

## FIVE YEAR FINANCIAL PLAN - GENERAL FUND MILL RATE CALCULATION

	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20 ACTUAL	FY 21 BUDGET	FY 22 BUDGET	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>TOTAL EXPENDITURES</b>	<b>158,829,130</b>	<b>160,633,564</b>	<b>165,542,699</b>	<b>168,252,116</b>	<b>169,895,513</b>	<b>174,223,726</b>	<b>175,408,597</b>	<b>177,178,182</b>
OPERATIONAL REVENUE	7,396,432	7,324,653	7,562,305	7,792,733	7,093,406	7,207,827	7,218,672	7,271,485
FEDERAL AND STATE GRANTS	52,626,341	53,981,283	54,310,954	56,271,909	56,271,909	56,271,909	56,271,909	56,271,909
MARB RESTRUCTURING FUNDS	3,115,000	100,000	-	-	-	-	-	-
NON CURRENT TAXES	2,027,324	2,477,002	1,773,000	1,773,000	1,865,015	1,877,745	1,890,858	1,904,364
CURRENT PROPERTY TAX LEVY	95,839,214	99,382,228	101,896,440	102,414,474	104,665,183	108,866,244	110,027,158	111,730,424
<b>TOTAL REVENUES</b>	<b>161,004,312</b>	<b>163,265,165</b>	<b>165,542,699</b>	<b>168,252,116</b>	<b>169,895,513</b>	<b>174,223,726</b>	<b>175,408,597</b>	<b>177,178,182</b>
NET GL - MOTOR VEHICLE	266,920,740	276,734,340	287,802,252	367,793,440	371,471,374	375,186,088	378,937,949	382,727,328
NET GL - REAL ESTATE / PP	2,416,207,349	2,442,383,215	2,743,827,411	2,757,832,973	2,762,889,379	2,770,857,730	2,781,662,156	2,783,043,142
<b>NET GRAND LIST</b>	<b>2,683,128,089</b>	<b>2,719,117,555</b>	<b>3,031,629,663</b>	<b>3,125,626,413</b>	<b>3,134,360,753</b>	<b>3,146,043,818</b>	<b>3,160,600,105</b>	<b>3,165,770,470</b>
GROSS TAX LEVY - MV			10,611,269	10,724,857	10,839,535	10,947,930	11,057,409	11,164,156
GROSS TAX LEVY - R/E, PP			92,942,024	93,354,893	95,527,522	99,688,497	100,758,808	102,383,023
GROSS TAX LEVY			103,553,293	104,079,750	106,367,056	110,636,427	111,816,217	113,547,179
COLLECTION RATE			98.40%	98.40%	98.40%	98.40%	98.40%	98.40%
TOTAL CURRENT TAX			101,896,440	102,414,474	104,665,183	108,866,244	110,027,158	111,730,424
<b>CAPITAL &amp; NON-RECURRING</b>								
CAPITAL & NON-RECURRING	565,000	337,966	388,450	462,045	400,104	412,107	424,470	437,204
CAPITAL & NON-RECURRING MILL RATE	0.21	0.12	0.13	0.15	0.13	0.13	0.13	0.14
<b>MILL RATE CALCULATION</b>								
<b>MILL RATE - MV</b>	<b>36.79</b>	<b>36.88</b>	<b>36.87</b>	<b>29.16</b>	<b>29.18</b>	<b>29.18</b>	<b>29.18</b>	<b>29.18</b>
<b>MILL RATE - R/E, PP</b>	<b>36.47</b>	<b>37.36</b>	<b>33.87</b>	<b>33.85</b>	<b>34.58</b>	<b>35.98</b>	<b>36.22</b>	<b>36.79</b>
<b>MILL RATE - CAPITAL &amp; NON RECUF</b>	<b>0.21</b>	<b>0.12</b>	<b>0.13</b>	<b>0.15</b>	<b>0.13</b>	<b>0.13</b>	<b>0.13</b>	<b>0.14</b>
<b>TOTAL MILL RATE - MV</b>	<b>37.00</b>	<b>37.00</b>	<b>37.00</b>	<b>29.31</b>	<b>29.31</b>	<b>29.31</b>	<b>29.31</b>	<b>29.32</b>
<b>TOTAL MILL RATE - R/E, PP</b>	<b>36.68</b>	<b>37.48</b>	<b>34.00</b>	<b>34.00</b>	<b>34.71</b>	<b>36.11</b>	<b>36.35</b>	<b>36.93</b>
MILL RATE CHANGE	0.42	0.80	(3.48)	-	0.71	1.40	0.24	0.58
TAX REVENUE GROWTH	1.9%	3.7%	2.5%	0.5%	2.2%	4.0%	1.1%	1.5%

## FIVE YEAR FINANCIAL PLAN - GENERAL FUND REVENUE & EXPENDITURE SUMMARY

	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20 ACTUAL	FY 21 BUDGET	FY 22 BUDGET	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>REVENUES:</b>								
Current Property Tax Levy	95,839,214	99,382,228	101,896,440	102,414,474	104,665,183	108,866,244	110,027,158	111,730,424
Non Current Taxes	2,027,324	2,477,002	1,773,000	1,773,000	1,865,015	1,877,745	1,890,858	1,904,364
Interest & Lien Fees	902,976	936,224	824,600	832,552	839,600	842,690	845,873	849,151
Licenses & Permits	1,423,277	1,585,674	1,761,396	1,732,107	1,633,375	1,717,224	1,702,542	1,692,659
Fines, Forfeits & Penalties	243,204	379,842	276,847	261,491	303,560	293,436	299,193	312,358
Use Of Money/Property	373,110	138,584	67,700	80,611	105,586	111,533	121,341	126,513
From Other Agencies	52,626,341	53,981,283	54,310,954	56,271,909	56,271,909	56,271,909	56,271,909	56,271,909
Charges - Current Services	992,695	1,161,687	1,600,400	1,980,400	1,524,057	1,529,954	1,529,817	1,529,640
Other Revenues	2,177,049	2,389,997	2,282,577	2,281,568	2,127,803	2,167,990	2,191,031	2,232,289
Other Financing Sources	1,284,122	732,644	748,785	624,004	559,425	545,000	528,875	528,875
<b>Total Operational Revenues</b>	<b>157,889,312</b>	<b>163,165,165</b>	<b>165,542,699</b>	<b>168,252,116</b>	<b>169,895,513</b>	<b>174,223,726</b>	<b>175,408,597</b>	<b>177,178,182</b>
<b>EXPENDITURES:</b>								
General Government	1,872,453	2,042,606	2,230,036	2,581,588	2,634,053	2,684,720	2,736,402	2,789,117
Planning & Development	785,335	741,286	1,126,953	1,376,349	1,401,353	1,427,330	1,453,823	1,480,852
Finance	2,560,423	2,613,708	2,664,389	3,020,293	3,098,025	3,169,912	3,243,751	3,319,605
Public Safety	15,546,388	15,977,280	16,307,767	17,311,991	17,247,766	18,879,750	19,312,840	19,757,453
Public Works	10,325,393	11,235,175	11,367,762	12,559,134	12,795,784	13,043,905	13,297,077	13,555,400
Human Resources	1,832,675	1,464,964	2,260,778	2,464,056	2,545,416	2,596,075	2,647,756	2,700,487
Library	1,421,000	1,321,680	1,521,544	1,575,374	1,575,374	1,575,374	1,575,374	1,575,374
Board Of Education	89,156,482	87,160,421	89,960,421	89,960,421	89,960,421	91,460,421	93,110,421	94,910,421
Operating Charges	16,284,924	17,368,171	18,714,103	19,655,714	22,121,413	23,263,456	24,071,829	24,515,751
Debt Service	18,498,827	18,132,932	17,900,579	14,628,695	15,018,339	14,822,961	11,747,206	9,394,263
Contingency/Other	545,230	2,575,341	1,488,367	3,118,500	1,497,570	1,299,821	2,212,117	3,179,460
<b>Total Expenditures</b>	<b>158,829,130</b>	<b>160,633,564</b>	<b>165,542,699</b>	<b>168,252,116</b>	<b>169,895,513</b>	<b>174,223,726</b>	<b>175,408,597</b>	<b>177,178,182</b>
<b>Surplus/(Deficit) w/o Restruct. Funds</b>	<b>(939,818)</b>	<b>2,531,601</b>	<b>(0)</b>	-	-	-	-	-
Municipal Restructuring Funds	3,115,000	100,000	-	-	-	-	-	-
<b>Final Surplus/(Deficit)</b>	<b>2,175,182</b>	<b>2,631,601</b>	<b>(0)</b>	-	-	-	-	-
BEGINNING FUND BALANCE	1,371,132	3,576,037	6,207,638	6,207,638	8,009,638	8,509,638	8,759,638	9,859,638
SURPLUS/(DEFICIT)	2,175,182	2,631,601	(0)	-	-	-	-	-
FUND BALANCE ADJUSTMENT	29,724	-	-	1,802,000	500,000	250,000	1,100,000	2,000,000
<b>ENDING FUND BALANCE</b>	<b>3,576,037</b>	<b>6,207,638</b>	<b>6,207,638</b>	<b>8,009,638</b>	<b>8,509,638</b>	<b>8,759,638</b>	<b>9,859,638</b>	<b>11,859,638</b>
<b>FUND BALANCE % OF TOTAL EXP.</b>	<b>2.25%</b>	<b>3.86%</b>	<b>3.75%</b>	<b>4.81%</b>	<b>5.02%</b>	<b>5.04%</b>	<b>5.66%</b>	<b>6.77%</b>

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
GRAND LIST PROJECTIONS**

	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>Assessment</b>								
Net GL - Motor Vehicle	266,920,740	276,734,340	287,802,252	367,793,440	371,471,374	375,186,088	378,937,949	382,727,328
Growth Factor	1.98%	3.68%	4.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Real Estate/Personal Property	2,416,207,349	2,442,383,215	2,743,827,411	2,757,832,973	2,759,211,889	2,760,591,495	2,761,971,791	2,763,352,777
Growth Factor	1.02%	1.08%	12.34%	0.050%	0.050%	0.050%	0.050%	0.050%
Development Impact - Stiles School	-	-	-	-	500,000	2,000,000	2,000,000	2,000,000
Development Impact - Thompson School	-	-	-	-	500,000	2,000,000	2,000,000	2,000,000
Development Impact - Blake	-	-	-	-	500,000	2,000,000	2,000,000	2,000,000
Development Impact - Haven Project	-	-	-	-	-	1,000,000	10,000,000	10,000,000
Tax Abatement Impact - Forest Manor	-	-	-	-	1,329,230	1,993,845	1,993,845	1,993,845
Tax Abatement Impact - Park View	-	-	-	-	848,260	1,272,390	1,696,520	1,696,520
Real Estate/Personal Property Total	2,416,207,349	2,442,383,215	2,743,827,411	2,757,832,973	2,762,889,379	2,770,857,730	2,781,662,156	2,783,043,142
<b>Total Net Grand List</b>	<b>2,683,128,089</b>	<b>2,719,117,555</b>	<b>3,031,629,663</b>	<b>3,125,626,413</b>	<b>3,134,360,753</b>	<b>3,146,043,818</b>	<b>3,160,600,105</b>	<b>3,165,770,470</b>
<b>Original Grand List Assumptions</b>	<b>2,653,441,717</b>	<b>2,660,791,962</b>	<b>2,662,208,810</b>	<b>2,759,644,936</b>	<b>2,761,061,784</b>			
	29,686,372	58,325,593	369,420,853	365,981,477	373,298,969			

## FIVE YEAR FINANCIAL PLAN - GENERAL FUND REVENUE PROJECTIONS

	FY2018 ACTUAL	FY 19 ACTUAL	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	----- 5 YEAR FINANCIAL PLAN -----				
						FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>CURRENT PROPERTY TAX LEVY</b>										
Current Property Tax Levy - MV	8,577,397	8,766,029	9,609,118	10,042,667	10,441,489	10,553,259	10,666,102	10,772,763	10,880,491	10,985,530
Current Property Tax Levy - R/E, PP	83,425,031	85,259,697	86,230,096	89,339,560	91,454,951	91,861,215	93,999,081	98,093,481	99,146,667	100,744,894
<b>Subtotal</b>	<b>92,002,428</b>	<b>94,025,726</b>	<b>95,839,214</b>	<b>99,382,228</b>	<b>101,896,440</b>	<b>102,414,474</b>	<b>104,665,183</b>	<b>108,866,244</b>	<b>110,027,158</b>	<b>111,730,424</b>
<b>NON CURRENT TAXES</b>										
Motor Vehicle Supplement	1,424,633	1,435,859	1,487,146	1,273,818	1,261,000	1,261,000	1,340,655	1,340,655	1,340,655	1,340,655
Tax Levy - Prior Years	1,001,564	413,937	383,695	1,029,717	412,000	412,000	424,360	437,091	450,204	463,710
Tax Levy - Suspense	137,605	128,427	156,483	173,467	100,000	100,000	100,000	100,000	100,000	100,000
<b>Subtotal</b>	<b>2,563,802</b>	<b>1,978,222</b>	<b>2,027,324</b>	<b>2,477,002</b>	<b>1,773,000</b>	<b>1,773,000</b>	<b>1,865,015</b>	<b>1,877,745</b>	<b>1,890,858</b>	<b>1,904,364</b>
<b>INTEREST &amp; LIEN FEES</b>										
Tax Interest - Current Year	474,170	498,784	513,635	470,125	476,100	476,100	486,620	486,620	486,620	486,620
Tax Interest - Prior Years	365,490	253,710	220,997	308,443	220,500	256,452	249,980	249,980	249,980	249,980
Tax Interest - Suspense	166,348	137,974	168,344	157,656	128,000	100,000	103,000	106,090	109,273	112,551
<b>Subtotal</b>	<b>1,006,008</b>	<b>890,468</b>	<b>902,976</b>	<b>936,224</b>	<b>824,600</b>	<b>832,552</b>	<b>839,600</b>	<b>842,690</b>	<b>845,873</b>	<b>849,151</b>
<b>LICENSES &amp; PERMITS</b>										
Building Permits	1,517,792	1,367,973	970,344	1,162,180	1,210,017	1,175,000	1,129,385	1,171,467	1,158,617	1,153,156
Electrical Permits	177,901	203,904	155,646	95,180	189,324	176,254	155,642	175,477	170,816	168,985
Zoning Permits	120,654	147,778	103,778	103,260	126,641	135,000	118,341	127,927	128,360	126,125
Health Licenses	64,728	95,466	42,330	92,557	80,300	85,400	77,401	83,465	84,551	84,260
Plumbing & Heating Permits	63,776	79,881	97,035	51,358	95,168	96,548	85,878	93,457	92,881	91,646
Police & Protection Licenses	17,837	25,480	25,410	51,844	22,900	25,701	32,408	27,813	29,500	30,804
Animal Licenses	16,455	15,912	8,599	11,904	15,400	9,389	11,663	12,515	11,525	12,258
Excavation Permits	5,570	10,370	9,820	2,100	10,496	13,265	9,188	11,312	11,593	11,019
City Clerk Fees	6,319	5,860	5,726	5,731	6,200	6,300	6,169	6,410	6,482	6,544
Dog Pound Releases	(2,144)	2,032	(258)	1,022	300	500	403	413	452	435
Marriage Licenses	2,420	4,962	3,692	7,147	3,800	7,800	5,778	5,966	6,710	6,336
Sporting Licenses	276	271	21	531	250	250	271	265	270	277
Alcoholic Beverage License	148	1,520	1,134	860	600	700	848	737	785	814
<b>Subtotal</b>	<b>1,991,732</b>	<b>1,961,408</b>	<b>1,423,277</b>	<b>1,585,674</b>	<b>1,761,396</b>	<b>1,732,107</b>	<b>1,633,375</b>	<b>1,717,224</b>	<b>1,702,542</b>	<b>1,692,659</b>
<b>FINES, FORFEITS &amp; PENALTIES</b>										
Parking Tags	233,873	223,175	191,372	288,149	220,932	200,254	236,436	230,168	233,400	245,001
Fines And Penalties	52,514	38,063	47,087	88,292	42,315	53,452	59,520	53,315	57,092	58,342
Bldg Code Violations	31,824	25,709	4,745	3,401	13,600	7,785	7,604	9,953	8,701	9,015
<b>Subtotal</b>	<b>318,210</b>	<b>286,947</b>	<b>243,204</b>	<b>379,842</b>	<b>276,847</b>	<b>261,491</b>	<b>303,560</b>	<b>293,436</b>	<b>299,193</b>	<b>312,358</b>

