#### WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2015 REPORT 100 - HOSPITAL BALANCE SHEET INFORMATION** (1) (2) FY 2014 FY 2015 AMOUNT LINE DESCRIPTION ACTUAL ACTUAL DIFFERENCE DIFFERENCE Ι. **ASSETS** A. **Current Assets:** -24% 1 Cash and Cash Equivalents \$6,754,329 \$5,138,008 (\$1,616,321) 2 0% Short Term Investments \$0 \$0 \$0 Accounts Receivable (Less: Allowance for Doubtful Accounts) \$9,382,464 \$8.372.415 -11% 3 (\$1,010,049) 4 Current Assets Whose Use is Limited for Current Liabilities -100% \$563,637 \$0 (\$563,637) 5 Due From Affiliates \$689,258 \$0 (\$689,258) -100% 0% 6 Due From Third Party Payers \$0 \$0 \$0 7 Inventories of Supplies \$1,188,268 \$990,707 (\$197,561) -17% 95% 8 \$492,503 \$962,571 \$470,068 Prepaid Expenses Other Current Assets \$1,758,500 80% 9 \$975,649 \$782,851 **Total Current Assets** \$20,046,108 \$17,222,201 (\$2,823,907) -14% Noncurrent Assets Whose Use is Limited: B. -7% \$3,181,515 \$2,962,495 (\$219,020) 1 Held by Trustee 0% 2 Board Designated for Capital Acquisition \$0 \$0 \$0 3 Funds Held in Escrow \$1,439,934 \$1,439,934 \$0 0% 21% 4 Other Noncurrent Assets Whose Use is Limited \$2,159,487 \$2,622,949 \$463,462 Total Noncurrent Assets Whose Use is Limited: 4% \$6,780,936 \$7,025,378 \$244,442 5 Interest in Net Assets of Foundation \$0 \$0 \$0 0% Long Term Investments \$418,008 \$461,907 \$43,899 7 Other Noncurrent Assets \$2,628,082 \$2,867,317 \$239,235 9% C. Net Fixed Assets: Property, Plant and Equipment \$120,610,311 \$121,167,275 \$556,964 0% 1 Less: Accumulated Depreciation \$78,353,873 \$82,446,254 \$4,092,381 5% Property, Plant and Equipment, Net \$42,256,438 \$38,721,021 (\$3,535,417) -8% \$150,394 38% 3 Construction in Progress \$109,031 \$41,363 **Total Net Fixed Assets** \$42,365,469 \$38,871,415 (\$3,494,054) -8% **Total Assets** \$72,238,603 \$66,448,218 (\$5,790,385) -8%

	WINDHAM COM	MUNITY MEMORIAL HOSPIT	TAL					
	TWELVE I	MONTHS ACTUAL FILING						
	FI	SCAL YEAR 2015						
	REPORT 100 - HOSPITAL BALANCE SHEET INFORMATION							
(1)	(2)	(3) FY 2014	(4) FY 2015	(5) AMOUNT	(6) %			
LINE	<u>DESCRIPTION</u>	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE			
II.	LIABILITIES AND NET ASSETS							
A.	Current Liabilities:							
1	Accounts Payable and Accrued Expenses	\$3,294,083	\$6,424,553	\$3,130,470	95%			
2	Salaries, Wages and Payroll Taxes	\$2,298,079	\$2,284,567	(\$13,512)	-1%			
3	Due To Third Party Payers	\$3,379,397	\$2,772,561	(\$606,836)	-18%			
4	Due To Affiliates	\$3,926,518	\$6,298,540	\$2,372,022	60%			
5	Current Portion of Long Term Debt	\$4,421,510	\$4,449,224	\$27,714	1%			
6	Current Portion of Notes Payable	\$0	\$0	\$0	0%			
7	Other Current Liabilities	\$1,500,909	\$1,597,783	\$96,874	6%			
	Total Current Liabilities	\$18,820,496	\$23,827,228	\$5,006,732	27%			
В.	Long Term Debt:							
1	Bonds Payable (Net of Current Portion)	\$31,550,036	\$31,165,811	(\$384,225)	-1%			
2	Notes Payable (Net of Current Portion)	\$0	\$0	\$0	0%			
	Total Long Term Debt	\$31,550,036	\$31,165,811	(\$384,225)	-1%			
3	Accrued Pension Liability	\$42,664,520	\$47,069,447	\$4,404,927	10%			
4	Other Long Term Liabilities	\$12,411,480	\$13,629,270	\$1,217,790	10%			
	Total Long Term Liabilities	\$86,626,036	\$91,864,528	\$5,238,492	6%			
5	Interest in Net Assets of Affiliates or Joint Ventures	\$0	\$0	\$0	0%			
C.	Net Assets:							
1	Unrestricted Net Assets or Equity	(\$39,450,280)	(\$55,316,980)	(\$15,866,700)	40%			
2	Temporarily Restricted Net Assets	\$1,876,620	\$1,935,277	\$58,657	3%			
3	Permanently Restricted Net Assets	\$4,365,731	\$4,138,165	(\$227,566)	-5%			
	Total Net Assets	(\$33,207,929)	(\$49,243,538)	(\$16,035,609)	48%			
	Total Liabilities and Net Assets	\$72,238,603	\$66,448,218	(\$5,790,385)	-8%			

		IUNITY MEMORIAL ONTHS ACTUAL FII			
		CAL YEAR 2015	LING		
	REPORT 150 - HOSPITAL STA		ATIONS INFORMA	TION	
(1)	(2)	(3)	(4)	(5)	(6)
		FY 2014	FY 2015	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	<u>ACTUAL</u>	DIFFERENCE	DIFFERENCE
Α.	Operating Revenue:				
1	Total Gross Patient Revenue	\$198,464,791	\$196,286,597	(\$2,178,194)	-1%
2	Less: Allowances	\$113,778,465	\$112,015,902	(\$1,762,563)	-2%
3	Less: Charity Care	\$2,630,961	\$1,994,173	(\$636,788)	-24%
4	Less: Other Deductions	\$0	\$0	\$0	0%
	Total Net Patient Revenue	\$82,055,365	\$82,276,522	\$221,157	0%
5	Provision for Bad Debts  Net Patient Service Revenue less provision for bad	\$4,548,371	\$4,675,102	\$126,731	3%
	debts	\$77,506,994	\$77,601,420	\$94,426	0%
6	Other Operating Revenue	\$5,365,283	\$4,764,423	(\$600,860)	-11%
7	Net Assets Released from Restrictions	\$126.404	\$0	(\$126,404)	-100%
	Total Operating Revenue	\$82,998,681	\$82,365,843	(\$632,838)	-1%
	Total operating total ac	<b>V</b> 02,000,001	<b>402,000,010</b>	(400_,000)	
В.	Operating Expenses:				
1	Salaries and Wages	\$38,236,090	\$35,993,309	(\$2,242,781)	-6%
2	Fringe Benefits	\$9,508,077	\$10,834,809	\$1,326,732	14%
3	Physicians Fees	\$1,467,218	\$2,627,350	\$1,160,132	79%
4	Supplies and Drugs	\$7,523,986	\$7,734,480	\$210,494	3%
5	Depreciation and Amortization	\$4,216,020	\$4,243,315	\$27,295	1%
6	Bad Debts	\$0	\$0	\$0	0%
7	Interest Expense	\$1,430,212	\$1,698,978	\$268,766	19%
8	Malpractice Insurance Cost	\$321,649	\$343,860	\$22,211	7%
9	Other Operating Expenses	\$24,089,599	\$23,285,423	(\$804,176)	-3%
	Total Operating Expenses	\$86,792,851	\$86,761,524	(\$31,327)	0%
	Income/(Loss) From Operations	(\$3,794,170)	(\$4,395,681)	(\$601,511)	16%
C.	Non-Operating Revenue:				
1	Income from Investments	\$19,814	\$116,996	\$97,182	490%
2	Gifts, Contributions and Donations	\$170,626	\$96,770	(\$73,856)	-43%
3	Other Non-Operating Gains/(Losses)	(\$961,845)	(\$1,363,155)	(\$401,310)	42%
	Total Non-Operating Revenue	(\$771,405)	(\$1,149,389)	(\$377,984)	49%
	Excess/(Deficiency) of Revenue Over Expenses (Before Other Adjustments)	(\$4,565,575)	(\$5,545,070)	(\$979,495)	21%
	Other Adjustments:				
	Unrealized Gains/(Losses)	\$32,396	(\$7,589)	(\$39,985)	-123%
	All Other Adjustments	\$0	\$0	\$0	0%
	Total Other Adjustments	\$32,396	(\$7,589)	(\$39,985)	-123%
	Excess/(Deficiency) of Revenue Over Expenses	(\$4,533,179)	(\$5,552,659)	(\$1,019,480)	22%
	Principal Payments	\$15,846,823	\$2,349,623	(\$13,497,200)	-85%
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## FISCAL YEAR 2015 REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER

