

CT CHILDREN'S MEDICAL CENTER
ANNUAL REPORTING
FISCAL YEAR 2015
REPORT 20 - REPORT OF EACH JOINT VENTURE, PARTNERSHIP
AND CORPORATION RELATED TO THE HOSPITAL

(1)	(2)	(3)
LINE	DESCRIPTION	AFFILIATE INFORMATION
A. AFFILIATE NAME CCMC CORPORATION		
1	Affiliate Description	PARENT COMPANY TO CT CHILDREN'S MEDICAL CENTER, CCMC FOUNDATION, CCMC VENTURES, AND CCMC AFFILIATES
2	Affiliate type of service	Parent Corporation
3	Tax Status	Not for Profit
4	Street Address	282 WASHINGTON ST., HARTFORD, CT.
5	Town	Hartford
6	State	Connecticut
7	Zip Code	06106 -
8	CEO Name	Martin J. Gavin
9	CEO Title	President & CEO
10	CT Agent Name	DAVID HADDEN
11	CT Agent Company	ROBINSON & COLE
12	CT Agent Company Street Address	ONE COMMERCIAL PLAZA, HARTFORD, CT
13	CT Agent Town	Hartford
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06103 -
B. AFFILIATE NAME CCMC AFFILIATES		
1	Affiliate Description	CONSIST OF A SCHOOL.
2	Affiliate type of service	Other HealthCare Svcs(Specify)
3	Tax Status	Not for Profit
4	Street Address	282 WASHINGTON ST., HARTFORD, CT.
5	Town	Hartford
6	State	Connecticut
7	Zip Code	06106 -
8	CEO Name	Martin J. Gavin
9	CEO Title	PRESIDENT & CEO
10	CT Agent Name	DAVID HADDEN
11	CT Agent Company	ROBINSON & COLE
12	CT Agent Company Street Address	ONE COMMERCIAL PLAZA, HARTFORD, CT
13	CT Agent Town	Hartford
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06103 -
C. AFFILIATE NAME CCMC FOUNDATION		
1	Affiliate Description	FUNDRAISING FOR CCMC
2	Affiliate type of service	Foundation
3	Tax Status	Not for Profit
4	Street Address	282 WASHINGTON ST., HARTFORD, CT.
5	Town	Hartford
6	State	Connecticut
7	Zip Code	06106 -
8	CEO Name	MARTHA SCHALL
9	CEO Title	PRESIDENT
10	CT Agent Name	DAVID HADDEN
11	CT Agent Company	ROBINSON & COLE
12	CT Agent Company Street Address	ONE COMMERCIAL PLAZA, HARTFORD, CT
13	CT Agent Town	Hartford
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06103 -

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(1)	(2)	(3)
LINE	DESCRIPTION	AFFILIATE INFORMATION
D. AFFILIATE NAME CCMC VENTURES		
1	Affiliate Description	CURRENTLY INACTIVE
2	Affiliate type of service	Health Education Services
3	Tax Status	For Profit
4	Street Address	282 WASHINGTON ST., HARTFORD, CT.
5	Town	Hartford
6	State	Connecticut
7	Zip Code	06106 -
8	CEO Name	Martin J. Gavin
9	CEO Title	President & CEO
10	CT Agent Name	DAVID HADDEN
11	CT Agent Company	ROBINSON & COLE
12	CT Agent Company Street Address	ONE COMMERCIAL PLAZA, HARTFORD, CT
13	CT Agent Town	Hartford
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06103 -
E. AFFILIATE NAME CHILD HEALTH AND DEVELOPMENT INSTITUTE OF CONNECTICUT		
1	Affiliate Description	RUNS PROGRAMS WHICH SUPPORT IMPROVEMENT IN PEDIATRIC AND PRIMARY CARE IN CONNECTICUT. PRIMARY FOCUS IS TOWARDS UNDERPRIVILEGED CHILDREN.
2	Affiliate type of service	Other HealthCare Svcs(Specify)
3	Tax Status	Not for Profit
4	Street Address	270 Farmington Avenue, Suite 3, Farmington, CT
5	Town	Farmington
6	State	Connecticut
7	Zip Code	06032 -
8	CEO Name	Judith Meyers
9	CEO Title	President & CEO
10	CT Agent Name	DAVID HADDEN
11	CT Agent Company	Robinson & Cole
12	CT Agent Company Street Address	One Commercial Plaza, Hartford, CT
13	CT Agent Town	Hartford
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06103 -
F. AFFILIATE NAME CONNECTICUT CHILDREN'S SPECIALTY GROUP		
1	Affiliate Description	PEDIATRIC PHYSICIAN PRACTICE
2	Affiliate type of service	Physicians Services
3	Tax Status	Not for Profit
4	Street Address	282 WASHINGTON ST
5	Town	HARTFORD
6	State	Connecticut
7	Zip Code	06106 -
8	CEO Name	Dean Rapoza
9	CEO Title	PRESIDENT
10	CT Agent Name	DAVID HADDEN
11	CT Agent Company	ROBINSON & COLE
12	CT Agent Company Street Address	ONE COMMERCIAL PLAZA
13	CT Agent Town	HARTFORD
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06103 -

