,370 | 135,700 | 138,200 | 138,200 | (500) | -0.36% |
| 1000.41.4131.000000.51600 | Department Head | 36,946 | 87,455 | 24,905 | 90,078 | 90,078 | 90,078 | 2,623 | 3.00% |
| 1000.41.4131.000000.51903 | Longevity | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4131.000000.53015 | Service Contracts | 42,534 | 32,000 | 20,784 | 32,760 | 32,760 | 32,760 | 760 | 2.38% |
| 1000.41.4131.000000.53200 | Conferences & Training | 1,205 | 2,500 | 275 | 2,500 | 2,500 | 2,500 | - | 0.00% |
| 1000.41.4131.000000.53300 | Other Professional/Tech Services | - | - | - | 20,000 | 20,000 | 20,000 | 20,000 | |
| 1000.41.4131.000000.53420 | Assessments/Other Audits | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4131.000000.55400 | Advertising | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4131.000000.56100 | General Office Supplies | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4131.000000.58100 | Memberships & Dues | 355 | 400 | - | 400 | 400 | 400 | - | 0.00% |
| 4131 | Assessor | 81,040 | 122,355 | 45,964 | 145,738 | 145,738 | 145,738 | 23,383 | 19.11% |
| 1000.41.4132.000000.51620 | Part Time/Seasonal Employees | 223 | 1,500 | 33 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 1000.41.4132.000000.51650 | Meeting Secretary | 375 | 250 | - | 500 | 550 | 550 | 300 | 120.00% |
| 1000.41.4132.000000.53200 | Conferences & Training | - | 150 | - | 300 | 300 | 300 | 150 | 100.00% |
| 4132 | Board of Assessment Appeals | 598 | 1,900 | 33 | 2,300 | 2,350 | 2,350 | 450 | 23.68% |
| 1000.41.4135.000000.51600 | Department Head | 58,215 | 64,808 | 22,133 | 67,400 | 67,400 | 67,400 | 2,592 | 4.00% |
| 1000.41.4135.000000.51630 | Overtime | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4135.000000.53015 | Service Contracts | 25,816 | 27,000 | 18,147 | 28,076 | 28,076 | 28,076 | 1,076 | 3.99% |
| 1000.41.4135.000000.53200 | Conferences & Training | 757 | 950 | - | 950 | 950 | 950 | - | 0.00% |
| 1000.41.4135.000000.53400 | Collection Agency Fees | 250 | 1,000 | 250 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 1000.41.4135.000000.55400 | Advertising | 1,086 | 1,000 | - | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 1000.41.4135.000000.56100 | General Office Supplies | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4135.000000.58100 | Memberships & Dues | 75 | 165 | - | 165 | 165 | 165 | - | 0.00% |
| 1000.41.4135.000000.58120 | Tax refunds | (124) | - | - | - | - | - | - | |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|--|---------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|----------|
| | | | | | | | | \$ Change | % Change |
| 4135 | Tax Collector | 86,075 | 94,923 | 40,531 | 98,591 | 98,591 | 98,591 | 3,668 | 3.86% |
| 1000.41.4137.000000.51900 | Other Salaries | 3,600 | 3,600 | 1,800 | 3,600 | 3,600 | 3,600 | - | 0.00% |
| 4137 | Treasurer | 3,600 | 3,600 | 1,800 | 3,600 | 3,600 | 3,600 | - | 0.00% |
| 1000.41.4139.000000.53021 | Legal Services - Town Attorney | 50,560 | 40,000 | 27,038 | 55,000 | 55,000 | 55,000 | 15,000 | 37.50% |
| 1000.41.4139.000000.53022 | Legal Services - Labor Attorney | 49,863 | 35,000 | 8,563 | 50,000 | 50,000 | 50,000 | 15,000 | 42.86% |
| 1000.41.4139.000000.53023 | Legal Services - Foreclosures | 8,831 | 5,000 | 11,354 | 10,000 | 10,000 | 10,000 | 5,000 | |
| 1000.41.4139.000000.54020 | Foreclosure Cleanup Services | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4139.000000.53024 | Legal Services - Grievances | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4139.000000.58110 | Land Association Fees | 4,257 | 4,000 | 3,306 | 4,000 | 4,000 | 4,000 | - | 0.00% |
| 4139 | Legal Services | 113,511 | 84,000 | 50,261 | 119,000 | 119,000 | 119,000 | 35,000 | 41.67% |
| 1000.41.4141.000000.52905 | Employee Safety | 10,995 | 12,000 | 4,600 | 12,000 | 12,000 | 12,000 | - | 0.00% |
| 1000.41.4141.000000.53010 | Purchased Professional Services | 48,520 | 39,000 | 18,584 | 47,000 | 47,000 | 47,000 | 8,000 | 20.51% |
| 1000.41.4141.000000.53040 | Medical Services | 1,006 | 2,000 | 663 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 4141 | Human Resources | 60,521 | 51,000 | 23,847 | 61,000 | 61,000 | 61,000 | 10,000 | 19.61% |
| 1000.41.4143.000000.53015 | Service Contracts | 31,338 | 30,000 | 14,433 | 34,325 | 34,325 | 34,325 | 4,325 | 14.42% |
| 1000.41.4143.000000.53500 | Technical Services | 79,167 | - | - | - | - | - | - | 0.00% |
| 1000.41.4143.000000.54320 | Technology Related Repairs And Equipment | 106,319 | - | 514 | - | - | - | - | 0.00% |
| 1000.41.4143.000000.55010 | Army Strong Program - allocation | 3,450 | 3,550 | 4,560 | 5,000 | 5,000 | 5,000 | 1,450 | 40.85% |
| 1000.41.4143.000000.55300 | Telephone & Communications | 12,432 | 13,380 | 4,656 | 28,198 | 28,198 | 28,198 | 14,818 | 110.75% |
| 1000.41.4143.000000.55301 | Postage | 16,493 | 15,000 | 5,074 | 15,000 | 15,000 | 15,000 | - | 0.00% |
| 1000.41.4143.000000.55800 | Travel Reimbursement | 1,196 | 2,800 | 582 | 2,800 | 2,800 | 2,800 | - | 0.00% |
| 1000.41.4143.000000.56100 | General Office Supplies | 9,522 | 15,000 | 4,430 | 13,800 | 13,800 | 13,800 | (1,200) | -8.00% |
| 1000.41.4143.000000.58100 | Memberships & Dues | 8,031 | 8,031 | 8,031 | 8,031 | 8,031 | 8,031 | - | 0.00% |
| 4143 | Central Supply | 267,948 | 87,761 | 42,280 | 107,154 | 107,154 | 107,154 | 19,393 | 22.10% |
| 1000.41.4145.000000.51610 | Regular Employees | 150,578 | 155,435 | 59,814 | 208,125 | 208,125 | 159,316 | 3,881 | 2.50% |
| 1000.41.4145.000000.51620 | Part Time Employees | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4145.000000.51630 | Overtime | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4145.000000.51903 | Longevity | 775 | 525 | - | 525 | 525 | 525 | - | 0.00% |
| 1000.41.4145.000000.53200 | Conferences & Training | 680 | 400 | - | 400 | 400 | 400 | - | 0.00% |
| 1000.41.4145.000000.56100 | General Office Supplies | 2,572 | 3,500 | 97 | 3,500 | 3,500 | 3,500 | - | 0.00% |
| 4145 | Clerical Office | 154,605 | 159,860 | 59,912 | 212,550 | 212,550 | 163,741 | 3,881 | 2.43% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|--|----------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|---------------|
| | | | | | | | | \$ Change | % Change |
| 1000.41.4147.000000.51600 | Department Head | 62,315 | 64,808 | 24,063 | 67,400 | 67,400 | 67,400 | 2,592 | 4.00% |
| 1000.41.4147.000000.51610 | Regular Employees | 42,805 | 73,019 | 18,399 | 97,616 | 97,616 | 73,019 | - | 0.00% |
| 1000.41.4147.000000.51620 | Part Time | | | | | - | - | - | 0.00% |
| 1000.41.4147.000000.51903 | Longevity | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4147.000000.53010 | Purchased Professional Services | 1,575 | 2,500 | 1,995 | 3,000 | 3,000 | 3,000 | 500 | 20.00% |
| 1000.41.4147.000000.53015 | Service Contracts | 20,000 | 20,000 | 5,700 | 25,000 | 25,000 | 25,000 | 5,000 | 25.00% |
| 1000.41.4147.000000.53045 | Vital Statistics | 805 | 1,000 | - | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 1000.41.4147.000000.53200 | Conferences & Training | 2,111 | 3,000 | 1,000 | 5,000 | 5,000 | 5,000 | 2,000 | 66.67% |
| 1000.41.4147.000000.56100 | General Office Supplies | 2,154 | 3,000 | 1,125 | 5,000 | 5,000 | 5,000 | 2,000 | 66.67% |
| 1000.41.4147.000000.58100 | Memberships & Dues | 781 | 1,000 | 40 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 1000.41.4147.000000.56101 | Election Related Materials | - | 1,000 | - | 1,500 | 1,500 | 1,500 | 500 | 50.00% |
| 4147 | Town Clerk | 132,547 | 169,327 | 52,321 | 206,516 | 206,516 | 181,919 | 12,592 | 7.44% |
| 1000.41.4149.000000.51600 | Department Head | 34,081 | 41,080 | 14,655 | 41,080 | 41,080 | 41,080 | - | 0.00% |
| 1000.41.4149.000000.51610 | Regular Employees | 9,780 | 9,000 | 4,015 | 13,500 | 13,500 | 13,500 | 4,500 | 50.00% |
| 1000.41.4149.000000.51620 | Part Time/Seasonal Employees | 12,495 | 30,000 | 15,682 | 19,000 | 19,000 | 19,000 | (11,000) | -36.67% |
| 1000.41.4149.000000.53015 | Service Contract | - | 4,500 | 385 | 6,000 | 6,000 | 6,000 | 1,500 | 0.00% |
| 1000.41.4149.000000.53200 | Conferences & Training | 3,363 | 8,700 | 2,390 | 9,000 | 9,000 | 9,000 | 300 | 3.45% |
| 1000.41.4149.000000.54300 | Repairs & Maintenance | 1,425 | 2,000 | - | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 1000.41.4149.000000.54320 | Technology Related Repairs And Equipment | 1,774 | - | - | - | - | - | - | #DIV/0! |
| 1000.41.4149.000000.54400 | Rentals | - | - | - | - | - | - | - | #DIV/0! |
| 1000.41.4149.000000.55400 | Advertising | 825 | 2,500 | - | 2,500 | 2,500 | 2,500 | - | 0.00% |
| 1000.41.4149.000000.55500 | Printing | 4,522 | 8,000 | 1,182 | 8,000 | 8,000 | 8,000 | - | 0.00% |
| 1000.41.4149.000000.56100 | General Office Supplies | 851 | 2,750 | 258 | 4,500 | 4,500 | 4,500 | 1,750 | 63.64% |
| 1000.41.4149.000000.56900 | Other Supplies | 373 | 1,000 | 1,060 | 2,000 | 2,000 | 2,000 | 1,000 | 100.00% |
| 1000.41.4149.000000.58100 | Memberships & Dues | 220 | 300 | - | 500 | 500 | 500 | 200 | 66.67% |
| 1000.41.4149.000000.58900 | Early Voting Expenses | 12,551 | - | 7,003 | 15,000 | 15,000 | 15,000 | 15,000 | 0.00% |
| 4149 | Registrars | 82,260 | 109,830 | 46,630 | 123,080 | 123,080 | 123,080 | 13,250 | 12.06% |
| 1000.41.4153.000000.51600 | Department Head | 87,390 | 90,012 | 34,609 | 92,713 | 92,713 | 92,713 | 2,701 | 3.00% |
| 1000.41.4153.000000.51610 | Regular Employees | 46,985 | 48,006 | 15,720 | 74,170 | 74,170 | 24,170 | (23,836) | -49.65% |
| 1000.41.4153.000000.51630 | Overtime | - | - | - | 500 | 500 | 500 | 500 | 0.00% |
| 1000.41.4153.000000.51650 | Meeting Secretary | 2,063 | 2,750 | 1,081 | 2,750 | 4,000 | 4,000 | 1,250 | 45.45% |