(1)	(2)	(3)	(4)	(5)	(6)
	, ,	FY 2014	FY 2015	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
	DEGGINI HON	71010712	7.5.67.2	2	
ı.	GROSS REVENUE BY PAYER				
Α.	INPATIENT GROSS REVENUE				
1	MEDICARE TRADITIONAL	\$29,123,982	\$28,122,425	(\$1,001,557)	-3%
2	MEDICARE MANAGED CARE	\$6,598,150	\$5,404,935	(\$1,193,215)	-18%
3	MEDICAID	\$9,098,596	\$9,198,117	\$99,521	1%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$95,255	\$191,428	\$96,173	101%
6	COMMERCIAL INSURANCE	\$9,991,925	\$6,928,555	(\$3,063,370)	-31%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$151,969	\$177,960	\$25,991	17%
9	SELF- PAY/UNINSURED	\$540,965	\$682,220	\$141,255	26%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$256,635	\$244,844	(\$11,791)	-5%
	TOTAL INPATIENT GROSS REVENUE	\$55,857,477	\$50,950,484	(\$4,906,993)	-9%
В.	OUTPATIENT GROSS REVENUE				
1	MEDICARE TRADITIONAL	\$36,693,822	\$38,784,704	\$2,090,882	6%
2	MEDICARE MANAGED CARE	\$8,959,476	\$9,979,803	\$1,020,327	11%
3	MEDICAID MANAGER CARE	\$37,603,089	\$41,189,359	\$3,586,270	10%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$518,638	\$569,658	\$51,020 (\$2,404,052)	10%
<u>6</u> 7	COMMERCIAL INSURANCE NON-GOVERNMENT MANAGED CARE	\$52,052,146 \$0	\$48,951,093 \$0	(\$3,101,053) \$0	-6% 0%
8	WORKER'S COMPENSATION	\$2,714,192	\$2,215,149	(\$499,043)	-18%
9	SELF- PAY/UNINSURED	\$3,764,363	\$3,214,853	(\$549,510)	-15%
10	SAGA	\$0	\$0,214,033	(ψ3+9,510) \$0	0%
11	OTHER	\$301,587	\$431,494	\$129,907	43%
<u> </u>	TOTAL OUTPATIENT GROSS REVENUE	\$142,607,313	\$145,336,113	\$2,728,800	2%
		\$142,001,010	<b>\$140,000,110</b>	<b>4</b> 2,120,000	270
C.	TOTAL GROSS REVENUE				
1	MEDICARE TRADITIONAL	\$65,817,804	\$66,907,129	\$1,089,325	2%
2	MEDICARE MANAGED CARE	\$15,557,626	\$15,384,738	(\$172,888)	-1%
3	MEDICAID	\$46,701,685	\$50,387,476	\$3,685,791	8%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$613,893	\$761,086	\$147,193	24%
6	COMMERCIAL INSURANCE	\$62,044,071	\$55,879,648	(\$6,164,423)	-10%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$2,866,161	\$2,393,109	(\$473,052)	-17%
9	SELF- PAY/UNINSURED	\$4,305,328	\$3,897,073	(\$408,255)	-9%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$558,222	\$676,338	\$118,116	21%
	TOTAL GROSS REVENUE	\$198,464,790	\$196,286,597	(\$2,178,193)	-1%
	TOTAL GROOM REVEROL	Ψ130,+0+,130	ψ130,200,39 <i>1</i>	(42,170,193)	-1 /0
II.	NET REVENUE BY PAYER				
<u> </u>	THE TRACE DITATES				
Α.	INPATIENT NET REVENUE				
1	MEDICARE TRADITIONAL	\$18,078,157	\$18,465,829	\$387,672	2%
2	MEDICARE MANAGED CARE	\$3,456,264	\$3,250,512	(\$205.752)	-6%

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## FISCAL YEAR 2015 REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER

(1)	(2)	(3)	(4)	(5)	(6)
` ,	.,	FY 2014	FY 2015	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
3	MEDICAID	\$3,408,843	\$3,515,603	\$106,760	3%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$48,921	\$61,777	\$12,856	26%
6	COMMERCIAL INSURANCE	\$6,854,157	\$5,292,927	(\$1,561,230)	-23%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$95,631	\$126,363	\$30,732	32%
9	SELF- PAY/UNINSURED	\$15,509	\$17,775	\$2,266	15%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$175,065	\$159,612	(\$15,453)	-9%
	TOTAL INPATIENT NET REVENUE	\$32,132,547	\$30,890,398	(\$1,242,149)	-4%
B.	OUTPATIENT NET REVENUE				
1	MEDICARE TRADITIONAL	\$8,813,645	\$9,586,142	\$772,497	9%
2	MEDICARE MANAGED CARE	\$2,013,185	\$2,262,444	\$249,259	12%
3	MEDICAID	\$8,071,025	\$8,669,686	\$598,661	7%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$128,295	\$141,321	\$13,026	10%
6	COMMERCIAL INSURANCE	\$24,603,170	\$26,637,111	\$2,033,941	8%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$1,614,167	\$1,261,172	(\$352,995)	-22%
9	SELF- PAY/UNINSURED	\$93,152	\$85,585	(\$7,567)	-8%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$37,809	\$54,988	\$17,179	45%
	TOTAL OUTPATIENT NET REVENUE	\$45,374,448	\$48,698,449	\$3,324,001	7%
С.	TOTAL NET REVENUE				
1	MEDICARE TRADITIONAL	\$26,891,802	\$28,051,971	\$1,160,169	4%
2	MEDICARE MANAGED CARE	\$5,469,449	\$5,512,956	\$43,507	1%
3	MEDICAID	\$11,479,868	\$12,185,289	\$705,421	6%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$177,216	\$203,098	\$25,882	15%
6	COMMERCIAL INSURANCE	\$31,457,327	\$31,930,038	\$472,711	2%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$1,709,798	\$1,387,535	(\$322,263)	-19%
9	SELF- PAY/UNINSURED	\$108,661	\$103,360	(\$5,301)	-5%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$212,874	\$214,600	\$1,726	1%
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	TOTAL NET REVENUE	\$77,506,995	\$79,588,847	\$2,081,852	3%
III.	STATISTICS BY PAYER		1	1	
_	DISCUADOES				
Α.	DISCHARGES  MEDICARE TRADITIONAL		4.00.1	/==\	=0/
1	MEDICARE TRADITIONAL	1,459	1,384	(75)	-5%
2	MEDICARE MANAGED CARE	295	288	(7)	-2%
3	MEDICAID MANAGED CARE	826	637	(189)	-23%
4	MEDICAID MANAGED CARE	0	0	0	0%
5	CHAMPUS/TRICARE	13	16	(257)	23%
6	COMMERCIAL INSURANCE	781	524	(257)	-33%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
ď	WORKER'S COMPENSATION	6	9	3	50%

## FISCAL YEAR 2015 REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER

(1)	(2)	(3)	(4)	(5)	(6)
(-/	(-/	FY 2014	FY 2015	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
	BEGGIAII TIGA	7.0.07.2	7.5.67.2		2
9	SELF- PAY/UNINSURED	37	26	(11)	-30%
10	SAGA	0	0	0	0%
11	OTHER	10	17	7	70%
	TOTAL DISCHARGES	3,427	2,901	(526)	-15%
B.	PATIENT DAYS				
1	MEDICARE TRADITIONAL	6,594	6,562	(32)	0%
2	MEDICARE MANAGED CARE	1,457	1,247	(210)	-14%
3	MEDICAID	2,594	2,324	(270)	-10%
4	MEDICAID MANAGED CARE	0	0	0	0%
5	CHAMPUS/TRICARE	35	45	10	29%
6	COMMERCIAL INSURANCE	2,351	1,625	(726)	-31%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	28 115	27	(1)	-4% 1950/
10	SELF- PAY/UNINSURED SAGA	115	328 0	213 0	185% 0%
11	OTHER	51	56	5	10%
	TOTAL PATIENT DAYS	13,225	12,214	(1,011)	-8%
C.	OUTPATIENT VISITS	10,220	12,214	(1,011)	-070
1	MEDICARE TRADITIONAL	24,041	23,577	(464)	-2%
2	MEDICARE MANAGED CARE	6,097	6,825	728	12%
3	MEDICAID	26,727	25,392	(1,335)	-5%
4	MEDICAID MANAGED CARE	0	0	0	0%
5	CHAMPUS/TRICARE	362	372	10	3%
6	COMMERCIAL INSURANCE	37,030	33,296	(3,734)	-10%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	1,988	1,816	(172)	-9%
9	SELF- PAY/UNINSURED	3,390	2,498	(892)	-26%
10	SAGA	0	0	0	0%
11	OTHER TOTAL CUITA TIENT WOLFS	203	234	31	15%
-	TOTAL OUTPATIENT VISITS	99,838	94,010	(5,828)	-6%
IV.	EMERGENCY DEPARTMENT OUTPATIENT BY PAYER				
IV.	EMERGENCI DEPARTMENT OUTPATIENT BY PATER				
	EMERGENCY DEPARTMENT OUTPATIENT GROSS				
A.	REVENUE				
1	MEDICARE TRADITIONAL	\$8,031,464	\$9,348,967	\$1,317,503	16%
2	MEDICARE MANAGED CARE	\$1,628,395	\$2,360,763	\$732,368	45%
3	MEDICAID	\$21,815,883	\$24,223,468	\$2,407,585	11%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$261,637	\$322,301	\$60,664	23%
6	COMMERCIAL INSURANCE	\$13,039,118	\$13,548,887	\$509,769	4%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$748,489	\$737,044	(\$11,445)	-2%
9	SELF- PAY/UNINSURED	\$2,513,241	\$2,246,693	(\$266,548)	-11%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$240,818	\$299,315	\$58,497	24%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT				_
	GROSS REVENUE	\$48,279,045	\$53,087,438	\$4,808,393	10%
	EMERGENCY DEPARTMENT OUTPATIENT NET				
В.	REVENUE	00.000.55-	00.400.554	0.04.555	
1	MEDICARE TRADITIONAL	\$2,002,895	\$2,436,961	\$434,066	22%