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(1)	(2)	(3)
LINE	DESCRIPTION	AFFILIATE INFORMATION
G.	AFFILIATE NAME	NORTHEAST PEDIATRIC SPECIALISTS, INC.
1	Affiliate Description	Joint venture with Yale New Haven Hospital for Pediatric Cardiothoracic Surgeons
2	Affiliate type of service	Physicians Services
3	Tax Status	Not for Profit
4	Street Address	282 Washington ST
5	Town	Hartford
6	State	Connecticut
7	Zip Code	06106 -
8	CEO Name	Martin Gavin
9	CEO Title	President
10	CT Agent Name	David Hadden
11	CT Agent Company	Robinson & Cole LLP
12	CT Agent Company Street Address	One Commercial Plaza
13	CT Agent Town	Hartford
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06103 -
H.	AFFILIATE NAME	THE CHILDREN'S FUND OF CONNECTICUT, INC.
1	Affiliate Description	TO FUND PROGRAMS THAT WILL ENABLE DISADVANTAGED CHILDREN IN CONNECTICUT TO HAVE ACCESS TO A COMPREHENSIVE AND EFFECTIVE COMMUNITY-BASED HEALTH AND MENTAL HEALTH CARE SYSTEM.
2	Affiliate type of service	Foundation
3	Tax Status	Not for Profit
4	Street Address	270 Farmington Ave, Suite 367, Farmington CT
5	Town	Farmington
6	State	Connecticut
7	Zip Code	06032 -
8	CEO Name	Judith Meyers
9	CEO Title	President and CEO
10	CT Agent Name	DAVID HADDEN
11	CT Agent Company	ROBINSON & COLE LLP
12	CT Agent Company Street Address	ONE COMMERCIAL PLAZA, HARTFORD, CT
13	CT Agent Town	Hartford
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06103 -

* P.O. BOX IS UNACCEPTABLE WITHOUT A

STREET ADDRESS FOR EACH AGENT COMPANY

**CT CHILDREN'S MEDICAL CENTER
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REPORT 5 - HOSPITAL, AFFILIATE AND RELATED CORPORATION NET ASSETS**

(1)	(2)	(3)	(4)
LINE	AFFILIATE NAME	FUND DESCRIPTION / FUND PURPOSE	BALANCE AS OF 9/30/2015
A . CT CHILDREN'S MEDICAL CENTER			
1		Unrestricted	\$75,698,045
2		Temporarily Restricted by Donor	\$29,429,877
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$93,121,923
5		Intercompany Eliminations	\$0
		Total:	\$198,249,845
B . CCMC CORPORATION			
1		Unrestricted	\$447,993
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	(\$1,000)
		Total:	\$446,993
C . CCMC AFFILIATES			
1		Unrestricted	\$4,543,446
2		Temporarily Restricted by Donor	\$73,032
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
		Total:	\$4,616,478
D . CCMC FOUNDATION			
1		Unrestricted	\$0
2		Temporarily Restricted by Donor	\$82,543,206
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$17,836,570
5		Intercompany Eliminations	(\$100,379,776)
		Total:	\$0
E . CCMC VENTURES			
1		Unrestricted	(\$19,103)
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
		Total:	(\$19,103)
F . CHILD HEALTH AND DEVELOPMENT INSTITUTE OF CONNECTICUT			
1		Unrestricted	\$423,471
2		Temporarily Restricted by Donor	\$2,961
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
		Total:	\$426,432
G . CONNECTICUT CHILDREN'S SPECIALTY GROUP			
1		Unrestricted	(\$11,964,306)
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
		Total:	(\$11,964,306)

**CT CHILDREN'S MEDICAL CENTER
ANNUAL REPORTING
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REPORT 5 - HOSPITAL, AFFILIATE AND RELATED CORPORATION NET ASSETS**

(1)	(2)	(3)	(4)
LINE	AFFILIATE NAME	FUND DESCRIPTION / FUND PURPOSE	BALANCE AS OF 9/30/2015
H .	NORTHEAST PEDIATRIC SPECIALISTS, INC.		
1		Unrestricted	\$0
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
		Total:	\$0
I .	THE CHILDREN'S FUND OF CONNECTICUT, INC.		
1		Unrestricted	\$31,815,621
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$39,094
		Total:	\$31,854,715
	Total of all Affiliates (before Intercompany Eliminations)	Fund Balance:	\$323,952,736
	Intercompany Eliminations		(\$100,341,682)
	Total of all Affiliates	Fund Balance:	\$223,611,054