| 1000.41.4153.000000.51903 | Longevity | 625 | 500 | - | 500 | 500 | 500 | - | 0.00% |
| 1000.41.4153.000000.53200 | Conferences & Training | 1,105 | 1,800 | - | 1,850 | 1,850 | 1,850 | 50 | 2.78% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|---|------------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|----------------|
| | | | | | | | | \$ Change | % Change |
| 1000.41.4153.000000.53300 | Other Professional/Tech Services | 2,000 | 2,000 | 48 | 3,000 | 3,000 | 3,000 | 1,000 | 50.00% |
| 1000.41.4153.000000.53500 | Technical Services | 1,825 | 2,500 | - | 2,500 | 2,500 | 2,500 | - | 0.00% |
| 1000.41.4153.000000.55300 | Telephone & Communications | 213 | - | 16 | - | - | - | - | 0.00% |
| 1000.41.4153.000000.55400 | Advertising | 4,659 | 9,000 | - | 8,000 | 8,000 | 8,000 | (1,000) | -11.11% |
| 1000.41.4153.000000.55500 | Printing | - | 500 | - | 500 | 500 | 500 | - | 0.00% |
| 1000.41.4153.000000.56100 | General Office Supplies | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4153.000000.58100 | Memberships & Dues | 9,085 | 9,500 | 11,546 | 9,504 | 9,504 | 9,504 | 4 | 0.04% |
| 4153 | Land Use | 155,950 | 166,568 | 63,019 | 195,987 | 197,237 | 147,237 | (19,331) | -11.61% |
| 1000.41.4155.000000.51620 | Part Time/Seasonal Employees | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4155.000000.51650 | Meeting Secretary | 972 | 1,200 | 225 | 1,200 | 1,500 | 1,500 | 300 | 25.00% |
| 1000.41.4155.000000.53200 | Conferences & Training | 330 | 600 | - | 600 | 600 | 600 | - | 0.00% |
| 1000.41.4155.000000.55400 | Advertising | 2,389 | 3,000 | - | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 4155 | Zoning Board of Appeals | 3,691 | 4,800 | 225 | 4,800 | 5,100 | 5,100 | 300 | 6.25% |
| 1000.41.4156.000000.51904 | Wages/Benefit Adj's | - | 20,000 | - | 20,000 | 20,000 | 20,000 | - | 0.00% |
| 1000.41.4156.000000.52200 | Social Security - Employer Contributions | 412,889 | 465,197 | 205,584 | 520,000 | 520,000 | 520,000 | 54,803 | 11.78% |
| 1000.41.4156.000000.52300 | Retirement Contributions | 741,805 | 843,608 | 393,078 | 870,211 | 870,211 | 870,211 | 26,603 | 3.15% |
| 1000.41.4156.000000.52301 | Retirement Contributions- Defined Benefit | 996,002 | 1,050,000 | 419,203 | 1,100,000 | 1,100,000 | 1,100,000 | 50,000 | 4.76% |
| 1000.41.4156.000000.52500 | Tuition Reimbursement | 43,500 | 44,500 | 41,500 | 50,000 | 50,000 | 50,000 | 5,500 | 12.36% |
| 1000.41.4156.000000.52600 | Unemployment Compensation | - | 5,000 | - | 5,000 | 5,000 | 5,000 | - | 0.00% |
| 1000.41.4156.000000.52800 | Health Insurance - Active | 679,202 | 880,000 | 379,084 | 1,107,978 | 1,107,978 | 1,107,978 | 227,978 | 25.91% |
| 1000.41.4156.000000.52801 | Health Insurance - Retirees | 352,740 | 422,000 | 152,683 | 378,298 | 378,298 | 378,298 | (43,702) | -10.36% |
| 1000.41.4156.000000.52802 | Health Insurance - ACA Fees | - | - | - | - | - | - | - | 0.00% |
| 1000.41.4156.000000.52803 | Insurance Accident & Health | 7,562 | 24,480 | 2,875 | 10,000 | 10,000 | 10,000 | (14,480) | -59.15% |
| 1000.41.4156.000000.52805 | Medical Buy-Out | 53,750 | 58,000 | 25,500 | 58,000 | 58,000 | 58,000 | - | 0.00% |
| 1000.41.4156.000000.52900 | Compensated Absences | - | 60,000 | - | 60,000 | 60,000 | 60,000 | - | 0.00% |
| 1000.41.4156.000000.52901 | Heart & Hypertension-Benefits | 2,782 | 25,000 | - | 1,500 | 1,500 | 1,500 | (23,500) | -94.00% |
| 1000.41.4156.000000.53300 | Actuarial Fees | 24,224 | 42,000 | 2,243 | 47,000 | 47,000 | 47,000 | 5,000 | 11.90% |
| 4156 | Employee Benefits | 3,314,454 | 3,939,784 | 1,621,750 | 4,227,987 | 4,227,987 | 4,227,987 | 288,203 | 7.32% |
| 1000.41.4157.000000.55201 | Insurance - Workers Compensation | 408,194 | 540,644 | 147,863 | 383,895 | 383,895 | 383,895 | (156,749) | -28.99% |
| 1000.41.4157.000000.55202 | Insurance - Property & Casualty | 698,516 | 780,189 | 600,103 | 758,018 | 758,018 | 758,018 | (22,171) | -2.84% |
| 1000.41.4157.000000.55203 | Insurance Umbrella | 122,258 | 134,484 | 99,554 | 150,580 | 150,580 | 150,580 | 16,096 | 11.97% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|--|------------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|---------------|
| | | | | | | | | \$ Change | % Change |
| 1000.41.4157.000000.55204 | Insurance Public Official Liability | 74,563 | 81,275 | 48,823 | 88,694 | 88,694 | 88,694 | 7,419 | 9.13% |
| 1000.41.4157.000000.55205 | Insurance Police Liability | 32,511 | 35,437 | 21,622 | 41,446 | 41,446 | 41,446 | 6,009 | 16.96% |
| 1000.41.4157.000000.55206 | Insurance Claims/Deduct | 6,637 | 5,000 | (10,463) | 10,000 | 10,000 | 10,000 | 5,000 | 100.00% |
| 1000.41.4157.000000.55207 | Insurance Bonding | 400 | 4,215 | - | 1,381 | 1,381 | 1,381 | (2,834) | -67.24% |
| 4157 | Property & Casualty Insurance | 1,343,079 | 1,581,244 | 907,502 | 1,434,014 | 1,434,014 | 1,434,014 | (147,230) | -9.31% |
| 1000.41.4159.000000.51650 | Meeting Secretary | 1,200 | 1,500 | 150 | 1,500 | 2,300 | 2,300 | 800 | 53.33% |
| 1000.41.4159.000000.56010 | Supplies | 200 | 200 | - | 200 | 200 | 200 | - | 0.00% |
| 1000.41.4159.000000.56120 | Admin Supplies | 300 | 300 | - | 300 | 300 | 300 | - | 0.00% |
| 4159 | Historic Properties | 1,700 | 2,000 | 150 | 2,000 | 2,800 | 2,800 | 800 | 40.00% |
| 1000.41.4161.000000.55010 | Shared Services | 5,985 | 5,983 | 5,880 | 7,040 | 7,040 | 7,040 | 1,057 | 17.67% |
| 4161 | Probate | 5,985 | 5,983 | 5,880 | 7,040 | 7,040 | 7,040 | 1,057 | 17.67% |
| 1000.41.4163.000000.51650 | Meeting Secretary | 2,256 | 2,500 | 950 | 2,500 | 3,400 | 3,400 | 900 | 36.00% |
| 1000.41.4163.000000.53200 | Conferences & Training | - | 700 | 420 | 700 | 700 | 700 | - | 0.00% |
| 1000.41.4163.000000.55400 | Advertising | 251 | 6,600 | - | 6,600 | 6,600 | 6,600 | - | 0.00% |
| 1000.41.4163.000000.56900 | Other Supplies | - | 500 | - | 500 | 500 | 500 | - | 0.00% |
| 1000.41.4163.000000.58100 | Memberships & Dues | - | 100 | 65 | 100 | 100 | 100 | - | 0.00% |
| 4163 | Wetlands/Conservation | 2,507 | 10,400 | 1,435 | 10,400 | 11,300 | 11,300 | 900 | 8.65% |
| 1000.41.4173.000000.51650 | Meeting Secretary | 1,038 | 1,500 | 250 | 1,500 | 1,900 | 1,900 | 400 | 26.67% |
| 1000.41.4173.000000.53300 | Other Professional/Tech Services | 33,661 | 30,000 | 2,250 | 30,000 | 30,000 | 30,000 | - | 0.00% |
| 1000.41.4173.000000.55400 | Advertising | - | 4,000 | - | 4,500 | 4,500 | 4,500 | 500 | 12.50% |
| 1000.41.4173.000000.56010 | Supplies | - | 200 | 113 | 200 | 200 | 200 | - | 0.00% |
| 1000.41.4173.000000.56900 | Other Supplies-Signs | 80 | 2,280 | 80 | 2,280 | 2,280 | 2,280 | - | 0.00% |
| 1000.41.4173.000000.58100 | Memberships & Dues | 1,340 | 2,300 | 1,000 | 2,300 | 2,300 | 2,300 | - | 0.00% |
| 4173 | Economic Development | 36,118 | 40,280 | 3,693 | 40,780 | 41,180 | 41,180 | 900 | 2.23% |
| 1000.41.4199.000000.56900 | Beautification Committee | 1,638 | 1,500 | - | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 1000.41.4199.000000.58100 | Memberships & Dues | 1,175 | 1,200 | - | 1,200 | 1,200 | 1,200 | - | 0.00% |
| 1000.41.4199.000000.58250 | Memorial Day Parade | 2,000 | 2,000 | 8,400 | 2,000 | 2,000 | 2,000 | - | 0.00% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|------------------------------------|---------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|----------|
| | | | | | | | | \$ Change | % Change |
| 1000.41.4199.000000.58251 | Historical Society | - | 500 | - | 500 | 500 | 500 | - | 0.00% |
| 1000.41.4199.000000.59020 | Fund Transfers Out-Cemeteries | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | - | 0.00% |
| 4199 | Special Services | 10,813 | 11,200 | 14,400 | 11,200 | 11,200 | 11,200 | - | 0.00% |
| 1000.42.4201.000000.59025 | Miscellaneous Grant Expenses | 7,176 | - | - | - | - | - | - | 0.00% |
| 1000.42.4201.000000.58340 | Course Hosting | - | 0 | 1,250 | - | - | - | - | 0.00% |
| 1000.42.4201.420101.51600 | Department Head | 110,869 | 120,510 | 45,709 | 124,126 | 124,126 | 124,126 | 3,616 | 3.00% |
| 1000.42.4201.420101.51601 | Captain | 108,811 | 119,351 | 47,264 | 123,578 | 123,578 | 123,578 | 4,227 | 3.54% |
| 1000.42.4201.420101.51602 | Patrol/Detectives | 1,391,772 | 1,523,989 | 640,942 | 1,188,723 | 1,188,723 | 1,188,723 | (335,266) | -22.00% |
| 1000.42.4201.420101.51603 | Sergeants/Shift Supervisor | 397,372 | 623,212 | 201,854 | 954,727 | 954,727 | 954,727 | 331,515 | 53.19% |
| 1000.42.4201.420101.51604 | Holiday | 124,221 | 120,342 | 17,061 | 121,178 | 121,178 | 121,178 | 836 | 0.69% |
| 1000.42.4201.420101.51620 | Administrative and Crossing Guards | 137,002 | 148,674 | 53,506 | 200,753 | 200,753 | 200,753 | 52,079 | 35.03% |
| 1000.42.4201.420101.51630 | Overtime | 503,573 | 305,000 | 197,859 | 350,000 | 350,000 | 305,000 | - | 0.00% |
| 1000.42.4201.420101.51903 | Longevity | 7,450 | 7,750 | 4,400 | 8,250 | 8,250 | 8,250 | 500 | 6.45% |
| 1000.42.4201.420101.51650 | Meeting Secretary | 1,099 | 1,500 | 550 | 1,650 | 2,200 | 2,200 | 700 | 46.67% |
| 1000.42.4201.420101.52500 | Tuition Reimbursement | - | 5,000 | - | 5,000 | 5,000 | 5,000 | - | 0.00% |
| 1000.42.4201.420101.52902 | Cleaning Allowance | 11,820 | 12,000 | 5,875 | 12,500 | 12,000 | 12,000 | - | 0.00% |
| 1000.42.4201.420101.53015 | Service Contracts | 138,865 | 116,000 | 65,595 | 100,000 | 100,000 | 100,000 | (16,000) | -13.79% |
| 1000.42.4201.420101.53040 | Medical Services | 9,910 | 15,000 | 470 | 15,000 | 15,000 | 15,000 | - | 0.00% |
| 1000.42.4201.420101.53050 | Wellness Canine | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4201.420101.53200 | Conferences & Training | 72,943 | 100,000 | 15,707 | 100,000 | 100,000 | 100,000 | - | 0.00% |