## FISCAL YEAR 2015 REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2014	FY 2015	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
2	MEDICARE MANAGED CARE	\$405,155	\$576,992	\$171,837	42%
3	MEDICAID	\$4,097,465	\$4,011,733	(\$85,732)	-2%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$69,718	\$86,947	\$17,229	25%
6	COMMERCIAL INSURANCE	\$6,156,865	\$7,920,741	\$1,763,876	29%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$485,801	\$512,502	\$26,701	5%
9	SELF- PAY/UNINSURED	\$60,120	\$33,382	(\$26,738)	-44%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$27,482	\$31,677	\$4,195	15%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT				
	NET REVENUE	\$13,305,501	\$15,610,935	\$2,305,434	17%
	EMERGENCY DERARTMENT OUTRATIENT VIOLES				
<b>C</b> .	MERCIANE TRANSITIONAL	1011	4.000	00	40/
	MEDICARE TRADITIONAL	4,244	4,306	62	1%
3	MEDICARE MANAGED CARE	824	995	171	21%
	MEDICAID MANAGED CARE	13,907	14,177	270	2%
4	MEDICAID MANAGED CARE	0	0 203	0 15	0% 8%
5 6	CHAMPUS/TRICARE				
7	COMMERCIAL INSURANCE	8,576	8,132 0	(444)	-5% 0%
	NON-GOVERNMENT MANAGED CARE	0	•	0	
8	WORKER'S COMPENSATION	689	640	(49)	-7%
	SELF- PAY/UNINSURED	1,946	1,539	(407)	-21%
10	SAGA	0	0	0 16	0% 10%
11	OTHER	153	169	16	10%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT				
	VISITS	30,527	30,161	(366)	-1%

### FISCAL YEAR 2015

### REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2014	FY 2015	AMOUNT	%
LINE [	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
I. <u>(</u>	OPERATING EXPENSE BY CATEGORY				
A. \$	Salaries & Wages:				
	Nursing Salaries	\$12,663,438	\$11,636,506	(\$1,026,932)	-8%
	Physician Salaries	\$1,822,615	\$1,720,183	(\$102,432)	-6%
	Non-Nursing, Non-Physician Salaries	\$23,750,037	\$22,636,620	(\$1,113,417)	-5%
	Total Salaries & Wages	\$38,236,090	\$35,993,309	(\$2,242,781)	-6%
В. <u>Г</u>	Fringe Benefits:				
1 1	Nursing Fringe Benefits	\$3,148,987	\$3,502,855	\$353,868	11%
	Physician Fringe Benefits	\$453,225	\$517,814	\$64,589	14%
	Non-Nursing, Non-Physician Fringe Benefits	\$5,905,865	\$6,814,140	\$908,275	15%
7	Total Fringe Benefits	\$9,508,077	\$10,834,809	\$1,326,732	14%
C. <u>(</u>	Contractual Labor Fees:				
	Nursing Fees	\$7,792	\$238,191	\$230,399	2957%
2 F	Physician Fees	\$1,467,218	\$2,627,350	\$1,160,132	79%
	Non-Nursing, Non-Physician Fees	\$12,175,550	\$11,487,419	(\$688,131)	-6%
7	Total Contractual Labor Fees	\$13,650,560	\$14,352,960	\$702,400	5%
D. <u>I</u>	Medical Supplies and Pharmaceutical Cost:				
1 N	Medical Supplies	\$5,217,188	\$5,135,699	(\$81,489)	-2%
	Pharmaceutical Costs	\$2,306,798	\$2,598,781	\$291,983	13%
7	Total Medical Supplies and Pharmaceutical Cost	\$7,523,986	\$7,734,480	\$210,494	3%
E. <u>[</u>	Depreciation and Amortization:				
	Depreciation-Building	\$2,207,444	\$2,244,743	\$37,299	2%
	Depreciation-Equipment	\$1,994,546	\$1,982,803	(\$11,743)	-1%
	Amortization	\$14,030	\$15,769	\$1,739	129
	Total Depreciation and Amortization	\$4,216,020	\$4,243,315	\$27,295	1%
	Bad Debts:				
1 E	Bad Debts	\$0	\$0	\$0	0%
	nterest Expense:				
1 I	Interest Expense	\$1,430,212	\$1,698,978	\$268,766	19%
Н. <u>г</u>	Malpractice Insurance Cost:				
1 1	Malpractice Insurance Cost	\$321,649	\$343,860	\$22,211	7%
I. L	Utilities:				
1 \	Water	\$73,668	\$104,159	\$30,491	41%
2 1	Natural Gas	\$634,143	\$501,739	(\$132,404)	-21%
	Oil	\$3,960	\$3,478	(\$482)	-12%
	Electricity	\$772,710	\$775,759	\$3,049	0%
	Telephone	\$161,948	\$172,844	\$10,896	7%
	Other Utilities	\$0	\$0	\$0	0%
1	Total Utilities	\$1,646,429	\$1,557,979	(\$88,450)	-5%
	Business Expenses:				
	Accounting Fees	\$407,259	\$73,200	(\$334,059)	-82%
	Legal Fees	\$80,630	\$177,740	\$97,110	120%
	Consulting Fees	\$672,201	\$214,878	(\$457,323)	-68%
	Dues and Membership	\$344,756	\$0	(\$344,756)	-100%
	Equipment Leases	\$751,487	\$673,481	(\$78,006)	-10%
	Building Leases	\$424,906	\$494,631	\$69,725	16%
	Repairs and Maintenance	\$3,311,220	\$3,341,219	\$29,999	19
	Insurance	\$234,574	\$211,558	(\$23,016)	-10%
	Travel	\$29,135	\$42,443	\$13,308	46%
10 (	Conferences	\$60,413	\$86,917	\$26,504	44

#### FISCAL YEAR 2015

### REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2014 ACTUAL	FY 2015 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
11	Property Tax	\$167,862	\$242,521	\$74,659	44%
12	General Supplies	\$1,374,778	\$1,326,908	(\$47,870)	-3%
13	Licenses and Subscriptions	\$60,368	\$57,942	(\$2,426)	-4%
14	Postage and Shipping	\$57,822	\$30,034	(\$27,788)	-48%
15	Advertising	\$70,555	\$13,989	(\$56,566)	-80%
16 17	Corporate parent/system fees Computer Software	\$1,962,790 \$0	\$1,843,243 \$0	(\$119,547) \$0	-6% 0%
18	Computer Software Computer hardware & small equipment	\$0 \$0	\$0 \$0	\$0 \$0	0%
19	Dietary / Food Services	\$0	\$0	\$0	0%
20	Lab Fees / Red Cross charges	\$0	\$0	\$0	0%
21	Billing & Collection / Bank Fees	\$0	\$0	\$0	0%
22	Recruiting / Employee Education & Recognition	\$0	\$0	\$0	0%
23	Laundry / Linen	\$0	\$0	\$0	0%
24	Professional / Physician Fees	\$0 \$0	\$0	\$0	0%
25 26	Waste disposal Purchased Services - Medical	\$0 \$0	\$0 \$0	\$0 \$0	0% 0%
27	Purchased Services - Medical	\$0 \$0	\$0 \$0	\$0 \$0	0%
28	Other Business Expenses	\$0 \$0	\$0 \$0	\$0 \$0	0%
	Total Business Expenses	\$10,010,756	\$8,830,704	(\$1,180,052)	-12%
	·		. , ,	,	
K.	Other Operating Expense:				
1	Miscellaneous Other Operating Expenses	\$249,072	\$1,171,130	\$922,058	370%
	Total Operating Expenses - All Expense Categories*	\$86,792,851	\$86,761,524	(\$31,327)	0%
II.	OPERATING EXPENSE BY DEPARTMENT				
A.	General Services:				
1	General Administration	\$4,575,738	\$7,591,854	\$3,016,116	66%
2	General Accounting	\$1,216,782	\$624,653	(\$592,129)	-49%
3	Patient Billing & Collection	\$9,063	\$0	(\$9,063)	-100%
4	Admitting / Registration Office	\$3,093,434	\$1,396,060	(\$1,697,374)	-55%
5	Data Processing	\$4,994,874	\$5,086,052	\$91,178	2%
<u>6</u> 7	Communications Personnel	\$139,413	\$168,240 \$544,756	\$28,827	21% -14%
8	Public Relations	\$632,869 \$239,965	\$15,656	(\$88,113) (\$224,309)	-14 <i>%</i> -93%
9	Purchasing	\$191,084	\$190,778	(\$306)	0%
10	Dietary and Cafeteria	\$1,704,310	\$1,788,726	\$84,416	5%
11	Housekeeping	\$969,566	\$1,116,433	\$146,867	15%
12	Laundry & Linen	\$465,321	\$403,987	(\$61,334)	-13%
13	Operation of Plant	\$1,625,692	\$1,040,531	(\$585,161)	-36% 70/
14 15	Security Repairs and Maintenance	\$354,371 \$1,946,023	\$378,795 \$2.070.798	\$24,424 \$124,775	7% 6%
16	Central Sterile Supply	\$449,824	\$2,070,798	(\$449,824)	-100%
17	Pharmacy Department	\$3,228,064	\$3,812,350	\$584,286	18%
18	Other General Services	\$293,903	\$163,671	(\$130,232)	-44%
	Total General Services	\$26,130,296	\$26,393,340	\$263,044	1%
В.	Professional Services:				
1	Medical Care Administration	\$100,266	\$95,579	(\$4,687)	-5%
2	Residency Program	\$0	\$0	\$0	0%
3	Nursing Services Administration	\$2,036,415	\$1,865,235	(\$171,180)	-8%
4	Medical Records	\$845,898	\$747,533	(\$98,365)	-12%
5	Social Service	\$0	\$0 \$720,420	\$0 \$509.337	0%
6	Other Professional Services  Total Professional Services	\$221,193 <b>\$3,203,772</b>	\$729,430 <b>\$3,437,777</b>	\$508,237 <b>\$234,005</b>	230% <b>7%</b>
	10tal 1 10tessional del vices	ψ3,203,112	ψυ, <del>4</del> υ1,111	ψ <b>2</b> 34,005	1 70
C.	Special Services:				
	1-2				