**CT CHILDREN'S MEDICAL CENTER
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REPORT 6 - TRANSACTIONS BETWEEN THE HOSPITAL AND AFFILIATES OR RELATED CORPORATIONS**

(1)	(2)	(3)	(4)	(5)
LINE	AFFILIATE NAME	DESCRIPTION OF TRANSFER	DATE	TRANSFER TO / FROM HOSPITAL
A. CCMC CORPORATION				
		Beginning Unconsolidated Intercompany Balance:	9/30/2014	\$191,817
1		Management Fees	09/30/2015	\$71,690
2		Cash Transfer	09/30/2015	(\$3,850,000)
3		Bank Fees	09/30/2015	(\$118,379)
4		Hospital Cash Received	09/30/2015	\$4,315,105
		Ending Unconsolidated Intercompany Balance:	9/30/2015	\$610,233
B. CCMC AFFILIATES				
		Beginning Unconsolidated Intercompany Balance:	9/30/2014	(\$2,407,775)
1		Management Fees	09/30/2015	\$171,264
2		Cash Transfer	09/30/2015	(\$4,550,000)
3		Paid on Affiliates Behalf	09/30/2015	\$2,170,236
		Ending Unconsolidated Intercompany Balance:	9/30/2015	(\$4,616,275)
C. CCMC FOUNDATION				
		Beginning Unconsolidated Intercompany Balance:	9/30/2014	(\$5,326,132)
1		Management Fees	09/30/2015	\$113,500
2		Fund Balance Transfer	09/30/2015	\$7,849,025
3		Capital Transfers	09/30/2015	(\$12,868,151)
		Ending Unconsolidated Intercompany Balance:	9/30/2015	(\$10,231,758)
D. CCMC VENTURES				
		Beginning Unconsolidated Intercompany Balance:	9/30/2014	\$18,353
1		CT Corp Tax	09/30/2015	\$250
		Ending Unconsolidated Intercompany Balance:	9/30/2015	\$18,603
E. CHILD HEALTH AND DEVELOPMENT INSTITUTE OF CONNECTICUT				
		Beginning Unconsolidated Intercompany Balance:	9/30/2014	\$0
		Nothing to Report		\$0
		Ending Unconsolidated Intercompany Balance:	9/30/2015	\$0

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REPORT 6 - TRANSACTIONS BETWEEN THE HOSPITAL AND AFFILIATES OR RELATED CORPORATIONS**

(1)	(2)	(3)	(4)	(5)
LINE	AFFILIATE NAME	DESCRIPTION OF TRANSFER	DATE	TRANSFER TO / FROM HOSPITAL
F.	CONNECTICUT CHILDREN'S SPECIALTY GROUP			
		Beginning Unconsolidated Intercompany Balance:	9/30/2014	\$0
1		Practice Support	09/30/2015	(\$8,152,852)
2		Rent	09/30/2015	\$504,876
3		Paid on Specialty Groups Behalf	09/30/2015	\$11,997,530
4		Cash Transfer	09/30/2015	\$8,590,000
5		Fund Balance Transfer	09/30/2015	(\$12,927,434)
		Ending Unconsolidated Intercompany Balance:	9/30/2015	\$12,120
G.	NORTHEAST PEDIATRIC SPECIALISTS, INC.			
		Beginning Unconsolidated Intercompany Balance:	9/30/2014	\$0
		Nothing to Report		\$0
		Ending Unconsolidated Intercompany Balance:	9/30/2015	\$0
H.	THE CHILDREN'S FUND OF CONNECTICUT, INC.			
		Beginning Unconsolidated Intercompany Balance:	9/30/2014	\$0
		Nothing to Report		\$0
		Ending Unconsolidated Intercompany Balance:	9/30/2015	\$0
			Grand Total:	(\$14,207,077)