| 1000.42.4201.420101.53220 | Internal Training | 1,940 | - | - | - | - | - | - | 0.00% |
| 1000.42.4201.420101.54200 | Cleaning Services | - | 4,000 | 217 | 4,000 | 4,000 | 4,000 | - | 0.00% |
| 1000.42.4201.420101.54300 | Repairs & Maintenance | 9,442 | 10,000 | 296 | 10,000 | 10,000 | 10,000 | - | 0.00% |
| 1000.42.4201.420101.54306 | Electrical Repairs & Maintenance | 12,545 | 13,000 | 7,771 | 13,000 | 13,000 | 13,000 | - | 0.00% |
| 1000.42.4201.420101.54421 | Disposal | - | 250 | - | 250 | 250 | 250 | - | 0.00% |
| 1000.42.4201.420101.55300 | Telephone & Communications | 19,747 | 22,000 | 6,465 | 22,000 | 22,000 | 22,000 | - | 0.00% |
| 1000.42.4201.420101.55995 | Temporary Shelter | - | 1,000 | - | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 1000.42.4201.420101.56100 | General Office Supplies | 10,086 | 12,000 | 1,959 | 12,000 | 12,000 | 12,000 | - | 0.00% |
| 1000.42.4201.420101.56105 | Medical Supplies | 8,300 | 11,000 | 1,075 | 11,000 | 11,000 | 11,000 | - | 0.00% |
| 1000.42.4201.420101.56120 | Admin-Police Commission | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4201.420101.56130 | Firearms & Ammunition | 18,816 | 26,000 | 593 | 32,000 | 32,000 | 32,000 | 6,000 | 23.08% |
| 1000.42.4201.420101.56180 | Police Exam Supplies | - | 1,000 | - | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 1000.42.4201.420101.56300 | Food/Meal Allowance | 568 | 750 | 266 | 750 | 750 | 750 | - | 0.00% |
| 1000.42.4201.420101.56440 | Investigative Supplies | 7,354 | 8,500 | - | 8,500 | 8,500 | 8,500 | - | 0.00% |
| 1000.42.4201.420101.56445 | Patrol Supplies | 23,050 | 6,500 | 162 | 6,500 | 6,500 | 6,500 | - | 0.00% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|---------------------------------|------------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|---------------|
| | | | | | | | | \$ Change | % Change |
| 1000.42.4201.420101.56902 | Clothing | 62,685 | 40,000 | 29,155 | 40,000 | 40,000 | 40,000 | - | 0.00% |
| 1000.42.4201.420101.56903 | Safety Supplies - COVID Related | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4201.420101.58100 | Memberships & Dues | 4,454 | 5,000 | 4,708 | 5,900 | 5,900 | 5,900 | 900 | 18.00% |
| 420101 | Police | 3,201,869 | 3,379,328 | 1,350,709 | 3,473,385 | 3,473,435 | 3,428,435 | 49,107 | 1.45% |
| 1000.42.4201.420102.51610 | Regular Employees | 26,190 | 55,000 | 9,623 | 55,000 | 55,000 | 55,000 | - | 0.00% |
| 1000.42.4201.420102.51630 | Overtime | 2,166 | 3,000 | 480 | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 1000.42.4201.420102.53200 | Conferences & Training | - | 2,000 | - | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 1000.42.4201.420102.59020 | Fund Transfers Out | 2,092 | 3,250 | 2,097 | 3,250 | 3,250 | 3,250 | - | 0.00% |
| 420102 | Animal Control | 30,448 | 63,250 | 12,200 | 63,250 | 63,250 | 63,250 | - | 0.00% |
| 1000.42.4201.420103.51610 | Regular Employees | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4201.420103.51620 | Part Time Employees | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4201.420103.51630 | Overtime | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4201.420103.51650 | Meeting Secretary | 939 | 1,000 | 263 | 1,000 | 1,500 | 1,500 | 500 | 50.00% |
| 1000.42.4201.420103.51903 | Longevity | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4201.420103.52600 | Unemployment Compensation | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4201.420103.53015 | Service Contracts | 300,113 | 413,000 | 163,742 | 398,804 | 398,804 | 398,804 | (14,196) | -3.44% |
| 1000.42.4201.420103.53200 | Conferences & Training | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4201.420103.53500 | Technical Services | 3,838 | 8,000 | 4,420 | 8,000 | 8,000 | 8,000 | - | 0.00% |
| 1000.42.4201.420103.54300 | Repairs & Maintenance | 602 | 1,000 | - | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 1000.42.4201.420103.54400 | Rentals | 30,985 | 32,225 | - | 33,514 | 33,514 | 33,514 | 1,289 | 4.00% |
| 1000.42.4201.420103.55300 | Telephone & Communications | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4201.420103.56100 | General Office Supplies | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4201.420103.56220 | Electricity | 2,957 | 3,200 | 686 | 3,200 | 3,200 | 3,200 | - | 0.00% |
| 420103 | Communications | 339,434 | 458,425 | 169,112 | 445,518 | 446,018 | 446,018 | (12,407) | -2.71% |
| 1000.42.4203.420301.51600 | Department Head | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | - | 0.00% |
| 1000.42.4203.420301.51601 | Assistant Chief | 5,100 | 5,100 | 3,400 | 5,100 | 5,100 | 5,100 | - | 0.00% |
| 1000.42.4203.420301.51650 | Meeting Secretary | 1,263 | 1,800 | 541 | 1,800 | 2,100 | 2,100 | 300 | 16.67% |
| 1000.42.4203.420301.51901 | Plan Review Stipend | 2,500 | 2,500 | 2,000 | 2,500 | 2,500 | 2,500 | - | 0.00% |
| 1000.42.4203.420301.52300 | Retirement Contributions | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | - | 0.00% |
| 1000.42.4203.420301.53010 | Purchased Professional Services | - | 600 | - | 600 | 600 | 600 | - | 0.00% |
| 1000.42.4203.420301.53040 | Medical Services | 41,322 | 40,000 | 2,978 | 40,000 | 40,000 | 40,000 | - | 0.00% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|----------------------------------|----------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|--------------|
| | | | | | | | | \$ Change | % Change |
| 1000.42.4203.420301.53200 | Conferences & Training | 20,500 | 21,000 | 1,650 | 25,000 | 25,000 | 25,000 | 4,000 | 19.05% |
| 1000.42.4203.420301.53300 | Other Professional/Tech Services | 41,297 | 44,500 | 24,724 | 53,500 | 53,500 | 53,500 | 9,000 | 20.22% |
| 1000.42.4203.420301.54101 | Refuse Removal | 1,618 | 2,720 | 714 | 2,720 | 2,720 | 2,720 | - | 0.00% |
| 1000.42.4203.420301.54301 | Building Maintenance | 24,368 | 25,000 | 14,482 | 25,000 | 25,000 | 25,000 | - | 0.00% |
| 1000.42.4203.420301.54302 | Fire / Security Maintenance | 2,527 | 2,600 | 2,487 | 2,600 | 2,600 | 2,600 | - | 0.00% |
| 1000.42.4203.420301.54304 | Fresh Air Maintenance | 14,871 | 15,000 | - | 15,000 | 15,000 | 15,000 | - | 0.00% |
| 1000.42.4203.420301.54331 | Truck Repairs | 22,000 | 24,000 | 8,257 | 24,000 | 24,000 | 24,000 | - | 0.00% |
| 1000.42.4203.420301.54332 | Pressurized Tank Repair | 2,502 | 3,000 | - | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 1000.42.4203.420301.54333 | Radio Repairs | 4,498 | 9,000 | - | 9,000 | 9,000 | 9,000 | - | 0.00% |
| 1000.42.4203.420301.54334 | Ladder Truck Test/Rep | 11,000 | 11,000 | - | 11,000 | 11,000 | 11,000 | - | 0.00% |
| 1000.42.4203.420301.54335 | Hose Program | - | 2,750 | - | 2,750 | 2,750 | 2,750 | - | 0.00% |
| 1000.42.4203.420301.54336 | Refurbish Trucks | 9,985 | 10,000 | 1,415 | 10,000 | 10,000 | 10,000 | - | 0.00% |
| 1000.42.4203.420301.54337 | Haz Mat | 2,905 | 2,000 | - | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 1000.42.4203.420301.54338 | Portable Pump Program | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4203.420301.54339 | Hurst Program | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4203.420301.55300 | Telephone & Communications | 4,200 | 3,100 | 1,269 | 3,100 | 3,100 | 3,100 | - | 0.00% |
| 1000.42.4203.420301.56100 | General Office Supplies | - | 400 | - | 400 | 400 | 400 | - | 0.00% |
| 1000.42.4203.420301.56115 | Janitorial Supplies | 1,968 | 2,000 | 1,091 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 1000.42.4203.420301.56120 | Admin Supplies | - | 400 | - | 400 | 400 | 400 | - | 0.00% |
| 1000.42.4203.420301.56140 | Radio Replacement Program | 13,217 | 8,000 | - | 8,000 | 8,000 | 8,000 | - | 0.00% |
| 1000.42.4203.420301.56150 | Training Supplies | 3,369 | 3,375 | 970 | 3,375 | 3,375 | 3,375 | - | 0.00% |
| 1000.42.4203.420301.56300 | Food/Meal Allowance | - | 300 | - | 300 | 300 | 300 | - | 0.00% |
| 1000.42.4203.420301.56902 | Clothing | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4203.420301.56903 | Safety Supplies - COVID Related | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4203.420301.57300 | Equipment | 54,193 | 55,025 | 3,265 | 55,025 | 55,025 | 55,025 | - | 0.00% |
| 1000.42.4203.420301.58100 | Memberships & Dues | 200 | 2,400 | 400 | 2,400 | 2,400 | 2,400 | - | 0.00% |
| 1000.42.4203.420301.58330 | Region 5 Dive Team | - | - | - | 2,000 | 2,000 | 2,000 | 2,000 | 0.00% |
| 1000.42.4203.420301.59025 | Gear Rack - CT Water Grant | 1,300 | - | - | - | - | - | - | 0.00% |
| 1000.42.4203.420301.54013 | CT FF Cancer Relief Fund | - | 950 | - | 910 | 910 | 910 | (40) | 0.00% |
| 420301 | Fire Department | 336,201 | 347,070 | 119,143 | 362,980 | 363,280 | 363,280 | 16,210 | 4.67% |
| 1000.42.4203.420302.54423 | Custodial Services | 2,900 | 2,900 | 2,900 | 2,900 | 2,900 | 2,900 | - | 0.00% |
| 1000.42.4203.420302.55300 | Telephone & Communications | 1,454 | 2,000 | 1,369 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 1000.42.4203.420302.56210 | Natural Gas | 4,353 | 6,750 | - | 6,750 | 6,750 | 6,750 | - | 0.00% |
| 1000.42.4203.420302.56220 | Electricity | 18,287 | 9,000 | 5,432 | 9,000 | 9,000 | 9,000 | - | 0.00% |
| 1000.42.4203.420302.56240 | Oil | - | - | - | - | - | - | - | 0.00% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|---------------------------------|---------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|----------|
| | | | | | | | | \$ Change | % Change |
| 420302 | Fire - Terryville Station | 26,993 | 20,650 | 9,701 | 20,650 | 20,650 | 20,650 | - | 0.00% |
| 1000.42.4203.420303.54423 | Custodial Services | 2,900 | 2,900 | 2,900 | 2,900 | 2,900 | 2,900 | - | 0.00% |
