

## MILL RATE CALCULATION - GENERAL FUND

	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 PROJECTED	FY2021 PROPOSED	FY2022 FORECAST	FY2023 FORECAST	FY2024 FORECAST	FY2025 FORECAST
<b>TOTAL EXPENDITURES</b>	<b>159,737,299</b>	<b>160,013,976</b>	<b>162,227,011</b>	<b>165,217,793</b>	<b>167,904,869</b>	<b>168,879,164</b>	<b>168,788,964</b>	<b>167,838,849</b>
OPERATIONAL REVENUE	7,929,790	8,391,490	7,908,928	6,711,555	7,001,126	6,868,047	6,909,418	6,889,309
FEDERAL AND STATE GRANTS	52,935,087	53,241,754	53,173,505	53,132,054	53,153,826	53,161,600	53,161,556	53,171,685
DEFICIT BOND PROCEEDS	16,626,016	-	-	-	-	-	-	-
MARB RESTRUCTURING FUNDS	8,000,000	5,000,000	4,115,542	4,000,000	2,000,000	-	-	-
NON CURRENT TAXES	2,563,802	1,978,222	1,722,051	1,773,000	1,823,190	1,874,886	1,928,132	1,982,976
CURRENT PROPERTY TAX LEVY	<b>92,002,428</b>	<b>94,025,726</b>	<b>96,000,810</b>	99,601,184	103,926,727	106,974,631	106,789,858	105,794,879
<b>TOTAL REVENUES</b>	<b>180,057,122</b>	<b>162,637,192</b>	<b>162,920,835</b>	<b>165,217,793</b>	<b>167,904,869</b>	<b>168,879,164</b>	<b>168,788,964</b>	<b>167,838,849</b>
NET GL - MOTOR VEHICLE	259,519,230	261,726,860	266,920,740	276,734,340	276,734,340	276,734,340	276,734,340	276,734,340
NET GL - REAL ESTATE / PP	2,390,670,988	2,391,714,857	2,416,207,349	2,442,383,215	2,491,976,495	2,506,698,297	2,511,920,710	2,513,143,734
<b>NET GRAND LIST</b>	<b>2,650,190,218</b>	<b>2,653,441,717</b>	<b>2,683,128,089</b>	<b>2,719,117,555</b>	<b>2,768,710,835</b>	<b>2,783,432,637</b>	<b>2,788,655,050</b>	<b>2,789,878,074</b>
GROSS TAX LEVY - MV				10,181,056	10,181,056	10,181,056	10,181,056	10,181,056
GROSS TAX LEVY - R/E, PP				91,039,660	95,435,536	98,533,000	98,345,222	97,334,065
GROSS TAX LEVY				101,220,716	105,616,592	108,714,056	108,526,278	107,515,121
COLLECTION RATE				98.40%	98.40%	98.40%	98.40%	98.40%
TOTAL CURRENT TAX				99,601,184	103,926,727	106,974,631	106,789,858	105,794,879
<b>CAPITAL &amp; NON-RECURRING</b>								
CAPITAL & NON-RECURRING	238,326	404,500	565,000	576,300	587,826	599,583	611,575	623,807
CAPITAL & NON-RECURRING MILL RATE	0.09	0.15	0.21	0.21	0.21	0.22	0.22	0.22
<b>MILL RATE CALCULATION</b>								
<b>MILL RATE - MV</b>		<b>36.79</b>	<b>36.79</b>	<b>36.79</b>	<b>36.79</b>	<b>36.79</b>	<b>36.79</b>	<b>36.79</b>
<b>MILL RATE - R/E, PP</b>		<b>36.11</b>	<b>36.47</b>	<b>37.27</b>	<b>38.30</b>	<b>39.31</b>	<b>39.15</b>	<b>38.73</b>
<b>MILL RATE - CAPITAL &amp; NON RECUR.</b>		<b>0.15</b>	<b>0.21</b>	<b>0.21</b>	<b>0.21</b>	<b>0.22</b>	<b>0.22</b>	<b>0.22</b>
<b>TOTAL MILL RATE - MV</b>	<b>37.00</b>	<b>36.94</b>	<b>37.00</b>	<b>37.00</b>	<b>37.00</b>	<b>37.01</b>	<b>37.01</b>	<b>37.01</b>
<b>TOTAL MILL RATE - R/E, PP</b>	<b>35.26</b>	<b>36.26</b>	<b>36.68</b>	<b>37.48</b>	<b>38.51</b>	<b>39.53</b>	<b>39.37</b>	<b>38.95</b>
MILL RATE CHANGE	-	1.00	0.42	0.80	1.03	1.02	(0.16)	(0.42)
BEGINNING FUND BALANCE	(18,138,674)	2,181,149	1,358,918	2,052,741	2,477,539	2,666,680	8,494,952	11,598,013
SURPLUS/(DEFICIT)	20,319,823	2,623,216	693,824	-	-	-	-	-
FUND BALANCE ADJUSTMENT	-	(3,445,447)	-	424,798	189,141	5,828,271	3,103,062	140,847
ENDING FUND BALANCE	2,181,149	1,358,918	2,052,741	2,477,539	2,666,680	8,494,952	11,598,013	11,738,860
<b>FUND BALANCE % OF TOTAL EXP.</b>	<b>1.37%</b>	<b>0.85%</b>	<b>1.27%</b>	<b>1.50%</b>	<b>1.59%</b>	<b>5.21%</b>	<b>7.00%</b>	<b>7.00%</b>
<b>ORIGINAL FUND BALANCE % TARGET</b>	<b>-0.08%</b>	<b>0.76%</b>	<b>1.00%</b>	<b>1.62%</b>	<b>2.72%</b>	<b>5.21%</b>		

**CITY OF WEST HAVEN ANALYSIS OF FUND BALANCE**

	<b>FY2019 ACTUAL</b>	<b>FY2020 PROJECTED</b>	<b>FY2021 PROPOSED</b>	<b>FY2022 FORECAST</b>	<b>FY2023 FORECAST</b>	<b>FY2024 FORECAST</b>	<b>FY2025 FORECAST</b>
<b>TOTAL REVENUE</b>	157,637,192	158,805,293	161,217,793	165,904,869	168,879,164	168,788,964	167,838,849
<b>TOTAL EXPENSES</b>	160,013,976	162,227,011	164,792,995	167,715,729	163,050,893	165,685,902	167,698,002
<b>FUND BALANCE ADJUSTMENT</b>	-	-	424,798	189,141	5,828,271	3,103,062	140,847
<b>SURPLUS/(DEFICIT) WITHOUT MARB FUNDING</b>	<b>(2,376,784)</b>	<b>(3,421,718)</b>	<b>(4,000,000)</b>	<b>(2,000,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OTHER REVENUES</b>	-	-	-	-	-	-	-
<b>MARB REVENUE</b>	5,000,000	4,115,542	4,000,000	2,000,000	-	-	-
<b>FINAL SURPLUS/(DEFICIT)</b>	<b>2,623,216</b>	<b>693,824</b>	<b>424,798</b>	<b>189,141</b>	<b>5,828,271</b>	<b>3,103,062</b>	<b>140,847</b>

MILL RATE	36.26	36.68	37.48	38.51	39.53	39.37	38.95
MILL RATE (Previous Model)	36.26	36.68	37.49	38.41	39.21	39.16	39.82
MILL RATE (ORIGINAL MODEL)	36.26	37.25	39.26	39.99	39.99	39.99	39.99
MILL RATE CHANGE		0.42	0.80	1.03	1.02	(0.16)	(0.42)
MILL RATE CHANGE (Previous Model)		0.42	0.80	0.93	0.80	(0.06)	0.67
MILL RATE CHANGE (ORIGINAL MODEL)		1.00	2.01	0.73	(0.00)	-	-

TOTAL REVENUE	157,637,192	158,805,293	161,217,793	165,904,869	168,879,164	168,788,964	167,838,849
TOTAL REVENUE (ORIGINAL MODEL)		158,805,292	163,388,715	168,999,608	169,030,438	169,030,438	169,030,438

TOTAL EXPENDITURES	160,013,976	162,227,011	164,792,995	167,715,729	163,050,893	165,685,902	167,698,002
TOTAL EXPENDITURES (ORIGINAL MODEL)	162,940,955	164,790,317	166,741,561	169,518,546	165,400,143	165,400,143	165,400,143

BEGINNING FUND BALANCE	2,181,149	1,358,918	2,052,741	2,477,539	2,666,680	8,494,952	11,598,013
FUND BALANCE ADJUSTMENT	(3,445,447)	-	-	-	-	-	-
<b>ENDING FUND BALANCE</b>	<b>1,358,918</b>	<b>2,052,741</b>	<b>2,477,539</b>	<b>2,666,680</b>	<b>8,494,952</b>	<b>11,598,013</b>	<b>11,738,860</b>
ENDING FUND BALANCE (Previous Model)	3,613,646	3,613,646	4,038,444	4,039,619	8,680,156	10,027,115	
ORIGINAL FUND BALANCE (ORIGINAL MODEL)	1,234,080	1,653,556	2,705,210	4,590,772	8,625,568	8,625,568	8,625,568

FUND BALANCE % OF TOTAL EXP.	0.85%	1.27%	1.50%	1.59%	5.21%	7.00%	7.00%
FUND BALANCE % OF TOTAL EXP. (Previous Model)	2.27%	2.22%	2.45%	2.41%	5.30%	6.00%	
FUND BALANCE % OF TOTAL EXP. (ORIGINAL MODEL)	0.76%	1.00%	1.62%	2.72%	5.21%	5.21%	5.21%

**REVENUE & EXPENDITURE SUMMARY**

	<b>FY2019 ACTUAL</b>	<b>FY2020 PROJECTED</b>	<b>FY2021 PROPOSED</b>	<b>FY2022 FORECAST</b>	<b>FY2023 FORECAST</b>	<b>FY2024 FORECAST</b>	<b>FY2025 FORECAST</b>
<b>REVENUES:</b>							
Current Property Tax Levy	94,025,726	96,000,810	99,601,184	103,926,727	106,974,631	106,789,858	105,794,879
Non Current Taxes	1,978,222	1,722,051	1,773,000	1,823,190	1,874,886	1,928,132	1,982,976
Interest & Lien Fees	890,468	981,251	821,600	850,658	880,808	912,095	944,562
Licenses & Permits	1,961,408	1,848,990	1,594,150	1,823,062	1,776,620	1,751,973	1,805,357
Fines, Forfeits & Penalties	286,947	296,873	252,100	291,513	293,173	291,953	305,801
Use Of Money/Property	403,514	320,933	117,700	75,102	80,171	194,430	26,922
From Other Agencies	53,241,754	53,173,505	53,132,054	53,153,826	53,161,600	53,161,556	53,171,685
Charges - Current Services	1,205,512	1,284,686	1,135,450	1,236,870	1,251,861	1,246,761	1,285,610
Other Revenues	2,118,500	1,767,320	1,826,912	1,897,695	1,894,489	1,930,050	1,945,521
Other Financing Sources	1,525,141	1,408,875	963,643	826,226	690,925	582,156	575,535
<b>TOTAL REVENUE</b>	<b>157,637,192</b>	<b>158,805,293</b>	<b>161,217,793</b>	<b>165,904,869</b>	<b>168,879,164</b>	<b>168,788,964</b>	<b>167,838,849</b>
<b>EXPENDITURES:</b>							
General Government	1,663,218	1,893,427	2,132,457	2,144,073	2,180,269	2,197,319	2,215,238
Planning & Development	901,098	910,721	1,055,944	1,066,635	1,087,000	1,089,316	1,091,751
Finance	2,697,794	2,737,578	2,647,692	2,639,898	2,700,413	2,728,872	2,758,766
Public Safety	15,097,032	15,408,557	15,988,662	16,314,143	16,763,082	16,817,568	16,869,069
Public Works	10,073,486	10,632,333	11,021,840	11,194,602	11,414,058	11,549,975	11,692,819
Human Resources	1,935,228	1,855,551	1,999,161	2,070,915	2,111,966	2,122,367	2,132,297
Library	1,546,000	1,421,000	1,421,000	1,546,000	1,596,000	1,596,000	1,596,000
Board Of Education	90,526,821	89,756,568	89,960,421	90,320,263	90,681,544	91,044,270	91,408,447
Operating Charges	16,187,296	17,651,898	18,832,341	19,201,083	20,091,445	21,067,786	22,107,745
Debt Service	18,926,611	18,873,827	18,643,292	20,268,203	13,532,992	14,515,273	14,802,702
Contingent	459,393	1,085,551	1,090,185	949,913	892,124	957,156	1,023,167
<b>TOTAL EXPENDITURES</b>	<b>160,013,976</b>	<b>162,227,011</b>	<b>164,792,995</b>	<b>167,715,729</b>	<b>163,050,893</b>	<b>165,685,902</b>	<b>167,698,002</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(2,376,784)</b>	<b>(3,421,718)</b>	<b>(3,575,202)</b>	<b>(1,810,859)</b>	<b>5,828,271</b>	<b>3,103,062</b>	<b>140,847</b>
MUNICIPAL RESTRUCTURING FUNDS	5,000,000	4,115,542	4,000,000	2,000,000	-	-	-
<b>CHANGE IN FUND BALANCE</b>	<b>2,623,216</b>	<b>693,824</b>	<b>424,798</b>	<b>189,141</b>	<b>5,828,271</b>	<b>3,103,062</b>	<b>140,847</b>
BEGINNING FUND BALANCE	2,181,149	1,358,918	2,052,741	2,477,539	2,666,680	8,494,952	11,598,013
FUND BALANCE ADJUSTMENT	(3,445,447)	-	-	-	-	-	-
<b>ENDING FUND BALANCE</b>	<b>1,358,918</b>	<b>2,052,741</b>	<b>2,477,539</b>	<b>2,666,680</b>	<b>8,494,952</b>	<b>11,598,013</b>	<b>11,738,860</b>
<i>ENDING FUND BALANCE PER ORIGINAL PLAN</i>	<i>1,234,080</i>	<i>1,653,556</i>	<i>2,705,210</i>	<i>4,590,772</i>	<i>8,625,568</i>	<i>8,625,568</i>	<i>8,625,568</i>