**CT CHILDREN'S MEDICAL CENTER
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REPORT 6A - TRANSACTIONS BETWEEN HOSPITAL AFFILIATES OR RELATED CORPORATIONS**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	AFFILIATE TRANSFERRING FUNDS	AFFILIATE RECEIVING FUNDS	DESCRIPTION OF TRANSFER	DATE	AMOUNT
			Beginning Unconsolidated Intercompany Balance	10/01/2014	\$10,413,325
A.	CCMC CORPORATION				
1		CCMC FOUNDATION	Cash Transfer	09/30/2015	\$134,000
2		CCMC AFFILIATES	Cash Transfer	09/30/2015	\$725,000
3		CONNECTICUT CHILDREN'S SPECIALTY GROUP	Cash Transfer	09/30/2015	\$5,280,000
			Total:	9/30/2015	\$6,139,000
B.	CCMC AFFILIATES				
			Nothing to Report		\$0
			Total:	9/30/2015	\$0
C.	CCMC FOUNDATION				
1		CCMC AFFILIATES	Cash Transfer	09/30/2015	\$400,000
2		CONNECTICUT CHILDREN'S SPECIALTY GROUP	Cash Transfer	09/30/2015	\$2,350,000
			Total:	9/30/2015	\$2,750,000
D.	CCMC VENTURES				
			Nothing to Report		\$0
			Total:	9/30/2015	\$0
E.	CHILD HEALTH AND DEVELOPMENT INSTITUTE OF CONNECTICUT				
			Nothing to Report		\$0
			Total:	9/30/2015	\$0
F.	CONNECTICUT CHILDREN'S SPECIALTY GROUP				
1		CCMC FOUNDATION	Cash Transfer	09/30/2015	\$40,000
			Total:	9/30/2015	\$40,000
G.	NORTHEAST PEDIATRIC SPECIALISTS, INC.				
			Nothing to Report		\$0
			Total:	9/30/2015	\$0
H.	THE CHILDREN'S FUND OF CONNECTICUT, INC.				
			Nothing to Report		\$0
			Total:	9/30/2015	\$0
			Ending Unconsolidated Intercompany Balance	9/30/2015	\$19,342,325

**CT CHILDREN'S MEDICAL CENTER
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REPORT 7- EXPENDITURES BY AFFILIATES / RELATED CORPORATIONS FOR THE BENEFIT OF THE HOSPITAL**

(1)	(2)	(3)	(4)
LINE	AFFILIATE NAME & DESCRIPTION OF EXPENDITURE	AMOUNT	DATE
A. CCMC CORPORATION			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2015
B. CCMC AFFILIATES			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2015
C. CCMC FOUNDATION			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2015
D. CCMC VENTURES			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2015
E. CHILD HEALTH AND DEVELOPMENT INSTITUTE OF CONNECTICUT			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2015
F. CONNECTICUT CHILDREN'S SPECIALTY GROUP			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2015
G. NORTHEAST PEDIATRIC SPECIALISTS, INC.			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2015
H. THE CHILDREN'S FUND OF CONNECTICUT, INC.			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2015
	Grand Total:	\$0	9/30/2015

CT CHILDREN'S MEDICAL CENTER
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REPORT 8 - HOSPITAL COMMITMENTS / ENDORSEMENTS FOR THE BENEFIT OF AFFILIATES / RELATED CORPORATIONS

(1)	(2)	(3)	(4)
LINE	AFFILIATE NAME & DESCRIPTION OF THE COMMITMENT AND/OR ENDORSEMENT	AMOUNT	TERM IN YEARS
A. CCMC CORPORATION			
0	Nothing to Report	\$0	0
Total:		\$0	
B. CCMC AFFILIATES			
1	Guarantee of lease payments are landlord, summary of lease highlighting Medical Centers Guarantee attached	\$816,000	4
2	Guarantee of lease payments are landlord, summary of lease highlighting Medical Centers Guarantee attached	\$942,240	5
3	Guarantee of lease payments are landlord, summary of lease highlighting Medical Centers Guarantee attached	\$1,059,840	5
Total:		\$2,818,080	
C. CCMC FOUNDATION			
0	Nothing to Report	\$0	0
Total:		\$0	
D. CCMC VENTURES			
0	Nothing to Report	\$0	0
Total:		\$0	
E. CHILD HEALTH AND DEVELOPMENT INSTITUTE OF CONNECTICUT			
0	Nothing to Report	\$0	0
Total:		\$0	
F. CONNECTICUT CHILDREN'S SPECIALTY GROUP			
0	Nothing to Report	\$0	0
Total:		\$0	
G. NORTHEAST PEDIATRIC SPECIALISTS, INC.			
0	Nothing to Report	\$0	0
Total:		\$0	
H. THE CHILDREN'S FUND OF CONNECTICUT, INC.			
0	Nothing to Report	\$0	0
Total:		\$0	
Grand Total:		\$2,818,080	