| 1000.42.4203.420303.55300 | Telephone & Communications | 945 | 2,000 | 435 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 1000.42.4203.420303.56210 | Natural Gas | 4,901 | 5,500 | - | 5,500 | 5,500 | 5,500 | - | 0.00% |
| 1000.42.4203.420303.56220 | Electricity | 16,861 | 15,000 | 5,466 | 15,000 | 15,000 | 15,000 | - | 0.00% |
| 420303 | Fire - Plymouth Station | 25,608 | 25,400 | 8,800 | 25,400 | 25,400 | 25,400 | - | 0.00% |
| 1000.42.4203.420304.54423 | Custodial Services | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | - | 0.00% |
| 1000.42.4203.420304.55300 | Telephone & Communications | 1,141 | 1,000 | 475 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 1000.42.4203.420304.56220 | Electricity | 4,282 | 5,700 | 1,300 | 5,700 | 5,700 | 5,700 | - | 0.00% |
| 1000.42.4203.420304.56240 | Oil | 5,402 | 5,000 | - | 5,000 | 5,000 | 5,000 | - | 0.00% |
| 420304 | Fire - Fall Mountain Station | 13,225 | 14,100 | 4,175 | 14,100 | 14,100 | 14,100 | - | 0.00% |
| 1000.42.4209.000000.53015 | Service Contracts | 19,017 | 19,579 | 2,260 | 21,537 | 21,537 | 21,537 | 1,958 | 10.00% |
| 1000.42.4209.000000.54300 | Repairs & Maintenance | 314 | 3,000 | - | 4,000 | 4,000 | 4,000 | 1,000 | 33.33% |
| 1000.42.4209.000000.54411 | Water/Sewer | 2,597 | 3,671 | 1,087 | 4,038 | 4,038 | 4,038 | 367 | 10.00% |
| 1000.42.4209.000000.55300 | Telephone & Communications | 11,557 | 6,529 | 3,134 | 12,000 | 12,000 | 12,000 | 5,471 | 83.80% |
| 1000.42.4209.000000.56210 | Natural Gas | 4,664 | 7,342 | 512 | 8,076 | 8,076 | 8,076 | 734 | 10.00% |
| 1000.42.4209.000000.56220 | Electricity | 20,732 | 17,131 | 4,130 | 23,100 | 23,100 | 23,100 | 5,969 | 34.84% |
| 1000.42.4209.000000.58250 | Payments to Other Organizations | 11,711 | 12,883 | 11,766 | 11,879 | 11,879 | 11,879 | (1,004) | -7.79% |
| 4209 | Ambulance | 70,591 | 70,135 | 22,888 | 84,630 | 84,630 | 84,630 | 14,495 | 20.67% |
| 1000.42.4219.000000.51610 | Regular Employees | 53,052 | 56,000 | 21,285 | 57,618 | 57,618 | 57,618 | 1,618 | 2.89% |
| 1000.42.4219.000000.51650 | Administrative Assistant | 30,216 | 31,746 | 12,225 | 32,539 | 32,539 | 32,539 | 793 | 2.50% |
| 1000.42.4219.000000.53015 | Service Contracts | 1,800 | - | - | - | - | - | - | 0.00% |
| 1000.42.4219.000000.53200 | Conferences & Training | 1,833 | 2,000 | 307 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 1000.42.4219.000000.53210 | Fire Prevention Seminars | 430 | 500 | - | 500 | 500 | 500 | - | 0.00% |
| 1000.42.4219.000000.54300 | Repairs & Maintenance | 572 | 600 | - | 600 | 600 | 600 | - | 0.00% |
| 1000.42.4219.000000.55300 | Telephone & Communications | 427 | 400 | 128 | 400 | 400 | 400 | - | 0.00% |
| 1000.42.4219.000000.56100 | General Office Supplies | 500 | 500 | 214 | 500 | 500 | 500 | - | 0.00% |
| 1000.42.4219.000000.56430 | Periodicals | 1,553 | 1,853 | 1,553 | 891 | 891 | 891 | (962) | -51.92% |
| 1000.42.4219.000000.56440 | Investigative Supplies | 500 | 500 | - | 500 | 500 | 500 | - | 0.00% |
| 1000.42.4219.000000.56902 | Clothing | 322 | 400 | 231 | 500 | 500 | 500 | 100 | 25.00% |
| 1000.42.4219.000000.56903 | Safety Supplies - COVID Related | - | - | - | - | - | - | - | 0.00% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|----------------------------------|----------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|---------------|
| | | | | | | | | \$ Change | % Change |
| 1000.42.4219.000000.57320 | Vehicles | - | (0) | - | - | - | - | - | - |
| 1000.42.4219.000000.58100 | Memberships & Dues | 388 | 638 | 373 | 588 | 588 | 588 | (50) | -7.84% |
| 4219 | Fire Marshal | 91,592 | 95,137 | 36,315 | 96,636 | 96,636 | 96,636 | 1,499 | 1.58% |
| 1000.42.4223.000000.51620 | Director | 7,850 | 9,000 | 6,500 | 10,000 | 10,000 | 10,000 | 1,000 | 11.11% |
| 1000.42.4223.000000.53200 | Conferences & Training | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4223.000000.54100 | Utility Services | 4,109 | 5,000 | 1,680 | 5,000 | 5,000 | 5,000 | - | 0.00% |
| 1000.42.4223.000000.54300 | Repairs & Maintenance | 40 | 500 | - | 500 | 500 | 500 | - | 0.00% |
| 1000.42.4223.000000.54405 | Leases of Equipment | 13,630 | - | - | - | - | - | - | 0.00% |
| 1000.42.4223.000000.57300 | Equipment - generators | 9,834 | - | - | 1,000 | 1,000 | 1,000 | 1,000 | 0.00% |
| 1000.42.4223.000000.55300 | Telephone & Communications | 334 | 200 | 104 | 200 | 200 | 200 | - | 0.00% |
| 1000.42.4223.000000.56280 | Emergency Expenses | - | 1,000 | 741 | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 1000.42.4223.000000.56300 | Food/M meal Allowance | 148 | 500 | 88 | 500 | 500 | 500 | - | 0.00% |
| 1000.42.4223.000000.56900 | Other Supplies | 12 | 250 | - | 250 | 250 | 250 | - | 0.00% |
| 1000.42.4223.000000.56903 | Safety Supplies-COVID Related | - | 2,500 | - | 500 | 500 | 500 | (2,000) | -80.00% |
| 1000.42.4223.000000.56904 | Storm Isaias Expenses | - | - | - | - | - | - | - | 0.00% |
| 1000.42.4223.000000.58100 | Memberships & Dues | 265 | 350 | 225 | 350 | 350 | 350 | - | 0.00% |
| 4223 | Emergency Management | 36,222 | 19,300 | 9,337 | 19,300 | 19,300 | 19,300 | - | 0.00% |
| 1000.43.4301.000000.51600 | Department Head | 91,800 | 94,095 | 36,182 | 98,453 | 98,453 | 98,453 | 4,357 | 4.63% |
| 1000.43.4301.000000.51620 | Part Time - Administrative Asst. | - | - | - | - | - | - | - | 0.00% |
| 1000.43.4301.000000.51630 | Overtime | - | - | - | - | - | - | - | 0.00% |
| 1000.43.4301.000000.51903 | Longevity | - | - | - | - | - | - | - | 0.00% |
| 1000.43.4301.000000.53300 | Other Professional/Tech Services | 9,000 | 12,500 | 15,000 | 21,000 | 21,000 | 21,000 | 8,500 | 68.00% |
| 1000.43.4301.000000.55400 | Advertising | 1,233 | 2,200 | 715 | 2,200 | 2,200 | 2,200 | - | 0.00% |
| 1000.43.4301.000000.56100 | General Office Supplies | 200 | 200 | 70 | - | - | - | (200) | -100.00% |
| 1000.43.4301.000000.58100 | Memberships & Dues | 443 | 732 | - | 750 | 750 | 750 | 18 | 2.46% |
| 4301 | Public Works Director | 102,675 | 109,727 | 51,967 | 122,403 | 122,403 | 122,403 | 12,676 | 11.55% |
| 1000.43.4303.000000.51600 | Department Head | 92,549 | 92,185 | 36,653 | 98,186 | 98,186 | 98,186 | 6,001 | 6.51% |
| 1000.43.4303.000000.51610 | Regular Employees | 302,894 | 387,364 | 150,140 | 456,083 | 456,083 | 456,083 | 68,719 | 17.74% |
| 1000.43.4303.000000.51620 | Part Time/Seasonal Employees | - | - | - | 44,577 | 44,577 | 44,577 | 44,577 | 0.00% |
| 1000.43.4303.000000.51630 | Overtime | 40,621 | 30,000 | 17,609 | 47,000 | 47,000 | 30,000 | - | 0.00% |
| 1000.43.4303.000000.51900 | Other Salaries-Unused Vacation | - | - | - | - | - | - | - | 0.00% |
| 1000.43.4303.000000.51902 | Call In Pay | 7,800 | 8,050 | 3,000 | 8,100 | 8,100 | 8,100 | 50 | 0.62% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|----------------------------------|----------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|---------------|
| | | | | | | | | \$ Change | % Change |
| 1000.43.4303.000000.51903 | Longevity | 1,200 | 775 | 200 | 625 | 625 | 625 | (150) | -19.35% |
| 1000.43.4303.000000.52905 | Employee Safety | 1,544 | 16,150 | 1,600 | 3,000 | 3,000 | 3,000 | (13,150) | -81.42% |
| 1000.43.4303.000000.53200 | Conferences & Training | 425 | 750 | 109 | 750 | 750 | 750 | - | 0.00% |
| 1000.43.4303.000000.53300 | Other Professional/Tech Services | 147,548 | 145,500 | 30,840 | 150,000 | 150,000 | 150,000 | 4,500 | 3.09% |
| 1000.43.4303.000000.53320 | Environmental Services | 10,070 | 7,550 | 800 | 7,500 | 7,500 | 7,500 | (50) | -0.66% |
| 1000.43.4303.000000.54300 | Repairs & Maintenance | 81,792 | 84,200 | 26,487 | 90,000 | 90,000 | 90,000 | 5,800 | 6.89% |
| 1000.43.4303.000000.54411 | Water/Sewer | 708 | 700 | 330 | 800 | 800 | 800 | 100 | 14.29% |
| 1000.43.4303.000000.55300 | Telephone & Communications | 3,437 | 2,600 | 1,339 | 3,500 | 3,500 | 3,500 | 900 | 34.62% |
| 1000.43.4303.000000.56210 | Natural Gas | 3,277 | 3,100 | 373 | 3,700 | 3,700 | 3,700 | 600 | 19.35% |
| 1000.43.4303.000000.56220 | Electricity | 3,715 | 3,850 | 1,187 | 4,000 | 4,000 | 4,000 | 150 | 3.90% |
| 1000.43.4303.000000.56300 | Food/Meal Allowance | 2,090 | 2,000 | 50 | 2,100 | 2,100 | 2,100 | 100 | 5.00% |
| 1000.43.4303.000000.56600 | Supplies - Street Signs | 13,495 | 21,000 | 10,342 | 21,000 | 21,000 | 21,000 | - | 0.00% |
| 1000.43.4303.000000.56902 | Clothing | 13,353 | 14,400 | 8,146 | 15,500 | 15,500 | 15,500 | 1,100 | 7.64% |
| 1000.43.4303.000000.58100 | Memberships & Dues | - | 200 | 50 | 150 | 150 | 150 | (50) | -25.00% |
| 4303 | Highway | 726,519 | 820,374 | 289,254 | 956,571 | 956,571 | 939,571 | 119,197 | 14.53% |
| 1000.43.4307.000000.51620 | Part Time/Seasonal Employees | 1,114 | - | - | - | - | - | - | 0.00% |
| 1000.43.4307.000000.51630 | Overtime | 93,558 | 90,000 | - | 95,000 | 95,000 | 95,000 | 5,000 | 5.56% |
| 1000.43.4307.000000.53300 | Other Professional/Tech Services | 141,000 | 50,000 | - | 50,000 | 50,000 | 50,000 | - | 0.00% |
| 1000.43.4307.000000.56010 | Supplies | 15,037 | 15,000 | 2,503 | 15,000 | 15,000 | 15,000 | - | 0.00% |
| 1000.43.4307.000000.56270 | Salt & Sand | 197,843 | 170,000 | - | 180,000 | 180,000 | 180,000 | 10,000 | 5.88% |
| 1000.43.4307.000000.56900 | Other Supplies | 37 | 250 | - | - | - | - | (250) | -100.00% |
| 4307 | Snow Removal | 448,588 | 325,250 | 2,503 | 340,000 | 340,000 | 340,000 | 14,750 | 4.53% |
| 1000.43.4313.000000.51610 | Regular Employees | 79,569 | 145,230 | 32,120 | 157,022 | 157,022 | 157,022 | 11,792 | 8.12% |
| 1000.43.4313.000000.51630 | Overtime | 10,714 | 3,000 | 3,175 | 5,000 | 5,000 | 5,000 | 2,000 | 66.67% |
| 1000.43.4313.000000.51900 | Other Salaries | - | - | - | - | - | - | - | 0.00% |
| 1000.43.4313.000000.51903 | Longevity | - | 525 | - | - | - | - | (525) | -100.00% |
