

**STATE OF CONNECTICUT**  
**State Innovation Model**  
***Healthcare Innovation Steering Committee***

**Meeting Summary**  
**July 12, 2018**

**Meeting Location:** Legislative Office Building, Room 1D, 300 Capitol Avenue, Hartford

**Members Present:** Patricia Baker; Jeffrey Beadle; Mary Bradley; Patrick Charmel; Alyse Chin (for Cmr Miriam Delphin-Rittmon); Rose Ferraro (for Frances Padilla); Anne Foley; Mario Garcia (for Cmr Raul Pino); Sharon Langer; Kate McEvoy (for Cmr Roderick Bremby); Joseph Quaranta; Kristina Stevens; Elsa Stone; Jan VanTassel; Victoria Veltri (for LG Nancy Wyman)

**Members Absent:** Catherine Abercrombie; Terry Gerratana; Shan Jeffreys; Suzanne Lagarde; Alta Lash; Bruce Liang; Robert McLean; Robin Lamott Sparks; Katherine Wade; Deremius Williams; Thomas Woodruff

**Other Participants:** Rob Buchanan; Stephanie Burnham; Faina Dookh; Kevin Galvin; Allan Hackney; Jenna Lupi; Mark Schaefer; Deborah Zahn

**Call to Order and Introductions**

Victoria Veltri, sitting in for LG Nancy Wyman, called the meeting to order at 3:03 p.m. Members and other participants introduced themselves.

**Public Comment**

There was no public comment.

**Minutes**

The approval of the minutes was postponed until later in the meeting.

**Health Enhancement Community Planning**

Rob Buchanan and Deb Zahn from Health Management Associates (HMA) presented the Health Enhancement Community planning ([see meeting presentation here](#)). They have been meeting with a number of groups and talking to stakeholders, looking at experiences in other states, and reviewing what works and doesn't work. The ultimate question is what Health Enhancement Communities (HEC) will focus on and what they will see at the state level. A goal is to have a balance between focus and flexibility. The HMA team presented a straw model and suggested a potential way to design an approach based on the information they gathered.

The Committee discussed the HEC planning. There was concern expressed regarding the systems change that would be needed and whether policy interventions would be addressed. There was a question about whether any consideration of what the local levers are verses state levers. It was mentioned that it would make sense to have a state body of people to specifically look at what the policy levers are and where they could actually be changed. The information then could be pushed down to the local levels so there is an understanding of the possibilities and what the state level opportunities are. It was mentioned that there will need to be some skill building to be able to do this, including soft skills, not just data analysis.

The Committee discussed funding and sustainability. It was mentioned that they are looking at sources of potential financing and upfront funding so that things will be put in place to be effective. The deal they are trying to strike with the Medicare Shared Savings Program would be one potential source and they will be looking at other options through various types of social financial

mechanisms. It was stated that a goal is to have the dollars provided upfront and to know what types of things they are willing to finance. It was noted that timeframes will matter. It was also mentioned that currently they do not have the money to finance this long term. It was noted that HEC is trying to frontload financing.

It was mentioned that the programs that will fund and impact cost of the HEC activities, in some respect, drives the program design. This could be a challenge to design interventions that would be implemented on the specific populations and drive the results we are trying to yield. It was mentioned that the word “community” is overused, generic, and too large. It was suggested that if we want genuine input, we should involve neighborhood organizations that understand what’s going on at the “grass roots level”. It was mentioned that we are talking about neighborhoods, people, and families. It was stated that there is no one way to do this when talking about geography. Ms. Zahn said not only do they have to figure out what the right design approach is, they also have to figure out the right place for the interventions. It was noted that actions might happen at different levels depending on what the intervention is.

The Committee talked about the focus being narrow verses broad. It was mentioned that child wellbeing is very broad. There was a question about whether the narrowing should be done during the process or whether some of the narrowing should be done upfront. It was suggested that narrowing should be done at the beginning. It will be part of the design question. It was mentioned that childhood trauma and drowning are vastly different and the outcomes would be vastly different outcomes. It was mentioned that as long as flexibility is in the right places, the focus should be upfront. Ms. Zahn thanked everyone for their comments.

It was determined that a quorum was present. The Committee revisited approval of the minutes.

#### **Minutes**

***Motion: to approve the June 14, 2018 Healthcare Innovation Steering Committee meeting summary – Sharon Langer; seconded by Pat Baker.***

**Discussion:** There was no discussion.

***Vote: All in favor.***

#### **Primary Care Modernization Planning Update**

Dr. Schaefer presented the update on Primary Care Modernization (PCM). A contract has been signed with Freedman Healthcare to help get the program launched. The PCM timeline was reviewed. There is an ambitious timeframe. The PCM advisory process was reviewed. It was mentioned that good progress is being made in setting up for early input. Mr. Galvin, co-chair of the Consumer Advisory Board, provided an update on the consumer strategy being developed with Freedman Healthcare. Ms. McEvoy provided an update on the pending Department of Social Services (DSS) initiative collaboration agreement. Work is being done to build a bridge between the Medicaid advisory process and the PCM advisory process.

There were no further questions or comments.

#### **Adjournment**

The next Healthcare Innovation Steering Committee meeting is scheduled for August 9, 2018.

***Motion: to adjourn the meeting – Pat Charmel; seconded by Joseph Quaranta.***

**Discussion:** There was no discussion.

***Vote: All in favor.***

The meeting adjourned at 4:59 p.m.