**CT CHILDREN'S MEDICAL CENTER
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REPORT 16 - DONATIONS AND FUNDS RESTRICTED FOR
INDIGENT CARE AND FREE BEDS**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2014 ACTUAL	FY 2015 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
A . Indigent Care					
	Beginning Balance	\$0.00	\$0.00	\$0.00	0%
1	Donations	\$0.00	\$0.00	\$0.00	0%
2	Income	\$0.00	\$0.00	\$0.00	0%
3	Expenditures	\$0.00	\$0.00	\$0.00	0%
4	Unrealized Gains and Losses	\$0.00	\$0.00	\$0.00	0%
	Ending Balance	\$0.00	\$0.00	\$0.00	0%
5	Projected Interest Income	\$0.00	\$0.00	\$0.00	0%
B . Free Beds					
	Beginning Balance	\$89,109.00	\$89,109.00	\$0.00	0%
1	Donations	\$0.00	\$0.00	\$0.00	0%
2	Income	\$10,433.00	\$5,080.00	(\$5,353.00)	-51%
3	Expenditures	\$10,433.00	\$5,080.00	(\$5,353.00)	-51%
4	Unrealized Gains and Losses	\$0.00	\$0.00	\$0.00	0%
	Ending Balance	\$89,109.00	\$89,109.00	\$0.00	0%
5	Projected Interest Income	\$2,000.00	\$2,000.00	\$0.00	0%
C . Other					
	Beginning Balance	\$0.00	\$0.00	\$0.00	0%
1	Donations	\$0.00	\$0.00	\$0.00	0%
2	Income	\$0.00	\$0.00	\$0.00	0%
3	Expenditures	\$0.00	\$0.00	\$0.00	0%
4	Unrealized Gains and Losses	\$0.00	\$0.00	\$0.00	0%
	Ending Balance	\$0.00	\$0.00	\$0.00	0%
5	Projected Interest Income	\$0.00	\$0.00	\$0.00	0%

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REPORT 17A - HOSPITAL BED FUNDS HELD OR ADMINISTERED BY THE HOSPITAL		
A. Patient Activity		
(1)	(2)	(3)
Patient	Name of Hospital Bed Fund (FULL NAME)	Amount
1.	Number of Applications for Hospital Bed Funds	7
2. A.	Number of Patients receiving Hospital Bed Fund Grants	7
2. B.	The Actual Total Dollar Amount provided to all patients from Hospital Bed Funds:	\$5,080.00
1	CLAIRE B DAVIS KRAMER FUND	\$2,170.00
2	CLAIRE B DAVIS KRAMER FUND	\$331.00
3	CLAIRE B DAVIS KRAMER FUND	\$1,120.00
4	CLAIRE B DAVIS KRAMER FUND	\$459.00
5	CLAIRE B DAVIS KRAMER FUND	\$871.00
6	CLAIRE B DAVIS KRAMER FUND	\$96.00
7	CLAIRE B DAVIS KRAMER FUND	\$33.00
	Grand Total	\$5,080.00

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REPORT 17B - HOSPITAL BED FUNDS HELD OR ADMINISTERED BY THE HOSPITAL					
B. BED FUND ACTIVITY					
(1)	(2)	(3)	(4)	(5)	(6)
Line	Name of Hospital Bed Fund	FMV of Principal	Actual Earnings	Earnings Reinvested	Earnings Available
(3)	Fair Market Value of the Principal of each individual Hospital Bed Fund, or the Principal attributable to each Hospital Bed				
(4)	Total Actual Earnings for each Hospital Bed Fund or the Earnings attributable to each Hospital Bed Fund.				
(5)	Actual Dollar Amount of Earnings reinvested as Principal, if any.				
(6)	Actual Dollar Amount of Earnings available for Patient Care.				
	CLAIRE B DAVIS KRAMER FUND	\$89,108.00	\$5,080.00	\$0.00	\$5,080.00
	Total Bed Funds :	\$89,108.00	\$5,080.00	\$0.00	\$5,080.00

**CT CHILDREN'S MEDICAL CENTER
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REPORT 18 - HOSPITAL COLLECTION PLACEMENT POLICIES AND COLLECTION AGENT INFORMATION**

(1)	(2)	(3)
LINE	DESCRIPTION	COLLECTION INFORMATION
I. GENERAL COLLECTION PROCESSES AND PROCEDURES		
A.	Hospital's processes and policies for assigning a debt to a Collection Agent	All collection agency/law firms: Accounts are sent weekly to the agency based on an alpha split. Transfers to agencies/law firm are done electronically. Accounts are sent when the dunning cycle has been completed unsuccessfully and/or when internal collection efforts have not resolved the account.
B.	Hospital's processes and policies for compensating a Collection Agent for services rendered	All collection agency/law firms: Billing to the hospital occurs the month after payments are received. Payments to the agencies and/or law firm are based upon a percentage of the amount collected. Legal fees are billed to the hospital as they occur and are paid subsequently.
C.	Total Recovery Rate on accounts assigned (excluding Medicare accounts) to Collection Agents	20.62%
II. SPECIFIC COLLECTION AGENT INFORMATION		
A	Collection Agent	
1	Collection Agent Name	VIA Health
2	Collection Agent Type	Collection Agency
3	Related / Not Related Entity	Not Related
4	If the Hospital follows the same processes and policies described in Section I, for assigning debt with this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	All collection agency/law firms: Accounts are sent weekly to the agency based on an alpha split. Transfers to agencies/law firm are done electronically. Accounts are sent when the dunning cycle has been completed unsuccessfully and/or when internal collection efforts have not resolved the account.
5	If the Hospital follows the same processes and policies described in Section I, for compensating this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	All collection agency/law firms: Billing to the hospital occurs the month after payments are received. Payments to the agencies and/or law firm are based upon a percentage of the amount collected. Legal fees are billed to the hospital as they occur and are paid subsequently.
6	Recovery Rate on Accounts Assigned (excluding Medicare accounts) to Collection Agent.	66.52%