| 1000.43.4313.000000.53200 | Conferences & Training | 525 | 800 | - | 800 | 800 | 800 | - | 0.00% |
| 1000.43.4313.000000.53320 | Environmental Services | 2,958 | 6,100 | - | 6,100 | 6,100 | 6,100 | - | 0.00% |
| 1000.43.4313.000000.53505 | Testing/Inspections | 2,500 | 2,500 | - | 2,500 | 2,500 | 2,500 | - | 0.00% |
| 1000.43.4313.000000.54300 | Repairs & Maintenance | 130,627 | 168,500 | 55,960 | 168,500 | 168,500 | 168,500 | - | 0.00% |
| 1000.43.4313.000000.54301 | Building Maintenance | 9,000 | 9,000 | 2,195 | 9,000 | 9,000 | 9,000 | - | 0.00% |
| 1000.43.4313.000000.54305 | Fleet Repairs & Maintenance | 7,891 | 16,000 | 2,316 | 19,000 | 19,000 | 19,000 | 3,000 | 18.75% |
| 1000.43.4313.000000.54411 | Water/Sewer | 579 | 785 | 330 | 800 | 800 | 800 | 15 | 1.91% |
| 1000.43.4313.000000.55300 | Telephone & Communications | 1,882 | 2,000 | 784 | 2,100 | 2,100 | 2,100 | 100 | 5.00% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|----------------------------------|----------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|---------------|
| | | | | | | | | \$ Change | % Change |
| 1000.43.4313.000000.56100 | General Office Supplies | 129 | 500 | 366 | 500 | 500 | 500 | - | 0.00% |
| 1000.43.4313.000000.56170 | Maintenance Supplies | 31,735 | 26,000 | 21,407 | 30,000 | 30,000 | 30,000 | 4,000 | 15.38% |
| 1000.43.4313.000000.56210 | Natural Gas | 11,554 | 12,000 | 1,344 | 12,000 | 12,000 | 12,000 | - | 0.00% |
| 1000.43.4313.000000.56220 | Electricity | 11,152 | 10,900 | 2,235 | 10,000 | 10,000 | 10,000 | (900) | -8.26% |
| 1000.43.4313.000000.56260 | Gasoline | 138,401 | 150,000 | 47,474 | 160,000 | 160,000 | 160,000 | 10,000 | 6.67% |
| 4313 | Maintenance Garage | 439,216 | 553,840 | 169,708 | 583,322 | 583,322 | 583,322 | 29,482 | 5.32% |
| 1000.43.4317.000000.51610 | Regular Employees | 52,757 | 44,265 | 44,557 | 54,199 | 54,199 | 54,199 | 9,934 | 22.44% |
| 1000.43.4317.000000.51630 | Overtime | 37,003 | 23,000 | 17,010 | 40,000 | 40,000 | 23,000 | - | 0.00% |
| 1000.43.4317.000000.51903 | Longevity | 525 | 525 | - | 525 | 525 | 525 | - | 0.00% |
| 1000.43.4317.000000.53300 | Other Professional/Tech Services | 572,238 | 583,400 | 210,087 | 623,400 | 623,400 | 623,400 | 40,000 | 6.86% |
| 1000.43.4317.000000.53505 | Testing/Inspections | 12,957 | 15,900 | - | 15,900 | 15,900 | 15,900 | - | 0.00% |
| 1000.43.4317.000000.54300 | Repairs & Maintenance | 7,094 | 18,000 | 17,437 | 18,000 | 18,000 | 18,000 | - | 0.00% |
| 1000.43.4317.000000.54410 | Rental of Land & Buildings | 1,840 | 1,950 | 1,883 | 2,000 | 2,000 | 2,000 | 50 | 2.56% |
| 1000.43.4317.000000.54411 | Water/Sewer | 282 | 245 | 81 | 400 | 400 | 400 | 155 | 63.27% |
| 1000.43.4317.000000.54421 | Disposal | 4,000 | 3,800 | - | 4,000 | 4,000 | 4,000 | 200 | 5.26% |
| 1000.43.4317.000000.55300 | Telephone & Communications | 2,490 | 2,200 | 1,917 | 3,750 | 3,750 | 3,750 | 1,550 | 70.45% |
| 1000.43.4317.000000.56220 | Electricity | 6,953 | 7,300 | 2,081 | 8,000 | 8,000 | 8,000 | 700 | 9.59% |
| 1000.43.4317.000000.58130 | Permit Fees | 3,144 | 2,000 | - | 3,500 | 3,500 | 3,500 | 1,500 | 75.00% |
| 4317 | Transfer Station | 701,282 | 702,585 | 295,053 | 773,674 | 773,674 | 756,674 | 54,089 | 7.70% |
| 1000.43.4329.000000.54412 | Hydrants | 443,043 | 450,500 | 168,147 | 577,222 | 577,222 | 577,222 | 126,722 | 28.13% |
| 1000.43.4329.000000.55300 | Telephone & Communications | 2,135 | 2,900 | 699 | 2,900 | 2,900 | 2,900 | - | 0.00% |
| 1000.43.4329.000000.56225 | Street Lights | 67,999 | 74,000 | 16,264 | 80,000 | 80,000 | 80,000 | 6,000 | 8.11% |
| 4329 | Utilities | 513,177 | 527,400 | 185,109 | 660,122 | 660,122 | 660,122 | 132,722 | 25.17% |
| 1000.43.4331.000000.51610 | Regular Employees | 76,592 | 40,273 | 32,715 | 32,084 | 32,084 | 32,084 | (8,189) | -20.33% |
| 1000.43.4331.000000.51630 | Overtime | 5,895 | 4,000 | 1,229 | 4,500 | 4,500 | 4,500 | 500 | 12.50% |
| 1000.43.4331.000000.51903 | Longevity | - | - | - | - | - | - | - | 0.00% |
| 1000.43.4331.000000.53015 | Service Contracts | 22,218 | 22,500 | 1,743 | 23,175 | 23,175 | 23,175 | 675 | 3.00% |
| 1000.43.4331.000000.54300 | Repairs & Maintenance | 32,999 | 30,000 | 23,880 | 34,650 | 34,650 | 34,650 | 4,650 | 15.50% |
| 1000.43.4331.000000.54411 | Water/Sewer | 3,218 | 3,900 | 921 | 4,440 | 4,440 | 4,440 | 540 | 13.85% |
| 1000.43.4331.000000.55300 | Telephone & Communications | 63,151 | 26,500 | 57,725 | 1,200 | 1,200 | 1,200 | (25,300) | -95.47% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|----------------------------------|----------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|---------------|
| | | | | | | | | \$ Change | % Change |
| 1000.43.4331.000000.56010 | Supplies | 5,258 | 8,500 | 3,181 | 8,755 | 8,755 | 8,755 | 255 | 3.00% |
| 1000.43.4331.000000.56220 | Electricity | 70,592 | 62,000 | 26,576 | 71,500 | 71,500 | 71,500 | 9,500 | 15.32% |
| 1000.43.4331.000000.56240 | Oil | 20,187 | 1,000 | - | - | - | - | (1,000) | -100.00% |
| 1000.43.4331.000000.56210 | Natural Gas | 2,199 | 15,250 | 3,728 | 16,775 | 16,775 | 16,775 | 1,525 | 100.00% |
| 1000.43.4331.000000.56902 | Clothing | - | 500 | - | 50 | 50 | 50 | (450) | 0.00% |
| 4331 | Town Hall | 302,310 | 214,423 | 151,699 | 197,129 | 197,129 | 197,129 | (17,294) | -8.07% |
| 1000.43.4332.000000.51610 | Regular Employees | 120,184 | 175,700 | 47,160 | 180,024 | 180,024 | 180,024 | 4,324 | 2.46% |
| 1000.43.4332.000000.51630 | Overtime | 14,747 | - | 5,185 | 12,000 | 12,000 | 12,000 | 12,000 | 0.00% |
| 1000.43.4332.000000.51903 | Longevity | 1,050 | 525 | 525 | 1,250 | 1,250 | 1,250 | 725 | 0.00% |
| 1000.43.4332.000000.52902 | Clothing | - | - | - | - | - | - | - | 0.00% |
| 1000.43.4332.000000.53300 | Other Professional/Tech Services | 12,806 | 19,000 | 16,690 | 57,000 | 57,000 | 57,000 | 38,000 | 200.00% |
| 1000.43.4332.000000.53505 | Testing/Inspections | 6,000 | 6,000 | 1,506 | 6,000 | 6,000 | 6,000 | - | 0.00% |
| 1000.43.4332.000000.54300 | Repairs & Maintenance | 15,000 | 18,000 | 18,074 | 30,000 | 30,000 | 30,000 | 12,000 | 66.67% |
| 1000.43.4332.000000.54405 | Leases of Equipment | - | 27,560 | 3,275 | 27,560 | 27,560 | 27,560 | 27,560 | 100.00% |
| 1000.43.4332.000000.54411 | Water/Sewer | 262 | 410 | - | 500 | 500 | 500 | (27,470) | -98.21% |
| 1000.43.4332.000000.54413 | Town Wide Sewer Use Fees | 50,760 | 52,800 | 52,520 | 58,080 | 58,080 | 58,080 | 5,280 | 10.00% |
| 1000.43.4332.000000.56220 | Electricity | 2,700 | 3,600 | 293 | 3,600 | 3,600 | 3,600 | - | 0.00% |
| 1000.43.4332.000000.56240 | Oil | 1,500 | 1,000 | - | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 1000.43.4332.000000.58250 | Payments to Other Organizations | 1,338 | 1,600 | 1,418 | 1,600 | 1,600 | 1,600 | - | 0.00% |
| 4332 | Facilities | 226,345 | 306,195 | 146,646 | 378,614 | 378,614 | 378,614 | 72,419 | 23.65% |
| 1000.43.4341.000000.51600 | Department Head | 75,553 | 78,703 | 30,261 | 81,064 | 81,064 | 81,064 | 2,361 | 3.00% |
| 1000.43.4341.000000.51630 | Overtime | 2,410 | 1,500 | 753 | 1,500 | 1,500 | 1,500 | - | 0.00% |
| 1000.43.4341.000000.51650 | Meeting Secretary | 1,053 | 1,000 | 419 | 1,000 | 1,600 | 1,600 | 600 | 60.00% |
| 1000.43.4341.000000.51903 | Longevity | 475 | 475 | 475 | 575 | 575 | 575 | 100 | 21.05% |
| 1000.43.4341.000000.53300 | Other Professional/Tech Services | - | 1,000 | - | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 1000.43.4341.000000.53510 | Data Processing Fees | - | 1,100 | - | 1,100 | 1,100 | 1,100 | - | 0.00% |
| 1000.43.4341.000000.55300 | Telephone & Communications | 615 | 1,200 | 152 | 1,200 | 1,200 | 1,200 | - | 0.00% |
| 1000.43.4341.000000.56100 | General Office Supplies | - | 600 | 93 | 600 | 600 | 600 | - | 0.00% |
| 1000.43.4341.000000.56430 | Periodicals | - | 750 | - | 750 | 750 | 750 | - | 0.00% |
| 1000.43.4341.000000.56902 | Clothing | 706 | 800 | 800 | 800 | 800 | 800 | - | 0.00% |
| 1000.43.4341.000000.58100 | Memberships & Dues | 1,404 | 800 | - | 800 | 800 | 800 | - | 0.00% |
| 4341 | Building Inspector | 82,216 | 87,928 | 32,953 | 90,389 | 90,989 | 90,989 | 3,061 | 3.48% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|---------------------------------|---------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|--------------|
| | | | | | | | | \$ Change | % Change |
| 1000.44.4403.000000.53040 | Medical Services | - | - | - | - | - | - | - | 0.00% |
| 1000.44.4403.000000.58250 | Payments to Other Organizations | 64,707 | 64,707 | 64,478 | 65,097 | 65,097 | 65,097 | 390 | 0.60% |
| 4403 | Public Health Services | 64,707 | 64,707 | 64,478 | 65,097 | 65,097 | 65,097 | 390 | 0.60% |
| 1000.44.4406.000000.53010 | Elderly Transport - Dial a Ride | 41,659 | 35,000 | 13,126 | 35,000 | 35,000 | 35,000 | - | 0.00% |
| 1000.44.4406.000000.54300 | Repairs & Maintenance | 6,656 | 6,000 | 849 | 6,000 | 6,000 | 6,000 | - | 0.00% |
| 4406 | Elderly Transportation | 48,315 | 41,000 | 13,975 | 41,000 | 41,000 | 41,000 | - | 0.00% |
| 1000.44.4427.000000.51650 | Meeting Secretary | 953 | 1,375 | 319 | 1,375 | 1,700 | 1,700 | 325 | 23.64% |
| 1000.44.4427.000000.53010 | Purchased Professional Services | 63,197 | 65,308 | - | 65,308 | 65,308 | 65,308 | - | 0.00% |
| 1000.44.4427.000000.55400 | Advertising | - | 1,000 | - | 1,000 | 1,000 | 1,000 | - | 0.00% |
| 1000.44.4427.000000.56100 | General Office Supplies | 244 | 250 | 153 | 250 | 250 | 250 | - | 0.00% |
| 1000.44.4427.000000.58100 | Memberships & Dues | 71 | 500 | 71 | 500 | 500 | 500 | - | 0.00% |
| 1000.44.4427.000000.59025 | Miscellaneous Grant | - | - | - | - | - | - | - | 0.00% |
| 1000.44.4427.000000.59030 | National Opioid Settlement | - | - | - | - | - | - | - | 0.00% |
