Form 8453-EO

Exempt Organization Declaration and Signature for Electronic Filing

 [48

For calendar year 2015, or tax year beginning OCT 1

, 2015, and ending SEP 30

OMB No. 1545-1879

For use with Forms 990, 990-EZ, 990-PF, 1120-POL, and 8868

Department of the Treasury Internal Revenue Service Name of exempt organization YALE NEW HAVEN HEALTH SERVICES **Employer identification number** CORPORATION 22-2529464 Part I Type of Return and Return Information (Whole Dollars Only) Check the box for the type of return being filed with Form 8453-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a below and the amount on that line of the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). If you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. 1a Form 990 check here LX b Total revenue, if any (Form 990, Part VIII, column (A), line 12) b Total revenue, if any (Form 990-EZ, line 9) 2a Form 990-EZ check here ▶ L b Total tax (Form 1120-POL, line 22) 3a Form 1120-POL check here 4a Form 990-PF check here b Tax based on investment income (Form 990-PF, Part VI, line 5) b Balance due (Form 8868, Part I, line 3c or Part II, line 8c) 5a Form 8868 check here Declaration of Officer I authorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. 🛘 If a copy of this return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I certify that I executed the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Form 990/990-ÉZ/990-PF (as specifically identified in Part I above) to the selected state agency(ies). Under penalties of perjury, I declare that I am an officer of the above named organization and that I have examined a copy of the organization's 2015 electronic return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any retung Sign EXECUTIVE VP & CFO Here Part III Declaration of Electronic Return Originator (ERO) and Paid Preparer(see instructions) I declare that I have reviewed the above organization's return and that the entries on Form 8453-EO are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The organization officer will have signed this form before I submit the return. I will give the officer a copy of all forms and information to be filed with the IRS, and have followed all other requirements in Pub. 4163, Modernized e-file (MeF) Information for Authorized IRS e-file Providers for Business Returns. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge. Check if Check ERO's SSN or PTIN ERO's Use HAVEN CORPORATI Only 789 HOWARD AVENUE address, and ZIP code NEW HAVEN, CT 06519 Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. Declaration of preparer is based on all information of which the preparer has any knowledge. Print/Type preparer's name Preparer's signature Date Check PTIN Paid self- employed PHILLIP E GROFF 7/31/2017 P01247783

PHILADELPHIA, PA 19103

KPMG LLP Firm's address ▶ 1601 MARKET STREET

Preparer

Use Only

Firm's name

13-5565207

267-256-1756

Firm's EIN ▶

Phone no.

PUBLIC INSPECTION COPY

EXTENDED TO AUGUST 15, 2017

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047 2015 Open to Public Inspection

▶ Do not enter social security numbers on this form as it may be made public. Department of the Treasury Internal Revenue Service Information about Form 990 and its instructions is at www.irs.gov/form990.

A For the 2015 calendar year, or tax year beginning OCT 1, 2015 and ending SEP 30,

В	Chec	k if C Name of organization		50, 20	_	
	appli	YALE NEW HAVEN HEALTH SERVICES		D Employer ide	entifica	ation number
٦	- A	dicess CORPORATION				
Ĭ		ane		ļ		
ř		Doing business as Number and street (or P.O. box if mail is not delivered to street address)		22	2-25	29464
'n	— re		Room/suite	E Telephone nu	ımber	
L	Ire	703 HOWARD AVENUE	_			88-6088
_		I and a remainded coding a first the first business code		G Gross receipts \$		565,851,056
	rei	NEW HAVEN, CT 06519		H(a) Is this a gro		
L	ltio	F Name and address of principal officer:MARNA BORGSTROM		for subordir		
		789 HOWARD AVE, NEW HAVEN, CT 06519		H(b) Are all subordin		
1	Tax-	exempt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or	527			
J	Web	site: WWW.YNHHS.ORG	027			st. (see instructions)
K	Form	of organization: X Corporation Trust Association Other	I Vent	H(c) Group exen	iption r	number >
F	art	Summary	I L TEAT C	ii iorinalion, 136	ol M s	State of legal domicile; C'
_	, 1	Briefly describe the organization's mission or most significant activities: TO PR	ОМОТЕ	מגוחדמגעים	TD	
Activities & Governance		SCIENTIFIC AND EDUCATIONAL ACTIVITIES.	OHOIE	CHARTIAB	<u>nr,</u>	
Ë	2		-1 - 1			
20	3					
Ö	4	Number of independent voting members of the reversion bank (2)		********	3	18
90	5	Number of independent voting members of the governing body (Part VI, line 1b)			4	16
įį	6	Total number of individuals employed in calendar year 2015 (Part V, line 2a)			5	2398
ŧ	1 7	Total number of volunteers (estimate if necessary)	***************************************		6	17
ď		- 1 of the divided business revenue from Fart VIII, column (C), line 12			7a	2,711,626.
_	+-	b Net unrelated business taxable income from Form 990-T, line 34		····	7b	268,200.
	8	Contributions and an at (2) at the		Prior Year		Current Year
Revenue		Contributions and grants (Part VIII, line 1h)			0.	0.
\$	9	Program service revenue (Part VIII, line 2g)	43	32,503,09	1. 5	03,368,906.
æ		investment income (Part VIII, column (A), lines 3, 4, and 7d)	Full-action	32,19	9.	618,521.
	111	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	_ 1	.7,317,27		11,059,363.
_	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	44	9,852,56	3. 5	15,046,790.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	52.50	308,500	5.	496,122.
	14	Benefits paid to or for members (Part IX, column (A), line 4)			0.	0.
Expenses	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5.10)	23	8,244,11	5. 2	54,461,742.
ä	162	Professional fundraising fees (Part IX, column (A), line 11e)	274.5).	0.
<u></u>	1 5	(total full draising expenses (Part IX, column (D), line 25)] .		-	
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	19	1,700,930	1. 2	38,664,336.
	110	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	43	0.253.549	1 4	93,622,200.
	I 19	Revenue less expenses. Subtract line 18 from line 12	1	9,599,023	 	21,424,590.
t Assets or od Balances				nning of Current Ye		
age	20	Total assets (Part X, line 16)	- Juga	1,306,178,20		End of Year
A	21	Total liabilities (Part X, line 26)	1494	1,150,284,62		1,600,675,101.
Pert		Net assets or fund balances, Subtract line 21 from line 20	15	5,893,581		1,146,369,896. 54,305,205.
	itt II	Signature Block				
Unde	er pen	alties of perjury, I declare that I have examined this return, including accompanying schedules are	nd statement	s and to the heat of	- Long	andada a a di batta ti ta
true,	corre	ct, and complete. Declaration of preparation (other than officer) is based on all information of which	nrenarec ha	s, and to the pest of	ту кпо	owleage and belief, it is
		19/VICON Trimmers	hichard (19	s any knowledge.	1/20	1=1
Sign	1	Signature of officer		Date	Jav	1/
Here	3	VINCENT TAMMARO, EXECUTIVE VP & CFO		- Date		
		Type or print name and title				
		Print/Type preparer's name Preparer's signature	TDate			DVIII .
Paid		PHILLIP E. GROFF		CHECK		PTIN
Prepa	arer	Firm's name KPMG LLP	V 1//	31/2017 # self-emp	loyed	P01247783
Use (Firm's address 1601 MARKET STREET		Firm's EIN	. 13	3-5565207
	79	PHILADELPHIA, PA 19103				
May	the I	RS discuss this return with the preparer shown above? (see instructions)		Phone no. 2	67-2	256-1756
-viczy		this return with the preparer snown above? (see instructions)				You Y N

Pa	Check if Schedule O contains a response or note to any line in this Part III
1	Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission:
'	TO FURTHER INNOVATION AND EXCELLENCE IN PATIENT CARE, TEACHING,
	RESEARCH AND SERVICE TO ITS COMMUNITIES AND SUPPORT ITS MEMBER
	HEALTHCARE ORGANIZATIONS.
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$386 , 546 , 152 •including grants of \$\$ 496 , 122 •) (Revenue \$\$ 512 , 150 , 678 •)
	SEE SCHEDULE O
4b	(Code:) (Expenses \$
4c	(Code:) (Expenses \$
.•	
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses ► 386,546,152.

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YALE NEW HAVEN HEALTH SERVICES

Form 990 (2015) CORPORATION
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	X	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		١	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			,,
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
46	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	₩
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	, , , , , ,	14a		Λ
D	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	140		
IJ	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	5		<u> </u>
10	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19	<u> </u>	Х

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YALE NEW HAVEN HEALTH SERVICES

Form 990 (2015) CORPORATION

Part IV Checklist of Required Schedules (continued)

			Yes	No
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			٠,,
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			. v
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			х
07	complete Schedule L, Part II	26		Α.
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member	07		X
20	of any of these persons? If "Yes," complete Schedule L, Part III	27		25
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		х
a b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
	An entity of which a current or former officer, director, trustee, or key employee; in res, complete our data E, rath mills	200		
·	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			_
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	

Form 990 (2015)

CORPORATION

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Part V	St	atements Regarding Other IRS Filings and Tax Compliance
	Ch	pack if Schodula O contains a response or note to any line in this Part V

	Check if Contradic C Contains a response of field to any line in this fact v					ш
		Ι.	1 425		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	435			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	· ·			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and r			4.		Х
20	(gambling) winnings to prize winners? Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	 I	I	1c		22
Za		20	2398			
h	filed for the calendar year ending with or within the year covered by this return	2a		2b	Х	
D	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions			20		
За	Did			За	Х	
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule			3b	X	
	At any time during the calendar year, did the organization have an interest in, or a signature or other					
	financial account in a foreign country (such as a bank account, securities account, or other financial		•	4a		Х
b	If "Yes," enter the name of the foreign country:		,			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	ccour	nts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			5b		Х
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the					
	any contributions that were not tax deductible as charitable contributions?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribute	tions o	or gifts			
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices	provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as rec	quired			
	to file Form 8282?	ı		7с		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of			7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont			7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Formation and the organization of qualified intellectual property, did the organization file Formation and the organization of qualified intellectual property, did the organization file Formation of qualified intellectual property, did the organization file Formation of qualified intellectual property, did the organization file Formation of qualified intellectual property, did the organization file Formation of qualified intellectual property, did the organization file Formation of qualified intellectual property, did the organization file Formation of qualified intellectual property, did the organization file Formation of qualified intellectual property, did the organization file Formation of qualified intellectual property in the property of th			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, a			7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	•				
•				8		
9	Sponsoring organizations maintaining donor advised funds.			00		
b	Did the sponsoring organization make any taxable distributions under section 4966? Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9a 9b		
10	Section 501(c)(7) organizations. Enter:			90		
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:		1			
а	Gross income from members or shareholders	11a	1			
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	Note. See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans	13b				
	Enter the amount of reserves on hand	13c				
				14a		Х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul	e O		14b		
				_	$\Delta \Delta \Delta$	1001-

Form 990 (2015)

22-2529464

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 18			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 16			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Х	
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	37	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		37	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe		v	
	in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Λ	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
_	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	45-	Х	
	The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization	15a 15b	X	
ь	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	130	21	
16-	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
···u	taxable entity during the year?	16a		х
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	104		
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ► NONE			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) is	vailab	le	
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	finan	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records:			
	DENIS DONEGAN - 203-688-6088			
	789 HOWARD AVE, NEW HAVEN, CT 06519			

CORPORATION

Form 990 (2015)

Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII
--

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (Ď), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099 MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organiza (A)	(B)			(()			(D)	(E)	(F)		
Name and Title	Average		not c		more	than		Reportable	Reportable	Estimated		
	hours per week					is bot or/trus		compensation from	compensation from related	amount of other		
	(list any hours for related	e or director	tee			sated		the organization:		the organization	organizations (W-2/1099-MISC)	compensation from the organization
	organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W 27 1000 IVIIOO)		and related organizations		
(1) MARNA BORGSTROM	16.00	=	=	0	~	工 も	ш.					
PRESIDENT & CEO	24.00	Х		х				1,186,658.	1,779,987.	892,153.		
(2) VINCENT CALARCO	1.00											
SECRETARY & TRUSTEE	1.00	Х		Х				0.	0.	0.		
(3) JOSEPH CRESPO	1.00											
CHAIRMAN & TRUSTEE	1.00	Х		Х				0.	0.	0.		
(4) MARY FARRELL	1.00	l										
TRUSTEE	1.00	Х						0.	0.	0.		
(5) THOMAS KETCHUM	1.00											
TRUSTEE	1.00	Х						0.	0.	0.		
(6) JOHN LAHEY	1.00							0.	0	0		
TRUSTEE (7) MARKEN LENDER	1.00	Х						0.	0.	0.		
(7) MARVIN LENDER TRUSTEE	1.00	x						0.	0.	0.		
(8) JULIA MCNAMARA	1.00	^						0.	0.	0.		
VICE CHAIR & TRUSTEE	1.00	Х		x				0.	0.	0.		
(9) NEWMAN MARSILIUS, III	1.00							•				
TRUSTEE	2.00	х						0.	0.	0.		
(10) BARBARA MILLER	1.00											
TRUSTEE	2.00	Х						0.	0.	0.		
(11) BENJAMIN POLAK	1.00											
TRUSTEE	0.00	Х						0.	0.	0.		
(12) MEREDITH REUBEN	1.00											
TRUSTEE	1.00	Х						0.	0.	0.		
(13) PETER SALOVEY	1.00								_	_		
TRUSTEE	1.00	Х						0.	0.	0.		
(14) ELLIOT SUSSMAN	1.00	l										
TRUSTEE	0.00							0.	0.	0.		
(15) JAMES TORGERSON	1.00									•		
TRUSTEE	1.00				_		_	0.	0.	0.		
(16) JOHN TOWSEND, III	1.00								0.	^		
TRUSTEE	1.00				_		\vdash	0.	0.	0.		
(17) CARLTON HIGHSMITH TRUSTEE	0.00							0.	0.	0.		
IVOSIEE	1 0.00	Γ_{∇}						<u> </u>	0.	C 000 (2015		

Form 990 (2015)

101111000 (2010)												<u> </u>
Part VII Section A. Officers, Directors, Trus	stees, Key Em	ploy	/ees	, an	d Hi	ghe	st C	ompensated Employe	es (continued)			
(A)	(B)					(D)	(E)		(F)			
Name and title	Average	(do	not c	Pos			one	Reportable	Reportable	Es	stimate	∍d
	hours per	box	, unle	ss pe	rson	is bot	th an	compensation	compensation	an	nount	of
	week	_	cer ar	nd a c	irecto	or/trus	itee)	from	from related		other	
	(list any	ector						the	organizations	l .	pensa	
	hours for related	or dir	gg.			ated		organization	(W-2/1099-MISC)	l	om th	
	organizations	ustee	truste		a)	suadi		(W-2/1099-MISC)		,	anizat	
	below	ual trı	ional		ploye	t com	١.			l	d relat anizati	
	line)	Individual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	ormer			l	ailizati	0115
(18) R. ALAN HUNTER - EFF 9/8/16	1.00	_	† -		×		 -					
TRUSTEE		Х						0.	0.			0.
(19) STEPHEN ALLEGRETTO	1.00											
VP	39.00			Х				15,132.	531,120.	20	3,1	29.
(20) WILLIAM ASELTYNE	8.00											
SR. VP	32.00			Х				169,824.	746,163.	27	4,1	07.
(21) DANIEL BARCHI - END 11/30/15	8.00											
SR. VP	32.00			Х				180,868.	723,473.	26	8,4	<u>62.</u>
(22) GAYLE CAPOZZALO	40.00									_		
EXECUTIVE VP	0.00			Х				1,462,558.	0.	3	8,2	85.
(23) EUGENE COLUCCI	4.00											
VP	36.00			Х				61,119.	550,067.	20	8,7	34.
(24) RICHARD D'AQUILA	8.00											
EXECUTIVE VP	32.00			Х				373,369.	1,493,476.	47	4,5	85.
(25) MICHAEL DIMENSTEIN	2.00									_		
VP (CURRENT YEAR COMP)	38.00			Х				18,836.	452,101.	8	2,7	<u> 11.</u>
(26) MICHAEL DIMENSTEIN	2.00											_
VP (VESTED DEFERRED COMP)	38.00			X				46,576.	1,117,798.			0.
1b Sub-total								3,514,940.	7,394,185.		,442,	
c Total from continuation sheets to Part V	II, Section A						ightharpoons	10,835,211.		4	,015,	,069
d Total (add lines 1b and 1c)								14,350,151.	16,209,143.	6	,457,	235
2 Total number of individuals (including but	not limited to th	ose	liste	ed a	bove	e) wl	ho re	eceived more than \$100	0,000 of reportable			
compensation from the organization												548
											Yes	No
3 Did the organization list any former officer			-	-		-		•				
line 1a? If "Yes," complete Schedule J for	such individual									3	Х	
4 For any individual listed on line 1a, is the s	um of reportab	le co	omp	ensa	atior	n and	d oth	her compensation from	the organization			
and related organizations greater than \$15	0,000? If "Yes,	" co	mpl	ete S	Sche	edul	e J f	or such individual		4	Х	
5 Did any person listed on line 1a receive or	accrue compei	nsat	ion 1	from	any	uni	relat	ed organization or indiv	idual for services			

rendered to the organization? If "Yes," complete Schedule J for such person . Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

