Primary Care and Related Reforms Workgroup Meeting

September 22, 2020



Today's Discussion

Welcome and Introductions	Vicki Veltri	1:00 PM
PCRRWG Purpose	Vicki Veltri	1:10 PM
Primary Care Transformation Roadmap (PCTR) Development	Craig Jones, Don Ross	1:25 PM
PCRRWG Member Goals Discussion	All	1:40 PM
Initial Findings from Member Survey	Craig Jones, Don Ross	2:05 PM
Feedback on PCRRWG Draft Bylaws and Charter	All	2:15 PM
PCTR Alignment of Initiatives	Vicki Veltri	2:30 PM
Outline of Initiatives	Olga Armah, Brent Miller	2:35 PM
Feedback on Other Initiatives for Alignment with PCTR	All	2:40 PM
Next Steps	Vicki Veltri	2:55 PM
Meeting Adjournment	All	3:00 PM

Welcome and Introductions

Vicki Veltri

About OHS

- Fully established in 2018 Conn. Gen. Stat. § 19a-754a
- Charge:
 - Developing and implementing a comprehensive and cohesive health care vision for Connecticut
 - Promoting effective health care planning and quality of care for the state
 - Coordinating state's health information technology initiatives, including All-Payer Claims database
 - Overseeing multi-payer care delivery and payment reforms

Primary Care and Related Reforms Work Group members

- **Deb Polun,** CT Assoc. for Comm. Action, Inc.
- Rick Brush, Wellville
- Grace Damio, Hispanic Health Council
- Rowena Bergmans, Nuvance Health
- Ken Lalime, CHCACT
- Lyn Salsgiver, Bridgeport Hospital
- Naomi Nomizu, Hartford HealthCare/Hospital
- **Heather Gates,** Community Health Resources
- Anne Klee, VA Connecticut Healthcare System
- **Andy Selinger,** ProHealth Physicians
- **Seth Clohosey, MD**, Trinity
- Mario Garcia, MD, MPH CT Dept. of Public Health
- Randy Trowbridge, Team Rehab
- Elsa Stone, CT Chapter, Amer. Academy of Ped.
- Rita Kuwahara, MD, CT Institute for Communities
- Rachel Southard, Starling Physicians
- **Leslie Miller,** Leslie Miller PC
- **Leigh Dubnicka,** United Healthcare
- Lori Pennito, Harvard Pilgrim
- Alta Lash, United CT Action for Neighborhoods
- Lisa Honigfeld, Child Health and Dev. Institute

- **David Krol,** Child Health and Dev. Institute
- Lesley Bennett, Consumer
- Shirley Girouard, Col. of Nursing SUNY Downstate
- **Angie DeMello**, Consumer (CONECT faith rep)
- **Penny Hugh,** Yale
- Martha Page, Hartford Food System, Inc.
- **Jeff Hogan,** Moving to Value Alliance
- Kate McEvoy, CT Department of Social Services
- **Tom Woodruff,** Office of the State Comptroller
- Lisa Trumble, SOHO Health
- Marie Smith, UConn School of Pharmacy

CedarBridge Group

Don Ross, Lead Facilitator and Subject Matter Expert:

Don has more than 25 years of experience in health plan operations management and executive leadership with a background in Medicare and Medicaid program management, legislative health policy, and leading health care transformation initiatives.

• **Craig Jones, MD,** Subject Matter Expert:

Dr. Jones assists states and federal partners, including current work with the Centers for Medicare and Medicaid Services (CMS) on the Comprehensive Primary Care Plus (CPC+) and Primary Care First initiatives, assisting with the design, development, and implementation of value-based health models, including use of data and health information technology to enable the success of new models.

• **Craig Hostetler,** Subject Matter Expert:

Craig has led the alignment of payment reform and practice transformation for FQHCs in his previous role as the executive director of the Oregon Primary Care Association and in his current role as a consultant to the National Association of Community Health Centers

• Jamal Furqan, Program Manager and Consultant:

Jamal has 11 years of Medicaid and health policy experience, and previously led operational and policy development for several value-based payment initiatives at the Oregon Health Authority for Medicaid providers. As a CedarBridge consultant, Jamal continues to support primary care practices to prepare for participation in value-based care models.

