

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2016					
REPORT 100 - HOSPITAL BALANCE SHEET INFORMATION					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
I.	<b>ASSETS</b>				
A.	<b>Current Assets:</b>				
1	Cash and Cash Equivalents	\$5,138,008	\$5,077,410	(\$60,598)	-1%
2	Short Term Investments	\$0	\$0	\$0	0%
3	Accounts Receivable (Less: Allowance for Doubtful Accounts)	\$8,372,415	\$7,065,829	(\$1,306,586)	-16%
4	Current Assets Whose Use is Limited for Current Liabilities	\$0	\$0	\$0	0%
5	Due From Affiliates	\$0	\$0	\$0	0%
6	Due From Third Party Payers	\$0	\$0	\$0	0%
7	Inventories of Supplies	\$990,707	\$717,629	(\$273,078)	-28%
8	Prepaid Expenses	\$962,571	\$303,858	(\$658,713)	-68%
9	Other Current Assets	\$1,758,500	\$2,116,502	\$358,002	20%
	<b>Total Current Assets</b>	<b>\$17,222,201</b>	<b>\$15,281,228</b>	<b>(\$1,940,973)</b>	<b>-11%</b>
B.	<b>Noncurrent Assets Whose Use is Limited:</b>				
1	Held by Trustee	\$2,962,495	\$3,086,464	\$123,969	4%
2	Board Designated for Capital Acquisition	\$0	\$0	\$0	0%
3	Funds Held in Escrow	\$1,439,934	\$1,439,934	\$0	0%
4	Other Noncurrent Assets Whose Use is Limited	\$2,622,949	\$2,843,477	\$220,528	8%
	<b>Total Noncurrent Assets Whose Use is Limited:</b>	<b>\$7,025,378</b>	<b>\$7,369,875</b>	<b>\$344,497</b>	<b>5%</b>
5	Interest in Net Assets of Foundation	\$0	\$0	\$0	0%
6	Long Term Investments	\$461,907	\$456,048	(\$5,859)	-1%
7	Other Noncurrent Assets	\$2,867,317	\$2,833,766	(\$33,551)	-1%
C.	<b>Net Fixed Assets:</b>				
1	Property, Plant and Equipment	\$121,167,275	\$121,581,141	\$413,866	0%
2	Less: Accumulated Depreciation	\$82,446,254	\$86,169,865	\$3,723,611	5%
	<b>Property, Plant and Equipment, Net</b>	<b>\$38,721,021</b>	<b>\$35,411,276</b>	<b>(\$3,309,745)</b>	<b>-9%</b>
3	Construction in Progress	\$150,394	\$119,651	(\$30,743)	-20%
	<b>Total Net Fixed Assets</b>	<b>\$38,871,415</b>	<b>\$35,530,927</b>	<b>(\$3,340,488)</b>	<b>-9%</b>
	<b>Total Assets</b>	<b>\$66,448,218</b>	<b>\$61,471,844</b>	<b>(\$4,976,374)</b>	<b>-7%</b>

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LINE	DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>II. LIABILITIES AND NET ASSETS</b>					
<b>A. Current Liabilities:</b>					
1	Accounts Payable and Accrued Expenses	\$6,424,553	\$2,577,453	(\$3,847,100)	-60%
2	Salaries, Wages and Payroll Taxes	\$2,284,567	\$3,060,464	\$775,897	34%
3	Due To Third Party Payers	\$2,772,561	\$1,893,862	(\$878,699)	-32%
4	Due To Affiliates	\$6,298,540	\$7,835,895	\$1,537,355	24%
5	Current Portion of Long Term Debt	\$4,449,224	\$251,504	(\$4,197,720)	-94%
6	Current Portion of Notes Payable	\$0	\$0	\$0	0%
7	Other Current Liabilities	\$1,597,783	\$1,924,366	\$326,583	20%
	<b>Total Current Liabilities</b>	<b>\$23,827,228</b>	<b>\$17,543,544</b>	<b>(\$6,283,684)</b>	<b>-26%</b>
<b>B. Long Term Debt:</b>					
1	Bonds Payable (Net of Current Portion)	\$31,165,811	\$30,837,372	(\$328,439)	-1%
2	Notes Payable (Net of Current Portion)	\$0	\$0	\$0	0%
	<b>Total Long Term Debt</b>	<b>\$31,165,811</b>	<b>\$30,837,372</b>	<b>(\$328,439)</b>	<b>-1%</b>
3	Accrued Pension Liability	\$47,069,447	\$61,961,430	\$14,891,983	32%
4	Other Long Term Liabilities	\$13,629,270	\$14,546,345	\$917,075	7%
	<b>Total Long Term Liabilities</b>	<b>\$91,864,528</b>	<b>\$107,345,147</b>	<b>\$15,480,619</b>	<b>17%</b>
5	Interest in Net Assets of Affiliates or Joint Ventures	\$0	\$0	\$0	0%
<b>C. Net Assets:</b>					
1	Unrestricted Net Assets or Equity	(\$55,316,980)	(\$69,976,704)	(\$14,659,724)	27%
2	Temporarily Restricted Net Assets	\$1,935,277	\$2,271,021	\$335,744	17%
3	Permanently Restricted Net Assets	\$4,138,165	\$4,288,836	\$150,671	4%
	<b>Total Net Assets</b>	<b>(\$49,243,538)</b>	<b>(\$63,416,847)</b>	<b>(\$14,173,309)</b>	<b>29%</b>
	<b>Total Liabilities and Net Assets</b>	<b>\$66,448,218</b>	<b>\$61,471,844</b>	<b>(\$4,976,374)</b>	<b>-7%</b>

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2016					
REPORT 150 - HOSPITAL STATEMENT OF OPERATIONS INFORMATION					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>A. Operating Revenue:</b>					
1	Total Gross Patient Revenue	\$196,286,597	\$175,117,173	(\$21,169,424)	-11%
2	Less: Allowances	\$112,015,902	\$102,400,464	(\$9,615,438)	-9%
3	Less: Charity Care	\$1,994,173	\$1,466,425	(\$527,748)	-26%
4	Less: Other Deductions	\$0	\$0	\$0	0%
	<b>Total Net Patient Revenue</b>	<b>\$82,276,522</b>	<b>\$71,250,284</b>	<b>(\$11,026,238)</b>	<b>-13%</b>
5	Provision for Bad Debts	\$4,675,102	\$4,325,446	(\$349,656)	-7%
	<b>Net Patient Service Revenue less provision for bad debts</b>	<b>\$77,601,420</b>	<b>\$66,924,838</b>	<b>(\$10,676,582)</b>	<b>-14%</b>
6	Other Operating Revenue	\$4,764,423	\$2,822,409	(\$1,942,014)	-41%
7	Net Assets Released from Restrictions	\$0	\$857	\$857	0%
	<b>Total Operating Revenue</b>	<b>\$82,365,843</b>	<b>\$69,748,104</b>	<b>(\$12,617,739)</b>	<b>-15%</b>
<b>B. Operating Expenses:</b>					
1	Salaries and Wages	\$35,993,309	\$31,798,838	(\$4,194,471)	-12%
2	Fringe Benefits	\$10,834,809	\$11,354,735	\$519,926	5%
3	Physicians Fees	\$2,627,350	\$2,785,769	\$158,419	6%
4	Supplies and Drugs	\$7,734,480	\$6,393,287	(\$1,341,193)	-17%
5	Depreciation and Amortization	\$4,243,315	\$3,879,948	(\$363,367)	-9%
6	Bad Debts	\$0	\$0	\$0	0%
7	Interest Expense	\$1,698,978	\$1,785,086	\$86,108	5%
8	Malpractice Insurance Cost	\$343,860	\$413,222	\$69,362	20%
9	Other Operating Expenses	\$23,285,423	\$23,201,778	(\$83,645)	0%
	<b>Total Operating Expenses</b>	<b>\$86,761,524</b>	<b>\$81,612,663</b>	<b>(\$5,148,861)</b>	<b>-6%</b>
	<b>Income/(Loss) From Operations</b>	<b>(\$4,395,681)</b>	<b>(\$11,864,559)</b>	<b>(\$7,468,878)</b>	<b>170%</b>
<b>C. Non-Operating Revenue:</b>					
1	Income from Investments	\$116,996	\$120,473	\$3,477	3%
2	Gifts, Contributions and Donations	\$96,770	\$149,246	\$52,476	54%
3	Other Non-Operating Gains/(Losses)	(\$1,363,155)	(\$1,417,392)	(\$54,237)	4%
	<b>Total Non-Operating Revenue</b>	<b>(\$1,149,389)</b>	<b>(\$1,147,673)</b>	<b>\$1,716</b>	<b>0%</b>
	<b>Excess/(Deficiency) of Revenue Over Expenses (Before Other Adjustments)</b>	<b>(\$5,545,070)</b>	<b>(\$13,012,232)</b>	<b>(\$7,467,162)</b>	<b>135%</b>
<b>Other Adjustments:</b>					
	Unrealized Gains/(Losses)	(\$7,589)	\$6,783	\$14,372	-189%
	All Other Adjustments	\$0	\$0	\$0	0%
	<b>Total Other Adjustments</b>	<b>(\$7,589)</b>	<b>\$6,783</b>	<b>\$14,372</b>	<b>-189%</b>
	<b>Excess/(Deficiency) of Revenue Over Expenses</b>	<b>(\$5,552,659)</b>	<b>(\$13,005,449)</b>	<b>(\$7,452,790)</b>	<b>134%</b>
	Principal Payments	\$2,349,623	\$359,626	(\$1,989,997)	-85%

**WINDHAM COMMUNITY MEMORIAL HOSPITAL  
TWELVE MONTHS ACTUAL FILING  
FISCAL YEAR 2016  
REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>I.</b>	<b>GROSS REVENUE BY PAYER</b>				
<b>A.</b>	<b>INPATIENT GROSS REVENUE</b>				
1	MEDICARE TRADITIONAL	\$28,122,425	\$20,140,887	(\$7,981,538)	-28%
2	MEDICARE MANAGED CARE	\$5,404,935	\$4,725,921	(\$679,014)	-13%
3	MEDICAID	\$9,198,117	\$5,861,443	(\$3,336,674)	-36%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$191,428	\$55,839	(\$135,589)	-71%
6	COMMERCIAL INSURANCE	\$6,928,555	\$5,564,920	(\$1,363,635)	-20%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$177,960	\$27,888	(\$150,072)	-84%
9	SELF- PAY/UNINSURED	\$682,220	\$410,434	(\$271,786)	-40%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$244,844	\$140,087	(\$104,757)	-43%
	<b>TOTAL INPATIENT GROSS REVENUE</b>	<b>\$50,950,484</b>	<b>\$36,927,419</b>	<b>(\$14,023,065)</b>	<b>-28%</b>
<b>B.</b>	<b>OUTPATIENT GROSS REVENUE</b>				
1	MEDICARE TRADITIONAL	\$38,784,704	\$37,254,935	(\$1,529,769)	-4%
2	MEDICARE MANAGED CARE	\$9,979,803	\$10,373,233	\$393,430	4%
3	MEDICAID	\$41,189,359	\$37,639,187	(\$3,550,172)	-9%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$569,658	\$467,898	(\$101,760)	-18%
6	COMMERCIAL INSURANCE	\$48,951,093	\$47,113,519	(\$1,837,574)	-4%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$2,215,149	\$1,654,584	(\$560,565)	-25%
9	SELF- PAY/UNINSURED	\$3,214,853	\$3,234,578	\$19,725	1%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$431,494	\$451,819	\$20,325	5%
	<b>TOTAL OUTPATIENT GROSS REVENUE</b>	<b>\$145,336,113</b>	<b>\$138,189,753</b>	<b>(\$7,146,360)</b>	<b>-5%</b>
<b>C.</b>	<b>TOTAL GROSS REVENUE</b>				
1	MEDICARE TRADITIONAL	\$66,907,129	\$57,395,822	(\$9,511,307)	-14%
2	MEDICARE MANAGED CARE	\$15,384,738	\$15,099,154	(\$285,584)	-2%
3	MEDICAID	\$50,387,476	\$43,500,630	(\$6,886,846)	-14%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$761,086	\$523,737	(\$237,349)	-31%
6	COMMERCIAL INSURANCE	\$55,879,648	\$52,678,439	(\$3,201,209)	-6%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$2,393,109	\$1,682,472	(\$710,637)	-30%
9	SELF- PAY/UNINSURED	\$3,897,073	\$3,645,012	(\$252,061)	-6%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$676,338	\$591,906	(\$84,432)	-12%
	<b>TOTAL GROSS REVENUE</b>	<b>\$196,286,597</b>	<b>\$175,117,172</b>	<b>(\$21,169,425)</b>	<b>-11%</b>
<b>II.</b>	<b>NET REVENUE BY PAYER</b>				
<b>A.</b>	<b>INPATIENT NET REVENUE</b>				
1	MEDICARE TRADITIONAL	\$18,465,829	\$12,992,934	(\$5,472,895)	-30%
2	MEDICARE MANAGED CARE	\$3,250,512	\$2,540,116	(\$710,396)	-22%

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(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
3	MEDICAID	\$3,515,603	\$2,212,190	(\$1,303,413)	-37%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$61,777	\$21,462	(\$40,315)	-65%
6	COMMERCIAL INSURANCE	\$5,292,927	\$4,318,048	(\$974,879)	-18%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$126,363	\$26,595	(\$99,768)	-79%
9	SELF- PAY/UNINSURED	\$17,775	\$22,621	\$4,846	27%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$159,612	\$48,480	(\$111,132)	-70%
	<b>TOTAL INPATIENT NET REVENUE</b>	<b>\$30,890,398</b>	<b>\$22,182,446</b>	<b>(\$8,707,952)</b>	<b>-28%</b>
<b>B.</b>	<b>OUTPATIENT NET REVENUE</b>				
1	MEDICARE TRADITIONAL	\$9,586,142	\$8,450,599	(\$1,135,543)	-12%
2	MEDICARE MANAGED CARE	\$2,262,444	\$2,160,053	(\$102,391)	-5%
3	MEDICAID	\$8,669,686	\$8,025,624	(\$644,062)	-7%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$141,321	\$121,385	(\$19,936)	-14%
6	COMMERCIAL INSURANCE	\$26,637,111	\$25,803,570	(\$833,541)	-3%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$1,261,172	\$834,876	(\$426,296)	-34%
9	SELF- PAY/UNINSURED	\$85,585	\$86,800	\$1,215	1%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$54,988	\$41,281	(\$13,707)	-25%
	<b>TOTAL OUTPATIENT NET REVENUE</b>	<b>\$48,698,449</b>	<b>\$45,524,188</b>	<b>(\$3,174,261)</b>	<b>-7%</b>
<b>C.</b>	<b>TOTAL NET REVENUE</b>				
1	MEDICARE TRADITIONAL	\$28,051,971	\$21,443,533	(\$6,608,438)	-24%
2	MEDICARE MANAGED CARE	\$5,512,956	\$4,700,169	(\$812,787)	-15%
3	MEDICAID	\$12,185,289	\$10,237,814	(\$1,947,475)	-16%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$203,098	\$142,847	(\$60,251)	-30%
6	COMMERCIAL INSURANCE	\$31,930,038	\$30,121,618	(\$1,808,420)	-6%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$1,387,535	\$861,471	(\$526,064)	-38%
9	SELF- PAY/UNINSURED	\$103,360	\$109,421	\$6,061	6%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$214,600	\$89,761	(\$124,839)	-58%
	<b>TOTAL NET REVENUE</b>	<b>\$79,588,847</b>	<b>\$67,706,634</b>	<b>(\$11,882,213)</b>	<b>-15%</b>
<b>III.</b>	<b>STATISTICS BY PAYER</b>				
<b>A.</b>	<b>DISCHARGES</b>				
1	MEDICARE TRADITIONAL	1,384	1,069	(315)	-23%
2	MEDICARE MANAGED CARE	288	223	(65)	-23%
3	MEDICAID	637	512	(125)	-20%
4	MEDICAID MANAGED CARE	0	0	0	0%
5	CHAMPUS/TRICARE	16	4	(12)	-75%
6	COMMERCIAL INSURANCE	524	371	(153)	-29%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	9	3	(6)	-67%

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9	SELF- PAY/UNINSURED	26	34	8	31%
10	SAGA	0	0	0	0%
11	OTHER	17	9	(8)	-47%
	<b>TOTAL DISCHARGES</b>	<b>2,901</b>	<b>2,225</b>	<b>(676)</b>	<b>-23%</b>
<b>B.</b>	<b>PATIENT DAYS</b>				
1	MEDICARE TRADITIONAL	6,562	4,633	(1,929)	-29%
2	MEDICARE MANAGED CARE	1,247	1,112	(135)	-11%
3	MEDICAID	2,324	1,476	(848)	-36%
4	MEDICAID MANAGED CARE	0	0	0	0%
5	CHAMPUS/TRICARE	45	8	(37)	-82%
6	COMMERCIAL INSURANCE	1,625	1,242	(383)	-24%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	27	8	(19)	-70%
9	SELF- PAY/UNINSURED	328	84	(244)	-74%
10	SAGA	0	0	0	0%
11	OTHER	56	31	(25)	-45%
	<b>TOTAL PATIENT DAYS</b>	<b>12,214</b>	<b>8,594</b>	<b>(3,620)</b>	<b>-30%</b>
<b>C.</b>	<b>OUTPATIENT VISITS</b>				
1	MEDICARE TRADITIONAL	23,577	20,253	(3,324)	-14%
2	MEDICARE MANAGED CARE	6,825	5,425	(1,400)	-21%
3	MEDICAID	25,392	23,636	(1,756)	-7%
4	MEDICAID MANAGED CARE	0	0	0	0%
5	CHAMPUS/TRICARE	372	284	(88)	-24%
6	COMMERCIAL INSURANCE	33,296	29,150	(4,146)	-12%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	1,816	1,202	(614)	-34%
9	SELF- PAY/UNINSURED	2,498	2,416	(82)	-3%
10	SAGA	0	0	0	0%
11	OTHER	234	219	(15)	-6%
	<b>TOTAL OUTPATIENT VISITS</b>	<b>94,010</b>	<b>82,585</b>	<b>(11,425)</b>	<b>-12%</b>
<b>IV.</b>	<b>EMERGENCY DEPARTMENT OUTPATIENT BY PAYER</b>				
<b>A.</b>	<b>EMERGENCY DEPARTMENT OUTPATIENT GROSS REVENUE</b>				
1	MEDICARE TRADITIONAL	\$9,348,967	\$10,819,732	\$1,470,765	16%
2	MEDICARE MANAGED CARE	\$2,360,763	\$2,711,449	\$350,686	15%
3	MEDICAID	\$24,223,468	\$23,572,013	(\$651,455)	-3%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$322,301	\$290,506	(\$31,795)	-10%
6	COMMERCIAL INSURANCE	\$13,548,887	\$14,985,756	\$1,436,869	11%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$737,044	\$618,242	(\$118,802)	-16%
9	SELF- PAY/UNINSURED	\$2,246,693	\$2,322,271	\$75,578	3%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$299,315	\$323,387	\$24,072	8%
	<b>TOTAL EMERGENCY DEPARTMENT OUTPATIENT GROSS REVENUE</b>	<b>\$53,087,438</b>	<b>\$55,643,356</b>	<b>\$2,555,918</b>	<b>5%</b>
<b>B.</b>	<b>EMERGENCY DEPARTMENT OUTPATIENT NET REVENUE</b>				
1	MEDICARE TRADITIONAL	\$2,436,961	\$2,581,959	\$144,998	6%