**CT CHILDREN'S MEDICAL CENTER
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REPORT 18 - HOSPITAL COLLECTION PLACEMENT POLICIES AND COLLECTION AGENT INFORMATION**

(1)	(2)	(3)
LINE	DESCRIPTION	COLLECTION INFORMATION
B Collection Agent		
1	Collection Agent Name	EOS
2	Collection Agent Type	Collection Agency
3	Related / Not Related Entity	Not Related
4	If the Hospital follows the same processes and policies described in Section I, for assigning debt with this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	All collection agency/law firms: Accounts are sent weekly to the agency based on an alpha split. Transfers to agencies/law firm are done electronically. Accounts are sent when the dunning cycle has been completed unsuccessfully and/or when internal collection efforts have not resolved the account.
5	If the Hospital follows the same processes and policies described in Section I, for compensating this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	All collection agency/law firms: Billing to the hospital occurs the month after payments are received. Payments to the agencies and/or law firm are based upon a percentage of the amount collected. Legal fees are billed to the hospital as they occur and are paid subsequently.
6	Recovery Rate on Accounts Assigned (excluding Medicare accounts) to Collection Agent.	8.34%
C Collection Agent		
1	Collection Agent Name	Optimum
2	Collection Agent Type	Collection Agency
3	Related / Not Related Entity	Not Related
4	If the Hospital follows the same processes and policies described in Section I, for assigning debt with this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	All collection agency/law firms: Accounts are sent weekly to the agency based on an alpha split. Transfers to agencies/law firm are done electronically. Accounts are sent when the dunning cycle has been completed unsuccessfully and/or when internal collection efforts have not resolved the account.
5	If the Hospital follows the same processes and policies described in Section I, for compensating this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	All collection agency/law firms: Billing to the hospital occurs the month after payments are received. Payments to the agencies and/or law firm are based upon a percentage of the amount collected. Legal fees are billed to the hospital as they occur and are paid subsequently.
6	Recovery Rate on Accounts Assigned (excluding Medicare accounts) to Collection Agent.	23.44%

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REPORT 18 - HOSPITAL COLLECTION PLACEMENT POLICIES AND COLLECTION AGENT INFORMATION**

(1)	(2)	(3)
LINE	DESCRIPTION	COLLECTION INFORMATION
D Collection Agent		
1	Collection Agent Name	Sherlog Solutions (Merchant Association Collection Division)
2	Collection Agent Type	Collection Agency
3	Related / Not Related Entity	Not Related
4	If the Hospital follows the same processes and policies described in Section I, for assigning debt with this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	All collection agency/law firms: Accounts are sent weekly to the agency based on an alpha split. Transfers to agencies/law firm are done electronically. Accounts are sent when the dunning cycle has been completed unsuccessfully and/or when internal collection efforts have not resolved the account.
5	If the Hospital follows the same processes and policies described in Section I, for compensating this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	All collection agency/law firms: Billing to the hospital occurs the month after payments are received. Payments to the agencies and/or law firm are based upon a percentage of the amount collected. Legal fees are billed to the hospital as they occur and are paid subsequently.
6	Recovery Rate on Accounts Assigned (excluding Medicare accounts) to Collection Agent.	4.11%
E Collection Agent		
1	Collection Agent Name	Sherlog Solutions (HB) Client CT101
2	Collection Agent Type	Collection Agency
3	Related / Not Related Entity	Not Related
4	If the Hospital follows the same processes and policies described in Section I, for assigning debt with this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	All collection agency/law firms: Accounts are sent weekly to the agency based on an alpha split. Transfers to agencies/law firm are done electronically. Accounts are sent when the dunning cycle has been completed unsuccessfully and/or when internal collection efforts have not resolved the account.
5	If the Hospital follows the same processes and policies described in Section I, for compensating this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	All collection agency/law firms: Billing to the hospital occurs the month after payments are received. Payments to the agencies and/or law firm are based upon a percentage of the amount collected. Legal fees are billed to the hospital as they occur and are paid subsequently.
6	Recovery Rate on Accounts Assigned (excluding Medicare accounts) to Collection Agent.	20.52%

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REPORT 18 - HOSPITAL COLLECTION PLACEMENT POLICIES AND COLLECTION AGENT INFORMATION

(1)	(2)	(3)
LINE	DESCRIPTION	COLLECTION INFORMATION
F	Collection Agent	

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REPORT 18 - HOSPITAL COLLECTION PLACEMENT POLICIES AND COLLECTION AGENT INFORMATION

