

#### TODAY'S TRAINING ROADMAP

OPM's procurement reform initiative
Review of POS and PSA procurement fundamentals
Overview of non-competitive procurement
When and how to do a non-competitive procurement
Justifying a non-competitive procurement
OPM waiver codes

Questions and answers

# OPM PROCUREMENT REFORM

- Secretary McCaw announced heightened expectations for competitive procurements in August 2019.
- OPM procurement reform team undertaking initiatives to increase competitive procurement with agency help.
- OPM collects data on competitive procurements in monthly waiver report and annual reports.



#### WHAT IS PROCUREMENT?

SOURCING AND ACQUIRING THE GOODS AND SERVICES THE STATE NEEDS TO DO BUSINESS

- Get the best quality services at the best prices
- Use *public* funds, so we have to spend carefully
- Avoid conflict of interest and unethical conduct
- Ensure vendors achieve optimal outcomes and hold them accountable



# WHAT IS COMPETITIVE PROCUREMENT?

PROCESS BY WHICH THE STATE LOOKS FOR THE BEST VALUE OPTION TO OBTAIN SERVICES NEEDED

- Solicitation must be public, open, and fair
- Allows agency to choose best solution for services needed
- Request for Proposal process is used to select a vendor

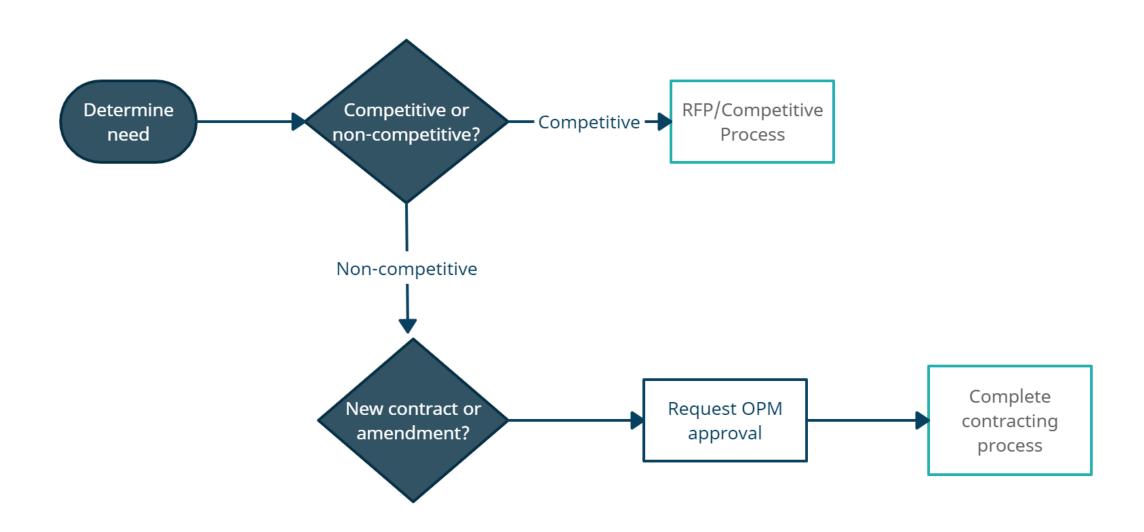
The competitive process helps us achieve our procurement goals, so agencies must seek *approval* to waive the competition requirement

# NON-COMPETITIVE PROCUREMENT

- Limit use to situations where it is necessary
  - Emergency or urgent need
  - Limited vendor pool
  - Limitations imposed by law or funder
- Only one source is considered → Sole-Source
   Procurement



#### HOW TO DO A NON-COMPETITIVE PROCUREMENT





### PROCUREMENT PLANNING

- Think in advance about procurement needs
- Allocate resources for competitive procurements
- Avoid missed opportunities due to scheduling
- Communicate with OPM/Finance approval team
- Communicate with the vendor community
- Get assistance from OPM/Finance as needed

### COMPETITIVE OR NON-COMPETITIVE?



I've been working with a vendor for several years on a similar project - I trust them and know they do good work. **COMPETITIVE** 



I have a contract with a vendor that has a patented approach to the service we need. No other vendor is licensed in this approach. NON-COMPETITIVE



The service I am contracting for isn't that expensive. It will cost \$45,000.