#### FISCAL YEAR 2015

### REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2014	FY 2015	AMOUNT	%
INE	DESCRIPTION	<u>ACTUAL</u>	<u>ACTUAL</u>	DIFFERENCE	DIFFERENCE
1	Operating Room	\$4,417,582	\$4,898,870	\$481,288	11
2	Recovery Room	\$202,639	\$251,703	\$49,064	24
3	Anesthesiology	\$0	\$0	\$0	0
4	Delivery Room	\$801,201	\$0	(\$801,201)	-100
5	Diagnostic Radiology	\$2,718,990	\$2,772,030	\$53,040	2
6	Diagnostic Ultrasound	\$539,198	\$588,745	\$49,547	9
7	Radiation Therapy	\$0	\$0	\$0	0
8	Radioisotopes	\$571,656	\$538,971	(\$32,685)	-6
9	CT Scan	\$415,309	\$376,574	(\$38,735)	
10	Laboratory	\$3,597,349	\$3,035,914	(\$561,435)	
11	Blood Storing/Processing	\$0	\$0	\$0	0
12	Cardiology	\$618,567	\$562,469	(\$56,098)	-9
13	Electrocardiology	\$181,497	\$139,827	(\$41,670)	-23
14	Electroencephalography	\$380,753	\$387,281	\$6,528	-23
15	Occupational Therapy		\$07,261	\$0,526	0
16		\$0 \$0	\$0 \$0	\$0 \$0	0
	Speech Pathology				
17	Audiology	\$0	\$0	\$0	0
18	Respiratory Therapy	\$1,245,161	\$1,072,504	(\$172,657)	-14
19	Pulmonary Function	\$0	\$0	\$0	0
20	Intravenous Therapy	\$0	\$0	\$0	C
21	Shock Therapy	\$0	\$0	\$0	0
22	Psychiatry / Psychology Services	\$0	\$0	\$0	0
23	Renal Dialysis	\$0	\$0	\$0	0
24	Emergency Room	\$5,860,036	\$6,062,208	\$202,172	3
25	MRI	\$518,453	\$433,001	(\$85,452)	-16
26	PET Scan	\$0	\$0	\$0	0
27	PET/CT Scan	\$0	\$0	\$0	0
28	Endoscopy	\$0	\$0	\$0	0
29	Sleep Center	\$668,528	\$604,951	(\$63,577)	-10
30	Lithotripsy	\$0	\$0	\$0	0
31	Cardiac Catheterization/Rehabilitation	\$0	\$0	\$0	0
32	Occupational Therapy / Physical Therapy	\$2,119,344	\$2,053,707	(\$65,637)	-3
33	Dental Clinic	\$0	\$0	\$0	C
34	Other Special Services	\$4,103,423	\$3,727,494	(\$375,929)	-9
	Total Special Services	\$28,959,686	\$27,506,249	(\$1,453,437)	-5
D.	Routine Services:				
1	Medical & Surgical Units	\$4,533,211	\$4,327,283	(\$205,928)	-5
2	Intensive Care Unit	\$2,584,806	\$2,452,866	(\$131,940)	-5
3	Coronary Care Unit	\$0	\$0	\$0	
4	Psychiatric Unit	\$0	\$0 \$0	\$0 \$0	
5	Pediatric Unit	\$0	\$0	\$0	C
6	Maternity Unit	\$721,746	\$3,021,423	\$2,299,677	319
7	Newborn Nursery Unit	\$561,084	\$0	(\$561,084)	-100
8	Neonatal ICU	\$0	\$0	\$0	(
9	Rehabilitation Unit	\$0	\$0	\$0	C
10	Ambulatory Surgery	\$1,190,198	\$1,122,685	(\$67,513)	-6
11	Home Care	\$0	\$0	\$0	(
12	Outpatient Clinics	\$1,119,493	\$993,502	(\$125,991)	-11
13	Other Routine Services	\$884,129	\$509,083	(\$375,046)	-42
	Total Routine Services	\$11,594,667	\$12,426,842	\$832,175	7
E.	Other Departments:				
1	Miscellaneous Other Departments	\$16,904,430	\$16,997,316	\$92,886	1
	Total Operating Expenses - All Departments*	\$86,792,851	\$86,761,524	(\$31,327)	
	Total Operating Expenses - All Departments	φυυ, <i>ι</i> 32,05 l	φου, / ο 1,324	(\$31,3 <i>21</i> )	

	WINDHAM COMM	UNITY MEMORIAL HOSPITA	L					
	TWELVE MONTHS ACTUAL FILING  FISCAL YEAR 2015  REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
(1)	(2)	(3)	(4)	(5)				
		ACTUAL	ACTUAL	ACTUAL				
LINE	DESCRIPTION	FY 2013	FY 2014	FY 2015				
Α.	Statement of Operations Summary							
1	Total Net Patient Revenue	\$76,714,489	\$77,506,994	\$77,601,420				
2	Other Operating Revenue	5,866,110	5,491,687	4,764,423				
3	Total Operating Revenue	\$82,580,599	\$82,998,681	\$82,365,843				
4	Total Operating Expenses	91,367,918	86,792,851	86,761,524				
5	Income/(Loss) From Operations	(\$8,787,319)	(\$3,794,170)	(\$4,395,681)				
6	Total Non-Operating Revenue	1,568,775	(739,009)	(1,156,978)				
7	Excess/(Deficiency) of Revenue Over Expenses	(\$7,218,544)	(\$4,533,179)	(\$5,552,659)				
В.	Profitability Summary							
1	Hospital Operating Margin	-10.44%	-4.61%	-5.41%				
2	Hospital Non Operating Margin	1.86%	-0.90%	-1.42%				
3	Hospital Total Margin	-8.58%	-5.51%	-6.84%				
4	Income/(Loss) From Operations	(\$8,787,319)	(\$3,794,170)	(\$4,395,681)				
5	Total Operating Revenue	\$82,580,599	\$82,998,681	\$82,365,843				
6	Total Non-Operating Revenue	\$1,568,775	(\$739,009)	(\$1,156,978)				
7	Total Revenue	\$84,149,374	\$82,259,672	\$81,208,865				
8	Excess/(Deficiency) of Revenue Over Expenses	(\$7,218,544)	(\$4,533,179)	(\$5,552,659)				
C.	Net Assets Summary							
1	Hospital Unrestricted Net Assets	(\$13,430,049)	(\$39,450,280)	(\$55,316,980)				
2	Hospital Total Net Assets	(\$7,449,457)	(\$33,207,929)	(\$49,243,538)				
3	Hospital Change in Total Net Assets	\$35,073,490	(\$25,758,472)	(\$16,035,609)				
4	Hospital Change in Total Net Assets %	17.5%	345.8%	48.3%				

	WINDHAM COMMUNITY MEMORIAL HOSPITAL							
	TWELVE MONTHS ACTUAL FILING  FISCAL YEAR 2015  REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
		ACTUAL	ACTUAL	ACTUAL				
LINE	DESCRIPTION	FY 2013	FY 2014	FY 2015				
D.	Cost Data Summary							
1	Ratio of Cost to Charges	0.43	0.43	0.43				
2	Total Operating Expenses	\$91,367,918	\$86,792,851	\$86,761,524				
3	Total Gross Revenue	\$205,409,385	\$198,464,792	\$196,286,597				
4	Total Other Operating Revenue	\$5,866,110	\$5,491,687	\$4,764,422				
5	Private Payment to Cost Ratio	1.07	1.20	1.32				
6	Total Non-Government Payments	\$31,352,348	\$33,275,786	\$33,420,933				
7	Total Uninsured Payments	\$116,036	\$108,661	\$103,360				
8	Total Non-Government Charges	\$72,394,973	\$69,215,560	\$62,169,830				
9	Total Uninsured Charges	\$4,787,704	\$4,305,328	\$3,897,073				
10	Medicare Payment to Cost Ratio	0.92	0.93	0.9				
11	Total Medicare Payments	\$33,630,052	\$32,361,251	\$33,564,927				
12	Total Medicare Charges	\$84,912,744	\$81,375,430	\$82,291,86				
13	Medicaid Payment to Cost Ratio	0.57	0.58	0.50				
14	Total Medicaid Payments	\$11,455,469	\$11,479,868	\$12,185,289				
15	Total Medicaid Charges	\$46,690,277	\$46,701,685	\$50,387,476				
16	Uncompensated Care Cost	\$3,001,459	\$3,055,135	\$2,878,05				
17	Charity Care	\$2,699,812	\$2,523,150	\$1,994,17				
18	Bad Debts	\$4,240,640	\$4,656,180	\$4,675,10				
19	Total Uncompensated Care	\$6,940,452	\$7,179,330	\$6,669,27				
20	Uncompensated Care % of Total Expenses	3.3%	3.5%	3.3%				