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TWELVE MONTHS ACTUAL FILING  
FISCAL YEAR 2016  
REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
2	MEDICARE MANAGED CARE	\$576,992	\$627,106	\$50,114	9%
3	MEDICAID	\$4,011,733	\$4,325,383	\$313,650	8%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$86,947	\$73,874	(\$13,073)	-15%
6	COMMERCIAL INSURANCE	\$7,920,741	\$8,850,330	\$929,589	12%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$512,502	\$367,956	(\$144,546)	-28%
9	SELF- PAY/UNINSURED	\$33,382	\$51,161	\$17,779	53%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$31,677	\$29,528	(\$2,149)	-7%
	<b>TOTAL EMERGENCY DEPARTMENT OUTPATIENT NET REVENUE</b>	<b>\$15,610,935</b>	<b>\$16,907,297</b>	<b>\$1,296,362</b>	<b>8%</b>
<b>C.</b>	<b><u>EMERGENCY DEPARTMENT OUTPATIENT VISITS</u></b>				
1	MEDICARE TRADITIONAL	4,306	4,691	385	9%
2	MEDICARE MANAGED CARE	995	1,138	143	14%
3	MEDICAID	14,177	14,532	355	3%
4	MEDICAID MANAGED CARE	0	0	0	0%
5	CHAMPUS/TRICARE	203	190	(13)	-6%
6	COMMERCIAL INSURANCE	8,132	8,649	517	6%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	640	467	(173)	-27%
9	SELF- PAY/UNINSURED	1,539	1,570	31	2%
10	SAGA	0	0	0	0%
11	OTHER	169	191	22	13%
	<b>TOTAL EMERGENCY DEPARTMENT OUTPATIENT VISITS</b>	<b>30,161</b>	<b>31,428</b>	<b>1,267</b>	<b>4%</b>

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2016					
REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>I.</b>	<b>OPERATING EXPENSE BY CATEGORY</b>				
<b>A.</b>	<b>Salaries &amp; Wages:</b>				
1	Nursing Salaries	\$11,636,506	\$10,301,279	(\$1,335,227)	-11%
2	Physician Salaries	\$1,720,183	\$1,572,726	(\$147,457)	-9%
3	Non-Nursing, Non-Physician Salaries	\$22,636,620	\$19,924,833	(\$2,711,787)	-12%
	<b>Total Salaries &amp; Wages</b>	<b>\$35,993,309</b>	<b>\$31,798,838</b>	<b>(\$4,194,471)</b>	<b>-12%</b>
<b>B.</b>	<b>Fringe Benefits:</b>				
1	Nursing Fringe Benefits	\$3,502,855	\$3,678,381	\$175,526	5%
2	Physician Fringe Benefits	\$517,814	\$561,589	\$43,775	8%
3	Non-Nursing, Non-Physician Fringe Benefits	\$6,814,140	\$7,114,765	\$300,625	4%
	<b>Total Fringe Benefits</b>	<b>\$10,834,809</b>	<b>\$11,354,735</b>	<b>\$519,926</b>	<b>5%</b>
<b>C.</b>	<b>Contractual Labor Fees:</b>				
1	Nursing Fees	\$238,191	\$607,248	\$369,057	155%
2	Physician Fees	\$2,627,350	\$2,785,769	\$158,419	6%
3	Non-Nursing, Non-Physician Fees	\$11,487,419	\$11,075,148	(\$412,271)	-4%
	<b>Total Contractual Labor Fees</b>	<b>\$14,352,960</b>	<b>\$14,468,165</b>	<b>\$115,205</b>	<b>1%</b>
<b>D.</b>	<b>Medical Supplies and Pharmaceutical Cost:</b>				
1	Medical Supplies	\$5,135,699	\$5,031,405	(\$104,294)	-2%
2	Pharmaceutical Costs	\$2,598,781	\$1,361,882	(\$1,236,899)	-48%
	<b>Total Medical Supplies and Pharmaceutical Cost</b>	<b>\$7,734,480</b>	<b>\$6,393,287</b>	<b>(\$1,341,193)</b>	<b>-17%</b>
<b>E.</b>	<b>Depreciation and Amortization:</b>				
1	Depreciation-Building	\$2,244,743	\$2,217,779	(\$26,964)	-1%
2	Depreciation-Equipment	\$1,982,803	\$1,646,400	(\$336,403)	-17%
3	Amortization	\$15,769	\$15,769	\$0	0%
	<b>Total Depreciation and Amortization</b>	<b>\$4,243,315</b>	<b>\$3,879,948</b>	<b>(\$363,367)</b>	<b>-9%</b>
<b>F.</b>	<b>Bad Debts:</b>				
1	Bad Debts	\$0	\$0	\$0	0%
<b>G.</b>	<b>Interest Expense:</b>				
1	Interest Expense	\$1,698,978	\$1,785,086	\$86,108	5%
<b>H.</b>	<b>Malpractice Insurance Cost:</b>				
1	Malpractice Insurance Cost	\$343,860	\$413,222	\$69,362	20%
<b>I.</b>	<b>Utilities:</b>				
1	Water	\$104,159	\$88,358	(\$15,801)	-15%
2	Natural Gas	\$501,739	\$337,060	(\$164,679)	-33%
3	Oil	\$3,478	\$8,142	\$4,664	134%
4	Electricity	\$775,759	\$795,662	\$19,903	3%
5	Telephone	\$172,844	\$170,376	(\$2,468)	-1%
6	Other Utilities	\$0	\$3,963	\$3,963	0%
	<b>Total Utilities</b>	<b>\$1,557,979</b>	<b>\$1,403,561</b>	<b>(\$154,418)</b>	<b>-10%</b>
<b>J.</b>	<b>Business Expenses:</b>				
1	Accounting Fees	\$73,200	\$0	(\$73,200)	-100%
2	Legal Fees	\$177,740	\$31,556	(\$146,184)	-82%
3	Consulting Fees	\$214,878	\$63,596	(\$151,282)	-70%
4	Dues and Membership	\$0	\$0	\$0	0%
5	Equipment Leases	\$673,481	\$848,705	\$175,224	26%
6	Building Leases	\$494,631	\$331,145	(\$163,486)	-33%
7	Repairs and Maintenance	\$3,341,219	\$2,381,920	(\$959,299)	-29%
8	Insurance	\$211,558	\$281,787	\$70,229	33%
9	Travel	\$42,443	\$34,796	(\$7,647)	-18%
10	Conferences	\$86,917	\$78,161	(\$8,756)	-10%
11	Property Tax	\$242,521	\$222,140	(\$20,381)	-8%



<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
<b>TWELVE MONTHS ACTUAL FILING</b>					
<b>FISCAL YEAR 2016</b>					
<b>REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT</b>					
(1)	(2)	(3)	(4)	(5)	(6)
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2015 ACTUAL</b>	<b>FY 2016 ACTUAL</b>	<b>AMOUNT DIFFERENCE</b>	<b>% DIFFERENCE</b>
12	General Supplies	\$1,326,908	\$598,869	(\$728,039)	-55%
13	Licenses and Subscriptions	\$57,942	\$178,803	\$120,861	209%
14	Postage and Shipping	\$30,034	\$50,107	\$20,073	67%
15	Advertising	\$13,989	\$6,789	(\$7,200)	-51%
16	Corporate parent/system fees	\$1,843,243	\$2,836,728	\$993,485	54%
17	Computer Software	\$0	\$0	\$0	0%
18	Computer hardware & small equipment	\$0	\$0	\$0	0%
19	Dietary / Food Services	\$0	\$0	\$0	0%
20	Lab Fees / Red Cross charges	\$0	\$0	\$0	0%
21	Billing & Collection / Bank Fees	\$0	\$0	\$0	0%
22	Recruiting / Employee Education & Recognition	\$0	\$0	\$0	0%
23	Laundry / Linen	\$0	\$0	\$0	0%
24	Professional / Physician Fees	\$0	\$0	\$0	0%
25	Waste disposal	\$0	\$0	\$0	0%
26	Purchased Services - Medical	\$0	\$0	\$0	0%
27	Purchased Services - Non Medical	\$0	\$0	\$0	0%
28	Other Business Expenses	\$0	\$0	\$0	0%
	<b>Total Business Expenses</b>	<b>\$8,830,704</b>	<b>\$7,945,102</b>	<b>(\$885,602)</b>	<b>-10%</b>
<b>K.</b>	<b>Other Operating Expense:</b>				
1	Miscellaneous Other Operating Expenses	\$1,171,130	\$2,170,719	\$999,589	85%
	<b>Total Operating Expenses - All Expense Categories*</b>	<b>\$86,761,524</b>	<b>\$81,612,663</b>	<b>(\$5,148,861)</b>	<b>-6%</b>
<b>*A.-K.The total operating expenses amount above must agree with the total operating expenses amount on Report 150</b>					
<b>II. OPERATING EXPENSE BY DEPARTMENT</b>					
<b>A.</b>	<b>General Services:</b>				
1	General Administration	\$7,591,854	\$6,831,644	(\$760,210)	-10%
2	General Accounting	\$624,653	\$225,519	(\$399,134)	-64%
3	Patient Billing & Collection	\$0	\$0	\$0	0%
4	Admitting / Registration Office	\$1,396,060	\$1,301,813	(\$94,247)	-7%
5	Data Processing	\$5,086,052	\$5,072,253	(\$13,799)	0%
6	Communications	\$168,240	\$209,180	\$40,940	24%
7	Personnel	\$544,756	\$116,821	(\$427,935)	-79%
8	Public Relations	\$15,656	\$1,997	(\$13,659)	-87%
9	Purchasing	\$190,778	\$154,646	(\$36,132)	-19%
10	Dietary and Cafeteria	\$1,788,726	\$1,445,725	(\$343,001)	-19%
11	Housekeeping	\$1,116,433	\$1,036,938	(\$79,495)	-7%
12	Laundry & Linen	\$403,987	\$414,068	\$10,081	2%
13	Operation of Plant	\$1,040,531	\$1,571,112	\$530,581	51%
14	Security	\$378,795	\$372,229	(\$6,566)	-2%
15	Repairs and Maintenance	\$2,070,798	\$1,526,870	(\$543,928)	-26%
16	Central Sterile Supply	\$0	\$0	\$0	0%
17	Pharmacy Department	\$3,812,350	\$2,764,840	(\$1,047,510)	-27%
18	Other General Services	\$163,671	\$301,759	\$138,088	84%
	<b>Total General Services</b>	<b>\$26,393,340</b>	<b>\$23,347,414</b>	<b>(\$3,045,926)</b>	<b>-12%</b>
<b>B.</b>	<b>Professional Services:</b>				
1	Medical Care Administration	\$95,579	\$61,320	(\$34,259)	-36%
2	Residency Program	\$0	\$0	\$0	0%
3	Nursing Services Administration	\$1,865,235	\$2,110,136	\$244,901	13%
4	Medical Records	\$747,533	\$692,707	(\$54,826)	-7%
5	Social Service	\$0	\$0	\$0	0%
6	Other Professional Services	\$729,430	\$524,011	(\$205,419)	-28%
	<b>Total Professional Services</b>	<b>\$3,437,777</b>	<b>\$3,388,174</b>	<b>(\$49,603)</b>	<b>-1%</b>
<b>C.</b>	<b>Special Services:</b>				
1	Operating Room	\$4,898,870	\$4,660,360	(\$238,510)	-5%

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
<b>TWELVE MONTHS ACTUAL FILING</b>					
<b>FISCAL YEAR 2016</b>					
<b>REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT</b>					
(1)	(2)	(3)	(4)	(5)	(6)
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2015 ACTUAL</b>	<b>FY 2016 ACTUAL</b>	<b>AMOUNT DIFFERENCE</b>	<b>% DIFFERENCE</b>
2	Recovery Room	\$251,703	\$254,549	\$2,846	1%
3	Anesthesiology	\$0	\$0	\$0	0%
4	Delivery Room	\$0	\$0	\$0	0%
5	Diagnostic Radiology	\$2,772,030	\$2,735,971	(\$36,059)	-1%
6	Diagnostic Ultrasound	\$588,745	\$566,706	(\$22,039)	-4%
7	Radiation Therapy	\$0	\$0	\$0	0%
8	Radioisotopes	\$538,971	\$489,792	(\$49,179)	-9%
9	CT Scan	\$376,574	\$452,906	\$76,332	20%
10	Laboratory	\$3,035,914	\$3,173,909	\$137,995	5%
11	Blood Storing/Processing	\$0	\$0	\$0	0%
12	Cardiology	\$562,469	\$594,274	\$31,805	6%
13	Electrocardiology	\$139,827	\$123,912	(\$15,915)	-11%
14	Electroencephalography	\$387,281	\$89,708	(\$297,573)	-77%
15	Occupational Therapy	\$0	\$0	\$0	0%
16	Speech Pathology	\$0	\$0	\$0	0%
17	Audiology	\$0	\$0	\$0	0%
18	Respiratory Therapy	\$1,072,504	\$1,066,727	(\$5,777)	-1%
19	Pulmonary Function	\$0	\$0	\$0	0%
20	Intravenous Therapy	\$0	\$0	\$0	0%
21	Shock Therapy	\$0	\$0	\$0	0%
22	Psychiatry / Psychology Services	\$0	\$0	\$0	0%
23	Renal Dialysis	\$0	\$0	\$0	0%
24	Emergency Room	\$6,062,208	\$5,452,143	(\$610,065)	-10%
25	MRI	\$433,001	\$484,030	\$51,029	12%
26	PET Scan	\$0	\$0	\$0	0%
27	PET/CT Scan	\$0	\$0	\$0	0%
28	Endoscopy	\$0	\$0	\$0	0%
29	Sleep Center	\$604,951	\$517,841	(\$87,110)	-14%
30	Lithotripsy	\$0	\$0	\$0	0%
31	Cardiac Catheterization/Rehabilitation	\$0	\$0	\$0	0%
32	Occupational Therapy / Physical Therapy	\$2,053,707	\$2,015,145	(\$38,562)	-2%
33	Dental Clinic	\$0	\$0	\$0	0%
34	Other Special Services	\$3,727,494	\$3,053,876	(\$673,618)	-18%
	<b>Total Special Services</b>	<b>\$27,506,249</b>	<b>\$25,731,849</b>	<b>(\$1,774,400)</b>	<b>-6%</b>
<b>D.</b>	<b>Routine Services:</b>				
1	Medical & Surgical Units	\$4,327,283	\$3,863,343	(\$463,940)	-11%
2	Intensive Care Unit	\$2,452,866	\$1,470,441	(\$982,425)	-40%
3	Coronary Care Unit	\$0	\$0	\$0	0%
4	Psychiatric Unit	\$0	\$0	\$0	0%
5	Pediatric Unit	\$0	\$0	\$0	0%
6	Maternity Unit	\$3,021,423	\$3,511,886	\$490,463	16%
7	Newborn Nursery Unit	\$0	\$0	\$0	0%
8	Neonatal ICU	\$0	\$0	\$0	0%
9	Rehabilitation Unit	\$0	\$0	\$0	0%
10	Ambulatory Surgery	\$1,122,685	\$1,043,623	(\$79,062)	-7%
11	Home Care	\$0	\$0	\$0	0%
12	Outpatient Clinics	\$993,502	\$433,806	(\$559,696)	-56%
13	Other Routine Services	\$509,083	\$616,808	\$107,725	21%
	<b>Total Routine Services</b>	<b>\$12,426,842</b>	<b>\$10,939,907</b>	<b>(\$1,486,935)</b>	<b>-12%</b>
<b>E.</b>	<b>Other Departments:</b>				
1	Miscellaneous Other Departments	\$16,997,316	\$18,205,319	\$1,208,003	7%
	<b>Total Operating Expenses - All Departments*</b>	<b>\$86,761,524</b>	<b>\$81,612,663</b>	<b>(\$5,148,861)</b>	<b>-6%</b>
	<b>*A.- E. The total operating expenses amount above must agree with the total operating expenses amount on Report 150.</b>				

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2016				
REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS				
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2014	FY 2015	FY 2016
<b>A. <u>Statement of Operations Summary</u></b>				
1	Total Net Patient Revenue	\$77,506,994	\$77,601,420	\$66,924,838
2	Other Operating Revenue	5,491,687	4,764,423	2,823,266
3	Total Operating Revenue	\$82,998,681	\$82,365,843	\$69,748,104
4	Total Operating Expenses	86,792,851	86,761,524	81,612,663
5	Income/(Loss) From Operations	(\$3,794,170)	(\$4,395,681)	(\$11,864,559)
6	Total Non-Operating Revenue	(739,009)	(1,156,978)	(1,140,890)
7	Excess/(Deficiency) of Revenue Over Expenses	(\$4,533,179)	(\$5,552,659)	(\$13,005,449)
<b>B. <u>Profitability Summary</u></b>				
1	Hospital Operating Margin	-4.61%	-5.41%	-17.29%
2	Hospital Non Operating Margin	-0.90%	-1.42%	-1.66%
3	Hospital Total Margin	-5.51%	-6.84%	-18.96%
4	Income/(Loss) From Operations	(\$3,794,170)	(\$4,395,681)	(\$11,864,559)
5	Total Operating Revenue	\$82,998,681	\$82,365,843	\$69,748,104
6	Total Non-Operating Revenue	(\$739,009)	(\$1,156,978)	(\$1,140,890)
7	Total Revenue	\$82,259,672	\$81,208,865	\$68,607,214
8	Excess/(Deficiency) of Revenue Over Expenses	(\$4,533,179)	(\$5,552,659)	(\$13,005,449)
<b>C. <u>Net Assets Summary</u></b>				
1	Hospital Unrestricted Net Assets	(\$39,450,280)	(\$55,316,980)	(\$69,976,704)
2	Hospital Total Net Assets	(\$33,207,929)	(\$49,243,538)	(\$63,416,847)
3	Hospital Change in Total Net Assets	(\$25,758,472)	(\$16,035,609)	(\$14,173,309)
4	Hospital Change in Total Net Assets %	445.8%	48.3%	28.8%

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2016				
REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS				
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2014	FY 2015	FY 2016
<b>D.</b>	<b><u>Cost Data Summary</u></b>			
<b>1</b>	<b><u>Ratio of Cost to Charges</u></b>	<b>0.43</b>	<b>0.43</b>	<b>0.46</b>
2	Total Operating Expenses	\$86,792,851	\$86,761,524	\$81,612,663
3	Total Gross Revenue	\$198,464,792	\$196,286,597	\$175,117,173
4	Total Other Operating Revenue	\$5,491,687	\$4,764,422	\$2,823,266
<b>5</b>	<b><u>Private Payment to Cost Ratio</u></b>	<b>1.20</b>	<b>1.32</b>	<b>1.24</b>
6	Total Non-Government Payments	\$33,275,786	\$33,420,933	\$31,092,510
7	Total Uninsured Payments	\$108,661	\$103,360	\$109,421
8	Total Non-Government Charges	\$69,215,560	\$62,169,830	\$58,005,923
9	Total Uninsured Charges	\$4,305,328	\$3,897,073	\$3,645,012
<b>10</b>	<b><u>Medicare Payment to Cost Ratio</u></b>	<b>0.93</b>	<b>0.95</b>	<b>0.79</b>
11	Total Medicare Payments	\$32,361,251	\$33,564,927	\$26,143,702
12	Total Medicare Charges	\$81,375,430	\$82,291,867	\$72,494,976
<b>13</b>	<b><u>Medicaid Payment to Cost Ratio</u></b>	<b>0.58</b>	<b>0.56</b>	<b>0.51</b>
14	Total Medicaid Payments	\$11,479,868	\$12,185,289	\$10,237,814
15	Total Medicaid Charges	\$46,701,685	\$50,387,476	\$43,500,630
<b>16</b>	<b><u>Uncompensated Care Cost</u></b>	<b>\$3,055,135</b>	<b>\$2,878,058</b>	<b>\$2,656,451</b>
17	Charity Care	\$2,523,150	\$1,994,173	\$1,466,425
18	Bad Debts	\$4,656,180	\$4,675,102	\$4,325,446
19	Total Uncompensated Care	\$7,179,330	\$6,669,275	\$5,791,871
<b>20</b>	<b><u>Uncompensated Care % of Total Expenses</u></b>	<b>3.5%</b>	<b>3.3%</b>	<b>3.3%</b>

