Form 8453-EO	Exempt Organization Declaration and Signature for Electronic Filing		Que No 1545 1279
	For calendar year 2015, or tax year baginning OCT 1 .2015 and ending SBP 30	<sub>20</sub> 16	2015
Department of the Treasury Internal Revenue Service	For use with Forms 990, 990-EZ, 990-PF, 1120-POL, and 8858		2013
Name of exempt organization		Employer	dentification number
	YALE NEW HAVEN HOSPITAL	06-	0646652
Part I Type of Re	turn and Return Information (Whole Dollars Only)		
Me 18, 28, 38, 42, or 56 bel	If ratum being filed with Form B453-EO and enter the applicable amount, if any, from and the amount on that line of the ratum being filed with this form was blank, the k (do not enter -0-). If you entered -0- on the ratum, then enter -0- on the applicable	an lesue fine	th the the section
ta Form 990 check here		1b	2,709,762,778
2a Form 990-EZ check her	b Total revenue, if any (Form 990-EZ, line 9)	2b	
3a Form 1120-POL check	The state of the s	3b	
4a Form 990-PF check han	- 1- 1- 1- 1- 1- 1- 1- 1- 1- 1- 1- 1- 1-	4b	
5a Form 8868 check hers i	b Balanca due (Form 8868, Part I, line 3c or Part II, line 8c)	5b	
Part II Declaration	of Officer		
Institutions involves and resolve issues  It a copy of this rate executed the electrost case of perjury. It detections ratum and accomp further declare that the amount intermediate service provider, (a) an acknowledge in the date of any parties.  Sign Here  Signature of piff	Date / Title	ment) date. I mailon necess of this Form ed a copy of my are thus, corrections of the IRS and cessing the result.	elso authorize the finance sary to answer Inquiries  am, I certify that I 990/990-EZ/990-PF  the organization s 2015 oract, and complete. I sent to allow my d to receive from the IRS atum or refund, and (c)
	of Electronic Raturn Originator (ERO) and Pald Preparer(see ins	,	
return. The organization officer filled with the IRS, and have fol for Business Returns. If I am al accompanying schedules and	the above organization's return and that the entries on Form 6453-EO are completed tor, I am not responsible for reviewing the return and only declare that this form as will have signed this form before I submit the return. I will give the officer a copy of cowed at other requirements in Pub. 4163, Modernized e-file (Mef) Information for a souther Paid Preparer, under penalties of perjury I declare that I have examined the statements, and to the best of my knowledge and belief, they are true, correct, and provided in the series of the statements of the series of the statements.    Check   Statement   Check   Statement   Check   Statement   Check   Statement   Check   Statement   Statement   Check   Statement   Statement   Check   Statement   Statement   Statement   Check   Statement   Statement   Statement   Check   Statement   Statem	Curately refiled fall forms an Authorized IF above organistic complete.	ects the data on the d information to be RS t-file Providers

E Only ACTOR, and DP 0000 789 HOWARD AVENUE Prome no 203-688-9585 NEW HAVEN, CT 06519 Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and to the best of my know tedge and belief, they are true, correct, and complete. Declaration of preparer is based on all information of which the preparer has any knowledge. Print/Type preparer's name Check d Pith Preparer's signature Pald PHILLIP E. GROFF self- employed P01247783 Preparer Firm's name Firm's EIN > 13-5565207 Use Only KPMG LLP Firm's address ▶ 1601 MARKET STREET PHILADELPHIA, PA 19103 267-256-1756

### \*\* PUBLIC DISCLOSURE COPY \*\*

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Internal Revenue Service

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

Inspection

OMB No. 1545-0047

Α	For the	e 2015 calendar year, or tax year beginning $$ OCT $1$ , $$ $2015$ $$ and ending	<u>S</u> EP	30, 2016	
В	Check if applicabl	C Name of organization	D E	Employer identific	cation number
	Addre	SE YALE NEW HAVEN HOSPITAL			
	Name chang Initial			06-0	646652
	return Final return	Number and street (or P.0. box if mail is not delivered to street address)  20 YORK STREET	uite <b>E</b> T	elephone numbe 203 –	r 688–6088
	termin ated Ameno	City or town, state or province, country, and ZIP or foreign postal code	<b>—</b>		,101,185,799.
	lreturn	I NEW HAVEN, CI 00304	H(a)	) Is this a group re	
	Applic tion pendir	F Name and address of principal officer: RICHARD D'AQUILA 20 YORK STREET, NEW HAVEN, CT 06504	H(b)	for subordinates  Are all subordinates in	····· — —
			527	If "No," attach a	list. (see instructions)
		te: ► WWW.YNHH.ORG		Group exemptio	
			ear of forr	mation: 1826 <b>N</b>	🛚 State of legal domicile: ${f CT}$
P		Summary			
Activities & Governance	1	Briefly describe the organization's mission or most significant activities: TO PROVI	DE H	EALTH CAR	E SERVICES
rna	2	Check this box  if the organization discontinued its operations or disposed of r	nore than	25% of its net as	ssets.
ove	3	Number of voting members of the governing body (Part VI, line 1a)		3	25
Ğ		Number of independent voting members of the governing body (Part VI, line 1b)			22
S S		Total number of individuals employed in calendar year 2015 (Part V, line 2a)			13934
įį		Total number of volunteers (estimate if necessary)			2311
Ę	7 a	Total unrelated business revenue from Part VIII, column (C), line 12		7a	581,549.
⋖		Net unrelated business taxable income from Form 990-T, line 34			-109,433.
		·	1	Prior Year	Current Year
Φ	8	Contributions and grants (Part VIII, line 1h)	56,	,214,868.	66,450,596.
Revenue		Program service revenue (Part VIII, line 2g)		,457,990,234.	2,589,902,533.
eve		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		,381,660.	21,907,730.
Œ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	33	,758,151.	31,501,919.
	1	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		,558,344,913.	2,709,762,778.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		,359,630.	6,392,744.
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
S		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	1	,054,013,760.	1,077,622,826.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
<u>b</u> e	b	Total fundraising expenses (Part IX, column (D), line 25) 9,503,825.			
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	1	,362,407,293.	1,499,999,566.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		,419,780,683.	2,584,015,136.
	19	Revenue less expenses. Subtract line 18 from line 12		,564,230.	
Net Assets or Fund Balances	3		1	ng of Current Year	End of Year
ets	20	Total assets (Part X, line 16)	<u> </u>	,121,321,423.	3,334,892,698.
ASS	21	Total liabilities (Part X, line 26)	1	,895,817,609.	1,991,535,059.
Ret	22	Net assets or fund balances. Subtract line 21 from line 20	1	,225,503,814.	1,343,357,639.
Pa	art II	Signature Block			, , ,
Und	ler pena	lties of perjury, I declare that I have examined this return, including accompanying schedules and st	atements, a	and to the best of m	y knowledge and belief, it is
true	, correc	t, and complete. Declaration of preparer (other than officer) is based on all information of which prep	oarer has a	ny knowledge.	
Sig	ın	Signature of officer		Date	
He		▶ VINCENT TAMMARO, EXECUTIVE VP & CFO			
		Type or print name and title			
		Print/Type preparer's name Preparer's signature	Date	Check	PTIN
Pai	d	PHILLIP E. GROFF		if self-employ	P01247783
Pre	parer	Firm's name KPMG LLP		Firm's EIN ▶	13-5565207
	Only	Firm's address 1601 MARKET STREET			
	-	PHILADELPHIA, PA 19103		Phone no. 26	7-256-1756
Ma	y the IF	RS discuss this return with the preparer shown above? (see instructions)			Yes X No

Page **2** 

Pa	Check if Schedule O contains a response or note to any line in this Part III
_	
1	Briefly describe the organization's mission: YNHH'S MISSION IS TO PROVIDE INNOVATIVE AND EXCELLENT PATIENT CARE,
	TEACHING, RESEARCH, AND SERVICE TO THE COMMUNITIES IT SERVES.
	TEACHING, RESEARCH, AND SERVICE TO THE COMMONITIES IT SERVES.
	Did the second of the second o
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes X No
_	If "Yes," describe these new services on Schedule O.  Did the organization cease conducting, or make significant changes in how it conducts, any program services?  Yes X No
3	3 7 71 3
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code: ) (Expenses \$ 2,187,614,426. including grants of \$ 6,392,744. ) (Revenue \$ 2,601,539,040. )
	SEE SCHEDULE O.
41-	
4b	(Code:) (Expenses \$
4c	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )
	/ (asser
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$ ) (Revenue \$ )
4e	Total program service expenses ▶ 2,187,614,426.

# Form 990 (2015) YALE NEW HAVEN HOSPITAL Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
Ū	public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
•	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		
•	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
•	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			77
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			7.7
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			3.7
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines		v	
40	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	_
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			₩.
	complete Schedule G, Part III	19		X

# Form 990 (2015) YALE NEW HAVEN HOS Part IV Checklist of Required Schedules (continued)

			Yes	No
<b>20</b> a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	X	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Х	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a	X	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial	1		
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	200		
·	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	25		
30	contributions? If "Yes," complete Schedule M	30	Х	
31	Did the organization liquidate, terminate, or dissolve and cease operations?	30		
٠.	If "Yes," complete Schedule N, Part I	31		x
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<del>  • • • • • • • • • • • • • • • • • • •</del>		
JZ.		32		x
33	Schedule N, Part II  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
55	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	33		
34		34	х	
252	Part V, line 1  Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	33a		
D	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
26	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	330		
36		26		х
27	If "Yes," complete Schedule R, Part V, line 2	36		<del>- ^</del>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	37		x
20	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	31		<del>- ^</del>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	20	Х	
	Note. All Form 990 filers are required to complete Schedule O	38		<u> </u>

# Form 990 (2015) YALE NEW HAVEN HOSPITAL Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response of note to any line in this part v											
		. I	1045		Yes	No						
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	1845									
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	Ţ									
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re			4.								
20	(gambling) winnings to prize winners?  Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	I		1c								
Za	filed for the calendar year ending with or within the year covered by this return	2a	13934									
h	If at least one is reported on line 2a, did the organization file all required federal employment tax return			2b	х							
b	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions			20								
32				За	х							
	a Did the organization have unrelated business gross income of \$1,000 or more during the year? b If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O											
	At any time during the calendar year, did the organization have an interest in, or a signature or other a			3b	Х							
	financial account in a foreign country (such as a bank account, securities account, or other financial		-	4a	.	Х						
b	If "Yes," enter the name of the foreign country:	200001										
-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	cconn	ts (FBAR)									
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		Х						
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa		ľ	5b		Х						
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c								
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the											
	any contributions that were not tax deductible as charitable contributions?			6a	.	Х						
b	If "Yes," did the organization include with every solicitation an express statement that such contribut											
	were not tax deductible?		-	6b	.							
7	Organizations that may receive deductible contributions under section 170(c).											
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices p	rovided to the payor?	7a	Х							
	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Х							
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was											
	to file Form 8282?			7c		Х						
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d										
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	ontrac	t?	7e		X						
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contr	act?		7f		X						
g	If the organization received a contribution of qualified intellectual property, did the organization file Formation (in the organization of the organization) and the organization of the	orm 88	99 as required?	7g								
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ation fil	e a Form 1098-C?	7h								
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	by the	•									
	sponsoring organization have excess business holdings at any time during the year?			8								
9	Sponsoring organizations maintaining donor advised funds.											
а	Did the sponsoring organization make any taxable distributions under section 4966?			9a	$\longrightarrow$	<u> </u>						
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b								
	Section 501(c)(7) organizations. Enter:											
	Initiation fees and capital contributions included on Part VIII, line 12	10a										
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b										
11	Section 501(c)(12) organizations. Enter:	1										
	Gross income from members or shareholders	11a										
р	Gross income from other sources (Do not net amounts due or paid to other sources against	441.										
40-	amounts due or received from them.)	11b		40-								
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	l 1	•	12a								
		12b										
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			120								
а	Is the organization licensed to issue qualified health plans in more than one state?			13a								
h	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.  Enter the amount of reserves the organization is required to maintain by the states in which the											
D	Enter the amount of reserves the organization is required to maintain by the states in which the	13b										
^	organization is licensed to issue qualified health plans  Enter the amount of reserves on hand	13c										
	Pid the second still a second			14a		X						
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule			14b	$\rightarrow$							
ט	in 100, has it filed a 10th 120 to report these payments: if 140, provide an explanation in schedule	<i>,</i>		טדי								

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 22			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No X
	Did the organization have local chapters, branches, or affiliates?	10a		Λ
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Х	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Λ	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	40-	Х	
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	- 25	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	40-	Х	
40	in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13 14	X	
14	Did the organization have a written document retention and destruction policy?	14	21	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
_	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	45.	Х	
	The organization's CEO, Executive Director, or top management official	15a 15b	X	
ь	Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	130	21	
162	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
ioa	taxable entity during the year?	16a		х
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	Ioa		
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
		16b		
Sec	exempt status with respect to such arrangements?	100		
17	List the states with which a copy of this Form 990 is required to be filed NONE			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) is	availah	le	
.5	for public inspection. Indicate how you made these available. Check all that apply.	a v anab		
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	d finan	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records:			
	DENIS DONEGAN - 203-688-6088			
	789 HOWARD AVE NEW HAVEN CT 06519			

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)				<u>C)</u>			(D)	(E)	(F)
Name and Title	Average	(do	Position (do not check more than one box, unless person is both an officer and a director/trustee)		Reportable	Reportable	Estimated			
	hours per week					compensation from	compensation from related	amount of other		
	(list any	.tor						the	organizations	compensation
	hours for	r direc				pa:		organization	(W-2/1099-MISC)	from the
	related	stee o	rustee			ensat		(W-2/1099-MISC)		organization
	organizations	al tru	onal t		ployee	comb				and related
	below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) BRUCE ALEXANDER	1.00	드	드	0	×	工旨	꾼			
TRUSTEE	0.00	x						0.	0.	0.
(2) ROBERT ALPERN	1.00									
TRUSTEE	0.00	Х						0.	0.	0.
(3) THOMAS BALCEZAK	38.00									
SR. VP	2.00	Х		Х				796,573.	0.	254,646.
(4) MARNA BORGSTROM	24.00									
CEO/TRUSTEE		Х		Х				1,779,987.	1,186,658.	892,153.
(5) BISHOP THEODORE BROOKS	1.00	l								
TRUSTEE	0.00	Х			<u> </u>			0.	0.	0 .
(6) VINCENT CALARCO	1.00	,,		,,					0	0
SECRETARY/TRUSTEE	1.00	Х		Х	<u> </u>			0.	0.	0.
(7) JOSEPH CRESPO	1.00	<b>.</b> ,							0	0
TRUSTEE	1.00 32.00	Х			<u> </u>			0.	0.	0.
(8) RICHARD D'AQUILA		x		х				1,493,476.	373,369.	474,585
PRESIDENT/TRUSTEE  (9) MARY FARRELL	1.00	^		^	$\vdash$			1,493,470.	373,309.	4/4,505
CHAIRMAN/TRUSTEE		X						0.	0.	0.
(10) MICHAEL FLYNN	1.00							0.	•	0 .
TRUSTEE		x						0.	0.	0.
(11) WILLIAM GINSBERG	1.00									
TRUSTEE		Х						0.	0.	0 .
(12) THOMAS HANSON	1.00									
TRUSTEE	0.00	Х						0.	0.	0 .
(13) THOMAS B. KETCHUM	1.00									
TRUSTEE		Х						0.	0.	0.
(14) JOHN LAHEY	1.00									
TRUSTEE	1.00	Х						0.	0.	0.
(15) MARVIN LENDER	1.00								_	_
TRUSTEE	1.00	X			$\vdash$	_	_	0.	0.	0 .
(16) LINDA KOCH LORIMER	1.00	ļ.,							_	•
TRUSTEE	0.00	X			$\vdash$			0.	0.	0 .
(17) LINDA MASCI	1.00	₹,							_	0
TRUSTEE	0.00	Λ			Ш.			0.	0.	0 .

Form **990** (2015)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
(A)	(B)	(C)						(D)	(E)		(F)	
Name and title	Average	(do not check			ition more		one	Reportable	Reportable	Est	timate	:d
	hours per	box	oox, unless person is both an officer and a director/trustee)		compensation	compensation		ount o	of			
	week	-	<del></del>		from	from related		other				
	(list any hours for	irecto						the	organizations		oensa	
	related	or d	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)		om the anizati	
	organizations	ruste	l trus		e e	mpen		(***-27 1033-141130)			relate	
	below	Individual trustee or director	Institutional trustee	L	Key employee	st co	ь				nizatio	
	line)	Indivi	Instit	Officer	Key e	Highest compensated employee	Former			_		
(18) JULIA MCNAMARA	1.00											
VICE CHAIR	1.00	Х		Х				0.	0.			0.
(19) THANASIS MOLOKOTOS	1.00							_	_			
TRUSTEE	0.00	Х						0.	0.			0.
(20) SISTER ROSEMARY MOYNIHAN	1.00								_			_
TRUSTEE	0.00	Х						0.	0.			0.
(21) PETER SALOVEY	1.00											_
TRUSTEE	1.00	Х						0.	0.			0.
(22) MICHAEL SPROULE	1.00	\ \						0.	0.			0.
TRUSTEE		Х						0.	0.			<u> </u>
(23) JAMES TORGERSON	1.00	Х						0.	0.			0.
TRUSTEE	1.00	^						0.	0.			<u> </u>
(24) SUSAN WHETSTONE TRUSTEE	0.00	Х						0.	0.			0.
(25) AARON HOLLANDER EFF 10/1/15	1.00	^						0.	0.			<u> </u>
TRUSTEE	0.00	х						0.	0.			0.
(26) WILLIAM ASELTYNE	22.00							0.				
SR. VP	18.00			х				507,100.	408,888.	274	4,1	07.
1b Sub-total							<u> </u>	4,577,136.	1,968,915.	1,	895,	491.
c Total from continuation sheets to Part V								12,993,132.	1,949,737.	3,	145,	497.
d Total (add lines 1b and 1c)								17,570,268.	3,918,652.	5,	040,	988.
2 Total number of individuals (including but n								eceived more than \$100	0,000 of reportable			
compensation from the organization												046
									,		Yes	No
<b>3</b> Did the organization list any <b>former</b> officer,			e, ke	y er	nplo	yee	, or I	highest compensated e	mployee on			
•	line 1a? If "Yes," complete Schedule J for such individual							3	Х			
4 For any individual listed on line 1a, is the su	-		-					•	-			
and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual							4	Х				
5 Did any person listed on line 1a receive or a	•				-			-				v
rendered to the organization? If "Yes," com	rendered to the organization? If "Yes," complete Schedule J for such person5											X

#### Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
NURSEFINDERS, INC, 524 EAST LAMAR BLVD,		
SUITE 300, ARLINGTON, TX 76011	EMPLOYMENT SERVICES	12,141,985.
UNITEX TEXTILE RENTAL, 161 SOUTH MACQESTEN		
PARKWAY, MOUNT VERNON, NY 10550	LAUNDERING SERVICE	6,531,364.
RTD LOGISTICS LLC, 119 BRAINTREE STREET,		
SUITE 101, ALLSTON, MA 02134	COURIER SERVICES	3,220,052.
AMERICAN MEDICAL RESPONSE OF CONNECTICUT		
PO BOX 100296, ATLANTA, GA 30384	AMBULANCE SERVICES	3,102,631.
SHEPLEY BULFINCH RICHARDSON		
2 SEAPORT LANE, BOSTON, MA 02210	CONSULTING	2,337,828.
2 Total number of independent contractors (including but not limited to those liste		
\$100,000 of compensation from the organization > 213		

	W HAVEN I	HU	5P.	T.T.F	<del>1</del> ⊥				06-064	0034
Part VII   Section A. Officers, Directors, T	rustees, Key E	mple	oyee	s, a	nd F	ligh	est	Compensated Employ	ees (continued)	
(A)		(D)	(E)	(F)						
Name and title	(B) Average			(C Pos	-	ı		Reportable	Reportable	Estimated
	hours	(c		c all t			ly)	compensation	compensation	amount of
	per	(-					,,, 	from	from related	other
	week					e e		the	organizations	compensation
	(list any	į				oldı		organization	(W-2/1099-MISC)	from the
	hours for	direc				ne pa		(W-2/1099-MISC)	(** = ** )	organization
	related	ee or	stee			nsate		,		and related
	organizations	Individual trustee or director	Institutional trustee		yee	Highest compensated employee				organizations
	below	idual	ution	<u>~</u>	old m	est co	er			
	line)	Indiv	Instit	Officer	Key employee	High	Former			
(27) DANIEL BARCHI THRU 11/30/15	20.00									
SR. VP	20.00	1		х				452,171.	452,171.	268,464.
(28) PATRICIA SUE FITZSIMONS	40.00							,	,	•
SR. VP	0.00	1		х				761,504.	0.	43,430.
(29) MICHEAL HOLMES	40.00							,		
SR. VP	0.00	1		х				632,121.	0.	210,154.
(30) THOMAS LEARY THRU 1/08/16	38.00							,	-	.,
VP (CURRENT YEAR COMP)	2.00	1		х				424,806.	22,358.	131,091.
(31) THOMAS LEARY THRU 1/08/16	38.00							121,000	22,000	
VP (VESTED DEFERRED COMP)	2.00	1		х				1,765,584.	92,925.	0.
(32) ABE LOPMAN	40.00							,,	, ,	
SR. VP	0.00	1		х				797,301.	0.	217,676.
(33) STEPHEN MERZ THRU 4/18/16	38.00							,		
VP	2.00	1		Х				385,743.	0.	135,259.
(34) KEVIN A. MYATT	24.00							-		-
SR. VP	16.00	1		Х				487,235.	324,823.	266,850.
(35) PAUL PATTON THRU 9/09/16	40.00							-	-	-
VP	0.00	1		Х				542,290.	0.	182,298.
(36) VINCENT PETRINI	39.00							-		<del>-</del>
SR. VP	1.00	1		Х				611,342.	0.	220,757.
(37) CYNTHIA SPARER	38.00									-
SR. VP	2.00	1		Х				764,759.	0.	125,660.
(38) JAMES STATEN THRU 1/02/16	24.00									-
SR. VP	16.00	1		Х				828,658.	552,439.	429,112.
(39) KEVIN WALSH	40.00									-
VP	0.00	1		Х				518,926.	0.	167,897.
(40) VINCENT TAMMARO EFF 5/06/16	24.00									-
SR. VP & CFO	16.00	1		Х				402,804.	268,535.	235,088.
(41) RICHARD LISITANO	40.00							-	-	<del>-</del>
VP	0.00	1				Х		444,894.	0.	90,236.
(42) VICTOR MORRIS	40.00									
VP	0.00	1				Х		561,046.	0.	98,181.
(43) THOMAS DONOHUE	40.00							-		<del>-</del>
VP	0.00	1				Х		571,678.	0.	69,897.
(44) KEITH CHURCHWELL	40.00									
SR. VP	0.00	1				Х		652,368.	0.	127,807.
(45) ALAN KLIGER	28.00									
SR. VP	12.00	1				Х		551,799.	236,486.	125,640.
(46) PETER HERBERT RET 10/28/14	0.00	T						-	-	-
FORMER OFFICER	0.00	1					Х	836,103.	0.	0.
		•	_							
Total to Part VII, Section A, line 1c								12,993,132.	1,949,7373	,145,497.
								, ,	, = = , = = .	, -, =- , .

Form 990 (2015) YALE NET
Part VIII Statement of Revenue

		Check if Schedule O cont	ains a response	or note to any lir	ne in this Part VIII			
			·	·	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	( <b>D)</b> Revenue excluded from tax under sections 512 - 514
र र	1 2	Federated campaigns	1a			101011010		312 314
ani								
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues     Fundraising events		2,406,609.				
		Related organizations		6,075.				
nils,		Government grants (contribut		11,032,930.				
Sir		All other contributions, gifts, gran		11,032,330.				
uti her		similar amounts not included above		53,004,982.				
호텔		Noncash contributions included in lines	······	2,243,146.				
Son		Total. Add lines 1a-1f	·	<del></del>	66,450,596.			
<u> </u>		Total Add lines 1a 11		Business Code				
o l	2 a	INPATIENT SERVICES		612990		1,390,783,914.		
Program Service Revenue	2 b	· <del></del>		621400		1,198,553,036.		
Ser	c	LABORATORY SERVICES		621500	565,583.		565,583.	
an eve	d		, , , , , , , ,		, , , , , , , , ,			
Ba	e							
Pr	f	All other program service reve	nue					
	a	Total. Add lines 2a-2f			2,589,902,533.			
	3	Investment income (including						
		other similar amounts)	•	•	5,354,803.		15,966.	5,338,837.
	4	Income from investment of tax						
	5	Royalties	•					
		•	(i) Real	(ii) Personal				
	6 a	Gross rents	1,117,905	•				
	b	Less: rental expenses	1,502,939					
		Rental income or (loss)	-385,034	•				
	d	Net rental income or (loss)			-385,034.			-385,034.
	7 a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory	405,424,040	•				
	b	Less: cost or other basis						
		and sales expenses	388,871,113					
	С	Gain or (loss)	16,552,927	•				
		Net gain or (loss)			16,552,927.			16,552,927.
ne	8 a	Gross income from fundraising						
Ven		including \$ 2,406						
Re		contributions reported on line		261 540				
Other Rever		Part IV, line 18						
₹		Less: direct expenses		1,048,969.	607 420			697 420
		Net income or (loss) from fund			-687,420.			-687,420.
	э а	Gross income from gaming ac						
	<b>L</b>	Part IV, line 19 Less: direct expenses						
		Net income or (loss) from gam		' <u> </u>				
		Gross sales of inventory, less						
	10 a	and allowances						
	h	Less: cost of goods sold						
		Net income or (loss) from sale		` <b></b>				
		Miscellaneous Revenu		Business Code				
	11 a	CAFETERIA/VENDING	<u> </u>	900099	12,444,881.			12,444,881.
		OTHER ANCILIARY SERVICE				11,627,497.		, ,
	-	PARKING		900099	11,627,497. 8,492,985.	, , , , , , , ,		8,492,985.
	_	d All other revenue		900099	9,010.	9,010.		, ,,,,,,,,,
		• Total. Add lines 11a-11d		<u> </u>	32,574,373.	,		
	12	Total revenue. See instructions.				2,600,973,457.	581,549.	41,757,176.