## FIVE YEAR FINANCIAL PLAN - GENERAL FUND REVENUE PROJECTIONS

	----- 5 YEAR FINANCIAL PLAN -----									
	FY2018 ACTUAL	FY 19 ACTUAL	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>USE OF MONEY/PROPERTY</b>										
Investment Income	193,375	381,638	348,190	44,064	50,000	52,000	62,076	80,096	85,096	87,596
Rent from City Facilities	15,000	21,876	24,920	94,520	17,700	28,611	43,510	31,437	36,245	38,917
<b>Subtotal</b>	<b>208,375</b>	<b>403,514</b>	<b>373,110</b>	<b>138,584</b>	<b>67,700</b>	<b>80,611</b>	<b>105,586</b>	<b>111,533</b>	<b>121,341</b>	<b>126,513</b>
<b>FROM OTHER AGENCIES</b>										
FEMA	-	-	29,739	-	-	-	-	-	-	-
Educational Cost Sharing	45,003,667	45,238,618	44,989,601	45,085,506	45,140,487	45,140,487	45,140,487	45,140,487	45,140,487	45,140,487
Health Services	74,225	66,528	67,266	73,068	60,000	60,000	60,000	60,000	60,000	60,000
Pilot-Colleges & Hospitals	5,412,671	5,527,988	5,527,988	5,527,988	5,527,988	8,741,348	8,741,348	8,741,348	8,741,348	8,741,348
Muni Revenue Sharing	147,516	147,516	147,516	147,516	147,516	147,516	147,516	147,516	147,516	147,516
Motor Vehicle Tax Reimbursement	6,000	4,000	2,000	-	-	502,691	502,691	502,691	502,691	502,691
Mashentucket Pequot Grant	951,618	807,097	807,097	807,097	807,097	807,097	807,097	807,097	807,097	807,097
Prop Tax Relief - Total Disab	5,370	5,111	4,608	4,508	5,000	5,000	5,000	5,000	5,000	5,000
Pilot-State Owned Property	-	181,198	181,198	181,198	181,198	-	-	-	-	-
Prop Tax Relief - Veterans	133,950	130,003	130,803	138,561	127,400	127,400	127,400	127,400	127,400	127,400
New PILOT Funds	-	-	-	-	-	-	-	-	-	-
American Recovery Plan	-	-	-	-	1,575,000	-	-	-	-	-
Town Aid Road	617,602	616,005	617,268	619,574	617,268	618,370	618,370	618,370	618,370	618,370
Fed/State Miscellaneous Grants	177,681	122,462	121,258	183,795	122,000	122,000	122,000	122,000	122,000	122,000
<b>Subtotal</b>	<b>52,530,301</b>	<b>52,846,526</b>	<b>52,626,341</b>	<b>52,768,811</b>	<b>54,310,954</b>	<b>56,271,909</b>	<b>56,271,909</b>	<b>56,271,909</b>	<b>56,271,909</b>	<b>56,271,909</b>
<b>CHARGES - CURRENT SERVICES</b>										
Record Legal Instrument Fees	660,795	732,096	718,683	1,052,536	1,150,000	1,650,000	1,200,000	1,200,000	1,200,000	1,200,000
Miscellaneous - Parks & Recreation	348,588	351,860	166,936	27,180	340,000	220,000	220,000	220,000	220,000	220,000
Miscellaneous - General Gov't	79,910	57,952	52,375	48,300	56,000	56,000	54,764	57,256	57,687	58,266
Miscellaneous - Public Works	37,819	38,854	33,795	40	37,900	37,900	27,409	34,403	33,237	31,683
Police Charges	13,988	10,186	18,436	9,774	13,500	13,500	13,803	13,601	13,635	13,680
All Other Public Works	2,330	14,540	2,469	23,856	3,000	3,000	8,081	4,694	5,258	6,011
<b>Subtotal</b>	<b>1,143,450</b>	<b>1,205,512</b>	<b>992,695</b>	<b>1,161,687</b>	<b>1,600,400</b>	<b>1,980,400</b>	<b>1,524,057</b>	<b>1,529,954</b>	<b>1,529,817</b>	<b>1,529,640</b>
<b>OTHER REVENUES</b>										
Fire Dept Share of ERS	810,373	762,240	766,392	831,387	901,774	916,427	791,195	814,584	839,059	864,688
Telephone Access Grant	99,121	93,832	77,191	79,279	95,000	95,000	89,216	95,864	96,161	96,559
SCCRWA-Pilot Grant	305,665	301,396	302,062	312,233	301,100	301,100	313,247	314,303	318,837	324,926
Yale Contribution	427,290	437,317	444,561	444,796	445,000	466,715	422,651	422,651	422,651	422,651
Sale of Property	199,200	298,807	12,000	309,608	-	14,500	-	-	-	-
Miscellaneous Revenue	159,477	227,498	204,698	59,801	195,300	160,000	154,950	170,083	161,678	162,237
Pilot - Housing Authority	141,536	148,751	144,513	147,965	146,600	146,600	146,419	146,540	146,520	146,493
Parking Meter Revenue	72,042	82,227	73,618	64,753	62,000	62,000	67,561	65,769	67,063	68,802
Sewer Fee Collection Expenses	55,166	55,166	55,166	55,166	55,200	55,200	58,494	59,676	61,257	63,398
Quigley/Yale Parking	43,603	43,603	43,603	39,969	43,603	43,603	43,975	45,039	45,532	46,194
Insurance Reimbursement	9,411	43,912	32,252	36,394	26,400	9,823	27,004	21,708	20,097	23,624
Organic Recycling Compost	370	18,978	20,993	8,647	10,600	10,600	13,091	11,773	12,176	12,717

## FIVE YEAR FINANCIAL PLAN - GENERAL FUND REVENUE PROJECTIONS

	FY2018 ACTUAL	FY 19 ACTUAL	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	----- 5 YEAR FINANCIAL PLAN -----				
						FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>Subtotal</b>	<b>2,323,253</b>	<b>2,513,728</b>	<b>2,177,049</b>	<b>2,389,997</b>	<b>2,282,577</b>	<b>2,281,568</b>	<b>2,127,803</b>	<b>2,167,990</b>	<b>2,191,031</b>	<b>2,232,289</b>
<b>OTHER FIN. SOURCES</b>										
Operating Transfers In	-	184,592	-	19,001	-	-	-	-	-	-
Residual Equity Transfers In	172,130	308,081	174,547	-	200,000	200,000	250,000	250,000	250,000	250,000
Transfer From Sewer Oper Fund	1,171,416	1,217,060	1,109,575	713,643	548,785	424,004	309,425	295,000	278,875	278,875
<b>Subtotal</b>	<b>1,343,546</b>	<b>1,709,733</b>	<b>1,284,122</b>	<b>732,644</b>	<b>748,785</b>	<b>624,004</b>	<b>559,425</b>	<b>545,000</b>	<b>528,875</b>	<b>528,875</b>
<b>Grand Total</b>	<b>155,431,105</b>	<b>157,821,784</b>	<b>157,889,312</b>	<b>161,952,693</b>	<b>165,542,699</b>	<b>168,252,116</b>	<b>169,895,513</b>	<b>174,223,726</b>	<b>175,408,597</b>	<b>177,178,182</b>
COVID Relief Funds	-	-	-	1,212,472	-	-	-	-	-	-
MARB Restructuring	8,000,000	5,000,000	3,115,000	100,000	-	-	-	-	-	-
	<b>163,431,105</b>	<b>162,821,784</b>	<b>161,004,312</b>	<b>163,265,165</b>	<b>165,542,699</b>	<b>168,252,116</b>	<b>169,895,513</b>	<b>174,223,726</b>	<b>175,408,597</b>	<b>177,178,182</b>

## FIVE YEAR FINANCIAL PLAN - GENERAL FUND EXPENDITURE SUMMARY

	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 FORECAST	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>GENERAL GOVERNMENT</b>								
City Council	183,870	117,216	103,492	118,489	119,534	120,571	121,628	122,707
Mayor's Office	308,156	287,718	331,810	335,909	342,845	349,702	356,697	363,830
Corporation Counsel	450,283	613,513	695,869	738,121	753,877	768,954	784,333	800,020
Labor Relations & Personnel	171,710	262,326	287,387	438,383	444,131	453,014	462,075	471,317
Communications - City	308,548	293,272	336,336	357,055	365,267	372,572	380,024	387,624
Town & City Clerk	320,374	324,771	318,702	419,621	428,536	437,107	445,849	454,767
Registrar Of Voters	121,169	136,061	147,640	164,352	169,982	172,721	175,516	178,366
Probate Court	8,344	7,729	8,800	9,658	9,881	10,078	10,280	10,485
<b>Subtotal</b>	<b>1,872,453</b>	<b>2,042,606</b>	<b>2,230,036</b>	<b>2,581,588</b>	<b>2,634,053</b>	<b>2,684,720</b>	<b>2,736,402</b>	<b>2,789,117</b>
<b>PLANNING &amp; DEVELOPMENT</b>								
Planning & Development	344,424	279,236	452,341	534,733	543,799	552,674	561,727	570,963
Grants Administration	48,923	80,019	76,276	226,842	228,782	233,307	237,922	242,631
Building Department	391,988	382,031	598,336	614,774	628,772	641,348	654,174	667,258
<b>Subtotal</b>	<b>785,335</b>	<b>741,286</b>	<b>1,126,953</b>	<b>1,376,349</b>	<b>1,401,353</b>	<b>1,427,330</b>	<b>1,453,823</b>	<b>1,480,852</b>
<b>FINANCE</b>								
Treasurer	7,600	7,600	7,600	7,600	7,600	7,600	7,600	7,600
Finance/Comptroller	906,752	851,508	874,384	973,958	997,071	1,017,011	1,037,351	1,058,098
Purchasing	126,371	97,868	139,680	299,281	305,498	311,607	317,839	324,197
Info. & Tech. / Data Processing	472,345	592,480	539,232	663,177	689,350	713,220	738,078	763,969
Central Services	168,168	217,154	201,649	146,260	149,624	152,616	155,669	158,782
Tax Assessment	436,603	440,846	452,512	471,126	480,627	490,239	500,043	510,043
Board Of Assessment Appeals	3,473	6,111	3,600	3,600	3,681	3,755	3,830	3,906
Tax Collection	439,112	400,143	445,732	455,291	464,574	473,864	483,341	493,009
<b>Subtotal</b>	<b>2,560,423</b>	<b>2,613,708</b>	<b>2,664,389</b>	<b>3,020,293</b>	<b>3,098,025</b>	<b>3,169,912</b>	<b>3,243,751</b>	<b>3,319,605</b>
<b>PUBLIC SAFETY</b>								
Emergency Reporting System (ERS)	1,826,536	1,992,298	2,125,943	2,158,503	1,758,211	1,810,187	1,864,575	1,921,528
Public Safety Administration	1,058,752	1,002,584	954,579	1,106,962	1,130,882	1,152,922	1,175,402	1,198,332
Public Safety Operations	11,547,313	11,734,674	11,961,729	12,614,182	12,896,032	14,424,226	14,750,054	15,083,757
Public Safety Support	873,620	977,375	966,868	1,094,765	1,117,138	1,139,482	1,162,271	1,185,518
Animal Control	225,193	257,468	284,450	285,328	292,201	298,566	305,082	311,754
Emergency Management	14,974	12,882	14,198	52,250	53,302	54,368	55,455	56,564
<b>Subtotal</b>	<b>15,546,388</b>	<b>15,977,280</b>	<b>16,307,767</b>	<b>17,311,991</b>	<b>17,247,766</b>	<b>18,879,750</b>	<b>19,312,840</b>	<b>19,757,453</b>

## FIVE YEAR FINANCIAL PLAN - GENERAL FUND EXPENDITURE SUMMARY

	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 FORECAST	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>PUBLIC WORKS</b>								
Administration	466,821	562,437	555,182	604,658	617,612	629,963	642,562	655,413
Bureau Of Engineering	318,406	364,578	440,466	444,674	448,576	452,547	456,598	460,730
Central Garage	1,086,112	1,207,733	1,286,935	1,499,571	1,532,583	1,563,235	1,594,500	1,626,389
Compost Site	26,489	46,438	40,200	40,200	41,125	41,947	42,786	43,642
Disposal Of Solid Waste	3,473,988	3,590,685	3,535,724	4,108,900	4,203,405	4,287,473	4,373,222	4,460,687
Grounds & Building Maintenance	1,045,762	1,302,090	1,302,814	1,418,655	1,455,763	1,486,727	1,518,389	1,550,758
Hwy & Park Maintenance	3,907,815	4,161,212	4,206,441	4,442,476	4,496,720	4,582,013	4,669,021	4,757,783
<b>Subtotal</b>	<b>10,325,393</b>	<b>11,235,175</b>	<b>11,367,762</b>	<b>12,559,134</b>	<b>12,795,784</b>	<b>13,043,905</b>	<b>13,297,077</b>	<b>13,555,400</b>
<b>HUMAN RESOURCES</b>								
Human Resources	292,125	257,505	444,222	456,344	465,738	474,532	483,503	492,654
Elderly Services	441,672	183,073	460,989	425,252	436,219	444,943	453,841	462,918
Parks & Recreation	759,741	667,981	980,889	1,085,153	1,136,178	1,159,172	1,182,636	1,206,583
Health Department	339,137	356,405	374,678	497,307	507,282	517,427	527,775	538,332
<b>Subtotal</b>	<b>1,832,675</b>	<b>1,464,964</b>	<b>2,260,778</b>	<b>2,464,056</b>	<b>2,545,416</b>	<b>2,596,075</b>	<b>2,647,756</b>	<b>2,700,487</b>
<b>OTHER</b>								
Library	1,421,000	1,321,680	1,521,544	1,575,374	1,575,374	1,575,374	1,575,374	1,575,374
City Insurance	759,221	845,480	800,977	800,977	819,399	835,787	852,503	869,553
Pensions & Hospitalizations	15,486,615	16,484,098	17,870,947	18,812,558	21,258,865	22,383,657	23,174,434	23,600,407
Med Com..Prog.	39,088	38,593	42,179	42,179	43,149	44,012	44,892	45,790
Debt Service	18,498,827	18,132,932	17,900,579	14,628,695	15,018,339	14,822,961	11,747,206	9,394,263
Contingency	545,230	2,575,341	1,488,367	3,118,500	1,497,570	1,299,821	2,212,117	3,179,460
<b>Subtotal</b>	<b>36,749,982</b>	<b>39,398,124</b>	<b>39,624,593</b>	<b>38,978,283</b>	<b>40,212,696</b>	<b>40,961,612</b>	<b>39,606,526</b>	<b>38,664,847</b>
<b>CITY TOTAL</b>	<b>69,672,648</b>	<b>73,473,143</b>	<b>75,582,278</b>	<b>78,291,695</b>	<b>79,935,092</b>	<b>82,763,306</b>	<b>82,298,176</b>	<b>82,267,762</b>
<b>BOARD OF EDUCATION</b>								
<b>BOARD OF EDUCATION TOTAL</b>	<b>89,156,482</b>	<b>87,160,421</b>	<b>89,960,421</b>	<b>89,960,421</b>	<b>89,960,421</b>	<b>91,460,421</b>	<b>93,110,421</b>	<b>94,910,421</b>
<b>City Excluding Debt</b>	<b>51,173,821</b>	<b>55,340,211</b>	<b>57,681,700</b>	<b>61,861,000</b>	<b>64,416,753</b>	<b>67,690,345</b>	<b>69,450,970</b>	<b>70,873,499</b>
<b>Fund Balance Adjustment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,802,000</b>	<b>500,000</b>	<b>250,000</b>	<b>1,100,000</b>	<b>2,000,000</b>
<b>Debt Service</b>	<b>18,498,827</b>	<b>18,132,932</b>	<b>17,900,579</b>	<b>14,628,695</b>	<b>15,018,339</b>	<b>14,822,961</b>	<b>11,747,206</b>	<b>9,394,263</b>
<b>Education</b>	<b>89,156,482</b>	<b>87,160,421</b>	<b>89,960,421</b>	<b>89,960,421</b>	<b>89,960,421</b>	<b>91,460,421</b>	<b>93,110,421</b>	<b>94,910,421</b>
<b>Total Expenditures</b>	<b>158,829,130</b>	<b>160,633,564</b>	<b>165,542,699</b>	<b>168,252,116</b>	<b>169,895,513</b>	<b>174,223,726</b>	<b>175,408,597</b>	<b>177,178,182</b>



**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

			----- 5 YEAR FINANCIAL PLAN -----						
	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST	
<b>11000010 CITY COUNCIL</b>									
11000010 51000	REGULAR WAGES	57,133	56,575	40,992	40,989	41,809	42,645	43,498	44,368
11000010 51010	CLERK OF THE COUNCIL	6,250	3,500	5,000	10,000	10,000	10,000	10,000	10,000
11000010 51350	PART TIME - ELECTED	32,635	32,635	32,700	32,700	32,700	32,700	32,700	32,700
11000010 52250	ADVERTISING	10,800	11,205	3,000	3,000	3,069	3,130	3,193	3,257
11000010 52510	MAINTENANCE SERVICE AGREEMENT	736	995	4,000	4,000	4,092	4,174	4,257	4,342
11000010 52770	OTHER CONTRACTUAL SERVICES	1,096	2,175	2,500	2,500	2,558	2,609	2,661	2,714
11000010 54331	MISC. EXPENSE	127	-	300	300	307	313	319	326
11000010 56009	LIBRARY CONTINGENCY	75,000	-	-	-	-	-	-	-
11000010 56250	CHARTER REVISION EXPENSE	-	10,037	-	-	-	-	-	-
11000010 New	INDEPENDENT COUNSELOR	-	-	-	25,000	25,000	25,000	25,000	25,000
11000010	CITY COUNCIL	183,870	117,216	103,492	118,489	119,534	120,571	121,628	122,707
<b>11050010 MAYOR</b>									
11050010 51000	REGULAR WAGES	231,314	230,756	240,220	243,274	248,139	253,102	258,165	263,328
11050010 51300	PART TIME WAGES	14,202	11,212	20,000	20,000	20,400	20,808	21,224	21,649
11050010 52220	OUTSIDE PRINTING SERVICES	512	1,075	630	1,000	1,023	1,043	1,064	1,086
11050010 52320	SUBSCRIPTIONS AND PERIODICALS	175	-	200	275	281	287	293	299
11050010 52330	TRAINING AND EDUCATION	50	50	300	300	307	313	319	326
11050010 52350	TRAVEL EXPENSES	-	-	1,500	1,500	1,535	1,565	1,596	1,628
11050010 52360	BUSINESS EXPENSE	1,496	1,979	4,900	4,900	5,013	5,113	5,215	5,320
11050010 52370	COUNCIL OF GOVERNMENTS	18,600	18,700	18,900	19,500	19,949	20,347	20,754	21,170
11050010 52390	CT CONFERENCE OF MUNICIPALITIE	36,160	18,080	36,160	36,160	36,992	37,732	38,486	39,256
11050010 52397	U.S. CONFERENCE OF MAYORS	5,269	5,269	7,000	7,000	7,161	7,304	7,450	7,599
11050010 53490	OTHER OPERATING SUPPLIES	378	598	2,000	2,000	2,046	2,087	2,129	2,171
11050010	MAYOR'S OFFICE	308,156	287,718	331,810	335,909	342,845	349,702	356,697	363,830
<b>11100010 CORPORATION COUNSEL</b>									
11100010 51000	REGULAR WAGES	268,228	355,866	409,869	397,121	405,064	413,165	421,428	429,857
11100010 51300	PART TIME WAGES	3,840	3,163	10,000	10,000	10,200	10,404	10,612	10,824
11100010 51500	OVERTIME	-	47	-	-	-	-	-	-
11100010 52310	CONVENTIONS AND DUES	908	898	1,000	1,000	1,023	1,043	1,064	1,086
11100010 52430	LEGAL SERVICES	137,049	185,304	200,000	250,000	255,750	260,865	266,082	271,404
11100010 52480	OTHER PROFESSIONAL SERVICES	10,500	24,894	20,000	25,000	25,575	26,087	26,608	27,140
11100010 52490	TAX FORECLOSURE EXPENSE	14,537	32,916	37,000	37,000	37,851	38,608	39,380	40,168
11100010 53110	OFFICE SUPPLIES	3,221	1,047	3,500	3,500	3,581	3,652	3,725	3,800
11100010 53140	LIBRARY SUPPLIES	12,000	9,379	12,000	12,000	12,276	12,522	12,772	13,027
11100010	CORPORATION COUNSEL	450,283	613,513	695,869	738,121	753,877	768,954	784,333	800,020