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>				
<b>TWELVE MONTHS ACTUAL FILING</b>				
<b>FISCAL YEAR 2016</b>				
<b>REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS</b>				
(1)	(2)	(3)	(4)	(5)
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>
21	Total Operating Expenses	\$86,792,851	\$86,761,524	\$81,612,663
<b>E. Liquidity Measures Summary</b>				
<b>1</b>	<b>Current Ratio</b>	<b>1</b>	<b>1</b>	<b>1</b>
2	Total Current Assets	\$20,046,108	\$17,222,201	\$15,281,228
3	Total Current Liabilities	\$18,820,496	\$23,827,228	\$17,543,544
<b>4</b>	<b>Days Cash on Hand</b>	<b>30</b>	<b>23</b>	<b>24</b>
5	Cash and Cash Equivalents	\$6,754,329	\$5,138,008	\$5,077,410
6	Short Term Investments	0	0	0
7	Total Cash and Short Term Investments	\$6,754,329	\$5,138,008	\$5,077,410
8	Total Operating Expenses	\$86,792,851	\$86,761,524	\$81,612,663
9	Depreciation Expense	\$4,216,020	\$4,243,315	\$3,879,948
10	Operating Expenses less Depreciation Expense	\$82,576,831	\$82,518,209	\$77,732,715
<b>11</b>	<b>Days Revenue in Patient Accounts Receivable</b>	<b>28</b>	<b>26</b>	<b>28</b>
12	Net Patient Accounts Receivable	\$9,382,464	\$8,372,415	\$7,065,829
13	Due From Third Party Payers	\$0	\$0	\$0
14	Due To Third Party Payers	\$3,379,397	\$2,772,561	\$1,893,862
15	Total Net Patient Accounts Receivable and Third Party Payer Activity	\$6,003,067	\$5,599,854	\$5,171,967
16	Total Net Patient Revenue	\$77,506,994	\$77,601,420	\$66,924,838
<b>17</b>	<b>Average Payment Period</b>	<b>83</b>	<b>105</b>	<b>82</b>
18	Total Current Liabilities	\$18,820,496	\$23,827,228	\$17,543,544
19	Total Operating Expenses	\$86,792,851	\$86,761,524	\$81,612,663
20	Depreciation Expense	\$4,216,020	\$4,243,315	\$3,879,948

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>				
<b>TWELVE MONTHS ACTUAL FILING</b>				
<b>FISCAL YEAR 2016</b>				
<b>REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS</b>				
(1)	(2)	(3)	(4)	(5)
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>
21	Total Operating Expenses less Depreciation Expense	\$82,576,831	\$82,518,209	\$77,732,715
<b>F. Solvency Measures Summary</b>				
<b>1</b>	<b>Equity Financing Ratio</b>	<b>(46.0)</b>	<b>(74.1)</b>	<b>(103.2)</b>
2	Total Net Assets	(\$33,207,929)	(\$49,243,538)	(\$63,416,847)
3	Total Assets	\$72,238,603	\$66,448,218	\$61,471,844
<b>4</b>	<b>Cash Flow to Total Debt Ratio</b>	<b>(0.6)</b>	<b>(2.4)</b>	<b>(18.9)</b>
5	Excess/(Deficiency) of Revenues Over Expenses	(\$4,533,179)	(\$5,552,659)	(\$13,005,449)
6	Depreciation Expense	\$4,216,020	\$4,243,315	\$3,879,948
7	Excess of Revenues Over Expenses and Depreciation Expense	(\$317,159)	(\$1,309,344)	(\$9,125,501)
8	Total Current Liabilities	\$18,820,496	\$23,827,228	\$17,543,544
9	Total Long Term Debt	\$31,550,036	\$31,165,811	\$30,837,372
10	Total Current Liabilities and Total Long Term Debt	\$50,370,532	\$54,993,039	\$48,380,916
<b>11</b>	<b>Long Term Debt to Capitalization Ratio</b>	<b>(1,903.0)</b>	<b>(172.4)</b>	<b>(94.7)</b>
12	Total Long Term Debt	\$31,550,036	\$31,165,811	\$30,837,372
13	Total Net Assets	(\$33,207,929)	(\$49,243,538)	(\$63,416,847)
14	Total Long Term Debt and Total Net Assets	(\$1,657,893)	(\$18,077,727)	(\$32,579,475)
<b>15</b>	<b>Debt Service Coverage Ratio</b>	<b>0.1</b>	<b>0.1</b>	<b>(3.4)</b>
16	Excess Revenues over Expenses	(4,533,179)	(\$5,552,659)	(\$13,005,449)
17	Interest Expense	1,430,212	\$1,698,978	\$1,785,086
18	Depreciation and Amortization Expense	4,216,020	\$4,243,315	\$3,879,948
19	Principal Payments	15,846,823	\$2,349,623	\$359,626
<b>G. Other Financial Ratios</b>				

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2016				
REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS				
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2014	FY 2015	FY 2016
20	<b>Average Age of Plant</b>	18.6	19.4	22.2
21	Accumulated Depreciation	78,353,873	82,446,254	86,169,865
22	Depreciation and Amortization Expense	4,216,020	4,243,315	3,879,948
<b>H. Utilization Measures Summary</b>				
1	Patient Days	13,225	12,214	8,594
2	Discharges	3,427	2,901	2,225
3	ALOS	3.9	4.2	3.9
4	Staffed Beds	87	87	87
5	Available Beds	-	144	144
6	Licensed Beds	144	144	144
7	Occupancy of Staffed Beds	41.6%	38.5%	27.1%
8	Occupancy of Available Beds	25.2%	23.2%	16.4%
9	Full Time Equivalent Employees	501.0	477.7	408.2
<b>I. Hospital Gross Revenue Payer Mix Percentage</b>				
1	Non-Government Gross Revenue Payer Mix Percentage	32.7%	29.7%	31.0%
2	Medicare Gross Revenue Payer Mix Percentage	41.0%	41.9%	41.4%
3	Medicaid Gross Revenue Payer Mix Percentage	23.5%	25.7%	24.8%
4	Other Medical Assistance Gross Revenue Payer Mix Percentage	0.3%	0.3%	0.3%
5	Uninsured Gross Revenue Payer Mix Percentage	2.2%	2.0%	2.1%
6	CHAMPUS / TRICARE Gross Revenue Payer Mix Percentage	0.3%	0.4%	0.3%
7	Total Gross Revenue Payer Mix Percentage	100.0%	100.0%	100.0%
8	Non-Government Gross Revenue (Charges)	\$64,910,232	\$58,272,757	\$54,360,911
9	Medicare Gross Revenue (Charges)	\$81,375,430	\$82,291,867	\$72,494,976
10	Medicaid Gross Revenue (Charges)	\$46,701,685	\$50,387,476	\$43,500,630
11	Other Medical Assistance Gross Revenue (Charges)	\$558,224	\$676,338	\$591,907
12	Uninsured Gross Revenue (Charges)	\$4,305,328	\$3,897,073	\$3,645,012
13	CHAMPUS / TRICARE Gross Revenue (Charges)	\$613,893	\$761,086	\$523,737
14	Total Gross Revenue (Charges)	\$198,464,792	\$196,286,597	\$175,117,173
<b>J. Hospital Net Revenue Payer Mix Percentage</b>				
1	Non-Government Net Revenue Payer Mix Percentage	42.8%	41.9%	45.8%
2	Medicare Net Revenue Payer Mix Percentage	41.8%	42.2%	38.6%
3	Medicaid Net Revenue Payer Mix Percentage	14.8%	15.3%	15.1%
4	Other Medical Assistance Net Revenue Payer Mix Percentage	0.3%	0.3%	0.1%
5	Uninsured Net Revenue Payer Mix Percentage	0.1%	0.1%	0.2%
6	CHAMPUS / TRICARE Net Revenue Payer Mix Percentage	0.2%	0.3%	0.2%
7	Total Net Revenue Payer Mix Percentage	100.0%	100.0%	100.0%
8	Non-Government Net Revenue (Payments)	\$33,167,125	\$33,317,573	\$30,983,089
9	Medicare Net Revenue (Payments)	\$32,361,251	\$33,564,927	\$26,143,702
10	Medicaid Net Revenue (Payments)	\$11,479,868	\$12,185,289	\$10,237,814

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2016				
REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS				
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2014	FY 2015	FY 2016
11	Other Medical Assistance Net Revenue (Payments)	\$212,873	\$214,601	\$89,761
12	Uninsured Net Revenue (Payments)	\$108,661	\$103,360	\$109,421
13	CHAMPUS / TRICARE Net Revenue Payments)	\$177,216	\$203,098	\$142,847
14	Total Net Revenue (Payments)	\$77,506,994	\$79,588,848	\$67,706,634
<b>K.</b>	<b>Discharges</b>			
1	Non-Government (Including Self Pay / Uninsured)	824	559	408
2	Medicare	1,754	1,672	1,292
3	Medical Assistance	836	654	521
4	Medicaid	826	637	512
5	Other Medical Assistance	10	17	9
6	CHAMPUS / TRICARE	13	16	4
7	Uninsured (Included In Non-Government)	37	26	34
8	Total	3,427	2,901	2,225
<b>L.</b>	<b>Case Mix Index</b>			
1	Non-Government (Including Self Pay / Uninsured)	1.01016	1.05813	1.19560
2	Medicare	1.43212	1.41583	1.42978
3	Medical Assistance	0.99981	1.01131	0.97646
4	Medicaid	0.99155	1.00946	0.97395
5	Other Medical Assistance	1.68189	1.08072	1.11918
6	CHAMPUS / TRICARE	0.87679	0.93853	0.98093
7	Uninsured (Included In Non-Government)	1.05609	1.06321	0.98675
8	Total Case Mix Index	1.22310	1.25308	1.27988
<b>M.</b>	<b>Emergency Department Visits</b>			
1	Emergency Room - Treated and Admitted	2,489	2,359	1,769
2	Emergency Room - Treated and Discharged	30,527	30,161	31,428
3	Total Emergency Room Visits	33,016	32,520	33,197



**WINDHAM COMMUNITY MEMORIAL HOSPITAL  
TWELVE MONTHS ACTUAL FILING  
FISCAL YEAR 2016  
REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>I. MEDICARE MANAGED CARE</b>					
<b>A. ANTHEM - MEDICARE BLUE CONNECTICUT</b>					
1	Inpatient Charges	\$0	\$275,723	\$275,723	0%
2	Inpatient Payments	\$0	\$163,026	\$163,026	0%
3	Outpatient Charges	\$49,065	\$695,421	\$646,356	1317%
4	Outpatient Payments	\$8,075	\$150,239	\$142,164	1761%
5	Discharges	0	12	12	0%
6	Patient Days	0	77	77	0%
7	Outpatient Visits (Excludes ED Visits)	18	217	199	1106%
8	Emergency Department Outpatient Visits	11	140	129	1173%
9	Emergency Department Inpatient Admissions	0	11	11	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$49,065</b>	<b>\$971,144</b>	<b>\$922,079</b>	<b>1879%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$8,075</b>	<b>\$313,265</b>	<b>\$305,190</b>	<b>3779%</b>
<b>B. CIGNA HEALTHCARE</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>C. CONNECTICARE, INC.</b>					
1	Inpatient Charges	\$2,747,349	\$1,883,127	(\$864,222)	-31%
2	Inpatient Payments	\$1,676,745	\$1,127,280	(\$549,465)	-33%
3	Outpatient Charges	\$4,637,434	\$4,387,173	(\$250,261)	-5%
4	Outpatient Payments	\$1,132,985	\$941,808	(\$191,177)	-17%
5	Discharges	141	89	(52)	-37%
6	Patient Days	650	432	(218)	-34%
7	Outpatient Visits (Excludes ED Visits)	2,250	1,832	(418)	-19%
8	Emergency Department Outpatient Visits	377	421	44	12%
9	Emergency Department Inpatient Admissions	136	81	(55)	-40%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$7,384,783</b>	<b>\$6,270,300</b>	<b>(\$1,114,483)</b>	<b>-15%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$2,809,730</b>	<b>\$2,069,088</b>	<b>(\$740,642)</b>	<b>-26%</b>

**WINDHAM COMMUNITY MEMORIAL HOSPITAL  
TWELVE MONTHS ACTUAL FILING  
FISCAL YEAR 2016  
REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>D. HEALTHNET OF CONNECTICUT</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>E. OTHER MEDICARE MANAGED CARE</b>					
1	Inpatient Charges	\$435,294	\$237,482	(\$197,812)	-45%
2	Inpatient Payments	\$253,377	\$171,174	(\$82,203)	-32%
3	Outpatient Charges	\$623,544	\$373,880	(\$249,664)	-40%
4	Outpatient Payments	\$127,677	\$65,122	(\$62,555)	-49%
5	Discharges	22	11	(11)	-50%
6	Patient Days	108	48	(60)	-56%
7	Outpatient Visits (Excludes ED Visits)	274	145	(129)	-47%
8	Emergency Department Outpatient Visits	103	66	(37)	-36%
9	Emergency Department Inpatient Admissions	22	10	(12)	-55%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$1,058,838</b>	<b>\$611,362</b>	<b>(\$447,476)</b>	<b>-42%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$381,054</b>	<b>\$236,296</b>	<b>(\$144,758)</b>	<b>-38%</b>
<b>F. OXFORD HEALTH PLANS, INC - MEDICARE ADVANTAGE</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>

**WINDHAM COMMUNITY MEMORIAL HOSPITAL  
TWELVE MONTHS ACTUAL FILING  
FISCAL YEAR 2016  
REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>G.</b>	<b>UNITED HEALTHCARE INSURANCE COMPANY</b>				
1	Inpatient Charges	\$0	\$1,048,778	\$1,048,778	0%
2	Inpatient Payments	\$0	\$441,812	\$441,812	0%
3	Outpatient Charges	\$0	\$1,935,290	\$1,935,290	0%
4	Outpatient Payments	\$0	\$430,309	\$430,309	0%
5	Discharges	0	46	46	0%
6	Patient Days	0	262	262	0%
7	Outpatient Visits (Excludes ED Visits)	0	602	602	0%
8	Emergency Department Outpatient Visits	0	218	218	0%
9	Emergency Department Inpatient Admissions	0	42	42	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$2,984,068</b>	<b>\$2,984,068</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$872,121</b>	<b>\$872,121</b>	<b>0%</b>
<b>H.</b>	<b>WELLCARE OF CONNECTICUT</b>				
1	Inpatient Charges	\$75,062	\$32,631	(\$42,431)	-57%
2	Inpatient Payments	\$22,251	\$13,229	(\$9,022)	-41%
3	Outpatient Charges	\$75,187	\$88,316	\$13,129	17%
4	Outpatient Payments	\$10,089	\$13,023	\$2,934	29%
5	Discharges	3	2	(1)	-33%
6	Patient Days	13	6	(7)	-54%
7	Outpatient Visits (Excludes ED Visits)	24	16	(8)	-33%
8	Emergency Department Outpatient Visits	9	12	3	33%
9	Emergency Department Inpatient Admissions	2	2	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$150,249</b>	<b>\$120,947</b>	<b>(\$29,302)</b>	<b>-20%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$32,340</b>	<b>\$26,252</b>	<b>(\$6,088)</b>	<b>-19%</b>
<b>I.</b>	<b>AETNA</b>				
1	Inpatient Charges	\$363,563	\$268,340	(\$95,223)	-26%
2	Inpatient Payments	\$201,734	\$154,350	(\$47,384)	-23%
3	Outpatient Charges	\$724,516	\$794,020	\$69,504	10%
4	Outpatient Payments	\$160,368	\$156,596	(\$3,772)	-2%
5	Discharges	22	14	(8)	-36%
6	Patient Days	74	69	(5)	-7%
7	Outpatient Visits (Excludes ED Visits)	428	357	(71)	-17%
8	Emergency Department Outpatient Visits	55	54	(1)	-2%
9	Emergency Department Inpatient Admissions	20	12	(8)	-40%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$1,088,079</b>	<b>\$1,062,360</b>	<b>(\$25,719)</b>	<b>-2%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$362,102</b>	<b>\$310,946</b>	<b>(\$51,156)</b>	<b>-14%</b>

**WINDHAM COMMUNITY MEMORIAL HOSPITAL  
TWELVE MONTHS ACTUAL FILING  
FISCAL YEAR 2016  
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(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>J.</b>	<b>HUMANA</b>				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$3,885	\$0	(\$3,885)	-100%
4	Outpatient Payments	\$427	\$0	(\$427)	-100%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	3	0	(3)	-100%
8	Emergency Department Outpatient Visits	1	0	(1)	-100%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$3,885</b>	<b>\$0</b>	<b>(\$3,885)</b>	<b>-100%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$427</b>	<b>\$0</b>	<b>(\$427)</b>	<b>-100%</b>
<b>K.</b>	<b>SECURE HORIZONS</b>				
1	Inpatient Charges	\$1,334,286	\$656,349	(\$677,937)	-51%
2	Inpatient Payments	\$778,434	\$367,672	(\$410,762)	-53%
3	Outpatient Charges	\$2,547,381	\$1,507,969	(\$1,039,412)	-41%
4	Outpatient Payments	\$572,916	\$296,747	(\$276,169)	-48%
5	Discharges	69	36	(33)	-48%
6	Patient Days	289	139	(150)	-52%
7	Outpatient Visits (Excludes ED Visits)	1,370	654	(716)	-52%
8	Emergency Department Outpatient Visits	295	164	(131)	-44%
9	Emergency Department Inpatient Admissions	63	36	(27)	-43%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$3,881,667</b>	<b>\$2,164,318</b>	<b>(\$1,717,349)</b>	<b>-44%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$1,351,350</b>	<b>\$664,419</b>	<b>(\$686,931)</b>	<b>-51%</b>
<b>L.</b>	<b>UNICARE LIFE &amp; HEALTH INSURANCE</b>				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>