# Form 990 (2015) YALE NEW HAVEI Part IX Statement of Functional Expenses

Secti	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).							
	Check if Schedule O contains a response or note to any line in this Part IX							
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses			
1	Grants and other assistance to domestic organizations							
	and domestic governments. See Part IV, line 21	5,560,258.	5,560,258.					
2	Grants and other assistance to domestic							
	individuals. See Part IV, line 22	832,486.	832,486.					
3	Grants and other assistance to foreign							
	organizations, foreign governments, and foreign							
	individuals. See Part IV, lines 15 and 16							
4	Benefits paid to or for members							
5	Compensation of current officers, directors,	10 526 012		10 526 010				
	trustees, and key employees	19,536,912.		19,536,912.				
6	Compensation not included above, to disqualified							
	persons (as defined under section 4958(f)(1)) and							
_	persons described in section 4958(c)(3)(B)	024 260 500	676,633,235.	145 077 205	1,758,158.			
7	Other salaries and wages	024,300,390.	0/0,033,233.	145,977,205.	1,730,130.			
8	Pension plan accruals and contributions (include	61 002 105	10 052 217	11 01/ 000	124 040			
_	section 401(k) and 403(b) employer contributions)	100 967 615	49,953,247. 91,853,702.	17 761 407	124,048. 252,416.			
9	Other employee benefits		49,844,715.		123,778.			
10	Payroll taxes	01,037,300.	49,044,713.	11,009,013.	123,770.			
11	Fees for services (non-employees):							
	Management	2,865,817.	2,314,801.	551,016.				
	Legal	44,057.		44,057.				
	Accounting	787,390.		44,037.				
	Lobbying	707,330.	707,350.					
	Investment management fees							
	Other. (If line 11g amount exceeds 10% of line 25,							
9	column (A) amount, list line 11g expenses on Sch O.)	698,128,085.	566.625.675	130.745.941	756,469.			
12	Advertising and promotion	18,807.	15,192.	3,615.	7007200			
13	Office expenses		33,316,748.		96,332.			
14	Information technology	,,		.,,				
15	Royalties							
16	Occupancy	51,069,360.	40,964,964.	10,104,396.				
17	Travel		2,067,658.		46,511.			
18	Payments of travel or entertainment expenses			·	·			
	for any federal, state, or local public officials							
19	Conferences, conventions, and meetings							
20	Interest	22,535,979.	22,535,979.					
21	Payments to affiliates							
22	Depreciation, depletion, and amortization		101,569,739.					
23	Insurance	24,891,955.	24,476,131.	415,824.				
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)							
а	amount, list line 24e expenses on Schedule 0.)  MEDICAL & PHARMACY SUPP	500,426,199.	500.426 199.					
a b	COMMUNITY ACTIVITIES	9,382,012.		626,771.	6,235,309.			
D	LINEN & LAUNDERING SERV	6,278,441.	5,071,725.	1,206,716.	0,233,303.			
d	PROPERTY TAXES	5,154,465.	4,163,777.	990,688.				
-	All other expenses	7,660,421.	6,080,873.	1,468,744.	110,804.			
25	Total functional expenses. Add lines 1 through 24e	2,584,015,136.		386,896,885.	9,503,825.			
26	<b>Joint costs.</b> Complete this line only if the organization	, , , , , , , , , , , , , , , , , , , ,	,, , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,,,,			
	reported in column (B) joint costs from a combined							
	educational campaign and fundraising solicitation.							
	Check here   if following SOP 98-2 (ASC 958-720)							
					Form <b>990</b> (2015)			

Form 990 (2015)
Part X | Balance Sheet

Pai	rt X	Balance Sheet					
		Check if Schedule O contains a response or note	to ar	y line in this Part X			
					<b>(A)</b> Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			743,845.	1	938,595.
	2	Savings and temporary cash investments			151,638,288.	2	106,549,266.
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			340,127,258.	4	314,270,111.
	5	Loans and other receivables from current and for		•			
		trustees, key employees, and highest compensat					
		Part II of Schedule L				5	
	6	Loans and other receivables from other disqualifi					
		section 4958(f)(1)), persons described in section	-	•			
		employers and sponsoring organizations of section		-			
Ω		employees' beneficiary organizations (see instr).		· ·		6	
Assets	7	Notes and loans receivable, net				7	
As	8	Inventories for sale or use			39,407,544.	8	39,475,461.
	9				90,503,378.	9	74,194,344.
	10a	Land, buildings, and equipment: cost or other					
			10a	1,783,243,993.			
	b	basis. Complete Part VI of Schedule D  Less: accumulated depreciation	10b	891,139,438.	936,784,431.	10c	
	11	Investments - publicly traded securities			551,/5/,504.	11	719,411,228.
	12	Investments - other securities. See Part IV, line 1			768,495,000.	12	866,752,831.
	13	Investments - program-related. See Part IV, line 1	1			13	
	14	Intangible assets			44,774,265.	14	44,767,415.
	15	Other assets. See Part IV, line 11	197,090,110.	15	276,428,892.		
	16	Total assets. Add lines 1 through 15 (must equa			3,121,321,423.	16	3,334,892,698.
	17	Accounts payable and accrued expenses	346,209,496.	17	399,984,859.		
	18	Grants payable				18	
	19	Deferred revenue			42,720,046.	19	41,481,784.
	20	Tax-exempt bond liabilities			94,815,000.	20	93,607,323.
	21	Escrow or custodial account liability. Complete P				21	
es	22	Loans and other payables to current and former					
≣		key employees, highest compensated employees					
Liabilities		Complete Part II of Schedule L			100 000 000	22	100 011 200
_	23	Secured mortgages and notes payable to unrelate			182,725,000.	23	180,211,378.
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pay					
		parties, and other liabilities not included on lines		•	1 220 240 067		1 276 240 715
		Schedule D			1,229,348,067. 1,895,817,609.	25	1,276,249,715. 1,991,535,059.
	26	Total liabilities. Add lines 17 through 25  Organizations that follow SFAS 117 (ASC 958)		ok hava X and	1,895,817,809.	26	1,991,535,059.
10		complete lines 27 through 29, and lines 33 and		ck nere 🚩 🔼 and			
čě	27	_ · · · · · · · · · · · · · · · · · · ·			1,107,464,594.	27	1,239,657,554.
alan	28	Unrestricted net assets Temporarily restricted net assets			71,153,450.	28	56,466,588.
Fund Balances	29				46,885,770.	29	47,233,497.
Ĕ	23	Organizations that do not follow SFAS 117 (AS					2.7200,20.0
F		and complete lines 30 through 34.	,0 50	oj, check here 🕨 🗀			
ţ	30	Capital stock or trust principal, or current funds				30	
sse	31	Paid-in or capital surplus, or land, building, or equ				31	
Net Assets or	32	Retained earnings, endowment, accumulated inc				32	
Š	33	Total net assets or fund balances			1,225,503,814.	33	1,343,357,639.
	34	Total liabilities and net assets/fund balances			3,121,321,423.	34	3,334,892,698.

Form **990** (2015)

Pa	rt XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI						X
1	Total revenue (must equal Part VIII, column (A), line 12)			709			
2	Total expenses (must equal Part IX, column (A), line 25)	2		584			
3	Revenue less expenses. Subtract line 2 from line 1	3		125			
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,	225			
5	Net unrealized gains (losses) on investments	5		65	, 59	9,1	21.
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-73	, 49	2,9	38.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,						
	column (B))	10	1,	343	, 35'	7,6	39.
Pa	rt XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII						
						Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			_ [			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.		_			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?				2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?				2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e bas	is,				
	consolidated basis, or both:						
	Separate basis X Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e aud	it,				
	review, or compilation of its financial statements and selection of an independent accountant?				2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule	Ο.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle A	udit				
	Act and OMB Circular A-133?			[	За	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired a	udit	ſ			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits				3b	Х	

#### **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

YALE NEW HAVEN HOSPITAL

Employer identification number 06-0646652

Pa	Reason for Public Charity Status (All organizations must complete this part.) See instructions.									
he o	organi	ization is not a private found	ation because it is: (	For lines 1 through 11, o	heck only	one box.)				
1		A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).								
2		A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)								
3	X									
4		A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name,								
		city, and state:								
5		An organization operated for	or the benefit of a co	llege or university owned	d or opera	ted by a g	overnmental unit describ	ped in		
		section 170(b)(1)(A)(iv). (C		,	•	, ,				
6		A federal, state, or local gov	· · · · · · · · · · · · · · · · · · ·	nental unit described in	section 17	70(b)(1)(A)	(v).			
7		An organization that norma	ū				• •	public described in		
		section 170(b)(1)(A)(vi). (C	•		3		J			
8		A community trust describe	•	(1)(A)(vi). (Complete Par	t II.)					
9		An organization that norma				contribution	ons, membership fees, a	and gross receipts from		
		activities related to its exen	*	•	-			-		
		income and unrelated busin	-					-		
		See section 509(a)(2). (Cor		,		•	, 0	,		
10		An organization organized a	and operated exclus	ively to test for public sa	fety. See	section 50	)9(a)(4).			
11		An organization organized a	and operated exclus	ively for the benefit of, to	perform t	the functio	ons of, or to carry out the	purposes of one or		
		more publicly supported or	ganizations describe	ed in <b>section 509(a)(1)</b> o	r section	509(a)(2).	See <b>section 509(a)(3).</b> (	Check the box in		
		lines 11a through 11d that	describes the type o	of supporting organizatio	n and com	plete lines	s 11e, 11f, and 11g.			
а		Type I. A supporting orga	anization operated, s	supervised, or controlled	by its sup	ported org	anization(s), typically by	giving		
		the supported organization	on(s) the power to re	gularly appoint or elect a	a majority	of the dire	ctors or trustees of the s	supporting		
		organization. You must o	omplete Part IV, Se	ections A and B.						
b		Type II. A supporting org	anization supervised	d or controlled in connec	tion with it	s support	ed organization(s), by ha	ving		
		control or management o	f the supporting orga	anization vested in the s	ame perso	ons that co	ontrol or manage the sup	ported		
		organization(s). You mus	t complete Part IV,	Sections A and C.						
С		Type III functionally inte	grated. A supporting	g organization operated	in connec	tion with, a	and functionally integrate	ed with,		
		its supported organization	n(s) (see instructions	s). You must complete I	Part IV, Se	ections A,	D, and E.			
d		Type III non-functionally	<b>/ integrated.</b> A supp	orting organization oper	ated in co	nnection v	vith its supported organi	zation(s)		
		that is not functionally int	egrated. The organiz	zation generally must sat	tisfy a dist	ribution re	quirement and an attent	iveness		
		requirement (see instruct	ions). <b>You must con</b>	nplete Part IV, Sections	A and D,	and Part	V.			
е		Check this box if the orga	anization received a	written determination fro	m the IRS	that it is a	Type I, Type II, Type III			
		functionally integrated, or	Type III non-functio	nally integrated support	ing organiz	zation.				
f	Ente	r the number of supported o	organizations							
g		ride the following information			V:- A 1 - 41					
	(1	Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9	(iv) Is the o listed i		(v) Amount of monetary support (see	(vi) Amount of other support (see		
		organization		above (see instructions))	governing o		instructions)	instructions)		
					Yes	No	,	,		
_ota										

### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
	The portion of total contributions						
_	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	(6)						
6	Public support. Subtract line 5 from line 4.						
	etion B. Total Support						<u> </u>
	ndar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
	Amounts from line 4	(4) 2011	(6) 2012	(0) 2010	(u) 2014	(6) 2010	(i) rotai
	Gross income from interest,						_
Ü	dividends, payments received on						
	securities loans, rents, royalties						
•	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
40	business is regularly carried on			-			
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. Add lines 7 through 10					10	
	Gross receipts from related activities,					12	
13	First five years. If the Form 990 is for	•			•	. , . ,	▶□
Sec	organization, check this box and stop ction C. Computation of Publi	c Support Pe	rcentage				<u></u>
	Public support percentage for 2015 (li			column (f))		14	%
	Public support percentage from 2014						
	33 1/3% support test - 2015. If the o						
	<b>stop here.</b> The organization qualifies a	•		•		•	
h	<b>33 1/3% support test - 2014.</b> If the o						
_	and <b>stop here.</b> The organization qualit						<b>▶</b>
17a	10% -facts-and-circumstances test						or more.
	and if the organization meets the "fact						
	meets the "facts-and-circumstances" t					-	
h	10% -facts-and-circumstances test						
J	more, and if the organization meets th	-					
	organization meets the "facts-and-circ						
18	<b>Private foundation.</b> If the organization						
		. s.a not oncor a	20% On mile 10, 10	, 100, 114, 01 11	~, J. 1001 till DOX t		

### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	siow, piedoc com	proto r arr m,				
	endar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
	Gifts, grants, contributions, and			, ,			
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
J	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						<u> </u>
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 5						
7	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
•	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Se	ction B. Total Support						
Cale	endar year (or fiscal year beginning in) 🖊	<b>(a)</b> 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
9	Amounts from line 6						
10	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar sources						
ŀ	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital						
12	assets (Explain in Part VI.)		†				<del>                                     </del>
	First five years. If the Form 990 is for	the organization	s first second this	d fourth or fifth t	ay year as a sooti	n 501(c)(3) organi:	zation
'-	check this box and <b>stop here</b>	· ·			•	. , . ,	
Se	ction C. Computation of Publi						
	Public support percentage for 2015 (li			column (fl)		15	%
	Public support percentage from 2014					16	
	ction D. Computation of Inves					, IV	70
	Investment income percentage for 20					17	%
	Investment income percentage from 2					18	
	a 33 1/3% support tests - 2015. If the						
130	more than 33 1/3%, check this box ar						
	33 1/3% support tests - 2014. If the						
ı	line 18 is not more than 33 1/3%, che	•			•	•	
20	Private foundation. If the organization						

### Part IV | Supporting Organizations

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
За		
3b		
Зс		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
9с		
10a		
10b		
m 990 or 9	90-EZ	2015

Pai	t IV   Supporting Organizations (continued)			<u> </u>
	i i continucu,		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	tion B. Type I Supporting Organizations	_		
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
<u>Sec</u>	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
_	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
800	supported organizations played in this regard. tion E. Type III Functionally-Integrated Supporting Organizations	3		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions).			
	The organization satisfied the Activities Test. Complete <b>line 2</b> below.			
a b	The organization is the parent of each of its supported organizations. <i>Complete line 3</i> below.			
c	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see ins	tructions	:)	
2	Activities Test. Answer (a) and (b) below.	ili a oti oi i c	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of		100	110
_	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Pai	<sup>↑</sup> Type III Non-Functionally Integrated 509(a)(3) Supportin	g Orgai	nizations					
1								
	other Type III non-functionally integrated supporting organizations must co	mplete Se	ections A through E.					
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)				
1	Net short-term capital gain	1						
2	Recoveries of prior-year distributions	2						
3	Other gross income (see instructions)	3						
4	Add lines 1 through 3	4						
5	Depreciation and depletion	5						
6	Portion of operating expenses paid or incurred for production or							
	collection of gross income or for management, conservation, or							
	maintenance of property held for production of income (see instructions)	6						
7	Other expenses (see instructions)	7						
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8						
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)				
1	Aggregate fair market value of all non-exempt-use assets (see							
	instructions for short tax year or assets held for part of year):							
а	Average monthly value of securities	1a						
b	Average monthly cash balances	1b						
С	Fair market value of other non-exempt-use assets	1c						
d	Total (add lines 1a, 1b, and 1c)	1d						
е	Discount claimed for blockage or other							
	factors (explain in detail in Part VI):							
2	Acquisition indebtedness applicable to non-exempt-use assets	2						
3	Subtract line 2 from line 1d	3						
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,							
	see instructions).	4						
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5						
6	Multiply line 5 by .035	6						
7	Recoveries of prior-year distributions	7						
8	Minimum Asset Amount (add line 7 to line 6)	8						
Sect	ion C - Distributable Amount			Current Year				
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1						
2	Enter 85% of line 1	2						
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3						
4	Enter greater of line 2 or line 3	4						
5	Income tax imposed in prior year	5						
6	Distributable Amount. Subtract line 5 from line 4, unless subject to							
	emergency temporary reduction (see instructions)	6						
7	Check here if the current year is the organization's first as a non-functional	ly-integrat	ed Type III supporting org	anization (see				
	instructions).							

Schedule A (Form 990 or 990-EZ) 2015

ı aı	Type in Non-Functionally integrated 509	(a)(3) Supporting Orga	anizations (continued)	
Secti	on D - Distributions		,	Current Year
1	Amounts paid to supported organizations to accomplish exe			
2	Amounts paid to perform activity that directly furthers exemp			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	IS	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in <b>Part VI</b> ). See instructions.			
7	<b>Total annual distributions.</b> Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	ne organization is responsive	9	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2015 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
		(i)	(ii)	(iii)
Secti	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2015	Distributable Amount for 2015
	, ,			
1_	Distributable amount for 2015 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2015			
	(reasonable cause required-see instructions)			
3	Excess distributions carryover, if any, to 2015:			
а				
b				
С				
d	From 2013			
е	From 2014			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2015 distributable amount			
i	Carryover from 2010 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2015 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2015 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2015, if			
	any. Subtract lines 3g and 4a from line 2 (if amount			
	greater than zero, see instructions).			
6	Remaining underdistributions for 2015. Subtract lines 3h			
	and 4b from line 1 (if amount greater than zero, see			
	instructions).			
7	Excess distributions carryover to 2016. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а				
b				
С	Excess from 2013			
d	Excess from 2014			
_	Excess from 2015			

Schedule A (Form 990 or 990-EZ) 2015

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

### **Schedule of Contributors**

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Name of the organization

**Employer identification number** 

YALE NEW HAVEN HOSPITAL 06-0646652

Organization type (check one):							
Filers of	<b>:</b>	Section:					
Form 99	0 or 990-EZ	$\overline{X}$ 501(c)( $\overline{3}$ ) (enter number) organization					
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation					
		527 political organization					
Form 99	0-PF	501(c)(3) exempt private foundation					
		4947(a)(1) nonexempt charitable trust treated as a private foundation					
		501(c)(3) taxable private foundation					
	nly a section 501(c)(	covered by the <b>General Rule</b> or a <b>Special Rule.</b> 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.					
X		filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.					
Special	Rules						
	sections 509(a)(1) a any one contributor	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from r, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, line 1. Complete Parts I and II.					
	year, total contribut	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the tions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for ruelty to children or animals. Complete Parts I, II, and III.					
	year, contributions is checked, enter h purpose. Do not co	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., implete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively e, etc., contributions totaling \$5,000 or more during the year					
but it mu	ust answer "No" on	at is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).					

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

### YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spac	ce is needed.	
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
1		\$_	12,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
2		\$_	13,400.	Person X Payroll
(a)	(b)		(c)	(d)
No. 3	Name, address, and ZIP + 4	\$_	Total contributions  13,600.	Person X Payroll
(a)	(b)		(c)	(d)
No. 4	Name, address, and ZIP + 4	\$_	Total contributions  10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
5		\$_	25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)		(c) Total contributions	(d) Type of contribution
No. 6	Name, address, and ZIP + 4	\$_	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

### YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spac	ce is needed.	
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
7		\$_	20,050.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
8		\$_	10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
9		\$_	25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No. 10	Name, address, and ZIP + 4	\$_	Total contributions 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
11	Training data 2005 dilla Eli 1 1	\$_	5,750.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
12	Traine, addi 655, dila Eli <sup>e</sup> T T	\$_	25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

### YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a)	(b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
13		\$9,300.	Person X Payroll	
(a)	(b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
14		\$50,000.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
15	Name, address, and Zir + 4	\$ 35,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c)	(d)	
No. 16	Name, address, and ZIP + 4	Total contributions  \$ 5,000.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
17		\$ 85,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
18	raine, audi ess, and Zir + 4	\$ 50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	

### YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	Il space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
19		\$6,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		\$86,071.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 22	Name, address, and ZIP + 4	\$ 5,300.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23		\$\$22,050.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

### YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
25		\$6,101.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 27	Name, address, and ZIP + 4	Total contributions  \$ 6,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 28	Name, address, and ZIP + 4	Total contributions  \$ 12,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$ 9,702.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 30	Name, address, and ZIP + 4	Total contributions  \$ 15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

### YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	Il space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
31		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32		\$34,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
33		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 34	Name, address, and ZIP + 4	\$ 14,849.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35	Turney additional 1 1	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
36	Tamo, add. 550, dild Eli 1 1	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

### YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
37		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 40	Name, address, and ZIP + 4	\$ 14,286.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
41		\$6,350.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
42		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

### YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributio	ns Type of contribution
43		\$ 25,0	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) Type of contribution
44		\$5,0	Person X Payroll  Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d)
45	Name, audiess, and Zir + +	\$ 10,4	Person X Payroll
(a)	(b)	(c)	(d)
No. 46	Name, address, and ZIP + 4	Total contribution	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribution
47			Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d)
48	Name, audress, and ZIF + 4	\$ 25,0	Person X Payroll

### YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spac	ce is needed.	
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
49		\$_	11,740.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
50		\$_	10,925.	Person X Payroll
(a)	(b)		(c)	(d)
No. 51	Name, address, and ZIP + 4	\$_	Total contributions  10,500.	Person X Payroll
(a)	(b)		(c)	(d)
No. 52	Name, address, and ZIP + 4	\$_	Total contributions 5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
53		\$_	5,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
54	Ivalile, audi ess, allu ZIF + 4	\$_	25,765.	Person Payroll Noncash X (Complete Part II for noncash contributions.)

### YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spac	ce is needed.	
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
55		\$_	70,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
56		\$_	5,140.	Person X Payroll  Noncash (Complete Part II for noncash contributions.)
(a)	(b)		(c) Total contributions	(d)
No. 57	Name, address, and ZIP + 4	\$_	5,000.	Person X Payroll  Noncash (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No. 58	Name, address, and ZIP + 4	\$_	Total contributions 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
59	Training data 2005 direction 1 1	\$_	18,650.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No. 60	Name, address, and ZIP + 4	\$_	Total contributions	Person X Payroll Noncash (Complete Part II for noncash contributions.)

### YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	Il space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
61		\$15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62		\$ 20,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
63		\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 64	Name, address, and ZIP + 4	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
65		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66		\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

### YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a)	(b)	(c) (d)		
No.	Name, address, and ZIP + 4	Total contributions Type of contribution		
67		\$ 32,813. Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
NO.	Name, address, and ZIP + 4	Total contributions Type of contribution		
68		Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a)	(b)	(c) (d)		
No.	Name, address, and ZIP + 4	Total contributions Type of contribution		
69		Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a)	(b)	(c) (d)		
No. 70	Name, address, and ZIP + 4	Total contributions  Type of contribution  Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
71		Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a)	(b)	(c) (d)		
No. 72	Name, address, and ZIP + 4	Total contributions  Type of contribution  Person Payroll Noncash (Complete Part II for noncash contributions.)		

### YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
73		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
74		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
75		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 76	Name, address, and ZIP + 4	\$ 454,360.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
77		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
78	Training additions, and En TT	\$\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	Il space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
79		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
80		\$5,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 81	Name, address, and ZIP + 4	\$ 8,333.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 82	Name, address, and ZIP + 4	\$ 10,779.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
83		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 84	Name, address, and ZIP + 4	\$ 15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
85		\$15,000 <b>.</b>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
86		\$	Person X Payroll  Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
87		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 88	Name, address, and ZIP + 4	Total contributions  \$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
89		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
90	Prairie, addi 635, dila Eli <sup>e</sup> T T	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spac	ce is needed.	
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
91		\$_	7,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
92		\$_	25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
93	Name, audiess, and Zir + 4	\$_	5,000.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No. 94	Name, address, and ZIP + 4	\$_	Total contributions  11,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
95	Tamo, addi coo, and En TT	\$_	100,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
96	Prairie, addi 635, dilu Zir T T	\$_	7,450.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a)	(b)	(c) (d)		
No.	Name, address, and ZIP + 4	Total contributions Type of contribution		
97		\$ 10,000.  Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
98	Name, address, and Zir + +	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
99		\$\$ Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a)	(b)	(c) (d)		
No. 100	Name, address, and ZIP + 4	Total contributions  Type of contribution  Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
101		Person X Payroll Noncash X (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
102	Name, audiess, and ZIP + 4	\$ 6,100.  Person X Payroll Noncash (Complete Part II for noncash contributions.)		