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

			----- 5 YEAR FINANCIAL PLAN -----						
	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST	
<b>11150010 PERSONNEL DEPARTMENT</b>									
11150010 51000	REGULAR WAGES	163,818	238,188	272,587	416,083	424,405	432,894	441,552	450,384
11150010 51500	OVERTIME	-	13,276	4,000	6,000	6,120	6,242	6,367	6,495
11150010 52250	ADVERTISING	-	2,405	1,000	3,000	3,069	3,130	3,193	3,257
11150010 52330	TRAINING AND EDUCATION	-	-	1,000	3,000	-	-	-	-
11150010 52830	OTHER EXAMINATIONS	7,892	7,975	8,300	8,300	8,491	8,661	8,834	9,011
11150010	PERSONNEL DEPARTMENT	171,710	262,326	287,387	438,383	444,131	453,014	462,075	471,317
<b>11209910 TELEPHONE ADMINISTRATION</b>									
11209910 52150	TELEPHONE EXPENSE	308,548	293,272	336,336	357,055	365,267	372,572	380,024	387,624
11209910	TELEPHONE ADMINISTRATION	308,548	293,272	336,336	357,055	365,267	372,572	380,024	387,624
<b>11250010 CITY CLERK</b>									
11250010 51000	REGULAR WAGES	219,180	214,331	214,102	243,521	248,392	253,360	258,427	263,596
11250010 51500	OVERTIME	623	2,204	1,000	2,000	2,040	2,081	2,122	2,165
11250010 51800	SEPARATION PAY	26,490	-	-	-	-	-	-	-
11250010 52250	ADVERTISING	-	-	1,500	1,500	1,535	1,565	1,596	1,628
11250010 52290	ELECTION DAY EXPENSE	11,116	15,000	7,000	20,000	20,460	20,869	21,287	21,712
11250010 52310	CONVENTIONS AND DUES	240	-	900	900	921	939	958	977
11250010 52330	TRAINING AND EDUCATION	-	695	500	500	512	522	532	543
11250010 52480	OTHER PROFESSIONAL SERVICES	3,587	11,474	20,000	20,000	20,460	20,869	21,287	21,712
11250010 52520	OFFICE EQUIPMENT REPAIRS	270	196	400	3,900	3,990	4,069	4,151	4,234
11250010 52750	FEES AND CHARGES	307	327	1,200	1,200	1,228	1,252	1,277	1,303
11250010 52770	OTHER CONTRACTUAL SERVICES	58,476	80,544	72,000	76,000	77,748	79,303	80,889	82,507
11250010 NEW	RECORDS DIGITIZATION	-	-	-	50,000	51,150	52,173	53,216	54,281
11250010 53590	DOG LICENSES	85	-	100	100	102	104	106	109
11250010	CITY CLERK	320,374	324,771	318,702	419,621	428,536	437,107	445,849	454,767
<b>11300010 REGISTRAR OF VOTERS</b>									
11300010 51000	REGULAR WAGES	46,443	48,692	50,388	51,396	52,424	53,472	54,542	55,632
11300010 51020	DEPUTY REGISTRARS	9,640	10,000	10,000	10,200	10,929	11,147	11,370	11,597
11300010 51350	PART TIME - ELECTED	27,135	28,000	28,000	33,000	33,000	33,000	33,000	33,000
11300010 51400	TEMPORARY PAYROLL	18,575	43,000	43,000	47,135	50,502	51,512	52,542	53,593
11300010 51500	OVERTIME	3,950	2,094	2,500	4,444	4,533	4,624	4,716	4,810
11300010 52310	CONVENTIONS AND DUES	592	-	1,200	3,010	3,079	3,141	3,204	3,268
11300010 52330	TRAINING AND EDUCATION	480	1,550	2,000	1,200	1,228	1,252	1,277	1,303
11300010 52580	EQUIPMENT MAINTENANCE	10,400	-	5,850	6,500	6,650	6,782	6,918	7,057
11300010 53130	OTHER OPERATING SUPPLIES	18	517	702	702	718	733	747	762
11300010 55600	VOTING MACHINES	3,936	2,208	4,000	6,765	6,921	7,059	7,200	7,344
11300010	REGISTRAR OF VOTERS	121,169	136,061	147,640	164,352	169,982	172,721	175,516	178,366

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

			----- 5 YEAR FINANCIAL PLAN -----							
			FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27
			ACTUAL	ACTUAL	BUDGET	RECOMM.	FORECAST	FORECAST	FORECAST	FORECAST
<b>11650010 PROBATE COURT</b>										
11650010	52640	RENTAL OF OFFICE EQUIPMENT	2,099	3,165	3,500	3,700	3,785	3,861	3,938	4,017
11650010	53110	OFFICE SUPPLIES	5,010	3,105	3,300	3,700	3,785	3,861	3,938	4,017
11650010	55190	OTHER OFFICE EQUIPMENT	1,234	1,459	2,000	2,258	2,310	2,357	2,404	2,452
11650010		PROBATE COURT	8,344	7,729	8,800	9,658	9,881	10,078	10,280	10,485
<b>11900010 PLANNING &amp; DEVEL. ADMINISTRATION</b>										
11900010	51000	REGULAR WAGES	299,656	207,937	302,091	308,133	314,295	320,580	326,991	333,532
11900010	51500	OVERTIME	918	2,652	2,500	2,500	2,550	2,601	2,653	2,706
11900010	52210	PRINTING	16	45	1,000	200	205	209	213	217
11900010	52250	ADVERTISING	26,766	47,723	45,000	47,000	48,081	49,043	50,023	51,024
11900010	52280	MAP PRINTING	-	-	300	1,200	1,228	1,252	1,277	1,303
11900010	52310	CONVENTIONS AND DUES	334	266	1,200	11,250	11,509	11,739	11,974	12,213
11900010	52382	ENGINEERING COST PLAN ANI	-	-	15,000	20,000	20,460	20,869	21,287	21,712
11900010	52385	ECON. DEVELOPMENT CONSULTANT	1,500	-	50,000	100,000	100,000	100,000	100,000	100,000
11900010	52395	REGIONAL GROWTH PARTNERSHIP	-	16,669	3,000	16,700	17,084	17,426	17,774	18,130
11900010	52425	ARCHIVING SERVICES	5,986	-	5,000	5,000	5,115	5,217	5,322	5,428
11900010	52475	PUBLIC HEARING SECRETARY	4,028	3,325	6,300	6,500	6,650	6,782	6,918	7,057
11900010	52520	OFFICE EQUIPMENT REPAIRS	152	84	450	250	256	261	266	271
11900010	53460	CLOTHING AND UNIFORMS	120	-	-	-	-	-	-	-
11900010	56400	PROPERTY MANG.	4,949	535	20,500	16,000	16,368	16,695	17,029	17,370
11900010		PLANNING AND DEVEL. ADMINISTRATION	344,424	279,236	452,341	534,733	543,799	552,674	561,727	570,963
<b>11900012 GRANTS ADMINISTRATION</b>										
11900012	51000	REGULAR WAGES	48,773	79,399	75,826	220,842	225,259	229,764	234,358	239,045
11900012	51500	OVERTIME	-	620	-	5,000	2,500	2,500	2,500	2,500
11900012	52310	CONVENTIONS AND DUES	-	-	-	-	-	-	-	-
11900012	53420	GRANT DEVELOPMENT EXP.	150	-	450	1,000	1,023	1,043	1,064	1,086
11900012		GRANTS ADMINISTRATION	48,923	80,019	76,276	226,842	228,782	233,307	237,922	242,631
<b>11900013 BUILDING DEPARTMENT</b>										
11900013	51000	REGULAR WAGES	372,119	359,271	571,936	583,374	596,672	608,606	620,777	633,194
11900013	51500	OVERTIME	2,910	7,996	4,500	7,500	7,650	7,803	7,959	8,118
11900013	52310	CONVENTIONS AND DUES	2,720	1,840	4,000	6,000	6,138	6,261	6,386	6,514
11900013	52360	BUSINESS EXPENSE	52	1,574	2,000	2,000	2,046	2,087	2,129	2,171
11900013	52425	ARCHIVING SERVICES	5,077	5,931	5,000	5,000	5,115	5,217	5,322	5,428
11900013	52440	ENGINEERING SERV	-	-	900	900	921	939	958	977
11900013	52520	OFFICE EQUIPMENT REPAIRS	145	-	500	500	512	522	532	543
11900013	52590	DEMOLITION OF BUILDINGS	8,798	5,419	9,000	9,000	9,207	9,391	9,579	9,771
11900013	55190	OTHER OFFICE EQUIPMENT	167	-	500	500	512	522	532	543
11900013		BUILDING DEPARTMENT	391,988	382,031	598,336	614,774	628,772	641,348	654,174	667,258

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

			----- 5 YEAR FINANCIAL PLAN -----					
	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27
	ACTUAL	ACTUAL	BUDGET	RECOMM.	FORECAST	FORECAST	FORECAST	FORECAST
<b>12000010 TREASURER</b>								
12000010 51350 PART TIME - ELECTED	7,600	7,600	7,600	7,600	7,600	7,600	7,600	7,600
12000010 TREASURER	7,600	7,600	7,600	7,600	7,600	7,600	7,600	7,600
<b>12100010 COMPTROLLER</b>								
12100010 51000 REGULAR WAGES	638,694	624,826	618,084	712,658	729,767	744,361	759,248	774,433
12100010 51500 OVERTIME	1,579	24,224	2,000	2,000	2,040	2,081	2,122	2,165
12100010 52310 CONVENTIONS AND DUES	-	-	200	200	205	209	213	217
12100010 52420 FINANCIAL SERVICES	195,807	186,333	232,500	237,500	242,963	247,822	252,778	257,834
12100010 52570 OTHER REPAIRS AND MAINT/UPGRD	12,084	-	21,600	21,600	22,097	22,539	22,990	23,449
12100010 56210 CONSULTING SERVICES/MARB	58,587	15,000	-	-	-	-	-	-
12100010 COMPTROLLER	906,752	851,508	874,384	973,958	997,071	1,017,011	1,037,351	1,058,098
<b>12100020 PURCHASING / RISK MGT. DEPT.</b>								
12100020 51000 REGULAR WAGES	60,133	12,589	68,680	222,281	226,727	231,261	235,886	240,605
12100020 52250 ADVERTISING	7,516	9,051	10,000	10,000	10,230	10,435	10,643	10,856
12100020 53110 OFFICE SUPPLIES	39,929	50,782	39,000	42,000	42,966	43,825	44,702	45,596
12100020 53115 OFFICE SUPPLIES - POLICE	18,792	25,373	22,000	25,000	25,575	26,087	26,608	27,140
12100020 PURCHASING / RISK MGT. DEPT.	126,371	97,868	139,680	299,281	305,498	311,607	317,839	324,197
<b>12200022 INFO. &amp; TEC. D/P DEPARTMENT</b>								
12200022 51000 REGULAR WAGES	164,488	109,628	177,220	265,248	270,553	275,963	281,482	287,111
12200022 51500 OVERTIME	4,873	7,381	-	-	-	-	-	-
12200022 52330 TRAINING AND EDUCATION	-	-	1,000	10,000	10,230	10,435	10,643	10,856
12200022 52460 OUTSIDE DATA PROCESSING	2,800	121,469	10,000	4,000	7,200	7,344	7,491	7,641
12200022 52510 MAINTENANCE SERVICE AGREEMENT	246,593	291,256	273,312	323,929	340,125	357,132	374,988	393,738
12200022 52570 OTHER REPAIRS AND MAINT/UPGRD	31,036	47,008	49,000	40,000	40,920	41,738	42,573	43,425
12200022 52660 SOFTWARE LICENSES	3,505	1,791	6,000	6,000	6,000	6,000	6,000	6,000
12200022 53120 DATA PROCESSING SUPPLIES	4,439	1,729	4,700	4,000	4,092	4,174	4,257	4,342
12200022 55170 OTHER DATA PROCESSING EQUIPMNT	14,611	12,219	18,000	10,000	10,230	10,435	10,643	10,856
12200022 INFO. AND TEC. D/P DEPARTMENT	472,345	592,480	539,232	663,177	689,350	713,220	738,078	763,969

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	----- 5 YEAR FINANCIAL PLAN -----				
				FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>12200023 CENTRAL SERVICES</b>								
12200023 51000 REGULAR WAGES	57,258	59,349	57,389	-	-	-	-	-
12200023 51500 OVERTIME	-	297	80	80	82	83	85	87
12200023 52010 POSTAGE	25,237	52,352	52,000	52,000	53,196	54,260	55,345	56,452
12200023 52570 OTHER REPAIRS AND MAINT/UPGRD	2,154	1,050	2,100	2,100	2,148	2,191	2,235	2,280
12200023 52670 COPIER RENTAL	41,530	51,443	45,880	45,880	46,935	47,874	48,831	49,808
12200023 53490 OTHER OPERATING SUPPLIES	10,800	9,915	10,000	10,000	10,230	10,435	10,643	10,856
12200023 53495 COFFEE AND WATER	5,223	4,783	4,400	4,400	4,501	4,591	4,683	4,777
12200023 55190 OTHER OFFICE EQUIPMENT	24,236	36,106	28,000	30,000	30,690	31,304	31,930	32,568
12200023 55640 SAFETY EQUIPMENT	1,732	1,860	1,800	1,800	1,841	1,878	1,916	1,954
12200023 CENTRAL SERVICES	168,168	217,154	201,649	146,260	149,624	152,616	155,669	158,782
<b>12300010 TAX ASSESSMENT</b>								
12300010 51000 REGULAR WAGES	423,813	421,653	433,593	442,286	451,131	460,153	469,356	478,742
12300010 51500 OVERTIME	2,557	5,101	2,500	2,500	2,550	2,601	2,653	2,706
12300010 52210 PRINTING	8,310	5,429	5,429	7,820	8,000	8,160	8,323	8,490
12300010 52250 ADVERTISING	620	775	775	-	-	-	-	-
12300010 52280 MAP PRINTING	500	4,071	5,000	6,000	6,138	6,261	6,386	6,514
12300010 52310 CONVENTIONS AND DUES	537	551	565	595	609	621	633	646
12300010 52330 TRAINING AND EDUCATION	74	2,764	4,000	4,275	4,373	4,461	4,550	4,641
12300010 52480 OTHER PROFESSIONAL SERVICES	191	502	650	7,650	7,826	7,982	8,142	8,305
12300010 TAX ASSESSMENT	436,603	440,846	452,512	471,126	480,627	490,239	500,043	510,043
<b>12300025 BOARD OF ASSESSMENT APPEALS</b>								
12300025 51500 OVERTIME	473	3,111	600	600	612	624	637	649
12300025 52760 STIPENDS	3,000	3,000	3,000	3,000	3,069	3,130	3,193	3,257
12300025 BOARD OF ASSESSMENT APPEALS	3,473	6,111	3,600	3,600	3,681	3,755	3,830	3,906

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>12400010 TAX COLLECTOR</b>								
12400010 51000 REGULAR WAGES	368,114	356,774	385,408	394,557	402,448	410,496	418,705	427,081
12400010 51500 OVERTIME	1,548	1,773	2,575	1,700	1,734	1,769	1,804	1,840
12400010 52020 PROC AND MAIL TAX BILLS	57,148	5,890	40,406	40,406	41,335	42,162	43,005	43,865
12400010 52210 PRINTING	9,422	30,906	13,816	15,000	15,345	15,652	15,965	16,284
12400010 52250 ADVERTISING	2,428	3,935	2,600	2,700	2,762	2,817	2,874	2,931
12400010 52310 CONVENTIONS AND DUES	-	350	308	308	315	321	328	334
12400010 52330 TRAINING AND EDUCATION	-	-	350	350	358	365	373	380
12400010 52520 EQUIPMENT REPAIR	452	400	220	220	225	230	234	239
12400010 54260 BAD CHECKS	-	-	50	50	51	52	53	54
12400010 55190 OTHER OFFICE EQUIPMENT	-	115	-	-	-	-	-	-
12400010 TAX COLLECTOR	439,112	400,143	445,732	455,291	464,574	473,864	483,341	493,009
<b>13000010 EMERGENCY REPORTING SYSTEM</b>								
13000010 51000 REGULAR WAGES	1,278,062	1,203,476	1,298,523	1,332,123	1,013,282	1,033,546	1,054,220	1,075,308
13000010 51400 TEMPORARY PAYROLL	-	-	5,850	5,850	5,850	5,850	5,850	5,850
13000010 51500 OVERTIME	-	94,040	-	-	-	-	-	-
13000010 51700 LONGEVITY PAY	5,880	6,030	6,030	6,030	6,030	6,030	6,030	6,030
13000010 51800 SEPARATION PAY	-	-	29,557	30,148	-	-	-	-
13000010 52150 TELEPHONE EXPENSE	21,961	23,415	23,400	25,000	25,575	26,087	26,608	27,140
13000010 52510 MAINTENANCE SERVICE AGREEMENT	38,782	234,743	248,301	255,437	261,312	266,538	271,869	277,307
13000010 53110 OFFICE SUPPLIES	280	2,532	6,070	5,570	5,698	5,812	5,928	6,047
13000010 54110 HEALTH INSURANCE PREMIUMS	271,478	226,749	299,150	282,362	284,696	307,471	332,069	358,635
13000010 54130 FICA-CITY'S SHARE	98,103	100,751	99,029	101,193	63,560	64,816	66,098	67,406
13000010 54140 PENSION - CITY'S SHARE	83,607	80,678	83,533	88,290	65,098	66,385	67,697	69,036
13000010 55180 COMPUTER SOFTWARE	2,769	7,000	13,400	13,400	13,708	13,982	14,262	14,547
13000010 55190 OTHER OFFICE EQUIPMENT	25,614	12,884	13,100	13,100	13,401	13,669	13,943	14,222
13000010 EMERGENCY REPORTING SYSTEM	1,826,536	1,992,298	2,125,943	2,158,503	1,758,211	1,810,187	1,864,575	1,921,528