**DEPENDS** 



I am applying for a grant and have to choose a strategic partner that I know specializes in the kind of work we are seeking funding for.

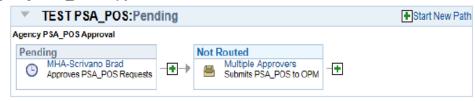
NON-COMPETITIVE



The contract for a set of services I need is going to expire in 2 months. That is not long enough to do a competitive process. **COMPETITIVE** 



#### Agency PSA\_POS Approval



#### OPM\_PSA\_POS Approvals



#### HOW DO I GET OPM APPROVAL?

- Core-CT is used for all approval transactions
- Waiver required for the following requisition types
  - Waiver from Competition
  - Non-Competitive PSA or POS
  - Amendment to PSA or POS in some cases

### COMPLETING A REQUISTION





# The cost to the state of a competitive solicitation process would outweigh the benefits of such a process.

- Not for contracts above \$100,000
- Competitive procurements use resources
- For low dollar value contracts, it might not save any money to do a competitive procurement



# Supplier is mandated by federal law/grant (i.e. Medicaid), state statute, or public act.

- Use when a legally binding document dictates exactly which vendor to use
- Not to be used when the service is mandated without specifying supplier
- Examples
  - Statute established the Connecticut Mental Health Center at Yale University
  - Public Act requires Full Circle Youth Empowerment provide foster support
  - Federal award names a supplier as a sub-awardee or partner



# Services are to prevent disruption in treatment outcomes and continuity of care for vulnerable populations or emergency services.

- Covers unforeseen circumstances that require the State to act quickly to get CT residents the services they need
  - Covid-19 response
  - An unexpectedly cold winter
  - Delay in delivering services or completing a scope of work
  - RFP process to renew services is ongoing



# Evidence based, proprietary, special clinical/Medicare services, or unique/specialized skills

- A provider has a patented or otherwise proprietary approach to services
- Truly unique skills that only one supplier can provide
- Be specific when describing "specialized skills"
- Years of working on the same project or contract does not necessarily mean the supplier has unique skills



# Services and location by consent decree, litigation, or stipulated agreement.

If the State is sued for wrongdoing, a court of law might determine that a State agency must provide a certain set of services, and might mandate a specific supplier help provide those services.



Specific supplier is funded by State bond funds or resources in real estate or physical plant to provide level of service.

- Vendor has the necessary bond funding to provide a service
- Vendor possesses the physical space needed to provide a service
- The state has made a financial investment in a specific provider or their physical space



Hospitals and universities under agreement provide research and training programs for emergency treatment services.

This is not for general use - it is a special category for some of DMHAS's contracts.



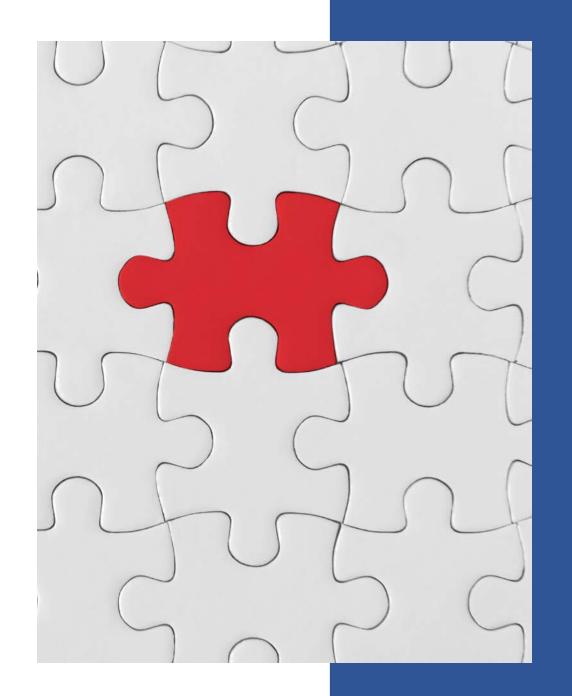
# Zoning, citing, and site licensing prohibit other suppliers due to funding or time.