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	Il space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
103		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
104		\$8,333.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
105		\$ 62,725.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 106	Name, address, and ZIP + 4	\$ 6,600.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
107		\$5,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
108	Name, audi 635, aliu Zif T T	\$ 10,750.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
109		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
110		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
111		\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 112	Name, address, and ZIP + 4	\$ 8,383.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
113		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
114	Traine, addi ess, and Eir T T	\$5,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
115		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
116		\$ 22,181.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
117	- Nume, address, and En 1 1	\$ 11,769.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 118	Name, address, and ZIP + 4	Total contributions  \$ 6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
119		\$5,118.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
120	Traine, addi 200, dila Eli TT	\$5,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spac	ce is needed.	
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
121		\$_	5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
122		\$_	7,263.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No. 123	Name, address, and ZIP + 4	\$_	Total contributions 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No. 124	Name, address, and ZIP + 4	\$_	75,336.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
125		\$_	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
126	Name, audress, and ZIF + 4	\$_	50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spa	ce is needed.	
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
127		\$_	10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
128		\$_	7,147.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4	$\vdash$	Total contributions	Type of contribution
129		\$_	10,197.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
130		\$_	25,000.	Person X Payroll
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4	$\vdash$	Total contributions	Type of contribution
131		\$_	20,000.	Person X Payroll
(a)	(b)		(c)	(d)
No. 132	Name, address, and ZIP + 4	\$_	Total contributions  10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spa	ce is needed.	
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
133		\$_	10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
134		\$_	10,500.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
135	Hume, address, and Zn ++	\$_	5,500.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No. 136	Name, address, and ZIP + 4	\$_	Total contributions 58,128.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
137	rune, audi 633, and Zir T T	\$_	489,243.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No. 138	Name, address, and ZIP + 4	\$_	Total contributions 24,317.	Person Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spac	e is needed.	
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
139		\$_	9,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
140		\$	25,000.	Person X Payroll
(a) No.	(b)		(c) Total contributions	(d)
141	Name, address, and ZIP + 4	\$_	8,333.	Person X Payroll
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4	\$	76,873.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
143		\$	30,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No. 144	Name, address, and ZIP + 4	\$	Total contributions 5,000.	Person X Payroll

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spac	ce is needed.	
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
145		\$_	146,046.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
146		\$_	5,000.	Person X Payroll
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
147		\$_	5,000.	Person X Payroll
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
148		\$_	10,000.	Person X Payroll
(a)	(b)		(c)	(d)
No. 149	Name, address, and ZIP + 4	\$_	Total contributions 30,979.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4	1	Total contributions	Type of contribution
150		\$_	5,500.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spac	e is needed.	
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
151		\$_	250,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
152		\$_	5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
153	- Nume, address, and En 1 1	\$_	12,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No. 154	Name, address, and ZIP + 4	\$	7,343.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
155	rumo, addi cos, and En TT	\$	13,142.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)		(c) Total contributions	(d)
No. 156	Name, address, and ZIP + 4	\$_	15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a)	(b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
157		\$8,000.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
158		\$ 252,000.	Person X Payroll	
(a)	(b)	(c)	(d)	
No. 159	Name, address, and ZIP + 4	* 9,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c)	(d)	
No. 160	Name, address, and ZIP + 4	Total contributions  \$ 11,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
161		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
162	raine, audi ess, and Zir + 4	\$ 50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a)	(b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
163		\$ 19,409.	Person X Payroll	
(a)	(b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
164		\$ 5,000.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
165		\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c)	(d)	
No. 166	Name, address, and ZIP + 4	Total contributions  \$ 5,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
167		\$5,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)	
(a)	(b)	(c) Total contributions	(d)	
No. 168	Name, address, and ZIP + 4	\$ 7,500.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)	

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a)	(b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
169		\$5,000.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
170		\$ 20,000.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
171		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c)	(d)	
No. 172	Name, address, and ZIP + 4	Total contributions  \$ 5,000.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
173		\$5,000.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
174	Tamo, addi coo, and En TT	\$ 12,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a)	(b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
175		\$6,010.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
176		\$5,700.	Person X Payroll	
(a)	(b)	(c)	(d)	
No. 177	Name, address, and ZIP + 4	\$ 63,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c)	(d)	
No. 178	Name, address, and ZIP + 4	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
179		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c) Total contributions	(d) Type of contribution	
No. 180	Name, address, and ZIP + 4	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a)	(b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
181		\$5,086.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
182	Hame, address, and 2ii + 4	\$ 35,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
183		\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c)	(d)	
No. 184	Name, address, and ZIP + 4	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
185		\$ 12,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
186	INGING, AUGI 655, ANU ZIF + 4	\$ 15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spac	ce is needed.	
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
187		\$_	5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
188		\$_	10,000.	Person X Payroll  Noncash (Complete Part II for noncash contributions.)
(a) No.	(b)		(c) Total contributions	(d)
189	Name, address, and ZIP + 4	\$_	5,150.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No. 190	Name, address, and ZIP + 4	\$_	Total contributions 5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
191		\$_	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)		(c) Total contributions	(d) Type of contribution
No. 192	Name, address, and ZIP + 4	\$_	100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	Il space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
193		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
194		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
195		\$\$_	Person X Payroll
(a)	(b)	(c)	(d)
No. 196	Name, address, and ZIP + 4	\$ 50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
197		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
198		\$\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a)	(b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
199		\$7,500.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
200		\$10,000 <b>.</b>	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
201		\$\$	Person X Payroll	
(a)	(b)	(c)	(d)	
No. 202	Name, address, and ZIP + 4	\$ 10,000.	Person Payroll Complete Part II for noncash contributions.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
203		\$7,996.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
204		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a)	(b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
205		\$5,500.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
206		\$5,250.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)	
(a)	(b)	(c) Total contributions	(d)	
No. 207	Name, address, and ZIP + 4	\$ 7,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c)	(d)	
No. 208	Name, address, and ZIP + 4	\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
209	Training data 2005 dilla Eli 1 1	\$ 32,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c)	(d)	
No. 210	Name, address, and ZIP + 4	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spa	ce is needed.	
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
211		\$_	50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
212		\$_	45,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
213	Name, address, and Zir + +	\$_	7,519.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No. 214	Name, address, and ZIP + 4	\$_	Total contributions 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
215		\$_	207,152.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
216	ranic, audi 655, and Zir + 4	\$_	5,000 <b>.</b>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
217		\$8,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
218		\$ <u>1,585,900</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
219		\$ 65,625.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 220	Name, address, and ZIP + 4	Total contributions  \$ 50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
221		\$ 8,350.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
222	raine, audi ess, and Zir + 4	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
223		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
224		\$4,941.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 225	Name, address, and ZIP + 4	\$ 7,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 226	Name, address, and ZIP + 4	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
227		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
228	ranic, audi 655, and Zir + 4	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	Il space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
229		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
230		\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d)
231	Name, address, and ZIP + 4	\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 232	Name, address, and ZIP + 4	\$ 2,025,200.	Person X Payroll Noncash (Complete Part II for
			noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
233		\$\$_	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
234	Nume, audi 655, and Zif T T	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
235		\$50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
236		\$5,469.	Person X Payroll  Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 237	Name, address, and ZIP + 4	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 238	Name, address, and ZIP + 4	\$ 40,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
239		\$5,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d) Type of contribution
No. 240	Name, address, and ZIP + 4	\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spac	ce is needed.	
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4		Total contributions	Type of contribution
241		\$_	72,418.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
242		\$_	5,000.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No. 243	Name, address, and ZIP + 4	\$_	Total contributions  820,259.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)		(c)	(d)
No.	Name, address, and ZIP + 4	\$_	Total contributions 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
245		\$_	6,600.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
246	Ivalile, duul ess, diiu ZIF + 4	\$_	23,733.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	Il space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
247		\$32,650.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
248		\$9,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
249		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 250	Name, address, and ZIP + 4	\$ 9,138.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
251		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
252	Prairie, addi 635, dilu Zir T T	\$ 7,994.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
253		\$33,671.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
254		\$\$	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
255		\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
256		\$6,075.	Person X Payroll
(a)	(b)	(c) Total contributions	(d) Type of contribution
No. 257	Name, address, and ZIP + 4	\$ 32,720.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
258		\$\$	Person X Payroll

Name of organization Employer identification number

# YALE NEW HAVEN HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
259		\$\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
260		\$10,000 <b>.</b>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
261	Maino, dadroos, and En 11	\$5,950.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Person Payroll Complete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
NO.	Name, auuress, anu ZIP + 4	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

# YALE NEW HAVEN HOSPITAL

Part II	Noncash Property (see instructions). Use duplicate copies of Part	I if additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
11	THANKSGIVING FOOD AND TOYS	_	
11		_	
		\$\$.	12/01/15
(a) No. from	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
Part I	STOCKS		
29		_	
		9,702.	_12/08/15_
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
2.4	BREAKFAST FOR 1500 RIDERS AND	_	
34	VOLUNTEERS	_	
			09/21/16
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
4.5	STOCKS	_	
45	-	_	
		9,927.	06/21/16
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	GIVEAWAY BAGS AND GIFT CARDS	_	
47		_	
			09/21/16
(a) No.	(b)	(c) FMV (or estimate)	(d)
from Part I	Description of noncash property given	(see instructions)	Date received
E 1	STOCKS	_	
54		_	
			12/29/15

# YALE NEW HAVEN HOSPITAL

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	additio	onal space is needed.	
(a) No. from Part I	(b) Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
59	VACATION PACKAGES			
		\$_	18,650.	_11/30/15_
(a) No. from Part I	(b)  Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
78	GIFT CARD, FLORAL, FLORAL DECOR			
		\$_	29,600.	_11/30/15_
(a) No. from Part I	(b)  Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
93	SOFT TOYS			
		\$_	5,000.	_01/15/16_
(a) No. from Part I	(b)  Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
101	STOCKS			
		\$_	100,068.	_12/15/15_
(a) No. from Part I	(b)  Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
120	ASSORTMENT OF CRAFTS/TOYS/BOOKS			
		\$_	5,000.	02/22/16
(a) No. from Part I	(b)  Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
122	PILLOWS/PARKING PASSES/TOYS/GIFTCARDS			
F024F0 10 00		\$_	7,263.	12/15/15

# YALE NEW HAVEN HOSPITAL

Part II	Noncash Property (see instructions). Use duplicate copies of P	art II if additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	ASSORTMENT OF AUCTION ITEMS		
128			
		\$\$, 7,147.	12/31/15
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
129	STOCKS		
		\$\\$\\$\	08/23/16
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
134	TOYS/GAMES/LEGOS/ARTS&CRAFTS		
		<u> </u>	12/21/15
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
125	VISA GIFT CARDS		
135			
		\$\$.	02/24/16
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
136	STUFFED PLUSH TEDDY BEARS		
			4.6.4.6.4.5
		\$\$8	10/20/15
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
120	STOCKS		
138		<del></del>	
		\$\$	04/18/16 90, 990-EZ, or 990-PF) (2015

# YALE NEW HAVEN HOSPITAL

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if	additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	ELECTRONIC DEVICES AND VIDEO GAMES		
155			
		\$13,142.	10/05/15
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
181	STOCKS		
101		\$4,965.	12/14/15
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
202	EVENT BEVERAGES/ SUPPLIES/ GIVEAWAY ITEMS		
		\$10,000.	09/21/16
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
224	STOCKS		
224			
		\$\$	12/04/15
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
230	TOYS/MOVIES/GIFT CARDS/VIDEO GAMES		
		\$7,953.	03/03/16
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
242	BOTTLED WATER FOR EVENT PARTICIPANTS		
242			
		\$5,000.	09/21/16 990, 990-EZ, or 990-PF) (2015

# YALE NEW HAVEN HOSPITAL

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if	additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
259	BIKE, WATER BOTTLES, GIFT CARDS, FOOD		
		\$\$	09/21/16
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
261	SAFARI TRIP IN SOUTH AFRICA		
		\$5,950.	06/13/16
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
23453 10-2	6 16		990. 990-EZ. or 990-PF) (2015

Employer identification number

YALE	NEW	/ HAVEN	HOSPITAL		06-0646652
Part II		Exclusively	religious, charitable,	etc., contributions to organizations described in section 501(c)(7), (8), or	(10) that total more than \$1,000 for
		the year from	any one contributor.	Complete columns (a) through (e) and the following line entry. For organization	S .

(b) Purpose of gift  Transferee's name, address, an  (b) Purpose of gift  Transferee's name, address, an	(c) Use of gift  (e) Transfer of gift	(d) Description of how gift is held  Relationship of transferor to transferee  (d) Description of how gift is held  Relationship of transferor to transferee
(b) Purpose of gift	(c) Use of gift  (e) Transfer of gift	(d) Description of how gift is held
	(e) Transfer of gift	
Transferee's name, address, an		Relationship of transferor to transferee
Transferee's name, address, an		Relationship of transferor to transferee
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
Transferee's name, address, an	(e) Transfer of gift	Relationship of transferor to transferee
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift	Relationship of transferor to transferee
(		Transferee's name, address, and ZIP + 4  (b) Purpose of gift  (c) Use of gift  (e) Transfer of gift

#### **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.
Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2015

Open to Public Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

, ,	ee separate instructions), then tion 501(c)(4), (5), or (6) organiza	tions: Complete Part III			
	f organization	tions. Complete Fait III.		Emp	oloyer identification number
		W HAVEN HOSPITAL			06-0646652
Part	I-A Complete if the org	ganization is exempt und	der section 501(c)	or is a section 527	organization.
<b>2</b> Po	ovide a description of the organiz litical expenditures lunteer hours			<b>&gt;</b>	\$
Part	I-B Complete if the org	ganization is exempt und	der section 501(c)	)(3).	
<b>1</b> En	ter the amount of any excise tax	incurred by the organization un	der section 4955	<b>&gt;</b>	\$
<b>2</b> En	ter the amount of any excise tax	incurred by organization manag	gers under section 495	5	\$
3 If t	he organization incurred a section	on 4955 tax, did it file Form 4720	for this year?		Yes Mo
4a Wa	as a correction made?				Yes No
	Yes," describe in Part IV.	ganization is exempt und	day anotion FO1(a)	A avecant continue FO4	(-)(0)
Part				=	
	ter the amount directly expende				\$
	ter the amount of the filing organ				Φ.
	empt function activities tal exempt function expenditures				<u> </u>
	e 17b			-	¢
4 Dic	the filing organization file <b>Form</b>	1120-POI for this year?			Yes No
	ter the names, addresses and er				
ma co	ade payments. For each organizantributions received that were pr litical action committee (PAC). If	ation listed, enter the amount pa comptly and directly delivered to	id from the filing organ a separate political org	ization's funds. Also enter t ganization, such as a separ	the amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0

Schedule C (Form 990 or 990-EZ) 2015	YALE NE	W HA	VEN HOSPITA	L	06-	0646652 Page 2
Part II-A Complete if the organization 501(h)).	anization i	s exe	mpt under sectio	n 501(c)(3) and fil	ed Form 5768(	election under
A Check  if the filing organizat	ion belongs to	o an aff	iliated group (and list i	n Part IV each affiliated	group member's nar	me, address, EIN,
expenses, and share	e of excess lo	bbying	expenditures).			
B Check ► ☐ if the filing organizat	ion checked b	box A a	nd "limited control" pro	ovisions apply.		
	s on Lobbyin itures" mean	•	nditures unts paid or incurred.	)	<b>(a)</b> Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	ence public o	pinion	(grass roots lobbying)			
<b>b</b> Total lobbying expenditures to influ	ence a legisla	ative bo	dy (direct lobbying)			
c Total lobbying expenditures (add lir						
<b>d</b> Other exempt purpose expenditure				i		
e Total exempt purpose expenditures						
f Lobbying nontaxable amount. Ente						
If the amount on line 1e, column (a) or			bying nontaxable am			
Not over \$500,000			the amount on line 1e			
Over \$500,000 but not over \$1,000	<del></del>		00 plus 15% of the exc			
Over \$1,000,000 but not over \$1,500			00 plus 10% of the exc			
Over \$1,500,000 but not over \$17,000,000 but n	<del>- ' -  </del>		00 plus 5% of the exce			
Over \$17,000,000		\$1,000,	•	555 OVEI \$1,500,000.		
Over \$17,000,000		φ1,000 <u>,</u>	000.			
g Grassroots nontaxable amount (en	tor 25% of line	o 1f)				
h Subtract line 1g from line 1a. If zero						
<b>G</b>	•					
i Subtract line 1f from line 1c. If zero						
j If there is an amount other than zer						Yes No
reporting section 4911 tax for this y			eraging Period Under	saction 501(h)		res no
(Some organizations th	at made a se	ection 5		have to complete all	of the five columns	below.
	Lobbyin	g Expe	nditures During 4-Ye	ar Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2012	2	<b>(b)</b> 2013	<b>(c)</b> 2014	<b>(d)</b> 2015	(e) Total
2a Lobbying nontaxable amount						
<b>b</b> Lobbying ceiling amount						
(150% of line 2a, column(e))						
c Total lobbying expenditures						
<b>d</b> Grassroots nontaxable amount						
e Grassroots ceiling amount						
(150% of line 2d, column (e))						
, , , , ,						
f Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2015

# Schedule C (Form 990 or 990-EZ) 2015 YALE NEW HAVEN HOSPITAL 06-064665 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description	(	a)	(k	o)
of th	e lobbying activity.	Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state or				
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:		37		
	Volunteers?	37	X		
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Х	X		
	Media advertisements?	Х	Λ		500.
	Mailings to members, legislators, or the public?	Λ	Х		300.
	Publications, or published or broadcast statements?		X		
	Grants to other organizations for lobbying purposes?	Х	Λ	311	,651.
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	21	Х	711	.,051.
		X	25	785	7,390.
'	Other activities? Total. Add lines 1c through 1i				7,5301
2 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х		, , , , ,
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
	t III-A Complete if the organization is exempt under section 501(c)(4), section	on 501(c	(5), or se	ction	
	501(c)(6).	• .			
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?				
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section				
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered	"No," O	R (b) Par	t III-A, lir	ne 3, is
	answered "Yes."				
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic	cal			
	expenses for which the section 527(f) tax was paid).				
	Current year				
b	Carryover from last year				
С	Total				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p	olitical	_		
_	expenditure next year?		4		
	Taxable amount of lobbying and political expenditures (see instructions)		5		
	t IV Supplemental Information	" " D		10/	
	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part I	II-A, lines 1 a	and 2 (see	
	uctions); and Part II-B, line 1. Also, complete this part for any additional information.  RT II-B, LINE 1, LOBBYING ACTIVITIES:				
LVI	TI D, DINE I, DODDIING ACTIVITIES.				
тΗΊ	E AMOUNT REPORTED IN "OTHER ACTIVITIES" REPRESENTS .	יא סר א	ר אסדים	F	
1111	THOUSE THE CELL ACTIVITIES RELEASED TO	A ION	11011 0	<u>r</u>	
PRO	OFESSIONAL DUES ATTRIBUTABLE TO LOBBYING DURING 201	6.			
AL	SO, THE HEALTH SYSTEM OFFICIALS HAD MEETINGS AND CO	NTACT	S WITH	STATE	<u> </u>
GO	VERNMENT OFFICIALS, INCLUDING STATE LEGISLATORS AND	THEI	R STAF	F TO	
DI	SCUSS VARIOUS HEALTH CARE REFORM PROPOSALS.				

Part IV   Supplemental Information (continue	-/\				oolool rage
		A COMMIND I ED	CDOUD WIMU	mir	
ALE-NEW HAVEN HOSPITAL IS PA	ART OF	A CONTROLLED	GROUP WITH	THE	
COLLOWING LOBBYING EXPENSES:					
BRIDGEPORT HOSPITAL	EIN	06-0646554	\$	596,	691
REENWICH HOSPITAL	EIN	06-0646659	\$	120,	642
LAWRENCE + MEMORIAL HOSPITAL	EIN	06-0646704	\$	97,	147
MW HEALTHCARE, INC.	EIN	46-0543230	\$	66,	063
NORTHEAST MEDICAL GROUP	EIN	06-1330992	\$	42,	892

### **SCHEDULE D** (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

YALE NEW HAVEN HOSPITAL

Employer identification number 06-0646652

Pa	t I Organizations Maintaining Donor Advise	ed Funds or Other Similar Fund	s or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lin	ne 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advi	sed funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a	advisors in writing that grant funds can be	e used only
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for any other purpose	e conferring
	impermissible private benefit?		Yes No
Pa	t II Conservation Easements. Complete if the org		
1	Purpose(s) of conservation easements held by the organizat	ion (check all that apply).	
	Preservation of land for public use (e.g., recreation or e	education) Preservation of a his	torically important land area
	Protection of natural habitat	Preservation of a cer	tified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic str	ructure included in (a)	2c
d	Number of conservation easements included in (c) acquired	after 8/17/06, and not on a historic struc	ture
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, re	eleased, extinguished, or terminated by th	e organization during the tax
	year ▶		
4	Number of states where property subject to conservation ea	sement is located >	
5	Does the organization have a written policy regarding the pe	riodic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements i	it holds?	Yes
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing cor	nservation easements during the year
	<b></b>		
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conserv	ation easements during the year
	<b>▶</b> \$		
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 17	O(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservation	ion easements in its revenue and expens	e statement, and balance sheet, and
	include, if applicable, the text of the footnote to the organiza	tion's financial statements that describes	s the organization's accounting for
_	conservation easements.		
Ра	t III Organizations Maintaining Collections o		Other Similar Assets.
	Complete if the organization answered "Yes" on Form		
1a	If the organization elected, as permitted under SFAS 116 (AS	•	,
	historical treasures, or other similar assets held for public exl	hibition, education, or research in further	ance of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that descri		
b	If the organization elected, as permitted under SFAS 116 (AS	SC 958), to report in its revenue statemer	nt and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, e	ducation, or research in furtherance of po	ublic service, provide the following amounts
	relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
2	If the organization received or held works of art, historical tre	easures, or other similar assets for financi	al gain, provide
	the following amounts required to be reported under SFAS 1		
а	Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
I-	Accepta in all added in Forms COO. Don't V		Φ.

Sche	dule D (Form 990) 2015 YALE NET	W HAVEN HO	SPITAL			06-06	4665	2 <sub>Pa</sub>	age <b>2</b>
Par		ollections of A	rt, Historical Tr	easures, or Oth	er Simil	ar Asse	<b>ts</b> (contir	ued)	
3	Using the organization's acquisition, accession	on, and other record	ls, check any of the	following that are a	significant	use of its	collectio	n item	s
	(check all that apply):								
а	Public exhibition	d	Loan or exc	hange programs					
b	Scholarly research	е							
С	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explai	n how they further t	he organization's exe	empt purp	ose in Par	t XIII.		
5	During the year, did the organization solicit or								
	to be sold to raise funds rather than to be ma	aintained as part of t	he organization's co	ollection?			Yes		No
Par	t IV Escrow and Custodial Arran	gements. Comple	ete if the organizatio	n answered "Yes" or	n Form 99	0, Part IV,	line 9, or		
	reported an amount on Form 990, Par	t X, line 21.							
1a	Is the organization an agent, trustee, custodi	an or other intermed	liary for contribution	s or other assets no	t included				
	on Form 990, Part X?					$\square$	Yes	X	No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing table:						
							Amount		
С	Beginning balance				1c				
d	Additions during the year				1d				
е	Distributions during the year								
f	Ending balance				1f				
2a	Did the organization include an amount on Fo				ility?	L	Yes		No
	If "Yes," explain the arrangement in Part XIII.	Check here if the ex	planation has been	provided on Part XII	II				
Par	t V Endowment Funds. Complete if	the organization an	swered "Yes" on Fo	orm 990, Part IV, line	10.				
		(a) Current year	(b) Prior year	(c) Two years back	(d) Three	years back	(e) Four	years	back
1a	Beginning of year balance	85,431,600.	72,145,000.	63,261,000.	63,4	422,000.	62	,861,	000.
b	Contributions	128,000.	18,630,331.	3,493,000.					000.
С	Net investment earnings, gains, and losses	6,591,400.	1,271,318.	11,289,000.	6,1	181,000.	7	,683,	000.
d	Grants or scholarships								
е	Other expenditures for facilities								
	and programs	4,512,000.	6,615,049.	5,898,000.	6,3	342,000.	7	,124,	000.
f	Administrative expenses								
g	End of year balance	87,639,000.	85,431,600.	72,145,000.	63,2	261,000.	63	,422,	000.
2	Provide the estimated percentage of the curr	ent year end baland	e (line 1g, column (a	a)) held as:					
а	Board designated or quasi-endowment		_%						
b	Permanent endowment ► 53.89	%							
С	Temporarily restricted endowment ▶4	<u>6.1</u> 1 %							
	The percentages on lines 2a, 2b, and 2c show	uld equal 100%.							
За	Are there endowment funds not in the posse	ssion of the organiz	ation that are held a	nd administered for	the organi	zation	-		
	by:							Yes	No
	(i) unrelated organizations						3a(i)		X
	(ii) related organizations						3a(ii)		X
b	If "Yes" on line 3a(ii), are the related organization						3b		
4	Describe in Part XIII the intended uses of the		wment funds.						
Par	t VI Land, Buildings, and Equipm								
	Complete if the organization answered					-			
	Description of property	(a) Cost or o	' '		Accumulate		(d) Bool	k value	е
		basis (investr	· •	` '	preciation		0 45		
	Land			5,482.	000 5		0,47		
	Buildings			4,271. 99,	098,5	84.17			
	Leasehold improvements			2,132. 17,				9,6	
d	Equipment		1,443	,672,108. <b>774,</b>	<b>000,3</b>	93.06	y,00.	5,/	тэ.

**▶** 892,104,555. Schedule D (Form 990) 2015

e Other

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

D 1/11			<b>OH-</b>	O
Part VII	I INVACTO	nante -	()Ther	SACHITHAG
I GIL VII	HIIVESU	1101113 -		Securities.

investments - Other Securities.		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A) YALE ENDOWMENT FUND	866,752,831.	END-OF-YEAR MARKET VALUE
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	866,752,831.	
Part VIII Investments - Program Related.		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		

### Part IX Other Assets.

Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)

(6) (7) (8) (9)

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(2) PROFESSIONAL LIABILITIES INS. RECOVERIES 56,000,280 (3) CONSTRUCTION IN PROGREES 83,868,772 (4) DEFERRED EMPLOYEE BENEFITS 63,296,182 (5) (6) (7) (8) (9)	(a) Description	(b) Book value
(3) CONSTRUCTION IN PROGREES (4) DEFERRED EMPLOYEE BENEFITS (5) (6) (7) (8) (9)	(1) INVESTMENT IN REALTED ORGS / OTHER	73,263,658.
(4) DEFERRED EMPLOYEE BENEFITS (5) (6) (7) (8) (9)	(2) PROFESSIONAL LIABILITIES INS. RECOVERIES	56,000,280.
(5) (6) (7) (8) (9)	(3) CONSTRUCTION IN PROGREES	
(6) (7) (8) (9)	(4) DEFERRED EMPLOYEE BENEFITS	63,296,182.
(7) (8) (9)	(5)	
(8) (9)		
(9)		
0.000 0.000	(8)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶ 276,428,892	(9)	
B 1 W Att 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		276,428,892.

#### Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value	
(1)	Federal income taxes		
(2)	ACCRUED POST RETIREMENT BENEFITS	258,936,272.	
(3)	INSURANCE LIABILITY / OTHER	454,390,972.	
(4)	CAPITAL LEASES	46,850,423.	
(5)	DUE TO PARENT- T/E BOND LIABILITY	516,072,048.	
(6)			
(7)			
(8)			
(9)			
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	1,276,249,715.	

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Pai	rt XI Reconciliation of Revenue per Audited Financial Stater	nents With Reve	nue per Return.	<u> </u>
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	2a.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b				
С	1 , 0			
	Other (Describe in Part XIII.)	2d		
	Add lines 2a through 2d			
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1.1		
a	, , , ,	· · · · · · · · · · · · · · · · · · ·		
b	,		4.	
_	Add lines <b>4a</b> and <b>4b</b> Total revenue. Add lines <b>3</b> and <b>4c.</b> ( <i>This must equal Form 990, Part I, line 12.</i> )			
5 Pai	rt XII Reconciliation of Expenses per Audited Financial State			
ı u	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	-	chises per rictum.	
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
	5	2a		
a b				
C	, , , , , , , , , , , , , , , , , , , ,			
	Other losses Other (Describe in Part XIII.)			
			2e	
3	Add lines 2a through 2d			
4	Subtract line <b>2e</b> from line <b>1</b> Amounts included on Form 990, Part IX, line 25, but not on line 1:			
	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
	Other (Describe in Part XIII.)			
	Add lines <b>4a</b> and <b>4b</b>	•	4c	
5				
	rt XIII Supplemental Information.			
	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa	art IV. lines 1b and 2b	: Part V. line 4: Part X. line 2: P	art XI.
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any a		, , , , , ,	,
PAI	RT V, LINE 4:			
THI	E ENDOWED FUNDS' INTENDED USE IS TO GENER	ATE INCOME	TO SUPPORT YALE	NEW
HΑ	VEN HOSPITAL PROGRAM SERVICE FUNCTIONS AN	D OTHER OP	ERATIONS IN	
AC(	CORDANCE WITH THE YALE NEW HAVEN HOSPITAL	POOLED IN	JESTMENT POLICY,	
INC	CLUDING TO PROVIDE FREE CARE, ALL IN ACCO	RDANCE WITH	H DONORS WISHES.	
D 7 T	DO V TIME O			
PAI	RT X, LINE 2:			
<b>373</b> 77	HOCO AND MHE HOCDIMAL ADE NOM FOR PROFIM	CODDODAMIO	ic ac peccoroen	TAT
11/1	HCCC AND THE HOSPITAL ARE NOT FOR PROFIT	CORPORATIO	NS AS DESCRIBED	IN
CE/	CTION 501(C)(3) OF THE INTERNAL REVENUE C		אסע מאט אסב	
OE(	CITOM DOI/C/(D) OF THE INTERMAL REVENUE C	ODE (IDE C	אא חווט ' ופחר	
GEI	NERALLY EXEMPT FROM FEDERAL INCOME TAXES	PURSUANT TO	SECTION 501(A)	OF
<u></u>	THE PROPERTY OF THE PROPERTY O		2201101( 301(H)	
тні	E CODE.			

ASC AND YORK ARE SUBJECT TO FEDERAL AND STATE CORPORATE INCOME TAXES.

DEFERRED INCOME TAXES ARE PROVIDED ON TEMPORARY DIFFERENCES BETWEEN
FINANCIAL STATEMENT AND TAX REPORTING. THE PROVISION FOR INCOME TAXES AND
DEFERRED TAXES ARE NOT MATERIAL TO THE CONSOLIDATED FINANCIAL STATEMENTS.
U.S. GAAP REQUIRES YNHCCC AND THE HOSPITAL TO EVALUATE TAX POSITIONS TAKEN
OR EXPECTED TO BE TAKEN IN THE COURSE OF PREPARING YNHCCC'S AND THE
HOSPITAL'S TAX RETURNS TO DETERMINE WHETHER THE TAX POSITIONS ARE
"MORE-LIKELY THAN-NOT" OF BEING SUSTAINED BY THE APPLICABLE TAX AUTHORITY
BASED UPON THE TECHNICAL MERITS OF THE POSITION. YNHCCC AND THE HOSPITAL
RECOGNIZE THE EFFECT OF TAX POSITIONS ONLY IF THEY ARE MORE-LIKELY
THAN-NOT OF BEING SUSTAINED. THIS EVALUATION HAD NO IMPACT ON THE
OPERATIONS YNHCCC OR THE HOSPITAL AS OF AND FOR THE YEAR ENDED SEPTEMBER
30, 2016 AND 2015.