| 1000.44.4427.000000.55995 | Temporary Shelter | - | - | - | - | - | - | - | 0.00% |
| 4427 | Human Services | 64,465 | 68,433 | 543 | 68,433 | 68,758 | 68,758 | 325 | 0.47% |
| 1000.45.4501.000000.51600 | Department Head | 77,545 | 79,704 | 30,727 | 82,095 | 82,095 | 82,095 | 2,391 | 3.00% |
| 1000.45.4501.000000.51610 | Regular Employees | 170,461 | 175,688 | 67,558 | 182,731 | 182,731 | 182,731 | 7,043 | 4.01% |
| 1000.45.4501.000000.51620 | Part Time Employees | 48,071 | 55,180 | 21,080 | 79,237 | 79,237 | 79,237 | 24,057 | 43.60% |
| 1000.45.4501.000000.51630 | Overtime | - | 200 | - | 200 | 200 | 200 | - | 0.00% |
| 1000.45.4501.000000.51903 | Longevity | 250 | 250 | 250 | 250 | 250 | 250 | - | 0.00% |
| 1000.45.4501.000000.53015 | Service Contracts | 21,853 | 30,000 | 16,475 | 29,000 | 29,000 | 29,000 | (1,000) | -3.33% |
| 1000.45.4501.000000.53110 | Library Services | 40,950 | 41,250 | 38,923 | 42,500 | 42,500 | 42,500 | 1,250 | 3.03% |
| 1000.45.4501.000000.53200 | Conferences & Training | 542 | 700 | 150 | 755 | 755 | 755 | 55 | 7.86% |
| 1000.45.4501.000000.54300 | Repairs & Maintenance | 15,481 | 15,800 | 1,551 | 15,800 | 15,800 | 15,800 | - | 0.00% |
| 1000.45.4501.000000.54411 | Water/Sewer | 786 | 850 | 429 | 850 | 850 | 850 | - | 0.00% |
| 1000.45.4501.000000.55300 | Telephone & Communications | - | 25 | - | 25 | 25 | 25 | - | 0.00% |
| 1000.45.4501.000000.55301 | Postage | 136 | 150 | 149 | 170 | 170 | 170 | 20 | 13.33% |
| 1000.45.4501.000000.56100 | General Office Supplies | 2,256 | 3,250 | 660 | 3,250 | 3,250 | 3,250 | - | 0.00% |
| 1000.45.4501.000000.56210 | Natural Gas | 16,281 | 16,000 | 1,989 | 16,000 | 16,000 | 16,000 | - | 0.00% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|----------------------------------|----------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|---------------|
| | | | | | | | | \$ Change | % Change |
| 1000.45.4501.000000.56220 | Electricity | 22,756 | 28,000 | 9,156 | 28,000 | 28,000 | 28,000 | - | 0.00% |
| 1000.45.4501.000000.56405 | Audio Visual Materials | 10,309 | 11,000 | 6,646 | 11,000 | 11,000 | 11,000 | - | 0.00% |
| 1000.45.4501.000000.56420 | Library Books | 41,340 | 46,000 | 17,805 | 46,000 | 46,000 | 46,000 | - | 0.00% |
| 1000.45.4501.000000.56430 | Periodicals | 3,102 | 3,350 | 2,497 | 3,250 | 3,250 | 3,250 | (100) | -2.99% |
| 1000.45.4501.000000.56900 | Other Supplies | 4,561 | 4,750 | 2,049 | 4,750 | 4,750 | 4,750 | - | 0.00% |
| 1000.45.4501.000000.56903 | Safety Supplies - COVID Related | - | - | - | - | - | - | - | 0.00% |
| 1000.45.4501.000000.58100 | Memberships & Dues | 1,548 | 1,475 | 1,178 | 1,475 | 1,475 | 1,475 | - | 0.00% |
| 1000.45.4501.000000.59025 | Miscellaneous Grant | 3,304 | - | 370 | - | - | - | - | 0.00% |
| 4501 | Terryville Library | 481,532 | 513,622 | 219,641 | 547,338 | 547,338 | 547,338 | 33,716 | 6.56% |
| 1000.45.4506.450601.51600 | Department Head | - | - | - | - | - | - | - | 0.00% |
| 1000.45.4506.450601.51610 | Regular Employees | - | - | - | - | - | - | - | 0.00% |
| 1000.45.4506.450601.51620 | Part Time/Seasonal Employees | 31,311 | 25,830 | 10,509 | 68,000 | 68,000 | 68,000 | 42,170 | 163.26% |
| 1000.45.4506.450601.51630 | Overtime | - | - | - | - | - | - | - | 0.00% |
| 1000.45.4506.450601.51650 | Meeting Secretary | 1,369 | 1,300 | 225 | 1,400 | 2,200 | 2,200 | 900 | 69.23% |
| 1000.45.4506.450601.51903 | Longevity | - | - | - | - | - | - | - | 0.00% |
| 1000.45.4506.450601.52902 | Clothing | - | - | - | - | - | - | - | 0.00% |
| 1000.45.4506.450601.53300 | Other Professional/Tech Services | 7,367 | 7,560 | 2,314 | 7,560 | 7,560 | 7,560 | - | 0.00% |
| 1000.45.4506.450601.54300 | Repairs & Maintenance | - | - | - | - | - | - | - | 0.00% |
| 1000.45.4506.450601.54303 | Grounds Maintenance | 11,132 | 13,388 | 2,494 | 14,500 | 14,500 | 14,500 | 1,112 | 8.31% |
| 1000.45.4506.450601.54400 | Rentals | - | - | - | - | - | - | - | 0.00% |
| 1000.45.4506.450601.54410 | Rental of Land & Buildings | - | - | - | - | - | - | - | 0.00% |
| 1000.45.4506.450601.54411 | Water/Sewer | 1,360 | 1,000 | 1,967 | 2,000 | 2,000 | 2,000 | 1,000 | 100.00% |
| 1000.45.4506.450601.55400 | Advertising | 87 | - | - | - | - | - | - | 0.00% |
| 1000.45.4506.450601.56010 | Supplies | - | - | - | - | - | - | - | 0.00% |
| 1000.45.4506.450601.56100 | General Office Supplies | 314 | 600 | 269 | 650 | 650 | 650 | 50 | 8.33% |
| 1000.45.4506.450601.56220 | Electricity | 1,397 | 1,500 | 304 | 1,300 | 1,300 | 1,300 | (200) | -13.33% |
| 1000.45.4506.450601.57300 | Equipment | 2,500 | 2,500 | 1,326 | 2,700 | 2,700 | 2,700 | 200 | 8.00% |
| 1000.45.4506.450601.58100 | Memberships & Dues | 340 | 500 | 258 | 400 | 400 | 400 | (100) | -20.00% |
| 1000.45.4506.450601.59010 | Other Items (grants) | 47,414 | - | 2,257 | - | - | - | - | 0.00% |
| 450601 | Parks | 104,590 | 54,178 | 21,923 | 98,510 | 99,310 | 99,310 | 45,132 | 83.30% |
| 1000.45.4506.450602.51600 | Department Head | 63,595 | 65,503 | 25,298 | 67,468 | 67,468 | 67,468 | 1,965 | 3.00% |
| 1000.45.4506.450602.51625 | Part Time/Seasonal - Rec | 75,907 | 56,650 | 50,630 | 60,000 | 60,000 | 60,000 | 3,350 | 5.91% |
| 1000.45.4506.450602.53200 | Conferences & Training | 3,012 | 3,000 | 745 | 3,000 | 3,000 | 3,000 | - | 0.00% |
| 1000.45.4506.450602.53240 | Field Trips/Excursions - Rec | 12,363 | 15,000 | 11,909 | 16,000 | 16,000 | 16,000 | 1,000 | 6.67% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|---|-------------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|----------------|
| | | | | | | | | \$ Change | % Change |
| 1000.45.4506.450602.53310 | Contract Services - Rec | 9,215 | 11,500 | 6,378 | 12,000 | 12,000 | 12,000 | 500 | 4.35% |
| 1000.45.4506.450602.53540 | Sports Officials | 5,415 | 6,800 | 576 | 6,800 | 6,800 | 6,800 | - | 0.00% |
| 1000.45.4506.450602.54410 | Rental of Land & Buildings | 10,377 | 7,000 | 2,520 | 10,000 | 10,000 | 10,000 | 3,000 | 42.86% |
| 1000.45.4506.450602.55400 | Advertising | 221 | 2,000 | 668 | 2,000 | 2,000 | 2,000 | - | 0.00% |
| 1000.45.4506.450602.56160 | Supplies - Recreation | 4,105 | 7,875 | 1,831 | 7,875 | 7,875 | 7,875 | - | 0.00% |
| 1000.45.4506.450602.57300 | Equipment | 5,459 | 6,500 | 813 | 6,500 | 6,500 | 6,500 | - | 0.00% |
| 1000.45.4506.450602.59010 | Other Items (grants) | - | - | 13,502 | - | - | - | - | 0.00% |
| 1000.45.4506.450602.59140 | Internal Transfers | - | (116,325) | - | (119,175) | (119,175) | (124,175) | (7,850) | 6.75% |
| 450602 | Recreation | 189,669 | 65,503 | 114,870 | 72,468 | 72,468 | 67,468 | 1,965 | 3.00% |
| 1000.47.4700.000000.58360 | Board of Education Expenses | 26,823,839 | 27,578,551 | 7,610,303 | 28,680,173 | 28,680,173 | 28,703,423 | 1,124,872 | 4.08% |
| 1000.47.4700.000000.58360 | Out Placement-Excess Cost Revenue transfer in | - | - | - | - | - | - | - | 0.00% |
| 1000.47.4700.000000.58400 | Liquidation of Prior Year Encumbrances | 607,950 | - | 177,843 | - | - | - | - | 0.00% |
| 4700 | Board of Education | 27,431,789 | 27,578,551 | 7,788,145 | 28,680,173 | 28,680,173 | 28,703,423 | 1,124,872 | 4.08% |
| 1000.48.4801.480111.58310 | Principal - School- 2019 Refunding | 642,000 | 666,000 | 142,463 | 671,000 | 671,000 | 671,000 | 5,000 | 0.75% |
| 1000.48.4801.480112.58310 | Principal - School-2012 Issue | 185,000 | - | - | - | - | - | - | 0.00% |
| 1000.48.4801.480113.58310 | Principal - School - 2014 Refunding | - | - | - | - | - | - | - | 0.00% |
| 1000.48.4801.480117.58310 | Principal - Water Lines - 2012 Issue | 80,000 | - | - | - | - | - | - | 0.00% |
| 1000.48.4801.480118.58310 | Principal - Water Lines - 2014 Refunding | - | - | - | - | - | - | - | 0.00% |
| 1000.48.4801.480191.58310 | Principal - Leases and Short Term Financing | 414,601 | 413,644 | 203,968 | 430,713 | 430,713 | 430,713 | 17,069 | 4.13% |
| 1000.48.4801.480131.58310 | Principal - General Obligation - 2019 Refunding | 48,000 | 49,000 | - | 49,000 | 49,000 | 49,000 | - | 0.00% |
| 1000.48.4801.480132.58310 | Principal - General Obligation - 2012 Issue | 510,000 | - | - | - | - | - | - | 0.00% |
| 1000.48.4801.480133.58310 | Principal - General Obligation - 2013 Issue | 250,000 | 250,000 | 250,000 | - | - | - | (250,000) | -100.00% |
| 1000.48.4801.480134.58310 | Principal - General Obligation - 2018 Issue | 370,000 | 375,000 | 375,000 | 380,000 | 380,000 | 380,000 | 5,000 | 1.33% |
| 1000.48.4801.480135.58310 | Principal - General Obligation - 2023 Issue | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | - | 100.00% |
| 4801 | Debt Service - Principal | 2,559,601 | 1,813,644 | 1,031,431 | 1,590,713 | 1,590,713 | 1,590,713 | (222,931) | -12.29% |
| 1000.48.4803.480311.58320 | Interest - School- 2019 Refunding of 2010 | 49,475 | 50,200 | - | 16,775 | 16,775 | 16,775 | (33,425) | -66.58% |
| 1000.48.4803.480312.58320 | Interest - School-2012 Issue | 2,197 | - | - | - | - | - | - | 0.00% |
| 1000.48.4803.480313.58320 | Interest - School - 2014 Refunding | - | - | - | - | - | - | - | 0.00% |
| 1000.48.4803.480317.58320 | Interest - Water Lines - 2012 Issue | 950 | - | - | - | - | - | - | 0.00% |
| 1000.48.4803.480318.58320 | Interest - Water Lines - 2014 Refunding | - | - | - | - | - | - | - | 0.00% |
| 1000.48.4803.480391.58320 | Interest - Leases and Short Term Financing | 94,791 | 95,771 | 44,080 | 80,167 | 80,167 | 80,167 | (15,604) | -16.29% |
| 1000.48.4803.480331.58320 | Interest - General Obligation - 2019 Refunding | 42,375 | 6,525 | - | 4,075 | 4,075 | 4,075 | (2,450) | -37.55% |
| 1000.48.4803.480332.58320 | Interest - General Obligation - 2012 Issue | 6,056 | - | - | - | - | - | - | 0.00% |