	. 3	
(A) Name and business address	(B) Description of services	(C)
	Description of services	Compensation
EPIC SYSTEMS CORPORATION		
1979 MILKY WAY, VERONA, WI 53593	CONSULTING	9,987,101.
MASON INC		
23 AMITY ROAD, BETHANY, CT 06524	CONSULTING	5,774,168.
REGAN TECHNOLOGIES CORPORATION, 860 N.		
MAIN STREET EXT., WALLINGFORD, CT 06492	CONSULTING	4,113,872.
TOWERS WATSON DELAWARE INC, 901 NORTH		
GLEBE ROAD, SUITE 600, ARLINGTON, VA 22203	CONSULTING	2,896,086.
TOBIN CARBERRY O'MALLEY		
43 BROAD STREET, NEW LONDON, CT 06320	CONSULTING	2,487,008.
2 Total number of independent contractors (including but not limited to those liste	d above) who received more than	
\$100,000 of compensation from the organization > 134		

YALE NEW HAVEN HEALTH SERVICES CORPORATION

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Form	990

Part VII Section A. Officers, Directors, Tru	stees, Key Er	nplo	oyee	s, a	nd l	ligh	est	Compensated Employ	ees (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average hours	(cl	heck	Pos all t			ly)	Reportable compensation	Reportable compensation	Estimated amount of
	per week (list any hours for related organizations below	Individual trustee or director	nstitutional trustee		Key employee	Highest compensated employee	31	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) WILLIAM GEDGE - RET 9/30/16	line)	Indivi	Institu	Officer	Key er	Highe	Former			
SR. VP (CURRENT YEAR COMP)	0.00			Х				794,459.	0.	156,451.
(28) WILLIAM GEDGE - RET 9/30/16 SR. VP (VESTED DEFERRED COMP)	0.00			х				3,498,400.	0.	0.
(29) WILLIAM JENNINGS EXECUTIVE VP	8.00 32.00			х				227,181.	908,724.	317,179.
(30) ALAN KLIGER SR. VP	39.00			х				0.	788,285.	125,640.
(31) NANCY LEVITT-ROSENTHAL VP	8.00 32.00			х				88,273.	353,088.	154,114.
(32) PATRICK MCCABE SR. VP	14.00 26.00			х				251,241.	466,589.	249,847.
(33) KEVIN MYATT SR. VP	16.00 24.00			х				324,823.	487,235.	266,850.
(34) JAMES MORRIS VP	2.00 38.00			х				15,034.	391,302.	147,137.
(35) CHRISTOPHER O'CONNOR EXECUTIVE VP & COO	33.00			х				1,210,574.	0.	
(36) VINCENT PETRINI SR. VP	1.00			х				0.	611,342.	
(37) CAROLYN SALSGIVER	8.00			х				79,095.	316,380.	
(38) JOHN SKELLY VP	1.00			х				58,943.	530,492.	
(39) JAMES STATEN - END 1/2/16 EXECUTIVE VP, CFO & TREASURER	16.00 24.00			х				552,439.		429,112
(40) VINCENT TAMMARO EXECUTIVE VP. CFO & TREASURER	16.00			X				268,535.	-	235,088
(41) MELISSA TURNER	1.00							-		
VP (42) DAVID WURCEL	1.00			Х				0.		147,594.
VP (43) NORMAN ROTH	39.00 8.00			Х				0.		109,551.
EXECUTIVE VP (44) PAMELA SCAGLIARINI	32.00			Х				215,411.		113,148.
SR. VP (45) PRATHIBHA VARKEY, MD-EFF 5/2/16	39.00			Х				0.	505,853.	108,905.
SR. VP (46) JOSEPH BISSON	39.00			Х				0.	0.	0.
VP	0.00					х		494,210.	0.	88,448.

CORPORATION

Form 990 CORPORAT:									22-252	9464
Part VII Section A. Officers, Directors, Tru	ustees, Key Er	nplo	oyee	es, a	nd l	ligh	est	Compensated Employ	rees (continued)	
(A)	(B)	<u> </u>	•	((C)			(D)	(E)	(F)
Name and title	Average			Pos		ı		Reportable	Reportable	Estimated
Name and title	1	/_					. 1 3	•		
	hours	(C	neci	k all	tnat	app	iy)	compensation	compensation	amount of
	per				1			from	from related	other
	week				1	yee		the	organizations	compensation
	(list any	(list any 흥 을		읦		organization	(W-2/1099-MISC)	from the		
	hours for	dire			1	a p		(W-2/1099-MISC)		organization
	related	e or	stee		1	Sate		 `		and related
	organizations	nste	Institutional trustee		eg G	Highest compensated employee				organizations
	balani	la t	ona		Key employee	100				Organizations
	pelow	Ņ	ţţ	Officer	/em	hest	Former			
	(list any hours for related organizations below line)	lnd	lus	₽	ş.	ijĔ	휸			
(47) STEPHEN CARBERY	40.00									
VP	0.00	1			1	Х		409,820.	0.	71,499
	40.00	<u> </u>	-	-	 			103/0200	•	, _ , _ , _ ,
(48) LISA STUMP		1			1	l				
VP	0.00				1	Х		420,495.	0.	73,290
(49) RICHARD STAHL	40.00									
PHYSICIAN	0.00	1			1	х		628,275.	0.	30,528
		<u> </u>	-	-	-			020,275.	0.	30,320
(50) MICHAEL ANGELINI	40.00				1				_	
VP	0.00				1	Х		382,676.	0.	86,156
(51) FRANK CORVINO - RET 12/31/14	0.00				İ					
FORMER OFFICER	0.00	ł			1		х	915,327.	0.	3,640
		<u> </u>	-	-	-	_	122	713,321.	0.	3,040
(52) ROBERT NORDGREN, MD-RET 3/27/15	0.00				1			_		
FORMER OFFICER	0.00				1		X	0.	383,437.	134,377
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								10,835,211.		

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Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) (**D)** Revenue excluded Related or Total revenue Unrelated from tax under exempt function husiness revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns **b** Membership dues 1b c Fundraising events d Related organizations 1d e Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above g Noncash contributions included in lines 1a-1f: \$ h Total. Add lines 1a-1f Business Code 2 a MANAGEMENT SERVICES Program Service Revenue 900099 369,966,063 369,596,338 369,725 b SYSTEM SUPPORT SERVICES 900099 45,252,540 45,188,230 64,310 c INSURANCE PREMIUMS 900099 41,810,272 41,810,272 d MANAGEMENT SERVICES-EPIC 621990 29,940,224 29,940,224 EMERGENCY PREPAREDNESS PROGRAM 900099 16,242,425 16,242,425 900099 157,382, 157,382 All other program service revenue g Total. Add lines 2a-2f 503,368,906. Investment income (including dividends, interest, and 50,700 50,700. other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 6 a Gross rents **b** Less: rental expenses c Rental income or (loss) d Net rental income or (loss) ... 7 a Gross amount from sales of (i) Securities (ii) Other 51,372,087 assets other than inventory b Less: cost or other basis 50,804,266. and sales expenses 567,821. c Gain or (loss) 567,821 567,821. d Net gain or (loss) 8 a Gross income from fundraising events (not Revenue including \$ contributions reported on line 1c). See Part IV, line 18 a Other **b** Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 a **b** Less: direct expenses c Net income or (loss) from gaming activities ... 10 a Gross sales of inventory, less returns and allowances a **b** Less: cost of goods sold **c** Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a OTHER ANCILLARY INCOME 900099 8,781,772 8,781,772 b CORPORATE CONTRACTING 621990 2,277,591 2,277,591 С d All other revenue e Total. Add lines 11a-11d 11,059,363 515,046,790. Total revenue. See instructions. 511,716,643. 2,711,626 618,521

Part IX Statement of Functional Expenses

Secti	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).							
	Check if Schedule O contains a respo	nse or note to any line in			X			
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses			
1	Grants and other assistance to domestic organizations							
	and domestic governments. See Part IV, line 21	496,122.	496,122.					
2	Grants and other assistance to domestic							
	individuals. See Part IV, line 22							
3	Grants and other assistance to foreign							
	organizations, foreign governments, and foreign							
	individuals. See Part IV, lines 15 and 16							
4	Benefits paid to or for members							
5	Compensation of current officers, directors,	10 040 005						
	trustees, and key employees	13,942,826.		13,942,826.				
6	Compensation not included above, to disqualified							
	persons (as defined under section 4958(f)(1)) and							
	persons described in section 4958(c)(3)(B)	100 507 715	150 226 560	20 171 147				
7	Other salaries and wages	188,507,715.	158,330,568.	30,171,147.				
8	Pension plan accruals and contributions (include	9 390 000	7 3/3 025	2 046 002				
^	section 401(k) and 403(b) employer contributions)	2,330,000.	7,343,925. 22,849,159.	2,046,083. 6,365,978.				
9	Other employee benefits	13 406 056	10,484,876.	2,921,180.				
10 11	Payroll taxes	13,400,030.	10,404,070.	2, 721, 100.				
	Fees for services (non-employees): Management							
a h		5,525,492.		5,525,492.				
C	Legal Accounting	2,269,601.		2,269,601.				
d	Lobbying							
e	Professional fundraising services. See Part IV, line 17							
f	Investment management fees							
g	Other. (If line 11g amount exceeds 10% of line 25,							
·	column (A) amount, list line 11g expenses on Sch O.)	65,748,341.	51,421,778.	14,326,563.				
12	Advertising and promotion							
13	Office expenses	3,091,943.	2,418,209.	673,734.				
14	Information technology							
15	Royalties							
16	Occupancy	71,974,323.	56,291,118.	15,683,205.				
17	Travel							
18	Payments of travel or entertainment expenses							
	for any federal, state, or local public officials	2 041 600	1 506 740	111 066				
19	Conferences, conventions, and meetings	2,041,608.	1,596,742.	444,866.				
20	Interest							
21	Payments to affiliates	50 198 394	39,260,164.	10,938,230.				
22 23	In a company of	29,701,962.		10,550,250				
23 24	Other expenses. Itemize expenses not covered	23770273020	23770273020					
27	above. (List miscellaneous expenses in line 24e. If line							
	24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)							
а	TELEPHONE & DATA COMMUN	6,465,938.	5,057,010.	1,408,928.				
b	DUES, FEES & MEMBERSHIP	1,225,636.	958,570.	267,066.				
С	CLINICAL PROGRAM & MISC	334,922.	262,551.	72,371.				
d	BOOKS & SUBSCRIPTIONS	86,176.	67,398.	18,778.				
е	All other expenses							
25	·	493,622,200.	386,546,152.	107,076,048.	0.			
26	$\textbf{\textit{Joint costs}}. \ Complete \ this \ line \ only \ if \ the \ organization$							
	reported in column (B) joint costs from a combined							
	educational campaign and fundraising solicitation.							
	Check here if following SOP 98-2 (ASC 958-720)				F 000 (004 F)			

Form 990 (2015)
Part X Balance Sheet

Pa	rt X	Balance Sheet					
		Check if Schedule O contains a response or not	e to ar	ny line in this Part X			
					(A)		(B) End of year
					Beginning of year		End of year
	1	Cash - non-interest-bearing	25,319,141.	1	17 261 272		
	2	Savings and temporary cash investments			25,319,141.	2	47,364,273.
	3	Pledges and grants receivable, net		948,323,682.	3	045 700 122	
	4	Accounts receivable, net			940,323,002.	4	945,789,133.
	5	Loans and other receivables from current and fo					
		trustees, key employees, and highest compensa				_	
		Part II of Schedule L				5	
	6	Loans and other receivables from other disquali	-	•			
		section 4958(f)(1)), persons described in section					
		employers and sponsoring organizations of sect		·			
Assets		employees' beneficiary organizations (see instr).		· ·		6	
Ass	7	Notes and loans receivable, net				7	
	8	Inventories for sale or use			37,266,846.	8 9	28,877,477.
	9	Prepaid expenses and deferred charges	 I		37,200,040.	9	20,011,411.
	lua	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	100	344 222 010			
	۱	Less: accumulated depreciation	10a	233 566 637	135 345 655	10c	110,655,373.
	I				9,740,825.	11	110,033,373.
	11 12	Investments - publicly traded securities Investments - other securities. See Part IV, line 1	98,131,949.	12	48,866,348.		
	13	Investments - other securities. See Part IV, line in Investments - program-related. See Part IV, line	0.	13	367,072,392.		
	14	Intangible assets	52,050,105.	14	52,050,105.		
	15	Other assets. See Part IV, line 11			32,030,1030	15	32/030/1031
	16	Total assets. Add lines 1 through 15 (must equa			1,306,178,203.	16	1,600,675,101.
	17	Accounts payable and accrued expenses			77,717,706.	17	103,938,861.
	18	Grants payable		18			
	19	Deferred revenue			129,406,928.	19	102,374,499.
	20	Tax-exempt bond liabilities			832,360,451.	20	810,532,314.
	21	Escrow or custodial account liability. Complete I			· · ·	21	
S	22	Loans and other payables to current and former					
ijĘ		key employees, highest compensated employee					
Liabilities		Complete Part II of Schedule L				22	
=	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelated	d third	parties		24	
	25	Other liabilities (including federal income tax, pa					
		parties, and other liabilities not included on lines	17-24). Complete Part X of			
		Schedule D			110,799,537.	25	129,524,222.
	26	Total liabilities. Add lines 17 through 25			1,150,284,622.	26	1,146,369,896.
		Organizations that follow SFAS 117 (ASC 958), ched	ck here ▶ X and			
es		complete lines 27 through 29, and lines 33 an					
anc	27	Unrestricted net assets			155,893,581.	27	454,305,205.
Fund Balances	28	Temporarily restricted net assets				28	
nd	29					29	
		Organizations that do not follow SFAS 117 (A	SC 95	8), check here 🕨 📖 📗			
ğ		and complete lines 30 through 34.					
Set	30	Capital stock or trust principal, or current funds				30	
As	31	Paid-in or capital surplus, or land, building, or eq				31	
Net Assets or	32	Retained earnings, endowment, accumulated in			155 002 501	32	 4E4 20E 20E
_	33	Total net assets or fund balances			155,893,581.	33	454,305,205.
	34	Total liabilities and net assets/fund balances			1,306,178,203.	34	1,600,675,101.

Form **990** (2015)

Pa	TXI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)		515,			
2	Total expenses (must equal Part IX, column (A), line 25)	2	493,			
3	Revenue less expenses. Subtract line 2 from line 1	3			4,5	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	155,	, 89	3,5	81.
5	Net unrealized gains (losses) on investments	5	240,	, 78	5,9	44.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9	36,	, 20	1,0	90.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10	454,	, 30	5,2	05.
Pai	t XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>			
			_		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_ [
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.	_			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,				
	consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit	:			
	Act and OMB Circular A-133?			За	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required					
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b	Х	

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

YALE NEW HAVEN HEALTH SERVICES CORPORATION

Employer identification number 22-2529464

Pa	rt I	Reason for Public (Charity Status (All organizations must co	omplete th	is part.) Se	ee instructions.		
The o	organ	ization is not a private found	ation because it is: (For lines 1 through 11, o	check only	one box.)			
1		A church, convention of ch	urches, or association	on of churches described	d in sectio	n 170(b)(1	I)(A)(i).		
2		A school described in secti	ion 170(b)(1)(A)(ii).	Attach Schedule E (Forn	n 990 or 99	90-EZ).)			
3		A hospital or a cooperative	hospital service orga	anization described in s e	ection 170	(b)(1)(A)(ii	i).		
4		A medical research organiz					-	the hospital's name.	
		city, and state:	· ·	,			(,	
5		An organization operated for	or the benefit of a co	llege or university owner	d or operat	ted by a g	overnmental unit describ	ed in	
•		section 170(b)(1)(A)(iv). (C		nego er armonen, en me	a o. opo.a	,			
6		A federal, state, or local gov	•	nental unit described in	section 17	70(h)(1)(A)	(v)		
7	H	An organization that norma	-					nublic described in	
′		· ·	•	ililai part of its support i	ioiii a gov	emmema	unit or from the general	public described in	
0		section 170(b)(1)(A)(vi). (C	-	(4)(A)(vi) (Complete Den	+ II \				
8		A community trust describe			-				
9	ш	An organization that norma	*	•	-		· · · · · · · · · · · · · · · · · · ·	•	
		activities related to its exen	-					•	
		income and unrelated busin		(less section 511 tax) from	om busine	sses acqu	ired by the organization	after June 30, 1975.	
		See section 509(a)(2). (Cor	•						
10	v	An organization organized a	•	*	-				
11	Δ	An organization organized a	•	•	-		· · · · · · · · · · · · · · · · · · ·		
		more publicly supported or	-					heck the box in	
	lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g.								
а	Λ	Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving							
	the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting								
		organization. You must complete Part IV, Sections A and B.							
b			anization supervised	I or controlled in connec	tion with it	s support	ed organization(s), by ha	ving	
		control or management o	f the supporting orga	anization vested in the s	ame perso	ons that co	ontrol or manage the sup	ported	
		organization(s). You mus	t complete Part IV,	Sections A and C.					
С			grated. A supporting	g organization operated	in connec	tion with, a	and functionally integrate	ed with,	
		its supported organization	n(s) (see instructions	s). You must complete I	Part IV, Se	ctions A,	D, and E.		
d			/ integrated. A supp	orting organization oper	ated in co	nnection v	vith its supported organiz	zation(s)	
		that is not functionally int	egrated. The organiz	zation generally must sat	tisfy a dist	ribution re	quirement and an attenti	veness	
		requirement (see instruct	ions). You must con	nplete Part IV, Sections	s A and D,	and Part	V.		
е		Check this box if the orga	anization received a	written determination fro	m the IRS	that it is a	Type I, Type II, Type III		
		functionally integrated, or	Type III non-functio	nally integrated support	ing organiz	zation.			
f	Ente	er the number of supported o	organizations					5	
g	Pro۱	ride the following information	about the supporte						
	(i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the o listed i	rganization		(vi) Amount of	
		organization		(described on lines 1-9 above (see instructions))	governing of	document?	support (see	other support (see	
				above (oce mondonom)	Yes	No	instructions)	instructions)	
		NEW HAVEN							
HOS	SPI	TAL, INC.	06-0646652	3	X		0.		
BR:	IDG	EPORT HOSPITAL	06-0646554	3	X		0.		
GRI	EEN	WICH HOSPITAL	06-0646659	3	Х		0.		
		EAST MEDICAL					-		
			06-1330992	9	x		43,288,000.		
		NCE + MEMORIAL		-			, .,		
	HOSPITAL, INC. 06-0646704 3 X 0.								
		-,							
Γota							43.288.000	0.	