#### **SCHEDULE G**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

YALE NEW HAVEN HOSPITAL

Employer identification number

06-0646652 Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants h Internet and email solicitations Solicitation of government grants ☐ Phone solicitations In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or Yes No key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Yes No 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Schedule G (Form 990 or 990-EZ) 2015 YALE NEW HAVEN HOSPITAL 06-0646652 Page Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 and \$15,000 are reported from \$15,000 and \$15,000 are reported from \$15,000 and \$15,000 are reported from \$15,000 are reported from \$15,000 and \$15,000 are reported from \$15,000 are reported from

		of fundraising event contributions and gro				its greater than \$5,000.
			(a) Event #1	<b>(b)</b> Event #2	(c) Other events	(d) Total events
			CTF BIKE	ANNIVERSARY		' '
			RIDE	GALA	6	(add col. (a) through
			(event type)	(event type)	(total number)	col. <b>(c)</b> )
Revenue			71 /	71 7	,	
Ve		Cross resoints	1,959,910.	247,474.	560,774.	2,768,158.
Re	'	Gross receipts	1,333,310.	217,171	300,774.	2,700,130.
			1,832,631.	122,678.	451,300.	2,406,609.
	2	Less: Contributions	1,032,031.	122,070.	431,300.	2,400,009.
			127,279.	124,796.	109,474.	261 540
	3	Gross income (line 1 minus line 2)	141,419.	124,790.	103,474.	361,549.
	4	Cash prizes				
"	5	Noncash prizes				
ses						
oen	6	Rent/facility costs	7,300.	2,000.	6,116.	15,416.
Direct Expenses						
ect	7	Food and beverages	28,437.	86,102.	64,753.	179,292.
Ë						
	8	Entertainment	4,930.		3,550.	12,306.
	9	Other direct expenses	755,647.	14,927.	71,381.	841,955.
	10	Direct expense summary. Add lines 4 through	n 9 in column (d)		<b>•</b>	1,048,969.
		Net income summary. Subtract line 10 from li			_	-687,420.
Pa						
		\$15,000 on Form 990-EZ, line 6a.				
			( ) 5:	(b) Pull tabs/instant	( ) ( ) (	(d) Total gaming (add
nue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c)
Revenue						
ď	1	Gross revenue				
	Ė	Greed revenue				
	2	Cash prizes				
ses	_	Od311 p11203				
Sen	2	Noncash prizes				
Direct Expenses	3	Noncasii prizes				
əct	_	Dent/facility costs				
Ë	4	Rent/facility costs				
	_	Otherwaline at assessment				
	5	Other direct expenses				
			Yes %	Yes%	Yes %	
	6	Volunteer labor	∟ No	∟ No	└── No	
	_					
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		<b>&gt;</b>	
	_				_	
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		<b></b>	
		ter the state(s) in which the organization condu	_			
		the organization licensed to conduct gaming a				Yes Mo
b	If "	No," explain:				
10a	We	ere any of the organization's gaming licenses re	evoked, suspended or te	erminated during the tax	year?	Yes No
b	If "	Yes," explain:				

Sch	edule G (Form 990 or 990-EZ) 2015 YALE NEW HAVEN HOSPITAL 06-	0646	652	Page 3
	Does the organization conduct gaming activities with nonmembers?	_	Yes	No
	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	☐ No
13	Indicate the percentage of gaming activity conducted in:			
а	The organization's facility	13a		%
b	An outside facility	13b		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name ▶Address ▶			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	□ No
	of If "Yes," enter the amount of gaming revenue received by the organization   solution of gaming revenue retained by the third party   solution    so			
	Address			
16	Gaming manager information:			
	Name			
	Gaming manager compensation  \$			
	Description of services provided			
	☐ Director/officer ☐ Employee ☐ Independent contractor			
	Mandatory distributions:			
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		Yes	☐ No
b	retain the state gaming license?  Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the	—	103	140
Da	organization's own exempt activities during the tax year  \$\int IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III,	lines 0	0h 1/	0h 15h
ı a	15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).	iii les 9,	, 9b, T	JD, 13D,

Schedule G	(Form 990 or 990-EZ)	YALE NEW	HAVEN	HOSPITAL	06-0646652 Page 4
Part IV	i (Form 990 or 990-EZ) Supplemental Info	rmation (continu	red)		Ŭ
•					
•					

### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

# **Hospitals**

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. ▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990 .

► Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

YALE NEW HAVEN HOSPITAL

Part I Financial Assistance and Certain Other Community Benefits at Cost

Employer identification number 06-0646652

				-					
								Yes	No
1a	Did the organization have a financial	assistance policy	during the tax yea	r? If "No," skip to	question 6a		1a	X	
b	b If "Yes," was it a written policy?  If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital							X	
2	If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year.								
	X Applied uniformly to all hospital	al facilities	Applie	d uniformly to mo	st hospital facilities	3			
	Generally tailored to individual	hospital facilities							
3	Answer the following based on the financial assis	stance eligibility criteria tl	hat applied to the larges	st number of the organiza	ation's patients during th	e tax year.			
а	Did the organization use Federal Pov	verty Guidelines (FF	PG) as a factor in	determining eligibi	lity for providing fro	ee care?			
	If "Yes," indicate which of the follow				e care:		За	Х	
	100% 150%	200% X	Other 25	<u>0</u> %					
b	Did the organization use FPG as a fa	actor in determining	g eligibility for prov	viding <i>discounted</i> o	care? If "Yes," indi	cate which			
	of the following was the family incom	ne limit for eligibility	for discounted ca	are:			3b		Х
	200% 250%	300%	350%	400% LJ O	ther 9	6			
С	If the organization used factors other	r than FPG in deter	rmining eligibility,	describe in Part VI	the criteria used f	or determining			
	eligibility for free or discounted care.					r other			
_	threshold, regardless of income, as a Did the organization's financial assistance policy					nd care to the			
4							4	Х	
5a	Did the organization budget amounts for	free or discounted ca	re provided under its	s financial assistance	e policy during the tax	x year?	5a	Х	
b	If "Yes," did the organization's finance	cial assistance exp	enses exceed the	budgeted amoun	t?		5b	X	
С	If "Yes" to line 5b, as a result of bud	-		•					
	care to a patient who was eligible for						5с		Х
	Did the organization prepare a comm						6a	Х	
b	If "Yes," did the organization make it	t available to the pu	ublic?				6b	Х	
	Complete the following table using the workshee	ets provided in the Sched	ule H instructions. Do n	ot submit these workshe	eets with the Schedule H				
7	Financial Assistance and Certain Otl			(/-) = · · ·	1 (-1)	( /-) · · · · · · · · · · · · · · · · · · ·			
	Financial Assistance and  (a) Number of activities or served  (b) Persons served  (c) Total community benefit expense  (d) Direct offsetting revenue  (e) Net community benefit expense							Percer of total	
Mea	ans-Tested Government Programs	programs (optional)	(optional)				<u> </u>	expense	
а	Financial Assistance at cost (from		25 244				_	~ ~	^
	Worksheet 1)		35,314	222,007,000.	17,918,000.	204,089,000.	1	.90	<u></u>
b	Medicaid (from Worksheet 3,		254 405				<u>ہ</u> ا	- 4	^
	column a)		374,125	564,370,878.	318,568,169.	245,802,709.	9	.51	<u></u>
С	Costs of other means-tested								
	government programs (from		•						
	Worksheet 3, column b)		0	0.	0.				
d	Total Financial Assistance and		400 400						^
	Means-Tested Government Programs		409,439	786,377,878.	336,486,169.	449,891,709.	17	.41	<u></u>
	Other Benefits								
е	Community health								
	improvement services and								
	community benefit operations	1.0	47 056					2.4	0.
	(from Worksheet 4)	16	47,956	9,484,397.	3,188,124.	6,296,273.		.24	<u> </u>
f	Health professions education	ا	2 762				١,	<b>C</b> 0	0.
	(from Worksheet 5)	4	2,762	116,106,127.	23,021,940.	93,084,187.	3	.60	₹ 
g	Subsidized health services		20 124	0 04- 04-				2.0	Q.
	(from Worksheet 6)	1	20,134		3,133,799.	5,184,084.		.20	₹
	Research (from Worksheet 7)	<u> </u>	U	0.	0.				
i	Cash and in-kind contributions								
	for community benefit (from	1	100	1 600 455	7 000	1 634 655		0.6	Q.
_	Worksheet 8)	11 32	70 952					.06	
	Total. Other Benefits	32		135,547,859.				.10	
k	Total. Add lines 7d and 7j	ı 5⊿	40U,391	921,925,737.	365,837,832.	556,087,905.	41	.51	ъ

Schedule H (Form 990) 2015 YALE NEW HAVEN HOSPITAL 06-0646652 Page
Part II | Community Building Activities Complete this table if the organization conducted any community building activities during the

. 4	Community Bullaning /	totivities comple	ete triis table ii trie	organization conc	ducted arry commit	arity building activ	ities u	uring t	110	
	tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.									
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	٠,	Percent al expens		
1	Physical improvements and housing	1	8	150,000.	0.	150,000.		.019	<del>हें</del>	
2	Economic development	1	0	449,354.	0.	449,354.		.029	<del>हें</del>	
3	Community support	3	105	116,253.	0.	116,253.		• 009	ह	
4	Environmental improvements	0	0	0.	0.					
5	Leadership development and									
	training for community members	0	0	0.	0.					
6	Coalition building	0	0	0.	0.					
7	Community health improvement	0	0	0.	0.					
	advocacy	3				40 7FC		^ ^	ō.	
_8_	Workforce development	3	55		0.	42,756.		.009		
9	Other	1	0	2,612,597.	0.	2,612,597.		.109		
10	Total	9	168	3,370,960.		3,370,960.		.139	<u>ક</u>	
Pa	rt III Bad Debt, Medicare, 8	& Collection Pr	ractices							
Sect	tion A. Bad Debt Expense							Yes	No	
1	Did the organization report bad debt	t expense in accord	dance with Healtho	care Financial Man	nagement Associat	tion				
	Statement No. 15?						1	Х		

Pa	rt III   Bad Debt, Medicare, 8	& Collection Practices					
	ion A. Bad Debt Expense					Yes	No
1	Did the organization report bad debt	t expense in accordance with Healthcare Financi	ial Management A	ssociation			
	Statement No. 15?				1	X	
2	Enter the amount of the organization	n's bad debt expense. Explain in Part VI the					
	methodology used by the organizati	on to estimate this amount	2	62,868,918	<u>•</u>		
3	Enter the estimated amount of the o	rganization's bad debt expense attributable to					
	patients eligible under the organizati	ion's financial assistance policy. Explain in Part V	/I the				
	methodology used by the organizati	on to estimate this amount and the rationale, if a	ıny,				
	for including this portion of bad deb	t as community benefit	3				
4	Provide in Part VI the text of the foot	tnote to the organization's financial statements the	hat describes bad	debt			
	expense or the page number on whi	ch this footnote is contained in the attached fina	ancial statements.				
Sect	ion B. Medicare						
5	Enter total revenue received from Me	edicare (including DSH and IME)	5	843,229,193	•		
6	Enter Medicare allowable costs of ca	are relating to payments on line 5		947,074,144	_		
7	Subtract line 6 from line 5. This is the	e surplus (or shortfall)	7	-103,844,951	· <u>·</u> l		
8	Describe in Part VI the extent to whi	ch any shortfall reported in line 7 should be treat	ed as community	benefit.			
	Also describe in Part VI the costing i	methodology or source used to determine the an	nount reported on	line 6.			
	Check the box that describes the m	ethod used:					
	X Cost accounting system	Cost to charge ratio Other					
Sect	ion C. Collection Practices						
9a	Did the organization have a written of	debt collection policy during the tax year?			9a	X	
b	If "Yes," did the organization's collection p	policy that applied to the largest number of its patients (	during the tax year c	ontain provisions on the			
		ients who are known to qualify for financial assistance?			9b	X	
Pa	rt IV   Management Compar	nies and Joint Ventures (owned 10% or more by	y officers, directors, trus	tees, key employees, and phys	sicians - s	ee instru	ctions)
	(a) Name of entity	(b) Description of primary	(c) Organization'	s (d) Officers, direct-	(e) P	hysicia	ans'
	•	activity of entity	profit % or stoc	ors, trustees, or		ofit %	or
			ownership %	key employees' profit % or stock		stock	07
				ownership %	OWI	ership	70
1 1	NONE	NONE					

Part v	Facility information										
Section A.	Hospital Facilities		_			ital					
(list in orde	er of size, from largest to smallest)	_	gics	<u></u>	_	dsc					
How many	hospital facilities did the organization operate	bits	sur	spit	pita	sh	ΞĘ				
during the	tax year? 1	Soc	\ <u>R</u>	۱ĕ	Soc	Ses	faci	হ			
Name, add	dress, primary website address, and state license number	l Licensed hospital	Gen. medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ē		Facility
(and if a gi	roup return, the name and EIN of the subordinate hospital on that operates the hospital facility)	Š	Ĭ.	l P	S.	ical	ear	24	ot P		reporting
		Ë	Gen	S.	Tea	Ş	Res	H	ER-other	Other (describe)	group
1 YAL	E NEW HAVEN HOSPITAL										
20	YORK STREET										
NEW	HAVEN, CT 06504										
WWW	.YNHH.ORG										
004	4	$\exists x$	X	x	X		Х	Х			
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Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group YALE NEW HAVEN HOSPITAL

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

			Yes	No
С	ommunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			
	current tax year or the immediately preceding tax year?	1		Х
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Х
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
a	A definition of the community served by the hospital facility			
b				
c	Existing health care facilities and resources within the community that are available to respond to the health needs			
	of the community			
c				
e				
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
	groups			
ç				
r				
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA: 20 15			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the			
	community, and identify the persons the hospital facility consulted	5	Х	
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Section C	6a	Х	
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			
	list the other organizations in Section C	6b	X	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
a				
b				
C				
C	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs		٦,	
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Х	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 15		37	
	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х	
	a If "Yes," (list url): SEE PART V			v
	o If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		X
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.			
40	·			
128	a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?			X
		12a		
	b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
C	: If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720			
	for all of its hospital facilities? \$			

Financial Assistance Policy (FAP)
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Name of hospital facility or letter of facility reporting group	YALE	NEW	HAVEN	HOSPITAL
Name of nospital facility of letter of facility reporting group		T47711	111 A TITA	

				Yes	No	
	Did the	e hospital facility have in place during the tax year a written financial assistance policy that:				
13	Explair	ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Х		
	If "Yes," indicate the eligibility criteria explained in the FAP:					
а	X	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of				
		and FPG family income limit for eligibility for discounted care of %				
b		Income level other than FPG (describe in Section C)				
С		Asset level				
d		Medical indigency				
е		Insurance status				
f	X	Underinsurance status				
g	X	Residency				
h	X	Other (describe in Section C)				
14	Explair	ned the basis for calculating amounts charged to patients?	14	Х		
15	Explair	ned the method for applying for financial assistance?	15	Х		
	If "Yes	" indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)				
		ned the method for applying for financial assistance (check all that apply):				
а	X	Described the information the hospital facility may require an individual to provide as part of his or her application				
b	X	Described the supporting documentation the hospital facility may require an individual to submit as part of his				
		or her application				
С	X	Provided the contact information of hospital facility staff who can provide an individual with information				
		about the FAP and FAP application process				
d		Provided the contact information of nonprofit organizations or government agencies that may be sources				
		of assistance with FAP applications				
е		Other (describe in Section C)		37		
16		ed measures to publicize the policy within the community served by the hospital facility?	16	Х		
		"indicate how the hospital facility publicized the policy (check all that apply):				
a		The FAP was widely available on a website (list url):  SEE PART V				
b		The FAP application form was widely available on a website (list url): SEE PART V				
C		A plain language summary of the FAP was widely available on a website (list url):  SEE PART V				
d		The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)				
е	e X The FAP application form was available upon request and without charge (in public locations in the hospital					
	facility and by mail)					
f X A plain language summary of the FAP was available upon request and without charge (in public locations in						
	X	the hospital facility and by mail)				
g	37	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility				
h		Notified members of the community who are most likely to require financial assistance about availability of the FAP				
i		Other (describe in Section C)				
Rilli:	na and	Collections				
		e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial				
.,		ince policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon				
		yment?	17	х		
18		all of the following actions against an individual that were permitted under the hospital facility's policies during the tax	- '			
.5		efore making reasonable efforts to determine the individual's eligibility under the facility's FAP:				
а		Reporting to credit agency(ies)				
b		Selling an individual's debt to another party				
c		Actions that require a legal or judicial process				
d		Other similar actions (describe in Section C)				
e	X	None of these actions or other similar actions were permitted				
		The second of th				

Name of hospital facility or letter of facility reporting group YALE NEW HAVEN HOSPITAL									
			Yes	No					
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year								
	before making reasonable efforts to determine the individual's eligibility under the facility's FAP?								
	If "Yes," check all actions in which the hospital facility or a third party engaged:								
а	Reporting to credit agency(ies)								
b									
С	Actions that require a legal or judicial process								
d	Other similar actions (describe in Section C)								
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):								
а	X Notified individuals of the financial assistance policy on admission								
b	X Notified individuals of the financial assistance policy prior to discharge								
С	<b>v</b>	ls							
d	77								
	financial assistance policy								
е									
f	None of these efforts were made								
Poli	cy Relating to Emergency Medical Care								
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care								
	that required the hospital facility to provide, without discrimination, care for emergency medical conditions to								
	individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Х						
	If "No," indicate why:								
а	The hospital facility did not provide care for any emergency medical conditions								
b	The hospital facility's policy was not in writing								
С	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)								
d	Other (describe in Section C)								
Cha	rges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)								
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.								
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts								
	that can be charged								
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating								
	the maximum amounts that can be charged								
С	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged								
d	X Other (describe in Section C)								
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided								
	emergency or other medically necessary services more than the amounts generally billed to individuals who had								
	insurance covering such care?	23		X					
	If "Yes," explain in Section C.								
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any								
	service provided to that individual?	24		X					
	If "Yes," explain in Section C.								

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

PART V. S	SECTION	Α:
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THIS STATE LICENSE FOR THE HOSPITAL LOCATION LISTED IN SCHEDULE H, PART V,

SECTION A, ALSO COVERS VARIOUS SATELLITE LOCATIONS OPERATED UNDER THE SAME

STATE HOSPITAL LICENSE.

#### YALE NEW HAVEN HOSPITAL:

PART V, SECTION B, LINE 5: COMMUNITY ENGAGEMENT AND FEEDBACK WERE AN

INTEGRAL PART OF THE CHNA PROCESS. YALE NEW HAVEN HOSPITAL AND ITS

COMMUNITY PARTNERS SOUGHT INPUT FROM PERSONS WHO REPRESENT THE BROAD

INTERESTS OF THE COMMUNITY SERVED BY THE HOSPITAL THROUGH COMMUNITY

MEETINGS AND INCLUSION OF COMMUNITY PARTNERS IN THE PRIORITIZATION AND

IMPLEMENTATION PLANNING PROCESS. PUBLIC HEALTH AND HEALTH CARE

PROFESSIONALS SHARED KNOWLEDGE AND EXPERTISE ABOUT HEALTH ISSUES, WHILE

LEADERS AND REPRESENTATIVES OF NON-PROFIT AND COMMUNITY-BASED

ORGANIZATIONS PROVIDED INSIGHT ON THE COMMUNITY SERVED BY THE HOSPITAL,

INCLUDING MEDICALLY UNDERSERVED, LOW INCOME, AND MINORITY POPULATIONS.

#### YALE NEW HAVEN HOSPITAL:

PART V, SECTION B, LINE 6A: MILFORD HOSPITAL

#### YALE NEW HAVEN HOSPITAL:

PART V, SECTION B, LINE 6B: UNDERSTANDING THE CURRENT HEALTH STATUS OF

THE COMMUNITY IS IMPORTANT IN ORDER TO IDENTIFY PRIORITIES FOR FUTURE

PLANNING AND FUNDING, THE EXISTING STRENGTHS AND ASSETS ON WHICH TO BUILD

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

UPON, AND AREAS FOR FURTHER COLLABORATION AND COORDINATION ACROSS

ORGANIZATIONS, INSTITUTIONS, AND COMMUNITY GROUPS. TO THIS END, YALE NEW
HAVEN HOSPITAL, AS PART OF THE HEALTHIER GREATER NEW HAVEN PARTNERSHIP - A

COALITION INCLUDING YET NOT LIMITED TO YALE NEW HAVEN HOSPITAL, MILFORD

HOSPITAL, NEW HAVEN HEALTH DEPARTMENT, EAST SHORE DISTRICT HEALTH

DEPARTMENT, QUINNIPIAK VALLEY HEALTH DISTRICT, MILFORD HEALTH DEPARTMENT,

MADISON HEALTH DEPARTMENT, FAIR HAVEN COMMUNITY HEALTH CENTER, CORNELL

SCOTT-HILL HEALTH CENTER, PROJECT ACCESS-NEW HAVEN, DATAHAVEN AND THE YALE

SCHOOL OF PUBLIC HEALTH'S COMMUNITY ALLIANCE FOR RESEARCH AND ENGAGEMENT 
IS LEADING A COMPREHENSIVE EFFORT TO ADDRESS HEALTH DISPARITIES IN GREATER

NEW HAVEN.

THE HEALTHIER GREATER NEW HAVEN PARTNERSHIP MEMBERS BEGAN MEETING IN

DECEMBER 2010 TO DEVELOP A SHARED VISION AND COORDINATED EFFORT TO

LEVERAGE EXISTING WORK ALREADY IN PROGRESS AND TO COMPLETE A COMMUNITY

HEALTH NEEDS ASSESSMENT. MEMBERS OF THE PARTNERSHIP INCLUDE RESPECTED

PUBLIC HEALTH EXPERTS FROM THE NEW HAVEN HEALTH DEPARTMENT AND YALE SCHOOL

OF PUBLIC HEALTH AS WELL AS THOSE WITH SPECIFIC KNOWLEDGE AND EXPERTISE

SERVING UNDERSERVED AND MINORITY POPULATIONS.

PART V, SECTION B, LINE 7A - HOSPITAL FACILITY'S WEBSITE:

HTTPS://WWW.YNHH.ORG/ABOUT/COMMUNITY/HEALTH-NEEDS-ASSESSMENT.ASPX

PART V, SECTION B, LINE 7B - OTHER WEBSITES:

HTTP://WWW.CT.GOV/DPH/LIB/DPH/OHCA/COMMUNITY\_NEEDS\_ASSESSMENT/

CHNA/2016/2016\_YALE-NEW\_HAVEN\_HOSPITAL.PDF;

HTTP://WWW.CTDATAHAVEN.ORG/DATA-RESOURCES/

GREATER-NEW-HAVEN-COMMUNITY-INDEX-HEALTHIER-GREATER-NEW-HAVEN-

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

PARTNERSHIP-CHNA; HTTP://WWW.MILFORDHOSPITAL.ORG/ABOUT/

COMMUNITY-HEALTH-NEEDS-ASSESSMENT/;

HTTP://WWW.CT.GOV/DPH/LIB/DPH/OHCA/COMMUNITY\_NEEDS\_ASSESSMENT/

CHNA/2016/2016\_MILFORD\_HOSPITAL.PDF

PART V, SECTION B, LINE 10A:

HTTPS://WWW.YNHH.ORG/ABOUT/COMMUNITY/HEALTH-NEEDS-ASSESSMENT.ASPX

#### YALE NEW HAVEN HOSPITAL:

PART V, SECTION B, LINE 11: IN JANUARY AND AGAIN IN MARCH 2016, HEALTHIER GREATER NEW HAVEN PARTNERSHIP MEMBERS AND THEIR COMMUNITY PARTNERS (INCLUDING THOSE WITH PUBLIC HEALTH DEPARTMENTS AND / OR KNOWLEDGE, INFORMATION, OR EXPERTISE RELEVANT TO THE HEALTH NEEDS OF THE COMMUNITY OR MEDICALLY UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS) REVIEWED THE PRIMARY AND SECONDARY CHNA DATA AND DETERMINED, BY GROUP CONSENSUS, THAT THE 2013 PRIORITIES WOULD BE MAINTAINED MOVING FORWARD FOR THE 2016 CHNA. PARTICIPANTS INVOLVED IN THIS COMPREHENSIVE REVIEW ALSO IDENTIFIED MENTAL HEALTH AND SUBSTANCE ABUSE AS A THIRD PRIORITY FOR THE REGION AS PART OF THE 2016 COMMUNITY HEALTH IMPROVEMENT PLAN. THE PARTNERSHIP, HEALTH DEPARTMENTS, AND HOSPITALS CONFIRMED THAT THERE WAS A NEED TO CONTINUE WORKING IN THE 2013 FOCUS AREAS AS THESE WERE STILL THE TOP HEALTH PRIORITY AREAS. ALL PRIMARY AND SECONDARY DATA THAT WAS COLLECTED, ANALYZED AND REVIEWED SUPPORTED THE CONTINUATION OF THE 2013 PRIORITY AREAS (ACCESS TO CARE AND HEALTHY LIFESTYLES) WITH THE EXPANSION TO INCLUDE THE AREA OF MENTAL HEALTH AND SUBSTANCE ABUSE. TO LEARN MORE ABOUT HOW YALE NEW HAVEN HOSPITAL AND ITS COMMUNITY PARTNERS ARE MEETING THESE

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

NEEDS PLEASE REVIEW THE HEALTHIER GREATER NEW HAVEN PARTNERSHIP'S 2016

GREATER NEW HAVEN REGION YALE NEW HAVEN HOSPITAL AND MILFORD HOSPITAL

COLLABORATIVE COMMUNITY HEALTH ASSESSMENT AND IMPLEMENTATION STRATEGIES.

YALE NEW HAVEN HOSPITAL RECOGNIZES THAT PARTNERSHIPS WITH COMMUNITY

AGENCIES HAVE THE BROADEST REACH TO IMPROVE COMMUNITY HEALTH ISSUES. AS

SUCH, THE HOSPITAL IS PROVIDING FACILITATION SUPPORT FOR THE DEVELOPMENT

OF A COMMUNITY-WIDE HEALTH IMPROVEMENT PLAN THAT WILL FOCUS ON ALL SEVEN

AREAS IDENTIFIED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT.

#### YALE NEW HAVEN HOSPITAL:

PART V, SECTION B, LINE 13H: THESE PROGRAMS COVER MEDICALLY NECESSARY CARE ONLY.

PART V, SECTION B, LINE 16A, 16B AND 16C:

HTTPS://WWW.YNHH.ORG/PATIENTS-VISITORS/

BILLING-INSURANCE/FINANCIAL-ASSISTANCE.ASPX

#### YALE NEW HAVEN HOSPITAL:

PART V, SECTION B, LINE 22D: THE MAXIMUM AMOUNT CHARGED TO FAP-ELIGIBLE

PATIENTS IS THE AMOUNT GENERAL BILLED TO INDIVIDUALS WHO HAVE INSURANCE

COVERING THE CARE AT ISSUE (AGB). AGB IS CALCULATED ANNUALLY USING THE

"LOOK BACK METHOD" AND BASED ON MEDICARE FEE-FOR-SERVICE RATES, INCLUDING

MEDICARE BENEFICIARY COST-SHARING AMOUNTS AND ALL PRIVATE HEALTH INSURERS

THAT PAY CLAIMS TO THE HOSPITAL FOR THE PRIOR FISCAL YEAR.