FY 2026 - 2027 ESTIMATED EXPENSES

| IV Account # | IV Account Description | FY2025 Actual | FY2026 Amended Budget | FY 2026 YTD Actual as of 11/30/25 | FY 2027 Dept Requested | FY 2027 Mayor Recommended | FY 2027 TC Adopted | 2027 TC Adopted vs. 2026 Budget | |
|---------------------------|--|-------------------|-----------------------|-----------------------------------|------------------------|---------------------------|--------------------|---------------------------------|--------------|
| | | | | | | | | \$ Change | % Change |
| 1000.48.4803.480333.58320 | Interest - General Obligation - 2013 Issue | 11,875 | 4,063 | 4,063 | - | - | - | (4,063) | -100.00% |
| 1000.48.4803.480334.58320 | Interest - General Obligation - 2018 Issue | 204,850 | 191,825 | 98,725 | 180,500 | 180,500 | 180,500 | (11,325) | -5.90% |
| 1000.48.4803.480335.58320 | Interest - General Obligation - 2023 Issue | 31,047 | 27,795 | 14,715 | 24,525 | 24,525 | 24,525 | (3,270) | -11.76% |
| 1000.48.4803.480336.58320 | Interest - General Obligation - 2026 Issue | - | - | - | 100,000 | 100,000 | 100,000 | 100,000 | 0.00% |
| 4803 | Debt Service - Interest | 443,616 | 376,179 | 161,583 | 406,042 | 406,042 | 406,042 | 29,863 | 7.94% |
| 1000.48.4899.000000.58330 | Other | - | - | - | - | - | - | - | 0.00% |
| 4899 | Other Debt Service | - | - | - | - | - | - | - | 0.00% |
| 1000.99.9901.000000.59020 | Fund Transfers Out - Cap Projects | - | 944,481 | - | 896,196 | 961,115 | 586,168 | (358,313) | 0.00% |
| 1000.99.9902.000000.59020 | Fund Transfers Out - HS Building Fund | - | 35,000 | - | - | - | - | (35,000) | 0.00% |
| 1000.99.9903.000000.59020 | Fund Transfers Out - BOE Sinking Fund | - | - | - | - | - | - | - | 0.00% |
| 1000.99.9999.000000.59025 | Miscellaneous Grant | - | - | - | - | - | - | - | 0.00% |
| 1000.99.9903.000000.59500 | Bottle Bill Program | - | - | - | - | - | - | - | 0.00% |
| 99 | Transfers Out | - | 979,481 | - | 896,196 | 961,115 | 586,168 | (393,313) | 0.00% |
| | | 45,610,069 | 47,303,397 | 15,838,226 | 49,193,625 | 49,273,319 | 48,714,216 | 1,410,819 | 2.98% |

Capital Projects - FY 2026-2027

| Department | Project Description | Amount Requested | TC Adopted | Funding Sources | | | | | | Total Cost |
|----------------------|---|------------------|------------|-----------------|----------------|--------------|-----------------|---------------|--|------------|
| | | | | General Fund | Town Aid Grant | LOCIIP Grant | Municipal Grant | Other Sources | | |
| Technology | Annual Computer Replacement Program | 15,000 | 15,000 | 15,000 | | | | | | 15,000 |
| Technology | Modernize Backup Solution Town | 8,400 | 8,400 | 8,400 | | | | | | 8,400 |
| Technology | Security Firewalls (Non Town Hall) | 8,828 | 8,828 | 8,828 | | | | | | 8,828 |
| Technology | High Availability Server | 12,164 | 12,164 | 12,164 | | | | | | 12,164 |
| Technology | Audio Video Enhancements for Community Room at Town Hall | 16,575 | 16,575 | 16,575 | | | | | | 16,575 |
| Technology | Parts to support multiple capital items across Town Hall | 5,000 | 5,000 | 5,000 | | | | | | 5,000 |
| Technology/Police | Modernize Backup Solution Police (Year 2 of 2) | 6,600 | 6,600 | 6,600 | | | | | | 6,600 |
| Technology/Police | Accucom Legacy Server Phase Down | 6,000 | 6,000 | 6,000 | | | | | | 6,000 |
| Technology/Police | Patrol Car Connectivity & Parts/Non MDT Modems/Keyboard Replacement | 9,102 | - | - | | | | | | - |
| Assessors | Revaluation (Year 1 of 3) \$150,000 starting FY 2028 | 50,000 | - | - | | | | | | - |
| Library | Air Handler Replacement (Year 2 of 3) | 45,000 | 45,000 | 45,000 | | | | | | 45,000 |
| Library | Annual Computer Replacement Program | 8,114 | - | - | | | | | | - |
| Public Works | Transfer Station Hopper Compaction System | 50,000 | - | - | | | | | | - |
| Public Works | Vehicle Docking Station | 90,000 | - | - | | | | | | - |
| Public Works | Roadside Mower | 58,114 | - | - | | | | | | - |
| Public Works | Transfer Station Compaction Trailer (year 3 of 4) \$200,000 | 50,000 | - | - | | | | | | - |
| Public Works | Transfer Station Ne Compactor System Equipment | - | 180,000 | 180,000 | | | | | | 180,000 |
| Public Works | Security Camera System Replacement (Year 2 of 3) \$186,000 | 50,880 | 50,880 | 50,880 | | | | | | 50,880 |
| Public Works | Modernize HVAC Townwide | 39,128 | - | - | | | | | | - |
| Public Works | Streetlight Pole Replacement | 25,000 | - | - | | | | | | - |
| Public Works | Town Aid Roads (2027 Road Program) | 1,000,000 | 1,000,000 | 361,422 | 345,282 | 140,862 | 152,434 | | | 1,000,000 |
| Economic Development | Plan of Development (Year 1 of 2) | 62,894 | 62,894 | 62,894 | | | | | | 62,894 |
| Economic Development | Downtown Revitalization Transformational Plan (Year 2 of 3) \$600,000 | 200,000 | 200,000 | 200,000 | | | | | | 200,000 |
| Fire Department | Station 3 - Fall Mountain Fire Upgrades | 65,000 | - | - | | | | | | - |
| Ambulance - PVAC | New Ambulance - Replace 111-2 | 250,000 | - | - | | | | | | - |
| Ambulance - PVAC | Power Load Stretcher | 72,000 | - | - | | | | | | - |
| Police | Police Vehicle replacement program - 2 vehicles | 240,000 | 160,000 | 160,000 | | | | | | 160,000 |
| Police | License Plate Reader Est \$20K | 3,500 | - | - | | | | | | - |
| Police | Automated External Defibrillators Year (1 of 3) | 7,502 | 7,502 | 7,502 | | | | | | 7,502 |
| Police | AFIS (Automatic Fingerprint ID Sys) (year 1 of 3) Est 30K | 5,000 | 50,000 | 50,000 | | | | | | 50,000 |
| Police | Body Cams and Dash Cams Est \$454,390 | 95,081 | 4,919 | 4,919 | | | | | | 4,919 |
| Police | Bullet Proof Vests | 4,984 | 4,984 | 4,984 | | | | | | 4,984 |
| Police | 12 x 16 Modular Office Trailer or Senior Lounge Renovations | 52,000 | - | - | | | | | | - |
| Parks | Core Drilling Study - Lake Winfield | 18,000 | - | - | | | | | | - |
| Parks | Replace Playscape at Veterans Memorial Park | 300,000 | - | - | | | | | | - |
| Parks | Update Senior Lounge | 25,000 | - | - | | | | | | - |
| Parks | Full Size Basketball Court - Gear Dr | 105,000 | - | - | | | | | | - |
| Parks | Mist Station - Lake Winfield | 25,000 | - | - | | | | | | - |
| Parks | Dog Park - Main Street School | 300,000 | - | - | | | | | | - |
| Parks | Redesign Community Gardens | 125,000 | - | - | | | | | | - |
| WPCA | Blower Building Repairs WPCA | 50,000 | - | - | | | | | | - |
| WPCA | Service Building Repair WPCA | 50,000 | 50,000 | 50,000 | | | | | | 50,000 |
| WPCA | Generator Replacement, emt WPCA | 15,000 | 15,000 | 15,000 | | | | | | 15,000 |
| WPCA | HVAC Equipment Replacement WPCA | 45,436 | - | - | | | | | | - |
| BOE | HS Fisher School - Roof | - | - | - | | | | | | - |
| BOE | HS Fisher School- Driveway & Parking Lots | - | - | - | | | | | | - |
| BOE | HS Fisher School - Window Replacement | - | - | - | | | | | | - |
| BOE | Plymouth Center School - Roof | - | - | - | | | | | | - |
| BOE | Plymouth Center School - Driveway & Parking Lots (Sidewalks) | - | 65,000 | 65,000 | | | | | | 65,000 |
| BOE | Eli Terry Middle School - Roof | - | - | - | | | | | | - |
| BOE | Eli Terry Middle School - Driveway & Parking Lots | - | - | - | | | | | | - |
| BOE | THS - Driveway & Parking Lots | - | - | - | | | | | | - |
| BOE | THS - Resurface Track | - | - | - | | | | | | - |
| BOE | Plymouth School District - Clock and Intercom System | - | - | - | | | | | | - |
| | | | | | | | | | | - |
| | | 4,614,783 | 1,974,746 | | 1,336,168 | 345,282 | 140,862 | 152,434 | | 1,974,746 |