Schedule A (Form 990 or 990-EZ) 2015 CORPORATION 22-2529464 Page 2

Part III Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

Section A. Public Support Galendar year (or fiscal year beginning in) (a) 2011 (b) 2012 (c) 2013 (d) 2014 (e) 2015 (f) Total Calification of the control		(Complete only if you checke fails to qualify under the tests				on failed to qualify	under Part III. If th	e organization
Galendar year (or fiscal year beginning in) (a) 2011 (b) 2012 (c) 2013 (d) 2014 (e) 2015 (f) Total membership fees received. (Do not include any 'unusual grants.') 2 Tax revenues levide for the organization's benefit and either paid to ore expended on its behalf 3. The value of services or facilities furnished by a governmental unit to the organization without charge. 4. Total. Add lines 1 through 3. 5. The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 296 of the amount shown on line 11, column (f) 6. Public support. Solvens line 8 from line 4. 6. Public support. Solvens line 8 from line 4. 6. Province of the solvens	Sec	tion A. Public Support		<u> </u>				
Giffs, grants, contributions, and membership fees received. (Do not include any 'unusual grants.') 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization's benefit and either paid to or expended on its behalf 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support. Subrectime 5 imm line 4. 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from interest, dividends, payments received on securities loans, rents, royalties and income from interest, dividends, payments received on securities loans, rents, royalties and income from interest, dividends, payments received on securities loans, rents, royalties and income from interest, dividends, payments received on securities loans, rents, royalties and income from interest, dividends, payments received on securities loans, rents, royalties and income from interest, dividends, payments received on securities loans, rents, royalties and income from interest and income from interest and income from interest. 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI). 11 Total support. Add lines 7 through 10 2 Gross receipts from recited activities, etc. (see instructions) 12 Interest five years. If the Form 990 is for the organization of first, second, third, fourth, or fifth tax year as a section 501(c)(S) organization, heach this box and stop here. 9 Section C. Computation of Public Support Percentage 10 Section C. Computation of Public Support Percentage 11 Total support. Percentage from 2014 Schedule A, Part II, line 14 12 Use support percentage from 2014 Schedule A, Part II, line 14 15 Public support percentage from 2014 Schedule A, Part		•••	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
Include any 'unusual grants.') 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support. Subtractive 5 tom the 4 8 Postion B. Total Support Calendar year (or fiscal year beginning in) ► 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, ronts, royalties and income from similar sources. 9 Net income from similar sources. 9 Net income from unrelated business activities, whether or not the business activities, whether or not the business activities, whether or not the business is regularly carried on. Other income Don of include gain or loss from the sale of capital assess (Explain in Part VI). 11 Total support. Add lines 7 through 10 12 Gross receipts from related activities, etc. (see instructions) 13 First five years. If the Form 990s for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. Section C. Computation of Public Support Percentage 14 Public support percentage from 2014 Schedule A, Part II, line 14 15 Public support percentage from 2014 Schedule A, Part II, line 14 16 Sa 31/3% support test - 2015. If the organization did not check the box on line 13, and line 14 is 30% or more, and if the organization qualifies as a publicly supported organization 17a 10% - facts-and-circumstances test - 2014. If the organization qualifies as a publicly supported organization meets the "facts-and-circumstances' test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances' test, check this box and stop here. Explain in Part VI how the	1	Gifts, grants, contributions, and	. ,				, ,	
2 Tax revenue's levied for the organization's benefit and either paid to or expended on its behalf. 3 The value of services or facilities furnished by a governmental unit to the organization without charge. 4 Total. Add lines 1 through 3 . 5 The portion of total contributions by each person (other than a governmental unit to publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). 6 Public support, server live 3 ven line 4. 8 Gross income from included and line 1 that exceeds 2% of the amounts shown on line 11, column (f). 7 Amounts from line 4. 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI). 11 Total support, Add lines 7 through 10 12 Gross receipts from related activities, act. (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. The organization of Public Support Percentage Section C. Computation of Public Support Percentage 18 Public support percentage from 2014 Schedule A, Part II, line 14 9 15 Public support percentage from 2014 Schedule A, Part II, line 14 9 16a 33 1/3% support test - 2015. If the organization did not check a box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization meets the "facts and circumstances" test, check this box and stop here. The organization meets the "facts and circumstances test, check this box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "		membership fees received. (Do not						
ization's benefit and either paid to or expended on its behalf 3. The value of services or facilities furnished by a governmental unit to the organization without charge 4. Total. Add lines 1 through 3. 5. The portion of total contributions by each person (other than a governmental unit to publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6. Public support. Selevate live 5 from line 4. 8. Section B. Total Support Calendar year (or liseal year beginning in) (a) 2011 (b) 2012 (c) 2013 (d) 2014 (e) 2015 (f) Total 7. 7. Amounts from line 4. 8. Gross income from innerest, dividends, payments received on securities loans, rents, royalise and income from similar sources. 9. Net income from unrelated business activities, whether or not the business is regularly carried on the business is r		include any "unusual grants.")						
or expended on its behalf 3. The value of services or facilities furnished by a governmental unit to the organization without charge 4. Total, Add lines 1 through 3 5. The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6. Public support, Subtract line 5 from line 4. Section B. Total Support 7. Amounts from line 4 8. Gross income from interest, dividendes, payments received on securities loans, rents, royalties and income from interest, dividendes, payments received on securities loans, rents, royalties and income from interest, dividendes, payments received on 10. Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI) 11. Total support. Add lines 7 through 10 12. Gross receipts from related activities, etc. (see instructions) 13. First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 14. Public support percentage for 2015 (line 8, column (f) divided by line 11, column (f)) 15. Public support percentage for 2015 (line 8, column (f) divided by line 11, column (f)) 16. 33.1/3% support test - 2015. If the organization did not check a box on line 13, 16a, and line 14 is 33.1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization enters the "facts and-circumstances test - 2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization at the "facts and-circumstances test - 2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts and-circumstances test - 2015. If the organization did not check a box on line 13, 16a, or 16b, and line 15 is 10% or more, and if the organization	2	Tax revenues levied for the organ-						
3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support. Subread lines 5 from line 4 8 Gross income from line 4 8 Gross income from Interest, dividends, payments received on securities loans, rents, royallies and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 0 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI) 11 Total support. Add lines 7 through 10 12 Gross receipts from related activities, etc. (see instructions) 15 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(s) organization, check this box and stop here. The organization did not check a box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization did not check a box on line 13, 16a, and line 14 is 13 1/36 or more, check this box and stop here. Explain in Part VI) 10 10 (14 organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part VI) in the organization did not check a box on line 13, 16a, or 16b, or 17a, and line 14 is 10% or more, and if the organization qualifies as a publicly supported organization had stop here. Explain in Part VI) in the organization meets the "facts and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts and-circumstances" test, check this box and stop here. Explain in Part VI how the		ization's benefit and either paid to						
tumished by a governmental unit to the organization without charge 4 Total, Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support. Subtract line 9 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2011 (b) 2012 (c) 2013 (d) 2014 (e) 2015 (f) Total Callendar year (or fiscal year beginning in) 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 11 Total support. Add lines 7 through 10 2 Gross receipts from related activities, etc. (see instructions) 12 Cross receipts from or lated activities, etc. (see instructions) 12 Cross receipts from or part and activities, etc. (see instructions) 12 Cross receipts from or lated activities, etc. (see instructions) 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(s) organization, check this box and stop here. Section C. Computation of Public Support Percentage 14 Public support percentage for 2014 Schedule A, Part III, line 14 15 9 16a 33 1/3% support test - 2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 15 13 1/3% support test - 2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts and-circumstances" test, check this box and stop here		or expended on its behalf						
the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support. Subtract line 5 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 11 Gross receipts from related activities, etc. (see instructions) 12 Gross receipts from related activities, etc. (see instructions) 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. Section C. Computation of Public Support Percentage 14 Public support percentage from 2014 Schedule A, Part II, line 14 15 9 16a 33 1/3% support test - 2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% - facts-and-circumstances test - 2015. If the organization of line 16 is 30 r 16a, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances test - 2015. If the organization of lond check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances test. The organization of lond check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances test. 2014. If the organization of lond check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumst	3	The value of services or facilities						
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			-					

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2015

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	qualify under the tests listed be ction A. Public Support	elow, please com	plete Part II.)				
	ndar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
	Gifts, grants, contributions, and	(a) 2011	(b) 2012	(6) 2013	(u) 2014	(e) 2013	(i) iotai
'	membership fees received. (Do not						
	include any "unusual grants.")						
2	******						
2	Gross receipts from admissions, merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the						
•	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	: Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support		•		•		
Cale	ndar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
9	Amounts from line 6				, ,	, ,	.,
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
ŀ	Unrelated business taxable income						
_	(less section 511 taxes) from businesses						
	acquired ofter June 20, 1075						
,	Add lines 10a and 10b						
	Net income from unrelated business						
•	activities not included in line 10b,						
	whether or not the business is						
12	regularly carried on Other income. Do not include gain						
12	or loss from the sale of capital						
	assets (Explain in Part VI.)						-
	Total support. (Add lines 9, 10c, 11, and 12.)		<u> </u>				<u> </u>
14	First five years. If the Form 990 is for	the organization's	s first, second, thi	rd, fourth, or fifth t	ax year as a section	on 501(c)(3) organi:	zation,
							<u></u> ▶∟_
	ction C. Computation of Publi						
	Public support percentage for 2015 (li			column (f))		15	<u>%</u>
	Public support percentage from 2014					16	%
Se	ction D. Computation of Inves					1 1	
17	, ,					17	%
18	Investment income percentage from 2					18	%
19a	33 1/3% support tests - 2015. If the						
	more than 33 1/3%, check this box ar	nd stop here. The	e organization qua	lifies as a publicly	supported organiz	ation	▶□
k	33 1/3% support tests - 2014. If the	organization did r	not check a box or	n line 14 or line 19	a, and line 16 is m	ore than 33 1/3%,	and
	line 18 is not more than 33 1/3%, che	ck this box and s	t op here. The orga	anization qualifies	as a publicly supp	orted organization	>
20	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check t	his box and see in	structions	

Part IV | Supporting Organizations

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		Х
•		
		37
2		Х
3a		X
3b		
0.0		
20		
3c		
		37
4a		X
4b		
4c		
	Х	
5a	Λ	
5b	Х	
5c		
		Х
6		Λ
7		X
8		Х
		Х
9a		Λ
9b		X
9с		X
40-		Х
10a		Λ
10b 1990 or 99		

Schedule A (Form 990 or 990-EZ) 2015 CORPORATION

Pai	art IV Supporting Organizat	tions (continued)			
		·		Yes	No
11	Has the organization accepted a git	ft or contribution from any of the following persons?			
а		controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a sup		11a		X
b	A family member of a person descri	· ·	11b		X
		described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		X
	ction B. Type I Supporting O				
				Yes	No
1	Did the directors, trustees, or meml	bership of one or more supported organizations have the power to			
		majority of the organization's directors or trustees at all times during the			
		1 how the supported organization(s) effectively operated, supervised, or			
	· · · · · · · · · · · · · · · · · · ·	es. If the organization had more than one supported organization,			
		t and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions of	or restrictions, if any, applied to such powers during the tax year.	1		X
2		benefit of any supported organization other than the supported			
		rvised, or controlled the supporting organization? If "Yes," explain in			
		carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the suppo	rting organization.	2		X
Sec	ction C. Type II Supporting C				
				Yes	No
1	Were a majority of the organization	s directors or trustees during the tax year also a majority of the directors			
		ion's supported organization(s)? If "No," describe in Part VI how control			
	· ·	rganization was vested in the same persons that controlled or managed			
	the supported organization(s).		1		
Sec	ction D. All Type III Supportii	ng Organizations			
				Yes	No
1	Did the organization provide to each	h of its supported organizations, by the last day of the fifth month of the			
	•	notice describing the type and amount of support provided during the prior tax			
	* ' ' ' ' '	it was most recently filed as of the date of notification, and (iii) copies of the			
		s in effect on the date of notification, to the extent not previously provided?	1		
2		ers, directors, or trustees either (i) appointed or elected by the supported			
		governing body of a supported organization? If "No," explain in Part VI how			
		and continuous working relationship with the supported organization(s).	2		
3		ibed in (2), did the organization's supported organizations have a			
		's investment policies and in directing the use of the organization's			
		the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in ti		3		
Sec		-Integrated Supporting Organizations			
1		that the organization used to satisfy the Integral Part Test during the yea(see instructions):			
а	The organization satisfied the	Activities Test. Complete line 2 below.			
b	The organization is the paren	t of each of its supported organizations. Complete line 3 below.			
С	The organization supported a	governmental entity. Describe in Part VI how you supported a government entity (see instru	uctions <u>)</u>).	
2	Activities Test. Answer (a) and (b) b	elow.		Yes	No
а	a Did substantially all of the organizat	tion's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to wh	nich the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and	explain how these activities directly furthered their exempt purposes,			
	how the organization was responsiv	re to those supported organizations, and how the organization determined			
	that these activities constituted sub	stantially all of its activities.	2a		
b	Did the activities described in (a) co	onstitute activities that, but for the organization's involvement, one or more			
	of the organization's supported org	anization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's positi	on that its supported organization(s) would have engaged in these			
	activities but for the organization's in	nvolvement.	2b		
3	Parent of Supported Organizations.	Answer (a) and (b) below.			
а	a Did the organization have the power	er to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported of	organizations? Provide details in <i>Part VI.</i>	3a		
b	Did the organization exercise a sub	stantial degree of direction over the policies, programs, and activities of each			

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

YALE NEW HAVEN HEALTH SERVICES

Schedule A (Form 990 or 990-EZ) 2015 CORPORATION

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Pa	¹t V Type III Non-Functionally Integrated 509(a)(3) Supporting	g Orga	anizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	trust o	on Nov. 20, 1970. See instru	ıctions. All
	other Type III non-functionally integrated supporting organizations must cor	mplete :	Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally	y-integra	ated Type III supporting org	anization (see

Schedule A (Form 990 or 990-EZ) 2015

instructions).

Schedule A (Form 990 or 990-EZ) 2015 CORPORATION

Par	t V	Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations (continued)	
Secti	on D -	,	Current Year		
1	Amou	ints paid to supported organizations to accomplish exe			
2	Amou	ints paid to perform activity that directly furthers exemp	ot purposes of supported		
	organ	izations, in excess of income from activity			
3	Admir	nistrative expenses paid to accomplish exempt purpose	IS		
4	Amou	ints paid to acquire exempt-use assets			
5	Qualif	fied set-aside amounts (prior IRS approval required)			
6	Other	distributions (describe in Part VI). See instructions.			
7	Total	annual distributions. Add lines 1 through 6.			
8	Distrik	outions to attentive supported organizations to which the	ne organization is responsive	e	
	(provi	de details in Part VI). See instructions.			
9	Distrik	outable amount for 2015 from Section C, line 6			
10	Line 8	3 amount divided by Line 9 amount			
			(i)	(ii)	(iii)
Secti	on E -	Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2015	Distributable Amount for 2015
		The state of the s			7 11110 21110 120 120
1		outable amount for 2015 from Section C, line 6			
2		rdistributions, if any, for years prior to 2015			
	,	onable cause required-see instructions)			
3	Exces	ss distributions carryover, if any, to 2015:			
<u>a</u>					
b					
<u> </u>	_	2010			
	From				
	From				
		of lines 3a through e			
		ed to underdistributions of prior years			
		ed to 2015 distributable amount			
i		over from 2010 not applied (see instructions)			
<u></u>		uinder. Subtract lines 3g, 3h, and 3i from 3f.			
4	line 7:	outions for 2015 from Section D,			
		. Ψ ed to underdistributions of prior years			
		ed to 2015 distributable amount			
		tinder. Subtract lines 4a and 4b from 4.			
		uning underdistributions for years prior to 2015, if			
-		Subtract lines 3g and 4a from line 2 (if amount			
		er than zero, see instructions).			
6		uning underdistributions for 2015. Subtract lines 3h			
_		b from line 1 (if amount greater than zero, see			
	instru				
7		ss distributions carryover to 2016. Add lines 3j			
	and 4				
8	Break				
а					
b					
С	Exces	ss from 2013			
d	Exces	ss from 2014			
е	Exces	ss from 2015			

Schedule A (Form 990 or 990-EZ) 2015

Part VI Supplement

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

PART IV, SECTION A, LINE 1

IN ADDITION TO THE ORGANIZATIONS EXPRESSLY NAMED IN ITS CERTIFICATE OF

INCORPORATION, THE ORGANIZATION'S CERTIFICATE OF INCORPORATION PROVIDES

THAT IS SHALL SUPPORT SUCH OTHER ORGANIZATIONS AS MAY FROM TIME TO TIME

BECOME AFFILIATED WITH THE ORGANIZATION.