Part V	Facility Information (continued)

13h, 1 group,	on C. Su 5e, 16i, designa of hospi	18d, 19 ated by	9d, 20e, 2 / facility r	ormatic 21c, 21c eportino	on for Pa d, 22d, 2 g group le	art <b>V, Sec</b> 3, and 2 <sup>2</sup> etter and	tion B. I I. If appli hospita	Provide de icable, pro I facility lir	escriptior ovide sep ne numbe	s required arate desc r from Par	for Part V criptions fo t V, Sectio	, Section I r each ho n A ("A, 1	3, lines 2, 3 spital facili " "A, 4," "I	3j, 5, 6a, ty in a fa 3, 2" "B,	6b, 7d, 11, 1 cility reportin 3," etc.) and	3b, g
PART	V,	SECT	rion	D												
THE I	FACI	LIT	Y LOC	ATIC	NS L	ISTE	D IN	SCHE	DULE	H, PA	ART V,	SECT	ION E	), IN	CLUDE	
OFF-0	CAMP	US (	OUTPA	TIEN	T HE	ALTH	CAR	E FAC	ILITI	ES TH	IAT YA	LE NE	W HAV	EN		
HOSP	ITAL	OPI	ERATE	D DU	JRING	THE	TAX	YEAR	UNDE	R ITS	STAT	E HOS	SPITAL	LIC	ENSE.	

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

	How many non-hospital health care facilities did the organization operate during the tax year?81	0
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Nar	ne and address	Type of Facility (describe)
1	MEDICAL CENTER	
	6 DEVINE STREET	
	NORTH HAVEN, CT 06473	MEDICAL OFFICE
2	SHORELINE MEDICAL CENTER	
	111 GOOSE LANE	
_	GUILFORD, CT 06437	MEDICAL OFFICE
3	RADIOLOGY/WOMEN'S SURGICAL	
	40-60 TEMPLE STREET	
	NEW HAVEN, CT 06511	MEDICAL FACILITY
4	SMILOW CANCER HOSPITAL CARE CENTER	
	1075 CHASE PARKWAY	
	WATERBURY, CT 06708	MEDICAL FACILITY
5	SMILOW CANCER HOSPITAL CARE CENTER	
	200-220 KENNEDY DRIVE	
	TORRINGTON, CT 06790	MEDICAL OFFICE
6	SMILOW CANCER HOSPITAL CARE CENTER	
	111 BEACH ROAD	
	FAIRFIELD, CT 06824	CANCER CENTER
7	MEDICAL CENTER	
	1 LONG WHARF	
	NEW HAVEN, CT 06511	MATERNAL/PEDIATRIC/RADIOLOGY
8	PRIMARY CARE CENTER	
	789 HOWARD AVENUE	LABORATORY; MEDICAL OFFICE;
	NEW HAVEN, CT 06519	DIAGNOSTIC RADIOLOGY
9		
	350 SEYMOUR AVENUE	
	DERBY, CT 06418	MEDICAL OFFICE
10	SMILOW CANCER HOSPITAL CARE CENTER	
	240 INDIAN RIVER ROAD	
	ORANGE, CT 06477	MEDICAL OFFICE

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?\_\_\_\_\_

Nan	ne and address	Type of Facility (describe)
	PEDIATRIC SPECIALTY CENTER	
	1 PARK STREET	
	NEW HAVEN, CT 06511	PEDIATRIC SERVICES
12	YNHH BLOOD DRAW	
	330 ORCHARD STREET	7
	NEW HAVEN, CT 06511	MEDICAL FACILITY
13	YNHASC TEMPLE SURGICAL CENTER	
	60 TEMPLE STREET	
	NEW HAVEN, CT 06511	SATELLITE
14	YNHH LAB	
	55 PARK STREET	
	NEW HAVEN, CT 06511	LABORATORY
15	HAMDEN RADIOLOGY/DENTAL CLINIC	
	2560 DIXWELL AVENUE	
	HAMDEN, CT 06518	RADIOLOGY; DENTAL CLINIC
16	YNHH BLOOD DRAW	
	2 DEVINE STREET	
	NORTH HAVEN, CT 06473	BLOOD DRAW CENTER
<u>17</u>	SOUND MEDICAL CENTER	
	1591 BOSTON POST ROAD	
	GUILFORD, CT 06437	MEDICAL FACILITY
18	SMILOW CANCER HOSPITAL CARE CENTER	
	2080 WHITNEY AVE	
	HAMDEN, CT 06518	MEDICAL OFFICE
<u> 19</u>	YNHH BLOOD DRAW/RADIOLOGY	
	150 SARGENT DRIVE	BLOOD DRAW CENTER; DIAGNOSTIC
	NEW HAVEN, CT 06511	RADIOLOGY
20	YNHH BLOOD DRAW	
	46 PRINCE STREET	
	NEW HAVEN, CT 06511	MEDICAL FACILITY

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Nam	ne and address	Type of Facility (describe)
	AMBULATORY SERVICES EAST HAVEN	Type or racinty (decembe)
	500 ELM STREET	
	WEST HAVEN, CT 06516	DIAGNOSTIC RADIOLOGY
22	YNHH BLOOD DRAW	
	11 HARRISON AVE	1
	BRANFORD, CT 06405	BLOOD DRAW CENTER
23	AMBULATORY SERVICES / BLOOD LAB	
	556 MAIN STREET	]
	EAST HAVEN, CT 06512	MEDICAL FACILITY
24	ADULT SLEEP CENTER	
	8 DEVINE STREET	
	NORTH HAVEN, CT 06473	MEDICAL FACILITY
25	YNHH MEDICAL CENTER	
	2200 WHITNEY AVENUE	
	HAMDEN, CT 06518	MEDICAL FACILITY
26	LAKEBROOK MEDICAL CENTER	
	5 PEQUOT PARK ROAD	
	WESTBROOK, CT 06498	MEDICAL FACILITY
<u>27</u>	YNHH MEDICAL CENTER	
	633 MIDDLESEX TURNPIKE	
	OLD SAYBROOK, CT 06475	MEDICAL FACILITY
28	CONTINUING CARE CLINIC	
	1294 CHAPEL STREET	
	NEW HAVEN, CT 06511	MEDICAL OFFICE
<u>29</u>	HEART & VASCULAR OUTPATIENT	
	325 POST ROAD	
	ORANGE, CT 06477	MEDICAL OFFICE
30	SLEEP LAB/UROLOGY	]
	1291 BOSTON POST ROAD	
	MADISON, CT 06443	SLEEP LAB/UROLOGY

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name a	and address	Type of Facility (describe)
	RANFORD ADOLESCENT CARE	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
2	1 BUSINESS PARK DRIVE	
В	RANFORD, CT 06405	ADOLESCENT CARE
32 A	MBULATORY SERVICES GUILFORD	
1	445 BOSTON POST ROAD	DIAGNOSTIC RADIOLOGY; PHYSICAL
G	UILFORD, CT 06437	THERAPY
33 Y	NHH CARDIOLOGY	
8	4 NORTH MAIN STREET	
	RANFORD, CT 06405	MEDICAL OFFICE
	IAGNOSTIC RADIOLOGY/BLOOD DRAW	
_	17 FOXON ROAD	RADIOLOGY; BLOOD DRAW; URGENT
	AST HAVEN, CT 06512	CARE
	DULT PHP	
	100 SHERMAN AVENUE	
	AMDEN, CT 06514	ADULT CARE
	DOLESCENT CARE	
_	46 GEORGE STREET	
	EW HAVEN, CT 06511	ADOLESCENT CARE
	NHH BLOOD DRAW/PEDIATRIC/RADIOLOGY	
	47 BELDEN AVENUE	
	ORWALK, CT 06850	PEDIATRIC SPECIALTY
	ILFORD OFFICE PARK	
	8 WELLINGTON ROAD	
	ILFORD, CT 06460	RADIOLOGY
	EHABILITATION/OCCUPATIONAL	
	75 SHERMAN AVENUE	
	EW HAVEN, CT 06511	CARDIAC SERVICES
	NHH MEDICAL CENTER	
	0 HOSPITAL HILL ROAD	
S	HARON, CT 06069	MEDICAL OFFICE

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?\_\_\_\_\_

Name and address	Type of Facility (describe)
41 YNHH BLOOD DRAW	, the second of
1475 WHALLEY AVE	1
NEW HAVEN, CT 06511	MEDICAL FACILITY
42 YNHH BLOOD DRAW	
665 NORTH COLONY ROAD	1
WALLINGFORD, CT 06492	BLOOD DRAW CENTER
43 YNHH BLOOD DRAW	
236 BOSTON POST ROAD	
ORANGE, CT 06477	BLOOD DRAW CENTER
44 YNHH BLOOD DRAW	
252 EAST MAIN STREET	
CLINTON, CT 06413	BLOOD DRAW CENTER
45 ADLER GERIATRIC CENTER	
874 HOWARD AVE	
NEW HAVEN, CT 06511	MEDICAL OFFICE
46 YNHH BLOOD DRAW	
247 BROAD STREET	
MILFORD, CT 06460	BLOOD DRAW CENTER
47 YNHH BLOOD DRAW	
170 BOSTON POST ROAD	
NEW HAVEN, CT 06344	BLOOD DRAW CENTER
48 CENTER FOR WOMEN'S HEALTH	
1441 CHAPEL STREET	
NEW HAVEN, CT 06511	OB/GYN SERVICES
49 YNHH BLOOD DRAW	
1 NEW HAVEN AVENUE	
MILFORD, CT 06460	BLOOD DRAW CENTER
50 RADIOLOGY	
100 BROADWAY	
NORTH HAVEN, CT 06473	TEMPLE RADIOLOGY

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of Facility (describe)
51 YNHH MEDICAL CENTER	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
1000 ASYLUM AVENUE	
HARTFORD, CT 06105	MEDICAL OFFICE
52 YALE-GRIFFIN PREVENTION RESI	EARCH
130 DIVISION STREET	
DERBY, CT 06418	RESEARCH
53 YNHH DIALYSIS	
137 WATER STREET	
NEW HAVEN, CT 06511	DIALYSIS
54 YNHH MEDICAL CENTER	
1401 CHAPEL STREET	
NEW HAVEN, CT 06511	MEDICAL OFFICE
55 YNHH BLOOD DRAW	
141 MILL HILL AVE	
BRIDGEPORT, CT 06610	BLOOD DRAW CENTER
56 YNHH MEDICAL CENTER	
1453 WHALLEY AVENUE	
NEW HAVEN, CT 06511	PATIENT SERVICES
57 YALE ORTHOPEDIC ASSOCIATES	
157 GOOSE LANE	
GUILFORD, CT 06437	DIAGNOSTIC RADIOLOGY
58 YNHH MEDICAL CENTER	
158 STATE STREET	
NORTH HAVEN, CT 06473	MEDICAL FACILITY
59 SMILOW ONCOLOGY	
19 LUNAR DRIVE	
WOODBRIDGE, CT 06525	CANCER CARE
60 YNHH MEDICAL CENTER	
2 IVY BROOK ROAD	
SHELTON, CT 06484	MEDICAL OFFICE

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?\_\_\_\_\_

Name and address	Type of Facility (describe)
61 YNHH MEDICAL CENTER	Type of Facility (accombd)
200 ORCHARD STREET	
NEW HAVEN, CT 06511	MEDICAL FACILITY
62 YNHH DIALYSIS	
266 STATE STREET	7
NORTH HAVEN, CT 06473	DIALYSIS
63 REHABILITATION & WELLNESS	
300 SEASIDE AVENUE	
MILFORD, CT 06460	MEDICAL FACILITY
64 CARDIAC OUTPATIENT SERVICES/YALE CARD	
311 HARRISON AVE	
BRANFORD, CT 06405	CARDIAC SERVICES
65 YNHH BLOOD DRAW	
3115 MAIN STREET	
STRATFORD, CT 06614	BLOOD DRAW CENTER
66 SHORELINE DIALYSIS	
34 EAST INDUSTRIAL RD	
BRANFORD, CT 06405	DIALYSIS
67 CARDIAC OUTPATIENT SERVICES	
365 MONTAUK AVENUE	
NEW LONDON, CT 06320	CARDIAC SERVICES
68 MERIDEN DIALYSIS	
377 RESEARCH PARKWAY	
MERIDEN, CT 06450	DIALYSIS
69 PEDIATRIC INFUSION CENTER	
405 CHURCH STREET	
NEW HAVEN, CT 06437	DIAGNOSTIC RADIOLOGY
70 YNHH MEDICAL CENTER	_
430 CONGRESS AVENUE	WEDICAL BACTLERY
NEW HAVEN, CT 06511	MEDICAL FACILITY

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?\_\_\_\_\_

Name and address	Type of Facility (describe)
71 HEMATOLOGY & ONCOLOGY	Type or radinal (account)
455 LEWIS AVE	
MERIDEN, CT 06450	CANCER SERVICES
72 YNHH DIALYSIS	
50 COMMERCE PARK DRIVE	
MILFORD, CT 06460	DIALYSIS
73 YNHH MEDICAL CENTER	
51 YORK STREET	
NEW HAVEN, CT 06511	MEDICAL FACILITY
74 YNHH MEDICAL CENTER	
55 CHURCH STREET	
NEW HAVEN, CT 06511	MEDICAL FACILITY
75 YNHH BLOOD DRAW/UROLOG	Y
6 WOODLAND	
MADISON, CT 06443	BLOOD DRAW; UROLOGY
76 YNHH MEDICAL CENTER	
674 WASHINGTON AVENUE	
WEST HAVEN, CT 06516	MEDICAL FACILITY
77 CARDIAC DIAGNOSTIC CEN	TER/UROLOGY/MED
687 CAMPBELL AVE	
WEST HAVEN, CT 06516	CARIACE SERVICES/UROLOGY
78 YNHH MEDICAL CENTER	
79 WAWECUS STREET	
NORWICH, CT 06360	MEDICAL FACILITY
79 YNHH MEDICAL CENTER	
85 WILLOW STREET	
NEW HAVEN, CT 06511	MEDICAL FACILITY
80 OLD PEDI DENTAL CLINIC	
860 HOWARD AVENUE	
NEW HAVEN, CT 06511	MEDICAL OFFICE

## Part VI | Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds. etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

#### PART I, LINE 3C:

THE FINANCIAL ASSISTANCE POLICY PROVIDES THAT THE PATIENT MUST SUBMIT A FINANCIAL ASSISTANCE APPLICATION.

### PART I, LINE 7:

THE HOSPITAL USES A COST ACCOUNTING SYSTEM, STRATAJAZZ, TO CALCULATE THE

AMOUNTS PRESENTED IN PART I, LINE 7. THE COST ACCOUNTING SYSTEM ADDRESSES

ALL PATIENT SEGMENTS.

#### PART II, COMMUNITY BUILDING ACTIVITIES:

FOR YALE NEW HAVEN HOSPITAL, QUALITY AND SAFETY REMAINED TOP PRIORITIES

THIS YEAR, WITH A THREE-FOLD FOCUS: HIGH RELIABILITY (HRO) PRACTICES,

HOSPITAL-ACQUIRED INFECTIONS AND CARE TRANSITIONS. 1) AS A RESULT OF HRO

PRACTICES, SERIOUS SAFETY EVENTS AT YNHH DECLINED BY 43 PERCENT. 2) YNHH

WAS ABLE TO REDUCE HOSPITAL-ACQUIRED INFECTIONS RELATED TO CENTRAL

LINE-ASSOCIATED BLOODSTREAM INFECTIONS, CATHETER-ASSOCIATED URINARY TRACT

INFECTIONS, C. DIFFICILE INFECTIONS, AND DEEP VEIN THROMBOSIS/PULMONARY

Part VI | Supplemental Information (Continuation)

PATIENT READMISSION RATES AND THE TIME IT TOOK TO ADMIT PATIENTS FROM THE EMERGENCY DEPARTMENT.

THE HOSPITAL CONTINUED TO TAKE ITS RESPONSIBILITY TO CONTAIN HEALTHCARE

COSTS SERIOUSLY. THE YNHHS COST AND VALUE POSITIONING INITIATIVE INCREASED

EFFICIENCY, REDUCED WASTE AND CREATED MORE COST-EFFECTIVE AND BENEFICIAL

PATIENT CARE PROCESSES AT YNHH, AS WELL AS EACH OF THE OTHER SYSTEM

HOSPITALS.

IN TERMS OF QUALITY OF CARE, SMILOW CANCER HOSPITAL AND EIGHT OF 10 SMILOW CANCER CARE CENTERS RECEIVED THE QUALITY ONCOLOGY PRACTICE INITIATIVE CERTIFICATION FROM THE AMERICAN SOCIETY OF CLINICAL ONCOLOGY. YALE NEW HAVEN CHILDREN'S HOSPITAL WON THE PEDIATRIC QUALITY AWARD FROM THE CHILDREN'S HOSPITAL ASSOCIATION. U.S. NEWS & WORLD REPORT RECOGNIZED YALE NEW HAVEN HOSPITAL AMONG THE BEST IN THE NATION IN 11 ADULT AND SIX PEDIATRIC SPECIALTIES.

THE HOSPITAL RECEIVED THE PRESTIGIOUS MAGNET DESIGNATION IN 2016 FROM THE AMERICAN NURSES CREDENTIALING CENTER. YNHH FIRST RECEIVED MAGNET

DESIGNATION IN 2011, BUT THE RE-DESIGNATION NOW INCLUDES THE SAINT RAPHAEL CAMPUS. MAGNET RECOGNIZES QUALITY PATIENT CARE, NURSING EXCELLENCE AND INNOVATIONS IN PROFESSIONAL NURSING PRACTICE.

IN ADDITION, YNHH EARNED INTERNATIONAL RECOGNITION AS A BABY-FRIENDLY
BIRTH FACILITY, SIGNIFYING AN OPTIMAL LEVEL OF CARE FOR BREASTFEEDING
MOTHERS. YNHH WAS THE FIRST CONNECTICUT HOSPITAL TO EARN THE JOINT
COMMISSION'S GOLD SEAL OF APPROVAL FOR CHEST PAIN CERTIFICATION.

ADDITIONALLY, THE HEART AND VASCULAR CENTER TAKEHEART CARDIAC

REHABILITATION PROGRAM RECEIVED THREE-YEAR CERTIFICATION BY THE AMERICAN

ASSOCIATION OF CARDIOVASCULAR AND PULMONARY REHABILITATION.

YALE NEW HAVEN HOSPITAL CONTINUED TO INVEST IN FACILITIES AND CLINICAL PROGRAMS THIS YEAR, OPENING A NEW CANCER GENETICS UNIT AT THE SAINT

Part VI Supplemental Information (Continuation)

RAPHAEL CAMPUS AND A NEW PHASE 1 CLINICAL TRIAL INFUSION CENTER AT 55 PARK STREET. NEW BARIATRIC AND GASTROINTESTINAL INPATIENT UNITS OPENED AT THE SAINT RAPHAEL CAMPUS, AS WELL AS NEW MUSCULOSKELETAL OFFICES AND A NEW RADIOLOGY AND GASTROINTESTINAL AND BARIATRIC SURGERY SUITE. AT THE YORK STREET CAMPUS, A MAJOR RENOVATION OF MATERNITY AND NEWBORN INTENSIVE CARE UNITS BEGAN, AND THE CHILDREN'S HOSPITAL SURGERY CENTER WAS RENOVATED.

YNHH BECAME THE FIRST HOSPITAL IN CONNECTICUT TO PERFORM A NEW, LESS INVASIVE PROCEDURE TO HELP CLEAR CAROTID ARTERIES USING THE TRANSCAROTID ARTERY REVASCULARIZATION PROCEDURE TO HELP CLEAR CAROTID ARTERY STENTING. THE HOSPITAL WAS ALSO ONE OF ONLY TWO STROKE CENTERS IN THE STATE TO OFFER STENT RECEIVERS, A NEW TECHNOLOGY FOR TREATMENT OF SEVERE STROKES. YNHH ALSO PERFORMED THE NATION'S FIRST THYROIDECTOMY THROUGH THE MOUTH TO AVOID VISIBLE SCARRING.

THE HOSPITAL OPENED A BARIATRIC AND GASTROINTESTINAL SURGERY UNIT AT THE SAINT RAPHAEL CAMPUS IN JANUARY. A NEW CENTER FOR LIVING DONORS OPENED AT THE YNHH TRANSPLANTATION CENTER TO PROVIDE LONG-TERM, FOLLOW-UP CARE TO THE LIVING DONORS OF A KIDNEY OR LIVER. YNHH WAS ONE OF JUST TWO COMPREHENSIVE STROKE CENTERS IN THE STATE TO OFFER A NEW MINIMALLY INVASIVE TECHNOLOGY CALLED STENT RECEIVERS. YNHH ALSO PERFORMED THE NATION'S FIRST THYROIDECTOMY THROUGH THE MOUTH, WHICH AVOIDS VISIBLE SCARRING IN PATIENTS.

YNHH CONTINUED TO SERVE AS AN IMPORTANT TERTIARY CARE RESOURCE FOR OTHER HOSPITALS IN THE STATE AND BEYOND. THIS YEAR YNHH RECEIVED NEARLY 7,000 TRANSFERS OF ACUTE PATIENTS FROM OTHER HEALTHCARE ORGANIZATIONS THROUGH Y ACCESS, INCLUDING 151 TRANSPORTED BY THE SKYHEALTH HELICOPTER.

Part VI | Supplemental Information (Continuation)

### PART III, LINE 2:

IN ACCORDANCE WITH THE ESTABLISHED POLICIES OF THE HOSPITAL, DURING THE REGISTRATION, BILLING AND COLLECTION PROCESS A PATIENT'S ELIGIBILITY FOR FREE CARE FUNDS IS DETERMINED. FOR PATIENTS WHO WERE DETERMINED BY THE HOSPITAL TO HAVE THE ABILITY TO PAY BUT DID NOT, THE UNCOLLECTED AMOUNTS ARE BAD DEBT EXPENSE. THE HOSPITAL'S COST ACCOUNTING SYSTEM UTILIZES PATIENT-SPECIFIC DATA TO ACCUMULATE AND DERIVE COSTS RELATED TO THESE BAD DEBT ACCOUNTS.

#### PART III, LINE 3:

THE ORGANIZATION DOES NOT CURRENTLY HAVE A METHODOLOGY TO ACCURATELY

QUANTIFY OR ESTIMATE THE AMOUNT OF BAD DEBT EXPENSE THAT WOULD BE

ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER THE ORGANIZATION'S FINANCIAL

ASSISTANCE POLICY.

### PART III, LINE 4:

YNHH'S COMMITMENT TO COMMUNITY SERVICE IS EVIDENCED BY SERVICES PROVIDED

TO THE INDIGENT AND BENEFITS PROVIDED TO THE BROADER COMMUNITY. SERVICES

PROVIDED TO THE INDIGENT INCLUDE SERVICES PROVIDED TO PERSONS WHO CANNOT

AFFORD HEALTH CARE BECAUSE OF INADEQUATE RESOURCES AND/OR WHO ARE

UNINSURED OR UNDERINSURED.

YNHH MAKES AVAILABLE FREE CARE PROGRAMS FOR QUALIFYING PATIENTS. IN

ACCORDANCE WITH THE ESTABLISHED POLICIES OF YNHH, DURING THE REGISTRATION,

BILLING AND COLLECTION PROCESS A PATIENT'S ELIGIBILITY FOR FREE CARE FUNDS

IS DETERMINED. FOR PATIENTS WHO WERE DETERMINED BY YNHH TO HAVE THE

ABILITY TO PAY BUT DID NOT, THE UNCOLLECTED AMOUNTS ARE THE PROVISION FOR

BAD DEBTS. FOR PATIENTS WHO DO NOT AVAIL THEMSELVES OF ANY FREE CARE

PROGRAM AND WHOSE ABILITY TO PAY CANNOT BE DETERMINED BY YNHH, CARE GIVEN

Part VI | Supplemental Information (Continuation)

BUT NOT PAID FOR, IS CLASSIFIED AS CHARITY CARE.

TOGETHER, CHARITY CARE AND THE PROVISION FOR BAD DEBTS REPRESENT

UNCOMPENSATED CARE. THE ESTIMATED COST OF TOTAL UNCOMPENSATED CARE IS

APPROXIMATELY \$129.9 MILLION AND \$114.4 MILLION FOR THE YEARS ENDED

SEPTEMBER 30, 2016 AND 2015, RESPECTIVELY. THE ESTIMATED COST OF

UNCOMPENSATED CARE IS BASED ON THE RATIO OF COST TO CHARGES, AS DETERMINED BY CLAIMS ACTIVITY.

THE ESTIMATED COST OF CHARITY CARE AND FREE CARE PROVIDED WAS APPROXIMATELY \$88.0 MILLION AND \$82.4 MILLION FOR THE YEARS ENDED SEPTEMBER 30, 2016 AND 2015, RESPECTIVELY. THE ESTIMATED COST OF CHARITY CARE IS BASED ON THE RATIO OF COST TO CHARGES. THE ALLOCATION BETWEEN THE PROVISION FOR BAD DEBTS AND CHARITY CARE IS DETERMINED BASED ON MANAGEMENT'S ANALYSIS ON THE PREVIOUS 12 MONTHS OF HOSPITAL DATA. THIS ANALYSIS CALCULATES THE ACTUAL PERCENTAGE OF ACCOUNTS WRITTEN OFF OR DESIGNATED AS BAD DEBT VERSUS CHARITY CARE WHILE TAKING INTO ACCOUNT THE TOTAL COSTS INCURRED BY THE HOSPITAL FOR EACH ACCOUNT ANALYZED. FOR THE YEARS ENDED SEPTEMBER 30, 2016 AND 2015, THE PROVISION FOR BAD DEBTS, AT CHARGES, WAS APPROXIMATELY \$63.4 MILLION AND \$50.4 MILLION, RESPECTIVELY. FOR THE YEARS ENDED SEPTEMBER 30, 2016 AND 2015, THE PROVISION FOR BAD DEBTS, AT COST, WAS APPROXIMATELY \$41.9 MILLION AND \$32.0 MILLION, RESPECTIVELY. THE PROVISION FOR BAD DEBTS IS MULTIPLIED BY THE RATIO OF COST TO CHARGES FOR PURPOSES OF INCLUSION IN THE TOTAL UNCOMPENSATED CARE AMOUNT IDENTIFIED ABOVE. THE CONNECTICUT DISPROPORTIONATE SHARE HOSPITAL PROGRAM (CDSHP) WAS

ESTABLISHED TO PROVIDE FUNDS TO HOSPITALS FOR THE PROVISION OF

UNCOMPENSATED CARE AND IS FUNDED, IN PART, BY AN ASSESSMENT ON HOSPITAL

NET PATIENT SERVICE REVENUE. DURING THE YEARS ENDED SEPTEMBER 30, 2016 AND

2015, THE HOSPITAL RECEIVED APPROXIMATELY \$17.9 MILLION AND \$9.3 MILLION,

Part VI Supplemental Information (Continuation)

RESPECTIVELY, IN CDSHP DISTRIBUTIONS, OF WHICH APPROXIMATELY \$12.1 MILLION

AND \$6.7 MILLION, RESPECTIVELY WAS RELATED TO CHARITY CARE. YNHH MADE

PAYMENTS INTO THE CDSHP OF \$136.8 MILLION AND \$89.3 MILLION FOR THE YEARS

ENDED SEPTEMBER 30, 2016 AND 2015, RESPECTIVELY, FOR THE ASSESSMENT. THESE

ARE RECORDED IN NET PATIENT SERVICE REVENUE.