	WINDHAM COMMUNIT	Y MEMORIAL HOSPITA	L						
	TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2015								
	REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS								
(1)	(2)	(3)	(4)	(5)					
		ACTUAL	ACTUAL	ACTUAL					
<u>LINE</u>	DESCRIPTION	FY 2013	FY 2014	FY 2015					
21	Total Operating Expenses	\$91,367,918	\$86,792,851	\$86,761,524					
E.	<u>Liquidity Measures Summary</u>								
1	Current Ratio	1	1	1					
2	Total Current Assets	\$26,728,598	\$20,046,108	\$17,222,201					
3	Total Current Liabilities	\$29,842,262	\$18,820,496	\$23,827,228					
4	Days Cash on Hand	32	30	23					
5	Cash and Cash Equivalents	\$7,575,725	\$6,754,329	\$5,138,008					
6	Short Term Investments	0	0	0					
7	Total Cash and Short Term Investments	\$7,575,725	\$6,754,329	\$5,138,008					
8	Total Operating Expenses	\$91,367,918	\$86,792,851	\$86,761,524					
9	Depreciation Expense	\$4,154,949	\$4,216,020	\$4,243,315					
10	Operating Expenses less Depreciation Expense	\$87,212,969	\$82,576,831	\$82,518,209					
11	Days Revenue in Patient Accounts Receivable	50	28	26					
12	Net Patient Accounts Receivable	\$11,889,554	\$9,382,464	\$8,372,415					
13	Due From Third Party Payers	\$0	\$0	\$0					
14	Due To Third Party Payers	\$1,340,072	\$3,379,397	\$2,772,56					
15	Total Net Patient Accounts Receivable and Third Party Payer Activity	\$10,549,482	\$6,003,067	\$5,599,854					
16	Total Net Patient Revenue	\$76,714,489	\$77,506,994	\$77,601,420					
17	Average Payment Period	125	83	105					
18	Total Current Liabilities	\$29,842,262	\$18,820,496	\$23,827,228					
19	Total Operating Expenses	\$91,367,918	\$86,792,851	\$86,761,524					
20	Depreciation Expense	\$4,154,949	\$4,216,020	\$4,243,31					

	WINDHAM COMMUNITY MEMORIAL HOSPITAL  TWELVE MONTHS ACTUAL FILING  FISCAL YEAR 2015  REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
		ACTUAL	ACTUAL	ACTUAL				
<u>LINE</u>	DESCRIPTION	<u>FY 2013</u>	FY 2014	FY 2015				
21	Total Operating Expenses less Depreciation Expense	\$87,212,969	\$82,576,831	\$82,518,209				
F.	Solvency Measures Summary							
1	Equity Financing Ratio	(9.3)	(46.0)	(74.1				
2	Total Net Assets	(\$7,449,457)	(\$33,207,929)	(\$49,243,538				
3	Total Assets	\$80,149,109	\$72,238,603	\$66,448,218				
4	Cash Flow to Total Debt Ratio	(6.2)	(0.6)	(2.4				
5	Excess/(Deficiency) of Revenues Over Expenses	(\$7,218,544)	(\$4,533,179)	(\$5,552,659				
6	Depreciation Expense	\$4,154,949	\$4,216,020	\$4,243,315				
7	Excess of Revenues Over Expenses and Depreciation Expense	(\$3,063,595)	(\$317,159)	(\$1,309,344				
8	Total Current Liabilities	\$29,842,262	\$18,820,496	\$23,827,228				
9	Total Long Term Debt	\$19,355,130	\$31,550,036	\$31,165,81°				
10	Total Current Liabilities and Total Long Term Debt	\$49,197,392	\$50,370,532	\$54,993,039				
11	Long Term Debt to Capitalization Ratio	162.6	(1,903.0)	(172.4				
12	Total Long Term Debt	\$19,355,130	\$31,550,036	\$31,165,811				
13	Total Net Assets	(\$7,449,457)	(\$33,207,929)	(\$49,243,538				
14	Total Long Term Debt and Total Net Assets	\$11,905,673	(\$1,657,893)	(\$18,077,727				
15	Debt Service Coverage Ratio	(1.2)	0.1	0.1				
16	Excess Revenues over Expenses	(7,218,544)	(\$4,533,179)	(\$5,552,659				
17	Interest Expense	1,107,869	\$1,430,212	\$1,698,978				
18	Depreciation and Amortization Expense	4,154,949	\$4,216,020	\$4,243,315				
19	Principal Payments	568,113	\$15,846,823	\$2,349,623				
G.	Other Financial Ratios							

	WINDHAM COMMUNI	TY MEMORIAL HOSPITA	<b>AL</b>					
	TWELVE MONT	HS ACTUAL FILING						
	FISCA	AL YEAR 2015						
(4)	REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
(1)	(2)	(3)	(4)	(5)				
. ,		ACTUAL	ACTUAL	ACTUAL				
LINE	DESCRIPTION	FY 2013	FY 2014	FY 2015				
	A A of Direct	47.0	40.0	40.4				
20	Average Age of Plant	17.9	18.6	19.4				
21	Accumulated Depreciation	74,173,393	78,353,873	82,446,254				
22	Depreciation and Amortization Expense	4,154,949	4,216,020	4,243,315				
Н.	Utilization Measures Summary							
1	Patient Days	17,355	13,225	12,214				
2	Discharges	4,137	3,427	2,901				
3	ALOS	4.2	3.9	4.2				
	Staffed Beds							
4		87	87	87				
5	Available Beds	-	144	144				
6	Licensed Beds	144	144	144				
7	Occupancy of Staffed Beds	54.7%	41.6%	38.5%				
8	Occupancy of Available Beds	33.0%	25.2%	23.2%				
9	Full Time Equivalent Employees	577.1	501.0	477.7				
I.	Hospital Gross Revenue Payer Mix Percentage							
1	Non-Government Gross Revenue Payer Mix Percentage	32.9%	32.7%	29.7%				
2	Medicare Gross Revenue Payer Mix Percentage	41.3%	41.0%	41.9%				
3	Medicaid Gross Revenue Payer Mix Percentage	22.7%	23.5%	25.7%				
<u>4</u> 5	Other Medical Assistance Gross Revenue Payer Mix Percentage	0.4% 2.3%	0.3% 2.2%	0.3% 2.0%				
5 6	Uninsured Gross Revenue Payer Mix Percentage  CHAMPUS / TRICARE Gross Revenue Payer Mix Percentage	0.3%	0.3%	0.4%				
7	Total Gross Revenue Payer Mix Percentage	100.0%	100.0%	100.0%				
	- coa cross revenue rayor marr orosinage	1.001070	100.070	100107				
8	Non-Government Gross Revenue (Charges)	\$67,607,269	\$64,910,232	\$58,272,757				
9	Medicare Gross Revenue (Charges)	\$84,912,744	\$81,375,430	\$82,291,867				
10	Medicaid Gross Revenue (Charges)	\$46,690,277	\$46,701,685	\$50,387,476				
11	Other Medical Assistance Gross Revenue (Charges)	\$878,089	\$558,224	\$676,338				
12	Uninsured Gross Revenue (Charges)	\$4,787,704	\$4,305,328	\$3,897,073				
13	CHAMPUS / TRICARE Gross Revenue (Charges)	\$533,302	\$613,893	\$761,086				
14	Total Gross Revenue (Charges)	\$205,409,385	\$198,464,792	\$196,286,597				
J.	Hospital Net Revenue Payer Mix Percentage							
11	Non-Government Net Revenue Payer Mix Percentage	40.7%	42.8%	41.9%				
2	Medicare Net Revenue Payer Mix Percentage	43.8%	41.8%	42.2%				
3	Medicaid Net Revenue Payer Mix Percentage	14.9%	14.8%	15.3%				
<u>4</u>	Other Medical Assistance Net Revenue Payer Mix Percentage	0.2%	0.3%	0.3%				
5	Uninsured Net Revenue Payer Mix Percentage	0.2%	0.1%	0.1%				
6 7	CHAMPUS / TRICARE Net Revenue Payer Mix Percentage  Total Net Revenue Payer Mix Percentage	0.2% 100.0%	0.2% 100.0%	0.3% 100.0%				
8	Non-Government Net Revenue (Payments)	\$31,236,312	\$33,167,125	\$33,317,573				
9	Medicare Net Revenue (Payments)	\$33,630,052	\$32,361,251	\$33,564,927				
10	Medicaid Net Revenue (Payments)	\$11,455,469	\$11,479,868	\$12,185,289				