## GRAND LIST PROJECTIONS

Assessment	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	
Net GL - Motor Vehicle	259,519,230	261,726,860	266,920,740	276,734,340	276,734,340	276,734,340	276,734,340	276,734,340	
Growth Factor	0.57%	0.85%	1.98%	3.68%	0.00%	0.00%	0.00%	0.00%	
Real Estate/Personal Property	2,390,670,988	2,391,714,857	2,416,207,349	2,442,383,215	2,443,604,407	2,444,826,209	2,446,048,622	2,447,271,646	
Growth Factor	0.77%	0.04%	1.02%	1.08%	0.050%	0.050%	0.050%	0.050%	
Revaluation Impact	-	-	-	-	48,872,088	48,872,088	48,872,088	48,872,088	2.00%
Development Impact - Stiles School	-	-	-	-	500,000	3,000,000	3,000,000	3,000,000	
Development Impact - Thompson School	-	-	-	-	500,000	3,000,000	3,000,000	3,000,000	
Development Impact -	-	-	-	-	500,000	3,000,000	3,000,000	3,000,000	
Development Impact - Havens	-	-	-	-	(2,000,000)	4,000,000	8,000,000	8,000,000	
Development Impact -	-	-	-	-	-	-	-	-	
Development Impact -	-	-	-	-	-	-	-	-	
Development Impact -	-	-	-	-	-	-	-	-	
Development Impact -	-	-	-	-	-	-	-	-	
Real Estate/Personal Property Total	2,390,670,988	2,391,714,857	2,416,207,349	2,442,383,215	2,491,976,495	2,506,698,297	2,511,920,710	2,513,143,734	
<b>Total Net Grand List</b>	<b>2,650,190,218</b>	<b>2,653,441,717</b>	<b>2,683,128,089</b>	<b>2,719,117,555</b>	<b>2,768,710,835</b>	<b>2,783,432,637</b>	<b>2,788,655,050</b>	<b>2,789,878,074</b>	
<b>Original Grand List Assumptions</b>		<b>2,653,441,717</b>	<b>2,660,791,962</b>	<b>2,662,208,810</b>	<b>2,759,644,936</b>	<b>2,761,061,784</b>			

REVENUE DETAILS	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 PROJECTED	FY2021 PROPOSED	FY2022 FORECAST	FY2023 FORECAST	FY2024 FORECAST	FY2025 FORECAST	
<b>CURRENT PROPERTY TAX LEVY</b>									
Current Property Tax Levy - MV	8,577,397	8,766,029	8,939,988	10,018,159	10,018,159	10,018,159	10,018,159	10,018,159	
Current Property Tax Levy - R/E, PP	83,425,031	85,259,697	87,060,822	89,583,025	93,908,568	96,956,472	96,771,699	95,776,720	
<b>Subtotal</b>	<b>92,002,428</b>	<b>94,025,726</b>	<b>96,000,810</b>	<b>99,601,184</b>	<b>103,926,727</b>	<b>106,974,631</b>	<b>106,789,858</b>	<b>105,794,879</b>	
<b>NON CURRENT TAXES</b>									
Motor Vehicle Supplement	1,424,633	1,435,859	1,430,246	1,261,000	1,298,830	1,337,795	1,377,929	1,419,267	3.0%
Tax Levy - Prior Years	1,001,564	413,937	93,576	412,000	424,360	437,091	450,204	463,710	3.0%
Tax Levy - Suspense	137,605	128,427	198,229	100,000	100,000	100,000	100,000	100,000	0.0%
Pers. Prop. Tax Audits	-	-	-	-	-	-	-	-	
Non Current Per. Prop. Tax	-	-	-	-	-	-	-	-	
<b>Subtotal</b>	<b>2,563,802</b>	<b>1,978,222</b>	<b>1,722,051</b>	<b>1,773,000</b>	<b>1,823,190</b>	<b>1,874,886</b>	<b>1,928,132</b>	<b>1,982,976</b>	
<b>INTEREST &amp; LIEN FEES</b>									
Tax Interest - Current Year	474,170	498,784	550,991	476,100	490,383	505,094	520,247	535,855	3.0%
Tax Interest - Prior Years	365,490	253,710	205,571	220,500	231,525	243,101	255,256	268,019	5.0%
Tax Interest - Suspense	166,348	137,974	224,689	125,000	128,750	132,613	136,591	140,689	3.0%
<b>Subtotal</b>	<b>1,006,008</b>	<b>890,468</b>	<b>981,251</b>	<b>821,600</b>	<b>850,658</b>	<b>880,808</b>	<b>912,095</b>	<b>944,562</b>	
<b>LICENSES &amp; PERMITS</b>									
Building Permits	1,517,792	1,367,973	1,169,944	1,075,000	1,216,349	1,165,302	1,163,739	1,193,615	1.0%
Electrical Permits	177,901	203,904	190,139	177,000	192,251	188,328	187,718	191,327	1.0%
Zoning Permits	120,654	147,778	145,060	100,000	132,256	127,030	120,960	128,016	1.0%
Health Licenses	64,728	95,466	157,619	80,300	114,462	120,984	108,406	118,056	3.0%
Plumbing & Heating Permits	63,776	79,881	112,786	105,300	100,315	107,195	105,313	105,317	1.0%
Police & Protection Licenses	17,837	25,480	33,647	22,900	28,163	29,084	27,517	29,102	3.0%
Animal Licenses	16,455	15,912	10,311	15,400	14,290	13,734	14,909	14,740	3.0%
Excavation Permits	5,570	10,370	15,327	7,100	11,260	11,566	10,275	11,365	3.0%
City Clerk Fees	6,319	5,860	6,696	6,200	6,440	6,639	6,619	6,763	3.0%
Dog Pound Releases	(2,144)	2,032	500	300	972	608	645	764	3.0%
Marriage Licenses	2,420	4,962	4,748	3,800	4,638	4,527	4,451	4,675	3.0%
Sporting Licenses	276	271	423	250	324	342	314	336	3.0%
Alcoholic Beverage License	148	1,520	1,789	600	1,342	1,281	1,107	1,281	3.0%
<b>Subtotal</b>	<b>1,991,732</b>	<b>1,961,408</b>	<b>1,848,990</b>	<b>1,594,150</b>	<b>1,823,062</b>	<b>1,776,620</b>	<b>1,751,973</b>	<b>1,805,357</b>	
<b>FINES, FORFEITS &amp; PENALTIES</b>									
Parking Tags	233,873	223,175	234,238	219,600	236,955	241,778	244,417	253,103	5.0%
Fines And Penalties	52,514	38,063	51,599	32,500	41,943	43,275	40,417	43,135	3.0%
Bldg Code Violations	31,824	25,709	11,035	-	12,615	8,120	7,119	9,563	3.0%
<b>Subtotal</b>	<b>318,210</b>	<b>286,947</b>	<b>296,873</b>	<b>252,100</b>	<b>291,513</b>	<b>293,173</b>	<b>291,953</b>	<b>305,801</b>	
<b>USE OF MONEY/PROPERTY</b>									
Investment Income	193,375	381,638	287,507	100,000	49,551	53,334	169,899		2.0%
Rent from City Facilities	15,000	21,876	33,427	17,700	25,551	26,837	24,531	26,922	5.0%
<b>Subtotal</b>	<b>208,375</b>	<b>403,514</b>	<b>320,933</b>	<b>117,700</b>	<b>75,102</b>	<b>80,171</b>	<b>194,430</b>	<b>26,922</b>	
<b>FROM OTHER AGENCIES</b>									
Educational Cost Sharing	45,003,667	45,238,618	45,140,487	45,140,487	45,140,487	45,140,487	45,140,487	45,140,487	
School Build. Construction	-	-	-	-	-	-	-	-	
Health Services	74,225	66,528	67,266	60,000	60,000	60,000	60,000	60,000	
Pilot-Colleges & Hospitals	5,412,671	5,527,988	5,527,988	5,527,988	5,527,988	5,527,988	5,527,988	5,527,988	
Muni Revenue Sharing	147,516	147,516	147,516	147,516	147,516	147,516	147,516	147,516	
Prop Tax Relief - Elderly & Disabl	6,000	4,000	2,000	-	-	-	-	-	
Mashentucket Pequot Grant	951,618	807,097	807,097	807,097	807,097	807,097	807,097	807,097	
Prop Tax Relief - Total Disab	5,370	5,111	5,370	5,000	5,000	5,000	5,000	5,000	
Pilot-State Owned Property	-	181,198	181,198	181,198	181,198	181,198	181,198	181,198	
Prop Tax Relief - Veterans	133,950	130,003	130,803	127,400	127,400	127,400	127,400	127,400	
Town Aid Road	617,602	616,005	616,005	617,268	617,268	617,268	617,268	617,268	
Fed/State Miscellaneous Grants	177,681	122,462	122,000	122,000	122,000	122,000	122,000	122,000	
MRSA Select Pilot	-	-	-	-	-	-	-	-	
MRSA Sales Tax Sharing	-	-	-	-	-	-	-	-	
SCCRWA-Pilot Grant	305,665	301,396	305,220	301,100	311,649	315,169	318,585	324,588	3.0%
Telephone Access Grant	99,121	93,832	120,555	95,000	106,223	110,477	107,017	111,143	3.0%
<b>Subtotal</b>	<b>52,935,087</b>	<b>53,241,754</b>	<b>53,173,505</b>	<b>53,132,054</b>	<b>53,153,826</b>	<b>53,161,600</b>	<b>53,161,556</b>	<b>53,171,685</b>	
<b>CHARGES - CURRENT SERVICES</b>									
Record Legal Instrument Fees	660,795	732,096	799,617	656,250	765,787	777,579	769,866	809,631	5.0%
Miscellaneous - Parks & Recreation	348,588	351,860	357,734	340,000	340,000	340,000	340,000	340,000	
Miscellaneous - General Gov't	79,910	57,952	30,141	84,800	59,360	59,843	70,041	64,974	3.0%
Miscellaneous - Public Works	37,819	38,854	65,919	37,900	47,557	50,459	45,305	47,774	
Police Charges	13,988	10,186	29,214	13,500	17,633	20,116	17,083	18,277	
All Other Public Works	2,330	14,540	2,060	3,000	6,533	3,864	4,466	4,954	
Health Fees	20	25	-	-	-	-	-	-	
Sundry - Other	-	-	-	-	-	-	-	-	3.0%
Miscellaneous - Schools	-	-	-	-	-	-	-	-	
<b>Subtotal</b>	<b>1,143,450</b>	<b>1,205,512</b>	<b>1,284,686</b>	<b>1,135,450</b>	<b>1,236,870</b>	<b>1,251,861</b>	<b>1,246,761</b>	<b>1,285,610</b>	
<b>OTHER REVENUES</b>									
Fire Dept Share of ERS	810,373	762,240	857,822	864,558	928,999	950,544	963,338	976,971	

	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 PROJECTED	FY2021 PROPOSED	FY2022 FORECAST	FY2023 FORECAST	FY2024 FORECAST	FY2025 FORECAST	
<b>REVENUE DETAILS</b>									
Yale Contribution	427,290	437,317	444,561	422,651	422,651	422,651	422,651	422,651	
Sale of Property	199,200	298,807	12,000	-	-	-	-	-	
Miscellaneous Revenue	159,477	227,498	69,551	195,300	164,116	142,989	167,468	158,191	
Pilot - Housing Authority	141,536	148,751	145,230	146,600	146,860	146,230	146,563	146,551	
Parking Meter Revenue	72,042	82,227	96,948	62,000	82,804	83,002	78,213	83,780	3.0%
Sewer Fee Collection Expenses	55,166	55,166	55,166	55,200	58,488	59,662	61,250	63,388	6.0%
Quigley/Yale Parking	43,603	43,603	43,603	43,603	44,911	45,360	45,963	46,774	3.0%
Insurance Reimbursement	9,411	43,912	23,808	26,400	32,315	28,333	29,886	31,083	3.0%
Organic Recycling Compost	370	18,978	18,630	10,600	16,551	15,718	14,718	16,132	3.0%
<b>Subtotal</b>	<b>1,918,468</b>	<b>2,118,500</b>	<b>1,767,320</b>	<b>1,826,912</b>	<b>1,897,695</b>	<b>1,894,489</b>	<b>1,930,050</b>	<b>1,945,521</b>	
<b>OTHER FIN. SOURCES</b>									
Residual Equity Transfers In	172,130	308,081	250,000	250,000	277,441	266,921	272,731	280,535	3.0%
Transfer From Sewer Oper Fund	1,171,416	1,217,060	1,158,875	713,643	548,785	424,004	309,425	295,000	
<b>Subtotal</b>	<b>1,343,546</b>	<b>1,525,141</b>	<b>1,408,875</b>	<b>963,643</b>	<b>826,226</b>	<b>690,925</b>	<b>582,156</b>	<b>575,535</b>	
<b>Grand Total</b>	<b>155,431,105</b>	<b>157,637,192</b>	<b>158,805,293</b>	<b>161,217,793</b>	<b>165,904,869</b>	<b>168,879,164</b>	<b>168,788,964</b>	<b>167,838,849</b>	
MARB Restructuring		5,000,000	4,115,542	4,000,000	2,000,000	-	-	-	
	155,431,105	162,637,192	162,920,835	165,217,793	167,904,869	168,879,164	168,788,964	167,838,849	