**WINDHAM COMMUNITY MEMORIAL HOSPITAL  
TWELVE MONTHS ACTUAL FILING  
FISCAL YEAR 2016  
REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>M. UNIVERSAL AMERICAN</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>N. EVERCARE</b>					
1	Inpatient Charges	\$449,381	\$323,491	(\$125,890)	-28%
2	Inpatient Payments	\$317,971	\$101,573	(\$216,398)	-68%
3	Outpatient Charges	\$1,318,791	\$591,164	(\$727,627)	-55%
4	Outpatient Payments	\$249,907	\$106,209	(\$143,698)	-58%
5	Discharges	31	13	(18)	-58%
6	Patient Days	113	79	(34)	-30%
7	Outpatient Visits (Excludes ED Visits)	1,463	464	(999)	-68%
8	Emergency Department Outpatient Visits	144	63	(81)	-56%
9	Emergency Department Inpatient Admissions	30	13	(17)	-57%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$1,768,172</b>	<b>\$914,655</b>	<b>(\$853,517)</b>	<b>-48%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$567,878</b>	<b>\$207,782</b>	<b>(\$360,096)</b>	<b>-63%</b>
<b>II. TOTAL MEDICARE MANAGED CARE</b>					
	<b>TOTAL INPATIENT CHARGES</b>	<b>\$5,404,935</b>	<b>\$4,725,921</b>	<b>(\$679,014)</b>	<b>-13%</b>
	<b>TOTAL INPATIENT PAYMENTS</b>	<b>\$3,250,512</b>	<b>\$2,540,116</b>	<b>(\$710,396)</b>	<b>-22%</b>
	<b>TOTAL OUTPATIENT CHARGES</b>	<b>\$9,979,803</b>	<b>\$10,373,233</b>	<b>\$393,430</b>	<b>4%</b>
	<b>TOTAL OUTPATIENT PAYMENTS</b>	<b>\$2,262,444</b>	<b>\$2,160,053</b>	<b>(\$102,391)</b>	<b>-5%</b>
	<b>TOTAL DISCHARGES</b>	<b>288</b>	<b>223</b>	<b>(65)</b>	<b>-23%</b>
	<b>TOTAL PATIENT DAYS</b>	<b>1,247</b>	<b>1,112</b>	<b>(135)</b>	<b>-11%</b>
	<b>TOTAL OUTPATIENT VISITS (EXCLUDES ED VISITS)</b>	<b>5,830</b>	<b>4,287</b>	<b>(1,543)</b>	<b>-26%</b>
	<b>TOTAL EMERGENCY DEPARTMENT OUTPATIENT VISITS</b>	<b>995</b>	<b>1,138</b>	<b>143</b>	<b>14%</b>
	<b>TOTAL EMERGENCY DEPARTMENT INPATIENT ADMISSIONS</b>	<b>273</b>	<b>207</b>	<b>(66)</b>	<b>-24%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$15,384,738</b>	<b>\$15,099,154</b>	<b>(\$285,584)</b>	<b>-2%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$5,512,956</b>	<b>\$4,700,169</b>	<b>(\$812,787)</b>	<b>-15%</b>

**WINDHAM COMMUNITY MEMORIAL HOSPITAL  
TWELVE MONTHS ACTUAL FILING  
FISCAL YEAR 2016  
REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY**

(1)	(2)	(3) FY 2015 ACTUAL	(4) FY 2016 ACTUAL	(5) AMOUNT DIFFERENCE	(6) % DIFFERENCE
<b>I. MEDICAID MANAGED CARE</b>					
<b>A. ANTHEM BLUE CROSS AND BLUE SHIELD OF CONNECTICUT</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>B. COMMUNITY HEALTH NETWORK OF CT</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>C. HEALTHNET OF THE NORTHEAST, INC.</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>

**WINDHAM COMMUNITY MEMORIAL HOSPITAL  
TWELVE MONTHS ACTUAL FILING  
FISCAL YEAR 2016  
REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY**

(1)	(2)	(3) FY 2015 ACTUAL	(4) FY 2016 ACTUAL	(5) AMOUNT DIFFERENCE	(6) % DIFFERENCE
<b>D. OTHER MEDICAID MANAGED CARE</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>E. WELLCARE OF CONNECTICUT</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>F. FIRST CHOICE OF CONNECTICUT, PREFERRED ONE</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%

**WINDHAM COMMUNITY MEMORIAL HOSPITAL  
TWELVE MONTHS ACTUAL FILING  
FISCAL YEAR 2016  
REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY**

(1)	(2)	(3) FY 2015 ACTUAL	(4) FY 2016 ACTUAL	(5) AMOUNT DIFFERENCE	(6) % DIFFERENCE
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>G.</b>	<b>UNITED HEALTHCARE</b>				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>H.</b>	<b>AETNA</b>				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>II.</b>	<b>TOTAL MEDICAID MANAGED CARE</b>				
	<b>TOTAL INPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL DISCHARGES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
	<b>TOTAL PATIENT DAYS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
	<b>TOTAL OUTPATIENT VISITS (EXCLUDES ED VISITS)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
	<b>TOTAL EMERGENCY DEPARTMENT OUTPATIENT VISITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
	<b>TOTAL EMERGENCY DEPARTMENT INPATIENT ADMISSIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>



WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2016					
REPORT 300 - PARENT CORPORATION CONSOLIDATED BALANCE SHEET INFORMATION					
(1)	(2)	(3)	(4)	(5)	(6)
<u>LINE</u>	<u>DESCRIPTION</u>	<u>FY 2015 ACTUAL</u>	<u>FY 2016 ACTUAL</u>	<u>AMOUNT DIFFERENCE</u>	<u>% DIFFERENCE</u>
I.	<b><u>ASSETS</u></b>				
A.	<b><u>Current Assets:</u></b>				
1	Cash and Cash Equivalents	\$5,138,008	\$5,077,410	(\$60,598)	-1%
2	Short Term Investments	\$0	\$0	\$0	0%
3	Accounts Receivable (Less: Allowance for Doubtful Accounts)	\$8,372,415	\$7,065,829	(\$1,306,586)	-16%
4	Current Assets Whose Use is Limited for Current Liabilities	\$0	\$0	\$0	0%
5	Due From Affiliates	\$0	\$0	\$0	0%
6	Due From Third Party Payers	\$0	\$0	\$0	0%
7	Inventories of Supplies	\$990,707	\$717,629	(\$273,078)	-28%
8	Prepaid Expenses	\$962,571	\$303,858	(\$658,713)	-68%
9	Other Current Assets	\$1,758,500	\$2,116,502	\$358,002	20%
	<b>Total Current Assets</b>	<b>\$17,222,201</b>	<b>\$15,281,228</b>	<b>(\$1,940,973)</b>	<b>-11%</b>
B.	<b><u>Noncurrent Assets Whose Use is Limited:</u></b>				
1	Held by Trustee	\$2,962,495	\$3,086,464	\$123,969	4%
2	Board Designated for Capital Acquisition	\$0	\$0	\$0	0%
3	Funds Held in Escrow	\$1,439,934	\$1,439,934	\$0	0%
4	Other Noncurrent Assets Whose Use is Limited	\$2,622,949	\$2,843,477	\$220,528	8%
	<b>Total Noncurrent Assets Whose Use is Limited:</b>	<b>\$7,025,378</b>	<b>\$7,369,875</b>	<b>\$344,497</b>	<b>5%</b>
5	Interest in Net Assets of Foundation	\$0	\$0	\$0	0%
6	Long Term Investments	\$461,907	\$456,048	(\$5,859)	-1%
7	Other Noncurrent Assets	\$2,867,317	\$2,833,766	(\$33,551)	-1%
C.	<b><u>Net Fixed Assets:</u></b>				
1	Property, Plant and Equipment	\$121,167,275	\$121,581,141	\$413,866	0%
2	Less: Accumulated Depreciation	\$82,446,254	\$86,169,865	\$3,723,611	\$0
	<b>Property, Plant and Equipment, Net</b>	<b>\$38,721,021</b>	<b>\$35,411,276</b>	<b>(\$3,309,745)</b>	<b>-9%</b>
3	Construction in Progress	\$150,394	\$119,651	(\$30,743)	-20%
	<b>Total Net Fixed Assets</b>	<b>\$38,871,415</b>	<b>\$35,530,927</b>	<b>(\$3,340,488)</b>	<b>-9%</b>
	<b>Total Assets</b>	<b>\$66,448,218</b>	<b>\$61,471,844</b>	<b>(\$4,976,374)</b>	<b>-7%</b>

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2016					
REPORT 300 - PARENT CORPORATION CONSOLIDATED BALANCE SHEET INFORMATION					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2015 ACTUAL	FY 2016 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>II. LIABILITIES AND NET ASSETS</b>					
<b>A. Current Liabilities:</b>					
1	Accounts Payable and Accrued Expenses	\$6,424,553	\$2,577,453	(\$3,847,100)	-60%
2	Salaries, Wages and Payroll Taxes	\$2,284,567	\$3,060,464	\$775,897	34%
3	Due To Third Party Payers	\$2,772,561	\$1,893,862	(\$878,699)	-32%
4	Due To Affiliates	\$6,298,540	\$7,835,895	\$1,537,355	24%
5	Current Portion of Long Term Debt	\$4,449,224	\$251,504	(\$4,197,720)	-94%
6	Current Portion of Notes Payable	\$0	\$0	\$0	0%
7	Other Current Liabilities	\$1,597,783	\$1,924,366	\$326,583	20%
	<b>Total Current Liabilities</b>	<b>\$23,827,228</b>	<b>\$17,543,544</b>	<b>(\$6,283,684)</b>	<b>-26%</b>
<b>B. Long Term Debt:</b>					
1	Bonds Payable (Net of Current Portion)	\$31,165,811	\$30,837,372	(\$328,439)	-1%
2	Notes Payable (Net of Current Portion)	\$0	\$0	\$0	0%
	<b>Total Long Term Debt</b>	<b>\$31,165,811</b>	<b>\$30,837,372</b>	<b>(\$328,439)</b>	<b>-1%</b>
3	Accrued Pension Liability	\$47,069,447	\$61,961,430	\$14,891,983	32%
4	Other Long Term Liabilities	\$13,629,270	\$14,546,345	\$917,075	7%
	<b>Total Long Term Liabilities</b>	<b>\$91,864,528</b>	<b>\$107,345,147</b>	<b>\$15,480,619</b>	<b>17%</b>
5	Interest in Net Assets of Affiliates or Joint Ventures	\$0	\$0	\$0	0%
<b>C. Net Assets:</b>					
1	Unrestricted Net Assets or Equity	(\$55,316,980)	(\$69,976,704)	(\$14,659,724)	27%
2	Temporarily Restricted Net Assets	\$1,935,277	\$2,271,021	\$335,744	17%
3	Permanently Restricted Net Assets	\$4,138,165	\$4,288,836	\$150,671	4%
	<b>Total Net Assets</b>	<b>(\$49,243,538)</b>	<b>(\$63,416,847)</b>	<b>(\$14,173,309)</b>	<b>29%</b>
	<b>Total Liabilities and Net Assets</b>	<b>\$66,448,218</b>	<b>\$61,471,844</b>	<b>(\$4,976,374)</b>	<b>-7%</b>

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2016					
REPORT 350 - PARENT CORPORATION CONSOLIDATED STATEMENT OF OPERATIONS INFORMATION					
(1)	(2)	(3)	(4)	(5)	(6)
		FY 2015	FY 2016	AMOUNT	%
<u>LINE</u>	<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>DIFFERENCE</u>	<u>DIFFERENCE</u>
<b>A. Operating Revenue:</b>					
1	Total Gross Patient Revenue	\$196,286,597	\$175,117,173	(\$21,169,424)	-11%
2	Less: Allowances	\$112,015,902	\$102,400,464	(\$9,615,438)	-9%
3	Less: Charity Care	\$1,994,173	\$1,466,425	(\$527,748)	-26%
4	Less: Other Deductions	\$0	\$0	\$0	0%
	<b>Total Net Patient Revenue</b>	<b>\$82,276,522</b>	<b>\$71,250,284</b>	<b>(\$11,026,238)</b>	<b>-13%</b>
5	Provision for Bad Debts	\$4,675,102	\$4,325,446	(\$349,656)	-7%
	<b>Net Patient Service Revenue less provision for bad debts</b>	<b>\$77,601,420</b>	<b>\$66,924,838</b>	<b>(\$10,676,582)</b>	<b>-14%</b>
6	Other Operating Revenue	\$4,764,423	\$2,822,409	(\$1,942,014)	-41%
7	Net Assets Released from Restrictions	\$0	\$857	\$857	0%
	<b>Total Operating Revenue</b>	<b>\$82,365,843</b>	<b>\$69,748,104</b>	<b>(\$12,617,739)</b>	<b>-15%</b>
<b>B. Operating Expenses:</b>					
1	Salaries and Wages	\$35,993,309	\$31,798,838	(\$4,194,471)	-12%
2	Fringe Benefits	\$10,834,809	\$11,354,735	\$519,926	5%
3	Physicians Fees	\$2,627,350	\$2,785,769	\$158,419	6%
4	Supplies and Drugs	\$7,734,480	\$6,393,287	(\$1,341,193)	-17%
5	Depreciation and Amortization	\$4,243,315	\$3,879,948	(\$363,367)	-9%
6	Bad Debts	\$0	\$0	\$0	0%
7	Interest Expense	\$1,698,978	\$1,785,086	\$86,108	5%
8	Malpractice Insurance Cost	\$343,860	\$413,222	\$69,362	20%
9	Other Operating Expenses	\$23,285,423	\$23,201,776	(\$83,647)	0%
	<b>Total Operating Expenses</b>	<b>\$86,761,524</b>	<b>\$81,612,661</b>	<b>(\$5,148,863)</b>	<b>-6%</b>
	<b>Income/(Loss) From Operations</b>	<b>(\$4,395,681)</b>	<b>(\$11,864,557)</b>	<b>(\$7,468,876)</b>	<b>170%</b>
<b>C. Non-Operating Revenue:</b>					
1	Income from Investments	\$116,996	\$120,473	\$3,477	3%
2	Gifts, Contributions and Donations	\$96,770	\$149,246	\$52,476	54%
3	Other Non-Operating Gains/(Losses)	(\$1,363,155)	(\$1,417,392)	(\$54,237)	4%
	<b>Total Non-Operating Revenue</b>	<b>(\$1,149,389)</b>	<b>(\$1,147,673)</b>	<b>\$1,716</b>	<b>0%</b>
	<b>Excess/(Deficiency) of Revenue Over Expenses (Before Other Adjustments)</b>	<b>(\$5,545,070)</b>	<b>(\$13,012,230)</b>	<b>(\$7,467,160)</b>	<b>135%</b>
<b>Other Adjustments:</b>					
	Unrealized Gains/(Losses)	(\$7,589)	\$6,783	\$14,372	-189%
	All Other Adjustments	\$0	\$0	\$0	0%
	<b>Total Other Adjustments</b>	<b>(\$7,589)</b>	<b>\$6,783</b>	<b>\$14,372</b>	<b>-189%</b>
	<b>Excess/(Deficiency) of Revenue Over Expenses</b>	<b>(\$5,552,659)</b>	<b>(\$13,005,447)</b>	<b>(\$7,452,788)</b>	<b>134%</b>

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2016				
REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS				
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2014	FY 2015	FY 2016
<b>A. Parent Corporation Statement of Operations Summary</b>				
1	Net Patient Revenue	\$77,506,994	\$77,601,420	\$66,924,838
2	Other Operating Revenue	5,491,687	4,764,423	2,823,266
3	Total Operating Revenue	\$82,998,681	\$82,365,843	\$69,748,104
4	Total Operating Expenses	86,792,851	86,761,524	81,612,661
5	Income/(Loss) From Operations	(\$3,794,170)	(\$4,395,681)	(\$11,864,557)
6	Total Non-Operating Revenue	(739,009)	(1,156,978)	(1,140,890)
7	Excess/(Deficiency) of Revenue Over Expenses	(\$4,533,179)	(\$5,552,659)	(\$13,005,447)
<b>B. Parent Corporation Profitability Summary</b>				
1	Parent Corporation Operating Margin	-4.61%	-5.41%	-17.29%
2	Parent Corporation Non-Operating Margin	-0.90%	-1.42%	-1.66%
3	Parent Corporation Total Margin	-5.51%	-6.84%	-18.96%
4	Income/(Loss) From Operations	(\$3,794,170)	(\$4,395,681)	(\$11,864,557)
5	Total Operating Revenue	\$82,998,681	\$82,365,843	\$69,748,104
6	Total Non-Operating Revenue	(\$739,009)	(\$1,156,978)	(\$1,140,890)
7	Total Revenue	\$82,259,672	\$81,208,865	\$68,607,214
8	Excess/(Deficiency) of Revenue Over Expenses	(\$4,533,179)	(\$5,552,659)	(\$13,005,447)
<b>C. Parent Corporation Net Assets Summary</b>				
1	Parent Corporation Unrestricted Net Assets	(\$39,450,280)	(\$55,316,980)	(\$69,976,704)
2	Parent Corporation Total Net Assets	(\$33,207,929)	(\$49,243,538)	(\$63,416,847)
3	Parent Corporation Change in Total Net Assets	(\$25,758,472)	(\$16,035,609)	(\$14,173,309)
4	Parent Corporation Change in Total Net Assets %	445.8%	48.3%	28.8%

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2016				
REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS				
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2014	FY 2015	FY 2016
<b>D. Liquidity Measures Summary</b>				
<b>1</b>	<b>Current Ratio</b>	<b>1.07</b>	<b>0.72</b>	<b>0.87</b>
2	Total Current Assets	\$20,046,108	\$17,222,201	\$15,281,228
3	Total Current Liabilities	\$18,820,496	\$23,827,228	\$17,543,544
<b>4</b>	<b>Days Cash on Hand</b>	<b>30</b>	<b>23</b>	<b>24</b>
5	Cash and Cash Equivalents	\$6,754,329	\$5,138,008	\$5,077,410
6	Short Term Investments	\$0	\$0	\$0
7	Total Cash and Short Term Investments	\$6,754,329	\$5,138,008	\$5,077,410
8	Total Operating Expenses	\$86,792,851	\$86,761,524	\$81,612,661
9	Depreciation Expense	\$4,216,020	\$4,243,315	\$3,879,948
10	Operating Expenses less Depreciation Expense	\$82,576,831	\$82,518,209	\$77,732,713
<b>11</b>	<b>Days Revenue in Patient Accounts Receivable</b>	<b>28</b>	<b>26</b>	<b>28</b>
12	Net Patient Accounts Receivable	\$ 9,382,464	\$ 8,372,415	\$ 7,065,829
13	Due From Third Party Payers	\$0	\$0	\$0
14	Due To Third Party Payers	\$3,379,397	\$2,772,561	\$1,893,862
15	Total Net Patient Accounts Receivable and Third Party Payer Activity	\$ 6,003,067	\$ 5,599,854	\$ 5,171,967
16	Total Net Patient Revenue	\$77,506,994	\$77,601,420	\$66,924,838
<b>17</b>	<b>Average Payment Period</b>	<b>83</b>	<b>105</b>	<b>82</b>
18	Total Current Liabilities	\$18,820,496	\$23,827,228	\$17,543,544
19	Total Operating Expenses	\$86,792,851	\$86,761,524	\$81,612,661
20	Depreciation Expense	\$4,216,020	\$4,243,315	\$3,879,948
20	Total Operating Expenses less Depreciation Expense	\$82,576,831	\$82,518,209	\$77,732,713

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2016				
REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS				
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2014	FY 2015	FY 2016
<b>E.</b>	<b><u>Solvency Measures Summary</u></b>			
<b>1</b>	<b><u>Equity Financing Ratio</u></b>	<b>(46.0)</b>	<b>(74.1)</b>	<b>(103.2)</b>
2	Total Net Assets	(\$33,207,929)	(\$49,243,538)	(\$63,416,847)
3	Total Assets	\$72,238,603	\$66,448,218	\$61,471,844
<b>4</b>	<b><u>Cash Flow to Total Debt Ratio</u></b>	<b>(0.6)</b>	<b>(2.4)</b>	<b>(18.9)</b>
5	Excess/(Deficiency) of Revenues Over Expenses	(\$4,533,179)	(\$5,552,659)	(\$13,005,447)
6	Depreciation Expense	\$4,216,020	\$4,243,315	\$3,879,948
7	Excess of Revenues Over Expenses and Depreciation Expense	(\$317,159)	(\$1,309,344)	(\$9,125,499)
8	Total Current Liabilities	\$18,820,496	\$23,827,228	\$17,543,544
9	Total Long Term Debt	\$31,550,036	\$31,165,811	\$30,837,372
10	Total Current Liabilities and Total Long Term Debt	\$50,370,532	\$54,993,039	\$48,380,916
<b>11</b>	<b><u>Long Term Debt to Capitalization Ratio</u></b>	<b>(1,903.0)</b>	<b>(172.4)</b>	<b>(94.7)</b>
12	Total Long Term Debt	\$31,550,036	\$31,165,811	\$30,837,372
13	Total Net Assets	(\$33,207,929)	(\$49,243,538)	(\$63,416,847)
14	Total Long Term Debt and Total Net Assets	(\$1,657,893)	(\$18,077,727)	(\$32,579,475)