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>13100010 POLICE DEPT. ADMIN.</b>								
13100010 51000 REGULAR WAGES	254,378	252,594	255,539	261,937	267,176	272,519	277,969	283,528
13100010 51530 VACATION BUY BACK	22,008	24,509	27,200	30,000	30,600	31,212	31,836	32,473
13100010 51700 LONGEVITY PAY	28,584	26,910	30,500	28,885	28,885	28,885	28,885	28,885
13100010 52110 ELECTRICITY	27,043	43,323	40,000	40,000	40,920	41,738	42,573	43,425
13100010 52150 TELEPHONE EXPENSE	168,543	177,144	160,000	175,000	179,025	182,606	186,258	189,983
13100010 52220 OUTSIDE PRINTING SERVICES	2,628	1,723	2,200	2,400	2,455	2,504	2,554	2,605
13100010 52255 MINORITY RECRUITMENT	5,491	2,724	8,000	8,000	8,184	8,348	8,515	8,685
13100010 52260 OTHER PRINTING SERVICES	101	-	300	500	512	522	532	543
13100010 52310 CONVENTIONS AND DUES	3,073	1,393	1,900	2,200	2,251	2,296	2,342	2,388
13100010 52450 MEDICAL SERVICES	18,049	27,037	15,400	27,500	28,133	28,695	29,269	29,854
13100010 52570 OTHER REPAIRS	106,792	-	-	-	-	-	-	-
13100010 52630 RENTAL OF VEHICLES	12,470	22,805	12,000	24,000	24,552	25,043	25,544	26,055
13100010 52640 RENTAL OF OFFICE EQUIPMENT	58,477	50,417	45,000	50,000	51,150	52,173	53,216	54,281
13100010 52650 OTHER RENTAL	20,927	22,902	16,500	21,600	22,097	22,539	22,990	23,449
13100010 52660 SOFTWARE LICENSES	-	10,742	10,140	10,140	10,373	10,581	10,792	11,008
13100010 52730 BOARDING PRISONERS	3,212	3,427	2,600	3,000	3,069	3,130	3,193	3,257
13100010 52750 FEES AND CHARGES (UpSafety)	-	-	-	15,000	15,345	15,652	15,965	16,284
13100010 52770 OTHER CONTRACTUAL SERVICES	127,479	100,955	125,000	145,000	148,335	151,302	154,328	157,414
13100010 52780 UNIFORM ALLOWANCE - FULL TIME	2,360	3,233	3,500	3,500	3,581	3,652	3,725	3,800
13100010 52820 PSYCHOLOGICAL TESTING	5,630	2,525	6,000	12,000	12,276	12,522	12,772	13,027
13100010 52830 OTHER EXAMINATIONS	1,980	12,568	7,000	7,000	7,161	7,304	7,450	7,599
13100010 53130 OTHER SUPPLIES	14,202	20,137	13,000	14,000	14,322	14,608	14,901	15,199
13100010 53210 AUTOMOTIVE FUEL AND FLUIDS	146,748	167,213	130,000	180,000	184,140	187,823	191,579	195,411
13100010 54320 PAYMENTS TO OUTSIDE AGENCIES	17,228	12,000	12,000	12,000	12,276	12,522	12,772	13,027
13100010 55650 SWAT EQUIPMENT	2,000	5,640	7,500	10,000	10,230	10,435	10,643	10,856
13100010 56180 EDUCATIONAL REIMBURSEMENT	9,347	10,662	23,300	23,300	23,836	24,313	24,799	25,295
13100010 POLICE DEPT. ADMIN.	<u>1,058,752</u>	<u>1,002,584</u>	<u>954,579</u>	<u>1,106,962</u>	<u>1,130,882</u>	<u>1,152,922</u>	<u>1,175,402</u>	<u>1,198,332</u>

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>13100030 POLICE DEPT. OPERATIONS</b>								
13100030 51000 REGULAR WAGES	8,135,075	8,313,191	8,623,529	8,860,982	9,082,532	10,549,856	10,813,596	11,083,970
13100030 51270 EXTRA EARNINGS	600	23	-	-	-	-	-	-
13100030 51500 OVERTIME	299,040	381,714	285,000	300,000	306,000	312,120	318,362	324,730
13100030 51520 POLICE MANPOWER OVERTIME	1,303,290	1,108,064	1,100,000	1,500,000	1,530,000	1,560,600	1,591,812	1,623,648
13100030 51530 VACATION BUY BACK	372,010	415,605	406,100	406,100	414,222	422,506	430,957	439,576
13100030 51540 INTERCITY POLICE EXTRA DUTY	151,004	264,551	200,000	200,000	204,000	208,080	212,242	216,486
13100030 51610 SHIFT DIFFERENTIAL - UNIFORM	119,089	103,044	115,000	115,000	117,300	119,646	122,039	124,480
13100030 51700 LONGEVITY PAY	622,284	598,897	520,000	520,000	520,000	520,000	520,000	520,000
13100030 51800 SEPARATION PAY	151,160	111,223	250,000	250,000	255,000	260,100	265,302	270,608
13100030 51801 WORKERS' COMP. PAY	150,668	224,306	250,000	250,000	250,000	250,000	250,000	250,000
13100030 52360 BUSINESS EXPENSE	8,210	20,801	7,100	7,100	7,263	7,409	7,557	7,708
13100030 52780 UNIFORM ALLOWANCE - FULL TIME	198,982	177,550	180,000	180,000	184,140	187,823	191,579	195,411
13100030 53520 POLICE CONSUMABLES	35,901	15,705	25,000	25,000	25,575	26,087	26,608	27,140
13100030 POLICE DEPT. OPERATIONS	<u>11,547,313</u>	<u>11,734,674</u>	<u>11,961,729</u>	<u>12,614,182</u>	<u>12,896,032</u>	<u>14,424,226</u>	<u>14,750,054</u>	<u>15,083,757</u>
<b>13100031 POLICE DEPT. SUPPORT</b>								
13100031 51000 REGULAR WAGES	478,063	483,847	521,068	585,445	597,156	609,100	621,282	633,709
13100031 51300 PART TIME WAGES	165,519	224,439	230,300	250,820	255,836	260,953	266,172	271,496
13100031 51510 POLICE TRAINING OVERTIME	83,769	66,823	85,000	100,000	102,000	104,040	106,121	108,243
13100031 52330 TRAINING AND EDUCATION	54,118	53,653	35,000	40,000	40,920	41,738	42,573	43,425
13100031 52350 TRAVEL EXPENSES	3,150	601	6,000	6,000	6,138	6,261	6,386	6,514
13100031 52480 OTHER PROFESSIONAL SERVICES	23,449	20,349	15,000	20,000	20,460	20,869	21,287	21,712
13100031 52570 OTHER REPAIRS AND MAINT/UPGRD	27,224	80,294	30,000	45,000	46,035	46,956	47,895	48,853
13100031 52790 UNIFORM ALLOWANCE - PART TIME	2,035	230	3,000	3,000	3,069	3,130	3,193	3,257
13100031 53260 TRAFFIC RELATED SUPPLIES	9,631	13,183	12,000	15,000	15,345	15,652	15,965	16,284
13100031 53450 LABORATORY SUPPLIES	4,466	5,721	4,500	4,500	4,604	4,696	4,789	4,885
13100031 53510 FIREARM SUPPLIES	22,194	28,136	25,000	25,000	25,575	26,087	26,608	27,140
13100031 POLICE DEPT. SUPPORT	<u>873,620</u>	<u>977,375</u>	<u>966,868</u>	<u>1,094,765</u>	<u>1,117,138</u>	<u>1,139,482</u>	<u>1,162,271</u>	<u>1,185,518</u>



**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>13202010 ANIMAL CONTROL</b>								
13202010 51000 REGULAR WAGES	148,130	161,339	183,508	188,128	192,832	197,652	202,592	207,656
13202010 51300 PART TIME WAGES	20,198	19,873	22,000	20,300	20,706	21,120	21,543	21,973
13202010 51500 OVERTIME	13,969	13,629	14,000	14,000	14,500	14,500	14,500	14,500
13202010 51530 VACATION BUY BACK	3,468	848	3,400	3,100	3,162	3,225	3,290	3,356
13202010 51700 LONGEVITY PAY	5,742	4,794	6,300	5,100	5,100	5,100	5,100	5,100
13202010 51801 WORKERS' COMP. PAY	-	7,553	-	2,500	2,500	2,500	2,500	2,500
13202010 52110 ELECTRICITY	7,683	14,258	14,000	14,000	14,322	14,608	14,901	15,199
13202010 52250 ADVERTISING	80	-	1,500	500	512	522	532	543
13202010 52310 CONVENTIONS AND DUES	-	100	560	-	-	-	-	-
13202010 52455 VETERINARY SERVICES	14,268	15,729	22,000	20,000	20,460	20,869	21,287	21,712
13202010 52780 UNIFORM ALLOWANCE - FULL TIME	6,597	5,996	10,182	6,200	6,343	6,469	6,599	6,731
13202010 53485 DOG FOOD	683	1,532	2,000	2,000	2,046	2,087	2,129	2,171
13202010 55370 OTHER EQUIPMENT	4,375	11,820	5,000	6,700	6,854	6,991	7,131	7,274
13202010 ANIMAL CONTROL	<u>225,193</u>	<u>257,468</u>	<u>284,450</u>	<u>285,328</u>	<u>292,201</u>	<u>298,566</u>	<u>305,082</u>	<u>311,754</u>
<b>13300010 EMERGENCY MANAGEMENT</b>								
13300010 51300 PART TIME WAGES	14,974	11,948	11,948	50,000	51,000	52,020	53,060	54,122
13300010 52150 TELEPHONE EXPENSE	-	705	750	750	767	783	798	814
13300010 53130 OTHER OPERATING SUPPLIES	-	-	1,000	1,000	1,023	1,043	1,064	1,086
13300010 54090 OTHER CHARGES	-	229	500	500	512	522	532	543
13300010 EMERGENCY MANAGEMENT	<u>14,974</u>	<u>12,882</u>	<u>14,198</u>	<u>52,250</u>	<u>53,302</u>	<u>54,368</u>	<u>55,455</u>	<u>56,564</u>
<b>14000010 PUBLIC WORKS ADMINISTRATION</b>								
14000010 51000 REGULAR WAGES	265,715	273,731	279,682	301,658	307,691	313,844	320,120	326,522
14000010 51500 OVERTIME	7,877	16,622	4,000	4,000	4,080	4,162	4,245	4,330
14000010 51300 PART TIME WAGES	9,999	9,999	12,000	12,000	12,240	12,485	12,734	12,989
14000010 52680 TOWN AID ROAD	173,955	251,682	249,000	275,000	281,325	286,952	292,691	298,544
14000010 53460 CLOTHING AND UNIFORMS	9,275	10,403	10,500	12,000	12,276	12,522	12,772	13,027
14000010 PUBLIC WORKS ADMINISTRATION	<u>466,821</u>	<u>562,437</u>	<u>555,182</u>	<u>604,658</u>	<u>617,612</u>	<u>629,963</u>	<u>642,562</u>	<u>655,413</u>
<b>14100010 ENGINEERING</b>								
14100010 51000 REGULAR WAGES	116,785	115,208	187,916	191,674	195,507	199,417	203,405	207,473
14100010 52310 CONVENTIONS AND DUES	-	383	1,500	2,000	2,046	2,087	2,129	2,171
14100010 52335 PROFESSIONAL LICENSE FEES	662	-	1,050	1,000	1,023	1,043	1,064	1,086
14100010 56110 DEP STIPULATED/SEWERS/MS4	200,960	248,988	250,000	250,000	250,000	250,000	250,000	250,000
14100010 ENGINEERINGENGINEERING	<u>318,406</u>	<u>364,578</u>	<u>440,466</u>	<u>444,674</u>	<u>448,576</u>	<u>452,547</u>	<u>456,598</u>	<u>460,730</u>

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

			----- 5 YEAR FINANCIAL PLAN -----							
			FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27
			ACTUAL	ACTUAL	BUDGET	RECOMM.	FORECAST	FORECAST	FORECAST	FORECAST
<b>14404072 VEHICLE MAINTENANCE</b>										
14404072	51000	REGULAR WAGES	432,967	393,243	430,685	444,221	453,107	462,169	471,413	480,840
14404072	51500	OVERTIME	56,784	127,249	45,000	49,000	49,980	50,980	51,999	53,039
14404072	52100	GAS HEAT NYMEX	33,344	56,046	29,300	45,000	46,035	46,956	47,895	48,853
14404072	52110	ELECTRICITY	5,778	-	24,200	25,200	25,780	26,295	26,821	27,358
14404072	52130	WATER	1,366	1,504	3,900	2,000	2,046	2,087	2,129	2,171
14404072	52310	CONVENTIONS AND DUES	499	499	500	600	614	626	639	651
14404072	52320	SUBSCRIPTIONS AND PERIODICALS	3,578	6,978	3,700	6,000	6,138	6,261	6,386	6,514
14404072	52540	MOTOR VEHICLE MAINT/REPAIR	51,738	70,505	70,000	90,000	92,070	93,911	95,790	97,705
14404072	52545	SPECIAL EQUIPMENT REPAIR	55,290	22,850	30,000	40,000	40,920	41,738	42,573	43,425
14404072	52550	GROUNDS MAINTENANCE	5,062	6,687	7,000	7,200	7,366	7,513	7,663	7,816
14404072	52575	EMISSIONS TESTING	-	-	800	1,000	1,023	1,043	1,064	1,086
14404072	52585	TIRE REPAIR AND SERVICE	9,370	6,473	10,000	11,000	11,253	11,478	11,708	11,942
14404072	52630	RENTAL OF VEHICLES	2,756	-	2,000	2,000	2,046	2,087	2,129	2,171
14404072	52650	OTHER RENTAL	1,779	1,380	2,500	2,700	2,762	2,817	2,874	2,931
14404072	52740	SECURITY SYSTEM	-	-	2,500	2,700	2,762	2,817	2,874	2,931
14404072	52940	HAZARDOUS WASTE DISPOSAL	1,726	4,018	2,000	6,000	6,138	6,261	6,386	6,514
14404072	53210	AUTOMOTIVE FUEL AND FLUIDS	138,553	198,111	325,000	380,000	388,740	396,515	404,445	412,534
14404072	53220	MOTOR VEHICLE PARTS	197,273	206,626	207,000	250,000	255,750	260,865	266,082	271,404
14404072	53240	TIRES, TUBES AND BATTERIES	44,623	41,279	50,000	60,000	61,380	62,608	63,860	65,137
14404072	53250	TOOLS AND MISCELLANEOUS EQUIPMN	9,960	14,409	8,500	12,000	12,276	12,522	12,772	13,027
14404072	53430	JANITORIAL SUPPLIES	911	-	350	450	460	470	479	489
14404072	53445	SAFETY SUPPLIES	1,853	1,019	1,500	2,500	2,558	2,609	2,661	2,714
14404072	53530	SNOW REMOVAL EQUIPMENT	21,216	33,092	22,000	40,000	40,920	41,738	42,573	43,425
14404072	53560	BROOMS AND SWEEPERS	9,684	15,766	8,500	20,000	20,460	20,869	21,287	21,712
14404072		VEHICLE MAINTENANCE	1,086,112	1,207,733	1,286,935	1,499,571	1,532,583	1,563,235	1,594,500	1,626,389
<b>14505071 COMPOST SITE</b>										
14505071	52740	SECURITY SYSTEM	-	1,865	2,200	2,200	2,251	2,296	2,342	2,388
14505071	52930	COMPOST SITE	-	7,425	8,000	8,000	8,184	8,348	8,515	8,685
14505071	52940	HAZARDOUS WASTE PICKUP	26,489	37,149	30,000	30,000	30,690	31,304	31,930	32,568
14505071		COMPOST SITE	26,489	46,438	40,200	40,200	41,125	41,947	42,786	43,642
<b>14509971 SOLID WASTE</b>										
14509971	52900	SPECIAL TRASH PICKUP	252,142	203,855	257,252	298,300	305,161	311,264	317,489	323,839
14509971	52910	TRASH PICKUP	1,444,041	1,376,965	1,410,010	1,446,200	1,479,463	1,509,052	1,539,233	1,570,018
14509971	52915	TRASH PICKUP-CITY BUILDINGS	92,860	99,891	101,500	128,000	130,944	133,563	136,234	138,959
14509971	52920	TIPPING FEES	1,152,629	1,347,272	1,210,862	1,450,000	1,483,350	1,513,017	1,543,277	1,574,143
14509971	52941	HAZARDOUS WASTE - CITY	4,224	436	2,500	2,000	2,046	2,087	2,129	2,171
14509971	52950	RECYCLING PICKUP	498,500	539,000	533,600	579,400	592,726	604,581	616,672	629,006
14509971	52955	PORTABLE RESTROOMS	29,591	23,266	20,000	25,000	25,575	26,087	26,608	27,140
14509971	NEW	BAG PICKUP	-	-	-	180,000	184,140	187,823	191,579	195,411
14509971		SOLID WASTE	3,473,988	3,590,685	3,535,724	4,108,900	4,203,405	4,287,473	4,373,222	4,460,687

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

			----- 5 YEAR FINANCIAL PLAN -----						
	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	
	ACTUAL	ACTUAL	BUDGET	RECOMM.	FORECAST	FORECAST	FORECAST	FORECAST	
<b>14606074 GROUNDS MAINTENANCE</b>									
14606074 52510	MAINTENANCE SERVICE AGREEMENT	3,279	384	3,500	3,500	3,581	3,652	3,725	3,800
14606074 52580	EQUIPMENT MAINTENANCE/REPAIR	1,006	-	1,500	2,000	2,046	2,087	2,129	2,171
14606074 53265	STREET MARKING PAINT	5,708	1,781	5,000	5,000	5,115	5,217	5,322	5,428
14606074 53490	OTHER OPERATING SUPPLIES	6,253	1,466	5,000	5,000	5,115	5,217	5,322	5,428
14606074 53555	LIGHT POLES	2,227	12,638	15,000	15,000	15,345	15,652	15,965	16,284
14606074	GROUNDS MAINTENANCE	18,472	16,269	30,000	30,500	31,202	31,826	32,462	33,111
<b>14606075 BUILDING MAINTENANCE</b>									
14606075 51000	REGULAR WAGES	419,942	423,287	445,014	453,855	462,930	472,186	481,630	491,260
14606075 51500	OVERTIME	60,134	98,176	55,000	69,100	70,482	71,892	73,329	74,796
14606075 52100	GAS HEAT NYMEX	88,220	123,782	100,000	100,000	102,300	104,346	106,433	108,562
14606075 52110	ELECTRICITY	141,832	414,741	440,000	440,000	450,120	459,122	468,305	477,671
14606075 52130	WATER	10,105	4,609	25,000	25,000	25,575	26,087	26,608	27,140
14606075 52500	HVAC MAINTENANCE	80,341	100,800	70,000	105,000	107,415	109,563	111,755	113,990
14606075 52510	MAINTENANCE SERVICE AGREEMENT	71,435	52,162	57,000	71,400	73,042	74,503	75,993	77,513
14606075 52530	BUILDING MAINTENANCE/REPAIR	125,269	34,239	45,000	82,800	90,755	94,421	98,236	102,205
14606075 52740	SECURITY SYSTEM	15,884	12,332	10,800	15,500	15,857	16,174	16,497	16,827
14606075 53430	JANITORIAL SUPPLIES	11,806	19,981	22,000	20,000	20,460	20,869	21,287	21,712
14606075 53445	SAFETY SUPPLIES	876	834	1,000	5,000	5,115	5,217	5,322	5,428
14606075 53490	OTHER OPERATING SUPPLIES	1,447	257	800	-	-	-	-	-
14606075 53495	COFFEE AND WATER	-	620	1,200	500	512	522	532	543
14606075	BUILDING MAINTENANCE	1,027,290	1,285,822	1,272,814	1,388,155	1,424,562	1,454,902	1,485,926	1,517,646
<b>14704010 HIGHWAYS &amp; PARKS ADMIN</b>									
14704010 51000	REGULAR WAGES	2,374,512	2,340,336	2,500,197	2,550,834	2,550,834	2,601,851	2,653,884	2,706,956
14704010 51400	TEMPORARY PAYROLL	63,746	42,681	110,000	110,000	117,857	120,214	122,619	125,071
14704010 51500	OVERTIME	241,107	426,733	235,000	240,000	250,000	250,000	250,000	250,000
14704010 51550	SNOW REMOVAL	81	218	75,000	80,000	81,600	83,232	84,897	86,595
14704010 52160	STREET LIGHTING	672,776	638,519	760,000	760,000	777,480	793,030	808,890	825,068
14704010 52550	GROUNDS MAINTENANCE	41,863	34,015	25,000	41,800	42,761	43,617	44,489	45,379
14704010 52610	RENTAL OF LAND	942	500	550	850	870	887	905	923
14704010 53380	MISC. CONSTRUCTION SUPPLIES	60,343	71,054	57,000	74,380	76,091	77,613	79,165	80,748
14704010 NEW	SPECIAL PROJECTS	-	-	-	55,000	56,265	57,390	58,538	59,709
14704010	HIGHWAYS AND PARKS ADMIN	3,455,370	3,554,055	3,762,747	3,912,864	3,953,758	4,027,833	4,103,386	4,180,448
<b>14706010 HIGHWAYS &amp; PARKS</b>									
14706010 52210	PRINTING	249	-	234	-	-	-	-	-
14706010 53445	SAFETY SUPPLIES	8,577	2,000	3,624	5,000	5,115	5,217	5,322	5,428
14706010	HIGHWAYS AND PARKS	8,826	2,000	3,858	5,000	5,115	5,217	5,322	5,428