FY 2024 Audited Financial Statements - General Fund Unassigned Fund Balance was \$9,929,621 or 22.6% of the FY 2024 General Fund expenditure appropriation.

Fund Balance Injection
Balance to be Funded from the General Fund

750,000
586,168
1,336,168

| Short Term Financing of Cap Projects | Original Cost | 2024-2025 | 2025-2026 | 2026-2027 | 2027-2028 | 2029-2035 | Total Principal | 2027 Int |
|--|-------------------------|----------------|----------------|----------------|------------------|------------------|------------------|---------------|
| Ten Wheel Dump Truck Replacement - 7 year lease - 2020 | 223,908 | 28,741 | 29,804 | 32,371 | - | - | 90,917 | 1,197 |
| Ten Wheel Dump Truck Replacement - 7 year lease - 2021 | 243,142 | 29,965 | 30,998 | 32,067 | 35,255 | - | 128,285 | 2,322 |
| Ten Wheel Dump Truck Replacement - 7 year lease - 2022 | 288,815 | 31,131 | 33,212 | 35,432 | 37,800 | 80,935 | 218,510 | 4,456 |
| Ten Wheel Dump Truck Replacement - 7 year lease - 2023 | 334,359 | 36,554 | 38,831 | 41,249 | 43,818 | 93,761 | 254,213 | 4,898 |
| Ten Wheel Dump Truck Replacement - 7 year lease - 2024 | 252,666 | 29,807 | 30,789 | 31,803 | 32,850 | 70,624 | 195,873 | 10,304 |
| SCBA Air Pack Replacements - Fire | 749,774 | 104,684 | 107,002 | 109,372 | 111,794 | - | 432,851 | 31,964 |
| Aerial Ladder Truck - Fire | 1,435,151 | 106,681 | 110,042 | 113,508 | 117,083 | 784,148 | 1,231,462 | 11,138 |
| Freightliner FY25 | 317,096 | 48,798 | 32,965 | 34,911 | 36,971 | 163,451 | 317,096 | 13,887 |
| Fire Department | Replace Engine/Tanker 8 | 759,923 | - | - | - | 759,923 | 759,923 | - |
| Total | 4,604,835 | 416,361 | 413,644 | 430,713 | 1,175,495 | 1,192,918 | 3,629,131 | 80,166 |

(1) To be funded from Police Extra Duty fund transfer into capital fund
(2) 9 year lease starting FY 28

FY 2027 Debt Service

| | Debt Outstanding - Principal Balance | | | | | FY 2027 Debt Service Expense | | | |
|--|--------------------------------------|--------------------|-------------------------------|-----------------------------|----------------------------|----------------------------------|----------------------------|---------------------------|----------------------------|
| | Issue Date | Maturity Date | FY 2027 Principal Beg Balance | FY 2027 Principal Additions | FY 2027 Principal Payments | FY 2027 Principal Ending Balance | FY 2027 Principal Payments | FY 2027 Interest Payments | FY 2027 Total Debt Service |
| SCHOOL DEBT | | | | | | | | | |
| School Refunding (Refunded 10/2019) | 9/30/2010 | 12/15/2026 | 671,000 | | 671,000 | - | 671,000 | 16,775 | 687,775 |
| | | | 671,000 | - | 671,000 | - | 671,000 | 16,775 | 687,775 |
| GENERAL IMPROVEMENT | | | | | | | | | |
| Improvement Refunding (Refunded 10/2019) | 9/30/2010 | 12/15/2028 | 144,000 | | 49,000 | 95,000 | 49,000 | 4,075 | 53,075 |
| Roads/N Main Bridge/Engineering | 8/30/2013 | 8/15/2025 | - | | - | - | - | - | - |
| Roads/Firehouse/Town Hall/Charles St | 10/24/2018 | 10/15/2038 | 4,940,000 | - | 380,000 | 4,560,000 | 380,000 | 180,500 | 560,500 |
| Roads 2026 Issue | 7/1/2027 | 6/30/2036 | 3,000,000 | | | 3,000,000 | | 100,000 | 100,000 |
| Roads | 8/17/2023 | 6/30/2034 | 540,000 | - | 60,000 | 480,000 | 60,000 | 24,525 | 84,525 |
| | | | 8,624,000 | - | 489,000 | 8,135,000 | 489,000 | 309,100 | 798,100 |
| SEWER | | | | | | | | | |
| Sewer Issue | 8/30/2013 | 12/15/2028 | 25,000 | | - | 25,000 | - | - | - |
| CWF-458C Denitrification Project | 5/1/2016 | 5/1/2035 | 626,460 | | 60,054 | 566,406 | 60,054 | 10,821 | 70,875 |
| | | | 651,460 | - | 60,054 | 591,406 | 60,054 | 10,821 | 70,875 |
| LEASES | | | | | | | | | |
| FY 2027 Leases from cap projects | | | 577,558 | | 430,713 | 146,845 | 430,713 | 80,166 | 510,879 |
| | | | 577,558 | - | 430,713 | 146,845 | 430,713 | 80,166 | 510,879 |
| Total Debt including Self Funded - TOP and WPCA | | | | | | | | | |
| | | | 10,524,018 | - | 1,650,767 | 8,873,251 | 1,650,767 | 416,862 | 2,067,629 |
| Less Self Funded WPCA Debt - Bonds | | | | | | | | | |
| | | | 651,460 | - | 60,054 | 591,406 | 60,054 | 10,821 | 70,875 |
| Total Net Debt Service - FY 2027 - Town of Plymouth | | | | | | | | | |
| | | | 9,872,558 | - | 1,590,713 | 8,281,845 | 1,590,713 | 406,041 | 1,996,754 |
| | | Bonds - TOP | 222 | | | 8,135,000 | Dept 4801 | Dept 4803 | |
| | | Leases | 577,558 | | | 146,845 | Total | Total | |
| | | | 577,780 | | | 8,281,845 | 1,590,713 | 406,042 | |

Adopted Headcount Summary

| Department | FY 2026 Budget | FY 2027 Requested | Part Time (less than 30 hours) | Full Time (30 hrs or more) |
|-----------------------------|-------------------|----------------------|-----------------------------------|-------------------------------|
| Mayor | 2 | 3 | 2 | 1 |
| Town Council | 5 | 5 | 5 | |
| Comptroller | 4 | 4 | | 4 |
| Treasurer | 2 | 2 | 2 | |
| Registrar | 4 | 4 | 4 | |
| Assessor | 1 | 1 | | 1 |
| Board of Assessment Appeals | 3 | 3 | 3 | |
| Clerical | 3 | 3 | | 3 |
| Tax Collector | 1 | 1 | | 1 |
| Town Clerk | 3 | 3 | 1 | 2 |
| Fire Marshal | 3 | 3 | 3 | |
| Police Department | 26 | 26 | | 26 |
| Emergency Management | 1 | 1 | 1 | |
| Animal Control | 3 | 3 | 3 | |
| Communications | 0 | 0 | | |
| Town Hall Facilities | 1 | 1 | 1 | |
| Highway | 9 | 9 | 1 | 8 |
| Transfer Station | 1 | 1 | | 1 |
| Facilities | 3 | 3 | | 3 |
| Public Works Director | 1 | 1 | | 1 |
| Maintenance Garage | 2 | 2 | | 2 |
| Building Inspector | 1 | 1 | | 1 |
| Terryville Library | 8 | 10 | 4 | 6 |
| Parks | 0 | 0 | | |
| Recreation | 1 | * | | 1 |
| Planning & Zoning | 2 | 2 | | 2 |
| TOTAL: | 90 | 93 | 30 | 63 |

* Seasonal camp help is variable based upon enrollment and not included above.

**TOWN OF PLYMOUTH
GRAND LIST COMPARISON
1-Oct-25**

| | 10/1/2025 | | |
|------------------------|-------------------|------------------|-------------------|
| | GROSS | EXEMPT | NET |
| REAL ESTATE | 1,100,611,890 | 7,471,083 | 1,093,140,807 |
| PERSONAL PROPERTY | 66,780,954 | 15,094,438 | 51,686,516 |
| MOTOR VEHICLE | 121,940,143 | 1,754,273 | 120,185,870 |
| TAX EXEMPT REAL ESTATE | 77,751,730 | 77,751,730 | 0 |
| TOTALS | 1367084717 | 102071524 | 1265013193 |

| | 10/1/2024 | | |
|------------------------|------------------|-----------------|------------------|
| | GROSS | EXEMPT | NET |
| REAL ESTATE | 745071120 | 5235098 | 739836022 |
| PERSONAL PROPERTY | 67122733 | 15154160 | 51968573 |
| MOTOR VEHICLE | 119818548 | 2394088 | 117424460 |
| TAX EXEMPT REAL ESTATE | 46619780 | 46619780 | 0 |
| TOTALS | 978632181 | 69403126 | 909229055 |

| | EXEMPT | NET |
|----------------|-----------------|------------------|
| REAL ESTATE | 2424705 | 738965035 |
| PERSONAL PROPI | 14281311 | 48088189 |
| MOTOR VEHICLE | 1467880 | 122391770 |
| TAX EXEMPT REA | 46619780 | 0 |
| TOTALS | 64793676 | 909444994 |

355,784,138 INCREASE FROM 2024

| TOP 10 2025 GL | NET |
|------------------------------------|------------|
| CONNECTICUT LIGHT & POWER COMPANY | 22,110,930 |
| CONNECTICUT WATER COMPANY | 8,147,760 |
| YANKEE GAS SERVICE CO | 6,978,610 |
| SPICECO PROPERTIES LLC | 5,353,110 |
| STORE MASTER FUNDING XXV LLC | 5,336,730 |
| CITY OF BRISTOL-WATER COMPANY | 3,966,410 |
| COOK WILLOW REALTY PARTNERSHIP | 3,800,440 |
| INLAND INTERMODAL LLC | 3,627,540 |
| 282 MAIN LLC | 3,552,710 |
| SENIOR HOUSING AT QUAIL HOLLOW INC | 3,425,880 |