PART IV, SECTION A, LINE 5

EFFECTIVE SEPTEMBER 8, 2016, LAWRENCE + MEMORIAL CORPORATION ("LMC")

AND ITS RELATED ORGANIZATIONS, INCLUDING LAWRENCE + MEMORIAL HOSPITAL

AND WESTERLY HOSPITAL BECAME AFFILIATED WITH THE YALE NEW HAVEN HEALTH

SYSTEM. AS A RESULT OF THE CLOSING OF THE AFFILIATION TRANSACTION, THE

ORGANIZATION BECAME THE SOLE MEMBER OF LMC. THE GOVERNING DOCUMENTS OF

THE ORGANIZATION WERE AMENDED TO EXPAND ITS SUPPORTED ORGANIZATIONS TO

INCLUDE THE LMC DELIVERY NETWORK, AND THE GOVERNING DOCUMENTS OF THE

LMC DELIVERY NETWORK ENTITIES WERE AMENDED TO REFLECT THE CHANGE IN

MEMBER PURSUANT TO THE AFFILIATION.

PART IV, SECTION B, LINE 1

AS THE PARENT ORGANIZATION OF AN INTEGRATED HEALTH CARE DELIVERY

SYSTEM, THE ORGANIZATION IS RESPONSIVE TO THE NEEDS AND DEMANDS OF ITS

MEMBER HOSPITALS AND OTHER HEALTH CARE PROVIDERS (REFERRED TO AS

DELIVERY NETWORKS). THE ORGANIZATION CREATES VALUE FOR THE DELIVERY

NETWORKS AND SUPPORTS THEIR OPERATIONS BY CENTRALIZING CERTAIN

ADMINISTRATIVE SERVICES WITHIN THE ORGANIZATION AND SPREADING THE COSTS

OF THESE SERVICES ACROSS ALL OF THE DELIVERY NETWORKS. IN THIS WAY,

THE DELIVERY NETWORKS OBTAIN THE SERVICES, EXPERTISE, INFRASTRUCTURE

AND ECONOMIES OF SCALE OF A MUCH LARGER HEALTH SYSTEM. SYSTEM-WIDE

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SERVICES INCLUDE, IN PART, POPULATION HEALTH TECHNOLOGY, BILLING,
INFORMATION TECHNOLOGY INFRASTRUCTURE, COMPLIANCE AND LEGAL AND RISK
MANAGEMENT. SUPPORTING THESE "BACK OFFICE" SERVICES AND OTHER
VALUE-CREATING ATTRIBUTES ALLOW THE DELIVERY NETWORKS TO FREE UP
MEASURABLE RESOURCES, GENERATE NEW REVENUE FOR INVESTMENT IN THEIR
RESPECTIVE LOCAL AND REGIONAL MISSIONS AND FOCUS ON PATIENT OUTCOMES
AND THE HEALTH OF THE COMMUNITIES THEY SERVE.
THE CHAIRS OF YALE NEW HAVEN HOSPITAL, BRIDGEPORT HOSPITAL, GREENWICH
HOSPITAL AND LAWRENCE + MEMORIAL HOSPITAL SERVE, EX-OFFICIO, AS VOTING
MEMBERS OF THE ORGANIZATION'S BOARD OF TRUSTEES. FURTHER, A NUMBER OF
THE ORGANIZATION'S SENIOR EXECUTIVES HAVE DELIVERY NETWORK SPECIFIC
ROLES AND RESPONSIBILITIES AND REPRESENT THE INTERESTS OF THOSE
DELIVERY NETWORKS. THE DELIVERY NETWORKS HAVE APPROVAL RIGHTS WITH
RESPECT TO, IN PART, ARTICULATING THE LOCAL DIMENSIONS OF THE SYSTEM
MISSION, VISION AND VALUES AND STRATEGY, OVERSEEING AND ASSURING
PERFORMANCE IN CLINICAL QUALITY AND PATIENT SAFETY, DEVELOPING THE
OPERATING AND CAPITAL BUDGETS AND OVERSEEING THEM IN THE CONTEXT OF THE
OVERALL SYSTEM BUDGET, OVERSEEING PUBLIC RELATIONS, COMMUNITY
ENGAGEMENT, AND LOCAL GOVERNMENT RELATIONS AND APPROVING THE LOCAL
COMMUNITY HEALTH NEEDS ASSESSMENT AND IMPLEMENTATION PLAN.

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

YALE NEW HAVEN HEALTH SERVICES CORPORATION

Employer identification number 22-2529464

Pai			s or Accounts.Complete if the
	organization answered "Yes" on Form 990, Part IV, lin	e o. (a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	•	
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in		rised funds
	are the organization's property, subject to the organization's	•	
6	Did the organization inform all grantees, donors, and donor a		
	for charitable purposes and not for the benefit of the donor of		•
	impermissible private benefit?		Yes No
Pai	t II Conservation Easements. Complete if the org		
1	Purpose(s) of conservation easements held by the organizati	on (check all that apply).	
	Preservation of land for public use (e.g., recreation or e	education) Preservation of a his	storically important land area
	Protection of natural habitat	Preservation of a ce	rtified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	fied conservation contribution in the forr	n of a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic str	ucture included in (a)	2c
d	Number of conservation easements included in (c) acquired a	•	l l
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rel	leased, extinguished, or terminated by t	he organization during the tax
	year ▶		
4	Number of states where property subject to conservation eas	-	-
5	Does the organization have a written policy regarding the per	<u> </u>	
	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing co	nservation easements during the year
			
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conser	ation easements during the year
	\$		
8	Does each conservation easement reported on line 2(d) above	•	
_	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservati	•	
	include, if applicable, the text of the footnote to the organization	tion's financial statements that describe	s the organization's accounting for
Dai	conservation easements. † III Organizations Maintaining Collections or	f Art Historical Treasures or	Other Similar Assets
Га	Complete if the organization answered "Yes" on Form		Other Sillian Assets.
10	If the organization elected, as permitted under SFAS 116 (AS		amont and balance about works of art
Id	historical treasures, or other similar assets held for public exh	•	•
	the text of the footnote to its financial statements that descri		rance of public service, provide, in Part XIII,
h	If the organization elected, as permitted under SFAS 116 (AS		nt and halance shoot works of art, historical
D			
	treasures, or other similar assets held for public exhibition, ed	ducation, or research in furtherance of p	dublic service, provide the following amounts
	relating to these items:		• •
	(i) Revenue included on Form 990, Part VIII, line 1		
2		agurag or other similar appets for finance	
2	If the organization received or held works of art, historical tree		nai yairi, provide
_	the following amounts required to be reported under SFAS 1		• \$
a	Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X		
Ø	ASSELS IIICIUUEU III FUITI 990, Pätt A		🔻 🔻

	t III Organizations Maintaining C	ollections of A	rt, His	torical Tr	easures,	or Othe	er Simila	ır Asse	ts(continu	ed)
3	Using the organization's acquisition, accession	on, and other record	ls, chec	k any of the	following th	at are a s	ignificant u	ise of its	collection	items
	(check all that apply):									
а	Public exhibition	d		Loan or exc	hange progi	rams				
b	Scholarly research	е		Other						
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explain	n how t	hey further t	he organizat	tion's exe	mpt purpo	se in Par	t XIII.	
5	During the year, did the organization solicit o	r receive donations	of art, h	istorical trea	sures, or oth	ner similaı	assets			
	to be sold to raise funds rather than to be ma	aintained as part of t	he orga	nization's c	ollection?			<u> </u>	Yes	No_
Pai	t IV Escrow and Custodial Arran	gements. Comple	ete if the	e organizatio	n answered	"Yes" on	Form 990	, Part IV,	line 9, or	
	reported an amount on Form 990, Par	t X, line 21.								
1a	Is the organization an agent, trustee, custodi	an or other intermed	diary for	contribution	ns or other a	ssets not	included	_	_	
	on Form 990, Part X?							L	Yes	└─ No
b	If "Yes," explain the arrangement in Part XIII									
									Amount	
С	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance									
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21, for	escrow or c	ustodial acc	ount liabil	ity?	L	Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII.							<u></u>		
Pai	t V Endowment Funds. Complete it	the organization an	swered	"Yes" on Fo						
		(a) Current year	(b) F	Prior year	(c) Two yea	ars back	(d) Three ye	ears back	(e) Four y	ears back
1a	Beginning of year balance									
b	Contributions									
С	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the curr	ent year end balanc	e (line 1	g, column (a	a)) held as:					
а	Board designated or quasi-endowment		_%							
b	Permanent endowment >	%								
С	Temporarily restricted endowment ▶	%								
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.								
3a	Are there endowment funds not in the posse	ssion of the organiza	ation th	at are held a	and administ	ered for t	he organiza	ation	_	
	by:								Y	'es No
	(i) unrelated organizations									
	(ii) related organizations								. 3a(ii)	
b	If "Yes" on line 3a(ii), are the related organiza) 				. 3b	
4	Describe in Part XIII the intended uses of the		wment	funds.						
Pai	t VI Land, Buildings, and Equipm									
	Complete if the organization answered			1		1				
	Description of property	(a) Cost or o			t or other		ccumulate	b	(d) Book	value
		basis (investr	nent)	basis	(other)	der	oreciation	\rightarrow		
	Land									
	Buildings			0 11	C 044		170 22	-	0.40	0.4.4
С	Leasehold improvements				6,244.		172,30			,944.
d	Equipment				88,025.		394,33			
	Other				7,741.				3,017	
Total	. Add lines 1a through 1e. (Column (d) must e	qual Form 990, Part	X, colui	mn (B), line 1	10c.)			▶ 11	0,655	,3/3.

Part VII	Investments - Other Securities.

Complete if the organization answered "Yes"	on Form 990. Part IV. line	11b. See Form 990. Part X. line 12.				
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value				
(1) Financial derivatives						
(2) Closely-held equity interests						
(3) Other						
(A)						
(B)						
(C)						
(D)						
(E)						
(F)						
(G)						
(H)						
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)						
Part VIII Investments - Program Related.						
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.				
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value				
(1) INVEST. IN L+M CORP	277,307,150.	COST				

Complete if the organization answered Test of the cost, that it, line Test occ term obe, that it, line Test									
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value							
(1) INVEST. IN L+M CORP	277,307,150.								
(2) INVEST. IN NEPC/VHA	193,545.								
(3) INVEST. IN TOTAL HEALTH	765,186.								
(4) INVEST. IN PATIENT WISDOM	/								
(5) INVEST. IN MCIC VERMONT	1,000,000.								
(6) INVEST. IN N. SHORE LIJ	492,577.	COST							
(7) MCIC EQUITY	76,328,352.	COST							
(8) MCIC INVESTMENT	10,811,582.	COST							

367,072,392.

Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
otal. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	>

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value	
(1) Federal income taxes		
(2) PROFESSIONAL LIABILITY INSU	RANCE	11,775,175.
(3) ACCRUED SUPPLEMENTAL RETIRE	MENT	23,996,480.
(4) ACQUISITION CONTINGENT LIAB	SILITY	5,000,000.
(5) RETRO INSURANCE CREDIT		19,724,526.
(6) INTEREST RATE SWAP		69,028,041.
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25	5.)	129,524,222.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Sche	edule D (Form 990) 2015 CORPORATION		22-2529464	Page 4
Pa	t XI Reconciliation of Revenue per Audited Financial S	tatements With Rever		
	Complete if the organization answered "Yes" on Form 990, Part IV,	line 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants			
d	Other (Describe in Part XIII.)			
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1	2.)	5	
Pa	rt XII Reconciliation of Expenses per Audited Financial S	Statements With Expe	nses per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV,	line 12a.		
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
С	Other losses	2c		
d	Other (Describe in Part XIII.)			
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
	investment expenses not included out form 990, Fait viii, line 75	4 a		
b	Other (Describe in Part XIII.)			

Part XIII Supplemental Information.

5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

MOST ENTITIES WITHIN THE SYSTEM ARE NOT-FOR-PROFIT CORPORATIONS AS DESCRIBED IN SECTION 501(C)(3) OF THE CODE, AND ARE GENERALLY EXEMPT FROM FEDERAL INCOME TAXES PURSUANT TO SECTION 501(A) OF THE CODE. PROVISIONS FOR INCOME TAXES AND DEFERRED TAXES, WHICH ARE NOT MATERIAL TO THE CONSOLIDATED FINANCIAL STATEMENTS, HAVE BEEN MADE FOR THE TAXABLE ENTITIES LISTED ABOVE UNDER THE DESCRIPTION OF THE SYSTEM. U.S. GAAP REQUIRES THE SYSTEM TO EVALUATE TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN THE COURSE OF PREPARING THE SYSTEM'S TAX RETURNS TO DETERMINE WHETHER THE TAX POSITIONS ARE "MORE-LIKELY-THAN-NOT" OF BEING SUSTAINED BY THE APPLICABLE TAX AUTHORITY BASED UPON THE TECHNICAL MERITS

OF THE POSITION. THE SYSTEM RECOGNIZES THE EFFECT OF TAX POSITIONS ONLY IF

Part X	(III Su	ppleme	ntal Info	ormatio	n (contin	ued)									J
THEY	ARE	MORE	-LIKE	LY-TH	IAN-N	OT OF	BEING	SUSTA	INED	. TH	S EV	/ALUA	TION H	AD 1	10
IMPA	CT OI	1 THE	OPER	ATION	S OF	THE	SYSTEM	AS OF	' AND	FOR	THE	YEAR	ENDED		
SEPT	EMBEI	R 30,	2016	AND	2015	•									

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Department of the Treasury Internal Revenue Service ➤ Attach to Form 990.

► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

YALE NEW HAVEN HEALTH SERVICES

Open to Public Inspection

Name of the organization YALE NEW CORPORATI	Employer identification number $22-2529464$						
Part I General Information on Grants a						I.	
 Does the organization maintain records criteria used to award the grants or ass Describe in Part IV the organization's presented. 	stance? ocedures for mon	itoring the use of grant	funds in the Unite	d States.			X Yes No
Part II Grants and Other Assistance to					anization answered "	Yes" on Form 990, Part	IV, line 21, for any
recipient that received more than 1 (a) Name and address of organization	\$5,000. Part II cai	to be duplicated if additable (c) IRC section	(d) Amount of	ded. (e) Amount of	(f) Method of	(g) Description of	(h) Purpose of grant
or government	(b) Lin	if applicable	cash grant	non-cash assistance	valuation (book, FMV, appraisal, other)	non-cash assistance	or assistance
ACHIEVEMENT FIRST 403 JAMES STREET							
NEW HAVEN, CT 06511	65-1203744	501(C)(3)	10,800.	0.			SUPPORT MISSION
ANTI DEFAMATION LEAGUE WHITNEY AVE NEW HAVEN, CT 06511	13-1818723	501(C)(3)	9,000.	0.			SPONSORSHIP
BEULAH HEIGHTS CHURCH 782 ORCHARD STREET NEW HAVEN, CT 06511	06-1290930	501(C)(3)	6,000.	0.			SPONSORSHIP
BRISTOL HOSPITAL BREWSTER ROAD BRISTOL, CT 06011	06-0646559	501(C)(3)	11,100.	0.			SUPPORT MISSION
CONNECTICUT PLAYERS FOUNDATION INC 222 SARGENT DRIVE NEW HAVEN, CT 06511	06-6073063	501(C)(3)	12,500.	0.			SUPPORT MISSION
FIRST CALVERY BAPTIST CHURCH 609 DIXWELL AVE NEW HAVEN, CT 06511 2 Enter total number of section 501(c)(3);	06-1173497		21,891.	0.			support mission 19.