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	----- 5 YEAR FINANCIAL PLAN -----				
				FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>14706076 PARKS MAINTENANCE</b>								
14706076 52110 ELECTRICITY	86,664	108,536	100,136	115,000	117,645	119,998	122,398	124,846
14706076 52130 WATER	16,454	19,259	25,000	30,000	30,690	31,304	31,930	32,568
14706076 52530 BUILDING MAINTENANCE/REPAIR	10,763	4,546	6,500	16,000	17,537	18,246	18,983	19,750
14706076 52550 GROUNDS MAINTENANCE	53,192	83,988	63,000	77,312	79,090	80,672	82,285	83,931
14706076 52740 SECURITY SYSTEM	265	1,197	2,700	2,700	2,762	2,817	2,874	2,931
14706076 PARKS MAINTENANCE	<u>167,339</u>	<u>217,525</u>	<u>197,336</u>	<u>241,012</u>	<u>247,724</u>	<u>253,037</u>	<u>258,470</u>	<u>264,026</u>
<b>14706077 OUTSIDE CONTRACTORS</b>								
14706077 52570 OTHER REPAIRS AND MAINT/UPGRD	24,005	80,507	25,000	20,000	20,460	20,869	21,287	21,712
14706077 53380 MISC. CONSTRUCTION SUPPLIES	18,674	7,065	15,000	35,000	35,805	36,521	37,252	37,997
14706077 54095 STORM/EMERGENCY LOSSES	12,808	66,683	15,000	25,100	25,677	26,191	26,715	27,249
14706077 OUTSIDE CONTRACTORS	<u>55,487</u>	<u>154,255</u>	<u>55,000</u>	<u>80,100</u>	<u>81,942</u>	<u>83,581</u>	<u>85,253</u>	<u>86,958</u>
<b>14706078 TREE DEPT.</b>								
14706078 52555 TREE MAINTENANCE	220,794	233,377	184,000	200,000	204,600	208,692	212,866	217,123
14706078 53490 OPER.SUPPLIES	-	-	1,000	1,000	1,023	1,043	1,064	1,086
14706078 53570 TREES AND SHRUBS	-	-	2,500	2,500	2,558	2,609	2,661	2,714
14706078 TREE DEPT.	<u>220,794</u>	<u>233,377</u>	<u>187,500</u>	<u>203,500</u>	<u>208,181</u>	<u>212,344</u>	<u>216,591</u>	<u>220,923</u>
<b>15000010 HUMAN RESOURCES</b>								
15000010 51000 REGULAR WAGES	255,321	177,474	307,003	372,344	379,792	387,388	395,136	403,039
15000010 51400 TEMPORARY PAYROLL	8,366	11,775	13,000	13,000	13,929	14,207	14,491	14,781
15000010 51500 OVERTIME	3,346	12,244	2,400	6,000	6,120	6,242	6,367	6,495
15000010 52220 OUTSIDE PRINTING SERVICES	193	-	500	500	512	522	532	543
15000010 52810 VETERANS MEMORIAL DAY SERVICE	1,027	2,792	4,000	4,000	4,092	4,174	4,257	4,342
15000010 52840 BAND CONCERTS	5,000	5,700	6,000	6,000	6,138	6,261	6,386	6,514
15000010 52850 HOLIDAY FESTIVITIES	5,701	16,184	54,000	8,000	8,184	8,348	8,515	8,685
15000010 52230 BEACH STICKERS	-	4,000	16,000	500	512	522	532	543
15000010 52425 ARCHIVING SERVICES	12,177	24,355	26,000	26,000	26,000	26,000	26,000	26,000
15000010 53570 TREES AND SHRUBS	736	2,443	7,319	2,000	2,046	2,087	2,129	2,171
15000010 54470 CLIENT ASSISTANCE	258	539	8,000	8,000	8,184	8,348	8,515	8,685
15000010 NEW AT RISK YOUTH	-	-	-	10,000	10,230	10,435	10,643	10,856
15000010 HUMAN RESOURCES	<u>292,125</u>	<u>257,505</u>	<u>444,222</u>	<u>456,344</u>	<u>465,738</u>	<u>474,532</u>	<u>483,503</u>	<u>492,654</u>

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

			----- 5 YEAR FINANCIAL PLAN -----							
			FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27
			ACTUAL	ACTUAL	BUDGET	RECOMM.	FORECAST	FORECAST	FORECAST	FORECAST
<b>15100010 ELDERLY SERVICES</b>										
15100010	51000	REGULAR WAGES	166,278	164,562	167,461	170,797	174,213	177,697	181,250	184,875
15100010	51500	OVERTIME	-	1,812	-	-	-	-	-	-
15100010	51100	SR.CNT. P/T (2 @ 19 HRS/WK)	-	-	-	35,080	37,586	38,337	39,104	39,886
15100010	52310	CONVENTIONS AND DUES	-	-	490	490	501	511	522	532
15100010	52410	INSTRUCTORS	2,860	-	5,480	5,500	5,627	5,739	5,854	5,971
15100010	52630	RENTAL OF VEHICLES	-	-	196	-	-	-	-	-
15100010	52700	TRANSPORTATION CONTRACT	263,939	13,885	280,107	205,685	210,416	214,624	218,917	223,295
15100010	52710	ELDERLY NUTRITION	7,613	-	4,655	4,700	4,808	4,904	5,002	5,102
15100010	53490	OTHER OPERATING SUPPLIES	983	2,814	2,600	3,000	3,069	3,130	3,193	3,257
15100010		ELDERLY SERVICES	441,672	183,073	460,989	425,252	436,219	444,943	453,841	462,918
<b>15202050 RECREATIONAL SERVICES</b>										
15202050	51000	REGULAR WAGES	280,540	284,802	326,207	381,247	388,873	396,651	404,583	412,676
15202050	51080	RECREATION AIDES	33,736	16,300	42,000	46,200	49,500	50,490	51,500	52,530
15202050	51130	BEACH CONSTABLES	60,855	77,535	41,520	62,916	67,410	68,758	70,133	71,536
15202050	51160	SPECIAL ACTIVITY INSTRUCTORS	5,808	-	25,540	25,540	27,364	27,912	28,470	29,039
15202050	51170	SUPERVISORS AND INSTRUCTORS	63,016	36,055	73,833	83,974	89,972	91,772	93,607	95,479
15202050	51180	LIFE GUARDS	71,680	67,168	71,260	73,390	78,632	80,205	81,809	83,445
15202050	51500	OVERTIME	5,749	7,069	7,395	8,700	8,874	9,051	9,233	9,417
15202050	52230	BEACH STICKERS	-	9,402	4,000	5,000	5,115	5,217	5,322	5,428
15202050	52310	CONVENTIONS AND DUES	-	365	1,250	1,250	1,279	1,304	1,330	1,357
15202050	52530	BUILDING MAINTENANCE/REPAIR	6,490	8,916	11,232	12,096	13,258	13,794	14,351	14,931
15202050	52750	FEES AND CHARGES	2,819	-	4,000	4,000	4,092	4,174	4,257	4,342
15202050	53250	TOOLS AND MISCELLANEOUS EQUIPMN	2,157	2,487	2,750	2,750	2,813	2,870	2,927	2,985
15202050	53440	MEDICAL SUPPLIES	2,975	3,147	4,000	4,000	4,092	4,174	4,257	4,342
15202050	53540	RECREATION SUPPLIES	10,606	10,332	15,300	15,300	15,652	15,965	16,284	16,610
15202050	54320	PAYMENTS TO OUTSIDE AGENCIES	11,200	7,313	11,200	11,200	11,458	11,687	11,920	12,159
15202050	55520	OTHER RECREATION EQUIPMENT	4,764	4,296	4,800	4,800	4,910	5,009	5,109	5,211
15202050		RECREATIONAL SERVICES	562,397	535,186	646,287	742,363	773,295	789,031	805,092	821,488
<b>15202051 DAY CAMP PROGRAM</b>										
15202051	51400	TEMPORARY PAYROLL	88,154	63,984	139,745	152,370	163,254	166,519	169,849	173,246
15202051	51080	RECREATION AIDES	-	2,553	-	-	-	-	-	-
15202051	52700	TRANSPORTATION CONTRACT	12,971	3,850	14,660	18,000	18,414	18,782	19,158	19,541
15202051	52750	FEES AND CHARGES	3,131	5,992	6,000	6,000	6,138	6,261	6,386	6,514
15202051		DAY CAMP PROGRAM	104,257	76,379	160,405	176,370	187,806	191,562	195,393	199,301
<b>15202552 BENNETT RINK PROGRAMS</b>										
15202552	52620	RENTAL OF BUILDINGS	-	25,000	25,000	25,000	25,575	26,087	26,608	27,140
15202552		BENNETT RINK PROGRAMS	-	25,000	25,000	25,000	25,575	26,087	26,608	27,140

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

			----- 5 YEAR FINANCIAL PLAN -----						
	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	
	ACTUAL	ACTUAL	BUDGET	RECOMM.	FORECAST	FORECAST	FORECAST	FORECAST	
<b>15202553 AQUATIC PROGRAMS</b>									
15202553 51040	AQUATIC PROGRAM INSTRUCTORS	8,594	54	18,816	20,640	22,114	22,557	23,008	23,468
15202553 51070	SWIMMING POOL STAFF	37,531	6,290	74,176	80,180	85,907	87,625	89,378	91,165
15202553 51140	SWIM TEAM COACH	19,842	4,112	31,705	-	-	-	-	-
15202553 51300	POOL CUSTODIANS	20,392	403	17,400	17,500	17,850	18,207	18,571	18,943
15202553 52770	OTHER CONTRACTUAL SERVICES	-	13,995	-	16,000	16,368	16,695	17,029	17,370
15202553 53540	RECREATION SUPPLIES	1,860	1,767	2,100	2,100	2,148	2,191	2,235	2,280
15202553 53545	SPECIAL ACTIVITY SUPPLIES	4,869	4,795	5,000	5,000	5,115	5,217	5,322	5,428
15202553	AQUATIC PROGRAMS	93,088	31,416	149,197	141,420	149,503	152,493	155,543	158,653
<b>15300010 HEALTH DEPARTMENT</b>									
15300010 51000	REGULAR WAGES	333,902	350,240	354,828	482,757	492,412	502,260	512,305	522,552
15300010 51500	OVERTIME	1,737	553	10,000	5,000	5,100	5,202	5,306	5,412
15300010 52310	CONVENTIONS AND DUES	-	-	600	1,000	1,023	1,043	1,064	1,086
15300010 52450	MEDICAL SERVICES	1,638	110	3,000	1,000	1,023	1,043	1,064	1,086
15300010 52480	OTHER PROFESSIONAL SERVICES	-	381	-	-	-	-	-	-
15300010 52535	PEST CONTROL	-	-	3,000	1,000	1,023	1,043	1,064	1,086
15300010 52780	UNIFORMS-FULL TIME	250	-	250	250	256	261	266	271
15300010 53440	MEDICAL SUPPLIES	1,610	5,121	3,000	6,000	6,138	6,261	6,386	6,514
15300010	HEALTH DEPARTMENT	339,137	356,405	374,678	497,307	507,282	517,427	527,775	538,332
<b>16001060 LIBRARY</b>									
16001060 51000	REGULAR WAGES	1,421,000	1,321,000	1,421,000	1,575,374	1,575,374	1,575,374	1,575,374	1,575,374
16001060 56320	COVID19 EXP-STATE SUBSIDIZED	-	680	50,000	-	-	-	-	-
16001060 52620	ALLINGTOWN LEASES/RENT	-	-	50,544	-	-	-	-	-
16001060	LIBRARY	1,421,000	1,321,680	1,521,544	1,575,374	1,575,374	1,575,374	1,575,374	1,575,374
<b>18009980 CITY INSURANCE PREMIUMS</b>									
18009980 54030	GEN'L LIABILITY INS PREMIUM	473,237	432,339	485,977	485,977	497,154	507,098	517,240	527,584
18009980	CITY INSURANCE PREMIUMS	473,237	432,339	485,977	485,977	497,154	507,098	517,240	527,584
<b>18009981 CITY INSURANCE - RETENTION</b>									
18009981 54210	PHYSICAL AUTO DAMAGE	57,472	179,143	50,000	50,000	51,150	52,173	53,216	54,281
18009981 54230	GENERAL LIABILITY LOSSES	189,433	167,431	225,000	225,000	230,175	234,779	239,474	244,264
18009981 54250	OTHER LOSSES	39,079	66,568	40,000	40,000	40,920	41,738	42,573	43,425
18009981	CITY INSURANCE - RETENTION	285,984	413,142	315,000	315,000	322,245	328,690	335,264	341,969

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>18109982 EMPLOYEE BENEFITS</b>								
18109982 51530 VACATION BUY BACK	104,323	114,366	103,900	110,000	112,200	114,444	116,733	119,068
18109982 51700 LONGEVITY PAY	66,040	62,450	76,000	80,000	80,000	80,000	80,000	80,000
18109982 51800 SEPARATION PAY	-	69,000	90,000	90,000	90,000	90,000	90,000	90,000
18109982 54110 HEALTH INS. - PREM.	5,768,994	-	-	-	-	-	-	-
18109982 54110 HEALTH INS. - CT PARTNERSHIP	3,024,597	5,331,262	5,526,392	5,840,736	6,351,451	6,859,562	7,408,328	8,001,004
18109982 54110 HEALTH INS. - RETIREES	-	3,997,325	4,755,117	5,195,505	5,612,046	6,061,908	6,547,760	7,072,483
18109982 54120 LIFE INSURANCE PREM.	102,711	184,044	136,500	136,500	139,640	142,432	145,281	148,187
18109982 54130 FICA-CITY	1,287,664	1,425,390	1,400,071	1,513,907	1,543,504	1,649,009	1,683,586	1,718,936
18109982 54140 401K - CITY	896,927	1,030,188	1,165,767	1,257,710	1,232,404	1,295,829	1,323,524	1,351,843
18109982 54141 PENSION - POLICE	2,203,317	2,412,000	2,430,000	2,396,000	3,855,000	3,803,000	3,446,000	2,639,000
18109982 54170 LONG TERM DISABIL. PREM.	61,440	109,676	96,000	96,000	98,208	100,172	102,176	104,219
18109982 54180 HEART AND HYPERTENSION	-	588	-	-	-	-	-	-
18109982 56180 EDUCATION REIMBURSEMENT	145	3,659	15,000	15,000	15,345	15,652	15,965	16,284
18109982 EMPLOYEE BENEFITS	<u>13,516,157</u>	<u>14,739,949</u>	<u>15,794,747</u>	<u>16,731,358</u>	<u>19,129,797</u>	<u>20,212,008</u>	<u>20,959,352</u>	<u>21,341,024</u>
<b>18109983 STATE MANDATED BENEFITS</b>								
18109983 54160 CT. UNEMPLOYMENT COMP.	30,955	71,679	70,000	75,000	76,725	78,260	79,825	81,421
18109983 54180 HEART AND HYPER COMP.	170,452	134,548	400,000	400,000	409,200	417,384	425,732	434,246
18109983 54190 WORKER'S COMP PREM.	1,769,050	1,537,922	1,606,200	1,606,200	1,643,143	1,676,005	1,709,526	1,743,716
18109983 STATE MANDATED BENEFITS	<u>1,970,457</u>	<u>1,744,149</u>	<u>2,076,200</u>	<u>2,081,200</u>	<u>2,129,068</u>	<u>2,171,649</u>	<u>2,215,082</u>	<u>2,259,384</u>
<b>18209984 DEBT SERVICE PAYMENTS</b>								
18209984 54510 CITY - G/P BONDS PRINCIPAL	11,709,056	11,648,055	11,826,056	6,302,556	6,628,406	7,071,156	5,713,500	5,713,500
18209984 54520 CITY - G/P BONDS INTEREST	2,604,045	2,256,694	1,880,535	1,769,286	1,458,001	1,317,408	1,148,782	1,148,782
DEBT SERVICE - CITY	<u>14,313,101</u>	<u>13,904,749</u>	<u>13,706,591</u>	<u>8,071,842</u>	<u>8,086,407</u>	<u>8,388,564</u>	<u>6,862,282</u>	<u>6,862,282</u>
18209984 54510 BOE - G/P BONDS PRINCIPAL	2,464,944	2,762,944	2,726,944	4,038,544	4,545,594	4,457,844	3,257,500	1,282,500
18209984 54520 BOE - G/P BONDS INTEREST	611,207	751,595	918,258	2,094,305	2,076,913	1,681,553	1,348,549	970,606
DEBT SERVICE - BOE	<u>3,076,151</u>	<u>3,514,540</u>	<u>3,645,203</u>	<u>6,132,849</u>	<u>6,622,507</u>	<u>6,139,397</u>	<u>4,606,049</u>	<u>2,253,106</u>
18209984 54510 WPCA - G/P BONDS PRINCIPAL	296,000	207,000	207,000	194,000	191,000	186,000	179,000	179,000
18209984 54520 WPCA - G/P BONDS INTEREST	154,700	145,515	137,105	128,050	118,425	109,000	99,875	99,875
18209984 54640 WPCA - CLEAN WATER FUND (PANDI)	658,876	361,128	204,680	101,954	-	-	-	-
DEBT SERVICE - WPCA	<u>1,109,576</u>	<u>713,643</u>	<u>548,785</u>	<u>424,004</u>	<u>309,425</u>	<u>295,000</u>	<u>278,875</u>	<u>278,875</u>
18209984 DEBT SERVICE PAYMENTS	<u>18,498,827</u>	<u>18,132,932</u>	<u>17,900,579</u>	<u>14,628,695</u>	<u>15,018,339</u>	<u>14,822,961</u>	<u>11,747,206</u>	<u>9,394,263</u>
<b>18309910 MED COM</b>								
18309910 54320 PAYMENTS TO OUTSIDE AGENCIES	39,088	38,593	42,179	42,179	43,149	44,012	44,892	45,790
18309910 MED COM	<u>39,088</u>	<u>38,593</u>	<u>42,179</u>	<u>42,179</u>	<u>43,149</u>	<u>44,012</u>	<u>44,892</u>	<u>45,790</u>