WINDHAM COMMUNITY MEMORIAL HOSPITAL								
TWELVE MONTHS ACTUAL FILING								
FISCAL YEAR 2016								
REPORT 400 - HOSPITAL INPATIENT BED UTILIZATION BY DEPARTMENT								
(1)	(2)	(3)	(3a)	(3b)	(4)	(5)	(7)	
						OCCUPANCY	OCCUPANCY	
		PATIENT	DISCHARGES OR	ADMISSIONS	STAFFED	AVAILABLE	OF STAFFED	
LINE	DESCRIPTION	DAYS	CU/CCU # PATIENT		BEDS (A)	BEDS	OF AVAILABLE	
							BEDS	
1	Adult Medical/Surgical	5,377	1,925	1,911	53	104	27.8%	14.2%
2	ICU/CCU (Excludes Neonatal ICU)	2,522	593	0	12	12	57.6%	57.6%
3	Psychiatric: Ages 0 to 17	0	0	0	0	0	0.0%	0.0%
4	Psychiatric: Ages 18+	0	0	0	0	0	0.0%	0.0%
	<b>TOTAL PSYCHIATRIC</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0.0%</b>
5	Rehabilitation	0	0	0	0	0	0.0%	0.0%
6	Maternity	352	154	152	14	14	6.9%	6.9%
7	Newborn	343	146	144	8	14	11.7%	6.7%
8	Neonatal ICU	0	0	0	0	0	0.0%	0.0%
9	Pediatric	0	0	0	0	0	0.0%	0.0%
10	Other	0	0	0	0	0	0.0%	0.0%
	<b>TOTAL EXCLUDING NEWBORN</b>	<b>8,251</b>	<b>2,079</b>	<b>2,063</b>	<b>79</b>	<b>130</b>	<b>28.6%</b>	<b>17.4%</b>
	<b>TOTAL INPATIENT BED UTILIZATION</b>	<b>8,594</b>	<b>2,225</b>	<b>2,207</b>	<b>87</b>	<b>144</b>	<b>27.1%</b>	<b>16.4%</b>
	<b>TOTAL INPATIENT REPORTED YEAR</b>	<b>8,594</b>	<b>2,225</b>	<b>2,207</b>	<b>87</b>	<b>144</b>	<b>27.1%</b>	<b>16.4%</b>
	<b>TOTAL INPATIENT PRIOR YEAR</b>	<b>12,214</b>	<b>2,901</b>	<b>2,948</b>	<b>87</b>	<b>144</b>	<b>38.5%</b>	<b>23.2%</b>
	<b>DIFFERENCE #: REPORTED VS. PRIOR YEAR</b>	<b>-3,620</b>	<b>-676</b>	<b>-741</b>	<b>0</b>	<b>0</b>	<b>-11.4%</b>	<b>-6.9%</b>
	<b>DIFFERENCE %: REPORTED VS. PRIOR YEAR</b>	<b>-30%</b>	<b>-23%</b>	<b>-25%</b>	<b>0%</b>	<b>0%</b>	<b>-30%</b>	<b>-30%</b>
	Total Licensed Beds and Bassinets	144						
<b>(A) This number may not exceed the number of available beds for each department or in total.</b>								
<b>Note: Total discharges do not include ICU/CCU patients.</b>								

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2016					
REPORT 450 - HOSPITAL INPATIENT AND OUTPATIENT OTHER SERVICES UTILIZATION AND FTEs					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	ACTUAL FY 2015	ACTUAL FY 2016	AMOUNT DIFFERENCE	% DIFFERENCE
<b>A. CT Scans (A)</b>					
1	Inpatient Scans	1,789	1,456	-333	-19%
2	Outpatient Scans (Excluding Emergency Department Scans)	3,641	3,261	-380	-10%
3	Emergency Department Scans	4,863	5,201	338	7%
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%
	<b>Total CT Scans</b>	<b>10,293</b>	<b>9,918</b>	<b>-375</b>	<b>-4%</b>
<b>B. MRI Scans (A)</b>					
1	Inpatient Scans	303	231	-72	-24%
2	Outpatient Scans (Excluding Emergency Department Scans)	3,152	2,974	-178	-6%
3	Emergency Department Scans	76	110	34	45%
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%
	<b>Total MRI Scans</b>	<b>3,531</b>	<b>3,315</b>	<b>-216</b>	<b>-6%</b>
<b>C. PET Scans (A)</b>					
1	Inpatient Scans	0	0	0	0%
2	Outpatient Scans (Excluding Emergency Department Scans)	0	0	0	0%
3	Emergency Department Scans	0	0	0	0%
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%
	<b>Total PET Scans</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>D. PET/CT Scans (A)</b>					
1	Inpatient Scans	0	0	0	0%
2	Outpatient Scans (Excluding Emergency Department Scans)	123	125	2	2%
3	Emergency Department Scans	0	0	0	0%
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%
	<b>Total PET/CT Scans</b>	<b>123</b>	<b>125</b>	<b>2</b>	<b>2%</b>
<b>(A) If the Hospital is not the primary provider of these scans, the Hospital must obtain the fiscal year volume of each of these types of scans from the primary provider of the scans.</b>					
<b>E. Linear Accelerator Procedures</b>					
1	Inpatient Procedures	0	0	0	0%
2	Outpatient Procedures	0	0	0	0%
	<b>Total Linear Accelerator Procedures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>F. Cardiac Catheterization Procedures</b>					
1	Inpatient Procedures	0	0	0	0%
2	Outpatient Procedures	0	0	0	0%
	<b>Total Cardiac Catheterization Procedures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>G. Cardiac Angioplasty Procedures</b>					
1	Primary Procedures	0	0	0	0%
2	Elective Procedures	0	0	0	0%
	<b>Total Cardiac Angioplasty Procedures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>H. Electrophysiology Studies</b>					
1	Inpatient Studies	0	0	0	0%
2	Outpatient Studies	0	0	0	0%
	<b>Total Electrophysiology Studies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>I. Surgical Procedures</b>					
1	Inpatient Surgical Procedures	715	519	-196	-27%
2	Outpatient Surgical Procedures	2,066	1,631	-435	-21%
	<b>Total Surgical Procedures</b>	<b>2,781</b>	<b>2,150</b>	<b>-631</b>	<b>-23%</b>
<b>J. Endoscopy Procedures</b>					
1	Inpatient Endoscopy Procedures	236	104	-132	-56%



WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2016					
REPORT 450 - HOSPITAL INPATIENT AND OUTPATIENT OTHER SERVICES UTILIZATION AND FTEs					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	ACTUAL FY 2015	ACTUAL FY 2016	AMOUNT DIFFERENCE	% DIFFERENCE
2	Outpatient Endoscopy Procedures	3,709	2,673	-1,036	-28%
	<b>Total Endoscopy Procedures</b>	<b>3,945</b>	<b>2,777</b>	<b>-1,168</b>	<b>-30%</b>
	<b>K. Hospital Emergency Room Visits</b>				
1	Emergency Room Visits: Treated and Admitted	2,359	1,769	-590	-25%
2	Emergency Room Visits: Treated and Discharged	30,161	31,428	1,267	4%
	<b>Total Emergency Room Visits</b>	<b>32,520</b>	<b>33,197</b>	<b>677</b>	<b>2%</b>
	<b>L. Hospital Clinic Visits</b>				
1	Substance Abuse Treatment Clinic Visits	0	0	0	0%
2	Dental Clinic Visits	0	0	0	0%
3	Psychiatric Clinic Visits	0	0	0	0%
4	Medical Clinic Visits	0	0	0	0%
5	Medical Clinic Visits - Pediatric Clinic	0	0	0	0%
6	Medical Clinic Visits - Urgent Care Clinic	0	0	0	0%
7	Medical Clinic Visits - Family Practice Clinic	0	0	0	0%
8	Medical Clinic Visits - Other Medical Clinics	1,564	637	-927	-59%
9	Specialty Clinic Visits	0	0	0	0%
10	Specialty Clinic Visits - Cardiac Clinic	0	0	0	0%
11	Specialty Clinic Visits - Chronic Pain Clinic	690	831	141	20%
12	Specialty Clinic Visits - OB-GYN Clinic	1,818	1,521	-297	-16%
13	Specialty Clinic Visits - Other Speciality Clinics	0	0	0	0%
	<b>Total Hospital Clinic Visits</b>	<b>4,072</b>	<b>2,989</b>	<b>-1,083</b>	<b>-27%</b>
	<b>M. Other Hospital Outpatient Visits</b>				
1	Rehabilitation (PT/OT/ST)	21,851	23,052	1,201	5%
2	Cardiac Rehabilitation	1,608	1,908	300	19%
3	Chemotherapy	387	219	-168	-43%
4	Gastroenterology	301	362	61	20%
5	Other Outpatient Visits	45,099	20,774	-24,325	-54%
	<b>Total Other Hospital Outpatient Visits</b>	<b>69,246</b>	<b>46,315</b>	<b>-22,931</b>	<b>-33%</b>
	<b>N. Hospital Full Time Equivalent Employees</b>				
1	Total Nursing FTEs	143.5	99.3	-44.2	-31%
2	Total Physician FTEs	8.0	6.6	-1.4	-18%
3	Total Non-Nursing and Non-Physician FTEs	326.2	302.3	-23.9	-7%
	<b>Total Hospital Full Time Equivalent Employees</b>	<b>477.7</b>	<b>408.2</b>	<b>-69.5</b>	<b>-15%</b>

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2016					
REPORT 485 - HOSPITAL OUTPATIENT SURGICAL, ENDOSCOPY AND EMERGENCY ROOM SERVICES BY LOCATION					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	ACTUAL FY 2015	ACTUAL FY 2016	AMOUNT DIFFERENCE	% DIFFERENCE
<b>A. Outpatient Surgical Procedures</b>					
1	Windham Hospital	2,066	1,631	-435	-21%
	<b>Total Outpatient Surgical Procedures(A)</b>	<b>2,066</b>	<b>1,631</b>	<b>-435</b>	<b>-21%</b>
<b>B. Outpatient Endoscopy Procedures</b>					
1	Windham Hospital	3,709	2,673	-1,036	-28%
	<b>Total Outpatient Endoscopy Procedures(B)</b>	<b>3,709</b>	<b>2,673</b>	<b>-1,036</b>	<b>-28%</b>
<b>C. Outpatient Hospital Emergency Room Visits</b>					
1	Windham Hospital	30,161	31,428	1,267	4%
	<b>Total Outpatient Hospital Emergency Room Visits(C)</b>	<b>30,161</b>	<b>31,428</b>	<b>1,267</b>	<b>4%</b>
<b>(A) Must agree with Total Outpatient Surgical Procedures on Report 450.</b>					
<b>(B) Must agree with Total Outpatient Endoscopy Procedures on Report 450.</b>					
<b>(C) Must agree with Emergency Room Visits Treated and Discharged on Report 450.</b>					

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2016					
REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT					
AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS					
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE
<b>I. DATA BY MAJOR PAYER CATEGORY</b>					
<b>A. MEDICARE</b>					
<b>MEDICARE INPATIENT</b>					
1	INPATIENT ACCRUED CHARGES	\$33,527,360	\$24,866,808	(\$8,660,552)	-26%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$21,716,341	\$15,533,050	(\$6,183,291)	-28%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	64.77%	62.46%	-2.31%	-4%
4	DISCHARGES	1,672	1,292	(380)	-23%
5	CASE MIX INDEX (CMI)	1.41583	1.42978	0.01395	1%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	2,367.26776	1,847.27576	(519.99200)	-22%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$9,173.59	\$8,408.63	(\$764.96)	-8%
8	PATIENT DAYS	7,809	5,745	(2,064)	-26%
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,780.94	\$2,703.75	(\$77.19)	-3%
10	AVERAGE LENGTH OF STAY	4.7	4.4	(0.2)	-5%
<b>MEDICARE OUTPATIENT</b>					
11	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$48,764,507	\$47,628,168	(\$1,136,339)	-2%
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$11,848,586	\$10,610,652	(\$1,237,934)	-10%
13	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	24.30%	22.28%	-2.02%	-8%
14	OUTPATIENT CHARGES / INPATIENT CHARGES	145.45%	191.53%	46.09%	32%
15	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	2,431.87223	2,474.60764	42.73541	2%
16	OUTPATIENT ACCRUED PAYMENTS / OPED	\$4,872.21	\$4,287.81	(\$584.40)	-12%
<b>MEDICARE TOTALS (INPATIENT + OUTPATIENT)</b>					
17	TOTAL ACCRUED CHARGES	\$82,291,867	\$72,494,976	(\$9,796,891)	-12%
18	TOTAL ACCRUED PAYMENTS	\$33,564,927	\$26,143,702	(\$7,421,225)	-22%
19	TOTAL ALLOWANCES	\$48,726,940	\$46,351,274	(\$2,375,666)	-5%

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2016					
REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT					
AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS					
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE
<b>B. NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)</b>					
<b>NON-GOVERNMENT INPATIENT</b>					
1	INPATIENT ACCRUED CHARGES	\$7,788,735	\$6,003,242	(\$1,785,493)	-23%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$5,437,065	\$4,367,264	(\$1,069,801)	-20%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	69.81%	72.75%	2.94%	4%
4	DISCHARGES	559	408	(151)	-27%
5	CASE MIX INDEX (CMI)	1.05813	1.19560	0.13747	13%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	591.49467	487.80480	(103.68987)	-18%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$9,192.08	\$8,952.89	(\$239.19)	-3%
8	MEDICARE - NON-GOVERNMENT IP PMT / CMAD	(\$18.49)	(\$544.27)	(\$525.78)	2844%
9	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	(\$10,936)	(\$265,496)	(\$254,560)	2328%
10	PATIENT DAYS	1,980	1,334	(646)	-33%
11	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,745.99	\$3,273.81	\$527.82	19%
12	AVERAGE LENGTH OF STAY	3.5	3.3	(0.3)	-8%
<b>NON-GOVERNMENT OUTPATIENT</b>					
13	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$54,381,095	\$52,002,681	(\$2,378,414)	-4%
14	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$27,983,868	\$26,725,246	(\$1,258,622)	-4%
15	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	51.46%	51.39%	-0.07%	0%
16	OUTPATIENT CHARGES / INPATIENT CHARGES	698.20%	866.24%	168.04%	24%
17	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	3,902.94857	3,534.27262	(368.67594)	-9%
18	OUTPATIENT ACCRUED PAYMENTS / OPED	\$7,169.93	\$7,561.74	\$391.81	5%
19	MEDICARE- NON-GOVERNMENT OP PMT / OPED	(\$2,297.72)	(\$3,273.93)	(\$976.20)	42%
20	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	(\$8,967,893)	(\$11,570,950)	(\$2,603,057)	29%
<b>NON-GOVERNMENT TOTALS (INPATIENT + OUTPATIENT)</b>					
21	TOTAL ACCRUED CHARGES	\$62,169,830	\$58,005,923	(\$4,163,907)	-7%
22	TOTAL ACCRUED PAYMENTS	\$33,420,933	\$31,092,510	(\$2,328,423)	-7%
23	TOTAL ALLOWANCES	\$28,748,897	\$26,913,413	(\$1,835,484)	-6%
24	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	(\$8,978,829)	(\$11,836,446)	(\$2,857,617)	32%
<b>NON-GOVERNMENT CONTRACTUAL ALLOWANCES (NGCA) DATA</b>					
25	ACCRUED CHARGES ASSOCIATED WITH NGCA	\$52,910,924	\$50,704,078	(\$2,206,846)	-4%
26	ACCRUED PAYMENTS ASSOCIATED WITH NGCA (PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)	\$33,320,156	\$30,983,089	(\$2,337,067)	-7%
27	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$19,590,768	\$19,720,989	\$130,221	1%
28	TOTAL ACTUAL DISCOUNT PERCENTAGE	37.03%	38.89%	1.87%	

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		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE
<b>C. UNINSURED</b>					
<b>UNINSURED INPATIENT</b>					
1	INPATIENT ACCRUED CHARGES	\$682,220	\$410,434	(\$271,786)	-40%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$17,775	\$22,621	\$4,846	27%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	2.61%	5.51%	2.91%	112%
4	DISCHARGES	26	34	8	31%
5	CASE MIX INDEX (CMI)	1.06321	0.98675	(0.07646)	-7%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	27.64346	33.54950	5.90604	21%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$643.01	\$674.26	\$31.25	5%
8	NON-GOVERNMENT - UNINSURED IP PMT / CMAD	\$8,549.07	\$8,278.64	(\$270.43)	-3%
9	MEDICARE - UNINSURED IP PMT / CMAD	\$8,530.58	\$7,734.37	(\$796.21)	-9%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$235,815	\$259,484	\$23,669	10%
11	PATIENT DAYS	328	84	(244)	-74%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$54.19	\$269.30	\$215.11	397%
13	AVERAGE LENGTH OF STAY	12.6	2.5	(10.1)	-80%
<b>UNINSURED OUTPATIENT</b>					
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$3,214,853	\$3,234,578	\$19,725	1%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$85,585	\$86,800	\$1,215	1%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	2.66%	2.68%	0.02%	1%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	471.23%	788.09%	316.85%	67%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	122.52086	267.94966	145.42881	119%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$698.53	\$323.94	(\$374.59)	-54%
20	NON-GOVERNMENT - UNINSURED OP PMT / OPED	\$6,471.40	\$7,237.80	\$766.40	12%
21	MEDICARE - UNINSURED OP PMT / OPED	\$4,173.67	\$3,963.87	(\$209.80)	-5%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$511,362	\$1,062,118	\$550,756	108%
<b>UNINSURED TOTALS (INPATIENT AND OUTPATIENT)</b>					
23	TOTAL ACCRUED CHARGES	\$3,897,073	\$3,645,012	(\$252,061)	-6%
24	TOTAL ACCRUED PAYMENTS	\$103,360	\$109,421	\$6,061	6%
25	TOTAL ALLOWANCES	\$3,793,713	\$3,535,591	(\$258,122)	-7%
26	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	\$747,177	\$1,321,602	\$574,425	77%

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		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE
<b>D. STATE OF CONNECTICUT MEDICAID</b>					
<b>MEDICAID INPATIENT</b>					
1	INPATIENT ACCRUED CHARGES	\$9,198,117	\$5,861,443	(\$3,336,674)	-36%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$3,515,603	\$2,212,190	(\$1,303,413)	-37%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	38.22%	37.74%	-0.48%	-1%
4	DISCHARGES	637	512	(125)	-20%
5	CASE MIX INDEX (CMI)	1.00946	0.97395	(0.03551)	-4%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	643.02602	498.66240	(144.36362)	-22%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$5,467.28	\$4,436.25	(\$1,031.03)	-19%
8	NON-GOVERNMENT - MEDICAID IP PMT / CMAD	\$3,724.80	\$4,516.64	\$791.85	21%
9	MEDICARE - MEDICAID IP PMT / CMAD	\$3,706.31	\$3,972.38	\$266.07	7%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$2,383,253	\$1,980,875	(\$402,378)	-17%
11	PATIENT DAYS	2,324	1,476	(848)	-36%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,512.74	\$1,498.77	(\$13.96)	-1%
13	AVERAGE LENGTH OF STAY	3.6	2.9	(0.8)	-21%
<b>MEDICAID OUTPATIENT</b>					
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$41,189,359	\$37,639,187	(\$3,550,172)	-9%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$8,669,686	\$8,025,624	(\$644,062)	-7%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	21.05%	21.32%	0.27%	1%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	447.80%	642.15%	194.35%	43%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	2,852.49923	3,287.80195	435.30272	15%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$3,039.33	\$2,441.03	(\$598.30)	-20%
20	NON-GOVERNMENT - MEDICAID OP PMT / OPED	\$4,130.60	\$5,120.71	\$990.11	24%
21	MEDICARE - MEDICAID OP PMT / OPED	\$1,832.88	\$1,846.78	\$13.90	1%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$5,228,282	\$6,071,852	\$843,570	16%
<b>MEDICAID TOTALS (INPATIENT + OUTPATIENT)</b>					
23	TOTAL ACCRUED CHARGES	\$50,387,476	\$43,500,630	(\$6,886,846)	-14%
24	TOTAL ACCRUED PAYMENTS	\$12,185,289	\$10,237,814	(\$1,947,475)	-16%
25	TOTAL ALLOWANCES	\$38,202,187	\$33,262,816	(\$4,939,371)	-13%
26	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	\$7,611,535	\$8,052,728	\$441,192	6%