3 Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990)

Part II Continuation of Grants and Other	Assistance to Go	overnments and Orga	nizations in the U	nited States (Scho	edule I (Form 990), Pa	rt II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REATER NEW HAVEN NAACP							
45 WHALLEY AVE							
NEW HAVEN, CT 06511	06-6099313	501(C)(4)	19,500.	0.			SPONSORSHIP
GREENWICH HOSPITAL							
5 PERRYRIDGE ROAD							
GREENWICH, CT 06830	06-0646059	501(C)(3)	9,000.	0.			SUPPORT MISSION
JUVENILE DIABETES RESEARCH							
26 BROADWAY, 15TH FLOOR							
NEW YORK, NY 10004	23-1907729	501(C)(3)	10,000.	0.			SUPPORT MISSION
			,				
LAWRENCE + MEMROIAL HOSPITAL, INC.							
365 MONTAUK AVENUE							
NEW LONDON, CT 06320	06-0646704	501(C)(3)	11,500.	0.			SUPPORT MISSION
NEW HAVEN THEEDNAMIONAL REGISTRAL							
NEW HAVEN INTERNATIONAL FESTIVAL							
OF ARTS - 195 CHURCH STREET, 12TH	06-1444222	501(C)(3)	26,500.	0.			SPONSORSHIP
FLOOR - NEW HAVEN, CT 06510	00-1444222	501(C)(3)	20,500.	0.			SPONSORSHIP
NEW HAVEN SYMPHONY ORCHESTRA, INC.							
545 LONG WHARF							
NEW HAVEN, CT 06511	06-6000592	501(C)(3)	9,000.	0.			SPONSORSHIP
DI ANNIED DADENINIOOD OF GOLUMNEDA OF							
PLANNED PARENTHOOD OF SOUTHERN CT							
345 WHITNEY AVENUE	06-0263565	501/C)/3)	6 000	0.			CIIDDODM MICCION
NEW HAVEN, CT 06512	00-0203365	501(C)(3)	6,000.	0.			SUPPORT MISSION
RONALD MCDONALD HOUSE OF							
CONNECTICUT, INC 501 GEORGE							
STREET - NEW HAVEN, CT 06511	06-1063758	501(C)(3)	5,950.	0.			SUPPORT MISSION
SICKLE CELL DISEASE ASSOCIATION OF							
AMERICA, INC 3700 KOPPERS ST,	00 51	504 (5) (3)		_			
NO 570 - BALTIMORE, MD 21227	23-7175985	501(C)(3)	15,000.	0.			SUPPORT MISSION

Schedule I (Form 990)

22-2529464

CORPORATION

Part II Continuation of Grants and Other	Assistance to Go	overnments and Orga	nizations in the U	nited States (Sch	edule I (Form 990), Pa	rt II.)	, ag
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE EXCHEDIN COMMECHICUM CAMPRONA							
THE EASTERN CONNECTICUT SYMPHONY DRCHESTRA - 289 STATE STREET - NEW							
LONDON, CT 06320	06-6068892	501(C)(3)	7,500.	0.			SPONSORSHIP
•			,				
THE TENNIS FOUNDATION							
000 CHAPEL STREET, SUITE 622							
NEW HAVEN, CT 06510	06-1287098	501(C)(3)	6,280.	0.			SPONSORSHIP
WINDER WAY OF GREATER NEW WAYEN							
UNITED WAY OF GREATER NEW HAVEN 370 JAMES STREET, STE 403							
NEW HAVEN, CT 06519	06-0646761	501(C)(3)	6,000.	0.			SUPPORT MISSION
MIVEN, OI COOLS	00 0010701	501(0)(0)	0,000.				DOTTON'T HIBBION
VISITING NURSE ASSOCIATION SOUTH							
ONE LONG WHARF DRIVE							
NEW HAVEN, CT 06511	06-0646941	501(C)(3)	11,500.	0.			SUPPORT MISSION
YALE NEW HAVEN HOSPITAL							
20 YORK STREET	06 0646652	E01/G)/3)	F F00	0			SUPPORT MISSION
NEW HAVEN , CT 06504	06-0646652	501(C)(3)	5,500.	0.			SUPPORT MISSION

Page 2

Part III Grants and Other Assistance to Domestic Individuals Part III can be duplicated if additional space is needed.	. Complete if the	organization answe	ered "Yes" on Form 9	990, Part IV, line 22.	
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
Part IV Supplemental Information. Provide the information req	uired in Part I, lin	e 2, Part III, column	(b), and any other a	dditional information.	
PART I, LINE 2:					
NONE OF THE AMOUNTS REPORTED ON SC	HEDULE I	, PART II	ARE GRANTS	. THESE	
AMOUNTS ARE DONATIONS AND SPONSORS	HIPS GIV	EN TO ORGA	NIZATIONS	TO ASSIST IN	
THE FURTHERANCE OF THEIR CHARITABL	E MISSIO	N. YALE N	IEW HAVEN H	EALTHCARE	
SERVICES CORPORATION ("HSC") CARRI	ES OUT D	UE DILIGEN	ICE IN PROV	IDING	
MONETARY ASSISTANCE ONLY TO QUALIF	YING 501	(C)3 ORGAN	IIZATIONS T	НАТ	
COMPLEMENT ITS MISSION OR SUPPORT	THE GREA	TER GOOD I	N THE COMM	UNITIES	
SERVED.					
HSC VERIFIES EACH ORGANIZATION'S E	IN AS LI	STED ON IR	S FORM W-9	THAT HAS	

Part IV Supplemental Information
BEEN SUBMITTED TO HSC. ASSISTANCE DONATED BY HSC TO THESE QUALIFYING
ORGANIZATIONS IS NOT OUTCOMES-BASED AND IS GIVEN IN SUPPORT OF AN
INDIVIDUAL ORGANIZATION'S FUNDRAISING EVENTS OR IN SUPPORT OF DIRECT
SERVICES. HSC MAINTAINS FULL AND COMPLETE RECORDS OF ALL MONETARY
ASSISTANCE PROVIDED, HOWEVER DOES NOT MONITOR SPECIFIC FUNDS.

SCHEDULE J (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

YALE NEW HAVEN HEALTH SERVICES

OMB No. 1545-0047

Open to Public Inspection

Employer identification number 22-2529464

CORPORATION **Questions Regarding Compensation** Part I

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			37
	Receive a severance payment or change-of-control payment?	4a	77	X
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	37
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
	The organization?	6a		<u>X</u>
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			7.7
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of	N-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in column (B)	
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(B)(i)-(D)	reported as deferred on prior Form 990	
(1) MARNA BORGSTROM	(i)	687,406.	476,932.	22,320.	295,843.	61,018.	1,543,519.	0.
PRESIDENT & CEO	(ii)	1,031,109.	715,398.	33,480.	443,764.	91,528.	2,315,279.	0.
(2) STEPHEN ALLEGRETTO	(i)	10,235.	2,958.	1,939.		757.	20,759.	0.
VP	(ii)	359,260.	103,816.	68,044.	170,939.	26,563.	728,622.	0.
(3) WILLIAM ASELTYNE	(i)	118,241.	33,532.	18,051.	46,975.	3,844.	220,643.	218.
SR. VP	(ii)	519,522.	147,329.	79,312.	206,398.	16,890.		960.
(4) DANIEL BARCHI - END 11/30/15	(i)	127,020.	36,285.	17,563.	49,633.	4,060.	234,561.	9,559.
SR. VP	(ii)	508,082.	145,139.	70,252.	198,530.	16,239.	938,242.	38,234.
(5) GAYLE CAPOZZALO	(i)	713,269.	274,705.	474,584.	23,550.	14,735.	1,500,843.	12,135.
EXECUTIVE VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) EUGENE COLUCCI	(i)	42,682.	11,109.	7,328.	18,509.	2,365.	81,993.	0.
VP	(ii)	384,135.	99,981.	65,951.	•	21,282.	737,927.	0.
(7) RICHARD D'AQUILA	(i)	253,226.	83,006.	37,137.		4,174.	468,286.	
EXECUTIVE VP	(ii)		332,024.	148,549.	362,974.	16,694.		24,349.
(8) MICHAEL DIMENSTEIN	(i)	12,756.	3,347.	2,733.		814.	22,144.	677.
VP (CURRENT YEAR COMP)	(ii)	306,154.	80,317.	65,630.	59,856.	19,547.	531,504.	16,251.
(9) MICHAEL DIMENSTEIN	(i)	0.	0.	46,576.	0.	0.	46,576.	
VP (VESTED DEFERRED COMP)	(ii)	0.		1,117,798.	0.	0.	1,117,798.	191,048.
(10) WILLIAM GEDGE - RET 9/30/16	(i)	527,632.	183,925.	82,902.	119,550.	36,901.	950,910.	0.
SR. VP (CURRENT YEAR COMP)	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) WILLIAM GEDGE - RET 9/30/16	(i)	0.		3,498,400.	0.	0.	3,498,400.	1,321,023.
SR. VP (VESTED DEFERRED COMP)	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) WILLIAM JENNINGS	(i)	156,592.	48,832.	21,757.	59,818.	3,617.	290,616.	3,762.
EXECUTIVE VP	(ii)	626,366.	195,328.	87,030.	239,274.	14,470.	1,162,468.	15,048.
(13) ALAN KLIGER	(i)	0.	0.	0.	0.	0.	0.	0.
SR. VP	(ii)	557,873.	119,580.	110,832.	90,750.	34,890.	913,925.	0.
(14) NANCY LEVITT-ROSENTHAL	(i)	63,317.	16,647.	8,309.	28,665.	2,158.	119,096.	0.
VP	(ii)	253,266.	66,587.	33,235.	114,661.	8,630.	476,379.	0.
(15) PATRICK MCCABE	(i)	169,957.	56,838.	24,446.	79,952.	7,495.	338,688.	0.
SR. VP	(ii)	315,634.	105,556.	45,399.	148,482.	13,918.		0.
(16) KEVIN MYATT	(i)	212,651.	70,470.	41,702.	100,296.	6,444.	431,563.	9,520.
SR. VP	(ii)	318,977.	105,705.	62,553.	150,445.	9,665.	647,345.	14,279.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
(17) JAMES MORRIS	(i)	10,454.	2,663.	1,917.	4,489.	955.	20,478.	0.
VP	(ii)	272,097.	69,315.	49,890.		24,851.		0.
(18) CHRISTOPHER O'CONNOR	(i)	822,935.	283,340.	104,299.	358,561.	29,654.	1,598,789.	0.
EXECUTIVE VP & COO	(ii)	0.	0.	0.	0.	0.	0.	0.
(19) VINCENT PETRINI	(i)	0.	0.	0.	0.	0.	0.	0.
SR. VP	(ii)	402,486.	133,640.	75,216.		31,328.		0.
(20) CAROLYN SALSGIVER	(i)	54,344.	14,535.	10,216.		5,008.		0.
VP	(ii)	217,376.	58,138.	40,866.	-	20,031.		0.
(21) JOHN SKELLY	(i)	41,604.	10,176.	7,163.		2,238.		0.
VP	(ii)	374,440.	91,583.	64,469.	-	20,140.		0.
(22) JAMES STATEN - END 1/2/16	(i)	369,091.	140,962.	42,386.		12,324.	•	0.
EXECUTIVE VP, CFO & TREASURER	(ii)	553,636.	211,444.	63,578.		18,486.		0.
(23) VINCENT TAMMARO	(i)	184,489.	55,574.	28,472.		14,870.	•	0.
EXECUTIVE VP, CFO & TREASURER	(ii)	276,734.	83,362.	42,708.	118,747.	22,306.	543,857.	0.
(24) MELISSA TURNER	(i)	0.	0.	0.	0.	0.	0.	0.
VP	(ii)	278,098.	76,072.	56,718.	123,009.	24,585.	558,482.	0.
(25) DAVID WURCEL	(i)	0.	0.	0.	0.	0.	0.	0.
VP	(ii)	386,721.	107,252.	74,261.		24,801.		0.
(26) NORMAN ROTH	(i)	126,011.	37,704.	51,696.		6,480.		0.
EXECUTIVE VP	(ii)	504,044.	150,818.	206,785.	64,600.	25,918.	952,165.	0.
(27) PAMELA SCAGLIARINI	(i)	0.	0.	0.	0.	0.	0.	0.
SR. VP	(ii)	375,952.	73,408.	56,493.	-	20,695.	•	519.
(28) JOSEPH BISSON	(i)	363,443.	86,835.	43,932.	66,750.	21,698.	582,658.	0.
VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(29) STEPHEN CARBERY	(i)	287,234.	60,912.	61,674.	51,506.	19,993.	481,319.	9,234.
VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(30) LISA STUMP	(i)	298,688.	73,927.	47,880.	57,550.	15,740.	493,785.	0.
VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(31) RICHARD STAHL	(i)	431,260.	111,491.	85,524.	27,592.	2,936.	·	1,584.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(32) MICHAEL ANGELINI	(i)	298,227.	58,630.	25,819.	43,670.	42,486.	·	0.
VP	(ii)	0.	0.	0.	0.	0.	0.	0.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of W-2 and/or 1099-MISC compensation		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in column (B)		
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred on prior Form 990
(33) FRANK CORVINO - RET 12/31/14	(i)	214,763.	287,758.	412,806.	3,640.	0.	918,967.	404,000.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	0.	0.	0.	0.	0.	0.	0.
FORMER OFFICER	(ii)	147,176.	157,967.	78,294.	129,375.	5,002.	517,814.	7,354.
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(ii)							
	(i) /::\							
	(ii)							

Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4B:

THE INDIVIDUALS LISTED BELOW ARE PARTICIPANTS IN A SUPPLEMENTAL

NONQUALIFIED RETIREMENT PLAN. THESE ACCRUALS ARE INCLUDED IN THE AMOUNTS

REPORTED IN PART II, COLUMN C (DEFERRED COMPENSATION) AND REPRESENTS BOTH

THE REPORTING ENTITY'S AND RELATED ENTITY'S COMBINED AMOUNTS THAT HAVE NOT

YET BEEN VESTED CONSISTENT WITH THE COMPENSATION REPORTING PER IRS.

	SEVERANCE	NONQUALIFIED	EQUITY-BASED	
MARNA P. BORGSTROM	_	\$443,905	_	
RICHARD D'AQUILA	_	285,367	_	
JAMES M. STATEN	_	240,352		
CHRISTOPHER O'CONNOR	_	198,811		
WILLIAM A.JENNINGS	_	180,742		
DANIEL BARCHI	_	144,215	_	
WILLIAM J.ASELTYNE	_	141,464	_	
KEVIN A.MYATT	-	132,391		
PATRICK MCCABE	-	121,484		
ROBERT NORDGREN	-	119,513		
VINCENT TAMMARO	_	103,962	_	
EUGENE J.COLUCCI	-	99,337	-	Sahadula I (Favra 000) 2045

Part III	Supplemental Information
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Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

VINCENT PETRINI	_	98,479	
JOHN SKELLY	_	96,527	
STEPHEN ALLEGRETTO	_	96,059	
NANCY LEVITT-ROSENTHAL	_	74,576	
MELISSA TURNER	_	69,659	
CAROLYN SALSGIVER	_	65,210	
JAMES B.MORRIS	_	63,981	
PAMELA SCAGLIARINI	-	22,537	

THE INDIVIDUALS LISTED BELOW BECAME VESTED IN BENEFITS VALUED AT THE AMOUNT

RESPECTIVELY REPORTED BELOW DURING THE REPORTING YEAR. INCLUDED IN SECTION

II, COLUMN B (III) ARE AMOUNTS VESTED DURING THE 2015 CALENDAR YEAR THAT

WERE RECOGNIZED AS TAXABLE EVENTS AND REPORTED IN THE INDIVIDUALS' 2015

CALENDAR YEAR FORM W-2.

	SEVERANCE	NONQUALIFIED	EQUITY-BASED	
WILLIAM GEDGE	-	\$3,498,400	-	
MICHAEL DIMENSTEI	N –	1,164,373	-	
GAYLE CAPOZZALO	-	380,628	-	
NORMAN ROTH	-	178,599	-	

CORPORATION

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

FIVE FORMER OFFICERS, QUINTON FRIESEN, FRANK CORVINO, PETER HERBERT,

PATRICK LUDDY, AND JOSEPH JANELL RECEIVED PAYMENTS FROM THE NONQUALIFIED

PLAN. THESE AMOUNTS ARE INCLUDED IN SECTION II, COLUMN B (III). THE

FOLLOWING PAYMENTS WERE MADE DIRECTLY TO THEM FROM THE TRUST:

4100 604

QUINTON FRIESEN	\$127,684
FRANK CORVINO	63,698
PETER HERBERT	49,611
PATRICK LUDDY	42,792
JOSEPH JANELL	33.365

THE SUPPLEMENTAL RETIREMENT INCOME PLAN (SRIP) IS DESIGNED TO ENSURE THE

PAYMENT OF A COMPETITIVE LEVEL OF RETIREMENT INCOME WHEN ADDED TO OTHER

SOURCES OF RETIREMENT INCOME IN ORDER TO ATTRACT AND RETAIN KEY MANAGEMENT

EMPLOYEES SERVING AS CORPORATE OFFICERS. THE PLAN PROVIDES SUPPLEMENTAL

RETIREMENT INCOME THROUGH AN UNFUNDED, NONQUALIFIED DEFERRED COMPENSATION

ARRANGEMENT UNDER SECTION 457(F) AND THROUGH A DEFERRED COMPENSATION PLAN

UNDER SECTION 409A OF THE INTERNAL REVENUE CODE AND A MANAGEMENT OR HIGHLY

COMPENSATED EMPLOYEES' PLAN UNDER THE EMPLOYEE RETIREMENT INCOME SECURITY

ACT OF 1974 (ERISA).

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 7:
THE SHORT TERM INCENTIVE PLAN (STIP) IS A VARIABLE COMPENSATION PLAN WHICH
PROVIDES ONE-TIME PAYMENTS TO ELIGIBLE MEMBERS OF MANAGEMENT IN RECOGNITION
OF THE ACCOMPLISHMENT OF KEY ORGANIZATIONAL AND INDIVIDUAL PERFORMANCE
OBJECTIVES. PERFORMANCE LEVELS ARE ESTABLISHED AND REVIEWED ANNUALLY AT
THRESHOLD, TARGET AND MAXIMUM LEVELS, ACCORDING TO PLANNED "STRETCH" GOALS
AND OBJECTIVES. INCENTIVE AWARD OPPORTUNITIES ARE ESTABLISHED ACCORDING TO
MARKET PRACTICES BASED ON EACH ELIGIBLE POSITION'S RESPONSIBILITIES,
PERFORMANCE AND LEVEL OF AUTHORITY. PERFORMANCE RELATIVE TO STIP AWARD
OPPORTUNITIES INCORPORATES A BROAD SPECTRUM OF PRE-DEFINED FINANCIAL AND
NON-FINANCIAL METRICS THAT ARE ALIGNED WITH ORGANIZATIONAL MISSION AND
VALUES.