(1)	(2)	(3)
LINE	DESCRIPTION	COLLECTION INFORMATION
1	Collection Agent Name	AAB
2	Collection Agent Type	Collection Agency
3	Related / Not Related Entity	Not Related
4	If the Hospital follows the same processes and policies described in Section I, for assigning debt with this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	All collection agency/law firms: Accounts are sent weekly to the agency based on an alpha split. Transfers to agencies/law firm are done electronically. Accounts are sent when the dunning cycle has been completed unsuccessfully and/or when internal collection efforts have not resolved the account.
5	If the Hospital follows the same processes and policies described in Section I, for compensating this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	All collection agency/law firms: Billing to the hospital occurs the month after payments are received. Payments to the agencies and/or law firm are based upon a percentage of the amount collected. Legal fees are billed to the hospital as they occur and are paid subsequently.
6	Recovery Rate on Accounts Assigned (excluding Medicare accounts) to Collection Agent.	21.28%

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REPORT 19 - SALARIES AND FRINGE BENEFITS OF THE TEN HIGHEST PAID HOSPITAL EMPLOYEES**

LINE	POSITION TITLE	EMPLOYEE NAME	SALARY	FRINGE BENEFITS	TOTAL
1.	President & CEO	Martin Gavin	\$617,586	\$160,572	\$778,158
2.	Executive VP Community and Child Health	Paul H Dworkin	\$472,652	\$122,889	\$595,541
3.	Senior VP Quality Improvement & Patient Safety	Andrea L Benin	\$409,844	\$106,560	\$516,404
4.	Executive VP & Chief Administrative Officer	Ann Taylor	\$389,687	\$101,319	\$491,006
5.	Senior VP, Chief Operating Officer	Patrick J Garvey	\$342,042	\$88,931	\$430,973
6.	Chief Information Officer	Richelle DeMayo	\$302,064	\$78,537	\$380,601
7.	VP Operations & Chief Information Officer	Kelly Styles	\$291,925	\$75,900	\$367,825
8.	Associate General Counsel	Bobby M Vargas	\$267,634	\$69,585	\$337,219
9.	VP Clinical Svcs & Chief RN Officer	Cheryl Hoey	\$258,570	\$67,228	\$325,798
10.	Senior VP Human Resources	Lawrence E Milan	\$255,085	\$66,322	\$321,407
		Grand Total:	\$3,607,089	\$937,843	\$4,544,932

**CCMC CORPORATION
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REPORT 19B - SALARIES AND FRINGE BENEFITS OF THE TEN HIGHEST PAID HEALTH SYSTEM EMPLOYEES**

LINE	POSITION TITLE	EMPLOYEE NAME AND COMPANY	SALARY	FRINGE BENEFITS	TOTAL
1.	Executive VP Chief Physician Executive	Fernando Ferrer Connecticut Childrens Specialty Group	\$902,702	\$207,622	\$1,110,324
2.	Division Chief Surgery	Christine M Fink Connecticut Childfrens Specialty Group	\$767,774	\$176,588	\$944,362
3.	Division Chief Neurosurgery	Paul Kanev Connecticut Childrens Soecialty Group	\$722,984	\$166,286	\$889,270
4.	Medical Director Orthopaedics	Jeffrey D Thomson Connecticut Childrens Specialty Group	\$686,404	\$157,873	\$844,277
5.	President & CEO	Martin Gavin Connecticut Childrens Medical Center	\$617,586	\$160,572	\$778,158
6.	General Surgeon	Brendan Campbell Connecticut Childrens Specialty Group	\$629,551	\$144,797	\$774,348
7.	Chief of Pediatric Cardiothoracic Surgery	Paul Kirshbom Northeast Pediatric Specialists	\$615,000	\$141,450	\$756,450
8.	General Surgeon	Richard G Weiss Connecticut Childrens Specialty Group	\$555,265	\$127,711	\$682,976
9.	Neurosurgeon	Jonathan E Martin Connecticut Childrens Specialty Group	\$549,129	\$126,300	\$675,429
10.	Medical Director Urology	Christina K Granger Connecticut Childrens Specialty Group	\$520,755	\$119,774	\$640,529
		Grand Total:	\$6,567,150	\$1,528,973	\$8,096,123

**CT CHILDREN'S MEDICAL CENTER
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REPORT 21- HOSPITAL SALARIES AND FRINGE BENEFITS**

PAID BY JOINT VENTURES, AFFILIATES AND RELATED CORPORATIONS

(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	SALARIES (Directly or Indirectly) ^C	FRINGE BENEFITS ^A (Directly or Indirectly) ^C	TOTAL
A . CCMC CORPORATION				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
B . CCMC AFFILIATES				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
C . CCMC FOUNDATION				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
D . CCMC VENTURES				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
E . CHILD HEALTH AND DEVELOPMENT INSTITUTE OF CONNECTICUT				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
F . CONNECTICUT CHILDREN'S SPECIALTY GROUP				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
G . NORTHEAST PEDIATRIC SPECIALISTS, INC.				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
H . THE CHILDREN'S FUND OF CONNECTICUT, INC.				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0

For each entity listed on Report 20, complete Report 21.