ADDITIONALLY, YNHH PROVIDES BENEFITS FOR THE BROADER COMMUNITY WHICH

INCLUDES SERVICES PROVIDED TO OTHER NEEDY POPULATIONS THAT MAY NOT QUALIFY

AS INDIGENT BUT NEED SPECIAL SERVICES AND SUPPORT. BENEFITS INCLUDE THE

COST OF HEALTH PROMOTION AND EDUCATION OF THE GENERAL COMMUNITY, INTERNS

AND RESIDENTS, HEALTH SCREENINGS, AND MEDICAL RESEARCH. THE BENEFITS ARE

PROVIDED THROUGH THE COMMUNITY HEALTH CENTERS, SOME OF WHICH SERVICE

NONENGLISH SPEAKING RESIDENTS, DISABLED CHILDREN, AND VARIOUS COMMUNITY

SUPPORT GROUPS. YNHH VOLUNTARILY ASSISTS WITH THE DIRECT FUNDING OF

SEVERAL CITY OF NEW HAVEN PROGRAMS, INCLUDING AN ECONOMIC DEVELOPMENT

PROGRAM AND A YOUTH INITIATIVE PROGRAM.

IN ADDITION TO THE QUANTIFIABLE SERVICES DEFINED ABOVE, YNHH PROVIDES

ADDITIONAL BENEFITS TO THE COMMUNITY THROUGH ITS ADVOCACY OF COMMUNITY

SERVICE BY EMPLOYEES. YNHH'S EMPLOYEES SERVE NUMEROUS ORGANIZATIONS

THROUGH BOARD REPRESENTATION, MEMBERSHIP IN ASSOCIATIONS AND OTHER RELATED

ACTIVITIES. YNHH ALSO SOLICITS THE ASSISTANCE OF OTHER HEALTHCARE

PROFESSIONALS TO PROVIDE THEIR SERVICES AT NO CHARGE THROUGH PARTICIPATION

IN VARIOUS COMMUNITY SEMINARS AND TRAINING PROGRAMS.

# PART III, LINE 8:

THE ENTIRE MEDICARE LOSS PRESENTED SHOULD BE TREATED AS A COMMUNITY

BENEFIT FOR THE FOLLOWING REASONS: THE IRS COMMUNITY BENEFIT STANDARD

INCLUDES THE PROVISION OF CARE TO MEDICARE BENEFICIARIES, IRS REVENUE

RULING 69-545 INDICATES THAT HOSPITALS OPERATE FOR THE PROMOTION OF HEALTH

Part VI | Supplemental Information (Continuation)

IN THE COMMUNITY WHEN IT PROVIDES CARE TO PATIENTS WITH GOVERNMENTAL
HEALTH BENEFITS, THE ORGANIZATION PROVIDES CARE TO MEDICARE PATIENTS
REGARDLESS OF MEDICARE SHORTFALLS (REDUCING THE BURDEN ON THE GOVERNMENT),
AND MANY OF THE MEDICARE PARTICIPANTS WOULD HAVE QUALIFIED FOR THE CHARITY
CARE OR OTHER MEANS TESTED PROGRAMS ABSENT BEING ENROLLED IN THE MEDICARE
PROGRAM. THE MEDICARE SHORTFALL REPORTED IS DETERMINED BY THE HOSPITAL'S
COST ACCOUNTING SYSTEM, STRATAJAZZ.

#### PART III, LINE 9B:

IT IS THE HOSPITAL'S POLICY TO TREAT ALL PATIENTS EQUITABLY WITH RESPECT
AND COMPASSION, FROM THE BEDSIDE TO THE BILLING OFFICE. THE HOSPITAL WILL
PURSUE PATIENT ACCOUNTS, DIRECTLY AND THROUGH ITS COLLECTION AGENTS,

FAIRLY AND CONSISTENTLY TAKING INTO CONSIDERATION DEMONSTRATED FINANCIAL
NEED. AS PART OF ITS COLLECTION PROCESS, THE HOSPITAL WILL MAKE REASONABLE
EFFORTS TO DETERMINE IF AN INDIVIDUAL IS ELIGIBLE FOR FINANCIAL ASSISTANCE
UNDER ITS FINANCIAL ASSISTANCE POLICY. IN THE EVENT A PATIENT IS ELIGIBLE
FOR FINANCIAL ASSISTANCE, THE HOSPITAL WILL NOT ENGAGE IN ANY
EXTRAORDINARY COLLECTION ACTION AS DEFINED BY LAW AND HOSPITAL POLICY.

# PART VI, LINE 2:

COMMUNITY NEEDS ARE ROUTINELY REVIEWED AND ADDRESSED AS PART OF THE

OPERATIONS AND SERVICE LINE TEAMS AT YALE NEW HAVEN HOSPITAL. THESE

MULTI-DISCIPLINARY GROUPS PROVIDE ANALYSIS AND INSIGHT INTO PATIENT

UTILIZATION TRENDS ACROSS OUR DELIVERY OF CARE AND ARE REVIEWED IN TANDEM

WITH CARE MANAGEMENT AND PATIENT SATISFACTION RESULTS AND OTHER COMMUNITY

FEEDBACK. COUPLED WITH THE RECENTLY COMPLETED COMMUNITY NEEDS ASSESSMENT,

THIS INFORMATION ASSISTS WITH THE DEVELOPMENT OF NEW INITIATIVES,

PARTNERSHIPS, PROGRAMS AND SERVICES TO BENEFIT OUR COMMUNITY.

#### PART VI, LINE 3:

YALE NEW HAVEN HOSPITAL INFORMS INDIVIDUALS ABOUT ITS FINANCIAL ASSISTANCE
PROGRAMS ON ITS WEBSITE, THROUGH VISIBLE POSTINGS AND COMMUNICATIONS AT
POINTS OF REGISTRATION AND FRONT LINE ACCESS. THE FINANCIAL ASSISTANCE
POLICY, APPLICATION AND SUMMARY ARE AVAILABLE ON REQUEST WITHOUT CHARGE BY
MAIL, INCLUDING AT ADMITTING DEPARTMENT. FURTHER, PATIENTS RECEIVE A
SUMMARY OF FINANCIAL ASSISTANCE PROGRAMS, INCLUDING ELIGIBILITY
REQUIREMENTS THROUGH A FIRST STATEMENT MAILER AS PART OF THE BILLING
PROVES. THESE COMMUNICATIONS INCLUDE TELEPHONE NUMBERS AND POINT OF
CONTACT FOR INDIVIDUALS TO VISIT OR CALL. THE HOSPITAL HAS RESOURCES TO
ASSIST PATIENTS WITH STATE OF CONNECTICUT MEDICAID APPLICATIONS.

### PART VI, LINE 4:

YALE NEW HAVEN HOSPITAL'S COMMUNITY HEALTH IMPROVEMENT EFFORTS ARE

SPECIFICALLY FOCUSED IN THE TOWNS WHERE THE HOSPITAL IS ENGAGED WITH

COMMUNITY PARTNERS. THIS GEOGRAPHIC AREA INCLUDES THE CITY OF NEW HAVEN

AND THE TOWNS COMPRISING THE INNER AND OUTER RING SUBURBS INCLUDING: EAST

HAVEN, HAMDEN, WEST HAVEN, BETHANY, BRANFORD, GUILFORD, MILFORD, MADISON,

ORANGE, NORTH BRANFORD, NORTH HAVEN, AND WOODBRIDGE. THE GREATER NEW HAVEN

REGION HAS A POPULATION OF 465,227. THE MEDIAN AGE FOR BOTH THE POPULATION

OF NEW HAVEN AND THE INNER RING TOWNS OF HAMDEN AND WEST HAVEN WERE LESS

THAN THE STATE OF CONNECTICUT MEDIAN AGE (40.3) AND GREATER NEW HAVEN

REGION (39.2) WHEREAS THE REMAINDER OF THE GREATER NEW HAVEN REGION

INCLUDING EAST HAVEN AND THE TOWNS COMPRISING THE OUTER RING SUBURBS OF

NEW HAVEN HAD HIGHER MEDIAN AGES RANGING FROM 43.6 TO 48. THE TOWNS IN THE

REGION VARY DRAMATICALLY IN TERMS OF THEIR RACIAL AND ETHNIC COMPOSITION.

THE TOWNS COMPRISING THE INNER AND OUTER RINGS OF NEW HAVEN ARE

Part VI | Supplemental Information (Continuation)

RESPECTIVELY 63% WHITE AND 16% HISPANIC AND 89% WHITE AND 1% HISPANIC. BY CONTRAST, NEW HAVEN IS 32% WHITE AND 34% HISPANIC.

MEDIAN HOUSEHOLD INCOME IN THE STATE OF CONNECTICUT (\$69,899) AND THE

GREATER NEW HAVEN REGION (\$65,764) ARE SIMILAR, HOWEVER WIDE GAPS EXIST

WITHIN THE REGION ITSELF PARTICULARLY WHEN COMPARING THE INNER RING

(\$59,872) AND OUTER RING (\$89,102). THE CITY OF NEW HAVEN HAS A MEDIAN

INCOME OF \$37,508 WHICH IS LESS THAN HALF OF THE STATEWIDE MEDIAN INCOME.

THE PROPORTION OF RESIDENTS IN THE GREATER NEW HAVEN REGION WITH A COLLEGE

DEGREE OR HIGHER (39%) IS APPROXIMATELY THE SAME AS THE STATE OVERALL

(37%). HOWEVER, THE NEW HAVEN PROMISE ZONE COMMUNITIES (17%) AND INNER

RING SUBURBAN TOWNS OF EAST HAVEN AND WEST HAVEN (BOTH 21%) ARE

SIGNIFICANTLY LESS THAN THAT OF THE STATE OF CONNECTICUT.

### PART VI, LINE 5:

EVERY YEAR, YALE NEW HAVEN HOSPITAL SPONSORS, DEVELOPS, PARTICIPATES IN

AND FINANCIALLY SUPPORTS A WIDE VARIETY OF COMMUNITY-BASED PROGRAMS AND

SERVICES. DURING FISCAL YEAR 2016, YALE NEW HAVEN HOSPITAL MANAGED \$631.7

MILLION IN COMMUNITY BENEFITS THROUGH FINANCIAL AND IN-KIND CONTRIBUTIONS

IN FIVE WIDE-RANGING PROGRAMS - GUARANTEEING ACCESS TO CARE; PROMOTING

HEALTH AND WELLNESS; ADVANCING CAREERS IN HEALTH CARE; RESEARCH; AND

CREATING HEALTHIER COMMUNITIES.

YALE NEW HAVEN HOSPITAL ALSO CONTRIBUTES TO THE COMMUNITY IN WAYS THAT ARE NOT QUANTIFIED AS PART OF THIS REPORT AND SERVES AS AN IMPORTANT COMMUNITY RESOURCE. THIS INCLUDES HAVING A VOLUNTARY BOARD OF TRUSTEES WITH THE MAJORITY OF THE MEMBERS RESIDING IN NEW HAVEN, GUILFORD, HAMDEN AND WOODBRIDGE. THE HOSPITAL ALSO EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN ITS COMMUNITY. THE HOSPITAL'S MEDICAL STAFF TOTALS

Part VI | Supplemental Information (Continuation)

4,248 MEMBERS INCLUDING RESIDENTS, FELLOWS AND HOSPITALISTS.

YALE NEW HAVEN HOSPITAL, FOUNDED IN 1826 AS THE FIRST HOSPITAL IN

CONNECTICUT, IS A 1,541-BED ACUTE AND TERTIARY CARE HOSPITAL. WITH TWO

INPATIENT CAMPUSES IN NEW HAVEN, YALE NEW HAVEN IS THE PRIMARY TEACHING

HOSPITAL FOR YALE SCHOOL OF MEDICINE AND IS A MAJOR TERTIARY CARE CENTER

FOR ACUTELY ILL OR INJURED PATIENTS, RECEIVING REGIONAL, NATIONAL AND

INTERNATIONAL REFERRALS. YALE NEW HAVEN HOSPITAL DISCHARGED 79,940

INPATIENTS AND PROVIDED 1.3 MILLION OUTPATIENT ENCOUNTERS. YALE NEW HAVEN

HOSPITAL IS ONE OF THE LARGEST EMPLOYERS IN THE REGION AND THE SECOND

LARGEST IN THE CITY OF NEW HAVEN WITH 12,700 EMPLOYEES IN 2016.

#### PART VI, LINE 6:

THE YALE NEW HAVEN HEALTH SYSTEM'S FUNDAMENTAL MISSION IS TO ENSURE THAT
THE DELIVERY NETWORKS ASSOCIATED WITH THE SYSTEM PROMOTE THE HEALTH OF THE
COMMUNITIES THEY SERVE AND ENSURE THAT ALL PATIENTS HAVE ACCESS TO
APPROPRIATE HEALTHCARE SERVICES. THE YALE NEW HAVEN HEALTH SYSTEM REQUIRES
ITS HOSPITALS TO INCORPORATE PLANS TO PROMOTE HEALTHY COMMUNITIES WITHIN
THE HOSPITAL'S EXISTING BUSINESS PLANS FOR WHICH THEY ARE HELD
ACCOUNTABLE. IN ADDITION, REGULAR REPORTING ON COMMUNITY BENEFITS IS
REQUIRED ON A QUARTERLY BASIS.

PART	VI,	LINE	7,	LIST	OF	STATES	RECEIVING	COMMUNITY	BENEFIT	REPORT:
СТ										

### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization  YALE NEW	HAVEN HOS	SPITAL					06-0646652
Part I General Information on Grants a	nd Assistance						
<ol> <li>Does the organization maintain records to criteria used to award the grants or assisted.</li> <li>Describe in Part IV the organization's process.</li> </ol>	stance?				y for the grants or ass		tion X Yes No
Part II Grants and Other Assistance to	Domestic Organ	izations and Domest	ic Governments. C	omplete if the orga	anization answered "Y	es" on Form 990, Part	: IV, line 21, for any
recipient that received more than \$	5,000. Part II car	n be duplicated if addit	tional space is need	ded.			
1 (a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN LIVER FOUNDATION 39 BROADWAY SUITE 2700							
NEW YORK, NY 10006	36-2883000	501(C)(3)	20,000.	0.			SUPPORT MISSION
CENTER FOR CHILDREN ADVOCACY 65 ELIZABETH STREET HARTFORD, CT 06105	06-1489575	501(C)(3)	183,000.	0.			SUPPORT MISSION
CITY OF NEW HAVEN 165 CHURCH STREET NEW HAVEN, CT 06511		GOVERNMENT	2,612,597.	0.			COMMUNTY BENEFIT DEV
CONNECTICUT SPORTS FOUNDATION 455 BOSTON POST ROAD NO. 203B OLD SAYBROOK, CT 06475	06-1240574	501(C)(3)	100,000.	0.			SUPPORT MISSION
FAIR HAVEN COMMUNITY HEALTH CENTER 374 GRAND AVE NEW HAVEN, CT 06513	06-0883545	501(C)(3)	20,000.	0.			SUPPORT MISSION
GARRETT B SMITH FOUNDATION C/O PAW PARTNERS 4 GREENWICH GREENWICH, CT 06831	06-6411358	501(C)(3)	123,250.	0.			SUPPORT MISSION
2 Enter total number of section 501(c)(3) a	nd government o	rganizations listed in th	ne line 1 table				<u>▶</u> 15.

3 Enter total number of other organizations listed in the line 1 table

Page 1 Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.) (c) IRC section (a) Name and address of (b) EIN (d) Amount of (e) Amount of (f) Method of (a) Description of (h) Purpose of grant organization or government if applicable valuation non-cash assistance or assistance cash grant non-cash (book, FMV, assistance appraisal, other) GATEWAY COMMUNITY COLLEGE FOUNDATION INC. - 20 CHURCH STREET - NEW HAVEN, CT 06510 22-3135128 501(C)(3) 150,000 0 SUPPORT MISSION GREATER NEW HAVEN CHAMBER OF COMMERCE INC - 900 CHAPEL STREET NEW HAVEN, CT 06510 06-0468900 501(C)(6) 8,050 0 COMMUNTY BENEFIT DEV HABITAT FOR HUMANITY 37 UNION STREET NEW HAVEN, CT 06511 06-1178712 501(C)(3) 579,018 0 SUPPORT MISSION HAVEN 835 WEST QUEEN STREET, 2ND FL SOUTHINGTON, CT 06489 51-0642913 501(C)(3) 8,000 0 SUPPORT MISSION MASSACHUSETTS GENERAL HOSPITAL 55 FRUIT STREET 04-1564655 501(C)(3) 0 SUPPORT MISSION BOSTON, MA 02114 25,000 PROJECT ACCESS OF NEW HAVEN INC PO BOX 9293 26-4379967 NEW HAVEN, CT 06533 501(C)(3) 0 SUPPORT MISSION 16,000. THE COMMUNITY FOUNDATION FOR GREATER NEW HAVEN - 70 AUDUBON STREET - NEW HAVEN, CT 06510 06-6032106 501(C)(3) 502,500, 0 SUPPORT MISSION THE TENNIS FOUNDATION 900 CHAPEL STREET, SUITE 622 NEW HAVEN, CT 06510 06-1287098 501(C)(3) 189,280, 0 SPONSORSHIP URU THE RIGHT TO BE, INC. 70 AUDUBON STREET NEW HAVEN, CT 06510 56-2520642 501(C)(3) 10,000. 0 SUPPORT MISSION

Part II Continuation of Grants and Oth	ner Assistance to Go	vernments and Orga	nizations in the U	nited States (Sch	edule I (Form 990), Pa	rt II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
YALE UNIVERSITY							
P.O. BOX 6028							
NEW HAVEN, CT 06510	06-0646973	501(C)(3)	1,013,563.	0.			SUPPORT MISSION
			, ,				

Schedule I (Form 990) (2015) TALE NEW HAVE	THITISON NE				00-0040032	Page
Part III Grants and Other Assistance to Domestic Individe Part III can be duplicated if additional space is need.		organization answ	ered "Yes" on Form	990, Part IV, line 22.		
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash as	sistance
NURSING SCHOLARSHIPS	28	68,500	0.	FMV		cash assistance
ENGINERRING SCHOLARSHIPS	2	49,500	0.	FMV		
PATIENT EXPENSE FUNDING	405	714,486.	0	FMV		
IMITAL DALBAGE TONDING	403	714,400				
Part IV Supplemental Information. Provide the information	a required in Dort Llin	o 2 Dort III. ookumn	(h) and any other a	additional information		
PART I, LINE 2:	rrequired in Part i, iiii	le 2, Part III, Colui III	r (b), and any other a	dullonal information.		
YALE NEW HAVEN HOSPITAL ("YNHH")	CARRIES O	UT DUE DII	LIGENCE IN	PROVIDING		
MONETARY ASSISTANCE ONLY TO QUAI	LIFYING 501	(C)(3) ORG	SANIZATIONS	5 THAT		
COMPLEMENT ITS MISSION OR SUPPOR	RT THE GREA	TER GOOD I	N THE COMM	<b>IUNITIES</b>		
SERVED. NONE OF THE AMOUNTS REP	ORTED ON S	CHEDULE I,	PART II A	ARE GRANTS.		
THESE AMOUNTS ARE DONATIONS AND	SPONSORSHI	PS GIVEN T	O ORGANIZA	ATIONS TO		
ASSIST IN THE FURTHERANCE OF THE	EIR CHARITA	BLE MISSIC	ON.			

Part IV Supplemental Information
BEEN SUBMITTED TO YNHH. ASSISTANCE DONATED BY YNHH TO THESE QUALIFYING
ORGANIZATIONS IS NOT OUTCOMES-BASED AND IS GIVEN IN SUPPORT OF AN
INDIVIDUAL ORGANIZATION'S FUNDRAISING EVENTS OR IN SUPPORT OF DIRECT
SERVICES. YNHH MAINTAINS FULL AND COMPLETE RECORDS OF ALL MONETARY
ASSISTANCE PROVIDED, HOWEVER DOES NOT MONITOR SPECIFIC FUNDS.

## **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

YALE NEW HAVEN HOSPITAL

Employer identification number 06-0646652

Pa	art I Questions Regarding Compensation			
	·		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Independent compensation consultant			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:	_		37
а	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7			37	
	not described on lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			37
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9	1	1

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2015

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
(1) THOMAS BALCEZAK	(i)	551,978.	156,240.	88,355.	209,094.	45,552.	1,051,219.	0.
SR. VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MARNA BORGSTROM	(i)	1,031,109.	715,398.	33,480.		91,528.		0.
CEO/TRUSTEE	(ii)	687,406.	476,932.	22,320.		61,018.		0.
(3) RICHARD D'AQUILA	(i)		332,024.	148,549.		16,694.	1,873,144.	24,349.
PRESIDENT/TRUSTEE	(ii)	253,226.	83,006.	37,137.		4,174.		6,087.
(4) WILLIAM ASELTYNE	(i)	353,072.	100,126.	53,902.		11,479.		648.
SR. VP	(ii)	284,691.	80,735.	43,462.	113,103.	9,255.	531,246.	
(5) DANIEL BARCHI THRU 11/30/15	(i)	317,551.	90,712.	43,908.		10,150.		
SR. VP	(ii)	317,551.	90,712.	43,908.		10,150.		23,897.
(6) PATRICIA SUE FITZSIMONS	(i)	398,568.	133,365.	229,571.	23,550.	19,880.	804,934.	0.
SR. VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) MICHEAL HOLMES	(i)	426,210.	140,845.	65,066.	178,185.	31,969.	842,275.	0.
SR. VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) THOMAS LEARY THRU 1/08/16	(i)	300,626.	82,172.	42,008.	-	47,823.		0.
VP (CURRENT YEAR COMP)	(ii)	15,822.	4,325.	2,211.	4,038.	2,517.		0.
(9) THOMAS LEARY THRU 1/08/16	(i)	0.	0.	1,765,584.	0.	0.	1,765,584.	732,991.
VP (VESTED DEFERRED COMP)	(ii)	0.	0.	92,925.		0.	92,925.	38,578.
(10) ABE LOPMAN	(i)	531,070.	150,071.	116,160.	202,156.	15,520.	1,014,977.	6,562.
SR. VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) STEPHEN MERZ THRU 4/18/16	(i)	274,740.	64,390.	46,613.	114,882.	20,377.	521,002.	16,528.
VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) KEVIN A. MYATT	(i)	318,977.	105,705.	62,553.		9,665.		14,279.
SR. VP	(ii)	212,651.	70,470.	41,702.		6,444.		9,520.
(13) PAUL PATTON THRU 9/09/16	(i)	379,145.	90,563.	72,582.	156,916.	25,382.	724,588.	0.
VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) VINCENT PETRINI	(i)	402,486.	133,640.	75,216.	189,429.	31,328.	832,099.	0.
SR. VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) CYNTHIA SPARER	(i)	492,912.	163,800.	108,047.	98,459.	27,201.	890,419.	0.
SR. VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) JAMES STATEN THRU 1/02/16	(i)	553,636.	211,444.	63,578.		18,486.	, ,	0.
SR. VP	(ii)	369,091.	140,962.	42,386.	159,321.	12,324.	724,084.	0.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(B)(i)-(D)	reported as deferred on prior Form 990
(17) KEVIN WALSH	(i)	345,442.	97,680.	75,804.	147,521.	20,376.	686,823.	4,341.
VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(18) VINCENT TAMMARO EFF 5/06/16	(i)	276,734.	83,362.	42,708.		22,306.		
SR. VP & CFO	(ii)	184,489.	55,574.	28,472.		14,870.		0.
(19) RICHARD LISITANO	(i)	303,712.	76,950.	64,232.	69,750.	20,486.	535,130.	21,003.
VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(20) VICTOR MORRIS	(i)	397,339.	94,905.	68,802.	74,750.	23,431.	659,227.	0.
VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(21) THOMAS DONOHUE	(i)	474,256.	50,520.	46,902.	15,750.	54,147.	641,575.	0.
VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(22) KEITH CHURCHWELL	(i)	496,246.	121,000.	35,122.	82,338.	45,469.	780,175.	0.
SR. VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(23) ALAN KLIGER	(i)	390,511.	83,706.	77,582.		24,423.		0.
SR. VP	(ii)	167,362.	35,874.	33,250.	27,225.	10,467.		0.
(24) PETER HERBERT RET 10/28/14	(i)	0.	250,361.	585,742.	0.	0.	836,103.	0.
FORMER OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

### PART I, LINE 4B:

THE INDIVIDUALS LISTED BELOW ARE PARTICIPANTS IN A SUPPLEMENTAL

NONQUALIFIED RETIREMENT PLAN. THESE ACCRUALS ARE INCLUDED IN THE AMOUNTS

REPORTED IN PART II, COLUMN C (DEFERRED COMPENSATION) AND REPRESENTS BOTH

THE REPORTING ENTITY'S AND RELATED ENTITY'S COMBINED AMOUNTS THAT HAVE NOT

YET BEEN VESTED CONSISTENT WITH THE COMPENSATION REPORTING PER IRS.

	SEVERANCE	NONQUALIFIED	EQUITY-BASED	
MARNA P. BORGSTROM	\$0	\$443,905	\$0	
RICHARD D'AQUILA	_	285,367		
JAMES M. STATEN	_	240,352		
DANIEL BARCHI	_	144,215	_	
WILLIAM J. ASELTYNE	-	141,464	_	
KEVIN A. MYATT	-	132,391	-	
THOMAS J. BALCEZAK	-	122,557	-	
ABE LOPMAN	-	118,303	-	
MICHAEL HOLMES	-	107,688	-	
VINCENT TAMMARO	_	103,962	_	
VINCENT PETRINI	_	98,479	-	
PAUL N. PATTON	-	88,566	-	
				Cabadula I/Farm 000\ 0045

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
KEVIN F. WALSH - 85,171 -
STEPHEN M. MERZ - 64,332 -
INDIVIDUALS LISTED BELOW BECAME VESTED IN BENEFITS VALUED AT THE AMOUNTS
RESPECTIVELY REPORTED BELOW DURING THE REPORTING YEAR. INCLUDED IN SECTION
II, COLUMN B (III) ARE AMOUNTS VESTED DURING THE 2015 CALENDAR YEAR THAT
WERE RECOGNIZED AS TAXABLE EVENTS AND REPORTED IN THE INDIVIDUALS' 2015
CALENDAR YEAR FORM W-2S.
THOMAS LEARY \$ 1,858,509
PATRICIA SUE FITZSIMONS 163,431
THE FORMER OFFICERS LISTED BELOW RECEIVED PAYMENTS THROUGHOUT THE YEAR FROM
THE NONQUALIFIED PLAN. THESE AMOUNTS ARE INCLUDED IN SECTION II, COLUMN B
(III). THE TOTAL OF THESE PAYMENTS LISTED BELOW WERE MADE DIRECTLY TO THEM
FROM THE RABBI TRUST.
PETER HERBERT \$ 49,611
PATRICK LUDDY 42,792
PART I, LINE 7:
THE SHORT TERM INCENTIVE PLAN (STIP) IS A VARIABLE COMPENSATION PLAN WHICH
PROVIDES ONE-TIME PAYMENTS TO ELIGIBLE MEMBERS OF MANAGEMENT IN RECOGNITION
Cabadula I (Farma 000) 201

Turt in Cappionental information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
OF THE ACCOMPLISHMENT OF KEY ORGANIZATIONAL AND INDIVIDUAL PERFORMANCE
OBJECTIVES. PERFORMANCE LEVELS ARE ESTABLISHED AND REVIEWED ANNUALLY AT
THRESHOLD, TARGET AND MAXIMUM LEVELS, ACCORDING TO PLANNED "STRETCH" GOALS
AND OBJECTIVES. INCENTIVE AWARD OPPORTUNITIES ARE ESTABLISHED ACCORDING TO
MARKET PRACTICES BASED ON EACH ELIGIBLE POSITION'S RESPONSIBILITIES,
PERFORMANCE AND LEVEL OF AUTHORITY. PERFORMANCE RELATIVE TO STIP AWARD
OPPORTUNITIES INCORPORATES A BROAD SPECTRUM OF PRE-DEFINED FINANCIAL AND
NON-FINANCIAL METRICS THAT ARE ALIGNED WITH ORGANIZATIONAL MISSION AND
VALUES.

### SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service **Supplemental Information on Tax-Exempt Bonds** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

2015
Open to Public Inspection

Name of the organization

### YALE NEW HAVEN HOSPITAL

Employer identification number 06-0646652

(a) Issuer name	(b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description		on of purpose	( <b>g</b> ) De	feased	(h) On of iss		(i) Po					
								Yes	No			Yes	_
					Z	ACQUISIT	ION OF	1.55					Ē
A CHEFA-SERIES N	06-0806186	20774YNC7	02/14/13	44,8	315,000 <b>.</b>	ASSETS-H	SR		Х	1	Х		
						ACQUISIT							Γ
B CHEFA-SERIES O	06-0806186	20774YNE3	02/14/13	50,0	000,000.	ASSETS-H	SR		X		Х		
													ĺ
С									<u>                                     </u>	Ш			L
									!	1			ĺ
D										ш			L
Part II Proceeds													_
			A			В	С		-		D		_
1 Amount of bonds retired									$+\!\!-$				
2 Amount of bonds legally defeased				9,105.	50 (	000,000.			$+\!-$				_
Total proceeds of issue				9,100.	30,0	000,000.			+				_
Gross proceeds in reserve funds									+				_
Capitalized interest from proceeds      Proceeds in refunding escrows									+				_
				0,219.	6	640,218.			+				_
			1			14,607.			+				_
9 Working capital expenditures from proceed									+				_
O Capital expenditures from proceeds			400	4,280.	49,3	345,175.			+				_
			···	,	<u> </u>				+				_
2 Other unspent proceeds													_
3 Year of substantial completion				013		2013							_
			Yes	No	Yes	No	Yes	No		Yes		No	
4 Were the bonds issued as part of a current	refunding issue?			X		X							
15 Were the bonds issued as part of an advar	ice refunding issue?			Х		X							
6 Has the final allocation of proceeds been made?		X		X									
7 Does the organization maintain adequate books and reco	rds to support the final allocation	on of proceeds?	X		X				Ш_		丄		
Part III Private Business Use													
			A			В	Ç				D		
1 Was the organization a partner in a partner	• •		Yes	No	Yes	No	Yes	No	$\bot$	Yes	$\bot$	No	_
which owned property financed by tax-exe				X		X			$\perp$		$\perp$		_
2 Are there any lease arrangements that may	•		.,										
bond-financed property?			X		Х				Ш_				_

Part	Private Business Use (Continued)								
			A		В	(	C	Γ	)
За	Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
	business use of bond-financed property?	X		X					
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?	X		X					
c	Are there any research agreements that may result in private business use of bond-financed property?		Х		X				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
	counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by								
	entities other than a section 501(c)(3) organization or a state or local government		.06 %		.06 %		%		%
5	Enter the percentage of financed property used in a private business use as a result of								
	unrelated trade or business activity carried on by your organization, another								
	section 501(c)(3) organization, or a state or local government		%		%		%		%
6	Total of lines 4 and 5		.06 %		.06 %		%		%
7	Does the bond issue meet the private security or payment test?		Х		Х				
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?		X		X				
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed								
	of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections								
	1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified								
	bonds of the issue are remediated in accordance with the requirements under								
	Regulations sections 1.141-12 and 1.145-2?		X		X				
Part	IV Arbitrage					1			
			A		В	(	Ç	[	<u> </u>
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		X		X				
	If "No" to line 1, did the following apply?					1			
	Rebate not due yet?	X		X					
	Exception to rebate?	X	77	Х	37				
c	No rebate due?		X		X				
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed		1 77	77	1	1	1 1		
	Is the bond issue a variable rate issue?		X	Х					
4a	Has the organization or the governmental issuer entered into a qualified		37						
	hedge with respect to the bond issue?		X		X				<u> </u>
	Name of provider								
	Term of hedge				1				1
	Was the hedge superintegrated?								
<u>e</u>	Was the hedge terminated?								

Schedule K (Form 990) 2015 YALE NEW HAVEN HOSPITAL 06-0646652 Page 3

Schedule K (Form 990) 2015 TALE NEW HAVEN HOSPITAL			00-	0040052	l			Page
Part IV Arbitrage (Continued)								
		A		В	(	)	[	)
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X				
<b>b</b> Name of provider								
c Term of GIC								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X		X				
7 Has the organization established written procedures to monitor the requirements of								
section 148?	X		X					
Part V Procedures To Undertake Corrective Action								
		A		В		;	Г	)
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of								
federal tax requirements are timely identified and corrected through the voluntary								
closing agreement program if self-remediation is not available under applicable								
regulations?		X		X				
Part VI Supplemental Information. Provide additional information for responses to questions	s on Schedul	le K (see instr	ructions).					
PART II LINE 3								
THE DIFFERENCE BETWEEN THE ISSUE PRICE REPORTED				E)				
AND TOTAL PROCEEDS REPORTED ON PART II, LINE 3 I			IER					
INVESTMENT EARNINGS OR PREMIUM RECEIVED FROM PUR	CHASER	•						
ON JUNE 24, 2014, THE SOLE MEMBER OF YALE NEW HA								
YALE NEW HAVEN HEALTH SERVICES CORPORATION ("COR								
APPROXIMATELY \$543M OF CHEFA REVENUE BONDS SERIE								
CONCURRENT WITH THE ISSUANCE OF THE CONNECTICUT				NAL				
FACILITIES AUTHORITY (CHEFA) REVENUE BONDS, YALE								
OBLIGATED GROUP ISSUE, SERIES A, B, C, D AND E D				SIX				
MEMBERS OF THE SYSTEM WERE COMBINED TO FORM AN O								
OBLIGATED GROUP COMPRISES OF THE CORPORATION, YA				AL,				
YALE NEW HAVEN CARE CONTINUUM CORPORATION, BRIDG								
BRIDGEPORT HOSPITAL FOUNDATION, INC., AND NORTHE				INC.				
THE MEMBERS OF THE OBLIGATED GROUP HAVE ADOPTED								
PROVISIONS IN THEIR CERTIFICATES OF INCORPORATIO				ANT				
TO WHICH YALE NEW HAVEN HEALTH SERVICES, CORPORA								
AUTHORITY TO DIRECTLY TAKE CERTAIN ACTIONS ON BE				TED				
GROUP MEMBER WITHOUT THE APPROVAL OF THE BOARD O								
APPLICABLE OBLIGATED GROUP MEMBER, INCLUDING THE								
INDEBTEDNESS ON BEHALF OF EACH OBLIGATED GROUP M								
AND CONTROL OF THE LITOUID ASSETS OF EACH. AND TH	E APPO	TNTMENT	OF TH	E				

PRESIDENT AND CHIEF EXECUTIVE OFFICER OF EACH OBLIGATED GROUP MEMBER.

#### **SCHEDULE L**

(Form 990 or 990-EZ)

# **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open To Public Inspection

Name of the organization

VALE NEW HAVEN HOSDITAL

Employer identification number

				HAVEN HO									466	52		
Part I Exces	s Bene	fit Trans	acti	<b>ons</b> (section 50	01(c)(3	3), sect	ion 501	(c)(4), and 50	)1(c)	(29) organizatior	ns only	<i>'</i> ).				
Complet	te if the o	rganizatior	n ansv	vered "Yes" on I	Form 9	990. Pa	art IV. lir	ne 25a or 25t	o. or	Form 990-EZ, P	art V. I	ine 40	b.			
1				Relationship bety						,				(q)	Corre	cted?
(a) Name of disq	ualified p	erson	(2)	person and or			iiilou	(0	c) De	escription of tran	sactio	n		Ye		No No
					J									+ '	35	NO
														_		
2 Enter the amoun	nt of tax in	ncurred by	the o	rganization man	agers	or disc	qualified	persons du	ring	the year under						
section 4958		•					•	•	Ū			\$				
3 Enter the amoun												\$				
C Litter the amoun	it or tax, i	ii ariy, ori ii	110 2,	above, reimbure	cu by	ti ic oi	garnzan					Ψ				
Part II Loans	to and	l/or Fron	n Int	erested Per	sons	-										
									_	000 5 1 11/11	00					
· · · · · · · · · · · · · · · · · · ·		-					., Part v	, iine 38a or i	-orn	n 990, Part IV, lir	ie 26;	or it th	ie orga	ınızatı	on	
				, Part X, line 5, 6									<b>/b\</b>	roved		
(a) Name of						an to or				) Balance due	(g) In default?		( <b>h)</b> App by boa	ard or	(i) W	ritten
interested pers	on	with organi	Zalion	of loan	organi	zation?	princi	oal amount			аета	uit?	comm	ittee?	agree	ment?
					То	From					Yes	No	Yes	No	Yes	No
Total								> \$								
Part III   Grants	or As	sistance	Ber	nefiting Inter	reste	d Pe	rsons.	•								
Complet	te if the o	rganization	n ansv	vered "Yes" on l	Form 9	990. Pa	art IV. lir	ne 27.								
(a) Name of inte				<b>b)</b> Relationship				Amount of		(d) Type	of		(e)	Purp	ose of	<del></del>
(a) Name of the	orcotou p	7010011	'	interested pers				ssistance		assistan				assista		
				the organiza		-										
			+									_				
			_									_				
			_									$-\!\!\!\!+$				
												$\perp$				
												$\dashv$				
							1									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2015

#### Part IV Business Transactions Involving Interested Persons.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing organization revenues	
				Yes	No
SUBST CONTR #9	VENDOR		WASTE MANAG		Х
SUBST CONTR #12	VENDOR		MEDICAL TRA		Х
SUBST CONTR #90	VENDOR		ARCHITECTUR		Х
SUBST CONTR #146	VENDOR		ADVERTISING		Х
SUBST CONTR #161	VENDOR		FOOD SERVIC		Х
SUBST CONTR #163	VENDOR		MEDICAL PRO		Х
SUBST CONTR #174, #49	VENDOR		CONSTRUCTIO		Х
SUBST CONTR #244	VENDOR		CONSTRUCTIO		Х
SUBST CONTR #247	VENDOR	6,332,749.	MEDICAL LIN		Х
SCH L, PART IV, BUSINESS	r contr #9	NG INTEREST		ICES	
(A) NAME OF PERSON: SUBS		PORTATION S	ERVICES		

- (A) NAME OF PERSON: SUBST CONTR #90
- (D) DESCRIPTION OF TRANSACTION: ARCHITECTURAL SERVICES
- (A) NAME OF PERSON: SUBST CONTR #146
- (D) DESCRIPTION OF TRANSACTION: ADVERTISING SERVICES
- (A) NAME OF PERSON: SUBST CONTR #161
- (D) DESCRIPTION OF TRANSACTION: FOOD SERVICE
- (A) NAME OF PERSON: SUBST CONTR #163
- (D) DESCRIPTION OF TRANSACTION: MEDICAL PRODUCTS SUPPLIER
- (A) NAME OF PERSON: SUBST CONTR #174, #49

Part					rmatio			,		0.1			`	
	Coi	mplete	this pa	rt to pr	ovide ad	Iditional	informatio	on for responses	to question	ns on Sch	edule L (see	e instructio	ons).	
(D)	DESC	RIP	rion	OF	TRAN	ISACI	CION:	CONSTRUC	CTION	SERV	CES			
(A)	NAME	OF	PER	SON	: SUE	BST (	CONTR	#244						
(D)	DESC	RIP'	rion	OF	TRAN	NSAC'I	TION:	CONSTRUC	CTION	SERVI	CES			
(A)	NAME	OF	PER	SON	: SUE	BST (	CONTR	#247						
(D)	DESC	RIP'	rion	OF	TRAN	ISAC'	TION:	MEDICAL	LINEN	AND	UNIFO	RM REI	NTAL	
SER	VICES													

## **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open To Public

Department of the Treasury Internal Revenue Service

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Name of the organization

**Employer identification number** 06 - 0646652YALE NEW HAVEN HOSPITAL

Pai		ı ypes	of Property								
				(a)	(b)	(c)		(d)			
				Check if applicable	Number of contributions or	Noncash cor amounts rep		Method of de noncash contrib		_	•
				applicable	items contributed			Horicash contrib	ution ai	HOUITE	5
1	Art -	Works of a	art	X	2		4,700.	COMPARABLE	MAR	KET	
2			treasures								
3			interests								
4			olications								
5			ousehold goods	X		5	0,412.	COMPARABLE	MAR	KET	
6			r vehicles								
7			nes								
8			perty								
9			blicly traded								
10			sely held stock								
11			rtnership, LLC, or								
	trust	t interests									
12	Seci	urities - Mis	scellaneous								
13			ervation contribution -								
	Histo	oric structı	ures								
14			ervation contribution - Other								
15	Real	l estate - R	esidential								
16	Real	l estate - C	ommercial								
17	Real	l estate - O	ther								
18				X	4			COMPARABLE			
19			<i>'</i>	X	16	4	2,542.	COMPARABLE	MAR	KET	
20	Drug	gs and med	dical supplies								
21	Taxi	dermy									
22	Hist	orical artifa	acts								
23	Scie	ntific spec	imens								
24			artifacts				1 = 0.0				
25			VACCINES & WI)	X	4			COMPARABLE			
26			GIFTS / TOYS	X	11			COMPARABLE			
27	Othe	er 🕨 (	GIFT CERTIFIC)	X	41			COMPARABLE			
28		er 🕨 (	TRAVEL	X	7		6,239.	COMPARABLE	MAR.	KET	
29			ms 8283 received by the organi								
	for v	vhich the c	organization completed Form 82	83, Part IV,	Donee Acknowled	gement	. 29				
										Yes	No
30a			r, did the organization receive b								
			at least three years from the date								v
			ses for the entire holding period	?					30a		X
			ibe the arrangement in Part II.				alamata 199			v	
31			nization have a gift acceptance						31	Х	
32a		•	nization hire or use third parties		•						v
		tributions?							32a		X
		•	ibe in Part II.	ookuma (a) f	ior o tupo of man	ا حادث حاريد سمة		anakad			
33			tion did not report an amount in	column (c) t	or a type of proper	ty for which col	urnn (a) is ch	ieckea,			
	uesc	cribe in Pai	IL II.								

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2015)

Page 2

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
PART I, OTHER TYPES OF PROPERTY:
EVENT TICKETS/GOLF/FISHING
(A) CHECK IF APPLICABLE = X
(B) NUMBER OF CONTRIBUTIONS = 46
(C) REVENUE REPORTED ON FORM 990, PART VIII \$ 20337.
(D) METHOD OF DETERMINING REVENUE: COMPARABLE MARKET
JEWELRY/HANDBAGS
(A) CHECK IF APPLICABLE = X
(B) NUMBER OF CONTRIBUTIONS = 17
(C) REVENUE REPORTED ON FORM 990, PART VIII \$ 5966.
(D) METHOD OF DETERMINING REVENUE: COMPARABLE MARKET
PHOTOGRAPHY
(A) CHECK IF APPLICABLE = X
(B) NUMBER OF CONTRIBUTIONS = 3
(C) REVENUE REPORTED ON FORM 990, PART VIII \$ 1100.
(D) METHOD OF DETERMINING REVENUE: COMPARABLE MARKET

### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

► Attach to Form 990 or 990-EZ.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

YALE NEW HAVEN HOSPITAL

**Employer identification number** 06-0646652

FORM 990, PART III, LINE 4A, DESCRIPTION OF PROGRAM SERVICE: FOR YALE NEW HAVEN HOSPITAL, QUALITY AND SAFETY REMAINED TOP PRIORITIES THIS YEAR, WITH A THREE-FOLD FOCUS: HIGH RELIABILITY (HRO) PRACTICES, HOSPITAL-ACQUIRED INFECTIONS AND CARE TRANSITIONS. 1) AS A RESULT OF HRO PRACTICES, SERIOUS SAFETY EVENTS AT YNHH DECLINED BY 43 PERCENT. YNHH WAS ABLE TO REDUCE HOSPITAL-ACQUIRED INFECTIONS RELATED TO CENTRAL LINE-ASSOCIATED BLOODSTREAM INFECTIONS, CATHETER-ASSOCIATED URINARY TRACT INFECTIONS, C. DIFFICILE INFECTIONS, AND DEEP VEIN THROMBOSIS/PULMONARY EMBOLISM RATES. 3) IMPROVED CARE TRANSITIONS HELPED THE HOSPITAL LOWER PATIENT READMISSION RATES AND THE TIME IT TOOK TO ADMIT PATIENTS FROM THE EMERGENCY DEPARTMENT. THE HOSPITAL CONTINUED TO TAKE ITS RESPONSIBILITY TO CONTAIN HEALTHCARE COSTS SERIOUSLY. THE YNHHS COST AND VALUE POSITIONING INITIATIVE INCREASED EFFICIENCY, REDUCED WASTE AND CREATED MORE COST-EFFECTIVE AND BENEFICIAL PATIENT CARE PROCESSES AT YNHH, AS WELL AS EACH OF THE OTHER SYSTEM HOSPITALS. IN TERMS OF QUALITY OF CARE, SMILOW CANCER HOSPITAL AND EIGHT OF 10 SMILOW CANCER CARE CENTERS RECEIVED THE QUALITY ONCOLOGY PRACTICE INITIATIVE CERTIFICATION FROM THE AMERICAN SOCIETY OF CLINICAL ONCOLOGY. YALE NEW HAVEN CHILDREN'S HOSPITAL WON THE PEDIATRIC QUALITY AWARD FROM THE CHILDREN'S HOSPITAL ASSOCIATION. U.S. NEWS & WORLD REPORT RECOGNIZED YALE NEW HAVEN HOSPITAL AMONG THE BEST IN THE NATION IN 11 ADULT AND SIX PEDIATRIC SPECIALTIES. THE HOSPITAL RECEIVED THE PRESTIGIOUS MAGNET DESIGNATION IN 2016 FROM THE AMERICAN NURSES CREDENTIALING CENTER. YNHH FIRST RECEIVED MAGNET DESIGNATION IN 2011, BUT THE RE-DESIGNATION NOW INCLUDES THE SAINT

Name of the organization **Employer identification number** YALE NEW HAVEN HOSPITAL 06-0646652 RAPHAEL CAMPUS. MAGNET RECOGNIZES QUALITY PATIENT CARE, NURSING EXCELLENCE AND INNOVATIONS IN PROFESSIONAL NURSING PRACTICE. IN ADDITION, YNHH EARNED INTERNATIONAL RECOGNITION AS A BABY-FRIENDLY BIRTH FACILITY, SIGNIFYING AN OPTIMAL LEVEL OF CARE FOR BREASTFEEDING MOTHERS. YNHH WAS THE FIRST CONNECTICUT HOSPITAL TO EARN THE JOINT COMMISSION'S GOLD SEAL OF APPROVAL FOR CHEST PAIN CERTIFICATION. ADDITIONALLY, THE HEART AND VASCULAR CENTER TAKEHEART CARDIAC REHABILITATION PROGRAM RECEIVED THREE-YEAR CERTIFICATION BY THE AMERICAN ASSOCIATION OF CARDIOVASCULAR AND PULMONARY REHABILITATION. YALE NEW HAVEN HOSPITAL CONTINUED TO INVEST IN FACILITIES AND CLINICAL PROGRAMS THIS YEAR, OPENING A NEW CANCER GENETICS UNIT AT THE SAINT RAPHAEL CAMPUS AND A NEW PHASE 1 CLINICAL TRIAL INFUSION CENTER AT 55 PARK STREET. NEW BARIATRIC AND GASTROINTESTINAL INPATIENT UNITS OPENED AT THE SAINT RAPHAEL CAMPUS, AS WELL AS NEW MUSCULOSKELETAL OFFICES AND A NEW RADIOLOGY AND GASTROINTESTINAL AND BARIATRIC SURGERY SUITE. AT THE YORK STREET CAMPUS, A MAJOR RENOVATION OF MATERNITY AND NEWBORN INTENSIVE CARE UNITS BEGAN, AND THE CHILDREN'S HOSPITAL SURGERY CENTER WAS RENOVATED. YNHH BECAME THE FIRST HOSPITAL IN CONNECTICUT TO PERFORM A NEW, LESS INVASIVE PROCEDURE TO HELP CLEAR CAROTID ARTERIES USING THE TRANSCAROTID ARTERY REVASCULARIZATION PROCEDURE TO HELP CLEAR CAROTID ARTERIES AND PROTECT THE BRAIN FROM STROKE RISK DURING CAROTID ARTERY STENTING. THE HOSPITAL WAS ONE OF JUST TWO COMPREHENSIVE STROKE CENTERS IN THE STATE TO OFFER A NEW MINIMALLY INVASIVE TECHNOLOGY CALLED STENT RECEIVERS, A NEW TREATMENT OF SEVERE STROKES. THE HOSPITAL OPENED A BARIATRIC AND GASTROINTESTINAL SURGERY UNIT AT THE SAINT RAPHAEL CAMPUS IN JANUARY. A NEW CENTER FOR LIVING DONORS OPENED AT THE YNHH TRANSPLANTATION CENTER TO PROVIDE LONG-TERM,

VALE NEW HAVEN HOSPITAL

Employer identification number 06-0646652

FOLLOW-UP CARE TO THE LIVING DONORS OF A KIDNEY OR LIVER. YNHH ALSO

PERFORMED THE NATION'S FIRST THYROIDECTOMY THROUGH THE MOUTH, WHICH AVOIDS VISIBLE SCARRING IN PATIENTS.

YNHH CONTINUED TO SERVE AS AN IMPORTANT TERTIARY CARE RESOURCE FOR OTHER HOSPITALS IN THE STATE AND BEYOND. THIS YEAR YNHH RECEIVED NEARLY 7,000 TRANSFERS OF ACUTE PATIENTS FROM OTHER HEALTHCARE ORGANIZATIONS

THROUGH Y ACCESS, INCLUDING 151 TRANSPORTED BY THE SKYHEALTH HELICOPTER.

FORM 990, PART VI:

PART I, LINE 4 & PART VI, LINE 1B

NUMBER OF INDEPENDENT VOTING MEMBERS OF THE GOVERNING BODY

THE ORGANIZATION SOUGHT TO CONFIRM THE INDEPENDENCE OF EACH VOTING MEMBER

OF ITS GOVERNING BODY BY REQUESTING THAT EACH SUCH VOTING MEMBER RESPOND TO

A QUESTIONNAIRE CONTAINING THE PERTINENT INSTRUCTIONS AND DEFINITIONS AND

DESIGNED TO ELICIT THE INFORMATION NECESSARY TO DETERMINE INDEPENDENCE.

BASED ON RESPONSES TO THE QUESTIONNAIRES RECEIVED BY THE ORGANIZATION AND

ANNUAL CONFLICTS OF INTEREST DISCLOSURES, THE ORGANIZATION WAS ABLE TO

CONFIRM THAT TWENTY (20) VOTING MEMBERS ARE INDEPENDENT. BASED ON OTHER

INFORMATION KNOWN TO THE ORGANIZATION, THE ORGANIZATION HAS NO REASON TO

BELIEVE THAT EITHER OF THE TWO (2) OUTSTANDING VOTING MEMBERS ARE NOT

INDEPENDENT.

FORM 990, PART VI, SECTION A, LINE 2:

BUSINESS RELATIONSHIPS BETWEEN OFFICERS, DIRECTORS, TRUSTEES, OR KEY EMPLOYEES:

TRUSTEES JOHN L. LAHEY AND JAMES TORGERSON ARE DIRECTORS AND OFFICERS OF

Name of the organization YALE NEW HAVEN HOSPITAL Employer identification number 06-0646652

THE SAME BUSINESS ENTITY.

THE ORGANIZATION'S CURRENT OFFICERS AND/OR TRUSTEES SERVE AS OFFICERS

AND/OR DIRECTORS OF TAXABLE AFFILIATES WITHIN THE ORGANIZATION'S CORPORATE

SYSTEM OR JOINT VENTURES IN WHICH THE ORGANIZATION'S CORPORATE SYSTEM HAS

AN OWNERSHIP INTEREST. THE INDIVIDUAL OFFICERS DO NOT HAVE PERSONAL

FINANCIAL INTERESTS IN THE TAXABLE AFFILIATE AND SERVE ONLY AS A FUNCTION

OF THEIR ROLES WITH THE ORGANIZATION OR WITHIN THE ORGANIZATION'S CORPORATE

SYSTEM.

FORM 990, PART VI, SECTION A, LINE 6:

THE SOLE MEMBER OF YALE NEW HAVEN HOSPITAL IS YALE NEW HAVEN HEALTH SERVICES CORPORATION.

FORM 990, PART VI, SECTION A, LINE 7A:

THE HOSPITAL NOMINATES INDIVIDUALS TO SERVE ON THE HOSPITAL'S BOARD FOR APPROVAL BY ITS SOLE MEMBER, YALE NEW HAVEN HEALTH SERVICES CORPORATION.

FORM 990, PART VI, SECTION A, LINE 7B:

THE YALE NEW HAVEN HEALTH SERVICES CORPORATION, AS THE ORGANIZATIONS' SOLE MEMBER, HAS THE RIGHTS, POWERS AND PRIVILEGES SET FORTH IN THE ORGANIZATION'S BYLAWS, INCLUDING, IN PART, THE AUTHORITY TO APPROVE THE NOMINEES TO THE BOARD OF TRUSTEES, AMENDMENTS TO THE GOVERNING DOCUMENTS, OPERATING AND CAPITAL BUDGETS, INITIATION OF NEW PROGRAMS AND CLINICAL SERVICES OR THE DISCONTINUATION OR CONSOLIDATION OF SUCH PROGRAMS, CERTAIN FUNDAMENTAL CORPORATION TRANSACTIONS, AND THE ISSUANCE AND INCURRENCE OF INDEBTEDNESS.