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

2015
Open to Public Inspection

Name of the organization

YALE NEW HAVEN HEALTH SERVICES

Employer identification number 22-2529464

CORPORATI	ON							2	2-2	529	464		
Part I Bond Issues													
(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issue	d (e) Issu	ue price	(f) Descripti	on of purpose	(g) De	efeased	(h) On	behalf	(i) Po	oled
`,		`	. ,	` ′	.	., .		(0)		of iss		finan	
								Yes	No	Yes	No	Yes	No
A CHEFA - SERIES A	06-0806186	20774YQY6	06/23/1	102,	300,000 . R	REFUND -	J-1	\bot	Х		Х	Х	
CHEEN GEDIEG D	06 0006106	007743005	06/02/1	4			3.6		37		,,	37	
B CHEFA - SERIES B	06-0806186	20//41QP5	06/23/1	4 168,	275,000 .	REFUND -	M	-	X		Х	Х	
c CHEFA - SERIES C	06-0806186	20774YOM2	06/23/1	4 83	625 000. R	REFUND -	K-1.K-	2	X		x	х	
0		z			, ,			_					
D CHEFA - SERIES D	06-0806186	20774YQN0	06/23/1	108,	275,000. F	REFUND -	L-1,L-	2	Х		х	Х	
Part II Proceeds													
				4		В	С				D		
1 Amount of bonds retired							6,61	0,000	·				
2 Amount of bonds legally defeased				00 450	176 0		00 44	0 1		100	0.0	4 0	
3 Total proceeds of issue			-	99,458.	1/6,8	352,421.	90,44	<u>2,15/</u>	•	109	,09	4,8	65.
4 Gross proceeds in reserve funds									_				
5 Capitalized interest from proceeds									+				
			1 //	65,826.	1 1	174,421.	6.8	0,898			77	1,8	30
·			1,4	03,040.	1,4	1/4,421.		$\frac{0,090}{6,261}$				$\frac{1}{3}, \frac{3}{7}$	
8 Credit enhancement from proceeds9 Working capital expenditures from procee	do							0,201	+			<i>J</i> , <i>I</i> .	, , , , , , , , , , , , , , , , , , ,
10 Capital expenditures from proceeds									+				
				33,632.	175.3	378,000.	89,72	5.000	·.	108	.27	9.2	87.
40 011			, , ,		,	, , , , ,	,				•		
13 Year of substantial completion				2014		2014	2	014			2	014	
			Yes	No	Yes	No	Yes	No		Yes		No	
14 Were the bonds issued as part of a curren	t refunding issue?			X		X	X			Х			
15 Were the bonds issued as part of an adva	nce refunding issue?		Х		X			Х					X
16 Has the final allocation of proceeds been r	made?				Х		Х			Х			
Does the organization maintain adequate books and reco	ords to support the final allocation	on of proceeds?	Х		X		Х			Х			
Part III Private Business Use			1		1								
				A		B	C				D		
1 Was the organization a partner in a partne	•		Yes	No X	Yes	No X	Yes	No X		Yes		No ,	<u>X</u>
which owned property financed by tax-exe				^		^			+		-	-	
2 Are there any lease arrangements that ma	•		х		x		x			Х			
bond-financed property?	-1' H I11		23		- 23	1	23		_ _	-1:-11/	/F	0001	

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

2015
Open to Public Inspection

Name of the organization

YALE NEW HAVEN HEALTH SERVICES CORPORATION

Employer identification number 22-2529464

CORPORATION										343	1 01		
Part I Bond Issues													
(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	d (e) Issu	ue price	(f) Descript	ion of purpose	(g) Det) Defeased (h) On behalf				
										of is:	suer		ncing
								Yes	No	Yes	No	Yes	No
		0 0 5 5 4	06/00/4	.			TION/EQUI	-					
A CHEFA - SERIES E	06-0806186	20774YRV1	06/23/14	1 80,	935,000.	P			Х		Х	Х	Ь—
В													\vdash
C								\vdash					
D Part II Proceeds													
Part II Proceeds				1		В	С		1		D		
1 Amount of bonds retired			4 2	20,000.		В			-				
2 Amount of bonds legally defeased				10,000									
3 Total proceeds of issue				L5,918.									
4 Gross proceeds in reserve funds				,									
5 Capitalized interest from proceeds													
6 Proceeds in refunding escrows													
			1 11	57,121.									
8 Credit enhancement from proceeds													
9 Working capital expenditures from proceeds .													
10 Capital expenditures from proceeds				58,797.									
11 Other spent proceeds													
12 Other unspent proceeds													
13 Year of substantial completion				2015									
			Yes	No	Yes	No	Yes	No		Yes		No	
14 Were the bonds issued as part of a current refu	-			X									
15 Were the bonds issued as part of an advance re				X									
16 Has the final allocation of proceeds been made	?												
17 Does the organization maintain adequate books and records to	support the final allocation	on of proceeds?	Х										
Part III Private Business Use							1		_				
						<u>B</u>	C				P		
1 Was the organization a partner in a partnership			Yes	No X	Yes	No	Yes	No	-	Yes	_	No	
which owned property financed by tax-exempt				Λ	-		 		-		-		
2 Are there any lease arrangements that may result for a seed are part of				х									
bond-financed property? 532121 LHA For Penerty Poduction Act Nation				^						dula K			

22-2529464

YALE NEW HAVEN HEALTH SERVICES CORPORATION

Schedule K (Form 990) 2015

Page 2

Part III Private Business Use (Continued)								
		A		В		Ç		D
3a Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
business use of bond-financed property?	X		X		X		X	
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
counsel to review any management or service contracts relating to the financed property?	X		X		X		X	
c Are there any research agreements that may result in private business use of bond-financed property?		Х		X		Х		X
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by		•		•		•		
entities other than a section 501(c)(3) organization or a state or local government		.03 %		.03 %		.02 %		.64 %
5 Enter the percentage of financed property used in a private business use as a result of								
unrelated trade or business activity carried on by your organization, another								
section 501(c)(3) organization, or a state or local government		%		%		%		%
6 Total of lines 4 and 5		.03 %		.03 %		.02 %		.64 %
7 Does the bond issue meet the private security or payment test?		X		X		X		X
8a Has there been a sale or disposition of any of the bond-financed property to a non-								
governmental person other than a 501(c)(3) organization since the bonds were issued?		x		x		x		l x
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed		1		1		1		<u> </u>
of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections		70		1		1		7,0
1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified						1		
bonds of the issue are remediated in accordance with the requirements under								
Regulations sections 1.141-12 and 1.145-2?	Х		Х		Х		X	
Part IV Arbitrage								
Tarti Amage		Δ		В		С	Г	
Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
Penalty in Lieu of Arbitrage Rebate?	100	X	100	X	100	X	100	X
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		Х		Х	Х	1	Х	
b Exception to rebate?		X		X	X		X	
c No rebate due?	X		X			X		X
If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
· · · · · · · · · · · · · · · · · · ·								
performed 3 Is the bond issue a variable rate issue?		Х	Х		Х		Х	
4a Has the organization or the governmental issuer entered into a qualified				+				
		X		X		x		x
hedge with respect to the bond issue?				1 43		1 44		
b Name of provider								
c Term of hedge				1				
d Was the hedge superintegrated?				+		+		
e Was the hedge terminated? 532122				1			adula V (Fa	000) 0045

ENTITY 2

Page 2

Schedule K (Form 990) 2015

Par	t III Private Business Use (Continued)								
			Ą		В	(С	I	D
За	Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
	business use of bond-financed property?		X						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of bond-financed property?		X						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
	counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by								
	entities other than a section 501(c)(3) organization or a state or local government		.58 %		%		%		%
5	Enter the percentage of financed property used in a private business use as a result of								
	unrelated trade or business activity carried on by your organization, another								
	section 501(c)(3) organization, or a state or local government		%		%		%		%
6	Total of lines 4 and 5		.58 %		%		%		%
7	Does the bond issue meet the private security or payment test?		X						
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?		X						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed								
	of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections								
	1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified								
	bonds of the issue are remediated in accordance with the requirements under								
	Regulations sections 1.141-12 and 1.145-2?	Х							
Par	t IV Arbitrage								
			Ą	I	В	(Ç]	D
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		X						
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?		X						
b	Exception to rebate?		X						
С	No rebate due?	X							
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed								
3	Is the bond issue a variable rate issue?		X						
4a	Has the organization or the governmental issuer entered into a qualified		1 _						
	hedge with respect to the bond issue?		X						
b	Name of provider								
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								

YALE NEW HAVEN HEALTH SERVICES CORPORATION

Schedule K (Form 990) 2015

Page 3

Part IV Arbitrage (Continued)								
		A B Yes No Yes X		В	(Ç)
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		Х		X		Х
b Name of provider								
c Term of GIC								,
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х		Х		X		Х
7 Has the organization established written procedures to monitor the requirements of								
section 148?	X		X		X		X	1
Part V Procedures To Undertake Corrective Action		·				•	•	1
		Α		В		<u> </u>		
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of								
federal tax requirements are timely identified and corrected through the voluntary								
closing agreement program if self-remediation is not available under applicable								
regulations?		х		x		Х		x
Part VI Supplemental Information. Provide additional information for responses to questions	on Schedul	le K (see instr	ructions).					

Page 3

YALE NEW HAVEN HEALTH SERVICES CORPORATION

Schedule K (Form 990) 2015

22-2529464

Part IV Arbitrage (Continued) C В D Yes Yes No Yes Yes No No No 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? **b** Name of provider c Term of GIC d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? X **6** Were any gross proceeds invested beyond an available temporary period? 7 Has the organization established written procedures to monitor the requirements of X section 148? Part V Procedures To Undertake Corrective Action Α В C D Yes No Yes No Yes Nο Yes No Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable Х regulations? Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions). SCHEDULE K, PART IV, ARBITRAGE, LINE 2C: (A) ISSUER NAME: CHEFA - SERIES A DATE THE REBATE COMPUTATION WAS PERFORMED: 07/01/2015 (A) ISSUER NAME: CHEFA - SERIES B DATE THE REBATE COMPUTATION WAS PERFORMED: 07/01/2015 (A) ISSUER NAME: CHEFA - SERIES E DATE THE REBATE COMPUTATION WAS PERFORMED: 07/01/2015 PART IT LINE 3 THE DIFFERENCE BETWEEN THE ISSUE PRICE REPORTED ON PART I. COLUMN (E) AND TOTAL PROCEEDS REPORTED ON PART II, LINE 3 IS DUE TO EITHER INVESTMENT EARNINGS OR PREMIUM RECEIVED FROM PURCHASER. PART III LINE 3B THE ORGANIZATION HAS IN-HOUSE LEGAL STAFF WHO PROVIDE ROUTINE REVIEW OF MANAGEMENT OR SERVICE CONTRACTS OR RESEARCH AGREEMENTS RELATING TO THE FINANCED PROPERTY TO ENSURE THAT SUCH AGREEMENTS ARE COMPLIANT WITH APPLICABLE SAFE HARBORS. IN-HOUSE COUNSEL CONSULT WITH THE HOSPITAL'S OUTSIDE BOND COUNSEL AS NEEDED, INCLUDING ON NON-ROUTINE ISSUES. PART III, LINE 9 & PART V THE ORGANIZATION HAS POLICIES AND PROCEDURES IN PLACE TO ENSURE

YALE NEW HAVEN HEALTH SERVICES CORPORATION

Part W. Supplemental Information. Provide additional information for responses to questions on Scheduler Kiese instructions) (Confidence). COMPLIANCE WITH PEDERAL TAX LAW, AND TO TIMELY TIDENTIFY NONCOMPLIANCE. IN THE EVENT OF NON-COMPLIANCE THE ORGANIZATION WOULD INVOLVE ITS LEGAL COUNSEL TO ADVISE REGARDING APPROPRIATE REMEDIATION.	Schedule K (Form 990) 2015 CORPORATION	22-2529464	Page 4
COMPLIANCE WITH FEDERAL TAX LAW, AND TO TIMELY IDENTIFY NONCOMPLIANCE. IN THE EVENT OF NON-COMPLIANCE THE ORGANIZATION WOULD INVOLVE ITS LEGAL	Part VI Supplemental Information. Provide additional information for responses to ques	stions on Schedule K (see instructions) (Continued)	-
IN THE EVENT OF NON-COMPLIANCE THE ORGANIZATION WOULD INVOLVE ITS LEGAL COUNSEL TO ADVISE REGARDING APPROPRIATE REMEDIATION.	COMPLIANCE WITH FEDERAL TAX LAW, AND TO TIMELY	Y IDENTIFY NONCOMPLIANCE.	
COUNSEL TO ADVISE REGARDING APPROPRIATE REMEDIATION.	IN THE EVENT OF NON-COMPLIANCE THE ORGANIZATION	ON WOULD INVOLVE ITS LEGAL	
	COUNSEL TO ADVISE REGARDING APPROPRIATE REMEDI	IATION.	

Schedule K (Form 990) 2015

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2U15Open to Public Inspection

OMB No. 1545-0047

Name of the organization

YALE NEW HAVEN HEALTH SERVICES Emplo CORPORATION 22

Employer identification number 22-2529464

FORM 990, PART III, LINE 4A, DESCRIPTION OF PROGRAM SERVICE:

YALE NEW HAVEN HEALTH (YNHHS), WHICH MARKED ITS 20TH ANNIVERSARY AS A

HEALTH SYSTEM IN 2016, ADDED LAWRENCE + MEMORIAL AND WESTERLY HOSPITALS

TO THE SYSTEM IN SEPTEMBER, ALONG WITH THE L+M MEDICAL GROUP AND THE

VISITING NURSE ASSOCIATION OF SOUTHEASTERN CONNECTICUT.

THE SYSTEM CONTINUED ITS COMMITMENT TO PATIENT SAFETY AND QUALITY OF

CARE BY IMPLEMENTING SEVERAL PROCESSES - ONGOING TRAINING, ROUNDING TO

INFLUENCE STAFF, SHARING SAFETY STORIES, TRAINING SAFETY COACHES,

STUDYING METRICS AND OUTCOMES AND HOLDING STAFF ACCOUNTABLE. AS A

RESULT, EACH SYSTEM HOSPITAL REDUCED THE NUMBER OF SERIOUS SAFETY

EVENTS.

THE SYSTEM CONTINUED TO FIND WAYS TO WORK MORE ECONOMICALLY. ONGOING

COST AND VALUE POSITIONING EFFORTS INCREASED EFFICIENCY, REDUCED WASTE

AND CREATED MORE COST-EFFECTIVE AND BENEFICIAL PATIENT CARE PROCESSES.

BY STREAMLINING AND STANDARDIZING CARE, THESE INITIATIVES SAVED NEARLY

\$78 MILLION, AND REDUCED THE LENGTH OF STAY AND COMPLICATIONS FOR

TARGETED GROUPS OF PATIENTS AT THE VARIOUS HOSPITALS.

AS A RESULT OF THE EFFECTIVE USE OF TECHNOLOGY, YNHHS WAS RECOGNIZED AS

A MOST WIRED HEALTH SYSTEM BY HOSPITALS AND HEALTH NETWORKS MAGAZINE.

SAFETY THROUGH TECHNOLOGY WAS A TOP PRIORITY. IN JULY, YNHHS LAUNCHED

THE EPIC BEAKER LABORATORY INFORMATION SYSTEM AT BRIDGEPORT, GREENWICH

AND YALE NEW HAVEN HOSPITALS. BEAKER STREAMLINED ORDERING PROCESS,

PROVIDED NOTIFICATIONS TO AVOID DUPLICATE TESTS, IMPROVED SPECIMEN

Name of the organization YALE NEW HAVEN HEALTH SERVICES Employer identification number CORPORATION 22-2529464

TRACKING AND STREAMLINED RESULTS-REPORTING.

THE USE OF TELEMEDICINE EXPANDED THIS YEAR, AS YNHHS BECAME THE FIRST

TRANSPLANTATION CENTER IN NEW ENGLAND TO OFFER TELEMEDICINE VIDEO

VISITS TO POST-TRANSPLANT PATIENTS FOR ROUTINE FOLLOW-UP. TELEMEDICINE

TECHNOLOGY WAS ALSO USED FOR TELE-PSYCHIATRY AND FOR MORE

TELE-INTENSIVE CARE UNIT SERVICES ACROSS THE SYSTEM'S HOSPITALS.

YNHHS INCREASED THE USE OF EMMI PATIENT ENGAGEMENT SOFTWARE HELPED

PATIENTS MANAGE THEIR OWN HEALTH. EMMI'S INTERACTIVE VOICE RESPONSE

CALLS REMINDED AND SCHEDULED PATIENTS WHO WERE OVERDUE FOR SCREENINGS,

CHECKUPS OR FLU SHOTS. YNHHS BEGAN TO OFFER PATIENTS SOME OF EMMI'S

EDUCATIONAL PROGRAMS TO HELP REINFORCE KEY MESSAGES THAT THEY RECEIVED

DURING PHYSICIAN OFFICE VISITS OR HOSPITAL STAYS.

CLINICAL HIGHLIGHTS OF THE YEAR INCLUDED: OPENING THE PARK AVENUE

MEDICAL CENTER IN TRUMBULL AND THE LONG RIDGE MEDICAL CENTER IN

STAMFORD; CREATING A SYSTEM-WIDE BEHAVIORAL HEALTH SERVICE LINE;

TRANSFERRING BRIDGEPORT HOSPITAL'S INPATIENT REHABILITATION UNIT TO THE

YALE NEW HAVEN REHABILITATION AND WELLNESS CENTER AT MILFORD HOSPITAL;

AND EXPANDING THE YNHHS OUTPATIENT SPECIALTY PHARMACY SERVICES WITH A

NEW SITE IN HAMDEN.

THE SYSTEM CONTINUED INVESTING IN THE FORMER HOSPITAL OF SAINT RAPHAEL

BY OPENING A 15-BED INPATIENT UNIT FOR BARIATRIC AND GASTROINTESTINAL

SURGERY AND CENTER FOR MUSCULOSKELETAL CARE INPATIENT UNITS. ALSO NEW

THIS YEAR IN NEW HAVEN WERE A SMILOW CANCER HOSPITAL PHASE 1 CLINICAL

TRIALS UNIT ON PARK STREET AND A CENTER FOR LIVING DONORS AT THE YALE

NEW HAVEN HOSPITAL TRANSPLANTATION CENTER.