	WINDHAM COMMU	INITY MEMORIAL HOSPITA	L					
	TWELVE MONTHS ACTUAL FILING  FISCAL YEAR 2015  REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
(1)	(2)	(3)	(4)	(5)				
('/	(-)	ACTUAL	ACTUAL	ACTUAL				
	DESCRIPTION							
LINE	DESCRIPTION	FY 2013	FY 2014	FY 2015				
11	Other Medical Assistance Net Revenue (Payments)	\$122,623	\$212,873	\$214,601				
12	Uninsured Net Revenue (Payments)	\$116,036	\$108,661	\$103,360				
13	CHAMPUS / TRICARE Net Revenue Payments)	\$153,998	\$177,216	\$203,098				
14	Total Net Revenue (Payments)	\$76,714,490	\$77,506,994	\$79,588,848				
	( symony	\$10,111,100	Ţ,500,00 i	<del>\$. 5,555,540</del>				
K.	Discharges							
1	Non-Government (Including Self Pay / Uninsured)	926	824	559				
2	Medicare	2,210	1,754	1,672				
3	Medical Assistance	983	836	654				
4	Medicaid	965	826	637				
5	Other Medical Assistance	18	10	17				
6	CHAMPUS / TRICARE	18	13	16				
7	Uninsured (Included In Non-Government)	48	37	26				
8	Total	4,137	3,427	2,901				
L.	Case Mix Index							
<del></del> 1	Non-Government (Including Self Pay / Uninsured)	0.96785	1.01016	1.05813				
2	Medicare	1.39802	1.43212	1.41583				
3	Medical Assistance	0.98361	0.99981	1.01131				
4	Medicaid	0.96308	0.99155	1.00946				
5	Other Medical Assistance	2.08431	1.68189	1.08072				
6	CHAMPUS / TRICARE	0.83612	0.87679	0.93853				
7	Uninsured (Included In Non-Government)	1.08940	1.05609	1.06321				
8	Total Case Mix Index	1.20082	1.22310	1.25308				
М.	Emergency Department Visits							
1	Emergency Room - Treated and Admitted	3,028	2,489	2,359				
2	Emergency Room - Treated and Discharged	32,054	30,527	30,161				
3	Total Emergency Room Visits	35,082	33,016	32,520				

(2)	(3)	(4)	(5)	(6)
	_			%
DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
MEDICARE MANAGER GARE				
MEDICARE MANAGED CARE				
ANTHEM - MEDICARE BLUE CONNECTICUT				
	\$86.542	\$0	(\$86.542)	-100%
		\$0		-100%
		\$49.065		-53%
Outpatient Payments				-78%
Discharges	3	0	(3)	-100%
Patient Days	18	0	(18)	-100%
Outpatient Visits (Excludes ED Visits)	56	18	(38)	-68%
	8	11	3	38%
Emergency Department Inpatient Admissions	3	0	(3)	-100%
TOTAL INPATIENT & OUTPATIENT CHARGES	\$189,856	\$49,065	(\$140,791)	-74%
TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$74,011	\$8,075	(\$65,936)	-89%
-				
				0%
				0%
				0%
				0%
			-	0%
				0%
				0%
				0% 0%
	•		·	0%
	7 -	1 -	1 -	0%
TOTAL INPATIENT & COTPATIENT PATMENTS	<b>\$0</b>	Φ0	<b>\$</b> 0	0 /6
CONNECTICARE. INC.				
	\$2.858.342	\$2,747.349	(\$110.993)	-4%
	\$1,461,872	\$1,676,745	\$214,873	15%
				12%
Outpatient Payments	\$963,298	\$1,132,985	\$169,687	18%
Discharges	133	141	8	6%
Patient Days	636	650	14	2%
Outpatient Visits (Excludes ED Visits)	2,299	2,250	(49)	-2%
Emergency Department Outpatient Visits	305	377	72	24%
Emergency Department Inpatient Admissions	124	136	12	10%
TOTAL INPATIENT & OUTPATIENT CHARGES	\$6,999,212	\$7,384,783	\$385,571	6%
TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$2,425,170	\$2,809,730	\$384,560	16%
	MEDICARE MANAGED CARE  ANTHEM - MEDICARE BLUE CONNECTICUT Inpatient Charges Inpatient Payments Outpatient Payments Outpatient Payments Discharges Patient Days Outpatient Visits (Excludes ED Visits) Emergency Department Outpatient Visits Emergency Department Inpatient Admissions TOTAL INPATIENT & OUTPATIENT CHARGES TOTAL INPATIENT & OUTPATIENT PAYMENTS  CIGNA HEALTHCARE Inpatient Charges Inpatient Charges Outpatient Payments Outpatient Payments Discharges Patient Days Outpatient Visits (Excludes ED Visits) Emergency Department Outpatient Visits Emergency Department Outpatient Visits Emergency Department Inpatient Admissions TOTAL INPATIENT & OUTPATIENT CHARGES TOTAL INPATIENT & OUTPATIENT PAYMENTS  CONNECTICARE, INC. Inpatient Charges Inpatient Charges Outpatient Payments Outpatient Charges Outpatient Payments Discharges Patient Days Outpatient Visits (Excludes ED Visits) Emergency Department Outpatient Visits Emergency Department Outpatient Visits Emergency Department Inpatient Admissions TOTAL INPATIENT & OUTPATIENT CHARGES	MEDICARE MANAGED CARE  ANTHEM - MEDICARE BLUE CONNECTICUT Inpatient Charges Inpatient Payments Outpatient Payments Sischarges Patient Days TOTAL INPATIENT & OUTPATIENT CHARGES Outpatient Payments Outpatient Charges Inpatient Charges Outpatient Visits (Excludes ED Visits) Emergency Department Outpatient Visits Emergency Department Inpatient Admissions TOTAL INPATIENT & OUTPATIENT CHARGES Outpatient Charges Outpatient Visits Outpatient Payments Outpatient Payments Outpatient Payments Outpatient Charges Outpatient Charges Outpatient Charges Outpatient Payments Outpatient Payments Outpatient Payments Outpatient Payments Outpatient Visits (Excludes ED Visits) Emergency Department Inpatient Admissions Outpatient Payments Outpatient Payments Outpatient Payments Outpatient Visits (Excludes ED Visits) Emergency Department Inpatient Admissions Outpatient Visits (Excludes ED Visits) Emergency Department Inpatient Admissions Outpatient Charges Inpatient Charges Soutpatient Charges Outpatient Charges Soutpatient Charges Outpatient Charges Soutpatient Charges Outpatient Charges Soutpatient Charges Outpatient Charges Outpatient Charges Soutpatient Charges Soutpat	MEDICARE MANAGED CARE	PY 2014   ACTUAL   ACTUAL   ACTUAL   DIFFERENCE

(1)	(2)	(3)	(4)	(5)	(6)
	,	FY 2014	FY 2015	AMÒÚNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
D.	HEALTHNET OF CONNECTICUT				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
E.	OTHER MEDICARE MANAGED CARE				
1	Inpatient Charges	\$442,312	\$435,294	(\$7,018)	-2%
2	Inpatient Payments	\$231,228	\$253,377	\$22,149	10%
3	Outpatient Charges	\$587,804	\$623,544	\$35,740	6%
4	Outpatient Payments	\$127,800	\$127,677	(\$123)	0%
5	Discharges	20	22	2	10%
6	Patient Days	85	108	23	27%
7	Outpatient Visits (Excludes ED Visits)	333	274	(59)	-18%
8	Emergency Department Outpatient Visits	82	103	21	26%
9	Emergency Department Inpatient Admissions	19	22	3	16%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$1,030,116	\$1,058,838	\$28,722	3%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$359,028	\$381,054	\$22,026	6%
	OVEODD HEALTH DLANG, INC., MEDICADE ADVANTA	105			
F.	OXFORD HEALTH PLANS, INC - MEDICARE ADVANTA		Φ0	0.0	00/
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%

(2) DESCRIPTION UNITED HEALTHCARE INSURANCE COMPANY	FY 2014 ACTUAL	FY 2015 ACTUAL	AMÒÚNT	%
	ACTUAL	ACTUAL		
UNITED HEALTHCARE INSURANCE COMPANY		, 10 I OAL	DIFFERENCE	DIFFERENCE
UNITED HEALTHCARE INSURANCE COMPANY				
npatient Charges	\$0	\$0	\$0	0%
npatient Payments	\$0	\$0	\$0	0%
Outpatient Charges	\$0	\$0	\$0	0%
Outpatient Payments	\$0	\$0	\$0	0%
Discharges				0%
Patient Days	0	0	0	0%
Outpatient Visits (Excludes ED Visits)	0	0	0	0%
Emergency Department Outpatient Visits	0	0	0	0%
Emergency Department Inpatient Admissions	0	0	0	0%
TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
npatient Charges				0%
				0%
				3692%
	\$466			2065%
	0			0%
	-			0%
				700%
	-			0%
	•		_	0%
				7477%
TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$466	\$32,340	\$31,874	6840%
				<u> </u>
				-12%
				3%
				15%
				18%
			_	38%
				-10%
				15%
				45%
	14		•	43%
	\$1,042,487	\$1,088,079	\$45,592	4%
TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$331,832	\$362,102	\$30,270	9%
	Discharges Patient Days Dutpatient Visits (Excludes ED Visits) Emergency Department Outpatient Visits Emergency Department Inpatient Admissions TOTAL INPATIENT & OUTPATIENT CHARGES TOTAL INPATIENT & OUTPATIENT PAYMENTS  WELLCARE OF CONNECTICUT	Discharges	Discharges   0   0   0   0   0   0   0   0   0	Discharges