A - Fringe benefits shall represent the value of all forms of compensation as described in Section 19a-643-206-(b)(21), including the fair market value where appropriate.

B - A hospital employee is anyone who provides a service which incurs an expense for the hospital.

C - Indirect payments include but are not limited to payments made to related entities.

**CT CHILDREN'S MEDICAL CENTER
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REPORT 22 - TRANSFER OF ASSETS OR OPERATIONS OR
CHANGE OF CONTROL FROM THE HOSPITAL TO A PROFIT ENTITY**

(1)	(2)	(3)
LINE	DESCRIPTION	ACTUAL FY 2015
A	Transfer of Assets or Operations	
1.	Name of the Person or Entity Organized or Operated For Profit involved in each Transfer of Assets or Operations or Change of Control involving Hospital Clinical or Nonclinical Services or Functions.	N/A
2.	Description of each Transfer of Assets or Operations or Change of Control involving Hospital Clinical or Nonclinical Services or Functions.	N/A
3.	Description of each Hospital Clinical or Nonclinical Service or Function transferred or involved in a change of control.	N/A
4.	Date that each Transfer of Assets or Operations or Change of Control involving Hospital Clinical or Nonclinical Services or Functions occurred.	N/A
5.	Amount of each Transfer of Assets or Operations or Change of Control involving Hospital Clinical or Nonclinical Services or Functions.	\$0

CT CHILDREN'S MEDICAL CENTER					
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REPORT 23 - CHARITY CARE AND REDUCED COST SERVICES PROVIDED BY THE HOSPITAL					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2014 AMOUNT	FY 2015 AMOUNT	AMOUNT DIFFERENCE	% DIFFERENCE
A. Hospital Charity Care (see Hospital Audited Financial Statement Notes)					
1.	Number of Applicants	450	792	342	76%
2.	Number of Approved Applicants	419	760	341	81%
3.	Total Charges (A)	\$1,302,183	\$1,893,788	\$591,605	45%
	Average Charges	\$3,108	\$2,492	(\$616)	-20%
4.	Ratio of Cost to Charges (RCC)	0.44381	0.445587	0.001777	0%
	Total Cost	\$577,922	\$843,847	\$265,925	46%
	Average Cost	\$1,379	\$1,110	(\$269)	-20%
5.	Charity Care - Inpatient Charges	\$892,532	\$911,805	\$19,273	2%
6.	Charity Care - Outpatient Emergency Department Charges	53,800	247,338	193,538	360%
7.	Charity Care - Outpatient Charges (Excludes ED Charges)	355,851	734,645	378,794	106%
	Total Charges (A)	\$1,302,183	\$1,893,788	\$591,605	45%
8.	Charity Care - Number of Patient Days	499	743	244	49%
9.	Charity Care - Number of Discharges	68	167	99	146%
10.	Charity Care - Number of Outpatient ED Visits	94	365	271	288%
11.	Charity Care - Number of Outpatient Visits (Excludes ED Visits)	258	935	677	262%
(A) The total amount must agree with the total amount listed in the Hospital Audited Financial Statement Notes.					
B. Hospital Bed Funds (see Hospital Reporting System - Report 17)					
1.	Number of Applicants	8	7	(1)	-13%
2.	Number of Approved Applicants	8	7	(1)	-13%
3.	Total Charges (B)	\$10,433	\$5,080	(\$5,353)	-51%
	Average Charges	\$1,304	\$726	(\$578)	-44%
4.	Ratio of Cost to Charges (RCC)	0.443808	0.445587	0.001779	0%
	Total Cost	\$4,630	\$2,264	(\$2,367)	-51%
	Average Cost	\$579	\$323	(\$255)	-44%
5.	Bed Funds - Inpatient Charges	\$10,433	\$5,080	(\$5,353)	-51%
6.	Bed Funds - Outpatient Emergency Department Charges	0	0	0	0%
7.	Bed Funds - Outpatient Charges (Excludes ED Charges)	0	0	0	0%
	Total Charges (B)	\$10,433	\$5,080	(\$5,353)	-51%
8.	Bed Funds - Number of Patient Days	35	30	(5)	-14%
9.	Bed Funds - Number of Discharges	8	7	(1)	-13%
10.	Bed Funds - Number of Outpatient ED Visits	0	0	0	0%
11.	Bed Funds - Number of Outpatient Visits(Excludes ED Visits)	0	0	0	0%
(B) The total amount must agree with the total amount listed on Hospital Reporting System - Report 17.					