Towns and cities govern how an area is zoned, and some facilities are only allowed at sites that are zoned properly.

Example: DOC-funded respite house.

# DISCONTINUED WAIVER CODES

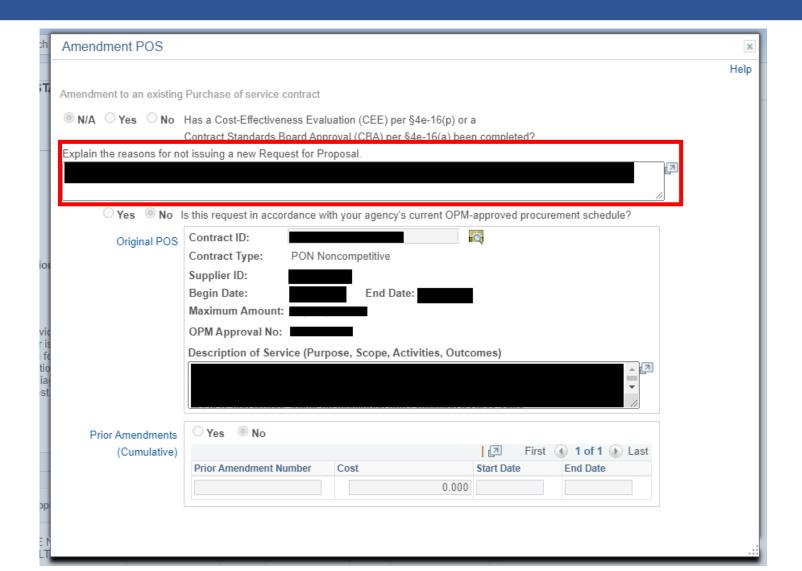
- No longer in use as of January 2020
- Remain in the system for data collection purposes
- Please do not use



### COMPLETING A REQUISTION



### AMENDMENT REQUISITION





# COMPLETING THE JUSTIFICATION BOX

- Help us understand how the waiver code applies
- Familiarize us with the program and your needs
- Do not reference old competitive procurements that are no longer relevant
- Be clear and provide us with context you know your program better than we do

# WHO DO I CONTACT AT OPM/FINANCE FOR HELP?







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## QUESTIONS AND ANSWERS



#### NEXT TRAINING SESSION

RFP Writing
GPL and OPM Joint Session
Wednesday, June 17, 2021
1:00 PM



### WAIVER CODE CHEAT SHEET

WAIVER CODE	USES
Cost to the State of a competitive solicitation process would outweigh the benefits of such a process.	Contract is under \$100,000 and other procurements are better suited for competition
Supplier is mandated by federal law/grant (e.g. Medicaid), state statute, or public act.	Legally binding document dictates a specific <b>vendor/supplier</b> to use for a given service.
Services are provided to prevent disruption in treatment outcomes and continuity of care for vulnerable populations or emergency services.	Unforeseen circumstances that require the state to act quickly OR more time needed for service or RFP
Evidence based, proprietary, special clinical/medical services, or unique/specialized skills.	Supplier has a license or otherwise special or unique ability to provide the service.
Services and location by consent decree, lawsuit disposition, litigation or stipulated agreement.	Court of law mandates the use of a specific supplier.
Specific supplier is funded by State bond funds or resources in real estate or physical plant to provide level of service.	One supplier has bond funding or physical plant needed for service provision.
Hospitals and universities under agreement provide research and training programs for emergency treatment services.	FOR DMHAS USE ONLY
Zoning, citing, and site licensing prohibit other suppliers due to funding or time.	Specific vendor has facility in location in line with zoning laws.