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	FY2019 ACTUAL	FY2020 PROJECTED	FY2021 PROPOSED	FY2022 FORECAST	FY2023 FORECAST	FY2024 FORECAST	FY2025 FORECAST
<b>EXPENDITURE SUMMARY</b>							
<b>GENERAL GOVERNMENT</b>							
City Council	87,994	174,594	99,686	89,680	91,476	91,695	91,926
Mayor's Office	293,690	317,070	322,211	323,855	328,039	329,544	331,126
Corporation Counsel	432,483	465,211	681,602	689,736	702,111	707,886	713,955
Labor Relations & Personnel	166,253	169,336	239,362	240,872	244,717	244,904	245,099
Communications - City	223,661	320,000	336,336	343,148	350,089	357,191	364,655
Town & City Clerk	307,112	303,650	298,738	300,989	305,415	307,221	309,118
Registrar Of Voters	144,858	136,511	146,002	147,102	149,553	149,830	150,121
Probate Court	7,167	7,056	8,520	8,693	8,868	9,048	9,237
<b>Subtotal</b>	<b>1,663,218</b>	<b>1,893,427</b>	<b>2,132,457</b>	<b>2,144,073</b>	<b>2,180,269</b>	<b>2,197,319</b>	<b>2,215,238</b>
<b>PLANNING &amp; DEVELOPMENT</b>							
Planning & Development	403,535	378,292	387,147	390,928	397,773	399,636	401,595
Grants Administration	66,351	14,111	75,525	76,285	77,811	77,821	77,831
Building Department	431,212	518,319	593,272	599,421	611,416	611,859	612,325
<b>Subtotal</b>	<b>901,098</b>	<b>910,721</b>	<b>1,055,944</b>	<b>1,066,635</b>	<b>1,087,000</b>	<b>1,089,316</b>	<b>1,091,751</b>
<b>FINANCE</b>							
Treasurer	7,600	7,600	7,600	7,676	7,830	7,830	7,830
Finance/Comptroller	931,751	980,688	875,356	834,710	850,208	855,049	860,138
Purchasing	148,722	143,253	138,000	140,098	142,916	144,394	145,948
Info. & Tech. / Data Processing	566,689	528,545	523,491	540,894	560,631	577,992	596,223
Central Services	191,109	219,071	211,221	214,915	219,249	222,508	225,932
Tax Assessment	442,066	437,175	448,020	452,660	461,717	462,049	462,398
Board Of Assessment Appeals	3,179	5,600	5,600	5,687	5,801	5,865	5,931
Tax Collection	406,678	415,646	438,404	443,258	452,061	453,185	454,367
<b>Subtotal</b>	<b>2,697,794</b>	<b>2,737,578</b>	<b>2,647,692</b>	<b>2,639,898</b>	<b>2,700,413</b>	<b>2,728,872</b>	<b>2,758,766</b>
<b>PUBLIC SAFETY</b>							
Emergency Reporting System (ERS)	1,784,609	1,906,271	2,043,241	2,064,443	2,112,319	2,140,751	2,171,047
Public Safety Administration	1,105,148	829,518	908,331	921,026	937,056	949,705	962,999
Public Safety Operations	11,034,435	11,551,572	11,851,041	12,129,162	12,489,249	12,499,352	12,503,793
Public Safety Support	901,392	847,860	887,285	897,171	915,136	917,225	919,420
Animal Control	262,449	255,091	284,566	287,978	294,669	295,836	297,062
Emergency Management	9,000	18,246	14,198	14,363	14,651	14,698	14,748
<b>Subtotal</b>	<b>15,097,032</b>	<b>15,408,557</b>	<b>15,988,662</b>	<b>16,314,143</b>	<b>16,763,082</b>	<b>16,817,568</b>	<b>16,869,069</b>
<b>PUBLIC WORKS</b>							
Administration	466,757	595,807	551,209	558,431	568,711	574,191	579,950
Bureau Of Engineering	118,103	265,844	439,311	441,230	445,054	445,108	445,165
Central Garage	1,055,598	1,319,555	1,192,621	1,211,872	1,236,277	1,251,364	1,267,220
Compost Site	33,016	46,000	42,000	42,851	43,717	44,604	45,536
Disposal Of Solid Waste	3,162,344	3,169,900	3,294,684	3,361,409	3,429,406	3,498,975	3,572,090
Grounds & Building, Maintenance	1,244,122	1,257,865	1,264,379	1,284,899	1,310,778	1,326,996	1,344,041
Hwy & Park Maintenance	3,993,546	3,977,361	4,237,636	4,293,910	4,380,115	4,408,737	4,438,818
<b>Subtotal</b>	<b>10,073,486</b>	<b>10,632,333</b>	<b>11,021,840</b>	<b>11,194,602</b>	<b>11,414,058</b>	<b>11,549,975</b>	<b>11,692,819</b>
<b>HUMAN RESOURCES</b>							
Human Resources	254,433	275,634	277,236	327,428	333,511	334,970	335,503
Elderly Services	508,148	437,286	458,493	466,080	475,469	481,650	488,145
Parks & Recreation	869,607	824,521	910,587	920,959	939,408	942,016	944,758
Health Department	303,040	318,110	352,845	356,448	363,578	363,731	363,892
<b>Subtotal</b>	<b>1,935,228</b>	<b>1,855,551</b>	<b>1,999,161</b>	<b>2,070,915</b>	<b>2,111,966</b>	<b>2,122,367</b>	<b>2,132,297</b>
<b>OTHER</b>							
Library	1,546,000	1,421,000	1,421,000	1,546,000	1,596,000	1,596,000	1,596,000
City Insurance	906,371	800,977	800,977	817,199	833,729	850,643	868,418
Pensions & Hospitalizations	15,238,746	16,808,742	17,989,185	18,340,851	19,213,812	20,172,349	21,193,597
Med Com..Prog.	42,179	42,179	42,179	43,033	43,904	44,794	45,730
Debt Service	18,926,611	18,873,827	18,643,292	20,268,203	13,532,992	14,515,273	14,802,702
Contingency	459,393	1,085,551	1,514,983	1,139,054	6,720,395	4,060,217	1,164,014
<b>Subtotal</b>	<b>37,119,300</b>	<b>39,032,276</b>	<b>40,411,616</b>	<b>42,154,340</b>	<b>41,940,832</b>	<b>41,239,276</b>	<b>39,670,461</b>
<b>CITY TOTAL</b>	<b>69,487,155</b>	<b>72,470,444</b>	<b>75,257,372</b>	<b>77,584,606</b>	<b>78,197,620</b>	<b>77,744,694</b>	<b>76,430,402</b>
<b>BOARD OF EDUCATION</b>							
Tuition	9,291,585	8,439,386	8,560,500	8,798,879	8,633,987	8,699,113	8,745,502
Student Transportation	5,912,206	5,132,032	5,653,600	5,588,210	5,479,779	5,596,158	5,576,935
Salaries	51,592,975	51,969,133	52,888,187	52,888,187	52,888,187	52,888,187	52,888,187
Operation of Plant	3,667,282	3,654,540	3,175,773	3,513,195	3,461,627	3,397,066	3,471,125
Benefits & Fixed Charges	16,693,293	17,721,168	17,355,252	18,088,985	18,583,448	18,891,361	19,430,715
Purchased Services	1,476,638	1,420,809	1,054,709	1,322,655	1,271,122	1,221,027	1,276,688
Instruction	1,307,219	1,419,500	1,272,400	1,338,372	1,348,798	1,325,136	1,342,785
Return to original model	585,624	-	-	(1,218,220)	(985,404)	(973,778)	(1,323,490)
<b>BOARD OF EDUCATION TOTAL</b>	<b>90,526,821</b>	<b>89,756,568</b>	<b>89,960,421</b>	<b>90,320,263</b>	<b>90,681,544</b>	<b>91,044,270</b>	<b>91,408,447</b>
<b>City Excluding Debt</b>	<b>50,560,544</b>	<b>53,596,617</b>	<b>56,189,282</b>	<b>57,127,263</b>	<b>58,836,357</b>	<b>60,126,359</b>	<b>61,486,853</b>
<b>Fund Balance Adjustment</b>	<b>-</b>	<b>-</b>	<b>424,798</b>	<b>189,141</b>	<b>5,828,271</b>	<b>3,103,062</b>	<b>140,847</b>
<b>Debt Service</b>	<b>18,926,611</b>	<b>18,873,827</b>	<b>18,643,292</b>	<b>20,268,203</b>	<b>13,532,992</b>	<b>14,515,273</b>	<b>14,802,702</b>
<b>Education</b>	<b>90,526,821</b>	<b>89,756,568</b>	<b>89,960,421</b>	<b>90,320,263</b>	<b>90,681,544</b>	<b>91,044,270</b>	<b>91,408,447</b>
<b>Total Expenditures</b>	<b>160,013,976</b>	<b>162,227,011</b>	<b>165,217,793</b>	<b>167,904,869</b>	<b>168,879,164</b>	<b>168,788,964</b>	<b>167,838,849</b>

**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

DEPT	DESCRIPTION	FY2019 ACTUAL	FY2020 PROJECTION	FY2021 PROPOSED	FY2022 FORECAST	FY2023 FORECAST	FY2024 FORECAST	FY2025 FORECAST
<b>11000010</b>	<b>CITY COUNCIL</b>							
11000010	51000 REGULAR WAGES	47,233	48,544	40,586	40,992	41,812	41,812	41,812
11000010	51010 CLERK OF THE COUNCIL	2,542	5,000	5,000	5,050	5,151	5,151	5,151
11000010	51350 PART TIME ELECTED	32,635	32,700	32,700	33,027	33,688	33,688	33,688
11000010	51500 OVERTIME	-	-	-	-	-	-	-
11000010	52250 ADVERTISING	2,502	6,550	3,600	3,673	3,747	3,823	3,903
11000010	52510 MAINTENANCE SERVICES	2,982	4,000	4,000	4,081	4,164	4,248	4,337
11000010	52770 OTHER SERVICES	100	2,500	2,500	2,551	2,602	2,655	2,710
11000010	54331 MISC. EXPENSE	-	300	300	306	312	319	325
11000010	56009 LIBRARY CONTINGENCY	-	75,000	-	-	-	-	-
11000010	new ac CHARTER REVISION EXPENDITURES	-	-	10,000	-	-	-	-
11000010	new ac CHARTER CONTIN.	-	-	1,000	-	-	-	-
11000010	CITY COUNCIL	87,994	174,594	99,686	89,680	91,476	91,695	91,926
<b>11050010</b>	<b>MAYOR</b>							
11050010	51000 REGULAR WAGES	229,144	230,780	230,921	230,921	233,230	233,230	233,230
11050010	51300 PART TIME WAGES	8,533	15,000	20,000	20,200	20,604	20,604	20,604
11050010	52220 OUTSIDE PRINTING	581	630	630	643	656	669	683
11050010	52320 SUBSCRIPTIONS	175	200	200	204	208	212	217
11050010	52330 TRAINING & EDUCATION	-	300	300	306	312	319	325
11050010	52350 TRAVEL EXPENSE	-	1,500	1,500	1,530	1,561	1,593	1,626
11050010	52360 BUSINESS EXPENSE	297	4,900	4,900	4,999	5,100	5,204	5,313
11050010	52370 COUNCIL OF GOVERNMENTS	18,500	18,600	18,600	18,977	19,361	19,753	20,166
11050010	52390 CT. CONFERENCE MUNICIPAL.	36,160	36,160	36,160	36,892	37,639	38,402	39,205
11050010	52397 U.S.CONFERENCE MAYORS	-	7,000	7,000	7,142	7,286	7,434	7,589
11050010	53490 OTHER SUPPLIES	300	2,000	2,000	2,041	2,082	2,124	2,168
11050010	MAYOR'S OFFICE	293,690	317,070	322,211	323,855	328,039	329,544	331,126
<b>11100010</b>	<b>CORPORATION COUNSEL</b>							
11100010	51000 REGULAR WAGES	258,219	262,711	398,102	400,597	407,125	407,125	407,125
11100010	51000 NEW HIRES	-	-	-	-	-	-	-
11100010	51300 OVERTIME	-	7,500	10,000	10,100	10,302	10,302	10,302
11100010	52310 CONVENTIONS & DUES	375	1,000	1,000	1,020	1,041	1,062	1,084
11100010	52430 LEGAL SERVICES	143,350	153,000	200,000	204,050	208,178	212,401	216,840
11100010	52480 OTHER PROF. SERVICES	11,650	10,500	20,000	20,405	20,818	21,240	21,684
11100010	52490 TAX FORECLOSURE EXP.	7,034	15,000	37,000	37,749	38,513	39,294	40,115
11100010	53110 OTHER EQUIP.	190	3,500	3,500	3,571	3,643	3,717	3,795
11100010	53140 LIBRARY SUPPLIES	11,664	12,000	12,000	12,243	12,491	12,744	13,010
11100010	55180 SOFTWARE	-	-	-	-	-	-	-
11100010	CORPORATION COUNSEL	432,483	465,211	681,602	689,736	702,111	707,886	713,955
<b>11150010</b>	<b>PERSONNEL DEPARTMENT</b>							
11150010	51000 REGULAR WAGES	157,196	161,106	230,532	231,863	235,526	235,526	235,526
11150010	51500 OVERTIME	3,770	-	-	-	-	-	-
11150010	52250 ADVERTISING	-	-	600	612	625	637	651
11150010	52260 OTHER PRINTING	-	-	-	-	-	-	-
11150010	52310 CONVENTIONS & DUES	-	-	-	-	-	-	-
11150010	52330 TRAINING & EDUCATION	-	-	-	-	-	-	-
11150010	52830 OTHER EXAMS	5,287	8,230	8,230	8,397	8,567	8,740	8,923
11150010	PERSONNEL DEPARTMENT	166,253	169,336	239,362	240,872	244,717	244,904	245,099
<b>11209910</b>	<b>TELEPHONE ADMINISTRATION</b>							
11209910	52150 TELEPHONE	223,661	320,000	336,336	343,148	350,089	357,191	364,655
11209910	TELEPHONE ADMINISTRATION	223,661	320,000	336,336	343,148	350,089	357,191	364,655
<b>11250010</b>	<b>CITY CLERK</b>							
11250010	51000 REGULAR WAGES	241,902	240,969	212,238	212,747	215,389	215,389	215,389
11250010	51000 NEW HIRES	-	-	-	-	-	-	-
11250010	51500 OVERTIME	88	623	1,000	1,010	1,030	1,030	1,030
11250010	52250 ADVERTISING	-	-	1,500	1,530	1,561	1,593	1,626
11250010	52290 ELECTION DAY EXPENSES	12,585	5,000	15,000	15,304	15,613	15,930	16,263
11250010	52310 CONVENTIONS & DUES	635	900	900	918	937	956	976
11250010	52330 TRAINING & EDUCATION	120	500	500	510	520	531	542
11250010	52340 MILEAGE ALLOWANCE REIMB.	-	100	-	-	-	-	-
11250010	52480 OTHER PROF. SERVICES	1,960	4,500	11,000	11,223	11,450	11,682	11,926
11250010	52520 EQUIPMENT REPAIR	357	400	400	408	416	425	434
11250010	52750 FEES & CHARGES	1,727	1,100	1,100	1,122	1,145	1,168	1,193
11250010	52770 OTHER SERVICES	47,653	49,472	55,000	56,114	57,249	58,410	59,631
11250010	53590 DOG LICENSES	85	85	100	102	104	106	108
11250010	CITY CLERK	307,112	303,650	298,738	300,989	305,415	307,221	309,118
<b>11300010</b>	<b>REGISTRAR OF VOTERS</b>							
11300010	51000 REGULAR WAGES	49,770	46,659	49,400	49,400	49,894	49,894	49,894
11300010	51020 DEPUTY REGISTRARS	10,000	10,000	10,000	10,100	10,302	10,302	10,302
11300010	51350 PART TIME ELECTED	28,000	28,000	28,000	28,280	28,846	28,846	28,846
11300010	51400 TEMPORARY PAYROLL	42,366	36,000	43,000	43,430	44,299	44,299	44,299
11300010	51500 OVERTIME	2,394	3,750	2,500	2,525	2,576	2,576	2,576
11300010	52310 CONVENTIONS & DUES	1,102	1,000	1,200	1,224	1,249	1,274	1,301