THROUGHOUT THE YEAR, YNHHS COLLABORATED WITH LOCAL PARTNERS TO ADDRESS

COMMUNITY HEALTH NEEDS. EACH HOSPITAL WORKED WITH ITS LOCAL COMMUNITY

ON HEALTH INITIATIVES AND ACCESS TO HEALTHCARE SERVICES, SUCH AS HEALTH

SCREENINGS, SUPPORT GROUPS, COMMUNITY EDUCATION SESSIONS, COMMUNITY

LEADERSHIP ACTIVITIES AND FINANCIAL GRANTS AND ASSISTANCE, BENEFITING

OVER 157,000 PEOPLE. IN ADDITION, THIS YEAR YNHHS PROVIDED

APPROXIMATELY \$178.1 MILLION IN UNCOMPENSATED CARE, REPRESENTING A 15

PERCENT INCREASE FROM LAST YEAR.

WITH COMMUNITY PARTNERS, YNHHS HOSPITALS COMPLETED THE TRIENNIAL

COMMUNITY HEALTH NEEDS ASSESSMENTS (CHNA) FOR THE GREATER BRIDGEPORT,

GREENWICH, NEW HAVEN, NEW LONDON AND WESTERLY COMMUNITIES. THE TOP

HEALTH CONCERNS IN FOUR OF THE FIVE COMMUNITIES WERE HEALTHY

LIFESTYLES, BEHAVIORAL HEALTH AND SUBSTANCE ABUSE, AND ACCESS TO CARE.

TO ADDRESS THESE ISSUES, EACH HOSPITAL DEVELOPED A COMMUNITY HEALTH

IMPROVEMENT PLAN TO GUIDE EFFORTS OVER THE NEXT THREE YEARS IN

CONJUNCTION WITH LOCAL HEALTH AND NONPROFIT ORGANIZATIONS. WESTERLY

HOSPITAL WORKED WITH THE HOSPITAL ASSOCIATION OF RHODE ISLAND AND

SELECTED BEHAVIORAL HEALTH AS THE SOLE PRIORITY AREA.

YNHHS CONTINUED ITS FOCUS ON RECRUITING AND RETAINING AN EDUCATED,

ENGAGED AND HIGH-PERFORMING WORKFORCE. THE SYSTEM DEVELOPED A SINGLE

SET OF PROFESSIONAL BEHAVIORAL STANDARDS TO ENSURE THAT EMPLOYEES AND

MEDICAL STAFF THROUGHOUT THE SYSTEM FOLLOW HIGH-LEVEL STANDARDS OF

PROFESSION BEHAVIOR AT ALL TIMES.

Schedule O (Form 990 or 990-EZ) (2015) Page 2 Name of the organization YALE NEW HAVEN HEALTH SERVICES **Employer identification number** CORPORATION 22-2529464 WORKFORCE, YNHHS HIRED ITS FIRST CHIEF DIVERSITY OFFICER TO LEAD INITIATIVES AND SHAPE DIVERSITY AND INCLUSION EFFORTS RELATED TO COMMUNICATION, ITS WORKFORCE, THE PATIENT EXPERIENCE AND SUPPLIER DIVERSITY. THE SYSTEM WAS NAMED AS ONE OF "AMERICA'S BEST EMPLOYERS" OF 2016 BY FORBES MAGAZINE. FORM 990, PART VI: PART I, LINE 4 & PART VI, LINE 1B NUMBER OF INDEPENDENT VOTING MEMBERS OF THE GOVERNING BODY THE ORGANIZATION SOUGHT TO CONFIRM THE INDEPENDENCE OF EACH VOTING MEMBER OF ITS GOVERNING BODY BY REQUESTING THAT EACH SUCH VOTING MEMBER RESPOND TO A QUESTIONNAIRE CONTAINING THE PERTINENT INSTRUCTIONS AND DEFINITIONS AND DESIGNED TO ELICIT THE INFORMATION NECESSARY TO DETERMINE INDEPENDENCE. BASED ON RESPONSES TO THE QUESTIONNAIRES RECEIVED BY THE ORGANIZATION AND ANNUAL CONFLICTS OF INTEREST DISCLOSURES, THE ORGANIZATION WAS ABLE TO CONFIRM THAT SIXTEEN (16) VOTING MEMBERS ARE INDEPENDENT. FORM 990, PART VI, SECTION A, LINE 2: PART VI, LINE 2 - BUSINESS RELATIONSHIPS BETWEEN OFFICERS, TRUSTEES, OR KEY **EMPLOYEES** TRUSTEES JOHN L. LAHEY AND JAMES TORGERSON ARE DIRECTORS AND OFFICERS OF THE SAME BUSINESS ENTITY.

OFFICERS PATRICK MCCABE, JOHN SKELLY, AND DAVID WURCEL ARE DIRECTORS AND OFFICERS OF THE SAME BUSINESS ENTITY.

THE ORGANIZATION'S CURRENT OFFICERS AND/OR TRUSTEES SERVE AS OFFICERS

AND/OR DIRECTORS OF TAXABLE AFFILIATES WITHIN THE ORGANIZATION'S CORPORATE

SYSTEM OR JOINT VENTURES IN WHICH THE ORGANIZATION'S CORPORATE SYSTEM HAS

AN OWNERSHIP INTEREST. THE INDIVIDUAL OFFICERS DO NOT HAVE PERSONAL

FINANCIAL INTERESTS IN THE TAXABLE AFFILIATE AND SERVE ONLY AS A FUNCTION

OF THEIR ROLES WITH THE ORGANIZATION OR WITHIN THE ORGANIZATION'S CORPORATE

SYSTEM.

FORM 990, PART VI, SECTION A, LINE 4:

EFFECTIVE SEPTEMBER 8, 2016, LAWRENCE + MEMORIAL CORPORATION ("LMC") AND

ITS RELATED ORGANIZATIONS BECAME AFFILIATED WITH THE YALE NEW HAVEN HEALTH

SYSTEM PURSUANT TO THE TERMS OF AN AFFILIATION AGREEMENT BETWEEN LMC AND

YALE NEW HAVEN HEALTH SERVICES CORPORATION ("YNHHSC"). AS A RESULT OF THE

CLOSING OF THE AFFILIATION TRANSACTION, YNHHSC BECAME THE SOLE MEMBER OF

LMC. ADDITIONALLY, THE CERTIFICATE OF INCORPORATION OF YNHHSC WAS AMENDED

TO EXPAND ITS SUPPORTED ORGANIZATIONS TO INCLUDE THE LMC DELIVERY NETWORK.

FORM 990, PART VI, SECTION B, LINE 11:

THE FORM 990 TAX RETURN AND ATTACHED SCHEDULES WERE PREPARED BY EMPLOYEES
OF THE SYSTEM TAX DEPARTMENT. THE RETURN IS INITIALLY REVIEWED BY THE
DIRECTOR AND VP OF CORPORATE FINANCE. SUBSEQUENTLY IT IS SENT TO KPMG, LLP
FOR THEIR INITIAL REVIEW. AFTER ALL COMMENTS FROM THE ABOVE GROUP ARE
CLEARED, THE RETURN IS THEN REVIEWED BY THE CHIEF FINANCIAL OFFICER OF THE
ENTITY AND A FINAL VERSION OF THE RETURN IS SENT BACK TO KPMG, LLP FOR
FINAL REVIEW. PRIOR TO FILING, THE ORGANIZATION MAKES AVAILABLE A COMPLETE
COPY OF THE RETURN TO THE BOARD OF TRUSTEES. A SECURE WEB PORTAL IS
AVAILABLE TO BOARD MEMBERS TO ACCESS THE RETURN.

Name of the organization YALE NEW HAVEN HEALTH SERVICES
CORPORATION

Employer identification number 22-2529464

FORM 990, PART VI, SECTION B, LINE 12C:

THE YALE NEW HAVEN HEALTH SYSTEM CONFLICT OF INTEREST POLICY (CC:R-7) AND INDIVIDUAL ANNUAL DISCLOSURE FORM APPLIES TO A POOL OF EMPLOYEES, BOARD MEMBERS AND NON-BOARD MEMBERS SERVING ON BOARD COMMITTEES. THESE "COVERED INDIVIDUALS" ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST DISCLOSURE STATEMENT, UPON BEGINNING EMPLOYMENT OR OTHERWISE BECOMING A COVERED INDIVIDUAL AND ANNUALLY THEREAFTER. COVERED INDIVIDUALS ARE ALSO REQUIRED TO IMMEDIATELY REPORT MATERIAL CHANGES TO THEIR MOST RECENTLY COMPLETED DISCLOSURE STATEMENT. THESE DISCLOSURE STATEMENTS AND REPORTS ARE REVIEWED BY THE OFFICE OF PRIVACY AND CORPORATE COMPLIANCE AND/OR THE LEGAL AND RISK SERVICES DEPARTMENT TO ENSURE COMPLIANCE WITH THE CONFLICT OF INTEREST IF A POTENTIAL CONFLICT ARISES, THE PRESIDENT AND CEO WOULD CONSULT WITH THE BOARD CHAIRPERSON AND THE LEGAL AND RISK SERVICES DEPARTMENT AND TAKE ANY ACTIONS THAT SHE DEEMS REQUIRED OR APPROPRIATE TO MANAGE OR RESOLVE A POTENTIAL CONFLICT OF INTEREST. FOR EXAMPLE, A VOTING BOARD OR COMMITTEE MEMBER WOULD BE REQUIRED TO RECUSE HIMSELF OR HERSELF FROM VOTING ON MATTERS RELATED TO THE POTENTIAL CONFLICT AND THE POTENTIAL CONFLICT WOULD BE DISCLOSED TO OTHER VOTING MEMBERS.

FORM 990, PART VI, SECTION B, LINE 15:

THE EXECUTIVE COMPENSATION COMMITTEE OF THE YNHHS STRIVES TO TAKE THE STEPS NECESSARY TO QUALIFY FOR THE "REBUTTABLE PRESUMPTION OF REASONABLENESS"

UNDER FEDERAL TAX LAW. THE EXECUTIVE COMPENSATION COMMITTEE IS AUTHORIZED UNDER THE YNHHS BYLAWS AND IS RESPONSIBLE FOR (1) DETERMINING THE OVERALL TOTAL COMPENSATION STRATEGY FOR ALL CORPORATE OFFICERS, (2) APPROVING ALL COMPENSATION AND BENEFITS DECISIONS FOR CORPORATE OFFICERS, AND (3) REPORTING SUCH ACTIONS TO THE FULL YNHHS BOARD ON AN ANNUAL BASIS. IN ADDITION, THE EXECUTIVE COMPENSATION COMMITTEE EXPRESSLY DETERMINES THE

Employer identification number 22-2529464

REASONABLENESS OF TOTAL COMPENSATION AND BENEFITS FOR ALL CORPORATE OFFICERS, AND ASSURES THAT ALL OFFICER COMPENSATION DECISIONS ARE MADE AFTER THOROUGH CONSIDERATION OF AND COMPARISON TO THE MARKET PRACTICES OF OTHER SIMILARLY SITUATED NOT-FOR-PROFIT HEALTHCARE EXECUTIVES IN COMPARABLE ORGANIZATIONS. THE EXECUTIVE COMPENSATION COMMITTEE CONSISTS OF BOARD MEMBERS WHO DO NOT HAVE MATERIAL FINANCIAL INTERESTS THAT COULD BE AFFECTED BY THE OFFICER COMPENSATION DECISIONS MADE BY THE COMMITTEE. THE COMPARABILITY DATA USED TO ASSIST THE EXECUTIVE COMPENSATION COMMITTEE IN ITS COMPENSATION DELIBERATIONS ARE COMPILED BY AN INDEPENDENT, NATIONAL COMPENSATION CONSULTING FIRM THAT IS RETAINED BY AND REPORTS DIRECTLY TO THE EXECUTIVE COMPENSATION COMMITTEE. THE DATA COLLECTED BY THE CONSULTANT CONSISTS OF MARKET INFORMATION FOR EXECUTIVES IN FUNCTIONALLY SIMILAR POSITIONS IN SIMILARLY SITUATED NOT-FOR-PROFIT HEALTHCARE ORGANIZATIONS. THE DELIBERATIONS AND DECISIONS OF THE EXECUTIVE COMPENSATION COMMITTEE ARE CONTEMPORANEOUSLY DOCUMENTED, REVIEWED AND APPROVED BY THE EXECUTIVE COMPENSATION COMMITTEE, AND PROVIDED TO THE BOARD.

FORM 990, PART VI, SECTION C, LINE 19:

COPIES OF FORM 990, FORM 1023 (IF AVAILABLE) AND AUDITED FINANCIAL

STATEMENTS ARE MAINTAINED IN THE SYSTEM TAX DEPARTMENT. OTHER CORPORATE

GOVERNING DOCUMENTS ARE MAINTAINED BY THE LEGAL AND RISK SERVICES

DEPARTMENT. THE CONFLICT OF INTEREST POLICY, WHISTLEBLOWER POLICY, AND

DOCUMENT RETENTION POLICY ARE AVAILABLE TO ALL EMPLOYEES ON THE CORPORATE

INTERNAL WEBSITE. COPIES OF ALL DOCUMENTS ARE AVAILABLE TO THE PUBLIC UPON

REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

CONSULTING FEES:

Name of the organization YALE NEW HAVEN HEALTH SERVICES CORPORATION	Employer identification number 22-2529464
PROGRAM SERVICE EXPENSES	4,214,941.
MANAGEMENT AND GENERAL EXPENSES	1,174,320.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	5,389,261.
PERSONNEL SUPPORT/OUTSIDE CONTRACTUAL:	
PROGRAM SERVICE EXPENSES	45,936,991.
MANAGEMENT AND GENERAL EXPENSES	12,798,453.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	58,735,444.
TEMPORARY HELP/TRAINING/DEVELOPMENT:	
PROGRAM SERVICE EXPENSES	1,269,846.
MANAGEMENT AND GENERAL EXPENSES	353,790.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	1,623,636.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	65,748,341.
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
CONTRIBUTION RECEIVED IN AFFLIATION WITH LMC	36,201,090.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Department of the Treasury Internal Revenue Service

YALE NEW HAVEN HEALTH SERVICES CORPORATION

Employer identification number 22-2529464

(b) Primary activity	(c) Legal domicile (state or	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
	Toreign country)			Criticy
	Primary activity	Primary activity Legal domicile (state or foreign country)		

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No
GREENWICH HOSPITAL - 06-0646659							
5 PERRYRIDGE ROAD					SEE SCHEDULE R,		
GREENWICH, CT 06830	HEALTHCARE SERVICES	CONNECTICUT	501C3	LINE 3	PART VII	X	
GREENWICH HEALTH CARE SERVICES INC - MERGED					YALE NEW HAVEN		
WITH GH ON 5/12/16 - 22-2593399, 5					HEALTH SERVICES		
PERRYRIDGE ROAD, GREENWICH, CT 06830	SYSTEM SUPPORT SERVICES	CONNECTICUT	501C3	LINE 11B, II	CORPORATION	X	
THE GREENWICH HOSPITAL ENDOWMENT FUND INC -							
06-1526642, 5 PERRYRIDGE ROAD, GREENWICH, CT					SEE SCHEDULE R,		
06830	SYSTEM SUPPORT SERVICES	CONNECTICUT	501C3	LINE 11B, II	PART VII	X	
BRIDGEPORT HOSPITAL - 06-0646554					YALE NEW HAVEN		
267 GRANT STREET]				HEALTH SERVICES		
BRIDGEPORT, CT 06610	HEALTHCARE SERVICES	CONNECTICUT	501C3	LINE 3	CORPORATION	Х	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2015

22-2529464 Schedule R (Form 990)