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE DETAIL**

			----- 5 YEAR FINANCIAL PLAN -----							
			FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27
			ACTUAL	ACTUAL	BUDGET	RECOMM.	FORECAST	FORECAST	FORECAST	FORECAST
<b>19009990 CONTINGENCY / OTHER EXPENSES</b>										
19009990	56010	UNALLOCATED CONTINGENCY	115,000	-	600,000	600,000	400,000	425,000	450,000	500,000
19009990	56243	STUDY - IT	25,000	-	-	-	-	-	-	-
19009990	52340	MILEAGE ALLOWANCE REIMBURSEMEN	311	2,000	500	500	512	522	532	543
19009990	56140	PRIMARY EXPENSE	43,744	58,902	60,000	60,000	50,000	50,000	60,000	50,000
19009990	56220	ACTUARIAL STUDY	22,890	11,900	-	-	-	-	-	-
19009990	56305	ELECTION EXPENSE	20,831	34,309	35,000	35,000	35,805	36,521	37,252	37,997
19009990	56360	BANK FEES	58,244	51,934	50,000	50,000	65,000	66,300	67,626	68,979
19009990	56370	DOG REPORT	9,155	5,395	9,000	9,000	9,207	9,391	9,579	9,771
19009990	56990	MISCELLANEOUS	-	6,580	2,000	2,000	2,046	2,087	2,129	2,171
19009990	56997	SEIZED ASSET DEFICIT	40,000	40,000	21,867	-	-	-	-	-
19009990	56210	CONSULTING SERVICES/MARB	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
19009990	56000	HR/PAY. OUTSOURCING	-	43,641	160,000	160,000	160,000	160,000	160,000	160,000
19009990	56175	ADVANCE FUNDING OPEB TRUST	-	-	150,000	150,000	175,000	200,000	225,000	250,000
19009990	56352	FEMA PA PW-COVID19 EXPENSE	20,056	2,117,309	-	-	-	-	-	-
19009990	56353	FEMA-STORM ISAIAS	-	103,372	-	-	-	-	-	-
19009990	54390	OPERATING TRANSFER	90,000	-	-	-	-	-	-	-
19009990	56010	FUND BAL. ADJ (WHPD-Restricted)	-	-	300,000	150,000	-	-	-	-
19009990	56010	FUND BAL. ADJ (ADEC-Contingency)	-	-	-	500,000	-	-	-	-
19009990	56010	FUND BALANCE ADJUSTMENT	-	-	-	1,302,000	500,000	250,000	1,100,000	2,000,000
19009990		CONTINGENCY / OTHER EXPENSES	545,230	2,575,341	1,488,367	3,118,500	1,497,570	1,299,821	2,212,117	3,179,460
<b>BOE BOARD OF EDUCATION</b>										
		BOARD OF EDUCATION	89,156,482	87,160,421	89,960,421	89,960,421	89,960,421	91,460,421	93,110,421	94,910,421
		BOE Agreed Increases						1,500,000	1,650,000	1,800,000
	<b>City</b>		<b>69,672,648</b>	<b>73,473,143</b>	<b>75,582,278</b>	<b>78,291,695</b>	<b>79,935,092</b>	<b>82,763,306</b>	<b>82,298,176</b>	<b>82,267,762</b>
	<b>Education</b>		<b>89,156,482</b>	<b>87,160,421</b>	<b>89,960,421</b>	<b>89,960,421</b>	<b>89,960,421</b>	<b>91,460,421</b>	<b>93,110,421</b>	<b>94,910,421</b>
	<b>Total Expenditures</b>		<b>158,829,130</b>	<b>160,633,564</b>	<b>165,542,699</b>	<b>168,252,115</b>	<b>169,895,513</b>	<b>174,223,726</b>	<b>175,408,597</b>	<b>177,178,182</b>



## FIVE YEAR FINANCIAL PLAN - GENERAL FUND HEALTHCARE COSTS - FY23

		Employee Annual Cost	Share	City Share
	Partnership Plan	6,792,631	1,023,765	5,768,866
10% Increase	Dental/Vision	419,844	63,278	356,566
15% Increase	Retirees - Pre 65	3,892,436	152,519	3,739,917
15% Increase	Retirees - Post 65	1,504,321	48,733	1,455,588
	<b>Total Healthcare</b>	<b>12,609,232</b>	<b>1,288,295</b>	<b>11,320,937</b>
	ERS	347,190	62,494	284,696
	City - Active	6,865,285	1,024,549	5,840,736
	City - Retiree	5,396,757	201,252	5,195,505
		<b>12,609,232</b>	<b>1,288,295</b>	<b>11,320,937</b>

ACTIVE EMPLOYEES - TYPE OF COVERAGE							EE
UNION	N	S	D	F	Total		Contrib.
681	8	36	31	27	102		14%
ERS	3	6	3	5	17		18%
895	20	34	15	58	127		16%
1103	8	5	11	14	38		14%
AP	9	3	-	6	18		14%
E	2	-	1	-	3		14%
<b>Total</b>	<b>50</b>	<b>84</b>	<b>61</b>	<b>110</b>	<b>305</b>		
<b>Rates</b>	<b>\$ -</b>	<b>\$ 1,133</b>	<b>\$ 2,429</b>	<b>\$ 2,969</b>			<b>8%</b>

ACTIVE EMPLOYEES - TOTAL ANNUAL PREMIUM					
UNION	N	S	D	F	Total
681	-	482,900	893,700	952,112	2,328,711
ERS	-	81,567	87,455	178,169	347,190
895	-	462,157	436,574	2,046,758	2,945,489
1103	-	67,972	320,668	498,864	887,503
AP	-	40,783	-	213,803	254,586
E	-	-	29,152	-	29,152
<b>Total</b>	<b>-</b>	<b>1,135,379</b>	<b>1,767,548</b>	<b>3,889,705</b>	<b>6,792,631</b>

ACTIVE EMPLOYEES - EE COST SHARE						City
UNION	N	S	D	F	Total	Cost
681	-	67,606	125,118	133,296	326,020	2,002,691
ERS	-	14,682	15,742	32,070	62,494	284,696
895	-	73,945	69,852	327,481	471,278	2,474,211
1103	-	9,516	44,893	69,841	124,250	763,253
AP	-	5,710	-	29,932	35,642	218,944
E	-	-	4,081	-	4,081	25,071
<b>Total</b>	<b>-</b>	<b>171,459</b>	<b>259,686</b>	<b>592,620</b>	<b>1,023,765</b>	<b>5,768,866</b>

UNION	POST-65 RETIREES		PRE-65 RETIREES	
	Premiums	EE Share	Premiums	EE Share
681	132,318	18,524	143,235	20,053
ERS	-	-	36,850	6,633
895	-	-	502,688	80,430
1103	135,420	18,959	199,351	27,909
Fixed	229,302	11,250	124,957	17,494
<b>Total</b>	<b>497,039</b>	<b>48,733</b>	<b>1,007,081</b>	<b>152,519</b>

## FIVE YEAR FINANCIAL PLAN - GENERAL FUND HEALTHCARE COSTS - FY24

		Employee		
		Annual Cost	Share	City Share
	Partnership Plan	7,387,085	1,113,261	6,273,824
8% Increase	Dental/Vision	453,432	68,334	385,098
8% Increase	Retirees - Pre 65	4,203,831	164,721	4,039,110
8% Increase	Retirees - Post 65	1,624,667	51,731	1,572,936
	<b>Total Healthcare</b>	<b>13,669,015</b>	<b>1,398,047</b>	<b>12,270,968</b>
	ERS	374,965	67,494	307,471
	City - Active	7,465,552	1,114,101	6,351,451
	City - Retiree	5,828,498	216,452	5,612,046
	<b>Total</b>	<b>13,669,015</b>	<b>1,398,047</b>	<b>12,270,968</b>

ACTIVE EMPLOYEES - TYPE OF COVERAGE							EE
UNION	N	S	D	F	Total	Contrib.	
681	8	36	31	27	102	14%	
ERS	3	6	3	5	17	18%	
895	20	34	15	58	127	16%	
1103	8	5	11	14	38	14%	
AP	9	3	-	6	18	14%	
E	2	-	1	-	3	14%	
<b>Total</b>	<b>50</b>	<b>84</b>	<b>61</b>	<b>110</b>	<b>305</b>		
<b>Rates</b>	<b>\$ -</b>	<b>\$ 1,224</b>	<b>\$ 2,624</b>	<b>\$ 3,207</b>	<b>8.0%</b>		

ACTIVE EMPLOYEES - TOTAL ANNUAL PREMIUM					
UNION	N	S	D	F	Total
681	-	528,552	975,994	1,039,081	2,543,627
ERS	-	88,092	94,451	192,422	374,965
895	-	499,188	472,255	2,232,100	3,203,543
1103	-	73,410	346,320	538,783	958,513
AP	-	44,046	-	230,907	274,953
E	-	-	31,484	-	31,484
<b>Total</b>	<b>-</b>	<b>1,233,288</b>	<b>1,920,504</b>	<b>4,233,293</b>	<b>7,387,085</b>

ACTIVE EMPLOYEES - EE COST SHARE						City
UNION	N	S	D	F	Total	Cost
681	-	73,997	136,639	145,471	356,107	2,187,520
ERS	-	15,857	17,001	34,636	67,494	307,471
895	-	79,870	75,561	357,136	512,567	2,690,976
1103	-	10,277	48,485	75,430	134,192	824,321
AP	-	6,166	-	32,327	38,493	236,460
E	-	-	4,408	-	4,408	27,076
<b>Total</b>	<b>-</b>	<b>186,167</b>	<b>282,094</b>	<b>645,000</b>	<b>1,113,261</b>	<b>6,273,824</b>

UNION	POST-65 RETIREES		PRE-65 RETIREES	
	Premiums	EE Share	Premiums	EE Share
681	142,903	20,006	154,694	21,657
ERS	-	-	39,798	7,164
895	-	-	542,903	86,865
1103	146,253	20,475	215,299	30,142
Fixed	247,646	11,250	134,954	18,893
<b>Total</b>	<b>536,802</b>	<b>51,731</b>	<b>1,087,647</b>	<b>164,721</b>

## FIVE YEAR FINANCIAL PLAN - GENERAL FUND HEALTHCARE COSTS - FY25

		Employee Annual Cost	Share	City Share
	Partnership Plan	7,978,047	1,202,322	6,775,725
8% Increase	Dental/Vision	489,707	73,801	415,906
8% Increase	Retirees - Pre 65	4,540,137	177,899	4,362,238
8% Increase	Retirees - Post 65	1,754,640	54,970	1,699,670
	<b>Total Healthcare</b>	<b>14,762,531</b>	<b>1,508,992</b>	<b>13,253,539</b>
	ERS	404,962	72,893	332,069
	City - Active	8,062,792	1,203,230	6,859,562
	City - Retiree	6,294,777	232,869	6,061,908
		<b>14,762,531</b>	<b>1,508,992</b>	<b>13,253,539</b>

ACTIVE EMPLOYEES - TYPE OF COVERAGE							EE
UNION	N	S	D	F	Total		Contrib.
681	8	36	31	27	102		14%
ERS	3	6	3	5	17		18%
895	20	34	15	58	127		16%
1103	8	5	11	14	38		14%
AP	9	3	-	6	18		14%
E	2	-	1	-	3		14%
<b>Total</b>	<b>50</b>	<b>84</b>	<b>61</b>	<b>110</b>	<b>305</b>		
<b>Rates</b>	<b>\$ -</b>	<b>\$ 1,321</b>	<b>\$ 2,834</b>	<b>\$ 3,464</b>	<b>8.0%</b>		

ACTIVE EMPLOYEES - TOTAL ANNUAL PREMIUM					
UNION	N	S	D	F	Total
681	-	570,836	1,054,073	1,122,206	2,747,116
ERS	-	95,139	102,007	207,816	404,962
895	-	539,123	510,035	2,410,666	3,459,824
1103	-	79,283	374,026	581,885	1,035,194
AP	-	47,570	-	249,379	296,949
E	-	-	34,002	-	34,002
<b>Total</b>	<b>-</b>	<b>1,331,951</b>	<b>2,074,144</b>	<b>4,571,952</b>	<b>7,978,047</b>

ACTIVE EMPLOYEES - EE COST SHARE						City
UNION	N	S	D	F	Total	Cost
681	-	79,917	147,570	157,109	384,596	2,362,520
ERS	-	17,125	18,361	37,407	72,893	332,069
895	-	86,260	81,606	385,706	553,572	2,906,252
1103	-	11,100	52,364	81,464	144,928	890,266
AP	-	6,660	-	34,913	41,573	255,376
E	-	-	4,760	-	4,760	29,242
<b>Total</b>	<b>-</b>	<b>201,062</b>	<b>304,661</b>	<b>696,599</b>	<b>1,202,322</b>	<b>6,775,725</b>

UNION	POST-65 RETIREES		PRE-65 RETIREES	
	Premiums	EE Share	Premiums	EE Share
681	154,335	21,607	167,069	23,390
ERS	-	-	42,982	7,737
895	-	-	586,336	93,814
1103	157,954	22,113	232,523	32,553
Fixed	267,457	11,250	145,750	20,405
<b>Total</b>	<b>579,746</b>	<b>54,970</b>	<b>1,174,659</b>	<b>177,899</b>

## FIVE YEAR FINANCIAL PLAN - GENERAL FUND HEALTHCARE COSTS - FY26

		Employee Annual Cost	Share	City Share
	Partnership Plan	8,616,291	1,298,507	7,317,784
8% Increase	Dental/Vision	528,884	79,705	449,179
8% Increase	Retirees - Pre 65	4,903,348	192,130	4,711,218
8% Increase	Retirees - Post 65	1,895,011	58,469	1,836,542
	<b>Total Healthcare</b>	<b>15,943,534</b>	<b>1,628,811</b>	<b>14,314,723</b>
	ERS	437,359	78,724	358,635
	City - Active	8,707,816	1,299,488	7,408,328
	City - Retiree	6,798,359	250,599	6,547,760
		<b>15,943,534</b>	<b>1,628,811</b>	<b>14,314,723</b>

ACTIVE EMPLOYEES - TYPE OF COVERAGE							EE
UNION	N	S	D	F	Total		Contrib.
681	8	36	31	27	102		14%
ERS	3	6	3	5	17		18%
895	20	34	15	58	127		16%
1103	8	5	11	14	38		14%
AP	9	3	-	6	18		14%
E	2	-	1	-	3		14%
<b>Total</b>	<b>50</b>	<b>84</b>	<b>61</b>	<b>110</b>	<b>305</b>		
<b>Rates</b>	<b>\$ -</b>	<b>\$ 1,427</b>	<b>\$ 3,060</b>	<b>\$ 3,741</b>	<b>8.0%</b>		

ACTIVE EMPLOYEES - TOTAL ANNUAL PREMIUM					
UNION	N	S	D	F	Total
681	-	616,503	1,138,398	1,211,984	2,966,885
ERS	-	102,750	110,168	224,441	437,359
895	-	582,253	550,838	2,603,520	3,736,611
1103	-	85,625	403,948	628,436	1,118,009
AP	-	51,375	-	269,330	320,705
E	-	-	36,723	-	36,723
<b>Total</b>	<b>-</b>	<b>1,438,507</b>	<b>2,240,074</b>	<b>4,937,711</b>	<b>8,616,291</b>

ACTIVE EMPLOYEES - EE COST SHARE						City
UNION	N	S	D	F	Total	Cost
681	-	86,310	159,376	169,678	415,364	2,551,521
ERS	-	18,495	19,830	40,399	78,724	358,635
895	-	93,160	88,134	416,563	597,857	3,138,754
1103	-	11,988	56,553	87,981	156,522	961,487
AP	-	7,193	-	37,706	44,899	275,806
E	-	-	5,141	-	5,141	31,582
<b>Total</b>	<b>-</b>	<b>217,146</b>	<b>329,034</b>	<b>752,327</b>	<b>1,298,507</b>	<b>7,317,784</b>

UNION	POST-65 RETIREES		PRE-65 RETIREES	
	Premiums	EE Share	Premiums	EE Share
681	166,682	23,336	180,435	25,261
ERS	-	-	46,421	8,356
895	-	-	633,242	101,319
1103	170,590	23,883	251,124	35,157
Fixed	288,854	11,250	157,410	22,037
<b>Total</b>	<b>626,126</b>	<b>58,469</b>	<b>1,268,632</b>	<b>192,130</b>

## FIVE YEAR FINANCIAL PLAN - GENERAL FUND HEALTHCARE COSTS - FY27

		Employee		
		Annual Cost	Share	City Share
	Partnership Plan	9,305,606	1,402,390	7,903,216
8% Increase	Dental/Vision	571,195	86,081	485,114
8% Increase	Retirees - Pre 65	5,295,616	207,500	5,088,116
8% Increase	Retirees - Post 65	2,046,612	62,245	1,984,367
	<b>Total Healthcare</b>	<b>17,219,029</b>	<b>1,758,216</b>	<b>15,460,813</b>
	ERS	472,349	85,023	387,326
	City - Active	9,404,452	1,403,448	8,001,004
	City - Retiree	7,342,228	269,745	7,072,483
	<b>Total</b>	<b>17,219,029</b>	<b>1,758,216</b>	<b>15,460,813</b>

ACTIVE EMPLOYEES - TYPE OF COVERAGE							EE
UNION	N	S	D	F	Total	Contrib.	
681	8	36	31	27	102	14%	
ERS	3	6	3	5	17	18%	
895	20	34	15	58	127	16%	
1103	8	5	11	14	38	14%	
AP	9	3	-	6	18	14%	
E	2	-	1	-	3	14%	
<b>Total</b>	<b>50</b>	<b>84</b>	<b>61</b>	<b>110</b>	<b>305</b>		
<b>Rates</b>	<b>\$ -</b>	<b>\$ 1,541</b>	<b>\$ 3,305</b>	<b>\$ 4,040</b>	<b>8.0%</b>		

ACTIVE EMPLOYEES - TOTAL ANNUAL PREMIUM					
UNION	N	S	D	F	Total
681	-	665,824	1,229,471	1,308,944	3,204,239
ERS	-	110,971	118,981	242,397	472,349
895	-	628,834	594,905	2,811,805	4,035,545
1103	-	92,476	436,264	678,712	1,207,451
AP	-	55,485	-	290,876	346,362
E	-	-	39,660	-	39,660
<b>Total</b>	<b>-</b>	<b>1,553,590</b>	<b>2,419,282</b>	<b>5,332,734</b>	<b>9,305,606</b>