**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

		FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
DEPT	DESCRIPTION	ACTUAL	PROJECTION	PROPOSED	FORECAST	FORECAST	FORECAST	FORECAST
11300010	52330 TRAINING & EDUCATION	2,195	1,200	2,000	2,041	2,082	2,124	2,168
11300010	52580 EQUIPMENT MAINTENANCE	5,200	5,200	5,200	5,305	5,413	5,522	5,638
11300010	53130 OTHER SUPPL.	493	702	702	716	731	746	761
11300010	55600 VOTING MACHINES	3,339	4,000	4,000	4,081	4,164	4,248	4,337
11300010	REGISTRAR OF VOTERS	144,858	136,511	146,002	147,102	149,553	149,830	150,121
<b>11650010 PROBATE COURT</b>								
11650010	52640 OFFICE EQUIP. RENTAL	2,186	1,536	3,000	3,061	3,123	3,186	3,253
11650010	53110 OFFICE SUPPLIES	3,689	4,000	4,000	4,081	4,164	4,248	4,337
11650010	55190 OTHER EQUIP.	1,293	1,520	1,520	1,551	1,582	1,614	1,648
11650010	PROBATE COURT	7,167	7,056	8,520	8,693	8,868	9,048	9,237
<b>11900010 PLANNING &amp; DEVEL. ADMINISTRATION</b>								
11900010	51000 REGULAR WAGES	340,266	292,542	297,897	299,881	304,884	304,884	304,884
11900010	51500 OVERTIME	1,403	1,000	1,000	1,010	1,030	1,030	1,030
11900010	52210 PRINTING	-	1,000	1,000	1,020	1,041	1,062	1,084
11900010	52250 ADVERTISING	31,487	31,500	35,000	35,709	36,431	37,170	37,947
11900010	52280 MAP PRINTING	10	300	300	306	312	319	325
11900010	52310 CONVENTIONS & DUES	2,472	1,200	1,200	1,224	1,249	1,274	1,301
11900010	52340 MILEAGE	-	-	-	-	-	-	-
11900010	52382 ENGINEERING COST PLAN & DEV	12,455	15,000	15,000	15,304	15,613	15,930	16,263
11900010	52385 ECON. DEVELOPMENT CONSULTANT	-	4,500	-	-	-	-	-
11900010	52395 REGIONAL GROWTH PARTNERSHIP	-	-	4,500	4,591	4,684	4,779	4,879
11900010	52425 ARCHIVING SERVICES	-	5,000	5,000	5,101	5,204	5,310	5,421
11900010	52475 PUBLIC HEARING SECRETARY	5,000	5,000	5,000	5,101	5,204	5,310	5,421
11900010	52520 EQUIPMENT REPAIR	-	450	450	459	468	478	488
11900010	53460 CLOTHING & UNIFORMS	-	300	300	306	312	319	325
11900010	56400 PROP. MANGMT.	10,441	20,500	20,500	20,915	21,338	21,771	22,226
11900010	PLANNING & DEVEL. ADMINISTRATION	403,535	378,292	387,147	390,928	397,773	399,636	401,595
<b>11900012 GRANTS ADMINISTRATION</b>								
11900012	51000 REGULAR WAGES	66,265	13,661	75,075	75,826	77,343	77,343	77,343
11900012	52310 CONVENTIONS & DUES	-	-	-	-	-	-	-
11900012	53420 GRANT DEVELOPMENT EXP.	86	450	450	459	468	478	488
11900012	GRANTS ADMINISTRATION	66,351	14,111	75,525	76,285	77,811	77,821	77,831
<b>11900013 BUILDING DEPARTMENT</b>								
11900013	51000 REGULAR WAGES	421,226	487,849	566,272	571,936	583,376	583,376	583,376
11900013	51000 NEW HIRES	-	-	-	-	-	-	-
11900013	51500 OVERTIME	4,332	8,500	6,000	6,060	6,181	6,181	6,181
11900013	52310 CONV & DUE	3,042	3,600	3,100	3,163	3,227	3,292	3,361
11900013	52360 BUSNSS EXP	1,845	2,070	2,000	2,041	2,082	2,124	2,168
11900013	52425 ARCHIVING SERVICES	-	5,000	5,000	5,101	5,204	5,310	5,421
11900013	52440 ENG SERVS	-	900	900	918	937	956	976
11900013	52520 EQUIP REPAIRS	-	900	500	510	520	531	542
11900013	52590 DEMO BLDGS	768	9,000	9,000	9,182	9,368	9,558	9,758
11900013	55190 OTHER OFFICE EQUIPMENT	-	500	500	510	520	531	542
11900013	BUILDING DEPARTMENT	431,212	518,319	593,272	599,421	611,416	611,859	612,325
<b>12000010 TREASURER</b>								
12000010	51350 PART TIME ELECTED	7,600	7,600	7,600	7,676	7,830	7,830	7,830
12000010	TREASURER	7,600	7,600	7,600	7,676	7,830	7,830	7,830
<b>12100010 COMPTROLLER</b>								
12100010	51000 REGULAR WAGES	607,666	623,788	579,056	583,596	594,018	594,018	594,018
12100010	51000 NEW HIRES	-	-	-	-	-	-	-
12100010	51500 OVERTIME	5,944	15,000	17,000	17,170	17,513	17,513	17,513
12100010	52310 CONVENTIONS & DUES	160	300	200	204	208	212	217
12100010	52420 FINANCIAL SERVICES	300,806	195,000	207,500	211,702	215,985	220,366	224,971
12100010	52570 OTHER REPAIRS & MAINT/UPGRD	-	-	21,600	22,037	22,483	22,939	23,419
12100010	52970 EVICTION SERVICES	17,175	21,600	-	-	-	-	-
12100010	56210 CONSULTANT	-	125,000	50,000	-	-	-	-
12100010	COMPTROLLER	931,751	980,688	875,356	834,710	850,208	855,049	860,138
<b>12100020 PURCHASING / RISK MGT. DEPT.</b>								
12100020	51000 REGULAR WAGES	79,362	79,680	68,000	68,680	70,054	70,054	70,054
12100020	51500 OVERTIME	-	-	-	-	-	-	-
12100020	52250 ADVERTISING	10,456	10,000	10,000	10,203	10,409	10,620	10,842
12100020	53110 OFFICE SUPPLIES / CITY	33,698	34,695	40,000	40,810	41,636	42,480	43,368
12100020	53115 OFFICE SUPPLIES / POLICE DEPT.	25,205	18,878	20,000	20,405	20,818	21,240	21,684
12100020	PURCHASING / RISK MGT. DEPT.	148,722	143,253	138,000	140,098	142,916	144,394	145,948
<b>12200022 INFO. &amp; TEC. D/P DEPARTMENT</b>								
12200022	51000 REGULAR WAGES	156,164	156,898	150,277	151,780	154,816	154,816	154,816
12200022	51500 OVERTIME	10,056	5,000	6,000	6,060	6,181	6,181	6,181
12200022	52330 TRAINING	-	1,000	1,000	1,020	1,041	1,062	1,084
12200022	52460 OUTSIDE DATA PROC.	7,581	7,000	7,000	7,142	7,286	7,434	7,589
12200022	52510 MAINTENANCE SERV. AGREMT.	249,933	279,184	282,489	296,613	311,444	327,016	343,367

**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

			FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
DEPT		DESCRIPTION	ACTUAL	PROJECTION	PROPOSED	FORECAST	FORECAST	FORECAST	FORECAST
12200022	52570	OTHER REPAIR & MAINT.	124,482	48,900	48,900	49,890	50,900	51,932	53,017
12200022	52660	SOFTWARE LICENSES	5,245	5,125	5,125	5,229	5,335	5,443	5,557
12200022	53120	DATA PROC. SUPPLIES	3,974	7,438	4,700	4,795	4,892	4,991	5,096
12200022	55170	COMPUTERS	9,253	18,000	18,000	18,365	18,736	19,116	19,516
12200022		INFO. & TEC. D/P DEPARTMENT	566,689	528,545	523,491	540,894	560,631	577,992	596,223
<b>12200023 CENTRAL SERVICES</b>									
12200023	51000	REGULAR WAGES	56,383	56,821	56,821	57,389	58,537	58,537	58,537
12200023	51500	OVERTIME	31	900	100	101	103	103	103
12200023	52010	POSTAGE	62,212	64,000	62,000	63,256	64,535	65,844	67,220
12200023	52570	OTHER REPAIRS & MAINT.	3,997	2,700	2,100	2,143	2,186	2,230	2,277
12200023	52670	COPIER RENTAL	45,345	49,000	46,000	46,932	47,881	48,852	49,873
12200023	53160	MISC. EQUIPMENT CHARGES	-	-	-	-	-	-	-
12200023	53490	OTHER SUPPLIES	8,054	10,000	10,000	10,203	10,409	10,620	10,842
12200023	53495	COFFEE & WATER	3,202	5,850	4,400	4,489	4,580	4,673	4,770
12200023	55190	OTHER EQUIPMENT	10,637	28,000	28,000	28,567	29,145	29,736	30,358
12200023	55640	SAFTY EQIP.	1,248	1,800	1,800	1,836	1,874	1,912	1,952
12200023		CENTRAL SERVICES	191,109	219,071	211,221	214,915	219,249	222,508	225,932
<b>12300010 TAX ASSESSMENT</b>									
12300010	51000	REGULAR WAGES	422,312	416,376	429,301	433,593	442,265	442,265	442,265
12300010	51500	OVERTIME	2,910	2,500	3,000	3,030	3,091	3,091	3,091
12300010	52210	PRINTING	2,122	8,310	5,429	5,539	5,651	5,766	5,886
12300010	52250	ADVERTISING	450	775	775	791	807	823	840
12300010	52280	MAP PRINTING	10,000	5,000	5,000	5,101	5,204	5,310	5,421
12300010	52310	CONVENTIONS & DUES	255	565	565	576	588	600	613
12300010	52330	TRAINING & EDUCATION	3,607	3,000	3,300	3,367	3,435	3,505	3,578
12300010	52480	OTHER PROF. SERVICES	410	650	650	663	677	690	705
12300010		TAX ASSESSMENT	442,066	437,175	448,020	452,660	461,717	462,049	462,398
<b>12300025 BOARD OF ASSESSMENT APPEALS</b>									
12300025	51500	OVERTIME	179	2,600	2,600	2,626	2,679	2,679	2,679
12300025	52760	STIPENDS	3,000	3,000	3,000	3,061	3,123	3,186	3,253
12300025		BOARD OF ASSESSMENT APPEALS	3,179	5,600	5,600	5,687	5,801	5,865	5,931
<b>12400010 TAX COLLECTOR</b>									
12400010	51000	REGULAR WAGES	364,600	368,097	381,657	385,398	393,031	393,031	393,031
12400010	51300	P/T WAGES FLOTER TAX/ASSMT.	-	-	-	-	-	-	-
12400010	51500	OVERTIME	1,521	3,750	3,500	3,535	3,606	3,606	3,606
12400010	52020	PROSS. & MAIL TAX BILLS	31,825	31,825	37,174	37,927	38,694	39,479	40,304
12400010	52210	PRINTING/BINDINGS	5,320	9,422	12,745	13,003	13,266	13,535	13,818
12400010	52250	ADVERTISING	1,873	1,500	1,873	1,911	1,950	1,989	2,031
12400010	52310	CONVENTIONS & DUES	452	350	350	357	364	372	379
12400010	52330	TRAINING & EDUCATION	937	250	350	357	364	372	379
12400010	52520	EQUIPMENT REPAIR	-	452	400	408	416	425	434
12400010	54260	BAD CHECKS	150	-	50	51	52	53	54
12400010	55190	OTHER EQUIP.	-	-	155	158	161	165	168
12400010	56390	MOTOR VEHICLE DELIN. TAX FEE	-	-	150	153	156	159	163
12400010		TAX COLLECTOR	406,678	415,646	438,404	443,258	452,061	453,185	454,367
<b>13000010 EMERGENCY REPORTING SYSTEM</b>									
13000010	51000	REGULAR WAGES	1,221,916	1,272,735	1,273,992	1,285,810	1,304,371	1,304,371	1,304,371
13000010	51000	SHIFT DIFFERENTIAL	-	-	-	-	-	-	-
13000010	51700	LONGEVITY PMT.	5,830	6,950	5,800	5,858	5,975	5,975	5,975
13000010	52150	TELEPHONE EXP.	23,400	23,400	23,400	23,874	24,357	24,851	25,370
13000010	52510	MAINTENANCE SERVICES	66,156	134,206	261,267	266,558	271,950	277,467	283,265
13000010	53110	OFFICE SUPPLIES	1,768	3,795	4,000	4,081	4,164	4,248	4,337
13000010	54110	HEALTH INSURANCE PREM.	286,849	278,568	272,304	291,366	311,760	333,584	356,935
13000010	54130	FICA - E.R.S. SHARE	91,523	72,018	96,900	80,083	81,241	81,241	81,241
13000010	54140	PENSION - CITY SHARE	76,806	81,203	81,278	82,021	83,207	83,207	83,207
13000010	55180	SOFTWARE	5,146	5,000	7,000	7,142	7,286	7,434	7,589
13000010	55190	OTHER EQUIPMENT	5,215	28,396	17,300	17,650	18,007	18,373	18,757
13000010		EMERGENCY REPORTING SYSTEM	1,784,609	1,906,271	2,043,241	2,064,443	2,112,319	2,140,751	2,171,047
			7.45%	5.63%	7.57%	6.20%	6.20%	6.20%	6.20%
<b>13100010 POLICE DEPT. ADMIN.</b>									
13100010	51000	REGULAR WAGES	170,327	251,123	252,991	252,991	255,521	255,521	255,521
13100010	51530	VACATION BUY BACK	26,873	27,000	26,700	26,967	27,506	27,506	27,506
13100010	51700	LONGEVITY PMT.	30,951	30,000	29,600	29,896	30,494	30,494	30,494
13100010	51800	TERMINAL PAY	90,189	-	-	-	-	-	-
13100010	51801	GAS HEAT	93,213	-	-	-	-	-	-
13100010	52110	ELECTRICITY/TRAFFIC LGTS.	45,081	40,000	40,000	40,810	41,636	42,480	43,368
13100010	52150	TELEPHONE	162,121	120,000	160,000	163,240	166,543	169,921	173,472
13100010	52220	OUTSIDE PRINTING SERV.	1,973	1,600	2,200	2,245	2,290	2,336	2,385
13100010	52255	RECRUITMENT	6,644	8,000	8,000	8,162	8,327	8,496	8,674
13100010	52260	OTHER PRINTG. SERV.	114	200	300	306	312	319	325
13100010	52310	CONVENTIONS & DUES	2,295	2,000	1,900	1,938	1,978	2,018	2,060
13100010	52450	MEDICAL SERVICES	18,901	15,000	15,400	15,712	16,030	16,355	16,697
13100010	52570	OTHER REPAIRS	624	-	-	-	-	-	-