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a)	(b)	(c)	(d)	(e)	(f)	Section 5	g) 512(b)(13)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling		rolled
of related organization		foreign country)	section	status (if section 501(c)(3))	entity	organiz	
SOUTHERN CONNECTICUT HEALTH SYSTEM				001(0)(0))		Yes	No
PROPERTIES INC - 06-1297708, 267 GRANT	┪				BRIDGEPORT		
STREET, BRIDGEPORT, CT 06610	TITLE HOLDING	CONNECTICUT	501C2		HOSPITAL	Х	
BRIDGEPORT HOSPITAL AUXILIARY INC -	1 1111 11111111	001112011			110011111111111111111111111111111111111		
06-6042500, 267 GRANT STREET, BRIDGEPORT, CT	\dashv				BRIDGEPORT		
06610	SYSTEM SUPPORT SERVICES	CONNECTICUT	501C3	LINE 11A, I	HOSPITAL	Х	
BRIDGEPORT HOSPITAL FOUNDATION, INC -							
22-2908698, 267 GRANT STREET, BRIDGEPORT, CT	, 				BRIDGEPORT		
06610	SYSTEM SUPPORT SERVICES	CONNECTICUT	501C3	LINE 7	HOSPITAL	Х	
NORTHEAST MEDICAL GROUP INC - 06-1330992					YALE NEW HAVEN		
99 HAWLEY LANE	┪				HEALTH SERVICES		
STRATFORD, CT 06614	HEALTHCARE SERVICES	CONNECTICUT	501C3	LINE 9	CORPORATION	х	
NORTHEAST MEDICAL GROUP, PLLC - 35-2380180							
99 HAWLEY LANE	7				NORTHEAST MEDICAL		
STRATFORD, CT 06614	HEALTHCARE SERVICES	CONNECTICUT	501C3	LINE 11A, I	GROUP, INC	х	
YALE NEW HAVEN HOSPITAL - 06-0646652				,	YALE NEW HAVEN		
20 YORK STREET	7				HEALTH SERVICES		
NEW HAVEN, CT 06504	HEALTHCARE SERVICES	CONNECTICUT	501C3	LINE 3	CORPORATION	х	
YALE-NEW HAVEN CARE CONTINUUM CORP -							
45-5235566, 789 HOWARD AVE, NEW HAVEN, CT	7				YALE NEW HAVEN		
06519	 NURSING HOME	CONNECTICUT	501C3	LINE 3	HOSPITAL	Х	
PERRYRIDGE CORPORATION - 06-1207316							
5 PERRYRIDGE ROAD	7				SEE SCHEDULE R,		
GREENWICH, CT 06830	SYSTEM SUPPORT SERVICES	CONNECTICUT	501C3	LINE 11B, II	PART VII	Х	
BRIDGEPORT HOSPITAL FRIENDS OF PEDIATRICS -							
06-6048427, 120 COLUMBINE DRIVE, TRUMBULL,	7				YALE NEW HAVEN		
CT 06611	SYSTEM SUPPORT SERVICES	CONNECTICUT	501C3	LINE 11A, I	HOSPITAL	Х	
LAWRENCE + MEMORIAL CORPORATION -					YALE NEW HAVEN		
22-2553028, 365 MONTAUK AVENUE, NEW LONDON,	7				HEALTH SERVICES		
CT 06320	PROMOTE HEALTHCARE	CONNECTICUT	501C3	LINE 9	CORPORATION	Х	
LAWRENCE + MEMORIAL HOSPITAL, INC					LAWRENCE +		
06-0646704, 365 MONTAUK AVENUE, NEW LONDON,	7				MEMORIAL		
CT 06320	HEALTHCARE SERVICES	CONNECTICUT	501C3	LINE 3	CORPORATION	X	
ASSOCIATED SPECIALISTS OF SOUTHEASTERN CT,					LAWRENCE +		
INC 20-8006123, 365 MONTAUK AVENUE, NEW	7				MEMORIAL		
LONDON, CT 06320	HEALTHCARE SERVICES	CONNECTICUT	501C3	LINE 11A, I	HOSPITAL, INC.	Х	

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN	(b) Primary activity	(c) Legal domicile (state or	(d) Exempt Code	(e) Public charity	(f) Direct controlling		g) 512(b)(13) rolled
of related organization		foreign country)	section	status (if section	1		zation?
Ğ		loroigir oddinay)		501(c)(3))	,	Yes	No
VISITING NURSE ASSOCIATION OF SOUTHEASTERN					LAWRENCE +	1.00	1.0
CT, INC 06-0646616, 403 NORTH FRONTAGE	1				MEMORIAL		
ROAD, WATERFORD, CT 06385	HOME HEALTHCARE SERVICES	CONNECTICUT	501C3	LINE 9	CORPORATION	Х	
L&M PHYSICIAN ASSOCIATION, INC 27-1094375					LAWRENCE +		
365 MONTAUK AVENUE	1				MEMORIAL		
NEW LONDON, CT 06320	HEALTHCARE SERVICES	CONNECTICUT	501C3	LINE 11A, I	CORPORATION	Х	
LAWRENCE AND MEMORIAL FOUNDATION, INC					LAWRENCE +		
22-2553026, 365 MONTAUK AVENUE, NEW LONDON,	1				MEMORIAL		
CT 06320	FUNDRAISING SERVICES	CONNECTICUT	501C3	PF	CORPORATION	Х	
LMW HEALTHCARE INC. D/B/A WESTERLY HOSPITAL					LAWRENCE +		
- 46-0543230, 365 MONTAUK AVENUE, NEW	1				MEMORIAL		
LONDON, CT 06320	HEALTHCARE SERVICES	RHODE ISLAND	501C3	LINE 3	CORPORATION	Х	
THE WESTERLY HOSPITAL FOUNDATION -							
05-0508064, 25 WELLS STREET, WESTERLY, RI	1				LMW HEALTHCARE		
02891	FUNDRAISING SERVICES	RHODE ISLAND	501C3	LINE 11A, I	INC.	Х	
WESTERLY HOSPITAL AUXILIARY, INC							
22-2507181, 25 WELLS STREET, WESTERLY, RI	1			LINE 11C,	LMW HEALTHCARE		
02891	FUNDRAISING ACTIVITIES	RHODE ISLAND	501C3	III-FI	INC.	X	
L&M HEALTHCARE, INC 22-2553031							
365 MONTAUK AVENUE	7						
NEW LONDON, CT 06320	SYSTEM SUPPORT SERVICES	CONNECTICUT	501C3	LINE 11A, I		Х	
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Page 2

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(ł	ո)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	Disproportionate allocations?		Code V-UBI amount in box 20 of Schedule	managir partner	-1
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	<u> </u>
SHORELINE SURGERY CENTER LLC			YALE NEW HAVEN								
- 90-0110459, 111 GOOSE LANE,	HEALTHCARE		AMBULATORY								
GUILFORD, CT 06437	SERVICES	CT	SERVICE CORP	RELATED	3,781,631.	1,255,757.		X	N/A	X	51.00%
SSC II LLC - 26-1709382			YALE NEW HAVEN								
111 GOOSE LANE	HEALTHCARE		AMBULATORY								
GUILFORD, CT 06437	SERVICES	CT	SERVICE CORP	RELATED	2,931,492.	1,397,576.		X	N/A	X	51.00%
ORTHOPAEDIC & NEUROSURGERY											
CENTER, LLC - 27-3477197, 55]		GREENWICH								
HOLLY HILL LANE, GREENWICH,	HEALTHCARE		AMBULATORY								
СТ 06830	SERVICES	CT	SERVICE CORP	RELATED	801,312.	92,592.		X	N/A	X	35.00%
			YALE NEW HAVEN								
TOTAL HEALTH CONNECTICUT, LLC	1		HEALTH								
- 47-4070024, 789 HOWARD	HEALTHCARE		SERVICES								
AVENUE, NEW HAVEN, CT 06519	SERVICES	CT	CORPORATION	RELATED	0.	0.		X	N/A	X	60.00%

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i Sec)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	512(b	o)(13) rolled
		country)		0. 1.004		455515		Yes	No
YNHHS-MSO INC - 06-1467717									ĺ
789 HOWARD AVE]								ĺ
NEW HAVEN, CT 06519	MANAGEMENT SERVICES	CT	N/A	C CORP	0.	260,120.	100.00%	Х	ĺ
YALE-NEW HAVEN AMBULATORY SERVICES -									i
06-1398526, 40 TEMPLE STREET, NEW HAVEN, CT	1		YALE NEW HAVEN						ĺ
06510	HEALTHCARE SERVICES	CT	HOSPITAL	C CORP	2,151,858.	12,851,998.	100.00%	Х	
MEDICAL CENTER REALTY INC - 06-1110858			YORK						<u> </u>
50 YORK STREET	1		ENTERPRISES						ĺ
NEW HAVEN, CT 06511	REAL ESTATE RENTAL	CT	INC	C CORP	433,646.	2,803,308.	100.00%	Х	ĺ
GREENWICH FERTILITY & IVF CENTER, P.C									i
30-0145464, 5 PERRYRIDGE ROAD, GREENWICH, CT	1		GREENWICH						ĺ
06830	HEALTHCARE SERVICES	CT	HOSPITAL	C CORP	3,863,828.	2,424,217.	100.00%	Х	ĺ
YORK ENTERPRISES INC - 06-1110937									
50 YORK STREET	1		YALE NEW HAVEN						ĺ
NEW HAVEN, CT 06511	TITLE HOLDING	CT	HOSPITAL	C CORP	0.	15,586,397.	100.00%	Х	

Part III Continuation of Identification of Related Organizations Taxable as a Partnership

			1	·								
(a)	(b)	(c)	(d)	(e)	(f)	(g)			(i)	(j	j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income		Disproportion-		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene	ral or	Percentage ownership
or related organization		(state or foreign	entity	excluded from tax under	income	assets		cations?	20 of Schedule	partner?		ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	No	
YALE NEW HAVEN HEALTH SYSTEM			YALE NEW HAVEN									
INVESTMENT - 27-1374301, 20			HEALTH									
YORK STREET, NEW HAVEN, CT]		SERVICES									
06510	INVESTMENT	DE	CORPORATION	RELATED	0.	38,076,739.		X	N/A		X	2.14%
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Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or	(d) Direct controlling entity	(e) Type of entity (C corp, S corp,	(f) Share of total income	(g) Share of end-of-year	(h) Percentage ownership	contr	o)(13) olled
S .		foreign country)	,	or trust)		assets		Yes	_
YNHH-PHYSICIANS CORP - 06-1202305								163	140
789 HOWARD AVE	ADMININISTRATIVE								
NEW HAVEN, CT 06519	SERVICES	CT	N/A	C CORP	0.	73,592	100.00%	Х	
MEDICAL CENTER PHARMACY, INC 06-1087673			YORK			,			
50 YORK STREET	1		ENTERPRISES						
NEW HAVEN, CT 06511	PHARMACY	CT	INC	C CORP	7,553,348.	17,803,580	100.00%	Х	
CENTURY FINANCIAL SERVICES, INC			YORK			, ,			
06-1110797, 23 MAIDEN LANE, NORTH HAVEN, CT	1		ENTERPRISES						
06473	DEBT COLLECTION	CT	INC	C CORP	6,018,705.	3,378,759	100.00%	Х	
GREENWICH OCCUPATIONAL HEALTH SERVICES OF			GREENWICH		, ,				
NEW YORK, PC - 06-1540101, 5 PERRYRIDGE	1		HEALTH						
ROAD, GREENWICH, CT 06830	HEALTHCARE	NY	SERVICES INC	C CORP	315,893.	299,287	100.00%	Х	
GREENWICH OCCUPATIONAL HEALTH SERVICES OF			GREENWICH			•			
NJ, PC - 45-3833883, 5 PERRYRIDGE ROAD,	1		HEALTH						
GREENWICH, CT 06830	HEALTHCARE	NJ	SERVICES INC	C CORP	207,822.	79,164.	100.00%	Х	
PRIMARYNET OF CONNECTICUT INC - DISSOLVED									
9/30/16 - 06-1463534, 789 HOWARD AVE, NEW	1		CHC PHYSICIANS						
HAVEN, CT 06519	HEALTHCARE	CT	INC	C CORP	0.	0.	100.00%	Х	
CENTURY MANAGEMENT SERVICES, INC			YORK						
06-1303173, 23 MAIDEN LANE, NORTH HAVEN, CT	7		ENTERPRISES						
06473	RECEIVABLE MANAGEMENT	CT	INC	C CORP	0.	0 .	100.00%	Х	
L & M SYSTEMS, INC 22-2553037			LAWRENCE +						
365 MONTAUK AVENUE	HEALTHCARE RELATED		MEMORIAL						
NEW LONDON, CT 06320	SERVICES	CT	CORPORATION	C CORP	1,153.	0 .	100.00%	Х	
L&M HOME CARE SERVICES, INC 06-1389272			LAWRENCE +						
365 MONTAUK AVENUE	7		MEMORIAL						
NEW LONDON, CT 06320	HOME THERAPY	CT	CORPORATION	C CORP	282,802.	120,351.	100.00%	X	
LAWRENCE & MEMORIAL INDEMNITY COMPANY, LTD.			LAWRENCE +						
- 98-1021436, PO BOX 1159, GRAND CAYMAN,		CAYMAN	MEMORIAL						
CAYMAN ISLANDS KY1-1102	INSURANCE	ISLANDS	CORPORATION	C CORP	0.	36,274,691.	100.00%	X	
]								
]								

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		X
b	Gift, grant, or capital contribution to related organization(s)	1b		X
С	Gift, grant, or capital contribution from related organization(s)	1c		X
d	Loans or loan guarantees to or for related organization(s)	1d	Х	
	Loans or loan guarantees by related organization(s)	1e		X
f	Dividends from related organization(s)	1f		X
g	Sale of assets to related organization(s)	1g		Х
	Purchase of assets from related organization(s)	1h		Х
i	Exchange of assets with related organization(s)	1i		Х
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		Х
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	Х	
-1	Performance of services or membership or fundraising solicitations for related organization(s)	11	Х	
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Х	
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		Х
	Sharing of paid employees with related organization(s)	10	Х	
р	Reimbursement paid to related organization(s) for expenses	1 p	Х	
	Reimbursement paid by related organization(s) for expenses	1q	Х	
r	Other transfer of cash or property to related organization(s)	1r	Х	
	Other transfer of cash or property from related organization(s)	1s	Х	
	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.		-	

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved						
(1) BRIDGEPORT HOSPITAL	L	77,416,962.	COMPARABLE MARKET VALUE						
(2) BRIDGEPORT HOSPITAL	М	11,098,363.	COMPARABLE MARKET VALUE						
(3) BRIDGEPORT HOSPITAL	P	5,292,353.	TRANSACTION REVIEW						
(4) BRIDGEPORT HOSPITAL	Q	79,217,925.	TRANSACTION REVIEW						
(5) CENTURY FINANCIAL SERVICES INC	L	96,379.	COMPARABLE MARKET VALUE						
(6) GREENWICH HOSPITAL	L	1,368,635.	COMPARABLE MARKET VALUE						

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved Method of determining amount involved
(7)GREENWICH HOSPITAL	M	53,468,472.COMPARABLE MARKET VALUE
(8)GREENWICH HOSPITAL	P	55,595,097.TRANSACTION REVIEW
(9)GREENWICH HOSPITAL	Q	5,687,868.TRANSACTION REVIEW
(10)LAWRENCE + MEMORIAL HOSPITAL	L	5,853,541.COMPARABLE MARKET VALUE
(11)LAWRENCE + MEMORIAL HOSPITAL	S	36,201,000.CASH
(12)NORTHEAST MEDICAL GROUP INC	R	42,822,019.CASH
(13)YALE NEW HAVEN HOSPITAL	L	240,441,569.COMPARABLE MARKET VALUE
(14)YALE NEW HAVEN HOSPITAL	М	37,915,079.COMPARABLE MARKET VALUE
(15)YALE NEW HAVEN HOSPITAL	P	28,736,686.TRANSACTION REVIEW
(16)YALE NEW HAVEN HOSPITAL	R	5,836,451.CASH
(17)YALE NEW HAVEN HOSPITAL	S	15,696,369.CASH
(18)YORK ENTERPRISES, INC.	L	835,364.COMPARABLE MARKET VALUE
(19)NORTHEAST MEDICAL GROUP INC	L	12,201,705.COMPARABLE MARKET VALUE
(20)YALE NEW HAVEN HOSPITAL	K	3,278,000.COMPARABLE MARKET VALUE
(21)YALE NEW HAVEN AMBULATORY SERVICES, CORP.	L	218,320.COMPARABLE MARKET VALUE
(22)YALE NEW HAVEN CARE CONTINUUM CORP	L	411,882.COMPARABLE MARKET VALUE
(23)YALE NEW HAVEN HOSPITAL	Q	230,992,216.TRANSACTION REVIEW
(24)GREENWICH HEALTH CARE SERVICES, INC.	S	7,552,821.CASH

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(7)GREENWICH HEALTH CARE SERVICES, INC.	D	1,852,862.	CASH
(8)			
(9)			
(10)			
<u>(11)</u>			
(12)			
(13)			
(14)			
(15)			
(16)			
(17)			
(18)			
(19)			
(20)			
(21)			
(22)			
(23)			
(24)			

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e) Are a partners 501(c) orgs.)	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under sections 512-514)	partners	S Sec.	Share of	Share of	Disp	ropor-	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera	Percentage
of entity		(state or foreign	excluded from tax under	orgs.)(3) .?	total	end-of-year	alloca	itions?	of Schedule K-1	partne	ownership
		country)	sections 512-514)	Yes I		income	assets	Yes	No	(Form 1065)	Yes N	ю
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Part VII | Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions).

PART III, IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS PARTNERSHIP:

NAME OF RELATED ORGANIZATION:

TOTAL HEALTH CONNECTICUT, LLC

DIRECT CONTROLLING ENTITY: YALE NEW HAVEN HEALTH SERVICES CORPORATION

NAME OF RELATED ORGANIZATION:

YALE NEW HAVEN HEALTH SYSTEM INVESTMENT

DIRECT CONTROLLING ENTITY: YALE NEW HAVEN HEALTH SERVICES CORPORATION

PART II, COLUMN F - DIRECT CONTROLLING ENTITY OF TAX EXEMPTS ORGANIZATIONS:

PART II (F), DIRECT CONTROLLING ENTITY OF TAX-EXEMPT ORGANIZATIONS:

NAME OF RELATED ORGANIZATION:

GREENWICH HOSPITAL

DIRECT CONTROLLING ENTITY: GREENWICH HEALTH CARE SERVICES, INC. THROUGH
5/12/16, AFTER YALE NEW HAVEN HEALTH SERVICES CORPORATION.

NAME OF RELATED ORGANIZATION:

PERRYRIDGE CORPORATION

DIRECT CONTROLLING ENTITY: GREENWICH HEALTH CARE SERVICES, INC. THROUGH 5/12/16, AFTER GREENWICH HOSPTIAL.

NAME OF RELATED ORGANIZATION:

THE GREENWICH HOSPITAL ENDOWMENT FUND INC

DIRECT CONTROLLING ENTITY: GREENWICH HEALTH CARE SERVICES, INC. THROUGH 5/12/16, AFTER GREENWICH HOSPTIAL.