ACTIVE EMPLOYEES - EE COST SHARE						City
UNION	N	S	D	F	Total	Cost
681	-	93,215	172,126	183,252	448,593	2,755,646
ERS	-	19,975	21,417	43,631	85,023	387,326
895	-	100,613	95,185	449,889	645,687	3,389,858
1103	-	12,947	61,077	95,020	169,044	1,038,407
AP	-	7,768	-	40,723	48,491	297,871
E	-	-	5,552	-	5,552	34,108
<b>Total</b>	<b>-</b>	<b>234,518</b>	<b>355,357</b>	<b>812,515</b>	<b>1,402,390</b>	<b>7,903,216</b>

UNION	POST-65 RETIREES		PRE-65 RETIREES	
	Premiums	EE Share	Premiums	EE Share
681	180,017	25,202	194,869	27,282
ERS	-	-	50,134	9,024
895	-	-	683,902	109,424
1103	184,237	25,793	271,214	37,970
Fixed	311,962	11,250	170,003	23,800
<b>Total</b>	<b>676,216</b>	<b>62,245</b>	<b>1,370,122</b>	<b>207,500</b>

**FIVE YEAR FINANCIAL PLAN - GENERAL FUND  
EXPENDITURE SUMMARY**

	----- 5 YEAR FINANCIAL PLAN -----						
	FY 21 ACTUAL	FY 22 FORECAST	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<u>GENERAL GOVERNMENT</u>							
PROPERTY REVALUATION	\$ 142,366	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
UNIDENTIFIED	\$ -	\$ -	\$ -	\$ 54,904	\$ 124,907	\$ 224,470	\$ 237,204
<b>TOTAL GENERAL GOVERNMENT</b>	<b>\$ 142,366</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 154,904</b>	<b>\$ 224,907</b>	<b>\$ 324,470</b>	<b>\$ 337,204</b>
<u>PUBLIC SAFETY</u>							
PD VEHICLES EXISTING LEASE (10 CARS)	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ -	\$ -	\$ -
PD VEHICLES NEW LEASE (5 CARS)	\$ -	\$ 74,000	\$ 74,000	\$ 74,000	\$ 74,000	\$ -	\$ -
PD VEHICLES NEW LEASE (PRISONER TRANS.)	\$ -	\$ 13,200	\$ 13,200	\$ 13,200	\$ 13,200	\$ -	\$ -
TELESTAFF SOFTWARE (END OF LIFE)	\$ 38,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DISPATCH 911 COMPUTERS	\$ -	\$ 32,750	\$ -	\$ -	\$ -	\$ -	\$ -
FED.CAT TRAP-NEUTER PROG.	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -
COMPUTER CRIME LAB.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRAFFIC CONTROL- Parking Ticket System	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL PUBLIC SAFETY</b>	<b>\$ 96,000</b>	<b>\$ 177,950</b>	<b>\$ 150,200</b>	<b>\$ 145,200</b>	<b>\$ 87,200</b>	<b>\$ -</b>	<b>\$ -</b>
<u>PUBLIC WORKS</u>							
HWY.SMALL EQUIP.	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COVID MEMORIAL	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
BUILD.MAINT.EQUIP.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL PUBLIC WORKS</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<u>INFORMATION &amp; TECHNOLOGY</u>							
CITY WIDE INFO. TECH.	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
FIREWALLS	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -
CORE SWITCHES	\$ -	\$ 45,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -
STORAGE NAS	\$ -	\$ 61,000	\$ -	\$ -	\$ -	\$ -	\$ -
BATTERY BACKUP REPLACEMENTS	\$ -	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ -
WIRELESS ACCESS POINTS	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -
IP PHONE	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -
APC SMART UPS	\$ -	\$ -	\$ 6,845	\$ -	\$ -	\$ -	\$ -
SECURITY MAGLOCK SYSTEM	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -
EXCHANGE 2019 (END OF LIFE)	\$ 29,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
VMWARE UPDATE (END OF LIFE)	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WINDOWS SERVER 2019 (END OF LIFE)	\$ 25,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL INFORMATION AND TECHNOLOGY</b>	<b>\$ 69,600</b>	<b>\$ 110,500</b>	<b>\$ 211,845</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
<b>GRAND TOTAL CAPITAL &amp; NON-RECURRING</b>	<b>\$ 337,966</b>	<b>\$ 388,450</b>	<b>\$ 462,045</b>	<b>\$ 400,104</b>	<b>\$ 412,107</b>	<b>\$ 424,470</b>	<b>\$ 437,204</b>

## FIVE YEAR FINANCIAL PLAN - ALLINGTOWN

	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20 ACTUAL	FY 21 FORECAST	FY 22 BUDGET	FY 23 FORECAST	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>REVENUE</b>								
Tax Levy - Current Year	\$ 7,013,141	\$ 7,325,474	\$ 6,993,596	\$ 6,790,177	\$ 6,834,071	\$ 7,021,836	\$ 7,333,210	\$ 7,596,449
Tax Levy - Prior Years	\$ 151,284	\$ 147,749	\$ 70,700	\$ 66,000	\$ 70,700	\$ 70,700	\$ 70,700	\$ 70,700
Tax Levy - Suspense	\$ 5,101	\$ 4,874	\$ 6,900	\$ 6,000	\$ 5,700	\$ 5,900	\$ 6,100	\$ 5,900
<b>NON CURRENT TAXES</b>	<b>\$ 156,385</b>	<b>\$ 152,623</b>	<b>\$ 77,600</b>	<b>\$ 72,000</b>	<b>\$ 76,400</b>	<b>\$ 76,600</b>	<b>\$ 76,800</b>	<b>\$ 76,600</b>
Tax Interest - Current Year	\$ 37,875	\$ 35,356	\$ 24,400	\$ 22,000	\$ 29,900	\$ 27,900	\$ 26,100	\$ 26,500
Tax Interest - Prior Years	\$ 27,300	\$ 23,874	\$ 16,900	\$ 15,000	\$ 20,800	\$ 19,100	\$ 18,000	\$ 18,200
Tax Interest - Suspense	\$ 8,551	\$ 7,295	\$ 9,200	\$ 7,000	\$ 8,000	\$ 7,900	\$ 8,000	\$ 7,700
<b>INTEREST &amp; LIEN FEES</b>	<b>\$ 73,726</b>	<b>\$ 66,526</b>	<b>\$ 50,500</b>	<b>\$ 44,000</b>	<b>\$ 58,700</b>	<b>\$ 54,900</b>	<b>\$ 52,100</b>	<b>\$ 52,400</b>
Miscellaneous Fees	\$ 118,095	\$ 25,320	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
FEMA Grants	\$ -	\$ -	\$ 300,000	\$ 271,429	\$ -	\$ -	\$ -	\$ -
Pilot-Colleges & Hospitals	\$ -	\$ -	\$ -	\$ 770,501	\$ -	\$ -	\$ -	\$ -
MRSA - Motor Vehicle/MV Cap	\$ 160,170	\$ 960,525	\$ 960,525	\$ 960,525	\$ 960,525	\$ 960,525	\$ 960,525	\$ 960,525
State Miscellaneous Grants	\$ 21,515	\$ 21,515	\$ -	\$ 21,515	\$ -	\$ -	\$ -	\$ -
SCCRWA-Pilot Grant	\$ 59,829	\$ 59,404	\$ 56,000	\$ 49,166	\$ 56,000	\$ 56,000	\$ 56,000	\$ 56,000
Police/FD Extra Duty	\$ 10,555	\$ 420	\$ 6,000	\$ 4,000	\$ 7,300	\$ 5,200	\$ 4,400	\$ 5,600
FD Bundle Billing EMS	\$ 14,078	\$ 11,709	\$ 30,000	\$ 40,000	\$ 24,200	\$ 23,900	\$ 26,500	\$ 29,500
FD Transport Income	\$ 35,785	\$ 39,340	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Insurance Reimbursement	\$ 6,375	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Donations	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Miscellaneous	\$ 2,633	\$ 13,357	\$ 23,600	\$ -	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600
<b>NON TAX INCOME</b>	<b>\$ 529,035</b>	<b>\$ 1,131,590</b>	<b>\$ 1,536,125</b>	<b>\$ 2,277,136</b>	<b>\$ 1,209,625</b>	<b>\$ 1,207,225</b>	<b>\$ 1,209,025</b>	<b>\$ 1,213,225</b>
<b>TOTAL INCOME</b>	<b>\$ 7,772,287</b>	<b>\$ 8,676,213</b>	<b>\$ 8,657,821</b>	<b>\$ 9,183,313</b>	<b>\$ 8,178,796</b>	<b>\$ 8,360,561</b>	<b>\$ 8,671,135</b>	<b>\$ 8,938,674</b>

## FIVE YEAR FINANCIAL PLAN - ALLINGTOWN

	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20 ACTUAL	FY 21 FORECAST	FY 22 BUDGET	FY 23 FORECAST	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>ADMINISTRATION</b>								
Regular Wages	\$ 173,550	\$ 223,878	\$ 278,579	\$ 282,273	\$ 286,119	\$ 286,119	\$ 286,119	\$ 286,119
Gas Heating	\$ 8,626	\$ 9,994	\$ 13,000	\$ 15,000	\$ 11,700	\$ 12,400	\$ 13,000	\$ 13,000
Electricity	\$ 15,971	\$ 15,430	\$ 23,140	\$ 16,000	\$ 17,600	\$ 18,000	\$ 18,700	\$ 17,600
Water	\$ 172,544	\$ 177,827	\$ 195,400	\$ 195,000	\$ 188,900	\$ 193,100	\$ 197,000	\$ 197,400
Telephone Expense	\$ 22,515	\$ 9,555	\$ 14,000	\$ 14,000	\$ 15,300	\$ 13,500	\$ 14,500	\$ 14,600
Training And Education	\$ 9,720	\$ 31,000	\$ 32,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000
Business Expense	\$ 8,698	\$ 10,000	\$ 10,000	\$ 14,000	\$ 10,700	\$ 11,200	\$ 11,500	\$ 11,900
Financial Services	\$ 15,000	\$ 21,048	\$ 13,000	\$ 20,000	\$ 17,300	\$ 17,800	\$ 17,000	\$ 18,000
Building Maintenance/Repair	\$ 45,553	\$ 19,043	\$ 20,000	\$ 20,000	\$ 26,100	\$ 21,300	\$ 21,900	\$ 22,300
Equipment Maintenance/Repair	\$ 53,722	\$ 45,175	\$ 39,000	\$ 70,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Psychological Testing	\$ -	\$ 3,081	\$ 12,000	\$ 14,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Office Supplies	\$ 3,525	\$ 4,648	\$ 6,000	\$ 6,000	\$ 5,000	\$ 5,400	\$ 5,600	\$ 5,500
Automotive Fuel & Fluids	\$ 13,828	\$ 13,586	\$ 16,000	\$ 18,000	\$ 15,400	\$ 15,700	\$ 16,300	\$ 16,400
LAP Prem-Allingtn	\$ 37,751	\$ 18,248	\$ 45,000	\$ 47,177	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Health Insurance Premiums	\$ 1,369,305	\$ 1,274,947	\$ 1,680,033	\$ 1,618,808	\$ 1,748,313	\$ 1,888,178	\$ 2,039,232	\$ 2,202,370
Life Insurance Premiums	\$ 11,984	\$ 11,981	\$ 14,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
FICA-City's Share	\$ 57,660	\$ 49,848	\$ 58,400	\$ 7,621	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
Pension - City's Share	\$ 2,319,699	\$ 3,144,865	\$ 2,540,196	\$ 2,053,411	\$ 2,125,000	\$ 2,109,000	\$ 2,128,000	\$ 2,179,000
Pension - Additional Contribution	\$ -	\$ 748	\$ 350,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -
Advance Funding OPEB Trust	\$ -	\$ 8,650	\$ 50,000	\$ 125,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Heart & Hypertension	\$ 840	\$ 25,000	\$ 70,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Workers Comp Prem-Allingtwn	\$ 304,030	\$ 1,807	\$ 125,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Personal Computers	\$ 15,619	\$ 78,828	\$ 32,000	\$ 175,000	\$ 75,400	\$ 90,300	\$ 93,200	\$ 108,500
Radio Equipment	\$ 777	\$ 4,256	\$ 4,000	\$ 16,000	\$ 6,300	\$ 7,600	\$ 8,500	\$ 9,600
Unallocated Contingency	\$ 2,795	\$ -	\$ 155,000	\$ 680,000	\$ 680,000	\$ 680,000	\$ 680,000	\$ 680,000
Miscellaneous	\$ 10,474	\$ -	\$ 12,000	\$ 340,000	\$ 90,600	\$ 110,700	\$ 138,300	\$ 169,900
Allingtwn Capital Projects	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 99,920	\$ 99,920
Reserve Deficit Reduction	\$ 5,436	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL ADMINISTRATION</b>	<b>\$ 4,679,622</b>	<b>\$ 5,203,445</b>	<b>\$ 5,807,748</b>	<b>\$ 5,911,290</b>	<b>\$ 5,546,232</b>	<b>\$ 5,706,797</b>	<b>\$ 6,015,271</b>	<b>\$ 6,278,610</b>



## FIVE YEAR FINANCIAL PLAN - ALLINGTOWN

	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27
	ACTUAL	FORECAST	BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
<b>OPERATIONS</b>								
Regular Wages	\$ 1,453,873	\$ 1,478,166	\$ 1,549,064	\$ 1,596,383	\$ 1,583,339	\$ 1,583,339	\$ 1,583,339	\$ 1,583,339
Overtime	\$ 436,008	\$ 537,339	\$ 400,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000
Separation Pay	\$ -	\$ -	\$ 25,000	\$ 60,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Workers' Comp. Pay	\$ 17,604	\$ 10,020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Telephone Expense - ERS Charge	\$ 291,776	\$ 223,002	\$ 296,034	\$ 304,900	\$ 312,900	\$ 317,300	\$ 322,100	\$ 326,900
Uniform Allowance - Full Time	\$ 10,690	\$ 13,911	\$ 28,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
Tools & Miscellaneous Equipmnt	\$ 15,600	\$ 108,837	\$ 88,850	\$ 90,000	\$ 75,800	\$ 90,900	\$ 86,400	\$ 85,800
Medical Supplies	\$ 19,725	\$ 20,648	\$ 30,000	\$ 35,000	\$ 26,300	\$ 28,000	\$ 29,800	\$ 29,800
FICA-CITY'S SHARE	\$ -	\$ 20,078	\$ -	\$ 60,442	\$ -	\$ -	\$ -	\$ -
PENSION - CITY'S SHARE	\$ -	\$ 50,764	\$ -	\$ 66,073	\$ -	\$ -	\$ -	\$ -
Trucks	\$ 80,944	\$ 28,588	\$ 330,000	\$ 465,000	\$ -	\$ -	\$ -	\$ -
Educational Reimbursement	\$ -	\$ -	\$ 103,125	\$ 107,225	\$ 107,225	\$ 107,225	\$ 107,225	\$ 107,225
<b>TOTAL OPERATIONS</b>	<b>\$ 2,326,218</b>	<b>\$ 2,491,353</b>	<b>\$ 2,850,073</b>	<b>\$ 3,272,023</b>	<b>\$ 2,632,564</b>	<b>\$ 2,653,764</b>	<b>\$ 2,655,864</b>	<b>\$ 2,660,064</b>
<b>TOTAL EXPENSES</b>	<b>\$ 7,005,840</b>	<b>\$ 7,694,798</b>	<b>\$ 8,657,821</b>	<b>\$ 9,183,313</b>	<b>\$ 8,178,796</b>	<b>\$ 8,360,561</b>	<b>\$ 8,671,135</b>	<b>\$ 8,938,674</b>
ADMINISTRATION	\$ 4,679,622	\$ 5,203,445	\$ 5,807,748	\$ 5,911,290	\$ 5,546,232	\$ 5,706,797	\$ 6,015,271	\$ 6,278,610
OPERATIONS	\$ 2,326,218	\$ 2,491,353	\$ 2,850,073	\$ 3,272,023	\$ 2,632,564	\$ 2,653,764	\$ 2,655,864	\$ 2,660,064
<b>TOTAL EXPENSES</b>	<b>\$ 7,005,840</b>	<b>\$ 7,694,798</b>	<b>\$ 8,657,821</b>	<b>\$ 9,183,313</b>	<b>\$ 8,178,796</b>	<b>\$ 8,360,561</b>	<b>\$ 8,671,135</b>	<b>\$ 8,938,674</b>
<b>CURRENT TAX CALCULATION</b>								
Net GL - Motor Vehicle	\$ 53,128,800	\$ 57,523,260	\$ 62,385,230	\$ 77,526,620	\$ 77,526,620	\$ 77,526,620	\$ 77,526,620	\$ 77,526,620
Net GL - Real Estate/PP	\$ 479,582,523	\$ 495,341,903	\$ 568,606,571	\$ 574,211,414	\$ 582,131,018	\$ 589,019,298	\$ 595,300,959	\$ 601,217,065
<b>Net Grand List</b>	<b>\$ 532,711,323</b>	<b>\$ 552,865,163</b>	<b>\$ 630,991,801</b>	<b>\$ 651,738,034</b>	<b>\$ 659,657,638</b>	<b>\$ 666,545,918</b>	<b>\$ 672,827,579</b>	<b>\$ 678,743,685</b>
Mill Rate - MV	8.0	8.0	8.0	3.0	3.0	3.0	3.0	3.0
Mill Rate - R/E, PP	14.02	14.02	11.62	11.61	11.53	11.72	12.13	12.45
Gross Tax Levy - MV			\$ 499,082	\$ 232,580	\$ 232,580	\$ 232,580	\$ 232,580	\$ 232,580
Gross Tax Levy - R/E, PP			\$ 6,608,231	\$ 6,668,007	\$ 6,712,614	\$ 6,903,432	\$ 7,219,869	\$ 7,487,389
Gross Tax Levy			\$ 7,107,313	\$ 6,900,586	\$ 6,945,194	\$ 7,136,012	\$ 7,452,449	\$ 7,719,969
Collection Rate			98.40%	98.40%	98.40%	98.40%	98.40%	98.40%
Tax Levy - Current Year			-4.53%	-2.91%	0.65%	2.75%	4.43%	3.59%