**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

		FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	
DEPT	DESCRIPTION	ACTUAL	PROJECTION	PROPOSED	FORECAST	FORECAST	FORECAST	FORECAST	
13100010	52630	VEHICLE RENTAL	13,392	8,594	10,300	10,509	10,721	10,939	11,167
13100010	52640	OFFICE EQUIP RENTAL	44,882	35,000	40,000	40,810	41,636	42,480	43,368
13100010	52650	OTHER RENT	14,662	14,000	14,000	14,284	14,572	14,868	15,179
13100010	52660	SOFTWARE LICENSES	-	-	10,140	10,345	10,555	10,769	10,994
13100010	52730	BOARD PRISONER	466	3,000	2,600	2,653	2,706	2,761	2,819
13100010	52760	STIPENDS	-	-	-	-	-	-	-
13100010	52770	OTHER CONTRACTUAL SERV.	144,245	100,000	100,000	102,025	104,089	106,201	108,420
13100010	52780	UNIFORM ALLOW.ADMIN.	4,526	3,000	3,000	3,061	3,123	3,186	3,253
13100010	52820	PSYCH TESTING	8,180	5,500	5,900	6,019	6,141	6,266	6,397
13100010	52830	OTHER EXAMINATIONS	8,594	3,500	7,000	7,142	7,286	7,434	7,589
13100010	53130	OTHER SUPPLIES/CRIME PREV.	7,546	13,000	13,000	13,263	13,532	13,806	14,095
13100010	53210	AUTO FUEL & FLUIDS	157,972	125,000	125,000	127,532	130,111	132,751	135,525
13100010	54320	PYMNTS-OUTSIDE AGENCIES	23,050	12,000	12,000	12,243	12,491	12,744	13,010
13100010	54330	OTHER PAYMENTS	55	-	-	-	-	-	-
13100010	55650	SWAT EQUIPMENT	3,760	2,000	5,000	5,101	5,204	5,310	5,421
13100010	56180	EDUCATIONAL REIMB.	24,513	10,000	23,300	23,772	24,253	24,745	25,262
13100010		POLICE DEPT. ADMIN.	1,105,148	829,518	908,331	921,026	937,056	949,705	962,999
<b>13100030 POLICE DEPT. OPERATIONS</b>									
13100030	51000	REGULAR WAGES	7,716,063	8,230,892	8,530,641	8,615,944	8,831,343	8,831,343	8,831,343
13100030	51000	NEW HIRES	-	-	-	157,563	235,091	240,969	240,969
13100030	51270	EXTRA EARNINGS	363	2,000	4,200	4,242	4,327	4,327	4,327
13100030	51500	OVERTIME	253,925	315,000	288,600	291,486	297,316	297,316	297,316
13100030	51520	P.D. MANPOWER O/T	1,219,831	1,100,000	1,100,000	1,111,000	1,133,220	1,133,220	1,133,220
13100030	51530	VACATION BUY BACK	358,664	386,000	406,100	410,161	418,364	418,364	418,364
13100030	51540	INTERCITY SPECIAL DUTY	179,376	180,000	190,000	191,900	195,738	195,738	195,738
13100030	51610	SHIFT DIFFERENTIAL UNIFORM P.D.	106,769	120,000	111,400	112,514	114,764	114,764	114,764
13100030	51700	LONGEVITY	626,541	520,000	520,000	525,200	535,704	535,704	535,704
13100030	51800	SEPARATION PAY	227,958	250,000	250,000	252,500	257,550	257,550	257,550
13100030	51801	WORKER'S COMP.	160,774	250,000	250,000	252,500	257,550	257,550	257,550
13100030	52360	BUSINESS EXPENSE	13,145	3,280	7,100	7,244	7,390	7,540	7,698
13100030	52780	UNIFORM ALLOW. - FULL TIME	167,170	169,400	168,000	171,402	174,870	178,417	182,145
13100030	53520	BALLISTIC VEST REPLACE.	3,855	25,000	25,000	25,506	26,022	26,550	27,105
13100030		POLICE DEPT. OPERATIONS	11,034,435	11,551,572	11,851,041	12,129,162	12,489,249	12,499,352	12,503,793
<b>13100031 POLICE DEPT. SUPPORT</b>									
13100031	51000	REGULAR WAGES	480,236	492,782	506,585	511,650	521,882	521,882	521,882
13100031	51300	P/T WAGES CROSS. GRDS.	226,925	200,000	228,800	231,088	235,710	235,710	235,710
13100031	51510	P.D. TRAINING O/T	85,626	53,000	53,000	53,530	54,601	54,601	54,601
13100031	51801	WOKERS COMP.	3,178	-	-	-	-	-	-
13100031	52330	TRAINING & EDUCATION	39,933	31,078	25,000	25,506	26,022	26,550	27,105
13100031	52350	TRAVEL EXPENSE	5,965	2,500	6,000	6,122	6,245	6,372	6,505
13100031	52480	OTHER PROF. SERVICES	10,193	10,000	9,400	9,590	9,784	9,983	10,191
13100031	52570	OTHER REPAIRS & MAINT.	22,886	20,000	20,000	20,405	20,818	21,240	21,684
13100031	52790	UNIFORM ALLOW. - PART TIME	-	3,000	3,000	3,061	3,123	3,186	3,253
13100031	53260	TRAFFIC SUPPLIES	13,016	11,000	11,000	11,223	11,450	11,682	11,926
13100031	53450	LAB. SUPPLIES	4,223	4,500	4,500	4,591	4,684	4,779	4,879
13100031	53510	FIREARM SUPPLIES	9,210	20,000	20,000	20,405	20,818	21,240	21,684
13100031		POLICE DEPT. SUPPORT	901,392	847,860	887,285	897,171	915,136	917,225	919,420
<b>13202010 ANIMAL CONTROL</b>									
13202010	51000	REGULAR WAGES	175,282	153,149	181,624	183,440	188,028	188,028	188,028
13202010	51300	PART TIME WAGES	20,878	22,000	22,000	22,220	22,664	22,664	22,664
13202010	51500	OVERTIME	14,382	14,500	14,500	14,645	14,938	14,938	14,938
13202010	51530	VAC.BUY BACK	5,065	3,200	3,200	3,232	3,297	3,297	3,297
13202010	51700	LONGEVITY	4,717	8,000	8,000	8,080	8,242	8,242	8,242
13202010	52100	GAS HEATING	8,464	-	-	-	-	-	-
13202010	52110	ELECTRICITY	1,533	14,000	14,000	14,284	14,572	14,868	15,179
13202010	52250	ADVERTISING	714	1,500	1,500	1,530	1,561	1,593	1,626
13202010	52310	CONVENTIONS & DUES	-	560	560	571	583	595	607
13202010	52455	VETERINARY SERVICES	21,130	21,000	22,000	22,446	22,900	23,364	23,852
13202010	52780	UNIFORMS- F/T & PT	5,967	10,182	10,182	10,388	10,598	10,813	11,039
13202010	53485	DOG FOOD	504	2,000	2,000	2,041	2,082	2,124	2,168
13202010	55370	OTHER EQUIPMENT	3,814	5,000	5,000	5,101	5,204	5,310	5,421
13202010		ANIMAL CONTROL	262,449	255,091	284,566	287,978	294,669	295,836	297,062
<b>13300010 EMERGENCY MANAGEMENT</b>									
13300010	51300	PART TIME WAGES	9,000	15,996	11,948	12,067	12,309	12,309	12,309
13300010	52150	TELEPHONE EXP.	-	750	750	765	781	797	813
13300010	53130	OTHER SUPPLIES	-	1,000	1,000	1,020	1,041	1,062	1,084
13300010	54090	OTHER CHARGES	-	500	500	510	520	531	542
13300010		EMERGENCY MANAGEMENT	9,000	18,246	14,198	14,363	14,651	14,698	14,748
<b>14000010 PUBLIC WORKS ADMINISTRATION</b>									
14000010	51000	REGULAR WAGES	268,129	268,176	275,710	277,517	282,118	282,118	282,118
14000010	51500	OVERTIME	-	7,132	5,000	5,050	5,151	5,151	5,151
14000010	51300	P/T WAGES	10,999	9,999	10,999	11,109	11,331	11,331	11,331
14000010	52680	TOWN ROAD AID	178,579	300,000	249,000	254,043	259,182	264,440	269,965

**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

			FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
DEPT		DESCRIPTION	ACTUAL	PROJECTION	PROPOSED	FORECAST	FORECAST	FORECAST	FORECAST
14000010	53460	CLOTHING & UNIFORMS	9,050	10,500	10,500	10,713	10,929	11,151	11,384
14000010		PUBLIC WORKS ADMINISTRATION	466,757	595,807	551,209	558,431	568,711	574,191	579,950
<b>14100010</b>		<b>ENGINEERING</b>							
14100010	51000	REGULAR WAGES	115,956	113,294	186,761	188,628	192,400	192,400	192,400
14100010	52310	CONVENTIONS & DUES	1,709	1,500	1,500	1,530	1,561	1,593	1,626
14100010	52335	PROF. LICENSE FEE	438	1,050	1,050	1,071	1,093	1,115	1,138
14100010	56110	MS4 MANDATES	-	150,000	250,000	250,000	250,000	250,000	250,000
14100010		ENGINEERING	118,103	265,844	439,311	441,230	445,054	445,108	445,165
<b>14404072</b>		<b>VEHICLE MAINTENANCE</b>							
14404072	51000	REGULAR WAGES	424,992	420,266	426,421	430,685	439,299	439,299	439,299
14404072	51500	OVERTIME	35,272	72,570	51,700	52,217	53,261	53,261	53,261
14404072	52100	GAS HEATING	60,776	24,000	25,000	25,506	26,022	26,550	27,105
14404072	52110	ELECTRICITY	-	23,000	25,000	25,506	26,022	26,550	27,105
14404072	52130	WATER	-	3,000	3,200	3,265	3,331	3,398	3,469
14404072	52310	CONFERENCES/SHOWS	195	800	300	306	312	319	325
14404072	52320	TRAINING/DUES/SUBSC	3,577	3,000	2,700	2,755	2,810	2,867	2,927
14404072	52540	MOTOR VEHICLE MAINT.	60,719	59,900	64,700	66,010	67,346	68,712	70,148
14404072	52545	SPL. EQUIP. REPAIR	17,510	49,900	24,500	24,996	25,502	26,019	26,563
14404072	52550	GROUNDS MAINT.	3,000	7,980	6,500	6,632	6,766	6,903	7,047
14404072	52575	EMISSIONS TESTING	-	3,000	1,000	1,020	1,041	1,062	1,084
14404072	52585	TIRE REPAIR & SERV.	7,751	14,500	8,600	8,774	8,952	9,133	9,324
14404072	52630	VEHICLE RENTAL	-	5,050	1,700	1,734	1,770	1,805	1,843
14404072	52650	OTHER RENT	1,304	5,050	2,000	2,041	2,082	2,124	2,168
14404072	52740	SECURITY SYSTEM	2,292	2,900	2,300	2,347	2,394	2,443	2,494
14404072	52940	HAZARDOUS WASTE DISPOSAL	560	1,900	600	612	625	637	651
14404072	53210	AUTO FUEL & FLUIDS	163,426	325,000	280,000	285,671	291,449	297,362	303,575
14404072	53220	MOTOR VEHICLE PARTS	196,409	200,000	187,400	191,195	195,063	199,020	203,179
14404072	53240	TIRES, TUBES & BATTERIES	48,021	45,000	43,300	44,177	45,071	45,985	46,946
14404072	53250	TOOLS & MISC EQUIPMENT	5,948	9,000	7,700	7,856	8,015	8,177	8,348
14404072	53430	JANTRL. SPL.	271	1,000	200	204	208	212	217
14404072	53445	SAFETY SUPPLIES	484	2,500	1,200	1,224	1,249	1,274	1,301
14404072	53530	SNOW REMOV. EQUIPMENT	16,239	30,000	19,600	19,997	20,401	20,815	21,250
14404072	53560	BROOMS & SWEEPERS	6,852	9,990	7,000	7,142	7,286	7,434	7,589
14404072	55190	OTHER EQUIPMENT	-	250	-	-	-	-	-
14404072		VEHICLE MAINTENANCE	1,055,598	1,319,555	1,192,621	1,211,872	1,236,277	1,251,364	1,267,220
<b>14505071</b>		<b>COMPOST SITE</b>							
14505071	52740	SECURITY SYSTEM	819	2,000	2,000	2,041	2,082	2,124	2,168
14505071	52930	COMPOST SITE	800	12,000	8,000	8,162	8,327	8,496	8,674
14505071	52940	HAZARDOUS WASTE PICKUP	31,397	32,000	32,000	32,648	33,309	33,984	34,694
14505071		COMPOST SITE	33,016	46,000	42,000	42,851	43,717	44,604	45,536
<b>14509971</b>		<b>SOLID WASTE</b>							
14509971	52900	CONDOS TRASH PICKUP	251,914	235,000	230,046	234,705	239,453	244,310	249,415
14509971	52910	TRASH PICKUP	1,333,042	1,272,500	1,386,308	1,414,384	1,442,995	1,472,268	1,503,032
14509971	52915	TRASH PICKUP - CITY BUILD.	104,733	92,000	101,505	103,561	105,656	107,799	110,052
14509971	52920	TIPPING FEES DISPOSAL	1,074,586	1,075,000	1,075,000	1,096,771	1,118,957	1,141,657	1,165,513
14509971	52941	HAZARDOUS WASTE - CITY	1,490	5,500	2,500	2,551	2,602	2,655	2,710
14509971	52950	RECYCLING PICKUP	382,244	469,900	479,325	489,032	498,925	509,046	519,683
14509971	52955	PORTABLE RESTROOMS	14,336	20,000	20,000	20,405	20,818	21,240	21,684
14509971		SOLID WASTE	3,162,344	3,169,900	3,294,684	3,361,409	3,429,406	3,498,975	3,572,090
<b>14606074</b>		<b>GROUNDS MAINTENANCE</b>							
14606074	52510	MAINT. SERV. AGREMT.	1,293	3,500	1,200	1,224	1,249	1,274	1,301
14606074	52580	EQUIP. MAINTENANCE	635	1,050	1,000	1,020	1,041	1,062	1,084
14606074	53265	STREET MARKING PAINT	4,898	7,500	4,500	4,591	4,684	4,779	4,879
14606074	53490	OTHER OPER. SUPPLIES	2,974	6,055	5,000	5,101	5,204	5,310	5,421
14606074	53555	LIGHT POLE	9,225	9,975	9,500	9,692	9,888	10,089	10,300
14606074		GROUNDS MAINTENANCE	19,024	28,080	21,200	21,629	22,067	22,515	22,985
<b>14606075</b>		<b>BUILDING MAINTENANCE</b>							
14606075	51000	REGULAR WAGES	408,980	415,510	440,606	445,014	453,916	453,916	453,916
14606075	51500	OVERTIME	43,302	53,282	55,712	56,269	57,395	57,395	57,395
14606075	52100	GAS HEATING	569,709	99,800	100,000	102,025	104,089	106,201	108,420
14606075	52110	ELECTRICITY	-	410,000	420,000	428,506	437,174	446,043	455,363
14606075	52130	WATER	-	20,000	20,000	20,405	20,818	21,240	21,684
14606075	52500	HVAC MAINTENANCE	70,587	50,000	70,000	71,418	72,862	74,340	75,894
14606075	52510	MAINT. SERVICE AGREMT.	58,216	56,800	56,800	57,950	59,123	60,322	61,582
14606075	52530	BLDG. MAINTENANCE	48,088	86,648	42,000	42,851	43,717	44,604	45,536
14606075	52740	SECURITY SYSTEM	8,992	15,200	10,712	10,929	11,150	11,376	11,614
14606075	53430	JANITORIAL SUPPLIES	15,960	20,000	24,733	25,234	25,744	26,267	26,815
14606075	53445	SAFETY SUPPLIES	852	895	905	923	942	961	981
14606075	53490	OTHER OPER. SUPPLIES	412	450	420	429	437	446	455
14606075	53495	COFFEE & WATER	-	1,200	1,291	1,317	1,344	1,371	1,400
14606075		BUILDING MAINTENANCE	1,225,098	1,229,785	1,243,179	1,263,270	1,288,711	1,304,481	1,321,056