Office of Health Strategy

Purpose of the Primary Care and Related Reforms Work Group

Vicki Veltri

Development of a Primary Care Transformation Roadmap (PCTR)

Craig Jones, Don Ross

Advancing Primary Care Transformation in Connecticut Planning for roadmap development

Objectives

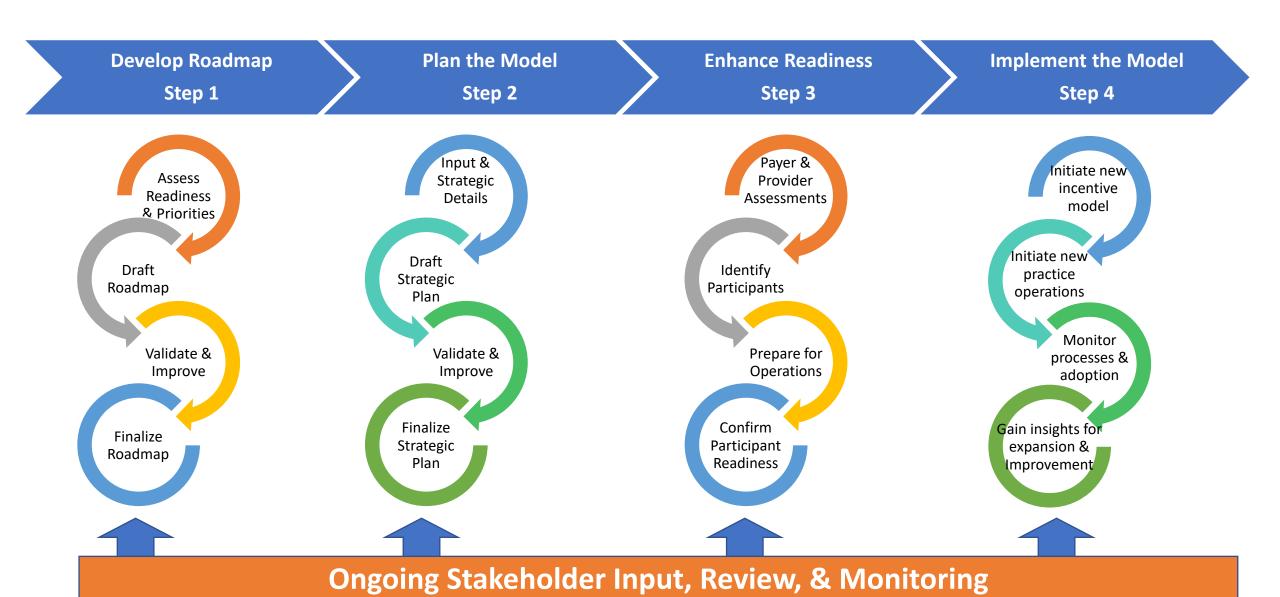
To outline and seek your input on a process to develop a **consensus-based roadmap** for primary care transformation in Connecticut and to assure that:

- Previous planning and stakeholder input is incorporated, and that the roadmap builds on the existing foundation to increase the likelihood of successful implementation of a new primary care incentive and transformation model
- The roadmap lays out a clear path including
 - ✓ **Detailed strategic planning** for the new primary care investment and transformation model
 - ✓ Assessment and improvement of readiness for providers, payers, and other stakeholders to participate
 - ✓ Implementation of the new primary care model as pilots or on a scaled basis that meets stakeholders needs and readiness
- The process for roadmap development meets the states needs within an acceptable time frame including generating material that may be needed for the next legislative session

 CONNECTION TO Office of Health Strategy

Advancing Primary Care Transformation in Connecticut

Pathway from roadmap to implementation



Advancing Primary Care Transformation in Connecticut

Step 1 – Developing a roadmap

Develop Roadmap Step 1



- Research and review existing materials on CTs path to primary care transformation including the State Innovation Model and subsequent work.
 Identify foundational elements to build on and challenges to address.
- Conduct tailored interviews and surveys of key stakeholders and committee members. Assess priorities and readiness across stakeholder groups. Identify key elements needed to advance the ecosystem to the next level including pilots for augmented investment and primary care transformation
- Develop draft roadmap which accounts for detailed strategic planning of the new primary model, assessment and enhancement of readiness, and implementation at either a pilot or scaled level based on readiness. Incorporate logic model demonstrating how new investments will translate into enhanced primary care operations.
- Critical review with stakeholders to refine, augment, and improve roadmap.
 Build stakeholder engagement and consensus on roadmap, including readiness for engagement with detailed planning process.