(1)	(2)	(3)	(4)	(5)	(6)
	V	FY 2014	FY 2015	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
J.	HUMANA				
1	Inpatient Charges	\$35,853	\$0	(\$35,853)	-100%
2	Inpatient Payments	\$26,745	\$0	(\$26,745)	-100%
3	Outpatient Charges	\$10,750	\$3,885	(\$6,865)	-64%
4	Outpatient Payments	\$2,981	\$427	(\$2,554)	-86%
5	Discharges	2	0	(2)	-100%
6	Patient Days	15	0	(15)	-100%
7	Outpatient Visits (Excludes ED Visits)	2	3	1	50%
8	Emergency Department Outpatient Visits	8	1	(7)	-88%
9	Emergency Department Inpatient Admissions	2	0	(2)	-100%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$46,603	\$3,885	(\$42,718)	-92%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$29,726	\$427	(\$29,299)	-99%
	-				
K.	SECURE HORIZONS				
1	Inpatient Charges	\$1,790,658	\$1,334,286	(\$456,372)	-25%
2	Inpatient Payments	\$985,400	\$778,434	(\$206,966)	-21%
3	Outpatient Charges	\$2,289,349	\$2,547,381	\$258,032	11%
4	Outpatient Payments	\$509,055	\$572,916	\$63,861	13%
5	Discharges	83	69	(14)	-17%
6	Patient Days	416	289	(127)	-31%
7	Outpatient Visits (Excludes ED Visits)	1,149	1,370	221	19%
8	Emergency Department Outpatient Visits	234	295	61	26%
9	Emergency Department Inpatient Admissions	83	63	(20)	-24%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$4,080,007	\$3,881,667	(\$198,340)	-5%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$1,494,455	\$1,351,350	(\$143,105)	-10%
L.	UNICARE LIFE & HEALTH INSURANCE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2014	FY 2015	AMÓÚNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
М.	UNIVERSAL AMERICAN				
1 1 1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0 \$0	\$0 \$0	0%
3	Outpatient Charges	\$0	\$0 \$0	\$0 \$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
N.	EVERCARE				
1	Inpatient Charges	\$970,117	\$449,381	(\$520,736)	-54%
2	Inpatient Payments	\$517,551	\$317,971	(\$199,580)	-39%
3	Outpatient Charges	\$1,197,245	\$1,318,791	\$121,546	10%
4	Outpatient Payments	\$237,210	\$249,907	\$12,697	5%
5	Discharges	38	31	(7)	-18%
6	Patient Days	205	113	(92)	-45%
7	Outpatient Visits (Excludes ED Visits)	1,059	1,463	404	38%
8	Emergency Department Outpatient Visits	149	144	(5)	-3%
9	Emergency Department Inpatient Admissions	35	30	(5)	-14%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$2,167,362	\$1,768,172	(\$399,190)	-18%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$754,761	\$567,878	(\$186,883)	-25%
11	TOTAL MEDICARE MANAGED CARE	1			
II.	TOTAL MEDICARE MANAGED CARE	1			
	TOTAL INPATIENT CHARGES	\$6,598,150	\$5,404,935	(\$1,193,215)	-18%
	TOTAL INPATIENT PAYMENTS	\$3,456,264	\$3,250,512	(\$205,752)	-6%
	TOTAL OUTPATIENT CHARGES	\$8,959,476	\$9,979,803	\$1,020,327	11%
	TOTAL OUTPATIENT PAYMENTS	\$2,013,185	\$2,262,444	\$249,259	12%
	TOTAL DISCHARGES	295	288	(7)	-2%
	TOTAL PATIENT DAYS	1,457	1,247	(210)	-14%
	TOTAL OUTPATIENT VISITS (EXCLUDES ED VISITS)	5,273	5,830	557	11%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT	004		4=4	640/
	VISITS TOTAL EMERGENCY DEPARTMENT INPATIENT	824	995	171	21%
	ADMISSIONS	280	273	(7)	-3%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$15,557,626	\$15,384,738	(\$172,888)	-3 % -1%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$5,469,449	\$5,512,956	\$43,507	1%

### REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
\·,'	(-)	FY 2014	FY 2015	AMOUNT	(0)
		ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE
			_		
I.	MEDICAID MANAGED CARE				
	-				
	ANTHEM BLUE CROSS AND BLUE SHIELD OF				
A.	CONNECTICUT				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
B.	COMMUNITY HEALTH NETWORK OF CT				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
C.	HEALTHNET OF THE NORTHEAST, INC.				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
-	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%

### REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
	\	FY 2014	FY 2015	AMOUNT	ν-7
		ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE
D.	OTHER MEDICAID MANAGED CARE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
E.	WELLCARE OF CONNECTICUT				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
	FIRST CHOICE OF CONNECTICUT, PREFERRED				
F.	ONE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
	Outpatient Charges	\$0	\$0	\$0	0%
	Outpatient Payments	\$0	\$0	\$0	0%
	Discharges	0	0	0	0%
	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%

### REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2014	FY 2015	AMOUNT	
		ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
G.	UNITED HEALTHCARE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
		7.5	T -	7.0	
H.	AETNA				
1	Inpatient Charges	\$0	\$0	\$0	0%
	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
п.	TOTAL MEDICAID MANAGED CARE				
	TOTAL INPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT PAYMENTS	\$0	\$0	\$0	0%
	TOTAL OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
	TOTAL DISCHARGES	0	0	0	0%
	TOTAL PATIENT DAYS	0	0	0	0%
	TOTAL OUTPATIENT VISITS (EXCLUDES ED				
	VISITS)	0	0	0	0%
	TOTAL EMERGENCY DEPARTMENT				
	OUTPATIENT VISITS	0	0	0	0%
	TOTAL EMERGENCY DEPARTMENT				
	INPATIENT ADMISSIONS	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%

#### WINDHAM COMMUNITY MEMORIAL HOSPITAL **TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2015** REPORT 300 - PARENT CORPORATION CONSOLIDATED BALANCE SHEET INFORMATION (1) (2) (3) (4) FY 2015 AMOUNT FY 2014 LINE DESCRIPTION ACTUAL ACTUAL DIFFERENCE DIFFERENCE I. **ASSETS Current Assets:** -24% Cash and Cash Equivalents \$6,754,329 \$5,138,008 (\$1,616,321)2 Short Term Investments \$0 0% \$0 \$0 Accounts Receivable (Less: Allowance for 3 Doubtful Accounts) \$9.382.464 \$8.372.415 (\$1,010,049)-11% Current Assets Whose Use is Limited for Current Liabilities \$563.637 \$560.688 (\$2,949)-1% -100% Due From Affiliates \$689,258 (\$689,258) 5 \$0 Due From Third Party Payers \$0 0% 6 \$0 -17% 7 Inventories of Supplies \$1,188,268 \$990,707 (\$197,561)8 Prepaid Expenses \$492,503 \$962,571 \$470,068 95% 9 Other Current Assets \$975.649 \$782,851 80% \$1,758,500 **Total Current Assets** \$20,046,108 \$17,782,889 -11% (\$2,263,219) Noncurrent Assets Whose Use is Limited: В. \$2,962,495 -7% 1 Held by Trustee \$3,181,515 (\$219,020)2 Board Designated for Capital Acquisition \$0 \$0 \$0 0% Funds Held in Escrow \$1,439,934 \$1,439,934 0% 3 \$0 Other Noncurrent Assets Whose Use is Limited \$2,159,487 \$2,062,261 (\$97,226)-5% **Total Noncurrent Assets Whose Use is** Limited: \$6,780,936 -5% \$6,464,690 (\$316,246) Interest in Net Assets of Foundation \$0 0% 5 \$0 6 Long Term Investments \$418,008 \$461,907 \$43,899 11% \$239,235 9% 7 Other Noncurrent Assets \$2,628,082 \$2,867,317 C. **Net Fixed Assets:** Property, Plant and Equipment \$120,610,311 \$121,167,275 \$556,964 0% 1 \$0 2 Less: Accumulated Depreciation \$78,353,873 \$4,092,381 \$82,446,254 Property, Plant and Equipment, Net \$42,256,438 \$38,721,021 (\$3,535,417) -8% Construction in Progress \$109,031 \$150,394 \$41,363 38% **Total Net Fixed Assets** \$42,365,469 \$38,871,415 (\$3,494,054)-8% **Total Assets** \$72,238,603 \$66,448,218 (\$5,790,385) -8%