**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

			FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
DEPT		DESCRIPTION	ACTUAL	PROJECTION	PROPOSED	FORECAST	FORECAST	FORECAST	FORECAST
<b>14704010</b>	<b>HIGHWAYS &amp; PARKS ADMIN</b>								
14704010	51000	REGULAR WAGES	2,265,776	2,391,249	2,467,123	2,491,795	2,541,641	2,541,641	2,541,641
14704010	51400	TEMPORARY PAYROLL	29,274	115,000	115,000	116,150	118,473	118,473	118,473
14704010	51500	OVERTIME	226,373	200,000	225,000	227,250	231,795	231,795	231,795
14704010	51550	STORM EXPENSE	65	115,000	75,000	75,750	77,265	77,265	77,265
14704010	51600	SHIFT DIFFERENTIAL CIVILIAN	-	2,000	-	-	-	-	-
14704010	52160	STREET LIGHTING	934,594	650,000	850,000	867,214	884,757	902,705	921,568
14704010	52550	GROUNDS MAINT.BIKE PATH	11,152	15,827	11,241	11,469	11,701	11,938	12,187
14704010	52610	RENTAL OF LAND	596	600	546	557	568	580	592
14704010	53380	MISC. CONSTR. SUPPL. HWY.& PRK.	60,908	50,000	53,593	54,678	55,784	56,916	58,105
14704010		HIGHWAYS & PARKS ADMIN	3,528,737	3,539,676	3,797,503	3,844,864	3,921,984	3,941,313	3,961,627
<b>14706010</b>	<b>HIGHWAYS &amp; PARKS ADMIN.</b>								
14706010	52210	PRINTING	60	650	234	239	244	249	254
14706010	53445	SAFETY SUPPLIES	3,385	3,730	3,624	3,697	3,772	3,849	3,929
14706010		HIGHWAYS & PARKS ADMIN. - SAFETY	3,445	4,380	3,858	3,936	4,016	4,097	4,183
<b>14706076</b>	<b>PARKS MAINTENANCE</b>								
14706076	52100	UTILITIES / WATER	101,547	9,217	-	-	-	-	-
14706076	52110	ELECTRICITY/TRAFFIC LGTS.	-	105,000	100,136	102,164	104,231	106,345	108,567
14706076	52130	WATER	25,099	10,678	25,000	25,506	26,022	26,550	27,105
14706076	52530	BLDG MAINTENANCE	7,205	6,500	5,926	6,046	6,168	6,293	6,425
14706076	52550	GROUNDS MAINT.PRKS.& FIELDS	66,021	65,000	60,000	61,215	62,453	63,720	65,052
14706076	52740	SECURITY SYSTEM	2,337	4,410	2,713	2,768	2,824	2,881	2,941
14706076		PARKS MAINTENANCE	202,209	200,806	193,775	197,699	201,699	205,790	210,090
<b>14706077</b>	<b>OUTSIDE CONTRACTORS</b>								
14706077	52570	OTHER REPAIRS / MAINT.	27,447	15,000	25,000	25,506	26,022	26,550	27,105
14706077	53380	MISC.CONSTR SUPPLIES	25,512	15,000	15,000	15,304	15,613	15,930	16,263
14706077	54095	STORM/ EMER. LOSSES	14,875	15,000	15,000	15,304	15,613	15,930	16,263
14706077		OUTSIDE CONTRACTORS	67,834	45,000	55,000	56,114	57,249	58,410	59,631
<b>14706078</b>	<b>TREE DEPT.</b>								
14706078	52555	TREE MAINTENANCE	185,703	184,000	184,000	187,726	191,524	195,409	199,492
14706078	53490	OPER.SUPPLIES	999	1,000	1,000	1,020	1,041	1,062	1,084
14706078	53570	TREES & SHRUBS	4,620	2,500	2,500	2,551	2,602	2,655	2,710
14706078		TREE DEPT.	191,322	187,500	187,500	191,297	195,167	199,126	203,287
<b>15000010</b>	<b>HUMAN RESOURCES</b>								
15000010	51000	REGULAR WAGES	233,049	233,634	237,236	239,608	244,400	244,400	244,400
15000010	51000	NEW HIRES	-	-	-	47,174	47,646	48,599	48,599
15000010	51095	COMMUNITY CENTER ATTENDT.	-	-	-	-	-	-	-
15000010	51400	SUMMER TEMPORARY PAYROLL	10,609	13,000	13,000	13,130	13,393	13,393	13,393
15000010	51500	OVERTIME	1,218	4,000	3,000	3,030	3,091	3,091	3,091
15000010	52220	OUTSIDE PRINTING	215	500	500	510	520	531	542
15000010	52810	VETS MEM. DAY SERVS.	1,850	6,000	2,000	2,041	2,082	2,124	2,168
15000010	52840	BAND CONCERTS	3,900	5,000	5,000	5,101	5,204	5,310	5,421
15000010	52850	HOLIDAY FESTIVITES	1,157	4,000	3,000	3,061	3,123	3,186	3,253
15000010	53570	BEAUTIFCAT. PROG.	965	1,500	5,500	5,611	5,725	5,841	5,963
15000010	54320	OUTSIDE AGEN.REG.MENTAL HEALTH	-	-	-	-	-	-	-
15000010	54470	CLIENT ASSISTANCE	1,470	8,000	8,000	8,162	8,327	8,496	8,674
15000010		HUMAN RESOURCES	254,433	275,634	277,236	327,428	333,511	334,970	335,503
<b>15100010</b>	<b>ELDERLY SERVICES</b>								
15100010	51000	REGULAR WAGES	161,354	161,316	165,802	167,461	170,810	170,810	170,810
15100010	51100	SR.CNT. P/T (1)	-	-	-	-	-	-	-
15100010	51110	ALLINGTWN SR.CNT. P/T (2)	-	-	-	-	-	-	-
15100010	52310	CONVENTIONS & DUES	250	490	490	500	510	520	531
15100010	52410	INSTRUCTORS	5,048	5,480	5,480	5,591	5,704	5,820	5,941
15100010	52540	MOTOR VEHICLE MAINT.	-	1,000	-	-	-	-	-
15100010	52630	RENTAL OF VEHICLES	-	196	196	200	204	208	213
15100010	52700	TRANSPORTATION CONTRACT	339,233	260,386	280,107	285,780	291,561	297,475	303,691
15100010	52710	ELDERLY NUTRITION	1,581	4,655	4,655	4,749	4,845	4,944	5,047
15100010	53490	OTHER OPER. SUPPLIES	682	3,763	1,763	1,799	1,835	1,872	1,911
15100010		ELDERLY SERVICES	508,148	437,286	458,493	466,080	475,469	481,650	488,145
<b>15202050</b>	<b>RECREATIONAL SERVICES</b>								
15202050	51000	REGULAR WAGES	353,189	264,314	322,978	326,208	332,733	332,733	332,733
15202050	51080	RECREATION AIDES	37,265	35,070	38,660	39,047	39,828	39,828	39,828
15202050	51130	BEACH CONSTABLES	20,555	35,000	30,000	30,300	30,906	30,906	30,906
15202050	51160	SPEC ACTIVITY INSTRUCTORS	7,495	10,000	15,540	15,695	16,009	16,009	16,009
15202050	51170	SUPERV. & INSTRUCTORS	67,124	64,000	69,833	70,531	71,942	71,942	71,942
15202050	51180	LIFE GUARDS	58,493	65,000	65,000	65,650	66,963	66,963	66,963
15202050	51500	OVERTIME	3,844	12,800	9,000	9,090	9,272	9,272	9,272
15202050	52230	BEACH STICKERS	-	4,000	4,000	4,081	4,164	4,248	4,337
15202050	52310	CONVENTIONS & DUES	634	-	990	1,010	1,030	1,051	1,073
15202050	52530	BLDG MAINTENANCE	7,275	9,000	10,368	10,578	10,792	11,011	11,241
15202050	52750	FEES & CHARGES	2,915	4,000	4,000	4,081	4,164	4,248	4,337

**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

		FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
DEPT	DESCRIPTION	ACTUAL	PROJECTION	PROPOSED	FORECAST	FORECAST	FORECAST	FORECAST
15202050	53250 TOOLS & MISC EQUIPMENT	2,421	2,500	2,500	2,551	2,602	2,655	2,710
15202050	53440 MEDICAL SUPPL. FIRST AID KITS	1,885	3,000	4,000	4,081	4,164	4,248	4,337
15202050	53540 RECREATION SUPPLIES	10,519	13,000	14,200	14,488	14,781	15,080	15,396
15202050	54320 OUTSIDE AGEN. W.H. YOUTH ASSOC.	16,197	11,200	11,200	11,427	11,658	11,894	12,143
15202050	55520 RECREATION EQUIPMENT	4,789	4,800	4,800	4,897	4,996	5,098	5,204
15202050	RECREATIONAL SERVICES	594,600	537,684	607,069	613,715	626,003	627,187	628,431
<b>15202051 DAY CAMP PROGRAM</b>								
15202051	51400 TEMPORARY PAYROLL	118,100	119,879	125,610	126,866	129,403	129,403	129,403
15202051	52700 TRANSPORTATION CONTRACT	14,345	14,660	14,660	14,957	15,259	15,569	15,894
15202051	52750 FEES & CHARGES	1,642	6,000	6,000	6,122	6,245	6,372	6,505
15202051	DAY CAMP PROGRAM	134,086	140,539	146,270	147,945	150,908	151,344	151,803
<b>15202552 BENNETT RINK PROGRAMS</b>								
15202552	52620 RENTAL OF BLDGS.	30,000	25,000	25,000	25,506	26,022	26,550	27,105
15202552	BENNETT RINK PROGRAMS	30,000	25,000	25,000	25,506	26,022	26,550	27,105
<b>15202553 AQUATIC PROGRAMS</b>								
15202553	51040 AQUA INSTRUCTORS	11,770	10,668	18,048	18,228	18,593	18,593	18,593
15202553	51070 SWIMMING POOL STAFF	47,776	49,259	50,000	50,500	51,510	51,510	51,510
15202553	51140 SWIM TEAM COACH	25,267	25,427	25,000	25,250	25,755	25,755	25,755
15202553	51300 P / T WAGES POOL CUSTODIANS	20,749	29,083	17,400	17,574	17,925	17,925	17,925
15202553	52770 OTHER CONT. SERVICES	-	-	15,000	15,304	15,613	15,930	16,263
15202553	53540 RECREATION SUPPLIES	1,860	1,860	1,800	1,836	1,874	1,912	1,952
15202553	53545 SPECIAL ACTIVITY SUPPLIES	3,499	5,000	5,000	5,101	5,204	5,310	5,421
15202553	AQUATIC PROGRAMS	110,921	121,297	132,248	133,794	136,475	136,935	137,419
<b>15300010 HEALTH DEPARTMENT</b>								
15300010	51000 REGULAR WAGES	295,495	307,918	343,595	347,031	353,971	353,971	353,971
15300010	51500 OVERTIME	601	2,942	2,000	2,020	2,060	2,060	2,060
15300010	52310 CONVENTIONS & DUES	-	-	300	306	312	319	325
15300010	52450 MEDICAL SERVICES	2,859	3,000	3,000	3,061	3,123	3,186	3,253
15300010	52535 PEST CONTROL	2,840	3,000	2,500	2,551	2,602	2,655	2,710
15300010	52780 UNIFORMS-FULL TIME	315	250	250	255	260	266	271
15300010	53440 MEDICAL SUPPLIES	930	1,000	1,200	1,224	1,249	1,274	1,301
15300010	53490 OTHER SUPPLIES	-	-	-	-	-	-	-
15300010	HEALTH DEPARTMENT	303,040	318,110	352,845	356,448	363,578	363,731	363,892
<b>16001060 LIBRARY</b>								
16001060	51000 LIBRARY EXPENSES	1,546,000	1,421,000	1,421,000	1,546,000	1,596,000	1,596,000	1,596,000
16001060	LIBRARY	1,546,000	1,421,000	1,421,000	1,546,000	1,596,000	1,596,000	1,596,000
<b>18009980 CITY INSURANCE PREMIUMS</b>								
18009980	54030 GEN'L LIABILITY	526,966	485,977	485,977	495,819	505,849	516,111	526,895
18009980	CITY INSURANCE PREMIUMS	526,966	485,977	485,977	495,819	505,849	516,111	526,895
<b>18009981 CITY INSURANCE - RETENTION</b>								
18009981	54210 AUTO DAMAGES	22,848	50,000	50,000	51,013	52,045	53,100	54,210
18009981	54230 GENERAL LIABILITY LOSSES	342,317	225,000	225,000	229,557	234,200	238,951	243,945
18009981	54250 OTHER LOSSES	14,240	40,000	40,000	40,810	41,636	42,480	43,368
18009981	CITY INSURANCE - RETENTION	379,405	315,000	315,000	321,379	327,881	334,532	341,522
<b>18109982 EMPLOYEE BENEFITS</b>								
18109982	51530 VACATION BUY BACK	108,202	100,000	100,000	101,000	103,020	103,020	103,020
18109982	51700 LONGEVITY	69,330	90,000	90,000	90,900	92,718	92,718	92,718
18109982	51800 SEPARATION PAY	-	-	92,000	92,000	92,000	92,000	92,000
18109982	54110 HEALTH INSURANCE PREM.	9,082,290	9,743,545	-	-	-	-	-
18109982	54110 HEALTH INSURANCE - CT PARTNERSHIP	-	-	5,449,223	5,830,645	6,238,782	6,675,497	7,142,786
18109982	54110 HEALTH INSURANCE - RETIREES	-	-	5,188,122	4,991,206	5,341,380	5,716,061	6,116,974
18109982	54110 HEALTHCARE (NEW HIRES)	-	-	-	87,420	124,720	133,452	142,792
18109982	54120 LIFE INSURANCE PREM.	149,744	132,659	132,659	135,346	138,084	140,885	143,829
18109982	54130 FICA-CITY	1,212,938	1,336,000	1,336,000	1,336,000	1,336,000	1,336,000	1,336,000
18109982	54130 FICA (NEW HIRES)	-	-	-	14,843	20,499	20,993	20,993
18109982	54140 401-K - CITY	901,999	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
18109982	54141 PENSION - POLICE	1,994,500	2,203,317	2,412,000	2,430,000	2,452,000	2,543,000	2,637,400
18109982	54170 LONG TERM DISABIL. PREM.	85,922	96,000	96,000	97,944	99,926	101,953	104,083
18109982	56180 EDUCATION REIMBURSEMENT	115	15,000	15,000	15,304	15,613	15,930	16,263
18109982	EMPLOYEE BENEFITS	13,605,040	14,816,521	16,011,004	16,322,608	17,154,742	18,071,508	19,048,857
<b>18109983 STATE MANDATED BENEFITS</b>								
18109983	54160 CT. UNEMPLOYMENT COMP.	67,865	70,000	70,000	71,418	72,862	74,340	75,894
18109983	54180 HEART & HYPER COMP.	221,699	170,111	408,181	416,448	424,872	433,491	442,549
18109983	54190 WORKER'S COMP PREM.	1,344,142	1,752,111	1,500,000	1,530,378	1,561,336	1,593,009	1,626,297
18109983	STATE MANDATED BENEFITS	1,633,706	1,992,221	1,978,181	2,018,244	2,059,070	2,100,840	2,144,740