Advancing Primary Care Transformation in Connecticut Primary Care and Related Reforms Workgroup



Meeting 1 (today)

- Overview
- Review charter
- Roadmap plan
- Align w/ initiatives



Meeting 2

- Shared learning
- Expert presentation
- Vote on charter



Meeting 3

- Roadmap update
- Assess stakeholder groups' readiness



Meeting 4

- Shared learning
- Expert presentation
- Confirm priorities



Meeting 5

- Validate roadmap
- Build consensus for planning phase & timeline

Advancing Primary Care Transformation in Connecticut

PCRRWG Member Goals

Discussion Items

- What are your goals for a Primary Care Transformation Roadmap?
- Refine and validate roadmap development process (Step-1)
- Gain your input on each component of roadmap development
 - ✓ Assessing readiness and priorities
 - ✓ Drafting roadmap
 - ✓ Validating and improving roadmap
 - ✓ Finalizing roadmap
 - ✓ Other?
- Confirm previous work and documents that should be incorporated into roadmap planning
- Consider timelines that will meet your needs and expectations for roadmap development (Step-1), and for subsequent steps

Early Results from the

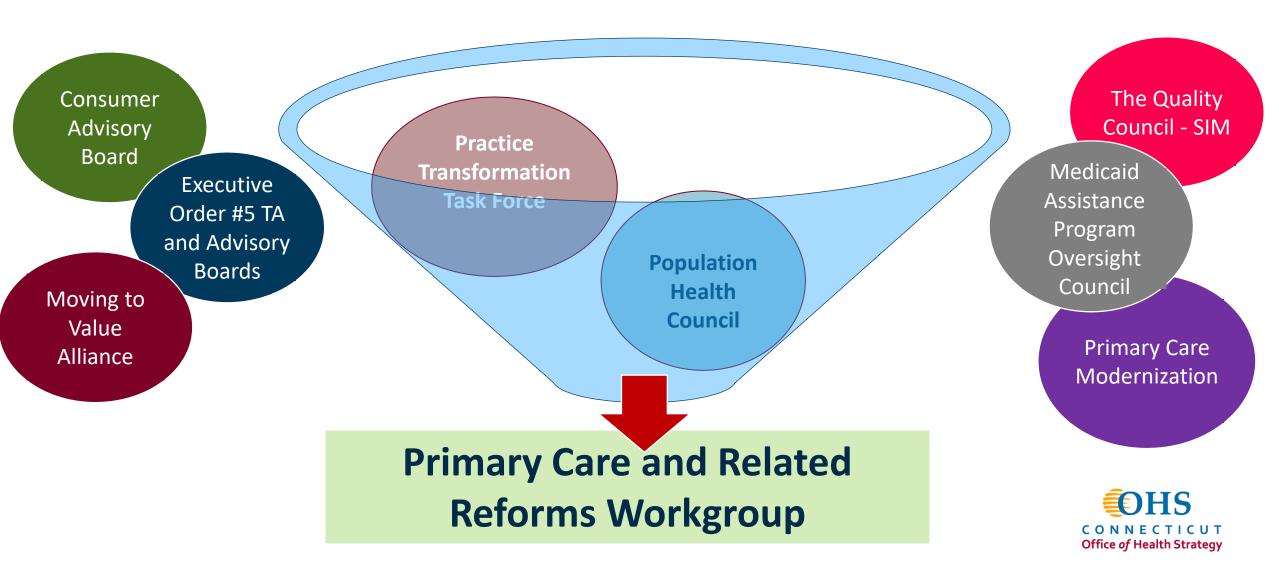
PCRRWG Member Survey

Feedback on PCRRWG Draft Bylaws and Charter

Alignment of the Primary Care Transformation Roadmap

Vicki Veltri

Alignment of the Primary Care Transformation Roadmap with Other CT Initiatives



Discussion



- What other initiatives in or around Connecticut inform our work?
 - ➤ <u>Historic</u> or past initiatives for insights?
 - ➤ <u>Current</u> initiatives for alignment with the roadmap?
- How can the roadmap support these initiatives?
- What does it mean to align the PCTR with these initiatives?
- What barriers or challenges may we face?
- What other opportunities are on the horizon?

Next Steps

Next Steps

Member Engagement



October Meeting



Readiness Assessment



Draft Roadmap

- Electronic survey is open
- CedarBridge scheduling key informant interviews

- Vote on charter and bylaws
- Shared learning/expert presentation
- Survey report out

- Assess various stakeholder groups
- Enhance readiness

- Confirm member priorities
- Build consensus
- Validate draft roadmap



Adjournment