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		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE
<b>E. OTHER MEDICAL ASSISTANCE (O.M.A.)</b>					
<b>OTHER MEDICAL ASSISTANCE INPATIENT</b>					
1	INPATIENT ACCRUED CHARGES	\$244,844	\$140,087	(\$104,757)	-43%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$159,612	\$48,480	(\$111,132)	-70%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	65.19%	34.61%	-30.58%	-47%
4	DISCHARGES	17	9	(8)	-47%
5	CASE MIX INDEX (CMI)	1.08072	1.11918	0.03846	4%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	18.37224	10.07262	(8.29962)	-45%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$8,687.67	\$4,813.05	(\$3,874.62)	-45%
8	NON-GOVERNMENT - O.M.A. IP PMT / CMAD	\$504.41	\$4,139.84	\$3,635.44	721%
9	MEDICARE - O.M.A. IP PMT / CMAD	\$485.92	\$3,595.58	\$3,109.66	640%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$8,927	\$36,217	\$27,290	306%
11	PATIENT DAYS	56	31	(25)	-45%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,850.21	\$1,563.87	(\$1,286.34)	-45%
13	AVERAGE LENGTH OF STAY	3.3	3.4	0.2	5%
<b>OTHER MEDICAL ASSISTANCE OUTPATIENT</b>					
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$431,494	\$451,820	\$20,326	5%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$54,989	\$41,281	(\$13,708)	-25%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	12.74%	9.14%	-3.61%	-28%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	176.23%	322.53%	146.30%	83%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	29.95948	29.02753	(0.93194)	-3%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$1,835.45	\$1,422.13	(\$413.31)	-23%
20	NON-GOVERNMENT - O.M.A. OP PMT / CMAD	\$5,334.48	\$6,139.61	\$805.12	15%
21	MEDICARE - O.M.A. OP PMT / CMAD	\$3,036.76	\$2,865.68	(\$171.08)	-6%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$90,980	\$83,184	(\$7,796)	-9%
<b>OTHER MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTPATIENT)</b>					
23	TOTAL ACCRUED CHARGES	\$676,338	\$591,907	(\$84,431)	-12%
24	TOTAL ACCRUED PAYMENTS	\$214,601	\$89,761	(\$124,840)	-58%
25	TOTAL ALLOWANCES	\$461,737	\$502,146	\$40,409	9%
26	TOTAL OTHER MEDICAL ASSISTANCE UPPER LIMIT UNDERPAYMENT	\$99,907	\$119,400	\$19,493	20%

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		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE
<b>F. TOTAL MEDICAL ASSISTANCE (MEDICAID + OTHER MEDICAL ASSISTANCE)</b>					
<b>TOTAL MEDICAL ASSISTANCE INPATIENT</b>					
1	INPATIENT ACCRUED CHARGES	\$9,442,961	\$6,001,530	(\$3,441,431)	-36%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$3,675,215	\$2,260,670	(\$1,414,545)	-38%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	38.92%	37.67%	-1.25%	-3%
4	DISCHARGES	654	521	(133)	-20%
5	CASE MIX INDEX (CMI)	1.01131	0.97646	(0.03485)	-3%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	661.39826	508.73502	(152.66324)	-23%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$5,556.74	\$4,443.71	(\$1,113.03)	-20%
8	NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD	\$3,635.34	\$4,509.18	\$873.84	24%
9	MEDICARE - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD	\$3,616.85	\$3,964.92	\$348.06	10%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$2,392,181	\$2,017,092	(\$375,088)	-16%
11	PATIENT DAYS	2,380	1,507	(873)	-37%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,544.21	\$1,500.11	(\$44.10)	-3%
13	AVERAGE LENGTH OF STAY	3.6	2.9	(0.7)	-21%
<b>TOTAL MEDICAL ASSISTANCE OUTPATIENT</b>					
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$41,620,853	\$38,091,007	(\$3,529,846)	-8%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$8,724,675	\$8,066,905	(\$657,770)	-8%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	20.96%	21.18%	0.22%	1%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	440.76%	634.69%	193.93%	44%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	2,882.45871	3,316.82949	434.37078	15%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$3,026.82	\$2,432.11	(\$594.70)	-20%
20	NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE OP PMT / OPED	\$4,143.11	\$5,129.63	\$986.51	24%
21	MEDICARE - TOTAL MEDICAL ASSISTANCE OP PMT / OPED	\$1,845.39	\$1,855.70	\$10.31	1%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$5,319,262	\$6,155,036	\$835,774	16%
<b>TOTAL MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTPATIENT)</b>					
23	TOTAL ACCRUED CHARGES	\$51,063,814	\$44,092,537	(\$6,971,277)	-14%
24	TOTAL ACCRUED PAYMENTS	\$12,399,890	\$10,327,575	(\$2,072,315)	-17%
25	TOTAL ALLOWANCES	\$38,663,924	\$33,764,962	(\$4,898,962)	-13%



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LINE	DESCRIPTION	ACTUAL FY 2015	ACTUAL FY 2016	AMOUNT DIFFERENCE	% DIFFERENCE
<b>G. CHAMPUS / TRICARE</b>					
<b>CHAMPUS / TRICARE INPATIENT</b>					
1	INPATIENT ACCRUED CHARGES	\$191,428	\$55,839	(\$135,589)	-71%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$61,777	\$21,462	(\$40,315)	-65%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	32.27%	38.44%	6.16%	19%
4	DISCHARGES	16	4	(12)	-75%
5	CASE MIX INDEX (CMI)	0.93853	0.98093	0.04240	5%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	15.01648	3.92372	(11.09276)	-74%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$4,113.95	\$5,469.81	\$1,355.86	33%
8	PATIENT DAYS	45	8	(37)	-82%
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,372.82	\$2,682.75	\$1,309.93	95%
10	AVERAGE LENGTH OF STAY	2.8	2.0	(0.8)	-29%
<b>CHAMPUS / TRICARE OUTPATIENT</b>					
11	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$569,658	\$467,898	(\$101,760)	-18%
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$141,321	\$121,385	(\$19,936)	-14%
<b>CHAMPUS / TRICARE TOTALS (INPATIENT + OUTPATIENT)</b>					
13	TOTAL ACCRUED CHARGES	\$761,086	\$523,737	(\$237,349)	-31%
14	TOTAL ACCRUED PAYMENTS	\$203,098	\$142,847	(\$60,251)	-30%
15	TOTAL ALLOWANCES	\$557,988	\$380,890	(\$177,098)	-32%
<b>H. OTHER DATA</b>					
1	OTHER OPERATING REVENUE	\$4,764,422	\$2,823,266	(\$1,941,156)	-41%
2	TOTAL OPERATING EXPENSES	\$86,761,524	\$81,612,663	(\$5,148,861)	-6%
3	UCP DSH PAYMENTS (Gross DSH plus Upper Limit Adjustment)	\$0	\$0	\$0	0%
<b>COST OF UNCOMPENSATED CARE (BASELINE METHODOLOGY)</b>					
4	CHARITY CARE (CHARGES)	\$1,994,173	\$1,466,425	(\$527,748)	-26%
5	BAD DEBTS (CHARGES)	\$4,675,102	\$4,325,446	(\$349,656)	-7%
6	UNCOMPENSATED CARE (CHARGES)	\$6,669,275	\$5,791,871	(\$877,404)	-13%
7	COST OF UNCOMPENSATED CARE	\$2,740,779	\$2,257,588	(\$483,192)	-18%
<b>TOTAL MEDICAL ASSISTANCE UNDERPAYMENT (BASELINE METHODOLOGY)</b>					
8	TOTAL ACCRUED CHARGES	\$51,063,814	\$44,092,537	(\$6,971,277)	-14%
9	TOTAL ACCRUED PAYMENTS	\$12,399,890	\$10,327,575	(\$2,072,315)	-17%
10	COST OF TOTAL MEDICAL ASSISTANCE	\$20,984,986	\$17,186,633	(\$3,798,352)	-18%
11	MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT	\$8,585,096	\$6,859,058	(\$1,726,037)	-20%

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		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE
<b>II. AGGREGATE DATA</b>					
<b>A. TOTALS - ALL PAYERS</b>					
1	TOTAL INPATIENT CHARGES	\$50,950,484	\$36,927,419	(\$14,023,065)	-28%
2	TOTAL INPATIENT PAYMENTS	\$30,890,398	\$22,182,446	(\$8,707,952)	-28%
3	TOTAL INPATIENT PAYMENTS / CHARGES	60.63%	60.07%	-0.56%	-1%
4	TOTAL DISCHARGES	2,901	2,225	(676)	-23%
5	TOTAL CASE MIX INDEX	1.25308	1.27988	0.02681	2%
6	TOTAL CASE MIX ADJUSTED DISCHARGES	3,635,17717	2,847,73930	(787,43787)	-22%
7	TOTAL OUTPATIENT CHARGES	\$145,336,113	\$138,189,754	(\$7,146,359)	-5%
8	OUTPATIENT CHARGES / INPATIENT CHARGES	285.25%	374.22%	88.97%	31%
9	TOTAL OUTPATIENT PAYMENTS	\$48,698,450	\$45,524,188	(\$3,174,262)	-7%
10	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	33.51%	32.94%	-0.56%	-2%
11	TOTAL CHARGES	\$196,286,597	\$175,117,173	(\$21,169,424)	-11%
12	TOTAL PAYMENTS	\$79,588,848	\$67,706,634	(\$11,882,214)	-15%
13	TOTAL PAYMENTS / TOTAL CHARGES	40.55%	38.66%	-1.88%	-5%
14	PATIENT DAYS	12,214	8,594	(3,620)	-30%
<b>B. TOTALS - ALL GOVERNMENT PAYERS</b>					
1	INPATIENT CHARGES	\$43,161,749	\$30,924,177	(\$12,237,572)	-28%
2	INPATIENT PAYMENTS	\$25,453,333	\$17,815,182	(\$7,638,151)	-30%
3	GOVT. INPATIENT PAYMENTS / CHARGES	58.97%	57.61%	-1.36%	-2%
4	DISCHARGES	2,342	1,817	(525)	-22%
5	CASE MIX INDEX	1.29961	1.29881	(0.00080)	0%
6	CASE MIX ADJUSTED DISCHARGES	3,043.68250	2,359.93450	(683.74800)	-22%
7	OUTPATIENT CHARGES	\$90,955,018	\$86,187,073	(\$4,767,945)	-5%
8	OUTPATIENT CHARGES / INPATIENT CHARGES	210.73%	278.70%	67.97%	32%
9	OUTPATIENT PAYMENTS	\$20,714,582	\$18,798,942	(\$1,915,640)	-9%
10	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	22.77%	21.81%	-0.96%	-4%
11	TOTAL CHARGES	\$134,116,767	\$117,111,250	(\$17,005,517)	-13%
12	TOTAL PAYMENTS	\$46,167,915	\$36,614,124	(\$9,553,791)	-21%
13	TOTAL PAYMENTS / CHARGES	34.42%	31.26%	-3.16%	-9%
14	PATIENT DAYS	10,234	7,260	(2,974)	-29%
15	TOTAL GOVERNMENT DEDUCTIONS	\$87,948,852	\$80,497,126	(\$7,451,726)	-8%
<b>C. AVERAGE LENGTH OF STAY</b>					
1	MEDICARE	4.7	4.4	(0.2)	-5%
2	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3.5	3.3	(0.3)	-8%
3	UNINSURED	12.6	2.5	(10.1)	-80%
4	MEDICAID	3.6	2.9	(0.8)	-21%
5	OTHER MEDICAL ASSISTANCE	3.3	3.4	0.2	5%
6	CHAMPUS / TRICARE	2.8	2.0	(0.8)	-29%
7	TOTAL AVERAGE LENGTH OF STAY	4.2	3.9	(0.3)	-8%

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
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FISCAL YEAR 2016					
REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT					
AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS					
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE
<b>III. DATA USED IN BASELINE UNDERPAYMENT CALCULATION</b>					
1	TOTAL CHARGES	\$196,286,597	\$175,117,173	(\$21,169,424)	-11%
2	TOTAL GOVERNMENT DEDUCTIONS	\$87,948,852	\$80,497,126	(\$7,451,726)	-8%
3	UNCOMPENSATED CARE	\$6,669,275	\$5,791,871	(\$877,404)	
4	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$19,590,768	\$19,720,989	\$130,221	1%
5	EMPLOYEE SELF INSURANCE ALLOWANCE	\$1,412,528	\$849,045	(\$563,483)	-40%
6	TOTAL ADJUSTMENTS	\$115,621,423	\$106,859,031	(\$8,762,392)	-8%
7	TOTAL ACCRUED PAYMENTS	\$80,665,174	\$68,258,142	(\$12,407,032)	-15%
8	UCP DSH PAYMENTS. (Gross DSH+Upper Limit Adj.- OHCA Input)	\$0	\$0	\$0	0%
9	NET REVENUE USED TO CALCULATE DSH FUTURE PYMNTS.	\$80,665,174	\$68,258,142	(\$12,407,032)	-15%
10	RATIO OF NET REVENUE TO TOTAL CHARGES	0.4109560980	0.3897855409	(0.0211705571)	-5%
11	COST OF UNCOMPENSATED CARE	\$2,740,779	\$2,257,588	(\$483,192)	-18%
12	MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT	\$8,585,096	\$6,859,058	(\$1,726,037)	-20%
13	PLUS OHCA ADJUSTMENT (OHCA INPUT)	\$0	\$0	\$0	0%
14	TOTAL COST OF UNCOMPENSATED CARE AND MEDICAL ASSISTANCE UNDERPAYMENT	\$11,325,875	\$9,116,646	(\$2,209,229)	-20%
<b>IV. CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)</b>					
1	MEDICAID	\$5,228,282	\$6,071,852	\$843,570	16%
2	OTHER MEDICAL ASSISTANCE	\$99,907	\$119,400	\$19,493	20%
3	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$747,177	\$1,321,602	\$574,425	77%
4	TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)	\$6,075,366	\$7,512,855	\$1,437,489	24%
<b>V. DATA USED IN RECONCILIATIONS IN REPORTS 550 AND 600</b>					
1	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$2,488,854	\$1,493,588	(\$995,266)	-39.99%
2	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED NET REVENUE	(\$1,986,848)	(\$780,634)	\$1,206,214	-60.71%
3	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS	\$77,602,000	\$66,926,000	(\$10,676,000)	-13.76%
4	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED GROSS REVENUE	\$0	\$0	\$0	0.00%
5	GROSS REVENUE FROM HOSP.AUDIT. FINANCIAL STATEMENTS	\$196,286,597	\$175,117,173	(\$21,169,424)	-10.78%
6	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED UNCOMP. CARE	\$0	\$0	\$0	0.00%
7	UNCOMP. CARE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS	\$6,669,275	\$5,791,871	(\$877,404)	-13.16%

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2016				
REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND				
BASELINE UNDERPAYMENT DATA				
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2015	ACTUAL FY 2016	AMOUNT DIFFERENCE
<b>I.</b>	<b>ACCRUED CHARGES AND PAYMENTS</b>			
<b>A.</b>	<b>INPATIENT ACCRUED CHARGES</b>			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$7,788,735	\$6,003,242	(\$1,785,493)
2	MEDICARE	\$33,527,360	24,866,808	(\$8,660,552)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$9,442,961	6,001,530	(\$3,441,431)
4	MEDICAID	\$9,198,117	5,861,443	(\$3,336,674)
5	OTHER MEDICAL ASSISTANCE	\$244,844	140,087	(\$104,757)
6	CHAMPUS / TRICARE	\$191,428	55,839	(\$135,589)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$682,220	410,434	(\$271,786)
	<b>TOTAL INPATIENT GOVERNMENT CHARGES</b>	<b>\$43,161,749</b>	<b>\$30,924,177</b>	<b>(\$12,237,572)</b>
	<b>TOTAL INPATIENT CHARGES</b>	<b>\$50,950,484</b>	<b>\$36,927,419</b>	<b>(\$14,023,065)</b>
<b>B.</b>	<b>OUTPATIENT ACCRUED CHARGES</b>			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$54,381,095	\$52,002,681	(\$2,378,414)
2	MEDICARE	\$48,764,507	47,628,168	(\$1,136,339)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$41,620,853	38,091,007	(\$3,529,846)
4	MEDICAID	\$41,189,359	37,639,187	(\$3,550,172)
5	OTHER MEDICAL ASSISTANCE	\$431,494	451,820	\$20,326
6	CHAMPUS / TRICARE	\$569,658	467,898	(\$101,760)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$3,214,853	3,234,578	\$19,725
	<b>TOTAL OUTPATIENT GOVERNMENT CHARGES</b>	<b>\$90,955,018</b>	<b>\$86,187,073</b>	<b>(\$4,767,945)</b>
	<b>TOTAL OUTPATIENT CHARGES</b>	<b>\$145,336,113</b>	<b>\$138,189,754</b>	<b>(\$7,146,359)</b>
<b>C.</b>	<b>TOTAL ACCRUED CHARGES</b>			
1	TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$62,169,830	\$58,005,923	(\$4,163,907)
2	TOTAL MEDICARE	\$82,291,867	\$72,494,976	(\$9,796,891)
3	TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$51,063,814	\$44,092,537	(\$6,971,277)
4	TOTAL MEDICAID	\$50,387,476	\$43,500,630	(\$6,886,846)
5	TOTAL OTHER MEDICAL ASSISTANCE	\$676,338	\$591,907	(\$84,431)
6	TOTAL CHAMPUS / TRICARE	\$761,086	\$523,737	(\$237,349)
7	TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$3,897,073	\$3,645,012	(\$252,061)
	<b>TOTAL GOVERNMENT CHARGES</b>	<b>\$134,116,767</b>	<b>\$117,111,250</b>	<b>(\$17,005,517)</b>
	<b>TOTAL CHARGES</b>	<b>\$196,286,597</b>	<b>\$175,117,173</b>	<b>(\$21,169,424)</b>
<b>D.</b>	<b>INPATIENT ACCRUED PAYMENTS</b>			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$5,437,065	\$4,367,264	(\$1,069,801)
2	MEDICARE	\$21,716,341	15,533,050	(\$6,183,291)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$3,675,215	2,260,670	(\$1,414,545)
4	MEDICAID	\$3,515,603	2,212,190	(\$1,303,413)
5	OTHER MEDICAL ASSISTANCE	\$159,612	48,480	(\$111,132)
6	CHAMPUS / TRICARE	\$61,777	21,462	(\$40,315)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$17,775	22,621	\$4,846
	<b>TOTAL INPATIENT GOVERNMENT PAYMENTS</b>	<b>\$25,453,333</b>	<b>\$17,815,182</b>	<b>(\$7,638,151)</b>
	<b>TOTAL INPATIENT PAYMENTS</b>	<b>\$30,890,398</b>	<b>\$22,182,446</b>	<b>(\$8,707,952)</b>
<b>E.</b>	<b>OUTPATIENT ACCRUED PAYMENTS</b>			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$27,983,868	\$26,725,246	(\$1,258,622)
2	MEDICARE	\$11,848,586	10,610,652	(\$1,237,934)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$8,724,675	8,066,905	(\$657,770)
4	MEDICAID	\$8,669,686	8,025,624	(\$644,062)
5	OTHER MEDICAL ASSISTANCE	\$54,989	41,281	(\$13,708)
6	CHAMPUS / TRICARE	\$141,321	121,385	(\$19,936)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$85,585	86,800	\$1,215
	<b>TOTAL OUTPATIENT GOVERNMENT PAYMENTS</b>	<b>\$20,714,582</b>	<b>\$18,798,942</b>	<b>(\$1,915,640)</b>
	<b>TOTAL OUTPATIENT PAYMENTS</b>	<b>\$48,698,450</b>	<b>\$45,524,188</b>	<b>(\$3,174,262)</b>
<b>F.</b>	<b>TOTAL ACCRUED PAYMENTS</b>			
1	TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$33,420,933	\$31,092,510	(\$2,328,423)
2	TOTAL MEDICARE	\$33,564,927	\$26,143,702	(\$7,421,225)
3	TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$12,399,890	\$10,327,575	(\$2,072,315)
4	TOTAL MEDICAID	\$12,185,289	\$10,237,814	(\$1,947,475)
5	TOTAL OTHER MEDICAL ASSISTANCE	\$214,601	\$89,761	(\$124,840)
6	TOTAL CHAMPUS / TRICARE	\$203,098	\$142,847	(\$60,251)
7	TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$103,360	\$109,421	\$6,061
	<b>TOTAL GOVERNMENT PAYMENTS</b>	<b>\$46,167,915</b>	<b>\$36,614,124</b>	<b>(\$9,553,791)</b>
	<b>TOTAL PAYMENTS</b>	<b>\$79,588,848</b>	<b>\$67,706,634</b>	<b>(\$11,882,214)</b>