Name of the organization YALE NEW HAVEN HOSPITAL

Employer identification number 06-0646652

THE FORM 990 TAX RETURN AND ATTACHED SCHEDULES WERE PREPARED BY EMPLOYEES
OF THE SYSTEM TAX DEPARTMENT. THE RETURN IS INITIALLY REVIEWED BY THE
DIRECTOR AND VP OF CORPORATE FINANCE. SUBSEQUENTLY IT IS SENT TO KPMG LLP
FOR THEIR INITIAL REVIEW. AFTER ALL COMMENTS FROM THE ABOVE GROUP ARE
CLEARED, THE RETURN IS THEN REVIEWED BY THE CHIEF FINANCIAL OFFICER OF THE
ENTITY AND A FINAL VERSION OF THE RETURN IS SENT BACK TO KPMG LLP FOR FINAL
REVIEW. PRIOR TO FILING, THE ORGANIZATION MAKES AVAILABLE A COMPLETE COPY
OF THE RETURN TO THE BOARD OF TRUSTEES. A SECURE WEB PORTAL IS AVAILABLE TO
BOARD MEMBERS TO ACCESS THE RETURN.

FORM 990, PART VI, SECTION B, LINE 12C:

THE YALE NEW HAVEN HEALTH SYSTEM CONFLICT OF INTEREST POLICY (CC:R-7) AND INDIVIDUAL ANNUAL DISCLOSURE FORM APPLIES TO A POOL OF EMPLOYEES, BOARD MEMBERS AND NON-BOARD MEMBERS SERVING ON BOARD COMMITTEES. THESE "COVERED INDIVIDUALS" ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST DISCLOSURE STATEMENT, UPON BEGINNING EMPLOYMENT OR OTHERWISE BECOMING A COVERED INDIVIDUAL AND ANNUALLY THEREAFTER. COVERED INDIVIDUALS ARE ALSO REQUIRED TO IMMEDIATELY REPORT MATERIAL CHANGES TO THEIR MOST RECENTLY COMPLETED DISCLOSURE STATEMENT. THESE DISCLOSURE STATEMENTS AND REPORTS ARE REVIEWED BY THE OFFICE OF PRIVACY AND CORPORATE COMPLIANCE AND/OR THE LEGAL AND RISK SERVICES DEPARTMENT TO ENSURE COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY. IF A POTENTIAL CONFLICT ARISES, THE PRESIDENT AND CEO WOULD CONSULT WITH THE BOARD CHAIRPERSON AND THE LEGAL AND RISK SERVICES DEPARTMENT AND TAKE ANY ACTIONS THAT SHE DEEMS REQUIRED OR APPROPRIATE TO MANAGE OR RESOLVE A POTENTIAL CONFLICT OF INTEREST. FOR EXAMPLE, A VOTING BOARD OR COMMITTEE MEMBER WOULD BE REQUIRED TO RECUSE HIMSELF OR HERSELF FROM VOTING ON MATTERS RELATED TO THE POTENTIAL CONFLICT AND THE POTENTIAL CONFLICT WOULD BE DISCLOSED TO OTHER VOTING MEMBERS.

FORM 990, PART VI, SECTION B, LINE 15:

Name of the organization YALE NEW HAVEN HOSPITAL Employer identification number 06-0646652

THE YALE NEW HAVEN HEALTH SERVICES CORPORATION EXECUTIVE COMPENSATION

COMMITTEE APPROVES THE TOTAL COMPENSATION STRATEGY FOR ALL EXECUTIVES

EMPLOYED BY YALE NEW HAVEN HEALTH SERVICES CORPORATION AND THE YALE NEW

HAVEN HOSPITAL COMPENSATION COMMITTEE APPROVES THE TOTAL COMPENSATION

STRATEGY FOR ALL EXECUTIVES EMPLOYED BY THE HOSPITAL, BOTH TAKING INTO

ACCOUNT THE MARKET PRACTICES OF OTHER SIMILARLY SITUATED HEALTHCARE

EXECUTIVES IN COMPARABLE ORGANIZATIONS. THE MEMBERS OF THE COMMITTEES

VOTING TO APPROVE COMPENSATION DO NOT HAVE A CONFLICT OF INTEREST WITH

RESPECT TO THE COMPENSATION ARRANGEMENTS. THE COMPARABILITY DATA USED TO

ASSIST THE COMMITTEES IN THEIR COMPENSATION DELIBERATIONS IS COMPILED BY AN

INDEPENDENT, NATIONAL COMPENSATION CONSULTING FIRM THAT IS RETAINED BY AND

THESE COMMITTEES ARE CONTEMPORANEOUSLY DOCUMENTED, REVIEWED AND APPROVED BY

REPORTS DIRECTLY TO THESE COMMITTEES. THE DELIBERATIONS AND DECISIONS OF

THE COMMITTEES, AND SHARED WITH THE BOARDS OF TRUSTEES.

FORM 990, PART VI, SECTION C, LINE 19:

COPIES OF FORM 990, FORM 1023 (IF AVAILABLE) AND AUDITED FINANCIAL

STATEMENTS ARE MAINTAINED IN THE SYSTEM TAX DEPARTMENT. OTHER CORPORATE

GOVERNING DOCUMENTS ARE MAINTAINED BY THE LEGAL AND RISK SERVICES

DEPARTMENT. THE CONFLICT OF INTEREST POLICY, WHISTLEBLOWER POLICY, AND

DOCUMENT RETENTION POLICY ARE AVAILABLE TO ALL EMPLOYEES ON THE CORPORATE

INTERNAL WEBSITE. COPIES OF ALL DOCUMENTS ARE AVAILABLE TO THE PUBLIC UPON

REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

PROFESSIONAL & CONSULTING FEES:

Name of the organization  YALE NEW HAVEN HOSPITAL	Employer identification number $06-0646652$
PROGRAM SERVICE EXPENSES	8,376,260.
MANAGEMENT AND GENERAL EXPENSES	714,506.
FUNDRAISING EXPENSES	13,979.
TOTAL EXPENSES	9,104,745.
OHCA ASSESSMENT:	
PROGRAM SERVICE EXPENSES	697,089.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	697,089.
SYSTEM SUPPORT FEES:	
PROGRAM SERVICE EXPENSES	27,046,378.
MANAGEMENT AND GENERAL EXPENSES	4,390,785.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	31,437,163.
OUTSIDE CONTRACTUAL SERVICES:	
PROGRAM SERVICE EXPENSES	130,565,813.
MANAGEMENT AND GENERAL EXPENSES	31,225,779.
FUNDRAISING EXPENSES	730,639.
TOTAL EXPENSES	162,522,231.
YNHHSC SHARED PROJECT FEES:	
PROGRAM SERVICE EXPENSES	192,585,281.
MANAGEMENT AND GENERAL EXPENSES	45,821,851.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	238,407,132.
532212 09-02-15	Schedule O (Form 990 or 990-EZ) (2015)

Name of the organization  YALE NEW HAVEN HOSPITAL	Employer identification number 06-0646652
EMPLOYEE RECRUITMENT FEES:	
PROGRAM SERVICE EXPENSES	210,965.
MANAGEMENT AND GENERAL EXPENSES	50,195.
FIINDRAISING EXPENSES	0
TOTAL EXPENSES	261 160
AMBULANCE SERVICES:	
PROGRAM SERVICE EXPENSES	3,134,440.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	3,134,440.
YALE U PERSONNEL & SUPPORT FEE:	
PROGRAM SERVICE EXPENSES	198,225,411.
MANAGEMENT AND GENERAL EXPENSES	47,163,808.
FIINDRATSING EXPENSES	0
TOTAL EXPENSES	245,389,219.
TEMPORARY STAFFING:	
PROGRAM SERVICE EXPENSES	5,784,038.
MANAGEMENT AND GENERAL EXPENSES	1,379,017.
FUNDRAISING EXPENSES	11,851.
TOTAL EXPENSES	7,174,906.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	698,128,085.
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
OTHER CHANGES IN NET ASSETS	238,771.
	hedule O (Form 990 or 990-EZ) (2015)

Name of the organization  YALE NEW HAVEN HOSPITAL	Employer identification number 06-064652
TRANSFER TO HSC - MISSION SUPPORT	-9,244,000.
PENSION RELATED CHANGES	-63,316,000.
INCOME ATTRIBUTABLE TO NONCONTROLLING INTEREST	-1,296,000.
CHANGE IN BENEFICIAL INTEREST IN PERPETUAL TRUSTS	291,000.
NET ASSETS RELEASED FROM RESTRICTIONS FOR CAPITAL	-69,000.
AUXILIARY	-97,709.
TOTAL TO FORM 990, PART XI, LINE 9	-73,492,938.

#### SCHEDULE R (Form 990)

**Related Organizations and Unrelated Partnerships** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

2015 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Department of the Treasury Internal Revenue Service

#### YALE NEW HAVEN HOSPITAL

Employer identification number 06-064652

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity
YALE NEW HAVEN HOSPITAL RABBI TRUST -					
30-6206686, PO BOX 535007, PITTSBURGH, PA	GRANTORS TRUST-RETIREMENT				
15253-5007	PLAN	PENNSYLVANIA	1,833,987.	84,034,462.	YALE NEW HAVEN HOSPITAL
150 SARGENT DRIVE, LLC - 47-4108921					
150 SARGENT DRIVE					
NEW HAVEN, CT 06511	HOLDING COMPANY	CONNECTICUT	1,091,690.	0.	YALE NEW HAVEN HOSPITAL
	-				

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a)  Name, address, and EIN  of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Section 5 contr ent	
				501(c)(3))		Yes	No
GREENWICH HOSPITAL - 06-0646659							
5 PERRYRIDGE ROAD					SEE SCHEDULE R,		
GREENWICH, CT 06830	HEALTHCARE SERVICES	CONNECTICUT	501(C)(3)	LINE 3	PART VII	X	
GREENWICH HEALTH CARE SERVICES INC - MERGED					YALE NEW HAVEN		
WITH GH ON 5/12/16 - 22-2593399, 5	1				HEALTH SERVICES		
PERRYRIDGE ROAD, GREENWICH, CT 06830	SYSTEM SUPPORT SERVICES	CONNECTICUT	501(C)(3)	LINE 11B, II	CORP		Х
THE GREENWICH HOSPITAL ENDOWMENT FUND INC -							
06-1526642, 5 PERRYRIDGE ROAD, GREENWICH, CT	1				SEE SCHEDULE R,		
06830	SYSTEM SUPPORT SERVICES	CONNECTICUT	501(C)(3)	LINE 11B, II	PART VII	X	
BRIDGEPORT HOSPITAL - 06-0646554					YALE NEW HAVEN		
267 GRANT STREET	1				HEALTH SERVICES		
BRIDGEPORT, CT 06610	HEALTHCARE SERVICES	CONNECTICUT	501(C)(3)	LINE 3	CORP	Х	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2015

# Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN	(b) Primary activity	(c) Legal domicile (state or	(d) Exempt Code	(e) Public charity	(f) Direct controlling	contr	g) 512(b)(13) rolled
of related organization		foreign country)	section	status (if section 501(c)(3))	entity		zation?
SOUTHERN CONNECTICUT HEALTH SYSTEM				331(3)(3))		Yes	No
PROPERTIES INC - 06-1297708, 267 GRANT	1				BRIDGEPORT		
STREET, BRIDGEPORT, CT 06610	TITLE HOLDING	CONNECTICUT	501(C)(2)		HOSPITAL	Х	
BRIDGEPORT HOSPITAL AUXILIARY INC -	1	0011112012001	552(5)(2)	<u> </u>			
06-6042500, 267 GRANT STREET, BRIDGEPORT, CT	1				BRIDGEPORT		
06610	SYSTEM SUPPORT SERVICES	CONNECTICUT	501(C)(3)	LINE 11A, I	HOSPITAL	x	
BRIDGEPORT HOSPITAL FOUNDATION INC -							
22-2908698, 267 GRANT STREET, BRIDGEPORT, CT	1				BRIDGEPORT		
06610	SYSTEM SUPPORT SERVICES	CONNECTICUT	501(C)(3)	LINE 7	HOSPITAL	x	
NORTHEAST MEDICAL GROUP, INC - 06-1330992					YALE NEW HAVEN		
99 HAWLEY LANE	1				HEALTH SERVICES		
STRATFORD CT 06614	HEALTHCARE SERVICES	CONNECTICUT	501(C)(3)	LINE 9	CORP	х	
NORTHEAST MEDICAL GROUP, PLLC - 35-2380180							
99 HAWLEY LANE	1				NORTHEAST MEDICAL		
STRATFORD, CT 06614	HEALTHCARE SERVICES	CONNECTICUT	501(C)(3)	LINE 11A, I	GROUP, INC.	х	
YALE NEW HAVEN HEALTH SERVICES CORP -				·	·		
22-2529464, 789 HOWARD AVE, NEW HAVEN, CT	1						
06519	SYSTEM SUPPORT SERVICES	CONNECTICUT	501(C)(3)	LINE 11A, I	N/A		X
YALE-NEW HAVEN CARE CONTINUUM CORP -							
45-5235566, 789 HOWARD AVE, NEW HAVEN, CT	1				YALE NEW HAVEN		
06519	NURSING HOME	CONNECTICUT	501(C)(3)	LINE 3	HOSPITAL	Х	
PERRYRIDGE CORPORATION - 06-1207316							
5 PERRYRIDGE ROAD	7				SEE SCHEDULE R,		
GREENWICH, CT 06830	SYSTEM SUPPORT SERVICES	CONNECTICUT	501(C)(3)	LINE 11B, II	PART VII	X	
BRIDGEPORT HOSPITAL FRIENDS OF PEDIATRICS -							
06-6048427, 120 COLUMBINE DR, TRUMBULL, CT	]				YALE NEW HAVEN		
06611	SYSTEM SUPPORT SERVICES	CONNECTICUT	501(C)(3)	LINE 11A, I	HOSPITAL	X	
LAWRENCE + MEMORIAL CORPORATION - 22-2553028					YALE NEW HAVEN		
365 MONTAUK AVENUE					HEALTH SERVICES		
NEW LONDON, CT 06320	PROMOTE HEALTHCARE	CONNECTICUT	501(C)(3)	LINE 9	CORP	X	
LAWRENCE + MEMORIAL HOSPITAL, INC					LAWRENCE +		
06-0646704, 365 MONTAUK AVENUE, NEW LONDON,					MEMORIAL		
CT 06320	HEALTHCARE SERVICES	CONNECTICUT	501(C)(3)	LINE 3	CORPORATION	X	
ASSOCIATED SPECIALISTS OF SOUTHEASTERN					LAWRENCE +		
CONNECTICUT, INC 20-8006123, 365 MONTAUK					MEMORIAL		1
AVENUE, NEW LONDON, CT 06320	HEALTHCARE SERVICES	CONNECTICUT	501(C)(3)	LINE 11A, I	HOSPITAL, INC.	X	

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 contr organiz	olled zation?
				301(0)(3))	LIVERNAE	Yes	No
VISITING NURSE ASSOCIATION OF SOUTHEASTERN	4				LAWRENCE +		
CONNECTICUT, INC 06-0646616, 403 NORTH		GOLDING TO STATE	E01/G1/21		MEMORIAL	x	
FRONTAGE ROAD, WATERFORD, CT 06385	HOME HEALTHCARE SERVICES	CONNECTICUT	501(C)(3)	LINE 9	CORPORATION	_ ^	
L&M PHYSICIAN ASSOCIATION, INC 27-1094375	4				LAWRENCE +		
365 MONTAUK AVENUE	<u> </u>				MEMORIAL	37	
NEW LONDON, CT 06320	HEALTHCARE SERVICES	CONNECTICUT	501(C)(3)	LINE 11A, I	CORPORATION	X	
LAWRENCE AND MEMORIAL FOUNDATION, INC	_				LAWRENCE +		
22-2553026, 365 MONTAUK AVENUE, NEW LONDON,					MEMORIAL	l	
CT 06320	FUNDRAISING SERVICES	CONNECTICUT	501(C)(3)	PF	CORPORATION	X	
LMW HEALTHCARE INC 46-0543230					LAWRENCE +		
365 MONTAUK AVENUE					MEMORIAL		
NEW LONDON, CT 06320	HEALTHCARE SERVICES	RHODE ISLAND	501(C)(3)	LINE 3	CORPORATION	X	
THE WESTERLY HOSPITAL FOUNDATION, INC							
05-0508064, 25 WELLS STREET, WESTERLY, RI					LMW HEALTHCARE		
02891	FUNDRAISING SERVICES	RHODE ISLAND	501(C)(3)	LINE 11A, I	INC.	X	
WESTERLY HOSPITAL AUXILIARY, INC							
22-2507181, 25 WELLS STREET, WESTERLY, RI	1			LINE 11C,	LMW HEALTHCARE		
02891	FUNDRAISING ACTIVITIES	RHODE ISLAND	501(C)(3)	III-FI	INC.	Х	
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Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(l	n)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	Disproportion allocations		Code V-UBI amount in box 20 of Schedule	managir partner	-1
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	<u> </u>
SHORELINE SURGERY CENTER LLC											
- 90-0110459, 111 GOOSE LANE,	HEALTHCARE										
GUILFORD, CT 06437	SERVICES	CT	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
	]										
SSC II LLC - 26-1709382											
111 GOOSE LANE	HEALTHCARE										
GUILFORD, CT 06437	SERVICES	CT	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
ORTHOPAEDIC & NEUROSURGERY											
CENTER, LLC - 27-3477197, 55	]										
HOLLY HILL LANE, GREENWICH,	HEALTHCARE										
CT 06830	SERVICES	CT	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
TOTAL HEALTH CONNECTICUT, LLC	1										
- 47-4070024, 789 HOWARD	HEALTHCARE										
AVENUE, NEW HAVEN, CT 06519	SERVICES	СТ	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i Sec	i)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	512(b contr enti	o)(13) folled ity?
		Country)						Yes	No
YNHHS-MSO INC - 06-1467717	1								
789 HOWARD AVE									
NEW HAVEN, CT 06519	MANAGEMENT SERVICES	CT	N/A	C CORP	N/A	N/A	N/A	Х	
YALE NEW HAVEN AMBULATORY SERVICES -									
06-1398526, 40 TEMPLE STREET, NEW HAVEN, CT	1								
06510	HEALTHCARE SERVICES	CT	N/A	C CORP	N/A	N/A	N/A	Х	
MEDICAL CENTER REALTY INC - 06-1110858									
50 YORK STREET	1								
NEW HAVEN, CT 06511	RENTAL SERVICES	CT	N/A	C CORP	N/A	N/A	N/A	Х	
GREENWICH FERTILITY & IVF CENTER, P.C									
30-0145464, 5 PERRYRIDGE ROAD, GREENWICH, CT	1								
06830	HEALTHCARE SERVICES	CT	N/A	C CORP	N/A	N/A	N/A	Х	
YORK ENTERPRISES INC - 06-1110937									
50 YORK STREET									
NEW HAVEN, CT 06511	TITLE HOLDING	CT	N/A	C CORP	N/A	N/A	N/A	Х	

Part III Continuation of Identification of Related Organizations Taxable as a Partnership

									1			
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j	)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of		portion-		Gener	al or	Percentage ownership
of related organization		(state or foreign	entity	lexcluded from tax under	income	end-of-year assets	ate allo	cations?	amount in box	partr	ner?	ownership
		country)		sections 512-514)		doocto	Yes	No	K-1 (Form 1065)	Yes	No	
YALE NEW HAVEN HEALTH SYSTEM												
INVESTMENT - 27-1374301, 20												
YORK STREET, NEW HAVEN, CT												
06519	INVESTMENT	DE	N/A	N/A	N/A	N/A	N/A	4	N/A	N/	A	N/A
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Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i) Sect	)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	Sect 512(b contro entir	o)(13) olled
		country)		,				Yes	No
YNHH-PHYSICIANS CORP - 06-1202305									
789 HOWARD AVE	ADMINISTRATIVE	СТ	NT / 7	g gopp	NT / 7	NT / 70	NT / 7	x	
NEW HAVEN, CT 06519	SERVICES	CT	N/A	C CORP	N/A	N/A	N/A	Δ	
MEDICAL CENTER PHARMACY, INC - 06-1087673	_								
50 YORK STREET		СТ	NT / 7	g gopp	NT / 7	NT / 70	NT / 7	x	
NEW HAVEN, CT 06511	PHARMACY	CT	N/A	C CORP	N/A	N/A	N/A	Λ	
GREENWICH OCCUPATIONAL HEALTH SERVICES OF	_								
NEW YORK, PC - 06-1540101, 5 PERRYRIDGE		3777	37 / 3		37 / 3	37 / 3	37 / 3	,,	
ROAD, GREENWICH, CT 06830	HEALTHCARE SERVICES	NY	N/A	C CORP	N/A	N/A	N/A	Х	
CENTURY FINANCIAL SERVICES, INC - 06-1110797	<b>-</b>								
23 MAIDEN LANE	DEBT COLLECTION				/ -	/-			
NORTH HAVEN, CT 06473	SERVICES	СТ	N/A	C CORP	N/A	N/A	N/A	Х	
GREENWICH OCCUPATIONAL HEALTH SERVICES OF									
NEW JERSEY - 45-3833883, 5 PERRYRIDGE ROAD,			,_		,_	,			
GREENWICH, CT 06830	HEALTHCARE SERVICES	NJ	N/A	C CORP	N/A	N/A	N/A	Х	
PRIMARYNET OF CT INC - TERMINATED 9/30/16 -									
06-1463534, 789 HOWARD AVE, NEW HAVEN, CT			_			_			
06519	HEALTHCARE SERVICES	CT	N/A	C CORP	N/A	N/A	N/A	Х	
L & M SYSTEMS, INC 22-2553037									
365 MONTAUK AVENUE	HEALTHCARE RELATED								
NEW LONDON, CT 06320	SERVICES	CT	N/A	C CORP	N/A	N/A	N/A	X	
CENTURY MANAGEMENT SERVICES, INC -									
06-1303173, 23 MAIDEN LANE, NORTH HAVEN, CT	RECEIVABLE MANAGEMENT								
06473	SERVICES	CT	N/A	C CORP	N/A	N/A	N/A	X	
L&M HOME CARE SERVICES, INC 06-1389272									
365 MONTAUK AVENUE									
NEW LONDON, CT 06320	HOME THERAPY	CT	N/A	C CORP	N/A	N/A	N/A	X	
LAWRENCE & MEMORIAL INDEMNITY COMPANY, LTD.									
- 98-1021436, PO BOX 1159, GRAND CAYMAN,		CAYMAN							
CAYMAN ISLANDS KY1-1102	INSURANCE	ISLANDS	N/A	C CORP	N/A	N/A	N/A	X	
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Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No		
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?					
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		X		
b	Gift, grant, or capital contribution to related organization(s)	1b		X		
С	Gift, grant, or capital contribution from related organization(s)	1c		X		
	Loans or loan guarantees to or for related organization(s)	1d		X		
	Loans or loan guarantees by related organization(s)	1e		X		
f	Dividends from related organization(s)	1f		X		
	Sale of assets to related organization(s)	1g		X		
	Purchase of assets from related organization(s)	1h		X		
	Exchange of assets with related organization(s)	1i		X		
	Lease of facilities, equipment, or other assets to related organization(s)	1j	X			
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	Х			
1	Performance of services or membership or fundraising solicitations for related organization(s)	11	X			
	Performance of services or membership or fundraising solicitations by related organization(s)	1m	X			
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		X		
	Sharing of paid employees with related organization(s)	10		X		
р	Reimbursement paid to related organization(s) for expenses	1p	X			
	Reimbursement paid by related organization(s) for expenses	1q	X			
r	Other transfer of cash or property to related organization(s)	1r	Х			
s	Other transfer of cash or property from related organization(s)	1s	X			
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.						

(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	<b>(c)</b> Amount involved	(d)  Method of determining amount involved
(1) CENTURY FINANCIAL SERVICES, INC.	М	2,001,726.	COMPARABLE MARKET VALUE
(2) CENTURY FINANCIAL SERVICES, INC.	P	2,001,726.	TRANSACTION REVIEW
(3) MEDICAL CENTER PHARMACY, INC	L	68,057,501.	COMPARABLE MARKET VALUE
(4) MEDICAL CENTER PHARMACY, INC	Q	73,621,217.	TRANSACTION REVIEW
(5) NORTHEAST MEDICAL GROUP, INC	L	7,953,074.	COMPARABLE MARKET VALUE
(6) NORTHEAST MEDICAL GROUP, INC	М	47,651,590.	COMPARABLE MARKET VALUE

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a)  Name of other organization	<b>(b)</b> Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(7)NORTHEAST MEDICAL GROUP, INC	P	33,436,969.	TRANSACTION REVIEW
(8)NORTHEAST MEDICAL GROUP, INC	S	4,669,000.	CASH
(9)YALE NEW HAVEN AMBULATORY SERVICES CORP	L	6,623,884.	COMPARABLE MARKET VALUE
(10)YALE NEW HAVEN AMBULATORY SERVICES CORP	Q	7,832,984.	TRANSACTION REVIEW
(11)YALE NEW HAVEN CARE CONTINUUM CORP	L	4,300,902.	COMPARABLE MARKET VALUE
(12)YALE NEW HAVEN CARE CONTINUUM CORP	Q	5,175,961.	TRANSACTION REVIEW
(13)YALE NEW HAVEN HEALTH SERVICES CORP	J	3,278,000.	COMPARABLE MARKET VALUE
(14)YALE NEW HAVEN HEALTH SERVICES CORP	L	28,736,686.	COMPARABLE MARKET VALUE
(15)YALE NEW HAVEN HEALTH SERVICES CORP	М	240,441,569.	COMPARABLE MARKET VALUE
(16)YALE NEW HAVEN HEALTH SERVICES CORP	P	230,992,216.	TRANSACTION REVIEW
(17)YALE NEW HAVEN HEALTH SERVICES CORP	Q	37,915,079.	TRANSACTION REVIEW
(18)YALE NEW HAVEN HEALTH SERVICES CORP	R	15,696,369.	CASH
(19)YALE NEW HAVEN HEALTH SERVICES CORP	S	5,836,451.	CASH
(20)YALE NEW HAVEN MEDICAL CENTER INC	K	289,712.	COMPARABLE MARKET VALUE
(21)YNHH PHYSICIANS CORP	R	73,343.	CASH
(22)			
(23)			
(24)			

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Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e) Are al partners 501(c) orgs.		(f)	(g)	(	h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under sections 512-514)	partners	Sec.	Share of	Share of	Disp	ropor- nate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera	or Percentage
of entity		(state or foreign	excluded from tax under	orgs.	(3) ?	total	end-of-year	alloca	tions?	of Schedule K-1	partne	ownership
		country)	sections 512-514)	Yes 1		income	assets	Yes	No	(Form 1065)	Yes N	ю
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Part VII Supplemental Information  Provide additional information for responses to questions on Schedule R (see instructions).
PART II, COLUMN F - DIRECT CONTROLLING ENTITY OF TAX EXEMPTS ORGANIZATIONS:
NAME OF RELATED ORGANIZATION:
GREENWICH HOSPITAL
DIRECT CONTROLLING ENTITY: GREENWICH HEALTH CARE SERVICES, INC. THROUGH
5/12/16, AFTER YALE NEW HAVEN HEALTH SERVICES CORPORATION.
NAME OF RELATED ORGANIZATION:
PERRYRIDGE CORPORATION
DIRECT CONTROLLING ENTITY: GREENWICH HEALTH CARE SERVICES, INC. THROUGH
5/12/16, AFTER GREENWICH HOSPTIAL.
NAME OF RELATED ORGANIZATION:
THE GREENWICH HOSPITAL ENDOWMENT FUND INC
DIRECT CONTROLLING ENTITY: GREENWICH HEALTH CARE SERVICES, INC. THROUGH
5/12/16, AFTER GREENWICH HOSPTIAL.