**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

			FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
DEPT		DESCRIPTION	ACTUAL	PROJECTION	PROPOSED	FORECAST	FORECAST	FORECAST	FORECAST
<b>18209984</b>		<b>DEBT SERVICE PAYMENTS</b>							
18209984	54510	CITY - G/P BONDS PRINCIPAL	11,236,056	11,709,056	11,584,056	12,021,256	5,239,756	6,476,256	6,927,456
18209984	54520	CITY - G/P BONDS INTEREST	3,002,032	2,604,045	2,371,346	1,972,340	1,667,480	1,551,528	1,438,360
		DEBT SERVICE - CITY	14,238,088	14,313,101	13,955,402	13,993,596	6,907,236	8,027,784	8,365,815
18209984	54510	BOE - G/P BONDS PRINCIPAL	2,754,944	2,464,944	2,781,944	3,878,744	4,078,344	4,230,844	4,368,144
18209984	54520	BOE - G/P BONDS INTEREST	716,516	611,207	1,192,304	1,847,078	2,123,407	1,947,220	1,773,743
		DEBT SERVICE - BOE	3,471,460	3,076,151	3,974,248	5,725,823	6,201,751	6,178,064	6,141,887
18209984	54510	WPCA - G/P BONDS PRINCIPAL	334,000	296,000	207,000	207,000	194,000	191,000	186,000
18209984	54520	WPCA - G/P BONDS INTEREST	166,360	154,700	145,515	137,105	128,050	118,425	109,000
18209984	54640	WPCA - CLEAN WATER FUND (P&I)	716,703	658,875	361,128	204,680	101,954	-	-
		DEBT SERVICE - WPCA	1,217,063	1,109,575	713,643	548,785	424,004	309,425	295,000
18209910	56190	BOND ISSUE EXPENSE	-	-	-	-	-	-	-
18209984	54530	GEN'L PURPOSE BANS - INTEREST	-	375,000	-	-	-	-	-
18209984		DEBT SERVICE PAYMENTS	18,926,611	18,873,827	18,643,292	20,268,203	13,532,992	14,515,273	14,802,702
<b>18309910</b>		<b>MED COM</b>							
18309910	54320	PYMNTS-OUTSIDE AGEN.MED. COM.	42,179	42,179	42,179	43,033	43,904	44,794	45,730
18309910		MED COM	42,179	42,179	42,179	43,033	43,904	44,794	45,730
<b>19009990</b>		<b>CONTINGENCY / OTHER EXPENSES</b>							
19009990	56010	UNALLOCATED CONTINGENCY	-	368,456	370,000	395,000	420,000	445,000	470,000
19009990	56241	STUDY - POLICE PENSION	-	25,000	-	-	-	-	-
19009990	56242	STUDY - PARKING	-	25,000	-	-	-	-	-
19009990	56243	STUDY - LIBRARY	-	25,000	-	-	-	-	-
19009990	52340	MILEAGE ALLOWANCE (city wide)	231	7,000	4,000	4,081	4,164	4,248	4,337
19009990	56140	PRIMARY EXPENSE	37,652	43,744	60,000	61,215	62,453	63,720	65,052
19009990	56220	ACTUARIAL STUDY	-	22,890	-	-	-	-	-
19009990	56305	ELECTION EXPENSE	584	35,000	35,000	35,709	36,431	37,170	37,947
19009990	56360	BANK FEES	61,957	40,000	70,000	71,418	72,862	74,340	75,894
19009990	56370	DOG REPORT	7,918	9,155	8,541	8,714	8,890	9,071	9,260
19009990	56010	SELF-FUNDED CLAIM MARGIN (3%)	-	292,306	155,644	149,736	160,241	171,482	183,509
19009990	56990	MISCELLANEOUS	38,971	2,000	2,000	2,041	2,082	2,124	2,168
19009990	56997	SEIZED ASSET DEFICIT	40,000	40,000	40,000	22,000	-	-	-
19009990	56210	MARB EXP.	250,000	100,000	100,000	100,000	-	-	-
19009990	56175	ADVANCE FUNDING OPEB TRUST	-	50,000	75,000	100,000	125,000	150,000	175,000
19009990	New	CITY PORTION - HR/PAY. OUTSOURCING	-	-	170,000	-	-	-	-
19009990	54390	OPERATING TRANSFER	22,080	-	-	-	-	-	-
19009990	New	FUND BALANCE ADJUSTMENT	-	-	424,798	189,141	5,828,271	3,103,062	140,847
19009990		CONTINGENCY / OTHER EXPENSES	459,393	1,085,551	1,514,983	1,139,054	6,720,395	4,060,217	1,164,014
<b>BOE</b>		<b>BOARD OF EDUCATION</b>							
		BOARD OF EDUCATION	90,526,821	89,756,568	89,960,421	90,320,263	90,681,544	91,044,270	91,408,447
		<b>City</b>	<b>69,487,155</b>	<b>72,470,444</b>	<b>75,257,372</b>	<b>77,584,606</b>	<b>78,197,620</b>	<b>77,744,694</b>	<b>76,430,402</b>
		<b>Education</b>	<b>90,526,821</b>	<b>89,756,568</b>	<b>89,960,421</b>	<b>90,320,263</b>	<b>90,681,544</b>	<b>91,044,270</b>	<b>91,408,447</b>
		<b>Total Expenditures</b>	<b>160,013,976</b>	<b>162,227,011</b>	<b>165,217,793</b>	<b>167,904,869</b>	<b>168,879,164</b>	<b>168,788,964</b>	<b>167,838,849</b>

**HEALTHCARE COSTS - FY21**

		Annual Cost	Employee Share	City Share
	Partnership Plan	6,289,443	864,828	5,424,615
Cost per Lockton	Dental	344,226	47,333	296,893
Cost per Lockton	Retirees - Pre 65	3,533,587	130,229	3,403,358
Cost per Lockton	Retirees - Post 65	1,302,837	42,253	1,260,584
	<b>Total Healthcare</b>	<b>11,470,093</b>	<b>1,084,643</b>	<b>10,385,450</b>
	ERS	324,172	51,867	272,305
	City - Active	6,309,497	860,294	5,449,203
	City - Retiree	4,836,424	172,482	4,663,942
		<b>11,470,093</b>	<b>1,084,643</b>	<b>10,385,450</b>

ACTIVE EMPLOYEES - TYPE OF COVERAGE						EE Contrib.
UNION	N	S	D	F	Total	
681	14	36	28	27	105	12%
ERS	2	5	3	6	16	16%
895	15	34	18	64	131	15%
1103	8	5	14	17	44	13%
AP	9	3	1	3	16	13%
E	3	-	-	-	3	13%
<b>Total</b>	<b>51</b>	<b>83</b>	<b>64</b>	<b>117</b>	<b>315</b>	
<b>Rates</b>	\$ -	\$ 993	\$ 2,133	\$ 2,609	7.0%	

ACTIVE EMPLOYEES - TOTAL ANNUAL PREMIUM					
UNION	N	S	D	F	Total
681	-	428,782	716,789	845,190	1,990,760
ERS	-	59,553	76,799	187,820	324,172
895	-	404,960	460,793	2,003,412	2,869,166
1103	-	59,553	358,394	532,156	950,104
AP	-	35,732	25,600	93,910	155,241
E	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>988,580</b>	<b>1,638,374</b>	<b>3,662,488</b>	<b>6,289,443</b>

ACTIVE EMPLOYEES - EE COST SHARE						City Cost
UNION	N	S	D	F	Total	
681	-	51,454	86,015	101,423	238,892	1,751,868
ERS	-	9,528	12,288	30,051	51,867	272,305
895	-	60,744	69,119	300,512	430,375	2,438,791
1103	-	7,742	46,591	69,180	123,513	826,591
AP	-	4,645	3,328	12,208	20,181	135,060
E	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>134,113</b>	<b>217,341</b>	<b>513,374</b>	<b>864,828</b>	<b>5,424,615</b>

UNION	POST-65 RETIREES		PRE-65 RETIREES	
	Premiums	EE Share	Premiums	EE Share
681	122,516	14,702	132,625	15,915
ERS	-	-	34,120	5,459
895	-	-	465,452	69,818
1103	125,389	16,301	184,584	23,996
Fixed	212,316	11,250	115,701	15,041
<b>Total</b>	<b>460,221</b>	<b>42,253</b>	<b>932,482</b>	<b>130,229</b>



**HEALTHCARE COSTS - FY22**

		Annual Cost	Employee Share	City Share
	Partnership Plan	6,729,701	925,366	5,804,335
Cost per Lockton	Dental	368,322	50,646	317,676
Cost per Lockton	Retirees - Pre 65	3,780,938	139,345	3,641,593
Cost per Lockton	Retirees - Post 65	1,394,036	44,423	1,349,613
	<b>Total Healthcare</b>	<b>12,272,997</b>	<b>1,159,780</b>	<b>11,113,217</b>
	ERS	346,864	55,498	291,366
	City - Active	6,751,159	920,514	5,830,645
	City - Retiree	5,174,974	183,768	4,991,206
		<b>12,272,997</b>	<b>1,159,780</b>	<b>11,113,217</b>

ACTIVE EMPLOYEES - TYPE OF COVERAGE						EE Contrib.
UNION	N	S	D	F	Total	
681	14	36	28	27	105	12%
ERS	2	5	3	6	16	16%
895	15	34	18	64	131	15%
1103	8	5	14	17	44	13%
AP	9	3	1	3	16	13%
E	3	-	-	-	3	13%
<b>Total</b>	<b>51</b>	<b>83</b>	<b>64</b>	<b>117</b>	<b>315</b>	
<b>Rates</b>	\$ -	\$ 1,062	\$ 2,283	\$ 2,791	7.0%	

ACTIVE EMPLOYEES - TOTAL ANNUAL PREMIUM					
UNION	N	S	D	F	Total
681	-	458,797	766,964	904,352	2,130,113
ERS	-	63,722	82,175	200,967	346,864
895	-	433,308	493,048	2,143,649	3,070,006
1103	-	63,722	383,482	569,407	1,016,610
AP	-	38,233	27,392	100,484	166,108
E	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>1,057,782</b>	<b>1,753,060</b>	<b>3,918,859</b>	<b>6,729,701</b>

ACTIVE EMPLOYEES - EE COST SHARE						City Cost
UNION	N	S	D	F	Total	
681	-	55,056	92,036	108,522	255,614	1,874,499
ERS	-	10,195	13,148	32,155	55,498	291,366
895	-	64,996	73,957	321,547	460,500	2,609,506
1103	-	8,284	49,853	74,023	132,160	884,450
AP	-	4,970	3,561	13,063	21,594	144,514
E	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>143,501</b>	<b>232,555</b>	<b>549,310</b>	<b>925,366</b>	<b>5,804,335</b>

UNION	POST-65 RETIREES		PRE-65 RETIREES	
	Premiums	EE Share	Premiums	EE Share
681	131,093	15,731	141,909	17,029
ERS	-	-	36,509	5,841
895	-	-	498,034	74,705
1103	134,166	17,442	197,505	25,676
Fixed	227,178	11,250	123,800	16,094
<b>Total</b>	<b>492,437</b>	<b>44,423</b>	<b>997,756</b>	<b>139,345</b>

**HEALTHCARE COSTS - FY23**

		Annual Cost	Employee Share	City Share
	Partnership Plan	7,200,768	990,139	6,210,629
Cost per Lockton	Dental	394,105	54,191	339,914
Cost per Lockton	Retirees - Pre 65	4,045,604	149,099	3,896,505
Cost per Lockton	Retirees - Post 65	1,491,619	46,744	1,444,875
	<b>Total Healthcare</b>	<b>13,132,096</b>	<b>1,240,173</b>	<b>11,891,923</b>
	ERS	371,143	59,383	311,760
	City - Active	7,223,729	984,947	6,238,782
	City - Retiree	5,537,223	195,843	5,341,380
		<b>13,132,096</b>	<b>1,240,173</b>	<b>11,891,923</b>

ACTIVE EMPLOYEES - TYPE OF COVERAGE						EE Contrib.
UNION	N	S	D	F	Total	
681	14	36	28	27	105	12%
ERS	2	5	3	6	16	16%
895	15	34	18	64	131	15%
1103	8	5	14	17	44	13%
AP	9	3	1	3	16	13%
E	3	-	-	-	3	13%
<b>Total</b>	<b>51</b>	<b>83</b>	<b>64</b>	<b>117</b>	<b>315</b>	
<b>Rates</b>	\$ -	\$ 1,136	\$ 2,442	\$ 2,987	7.0%	

ACTIVE EMPLOYEES - TOTAL ANNUAL PREMIUM					
UNION	N	S	D	F	Total
681	-	490,912	820,650	967,655	2,279,217
ERS	-	68,182	87,927	215,034	371,143
895	-	463,639	527,561	2,293,701	3,284,901
1103	-	68,182	410,325	609,264	1,087,771
AP	-	40,909	29,309	107,517	177,735
E	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>1,131,825</b>	<b>1,875,771</b>	<b>4,193,172</b>	<b>7,200,768</b>

ACTIVE EMPLOYEES - EE COST SHARE						City Cost
UNION	N	S	D	F	Total	
681	-	58,909	98,478	116,119	273,506	2,005,711
ERS	-	10,909	14,068	34,406	59,383	311,760
895	-	69,546	79,134	344,055	492,735	2,792,166
1103	-	8,864	53,342	79,204	141,410	946,361
AP	-	5,318	3,810	13,977	23,105	154,630
E	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>153,546</b>	<b>248,832</b>	<b>587,761</b>	<b>990,139</b>	<b>6,210,629</b>

UNION	POST-65 RETIREES		PRE-65 RETIREES	
	Premiums	EE Share	Premiums	EE Share
681	140,269	16,832	151,842	18,221
ERS	-	-	39,064	6,250
895	-	-	532,896	79,934
1103	143,557	18,662	211,330	27,473
Fixed	243,081	11,250	132,466	17,221
<b>Total</b>	<b>526,907</b>	<b>46,744</b>	<b>1,067,599</b>	<b>149,099</b>

**HEALTHCARE COSTS - FY24**

		Annual Cost	Employee Share	City Share
	Partnership Plan	7,704,825	1,059,451	6,645,374
Cost per Lockton	Dental	421,692	57,985	363,707
Cost per Lockton	Retirees - Pre 65	4,328,796	159,537	4,169,259
Cost per Lockton	Retirees - Post 65	1,596,032	49,230	1,546,802
	<b>Total Healthcare</b>	<b>14,051,345</b>	<b>1,326,203</b>	<b>12,725,142</b>
	ERS	397,124	63,540	333,584
	City - Active	7,729,393	1,053,896	6,675,497
	City - Retiree	5,924,828	208,767	5,716,061
		<b>14,051,345</b>	<b>1,326,203</b>	<b>12,725,142</b>

ACTIVE EMPLOYEES - TYPE OF COVERAGE						EE Contrib.
UNION	N	S	D	F	Total	
681	14	36	28	27	105	12%
ERS	2	5	3	6	16	16%
895	15	34	18	64	131	15%
1103	8	5	14	17	44	13%
AP	9	3	1	3	16	13%
E	3	-	-	-	3	13%
<b>Total</b>	<b>51</b>	<b>83</b>	<b>64</b>	<b>117</b>	<b>315</b>	
<b>Rates</b>	<b>\$ -</b>	<b>\$ 1,216</b>	<b>\$ 2,613</b>	<b>\$ 3,196</b>	<b>7.0%</b>	