## FIVE YEAR FINANCIAL PLAN - ALLINGTOWN

	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20 ACTUAL	FY 21 FORECAST	FY 22 BUDGET	FY 23 FORECAST	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>FINANCIAL SUMMARY:</b>								
ADMINISTRATION	\$ 4,679,622	\$ 5,203,445	\$ 5,807,748	\$ 5,911,290	\$ 5,546,232	\$ 5,706,797	\$ 6,015,271	\$ 6,278,610
OPERATIONS	\$ 2,326,218	\$ 2,491,353	\$ 2,850,073	\$ 3,272,023	\$ 2,632,564	\$ 2,653,764	\$ 2,655,864	\$ 2,660,064
TOTAL EXPENSE	\$ 7,005,840	\$ 7,694,798	\$ 8,657,821	\$ 9,183,313	\$ 8,178,796	\$ 8,360,561	\$ 8,671,135	\$ 8,938,674
NON CURRENT TAX REVENUES	\$ 759,146	\$ 1,350,739	\$ 1,664,225	\$ 2,393,136	\$ 1,344,725	\$ 1,338,725	\$ 1,337,925	\$ 1,342,225
CURRENT PERIOD TAXES	\$ 7,013,141	\$ 7,325,474	\$ 6,993,596	\$ 6,790,177	\$ 6,834,071	\$ 7,021,836	\$ 7,333,210	\$ 7,596,449
TOTAL REVENUES	\$ 7,772,287	\$ 8,676,213	\$ 8,657,821	\$ 9,183,313	\$ 8,178,796	\$ 8,360,561	\$ 8,671,135	\$ 8,938,674
TAX REVENUE INC/(DEC) %	1.8%	4.5%	-4.5%	-2.9%	0.6%	2.7%	4.4%	3.6%
BEGINNING FUND BALANCE	\$ 899,803	\$ 1,666,250	\$ 2,647,665	\$ 2,647,665	\$ 2,647,665	\$ 2,647,665	\$ 2,647,665	\$ 2,647,665
SURPLUS/(DEFICIT)	\$ 766,447	\$ 981,415	-	-	-	-	-	-
<b>ENDING FUND BALANCE</b>	<b>\$ 1,666,250</b>	<b>\$ 2,647,665</b>	<b>\$ 2,647,665</b>	<b>\$ 2,647,665</b>	<b>\$ 2,647,665</b>	<b>\$ 2,647,665</b>	<b>\$ 2,647,665</b>	<b>\$ 2,647,665</b>
FUND BALANCE % OF TOTAL EXP.	23.78%	34.41%	30.58%	28.83%	32.37%	31.67%	30.53%	29.62%
Mill Rate - R/E, PP	14.02	14.02	11.62	11.61	11.53	11.72	12.13	12.45
MILL RATE CHANGE	-	-	(2.40)	(0.01)	(0.08)	0.19	0.41	0.32
							0.10	0.32

## FIVE YEAR FINANCIAL PLAN - ALLINGTOWN GRAND LIST PROJECTIONS

Assessment	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20 ACTUAL	FY 21 FORECAST	FY 22 BUDGET	FY 23 FORECAST	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
Net GL - Motor Vehicle	53,128,800	57,523,260	62,385,230	77,526,620	77,526,620	77,526,620	77,526,620	77,526,620
Growth Factor	2.30%	8.27%	8.45%	24.27%	0.00%	0.00%	0.00%	0.00%
Real Estate/Personal Property	479,582,523	495,341,903	568,606,571	574,211,414	579,953,528	585,753,063	591,610,594	597,526,700
Growth Factor	2.09%	3.29%	14.79%	0.99%	1.00%	1.00%	1.00%	1.00%
Development Impact - Forest Manor	-	-	-	-	1,329,230	1,993,845	1,993,845	1,993,845
Development Impact - Park View	-	-	-	-	848,260	1,272,390	1,696,520	1,696,520
Development Impact -	-	-	-	-	-	-	-	-
Real Estate/Personal Property Total	479,582,523	495,341,903	568,606,571	574,211,414	582,131,018	589,019,298	595,300,959	601,217,065
<b>Total Net Grand List</b>	<b>532,711,323</b>	<b>552,865,163</b>	<b>630,991,801</b>	<b>651,738,034</b>	<b>659,657,638</b>	<b>666,545,918</b>	<b>672,827,579</b>	<b>678,743,685</b>
<b>Original Grand List Assumptions</b>	<b>523,146,153</b>	<b>523,424,443</b>	<b>542,562,318</b>	<b>542,840,608</b>				

## FIVE YEAR FINANCIAL PLAN - SEWER FUND

		----- 5 YEAR FINANCIAL PLAN -----							
		FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>REVENUE</b>									
46610	Sewer Use Fees-Current	\$11,099,354	\$10,919,522	\$11,116,636	\$11,825,022	\$11,208,077	\$11,421,574	\$11,629,379	\$11,677,390
46620	Sewer Use Fees - Prior Years	\$44,663	\$26,498	\$30,000	\$30,000	\$29,698	\$30,796	\$31,070	\$31,437
46630	Sewer Interest & Liens - Current	\$70,503	\$46,398	\$20,000	\$20,000	\$28,799	\$22,933	\$23,911	\$25,214
46640	Sewer Interest & Liens - PY	\$14,528	\$15,478	\$15,000	\$17,000	\$15,826	\$15,942	\$16,256	\$16,008
46670	Orange Share Service Charge	\$490,000	\$380,000	\$380,000	\$380,000	\$387,600	\$390,184	\$393,647	\$398,287
47675	Orange Share Cwf Debt	\$156,425	\$156,425	\$196,200	\$196,200	\$176,312	\$181,284	\$187,499	\$185,324
47680	Nitrogen Credit	\$230,059	\$125,785	\$70,000	\$30,000	\$30,900	\$31,827	\$32,782	\$33,765
47900	Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
45251	Clean Water Fund Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>		<b>\$12,105,531</b>	<b>\$11,670,107</b>	<b>\$11,827,836</b>	<b>\$12,498,222</b>	<b>\$11,877,212</b>	<b>\$12,094,540</b>	<b>\$12,314,544</b>	<b>\$12,367,425</b>
<b>SEWER OPERATIONS ADMIN</b>									
51000	Regular Wages	\$110,226	\$110,524	\$109,085	\$121,950	\$124,389	\$124,389	\$124,389	\$124,389
51050	Secretary/Clerk	\$1,050	\$0	\$1,545	\$4,000	\$1,530	\$1,530	\$1,530	\$1,530
51500	Overtime	\$685	\$8,581	\$20,089	\$8,000	\$0	\$0	\$0	\$0
52360	Business Expense	\$5,270	\$3,915	\$12,000	\$12,000	\$8,296	\$9,053	\$10,337	\$9,922
52420	Financial Services	\$55,166	\$55,166	\$55,166	\$55,156	\$55,164	\$55,163	\$55,162	\$55,161
52440	Engineering Services	\$387,838	\$444,581	\$500,000	\$500,000	\$481,010	\$505,468	\$521,450	\$527,081
52580	Equipment Maintenance/Repair	\$330,847	\$452,995	\$275,000	\$500,000	\$389,710	\$404,426	\$392,284	\$421,605
52750	Fees And Charges	\$845	\$3,530	\$7,000	\$7,000	\$4,594	\$5,531	\$6,031	\$5,789
53200	Heating Oil	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0
54100	Fringe Benefits	\$18,082	\$10,300	\$15,624	\$9,330	\$13,334	\$12,147	\$12,609	\$11,855
54130	FICA-City's Share	\$0	\$3,136	\$8,858	\$9,000	\$0	\$0	\$0	\$0
54140	Pension - City's Share	\$0	\$0	\$426	\$101,954	\$0	\$0	\$0	\$0
54640	CWF - Debt Serv. - General Fund	\$658,875	\$361,128	\$204,680	\$2,000	\$0	\$0	\$0	\$0
55710	Capital Improv.-Sewer Plant	\$256,866	\$605,523	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000
55720	Capital Imp - Collection System	\$441,639	\$281,315	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000
55749	Clean Water (New)	\$1,797,987	\$1,797,987	\$1,797,987	\$1,797,987	\$1,797,987	\$1,797,987	\$1,797,987	\$1,797,987
55749	Clean Water Fund New Issues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
56010	Unallocated Contingency	\$0	\$0	\$0	\$300,000	\$400,000	\$400,000	\$400,000	\$400,000
56990	Miscellaneous	\$450,700	\$354,125	\$535,000	\$535,000	\$545,000	\$507,000	\$546,400	\$549,400
<b>TOTAL ADMINISTRATION</b>		<b>\$4,516,076</b>	<b>\$4,492,805</b>	<b>\$4,742,460</b>	<b>\$5,178,377</b>	<b>\$5,021,014</b>	<b>\$5,022,694</b>	<b>\$5,068,179</b>	<b>\$5,104,719</b>

## FIVE YEAR FINANCIAL PLAN - SEWER FUND

		----- 5 YEAR FINANCIAL PLAN -----							
		FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b><u>IN-HOUSE SEWER OPERATIONS</u></b>									
51000	Regular Wages	\$1,632,489	\$1,580,217	\$1,680,992	\$1,906,913	\$1,833,386	\$1,826,931	\$1,831,528	\$1,877,161
51500	Overtime	\$651,544	\$659,655	\$659,166	\$660,000	\$550,000	\$550,000	\$550,000	\$550,000
51530	Vacation Buy Back	\$0	\$5,746	\$2,792	\$17,000	\$0	\$0	\$0	\$0
51800	Separation Pay	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
52100	Gas Heating	\$30,469	\$65,144	\$66,000	\$70,000	\$57,903	\$64,762	\$64,666	\$64,333
52105	Gases (Propane, Etc)	\$571	\$840	\$5,000	\$5,000	\$2,853	\$3,423	\$4,069	\$3,836
52110	Electricity	\$1,021,190	\$964,569	\$1,200,000	\$1,200,000	\$1,224,000	\$1,248,480	\$1,273,450	\$1,298,919
52130	Water	\$114,601	\$190,000	\$171,000	\$175,000	\$162,650	\$174,663	\$170,828	\$170,785
52150	Telephone Expense	\$2,282	\$8,000	\$6,000	\$8,000	\$6,071	\$7,018	\$6,772	\$6,965
52510	Maintenance Service Agreement	\$46,795	\$25,005	\$80,000	\$80,000	\$60,848	\$64,536	\$74,913	\$73,578
52540	Motor Vehicle Maint/Repair	\$16,980	\$29,116	\$40,000	\$40,000	\$31,524	\$35,160	\$36,671	\$35,839
52650	Other Rental	\$805	\$400	\$5,000	\$5,000	\$2,801	\$3,300	\$4,025	\$3,782
52770	Other Contractual Services	\$193,090	\$184,040	\$200,000	\$200,000	\$210,000	\$204,465	\$209,725	\$212,229
52910	Trash Pickup	\$12,998	\$15,000	\$15,000	\$16,000	\$14,750	\$15,188	\$15,235	\$15,293
53000	Supplies & Materials	\$155,457	\$189,707	\$200,000	\$200,000	\$190,017	\$198,830	\$201,156	\$201,451
53200	Heating Oil	\$646,418	\$779,999	\$800,000	\$1,000,000	\$822,736	\$867,697	\$890,060	\$913,026
53210	Automotive Fuel & Fluids	\$28,710	\$20,151	\$25,000	\$25,000	\$24,715	\$23,717	\$24,608	\$24,510
53250	Tools & Miscellaneous Equipmnt	\$28,260	\$24,150	\$50,000	\$50,000	\$38,103	\$40,563	\$44,667	\$43,333
53430	Janitorial Supplies	\$15,635	\$13,430	\$15,000	\$16,000	\$15,016	\$14,861	\$15,219	\$15,274
53435	Chemicals	\$129,891	\$103,607	\$140,000	\$140,000	\$130,942	\$131,210	\$138,249	\$137,802
53445	Safety Supplies	\$5,024	\$9,883	\$8,000	\$8,000	\$7,881	\$8,610	\$8,285	\$8,358
53450	Laboratory Supplies	\$62,819	\$65,143	\$66,000	\$68,000	\$65,468	\$66,153	\$66,405	\$66,507
53460	Clothing & Uniforms	\$35,666	\$34,546	\$36,000	\$36,000	\$35,553	\$35,525	\$35,770	\$35,712
54100	Fringe Benefits	\$639,972	\$323,387	\$397,338	\$460,000	\$492,200	\$526,654	\$563,520	\$602,966
54130	FICA-City's Share	\$165,035	\$166,500	\$148,595	\$183,932	\$168,498	\$167,015	\$164,938	\$171,093
54140	Pension - City's Share	\$0	\$132,422	\$123,751	\$200,000	\$135,000	\$135,000	\$135,000	\$135,000
54232	Lap Claims-Sewer	\$67,429	\$109,325	\$959,832	\$250,000	\$346,647	\$416,451	\$493,233	\$376,583
54735	Sewer Claims-Workers Comp	\$26,005	\$171,320	\$97,219	\$0	\$73,636	\$85,544	\$64,100	\$55,820
56215	Outside Services	\$80,009	\$93,720	\$150,000	\$100,000	\$103,000	\$106,090	\$109,273	\$112,551
54390	Operating Transfer Out	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0
<b>TOTAL OPERATIONS</b>		<b>\$5,810,145</b>	<b>\$5,965,021</b>	<b>\$7,397,685</b>	<b>\$7,319,845</b>	<b>\$6,856,198</b>	<b>\$7,071,846</b>	<b>\$7,246,365</b>	<b>\$7,262,706</b>
<b>TOTAL EXPENSE</b>		<b>\$10,326,220</b>	<b>\$10,457,826</b>	<b>\$12,140,145</b>	<b>\$12,498,222</b>	<b>\$11,877,212</b>	<b>\$12,094,540</b>	<b>\$12,314,544</b>	<b>\$12,367,425</b>
<b>SURPLUS/(DEFICIT)</b>		<b>\$1,779,310</b>	<b>\$1,212,280</b>	<b>-\$312,309</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## FIVE YEAR FINANCIAL PLAN - SEWER FUND

	----- 5 YEAR FINANCIAL PLAN -----							
	FY 20 ACTUAL	FY 21 ACTUAL	FY 22 BUDGET	FY 23 RECOMM.	FY 24 FORECAST	FY 25 FORECAST	FY 26 FORECAST	FY 27 FORECAST
<b>FINANCIAL SUMMARY:</b>								
ADMINISTRATION	\$4,516,076	\$4,492,805	\$4,742,460	\$5,178,377	\$5,021,014	\$5,022,694	\$5,068,179	\$5,104,719
OPERATIONS	\$5,810,145	\$5,965,021	\$7,397,685	\$7,319,845	\$6,856,198	\$7,071,846	\$7,246,365	\$7,262,706
TOTAL EXPENSE	\$10,326,220	\$10,457,826	\$12,140,145	\$12,498,222	\$11,877,212	\$12,094,540	\$12,314,544	\$12,367,425
NON CURRENT TAX REVENUES	\$1,006,177	\$750,584	\$711,200	\$673,200	\$669,135	\$672,966	\$685,165	\$690,035
CURRENT PERIOD TAXES	\$11,099,354	\$10,919,522	\$11,116,636	\$11,825,022	\$11,208,077	\$11,421,574	\$11,629,379	\$11,677,390
TOTAL REVENUES	\$12,105,531	\$11,670,107	\$11,827,836	\$12,498,222	\$11,877,212	\$12,094,540	\$12,314,544	\$12,367,425
BEGINNING FUND BALANCE	\$1,350,939	\$3,130,249	\$4,342,530	\$4,030,221	\$4,030,221	\$4,030,221	\$4,030,221	\$4,030,221
SURPLUS/(DEFICIT)	\$1,779,310	\$1,212,280	-\$312,309	\$0	\$0	\$0	\$0	\$0
<b>ENDING FUND BALANCE</b>	<b>\$3,130,249</b>	<b>\$4,342,530</b>	<b>\$4,030,221</b>	<b>\$4,030,221</b>	<b>\$4,030,221</b>	<b>\$4,030,221</b>	<b>\$4,030,221</b>	<b>\$4,030,221</b>
FUND BALANCE % OF TOTAL EXP.	30.31%	41.52%	33.20%	32.25%	33.93%	33.32%	32.73%	32.59%

### RATE CALCULATION:

AMOUNT RAISED BY CURRENT TAXES				\$11,825,022	\$11,208,077	\$11,421,574	\$11,629,379	\$11,677,390
COLLECTION RATE				98.4%	98.4%	98.4%	98.4%	98.4%
GROSS TAX LEVY				\$12,017,299	\$11,390,322	\$11,607,291	\$11,818,475	\$11,867,267
ESTIMATED # OF UNITS				26,500	26,500	26,500	26,500	26,500
<b>SEWER USE RATE</b>	<b>\$426</b>	<b>\$426</b>	<b>\$426</b>	<b>\$453</b>	<b>\$430</b>	<b>\$438</b>	<b>\$446</b>	<b>\$448</b>

**CITY OF WEST HAVEN ANALYSIS OF SEWER FUND BALANCE**

	<b>FY 21 ACTUAL</b>	<b>FY 22 FORECAST</b>	<b>FY 23 RECOMM.</b>	<b>FY 24 FORECAST</b>	<b>FY 25 FORECAST</b>	<b>FY 26 FORECAST</b>	<b>FY 27 FORECAST</b>
<b>TOTAL REVENUE</b>	11,670,107	11,827,836	12,498,222	11,877,212	12,094,540	12,314,544	12,367,425
<b>TOTAL EXPENSES</b>	10,457,826	12,140,145	12,498,222	11,877,212	12,094,540	12,314,544	12,367,425
<b>SURPLUS/(DEFICIT) WITHOUT MARB FUNDING</b>	<b>1,212,280</b>	<b>(312,309)</b>	-	-	-	-	-
<b>OTHER REVENUES</b>	-	-	-	-	-	-	-
<b>FINAL SURPLUS/(DEFICIT)</b>	<b>1,212,280</b>	<b>(312,309)</b>	-	-	-	-	-
<b>SEWER RATE</b>	\$426	\$426	\$453	\$430	\$438	\$446	\$448
<b>SEWER RATE (ORIGINAL MODEL)</b>	\$426	\$421	\$425	\$425	\$429		
<b>SEWER RATE CHANGE</b>		-	27.00	(23.00)	8.00	8.00	2.00
<b>SEWER RATE CHANGE (ORIGINAL MODEL)</b>		(5.00)	4.00	-	4.00		
<b>BEGINNING FUND BALANCE</b>		4,904,432	4,592,123	4,592,123	4,592,123	4,592,123	4,592,123
<b>ENDING FUND BALANCE</b>	<b>4,904,432</b>	<b>4,592,123</b>	<b>4,592,123</b>	<b>4,592,123</b>	<b>4,592,123</b>	<b>4,592,123</b>	<b>4,592,123</b>
<b>ORIGINAL FUND BALANCE (ORIGINAL MODEL)</b>	(384,234)	(180,630)	(48,207)	249,091	400,975		
<b>FUND BALANCE % OF TOTAL EXP.</b>	46.90%	37.83%	36.74%	38.66%	37.97%	37.29%	37.13%
<b>FUND BALANCE % OF TOTAL EXP. (ORIGINAL MODEL)</b>	-3.67%	-1.49%	-0.39%	2.10%	3.32%		