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REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND				
BASELINE UNDERPAYMENT DATA				
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2015	ACTUAL FY 2016	AMOUNT DIFFERENCE
<b>II. PAYER MIX</b>				
<b>A. INPATIENT PAYER MIX BASED ON ACCRUED CHARGES</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3.97%	3.43%	-0.54%
2	MEDICARE	17.08%	14.20%	-2.88%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	4.81%	3.43%	-1.38%
4	MEDICAID	4.69%	3.35%	-1.34%
5	OTHER MEDICAL ASSISTANCE	0.12%	0.08%	-0.04%
6	CHAMPUS / TRICARE	0.10%	0.03%	-0.07%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.35%	0.23%	-0.11%
	<b>TOTAL INPATIENT GOVERNMENT PAYER MIX</b>	<b>21.99%</b>	<b>17.66%</b>	<b>-4.33%</b>
	<b>TOTAL INPATIENT PAYER MIX</b>	<b>25.96%</b>	<b>21.09%</b>	<b>-4.87%</b>
<b>B. OUTPATIENT PAYER MIX BASED ON ACCRUED CHARGES</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	27.70%	29.70%	1.99%
2	MEDICARE	24.84%	27.20%	2.35%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	21.20%	21.75%	0.55%
4	MEDICAID	20.98%	21.49%	0.51%
5	OTHER MEDICAL ASSISTANCE	0.22%	0.26%	0.04%
6	CHAMPUS / TRICARE	0.29%	0.27%	-0.02%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	1.64%	1.85%	0.21%
	<b>TOTAL OUTPATIENT GOVERNMENT PAYER MIX</b>	<b>46.34%</b>	<b>49.22%</b>	<b>2.88%</b>
	<b>TOTAL OUTPATIENT PAYER MIX</b>	<b>74.04%</b>	<b>78.91%</b>	<b>4.87%</b>
	<b>TOTAL PAYER MIX BASED ON ACCRUED CHARGES</b>	<b>100.00%</b>	<b>100.00%</b>	<b>0.00%</b>
<b>C. INPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	6.83%	6.45%	-0.38%
2	MEDICARE	27.29%	22.94%	-4.34%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	4.62%	3.34%	-1.28%
4	MEDICAID	4.42%	3.27%	-1.15%
5	OTHER MEDICAL ASSISTANCE	0.20%	0.07%	-0.13%
6	CHAMPUS / TRICARE	0.08%	0.03%	-0.05%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.02%	0.03%	0.01%
	<b>TOTAL INPATIENT GOVERNMENT PAYER MIX</b>	<b>31.98%</b>	<b>26.31%</b>	<b>-5.67%</b>
	<b>TOTAL INPATIENT PAYER MIX</b>	<b>38.81%</b>	<b>32.76%</b>	<b>-6.05%</b>
<b>D. OUTPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	35.16%	39.47%	4.31%
2	MEDICARE	14.89%	15.67%	0.78%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	10.96%	11.91%	0.95%
4	MEDICAID	10.89%	11.85%	0.96%
5	OTHER MEDICAL ASSISTANCE	0.07%	0.06%	-0.01%
6	CHAMPUS / TRICARE	0.18%	0.18%	0.00%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.11%	0.13%	0.02%
	<b>TOTAL OUTPATIENT GOVERNMENT PAYER MIX</b>	<b>26.03%</b>	<b>27.77%</b>	<b>1.74%</b>
	<b>TOTAL OUTPATIENT PAYER MIX</b>	<b>61.19%</b>	<b>67.24%</b>	<b>6.05%</b>
	<b>TOTAL PAYER MIX BASED ON ACCRUED PAYMENTS</b>	<b>100.00%</b>	<b>100.00%</b>	<b>0.00%</b>

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BASELINE UNDERPAYMENT DATA				
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2015	ACTUAL FY 2016	AMOUNT DIFFERENCE
<b>III. DISCHARGES, PATIENT DAYS, ALOS, CASE MIX INDEX AND OTHER REQUIRED DATA</b>				
<b>A. DISCHARGES</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	559	408	(151)
2	MEDICARE	1,672	1,292	(380)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	654	521	(133)
4	MEDICAID	637	512	(125)
5	OTHER MEDICAL ASSISTANCE	17	9	(8)
6	CHAMPUS / TRICARE	16	4	(12)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	26	34	8
	<b>TOTAL GOVERNMENT DISCHARGES</b>	<b>2,342</b>	<b>1,817</b>	<b>(525)</b>
	<b>TOTAL DISCHARGES</b>	<b>2,901</b>	<b>2,225</b>	<b>(676)</b>
<b>B. PATIENT DAYS</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	1,980	1,334	(646)
2	MEDICARE	7,809	5,745	(2,064)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	2,380	1,507	(873)
4	MEDICAID	2,324	1,476	(848)
5	OTHER MEDICAL ASSISTANCE	56	31	(25)
6	CHAMPUS / TRICARE	45	8	(37)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	328	84	(244)
	<b>TOTAL GOVERNMENT PATIENT DAYS</b>	<b>10,234</b>	<b>7,260</b>	<b>(2,974)</b>
	<b>TOTAL PATIENT DAYS</b>	<b>12,214</b>	<b>8,594</b>	<b>(3,620)</b>
<b>C. AVERAGE LENGTH OF STAY (ALOS)</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3.5	3.3	(0.3)
2	MEDICARE	4.7	4.4	(0.2)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	3.6	2.9	(0.7)
4	MEDICAID	3.6	2.9	(0.8)
5	OTHER MEDICAL ASSISTANCE	3.3	3.4	0.2
6	CHAMPUS / TRICARE	2.8	2.0	(0.8)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	12.6	2.5	(10.1)
	<b>TOTAL GOVERNMENT AVERAGE LENGTH OF STAY</b>	<b>4.4</b>	<b>4.0</b>	<b>(0.4)</b>
	<b>TOTAL AVERAGE LENGTH OF STAY</b>	<b>4.2</b>	<b>3.9</b>	<b>(0.3)</b>
<b>D. CASE MIX INDEX</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	1.05813	1.19560	0.13747
2	MEDICARE	1.41583	1.42978	0.01395
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	1.01131	0.97646	(0.03485)
4	MEDICAID	1.00946	0.97395	(0.03551)
5	OTHER MEDICAL ASSISTANCE	1.08072	1.11918	0.03846
6	CHAMPUS / TRICARE	0.93853	0.98093	0.04240
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	1.06321	0.98675	(0.07646)
	<b>TOTAL GOVERNMENT CASE MIX INDEX</b>	<b>1.29961</b>	<b>1.29881</b>	<b>(0.00080)</b>
	<b>TOTAL CASE MIX INDEX</b>	<b>1.25308</b>	<b>1.27988</b>	<b>0.02681</b>
<b>E. OTHER REQUIRED DATA</b>				
1	TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$52,910,924	\$50,704,078	(\$2,206,846)
2	ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$33,320,156	\$30,983,089	(\$2,337,067)
	(PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)			
3	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$19,590,768	\$19,720,989	\$130,221
4	TOTAL ACTUAL DISCOUNT PERCENTAGE	37.03%	38.89%	1.87%
5	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$2,488,854	\$1,493,588	(\$995,266)
6	EMPLOYEE SELF INSURANCE ALLOWANCE	\$1,412,528	\$849,045	(\$563,483)
7	UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT-OHCA INPUT)	\$0	\$0	\$0
8	CHARITY CARE	\$1,994,173	\$1,466,425	(\$527,748)
9	BAD DEBTS	\$4,675,102	\$4,325,446	(\$349,656)
10	TOTAL UNCOMPENSATED CARE	\$6,669,275	\$5,791,871	(\$877,404)
11	TOTAL OTHER OPERATING REVENUE	\$4,764,422	\$2,823,266	(\$1,941,156)
12	TOTAL OPERATING EXPENSES	\$86,761,524	\$81,612,663	(\$5,148,861)

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LINE	DESCRIPTION	ACTUAL FY 2015	ACTUAL FY 2016	AMOUNT DIFFERENCE
<b>IV.</b>	<b>DSH UPPER PAYMENT LIMIT CALCULATIONS</b>			
<b>A.</b>	<b>CASE MIX ADJUSTED DISCHARGES</b>			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	591.49467	487.80480	(103.68987)
2	MEDICARE	2,367.26776	1,847.27576	(519.99200)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	661.39826	508.73502	(152.66324)
4	MEDICAID	643.02602	498.66240	(144.36362)
5	OTHER MEDICAL ASSISTANCE	18.37224	10,07262	(8.29962)
6	CHAMPUS / TRICARE	15.01648	3.92372	(11.09276)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	27.64346	33.54950	5.90604
	<b>TOTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES</b>	<b>3,043.68250</b>	<b>2,359.93450</b>	<b>(683.74800)</b>
	<b>TOTAL CASE MIX ADJUSTED DISCHARGES</b>	<b>3,635.17717</b>	<b>2,847.73930</b>	<b>(787.43787)</b>
<b>B.</b>	<b>OUTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)</b>			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3,902.94857	3,534.27262	-368.67594
2	MEDICARE	2,431.87223	2,474.60764	42.73541
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	2,882.45871	3,316.82949	434.37078
4	MEDICAID	2,852.49923	3,287.80195	435.30272
5	OTHER MEDICAL ASSISTANCE	29.95948	29,02753	-0.93194
6	CHAMPUS / TRICARE	47.61335	33,51765	-14.09570
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	122.52086	267.94966	145.42881
	<b>TOTAL GOVERNMENT OUTPATIENT EQUIVALENT DISCHARGES</b>	<b>5,361.94429</b>	<b>5,824.95477</b>	<b>463.01049</b>
	<b>TOTAL OUTPATIENT EQUIVALENT DISCHARGES</b>	<b>9,264.89285</b>	<b>9,359.22740</b>	<b>94.33454</b>
<b>C.</b>	<b>INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE</b>			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$9,192.08	\$8,952.89	(\$239.19)
2	MEDICARE	\$9,173.59	\$8,408.63	(\$764.96)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$5,556.74	\$4,443.71	(\$1,113.03)
4	MEDICAID	\$5,467.28	\$4,436.25	(\$1,031.03)
5	OTHER MEDICAL ASSISTANCE	\$8,687.67	\$4,813.05	(\$3,874.62)
6	CHAMPUS / TRICARE	\$4,113.95	\$5,469.81	\$1,355.86
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$643.01	\$674.26	\$31.25
	<b>TOTAL GOVERNMENT INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE</b>	<b>\$8,362.68</b>	<b>\$7,549.02</b>	<b>(\$813.66)</b>
	<b>TOTAL INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE</b>	<b>\$8,497.63</b>	<b>\$7,789.49</b>	<b>(\$708.14)</b>
<b>D.</b>	<b>OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE</b>			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$7,169.93	\$7,561.74	\$391.81
2	MEDICARE	\$4,872.21	\$4,287.81	(\$584.40)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$3,026.82	\$2,432.11	(\$594.70)
4	MEDICAID	\$3,039.33	\$2,441.03	(\$598.30)
5	OTHER MEDICAL ASSISTANCE	\$1,835.45	\$1,422.13	(\$413.31)
6	CHAMPUS / TRICARE	\$2,968.10	\$3,621.52	\$653.43
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$698.53	\$323.94	(\$374.59)
	<b>TOTAL GOVERNMENT OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE</b>	<b>\$3,863.26</b>	<b>\$3,227.31</b>	<b>(\$635.95)</b>
	<b>TOTAL OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE</b>	<b>\$5,256.23</b>	<b>\$4,864.10</b>	<b>(\$392.14)</b>

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2016				
REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND				
BASELINE UNDERPAYMENT DATA				
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2015	ACTUAL FY 2016	AMOUNT DIFFERENCE
<b>V. CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)</b>				
1	MEDICAID	\$5,228,282	\$6,071,852	\$843,570
2	OTHER MEDICAL ASSISTANCE	\$99,907	\$119,400	\$19,493
3	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$747,177	\$1,321,602	\$574,425
	<b>TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)</b>	<b>\$6,075,366</b>	<b>\$7,512,855</b>	<b>\$1,437,489</b>
<b>VI. CALCULATED UNDERPAYMENT BEFORE UPPER LIMIT (BASELINE METHODOLOGY)</b>				
1	TOTAL CHARGES	\$196,286,597	\$175,117,173	(\$21,169,424)
2	TOTAL GOVERNMENT DEDUCTIONS	\$87,948,852	\$80,497,126	(\$7,451,726)
3	UNCOMPENSATED CARE	\$6,669,275	\$5,791,871	(\$877,404)
4	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$19,590,768	\$19,720,989	\$130,221
5	EMPLOYEE SELF INSURANCE ALLOWANCE	\$1,412,528	\$849,045	(\$563,483)
6	TOTAL ADJUSTMENTS	\$115,621,423	\$106,859,031	(\$8,762,392)
7	TOTAL ACCRUED PAYMENTS	\$80,665,174	\$68,258,142	(\$12,407,032)
8	UCP DSH PAYMENTS (OHCA INPUT)	\$0	\$0	\$0
9	NET REVENUE USED TO DETERMINE DSH FUTURE PAYMENTS	\$80,665,174	\$68,258,142	(\$12,407,032)
10	RATIO OF NET REVENUE TO TOTAL CHARGES	0.4109560980	0.3897855409	(0.0211705571)
11	COST OF UNCOMPENSATED CARE	\$2,740,779	\$2,257,588	(\$483,192)
12	MEDICAL ASSISTANCE UNDERPAYMENT	\$8,585,096	\$6,859,058	(\$1,726,037)
13	PLUS OHCA ADJUSTMENT (OHCA INPUT)	\$0	\$0	\$0
14	TOTAL COST OF UNCOMPENSATED CARE AND MEDICAL ASSISTANCE UNDERPAYMENT	\$11,325,875	\$9,116,646	(\$2,209,229)
<b>VII. RATIOS</b>				
<b>A. RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	69.81%	72.75%	2.94%
2	MEDICARE	64.77%	62.46%	-2.31%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	38.92%	37.67%	-1.25%
4	MEDICAID	38.22%	37.74%	-0.48%
5	OTHER MEDICAL ASSISTANCE	65.19%	34.61%	-30.58%
6	CHAMPUS / TRICARE	32.27%	38.44%	6.16%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	2.61%	5.51%	2.91%
	<b>TOTAL GOVERNMENT RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES</b>	<b>58.97%</b>	<b>57.61%</b>	<b>-1.36%</b>
	<b>TOTAL RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES</b>	<b>60.63%</b>	<b>60.07%</b>	<b>-0.56%</b>
<b>B. RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	51.46%	51.39%	-0.07%
2	MEDICARE	24.30%	22.28%	-2.02%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	20.96%	21.18%	0.22%
4	MEDICAID	21.05%	21.32%	0.27%
5	OTHER MEDICAL ASSISTANCE	12.74%	9.14%	-3.61%
6	CHAMPUS / TRICARE	24.81%	25.94%	1.13%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	2.66%	2.68%	0.02%
	<b>TOTAL GOVERNMENT RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES</b>	<b>22.77%</b>	<b>21.81%</b>	<b>-0.96%</b>
	<b>TOTAL RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES</b>	<b>33.51%</b>	<b>32.94%</b>	<b>-0.56%</b>



WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2016				
REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND				
BASELINE UNDERPAYMENT DATA				
(1)	(2)	(3)	(4)	(5)
<u>LINE</u>	<u>DESCRIPTION</u>	<u>ACTUAL FY 2015</u>	<u>ACTUAL FY 2016</u>	<u>AMOUNT DIFFERENCE</u>
<b>VIII.</b>	<b>NET REVENUE, GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIATIONS</b>			
<b>A.</b>	<b>RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS</b>			
1	TOTAL ACCRUED PAYMENTS	\$79,588,848	\$67,706,634	(\$11,882,214)
2	PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.) (OHCA INPUT)	\$0	\$0	\$0
	<b>OHCA DEFINED NET REVENUE</b>	<b>\$79,588,848</b>	<b>\$67,706,634</b>	<b>(\$11,882,214)</b>
3	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE	(\$1,986,848)	(\$780,634)	\$1,206,214
4	<b>CALCULATED NET REVENUE</b>	<b>\$83,353,428</b>	<b>\$66,926,000</b>	<b>(\$16,427,428)</b>
5	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$77,602,000	\$66,926,000	(\$10,676,000)
6	<b>VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)</b>	<b>\$5,751,428</b>	<b>\$0</b>	<b>(\$5,751,428)</b>
<b>B.</b>	<b>RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS</b>			
1	OHCA DEFINED GROSS REVENUE	\$196,286,597	\$175,117,173	(\$21,169,424)
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE	\$0	\$0	\$0
	<b>CALCULATED GROSS REVENUE</b>	<b>\$196,286,597</b>	<b>\$175,117,173</b>	<b>(\$21,169,424)</b>
3	GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$196,286,597	\$175,117,173	(\$21,169,424)
4	<b>VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>C.</b>	<b>RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMENTS</b>			
1	OHCA DEFINED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$6,669,275	\$5,791,871	(\$877,404)
2	PLUS OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE	\$0	\$0	\$0
	<b>CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)</b>	<b>\$6,669,275</b>	<b>\$5,791,871</b>	<b>(\$877,404)</b>
3	UNCOMP. CARE FROM HOSPITAL AUDITED FIN. STATEMENTS (FROM ANNUAL REPORTING)	\$6,669,275	\$5,791,871	(\$877,404)
4	<b>VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2016 REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES		
(1)	(2)	(3)
LINE	DESCRIPTION	ACTUAL FY 2016
<b>I. ACCRUED CHARGES AND PAYMENTS</b>		
<b>A. INPATIENT ACCRUED CHARGES</b>		
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$6,003,242
2	MEDICARE	24,866,808
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	6,001,530
4	MEDICAID	5,861,443
5	OTHER MEDICAL ASSISTANCE	140,087
6	CHAMPUS / TRICARE	55,839
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	410,434
	<b>TOTAL INPATIENT GOVERNMENT CHARGES</b>	<b>\$30,924,177</b>
	<b>TOTAL INPATIENT CHARGES</b>	<b>\$36,927,419</b>
<b>B. OUTPATIENT ACCRUED CHARGES</b>		
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$52,002,681
2	MEDICARE	47,628,168
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	38,091,007
4	MEDICAID	37,639,187
5	OTHER MEDICAL ASSISTANCE	451,820
6	CHAMPUS / TRICARE	467,898
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	3,234,578
	<b>TOTAL OUTPATIENT GOVERNMENT CHARGES</b>	<b>\$86,187,073</b>
	<b>TOTAL OUTPATIENT CHARGES</b>	<b>\$138,189,754</b>
<b>C. TOTAL ACCRUED CHARGES</b>		
1	TOTAL NON-GOVERNMENT ACCRUED CHARGES (INCLUDING SELF PAY / UNINSURED)	\$58,005,923
2	TOTAL GOVERNMENT ACCRUED CHARGES	117,111,250
	<b>TOTAL ACCRUED CHARGES</b>	<b>\$175,117,173</b>
<b>D. INPATIENT ACCRUED PAYMENTS</b>		
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$4,367,264
2	MEDICARE	15,533,050
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	2,260,670
4	MEDICAID	2,212,190
5	OTHER MEDICAL ASSISTANCE	48,480
6	CHAMPUS / TRICARE	21,462
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	22,621
	<b>TOTAL INPATIENT GOVERNMENT PAYMENTS</b>	<b>\$17,815,182</b>
	<b>TOTAL INPATIENT PAYMENTS</b>	<b>\$22,182,446</b>
<b>E. OUTPATIENT ACCRUED PAYMENTS</b>		
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$26,725,246
2	MEDICARE	10,610,652
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	8,066,905
4	MEDICAID	8,025,624
5	OTHER MEDICAL ASSISTANCE	41,281
6	CHAMPUS / TRICARE	121,385
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	86,800
	<b>TOTAL OUTPATIENT GOVERNMENT PAYMENTS</b>	<b>\$18,798,942</b>
	<b>TOTAL OUTPATIENT PAYMENTS</b>	<b>\$45,524,188</b>
<b>F. TOTAL ACCRUED PAYMENTS</b>		
1	TOTAL NON-GOVERNMENT ACCRUED PAYMENTS (INCLUDING SELF PAY / UNINSURED)	\$31,092,510
2	TOTAL GOVERNMENT ACCRUED PAYMENTS	36,614,124
	<b>TOTAL ACCRUED PAYMENTS</b>	<b>\$67,706,634</b>

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>		
<b>TWELVE MONTHS ACTUAL FILING</b>		
<b>FISCAL YEAR 2016</b>		
<b>REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND</b>		
<b>BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES</b>		
(1)	(2)	(3)
<b>LINE</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY 2016</b>
<b>II. ACCRUED DISCHARGES, CASE MIX INDEX AND OTHER REQUIRED DATA</b>		
<b>A. ACCRUED DISCHARGES</b>		
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	408
2	MEDICARE	1,292
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	521
4	MEDICAID	512
5	OTHER MEDICAL ASSISTANCE	9
6	CHAMPUS / TRICARE	4
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	34
	<b>TOTAL GOVERNMENT DISCHARGES</b>	<b>1,817</b>
	<b>TOTAL DISCHARGES</b>	<b>2,225</b>
<b>B. CASE MIX INDEX</b>		
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	1.19560
2	MEDICARE	1.42978
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	0.97646
4	MEDICAID	0.97395
5	OTHER MEDICAL ASSISTANCE	1.11918
6	CHAMPUS / TRICARE	0.98093
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.98675
	<b>TOTAL GOVERNMENT CASE MIX INDEX</b>	<b>1.29881</b>
	<b>TOTAL CASE MIX INDEX</b>	<b>1.27988</b>
<b>C. OTHER REQUIRED DATA</b>		
1	TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$50,704,078
2	ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES (PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)	\$30,983,089
3	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$19,720,989
4	TOTAL ACTUAL DISCOUNT PERCENTAGE	38.89%
5	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$1,493,588
6	EMPLOYEE SELF INSURANCE ALLOWANCE	\$849,045
7	UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT - OHCA INPUT)	\$0
8	CHARITY CARE	\$1,466,425
9	BAD DEBTS	\$4,325,446
10	TOTAL UNCOMPENSATED CARE	\$5,791,871
11	TOTAL OTHER OPERATING REVENUE	\$2,823,266
12	TOTAL OPERATING EXPENSES	\$81,612,663

WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2016 REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES		
(1)	(2)	(3)
LINE	DESCRIPTION	ACTUAL FY 2016
<b>III. NET REVENUE, GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIATIONS</b>		
<b>A. RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS</b>		
1	TOTAL ACCRUED PAYMENTS	\$67,706,634
2	PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.) (OHCA INPUT)	\$0
	<b>OHCA DEFINED NET REVENUE</b>	<b>\$67,706,634</b>
3	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE	(\$780,634)
	<b>CALCULATED NET REVENUE</b>	<b>\$66,926,000</b>
4	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$66,926,000
	<b>VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)</b>	<b>\$0</b>
<b>B. RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS</b>		
1	OHCA DEFINED GROSS REVENUE	\$175,117,173
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE	\$0
	<b>CALCULATED GROSS REVENUE</b>	<b>\$175,117,173</b>
3	GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$175,117,173
	<b>VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)</b>	<b>\$0</b>
<b>C. RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMENTS</b>		
1	OHCA DEFINED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$5,791,871
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE	\$0
	<b>CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)</b>	<b>\$5,791,871</b>
3	UNCOMPENSATED CARE FROM HOSPITAL AUDITED FIN. STATEMENTS (FROM ANNUAL REPORTING)	\$5,791,871
	<b>VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)</b>	<b>\$0</b>

**WINDHAM COMMUNITY MEMORIAL HOSPITAL**  
**TWELVE MONTHS ACTUAL FILING**  
**FISCAL YEAR 2016**  
**REPORT 650 - HOSPITAL UNCOMPENSATED CARE**

(1)	(2)	(3)	(4)	(5)	(6)
<u>LINE</u>	<u>DESCRIPTION</u>	<u>ACTUAL FY 2015</u>	<u>ACTUAL FY 2016</u>	<u>AMOUNT DIFFERENCE</u>	<u>% DIFFERENCE</u>
<b>A. <u>Hospital Charity Care (from HRS Report 500)</u></b>					
1	Number of Applicants	812	1,057	245	30%
2	Number of Approved Applicants	662	1,000	338	51%
3	<b>Total Charges (A)</b>	<b>\$1,994,173</b>	<b>\$1,466,425</b>	<b>(\$527,748)</b>	<b>-26%</b>
4	<b>Average Charges</b>	<b>\$3,012</b>	<b>\$1,466</b>	<b>(\$1,546)</b>	<b>-51%</b>
5	Ratio of Cost to Charges (RCC)	0.425546	0.431540	0.005994	1%
6	<b>Total Cost</b>	<b>\$848,612</b>	<b>\$632,821</b>	<b>(\$215,791)</b>	<b>-25%</b>
7	<b>Average Cost</b>	<b>\$1,282</b>	<b>\$633</b>	<b>(\$649)</b>	<b>-51%</b>
8	Charity Care - Inpatient Charges	\$302,577	\$244,579	(\$57,998)	-19%
9	Charity Care - Outpatient Charges (Excludes ED Charges)	950,997	588,504	(362,493)	-38%
10	Charity Care - Emergency Department Charges	740,599	633,342	(107,257)	-14%
11	<b>Total Charges (A)</b>	<b>\$1,994,173</b>	<b>\$1,466,425</b>	<b>(\$527,748)</b>	<b>-26%</b>
12	Charity Care - Number of Patient Days	64	48	(16)	-25%
13	Charity Care - Number of Discharges	18	16	(2)	-11%
14	Charity Care - Number of Outpatient ED Visits	549	400	(149)	-27%
15	Charity Care - Number of Outpatient Visits (Excludes ED Visits)	906	476	(430)	-47%
<b>B. <u>Hospital Bad Debts (from HRS Report 500)</u></b>					
1	Bad Debts - Inpatient Services	\$675,948	\$373,659	(\$302,289)	-45%
2	Bad Debts - Outpatient Services (Excludes ED Bad Debts)	1,405,773	1,337,015	(68,758)	-5%
3	Bad Debts - Emergency Department	2,593,381	2,614,772	21,391	1%
4	<b>Total Bad Debts (A)</b>	<b>\$4,675,102</b>	<b>\$4,325,446</b>	<b>(\$349,656)</b>	<b>-7%</b>
<b>C. <u>Hospital Uncompensated Care (from HRS Report 500)</u></b>					
1	Charity Care (A)	\$1,994,173	\$1,466,425	(\$527,748)	-26%
2	Bad Debts (A)	4,675,102	4,325,446	(349,656)	-7%
3	<b>Total Uncompensated Care (A)</b>	<b>\$6,669,275</b>	<b>\$5,791,871</b>	<b>(\$877,404)</b>	<b>-13%</b>
4	Uncompensated Care - Inpatient Services	\$978,525	\$618,238	(\$360,287)	-37%
5	Uncompensated Care - Outpatient Services (Excludes ED Unc. Care)	2,356,770	1,925,519	(431,251)	-18%
6	Uncompensated Care - Emergency Department	3,333,980	3,248,114	(85,866)	-3%
7	<b>Total Uncompensated Care (A)</b>	<b>\$6,669,275</b>	<b>\$5,791,871</b>	<b>(\$877,404)</b>	<b>-13%</b>
<b>(A) The amount must agree with the amount listed on Hospital Reporting System - Report 500.</b>					

WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2016 REPORT 685 - HOSPITAL NON-GOVERNMENT GROSS REVENUE, CONTRACTUAL ALLOWANCES, ACCRUED PAYMENTS AND DISCOUNT PERCENTAGE					
(1)	(2)	(3)	(4)	(5)	(6)
		FY 2015	FY 2016		
<u>LINE</u>	<u>DESCRIPTION</u>	<u>ACTUAL TOTAL</u> <u>NON-GOVERNMENT</u>	<u>ACTUAL TOTAL</u> <u>NON-GOVERNMENT</u>	<u>AMOUNT</u> <u>DIFFERENCE</u>	<u>%</u> <u>DIFFERENCE</u>
	<b>COMMERCIAL - ALL PAYERS</b>				
1	Total Gross Revenue	\$52,910,924	\$50,704,078	(\$2,206,846)	-4%
2	Total Contractual Allowances	\$19,590,768	\$19,720,989	\$130,221	1%
	<b>Total Accrued Payments (A)</b>	<b>\$33,320,156</b>	<b>\$30,983,089</b>	<b>(\$2,337,067)</b>	<b>-7%</b>
	<b>Total Discount Percentage</b>	<b>37.03%</b>	<b>38.89%</b>	<b>1.87%</b>	<b>5%</b>
<b>(A) Accrued Payments associated with Non-Government Contractual Allowances must exclude any reduction for Uncompensated Care.</b>					

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2016				
REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE				
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2014	ACTUAL FY 2015	ACTUAL FY 2016
<b>A. Gross and Net Revenue</b>				
1	Inpatient Gross Revenue	\$55,857,478	\$50,950,484	\$36,927,419
2	Outpatient Gross Revenue	\$142,607,314	\$145,336,113	\$138,189,754
3	Total Gross Patient Revenue	\$198,464,792	\$196,286,597	\$175,117,173
4	Net Patient Revenue	\$77,506,994	\$77,601,420	\$66,924,838
<b>B. Total Operating Expenses</b>				
1	Total Operating Expense	\$86,792,851	\$86,761,524	\$81,612,663
<b>C. Utilization Statistics</b>				
1	Patient Days	13,225	12,214	8,594
2	Discharges	3,427	2,901	2,225
3	Average Length of Stay	3.9	4.2	3.9
4	Equivalent (Adjusted) Patient Days (EPD)	46,989	47,054	40,754
0	Equivalent (Adjusted) Discharges (ED)	12,176	11,176	10,551
<b>D. Case Mix Statistics</b>				
1	Case Mix Index	1.22310	1.25308	1.27988
2	Case Mix Adjusted Patient Days (CMAPD)	16,175	15,305	10,999
3	Case Mix Adjusted Discharges (CMAD)	4,192	3,635	2,848
4	Case Mix Adjusted Equivalent Patient Days (CMAEPD)	57,472	58,963	52,161
5	Case Mix Adjusted Equivalent Discharges (CMAED)	14,893	14,005	13,505
<b>E. Gross Revenue Per Statistic</b>				
1	Total Gross Revenue per Patient Day	\$15,007	\$16,071	\$20,377
2	Total Gross Revenue per Discharge	\$57,912	\$67,662	\$78,704
3	Total Gross Revenue per EPD	\$4,224	\$4,171	\$4,297
4	Total Gross Revenue per ED	\$16,299	\$17,563	\$16,597
5	Total Gross Revenue per CMAEPD	\$3,453	\$3,329	\$3,357
6	Total Gross Revenue per CMAED	\$13,326	\$14,016	\$12,967
7	Inpatient Gross Revenue per EPD	\$1,189	\$1,083	\$906
8	Inpatient Gross Revenue per ED	\$4,587	\$4,559	\$3,500

WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2016				
REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE				
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2014	ACTUAL FY 2015	ACTUAL FY 2016
<b>F. Net Revenue Per Statistic</b>				
1	Net Patient Revenue per Patient Day	\$5,861	\$6,353	\$7,787
2	Net Patient Revenue per Discharge	\$22,617	\$26,750	\$30,079
3	Net Patient Revenue per EPD	\$1,649	\$1,649	\$1,642
4	Net Patient Revenue per ED	\$6,365	\$6,944	\$6,343
5	Net Patient Revenue per CMAEPD	\$1,349	\$1,316	\$1,283
6	Net Patient Revenue per CMAED	\$5,204	\$5,541	\$4,956
<b>G. Operating Expense Per Statistic</b>				
1	Total Operating Expense per Patient Day	\$6,563	\$7,103	\$9,496
2	Total Operating Expense per Discharge	\$25,326	\$29,907	\$36,680
3	Total Operating Expense per EPD	\$1,847	\$1,844	\$2,003
4	Total Operating Expense per ED	\$7,128	\$7,763	\$7,735
5	Total Operating Expense per CMAEPD	\$1,510	\$1,471	\$1,565
6	Total Operating Expense per CMAED	\$5,828	\$6,195	\$6,043
<b>H. Nursing Salary and Fringe Benefits Expense</b>				
1	Nursing Salary Expense	\$12,663,438	\$11,636,506	\$10,301,279
2	Nursing Fringe Benefits Expense	\$3,148,987	\$3,502,855	\$3,678,381
3	<b>Total Nursing Salary and Fringe Benefits Expense</b>	<b>\$15,812,425</b>	<b>\$15,139,361</b>	<b>\$13,979,660</b>
<b>I. Physician Salary and Fringe Expense</b>				
1	Physician Salary Expense	\$1,822,615	\$1,720,183	\$1,572,726
2	Physician Fringe Benefits Expense	\$453,225	\$517,814	\$561,589
3	<b>Total Physician Salary and Fringe Benefits Expense</b>	<b>\$2,275,840</b>	<b>\$2,237,997</b>	<b>\$2,134,315</b>
<b>J. Non-Nursing, Non-Physician Salary and Fringe Benefits Expense</b>				
1	Non-Nursing, Non-Physician Salary Expense	\$23,750,037	\$22,636,620	\$19,924,833
2	Non-Nursing, Non-Physician Fringe Benefits Expense	\$5,905,865	\$6,814,140	\$7,114,765
3	<b>Total Non-Nurs., Non-Phys. Salary and Fringe Ben. Expense</b>	<b>\$29,655,902</b>	<b>\$29,450,760</b>	<b>\$27,039,598</b>
<b>K. Total Salary and Fringe Benefits Expense</b>				
1	Total Salary Expense	\$38,236,090	\$35,993,309	\$31,798,838
2	Total Fringe Benefits Expense	\$9,508,077	\$10,834,809	\$11,354,735
3	<b>Total Salary and Fringe Benefits Expense</b>	<b>\$47,744,167</b>	<b>\$46,828,118</b>	<b>\$43,153,573</b>



WINDHAM COMMUNITY MEMORIAL HOSPITAL				
TWELVE MONTHS ACTUAL FILING				
FISCAL YEAR 2016				
REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE				
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2014	ACTUAL FY 2015	ACTUAL FY 2016
<b>L. Total Full Time Equivalent Employees (FTEs)</b>				
1	Total Nursing FTEs	147.0	143.5	99.3
2	Total Physician FTEs	9.8	8.0	6.6
3	Total Non-Nursing, Non-Physician FTEs	344.2	326.2	302.3
<b>4</b>	<b>Total Full Time Equivalent Employees (FTEs)</b>	<b>501.0</b>	<b>477.7</b>	<b>408.2</b>
<b>M. Nursing Salaries and Fringe Benefits Expense per FTE</b>				
1	Nursing Salary Expense per FTE	\$86,146	\$81,091	\$103,739
2	Nursing Fringe Benefits Expense per FTE	\$21,422	\$24,410	\$37,043
<b>3</b>	<b>Total Nursing Salary and Fringe Benefits Expense per FTE</b>	<b>\$107,568</b>	<b>\$105,501</b>	<b>\$140,782</b>
<b>N. Physician Salary and Fringe Expense per FTE</b>				
1	Physician Salary Expense per FTE	\$185,981	\$215,023	\$238,292
2	Physician Fringe Benefits Expense per FTE	\$46,247	\$64,727	\$85,089
<b>3</b>	<b>Total Physician Salary and Fringe Benefits Expense per FTE</b>	<b>\$232,229</b>	<b>\$279,750</b>	<b>\$323,381</b>
<b>O. Non-Nursing, Non-Physician Salaries and Fringe Benefits Expense per FTE</b>				
1	Non-Nursing, Non-Physician Salary Expense per FTE	\$69,001	\$69,395	\$65,911
2	Non-Nursing, Non-Physician Fringe Benefits Expense per FTE	\$17,158	\$20,889	\$23,535
<b>3</b>	<b>Total Non-Nurs., Non-Phys. Sal. and Fringe Ben. Exp. per FTE</b>	<b>\$86,159</b>	<b>\$90,284</b>	<b>\$89,446</b>
<b>P. Total Salary and Fringe Benefits Expense per FTE</b>				
1	Total Salary Expense per FTE	\$76,320	\$75,347	\$77,900
2	Total Fringe Benefits Expense per FTE	\$18,978	\$22,681	\$27,817
<b>3</b>	<b>Total Salary and Fringe Benefits Expense per FTE</b>	<b>\$95,298</b>	<b>\$98,028</b>	<b>\$105,717</b>
<b>Q. Total Salary and Fringe Ben. Expense per Statistic</b>				
1	Total Salary and Fringe Benefits Expense per Patient Day	\$3,610	\$3,834	\$5,021
2	Total Salary and Fringe Benefits Expense per Discharge	\$13,932	\$16,142	\$19,395
3	Total Salary and Fringe Benefits Expense per EPD	\$1,016	\$995	\$1,059
4	Total Salary and Fringe Benefits Expense per ED	\$3,921	\$4,190	\$4,090
5	Total Salary and Fringe Benefits Expense per CMAEPD	\$831	\$794	\$827
6	Total Salary and Fringe Benefits Expense per CMAED	\$3,206	\$3,344	\$3,195