ACTIVE EMPLOYEES - TOTAL ANNUAL PREMIUM					
UNION	N	S	D	F	Total
681	-	525,277	878,096	1,035,391	2,438,764
ERS	-	72,955	94,082	230,087	397,124
895	-	496,095	564,490	2,454,259	3,514,845
1103	-	72,955	439,048	651,913	1,163,916
AP	-	43,773	31,361	115,043	190,177
E	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>1,211,056</b>	<b>2,007,076</b>	<b>4,486,693</b>	<b>7,704,825</b>

ACTIVE EMPLOYEES - EE COST SHARE						City Cost
UNION	N	S	D	F	Total	
681	-	63,033	105,371	124,247	292,651	2,146,113
ERS	-	11,673	15,053	36,814	63,540	333,584
895	-	74,414	84,674	368,139	527,227	2,987,618
1103	-	9,484	57,076	84,749	151,309	1,012,607
AP	-	5,691	4,077	14,956	24,724	165,453
E	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>164,295</b>	<b>266,251</b>	<b>628,905</b>	<b>1,059,451</b>	<b>6,645,374</b>

UNION	POST-65 RETIREES		PRE-65 RETIREES	
	Premiums	EE Share	Premiums	EE Share
681	150,088	18,011	162,471	19,497
ERS	-	-	41,799	6,688
895	-	-	570,199	85,530
1103	153,606	19,969	226,123	29,396
Fixed	260,097	11,250	141,739	18,426
<b>Total</b>	<b>563,791</b>	<b>49,230</b>	<b>1,142,331</b>	<b>159,537</b>

**HEALTHCARE COSTS - FY25**

		Annual Cost	Employee Share	City Share
	Partnership Plan	8,244,167	1,133,613	7,110,554
Cost per Lockton	Dental	451,210	62,044	389,166
Cost per Lockton	Retirees - Pre 65	4,631,812	170,704	4,461,108
Cost per Lockton	Retirees - Post 65	1,707,754	51,888	1,655,866
	<b>Total Healthcare</b>	<b>15,034,943</b>	<b>1,418,249</b>	<b>13,616,694</b>
	ERS	424,923	67,988	356,935
	City - Active	8,270,455	1,127,669	7,142,786
	City - Retiree	6,339,566	222,592	6,116,974
		<b>15,034,943</b>	<b>1,418,249</b>	<b>13,616,694</b>

ACTIVE EMPLOYEES - TYPE OF COVERAGE						EE Contrib.
UNION	N	S	D	F	Total	
681	14	36	28	27	105	12%
ERS	2	5	3	6	16	16%
895	15	34	18	64	131	15%
1103	8	5	14	17	44	13%
AP	9	3	1	3	16	13%
E	3	-	-	-	3	13%
<b>Total</b>	<b>51</b>	<b>83</b>	<b>64</b>	<b>117</b>	<b>315</b>	
<b>Rates</b>	<b>\$ -</b>	<b>\$ 1,301</b>	<b>\$ 2,796</b>	<b>\$ 3,419</b>	<b>7.0%</b>	

ACTIVE EMPLOYEES - TOTAL ANNUAL PREMIUM					
UNION	N	S	D	F	Total
681	-	562,045	939,564	1,107,869	2,609,478
ERS	-	78,062	100,668	246,193	424,923
895	-	530,820	604,005	2,626,061	3,760,886
1103	-	78,062	469,782	697,547	1,245,391
AP	-	46,837	33,556	123,097	203,490
E	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>1,295,826</b>	<b>2,147,574</b>	<b>4,800,767</b>	<b>8,244,167</b>

ACTIVE EMPLOYEES - EE COST SHARE						City Cost
UNION	N	S	D	F	Total	
681	-	67,445	112,748	132,944	313,137	2,296,341
ERS	-	12,490	16,107	39,391	67,988	356,935
895	-	79,623	90,601	393,909	564,133	3,196,753
1103	-	10,148	61,072	90,681	161,901	1,083,490
AP	-	6,089	4,362	16,003	26,454	177,036
E	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>175,795</b>	<b>284,890</b>	<b>672,928</b>	<b>1,133,613</b>	<b>7,110,554</b>

UNION	POST-65 RETIREES		PRE-65 RETIREES	
	Premiums	EE Share	Premiums	EE Share
681	160,594	19,271	173,844	20,861
ERS	-	-	44,725	7,156
895	-	-	610,113	91,517
1103	164,359	21,367	241,952	31,454
Fixed	278,303	11,250	151,660	19,716
<b>Total</b>	<b>603,256</b>	<b>51,888</b>	<b>1,222,294</b>	<b>170,704</b>

**DEBT SERVICE BY PROJECT**

<b>Owner</b>	<b>Purpose</b>	<b>2021 P&amp;I</b>	<b>2022 P&amp;I</b>	<b>2023 P&amp;I</b>	<b>2024 P&amp;I</b>	<b>2025 P&amp;I</b>
<b>City</b>	Battery backup replacements	-	1,125	1,080	1,035	990
	City Hall Renovation (Non BOE)	64,194	63,611	62,617	62,229	61,400
	City Refunding	3,205,848	3,078,951	1,388,646	2,307,106	2,219,608
	City Wide Technology	32,888	31,793	30,698	29,604	28,513
	Computers	7,700	16,900	24,710	32,180	39,310
	Core Switches	-	11,250	10,800	10,350	9,900
	Deficit Financing	2,195,650	2,131,050	2,058,375	1,977,625	1,896,875
	Firewalls	1,400	7,600	8,300	7,950	7,600
	GP	615,752	590,057	564,710	539,362	514,084
	Premium	(36,832)	(35,605)	(34,378)	(33,154)	(31,932)
	Probate Phone System	2,700	3,600	3,450	3,300	3,150
	Server Heads	-	6,000	11,760	11,280	10,800
	Storage iscsi	-	-	11,250	10,800	21,600
	Storage NAS	-	-	-	5,000	4,800
<b>City Total</b>		<b>6,089,301</b>	<b>5,906,333</b>	<b>4,142,017</b>	<b>4,964,667</b>	<b>4,786,698</b>
<b>Public Safety</b>	Police Pension	5,766,317	5,770,686	-	-	-
	Police Vehicles	68,205	66,271	62,466	50,313	48,083
	Public Safety Radio Upgrade	299,053	289,089	279,134	269,192	259,268
	Server Infrastructure	30,000	28,800	27,600	26,400	25,200
	Telephone System	-	12,500	12,000	11,500	11,000
	Traffic Control Signals	-	19,186	37,733	55,639	72,905
	Vehicle - Light Duty	-	7,637	7,382	7,127	6,872
	Vehicle - Police	60,850	127,526	193,457	256,543	316,784
Zetron Fire Alarm System	16,345	15,881	14,970	12,061	11,524	
<b>Public Safety Total</b>		<b>6,240,770</b>	<b>6,337,575</b>	<b>634,741</b>	<b>688,775</b>	<b>751,636</b>
<b>Public Works</b>	Beach Sand Management	-	25,000	49,000	72,000	94,000
	Beach Street Phase II	81,024	78,726	74,211	59,776	57,113
	Campbell Ave Revitalization	157,853	152,593	147,339	142,091	136,853
	Cove River Flood Mitigation	30,868	29,993	28,276	22,773	21,749
	Equipment	-	9,300	18,740	22,605	21,820
	Front Avenue Culvert	122,741	119,260	112,418	90,550	86,523
	Garage Roof Replacement	15,000	14,500	14,000	13,500	13,000
	Maintenance Equipment	9,000	8,700	8,400	8,100	7,800
	Playground Equipment	15,000	22,000	28,750	27,750	34,250
	Seawall Repair	28,189	27,390	25,817	20,786	19,864
	Snow Plow Replacement	295,888	287,494	271,036	218,299	208,599
	Storm Damage - Hurricane Irene	66,648	64,427	62,209	59,993	57,781
	Storm Damage - Hurricane Sandy	15,348	14,836	14,325	13,815	13,306
	Street Paving	596,861	662,655	717,565	763,078	822,150
	Utility Building - Painter Park	-	2,950	102,065	99,145	96,225
	Vehicle - Heavy Duty	106,500	147,950	302,650	517,275	845,150
	Vehicle - Light Duty	21,000	20,300	81,850	146,575	218,350
	Vehicle - Passenger	-	-	13,750	29,450	28,250
Veteran's Field Turf	63,411	61,613	58,078	46,782	44,699	
<b>Public Works Total</b>		<b>1,625,330</b>	<b>1,749,688</b>	<b>2,130,478</b>	<b>2,374,343</b>	<b>2,827,482</b>

**DEBT SERVICE BY PROJECT**

<b>Owner</b>	<b>Purpose</b>	<b>2021 P&amp;I</b>	<b>2022 P&amp;I</b>	<b>2023 P&amp;I</b>	<b>2024 P&amp;I</b>	<b>2025 P&amp;I</b>
<b>BOE</b>	2nd Doors WHHS Classrooms	546	523	501	478	456
	Bailey School Boiler	41,360	39,634	37,931	36,229	34,531
	Biondi Softball Field	-	75,800	73,635	71,470	69,305
	Bleacher Replacement	6,372	6,106	5,844	5,581	5,320
	BOE Refunding	1,842,977	1,774,149	916,279	1,376,869	1,331,842
	Carrigan School Improvements	61,600	60,200	58,625	52,975	51,425
	City Hall Renovation	294,553	292,896	287,295	283,985	281,109
	Computerization	8,876	8,506	8,140	7,775	7,410
	Edward L Bennett Rink	7,500	74,750	199,750	208,000	200,750
	Equipment	-	9,000	17,700	26,100	34,200
	Exterior masonry repair	23,300	45,935	67,905	89,210	109,850
	Facilities Garage	-	-	35,000	34,000	33,000
	Food Service Sinks	614	588	563	537	512
	Forest Boiler Stack	4,997	4,789	4,583	4,377	4,172
	Forrest Schools Renovation	18,902	18,114	17,336	16,557	15,781
	High School Tennis Court	-	58,400	56,730	55,060	53,390
	HVAC	34,500	30,400	57,650	85,115	111,745
	Indoor Air Quality	25,756	24,681	23,621	22,560	21,503
	Ken Strong Stadium	-	53,700	139,665	135,630	131,595
	Maintenance Equipment	4,500	4,350	4,200	4,050	3,900
	Molloy School Addition	322	309	296	282	269
	Pagels Cafeteria	106,200	101,768	97,396	93,025	88,665
	Rink Drainage Improvements	1,559	1,494	1,430	1,366	1,302
	Rink Locker Replacements	5,846	5,602	5,362	5,121	4,881
	Savin Rock Community School	-	46,700	45,365	44,030	42,695
	Security upgrades / comm.	11,700	11,365	11,030	10,695	10,360
	Security upgrades / comm.	-	11,700	24,165	36,555	50,030
	SRCS Fire Alarm	2,392	2,293	2,194	2,096	1,997
	SRCS HVAC Replacement	3,726	3,571	3,417	3,264	3,111
	VAT Floor Replacement	62,525	59,916	57,342	54,768	52,202
	Vehicle - Light Duty	-	9,000	17,700	26,100	43,200
	Washington School Boiler	24,204	24,403	24,107	24,108	24,179
	WH High School	1,315,000	2,803,450	3,839,915	3,303,665	3,263,415
	WHHS ADA Compliance	17,711	16,972	16,243	15,514	14,787
	WHHS Brick Replacement	40,188	38,511	36,857	35,202	33,552
	WHHS Inline Dishwasher	6,197	5,938	5,683	5,428	5,173
	WHHS Sawdust Collector	325	311	298	284	271
<b>BOE Total</b>		<b>3,974,248</b>	<b>5,725,823</b>	<b>6,201,751</b>	<b>6,178,064</b>	<b>6,141,887</b>
<b>WPCA</b>	Consent Decree	13,039	12,740	12,404	11,640	10,991
	Dewatering Facility Upgrade	90,694	88,611	86,270	81,034	77,202
	Incinerator Upgrades	41,968	41,004	39,920	37,546	35,619
	Pump Upgrades	146,842	143,469	139,670	131,162	125,412
	Sewer Pump Stations	45,297	44,256	43,086	40,518	38,601
	Sewer Refunding	14,675	14,025	700	7,525	7,175
<b>WPCA Total</b>		<b>352,515</b>	<b>344,105</b>	<b>322,050</b>	<b>309,425</b>	<b>295,000</b>
<b>CWF</b>	Clean Water Fund	361,128	204,680	101,954	-	-
<b>CWF Total</b>		<b>361,128</b>	<b>204,680</b>	<b>101,954</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>		<b>18,643,292</b>	<b>20,268,203</b>	<b>13,532,992</b>	<b>14,515,273</b>	<b>14,802,702</b>

**HEADCOUNT ADDITIONS AFTER FY21 BUDGET CYCLE**

		<b>Expenses</b>	<b>Annual</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>New Hire Description</b>	<b>ADMIN. CLERK</b>	Regular Wages		47,174	47,646	48,599	48,599
<b>New Hire Department</b>	<b>15000010:Human Resources</b>	FICA (New Hires)		3,420	3,454	3,523	3,523
<b>Fiscal Year Hire</b>	<b>2022</b>	Healthcare (New Hires)		29,140	31,180	33,363	35,698

		<b>Expenses</b>	<b>Annual</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>New Hire Description</b>	<b>DET. SERGEANT</b>	Regular Wages		82,363	83,187	85,267	85,267
<b>New Hire Department</b>	<b>13100030:Operations</b>	FICA (New Hires)		5,971	6,031	6,182	6,182
<b>Fiscal Year Hire</b>	<b>2022</b>	Healthcare (New Hires)		29,140	31,180	33,363	35,698

		<b>Expenses</b>	<b>Annual</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>New Hire Description</b>	<b>DETECTIVE</b>	Regular Wages		75,200	75,952	77,851	77,851
<b>New Hire Department</b>	<b>13100030:Operations</b>	FICA (New Hires)		5,452	5,507	5,644	5,644
<b>Fiscal Year Hire</b>	<b>2022</b>	Healthcare (New Hires)		29,140	31,180	33,363	35,698

		<b>Expenses</b>	<b>Annual</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>New Hire Description</b>	<b>DETECTIVE</b>	Regular Wages		-	75,952	77,851	77,851
<b>New Hire Department</b>	<b>13100030:Operations</b>	FICA (New Hires)		-	5,507	5,644	5,644
<b>Fiscal Year Hire</b>	<b>2023</b>	Healthcare (New Hires)		-	31,180	33,363	35,698

		<b>Expenses</b>	<b>Annual</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>New Hire Description</b>	<b>CITY MANAGER (requires charter revision)</b>	Regular Wages		-	-	-	-
<b>New Hire Department</b>	<b>11050010:Mayor</b>	FICA (New Hires)		-	-	-	-
<b>Fiscal Year Hire</b>		Healthcare (New Hires)		-	-	-	-