#### WINDHAM COMMUNITY MEMORIAL HOSPITAL **TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2015** REPORT 300 - PARENT CORPORATION CONSOLIDATED BALANCE SHEET INFORMATION (1) (2) (3) (4) FY 2014 FY 2015 AMOUNT LINE DESCRIPTION ACTUAL ACTUAL DIFFERENCE DIFFERENCE LIABILITIES AND NET ASSETS II. A. **Current Liabilities:** 95% Accounts Payable and Accrued Expenses \$3,294,083 \$6,424,553 \$3,130,470 2 Salaries, Wages and Payroll Taxes \$2,298,079 \$2,284,567 (\$13,512) -1% Due To Third Party Payers -18% 3 \$3,379,397 \$2,772,561 (\$606,836)\$2,372,022 60% 4 Due To Affiliates \$3,926,518 \$6,298,540 5 Current Portion of Long Term Debt \$4,421,510 \$4,449,224 \$27,714 1% 6 Current Portion of Notes Payable \$0 \$0 \$0 0% 7 Other Current Liabilities \$1,500,909 \$1,597,783 \$96,874 6% **Total Current Liabilities** 27% \$18,820,496 \$23,827,228 \$5,006,732 В. Long Term Debt: 1 Bonds Payable (Net of Current Portion) \$31,550,036 \$31,165,811 (\$384,225)-1% Notes Payable (Net of Current Portion) \$0 0% \$31.550.036 \$31,165,811 -1% **Total Long Term Debt** (\$384,225)3 Accrued Pension Liability \$42.664.520 \$47,069,447 \$4.404.927 10% 10% Other Long Term Liabilities \$12,411,480 \$13,629,270 \$1,217,790 **Total Long Term Liabilities** \$86,626,036 \$91,864,528 \$5,238,492 6% Interest in Net Assets of Affiliates or Joint 0% 5 \$0 \$0 \$0 Ventures C Net Assets: Unrestricted Net Assets or Equity (\$39,450,280)(\$55,316,980) (\$15,866,700) 40% 1 2 3% Temporarily Restricted Net Assets \$1,876,620 \$1,935,277 \$58,657 Permanently Restricted Net Assets \$4,365,731 \$4,138,165 (\$227,566)-5% **Total Net Assets** (\$33,207,929) (\$49,243,538) (\$16,035,609) 48% **Total Liabilities and Net Assets** -8% \$72,238,603 \$66,448,218 (\$5,790,385)

	TWELVE M	ONTHS ACTUAL FI	LING		
	F	ISCAL YEAR 2015			
	REPORT 350 - PARENT CORPORATION CON	SOLIDATED STATE	MENT OF OPERA	TIONS INFORMATION	ON
(1) <u>LINE</u>	(2)  DESCRIPTION	(3) FY 2014 <u>ACTUAL</u>	(4) FY 2015 <u>ACTUAL</u>	(5) AMOUNT <u>DIFFERENCE</u>	(6) % <u>DIFFERENCE</u>
A.	Operating Revenue:				
1	Total Gross Patient Revenue	\$198,464,791	\$196,286,597	(\$2,178,194)	-1%
2	Less: Allowances	\$113,778,465	\$112,015,902	(\$1,762,563)	-2%
3	Less: Charity Care	\$2,630,961	\$1,994,173	(\$636,788)	-24%
4	Less: Other Deductions	\$0	\$0	\$0	0%
	Total Net Patient Revenue	\$82,055,365	\$82,276,522	\$221,157	0%
5	Provision for Bad Debts  Net Patient Service Revenue less provision for bad debts	\$4,548,371 <b>\$77,506,994</b>	\$4,675,102 <b>\$77,601,420</b>	\$126,731 <b>\$94,426</b>	3% <b>0</b> %
6	Other Operating Revenue	\$5,365,283	\$4,764,423	(\$600,860)	-11%
	Other Operating revenue	ψ5,505,205	ψ4,704,420	(ψοσο,σοσ)	-1170
7	Net Assets Released from Restrictions	\$126,404	\$0	(\$126,404)	-100%
	Total Operating Revenue	\$82,998,681	\$82,365,843	(\$632,838)	-1%
В.	Operating Expenses:				
1	Salaries and Wages	\$38,236,090	\$35,993,309	(\$2,242,781)	-6%
2	Fringe Benefits	\$9,508,077	\$10,834,809	\$1,326,732	14%
3	Physicians Fees	\$1,467,218	\$2,627,350	\$1,160,132	79%
4	Supplies and Drugs	\$7,523,986	\$7,734,480	\$210,494	3%
5	Depreciation and Amortization	\$4,216,020	\$4,243,315	\$27,295	1%
6	Bad Debts	\$0	\$0	\$0	0%
7	Interest Expense	\$1,430,212	\$1,698,978	\$268,766	19%
8	Malpractice Insurance Cost	\$321,649	\$343,860	\$22,211	7%
9	Other Operating Expenses	\$24,089,599	\$23,285,423	(\$804,176)	-3%
	Total Operating Expenses	\$86,792,851	\$86,761,524	(\$31,327)	0%
	Income/(Loss) From Operations	(\$3,794,170)	(\$4,395,681)	(\$601,511)	16%
C.	Non-Operating Revenue:				
1	Income from Investments	\$19,814	\$116,996	\$97,182	490%
2	Gifts, Contributions and Donations	\$170,626	\$96,770	(\$73,856)	-43%
3	Other Non-Operating Gains/(Losses)	(\$961,845)	(\$1,363,155)	(\$401,310)	42%
	Total Non-Operating Revenue	(\$771,405)	(\$1,149,389)	(\$377,984)	49%
	Excess/(Deficiency) of Revenue Over Expenses				
	(Before Other Adjustments)	(\$4,565,575)	(\$5,545,070)	(\$979,495)	21%
	Other Adjustments:				
	Unrealized Gains/(Losses)	\$32,396	(\$7,589)	(\$39,985)	-123%
	All Other Adjustments	\$0	\$0	\$0	0%
	Total Other Adjustments	\$32,396	(\$7,589)	(\$39,985)	-123%
	Excess/(Deficiency) of Revenue Over Expenses	(\$4,533,179)	(\$5,552,659)	(\$1,019,480)	22%

	WINDHAM COMMUNITY M	EMORIAL HOSPITAL							
	TWELVE MONTHS A	ACTUAL FILING							
	FISCAL YEA	AR 2015							
REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS									
(1)	(2)	(3)	(4)	(5)					
		ACTUAL	ACTUAL	ACTUAL					
<u>LINE</u>	DESCRIPTION	FY 2013	FY 2014	<u>FY 2015</u>					
A.	Parent Corporation Statement of Operations Summary								
1	Net Patient Revenue	\$76,714,489	\$77,506,994	\$77,601,420					
2	Other Operating Revenue	5,866,110	5,491,687	4,764,423					
3	Total Operating Revenue	\$82,580,599	\$82,998,681	\$82,365,843					
4	Total Operating Expenses	91,367,918	86,792,851	86,761,524					
5	Income/(Loss) From Operations	(\$8,787,319)	(\$3,794,170)	(\$4,395,681)					
6	Total Non-Operating Revenue	1,568,775	(739,009)	(1,156,978					
7	Excess/(Deficiency) of Revenue Over Expenses	(\$7,218,544)	(\$4,533,179)	(\$5,552,659)					
В.	Parent Corporation Profitability Summary								
1	Parent Corporation Operating Margin	-10.44%	-4.61%	-5.41%					
2	Parent Corporation Non-Operating Margin	1.86%	-0.90%	-1.42%					
3	Parent Corporation Total Margin	-8.58%	-5.51%	-6.84%					
4	Income/(Loss) From Operations	(\$8,787,319)	(\$3,794,170)	(\$4,395,681					
5	Total Operating Revenue	\$82,580,599	\$82,998,681	\$82,365,843					
6	Total Non-Operating Revenue	\$1,568,775	(\$739,009)	(\$1,156,978					
7	Total Revenue	\$84,149,374	\$82,259,672	\$81,208,865					
8	Excess/(Deficiency) of Revenue Over Expenses	(\$7,218,544)	(\$4,533,179)	(\$5,552,659					
C.	Parent Corporation Net Assets Summary								
1	Parent Corporation Unrestricted Net Assets	(\$13,430,049)	(\$39,450,280)	(\$55,316,980					
2	Parent Corporation Total Net Assets	(\$7,449,457)	(\$33,207,929)	(\$49,243,538					
3	Parent Corporation Change in Total Net Assets	\$35,073,490	(\$25,758,472)	(\$16,035,609					
4	Parent Corporation Change in Total Net Assets %	17.5%	345.8%	48.3%					

	WINDHAM COMMUNITY	MEMORIAL HOSPITAL		
	TWELVE MONTHS	ACTUAL FILING		
	FISCAL YE	AR 2015		
	REPORT 385 - PARENT CORPORATION COM	ISOLIDATED FINANCIA	L DATA ANALYSIS	
				I
(1)	(2)	(2) (3) (4)		(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2013	FY 2014	FY 2015
D.	Liquidity Measures Summary			
1	Current Ratio	0.90	1.07	0.75
2	Total Current Assets	\$26,728,598	\$20,046,108	\$17,782,889
3	Total Current Liabilities	\$29,842,262	\$18,820,496	\$23,827,228
4	Days Cash on Hand	32	30	23
5	Cash and Cash Equivalents	\$7,575,725	\$6,754,329	\$5,138,008
6	Short Term Investments	\$0	\$0	\$0
7	Total Cash and Short Term Investments	\$7,575,725	\$6,754,329	\$5,138,008
8	Total Operating Expenses	\$91,367,918	\$86,792,851	\$86,761,524
9	Depreciation Expense	\$4,154,949	\$4,216,020	\$4,243,315
10	Operating Expenses less Depreciation Expense	\$87,212,969	\$82,576,831	\$82,518,209
11	Days Revenue in Patient Accounts Receivable	50	28	26
12	Net Patient Accounts Receivable	\$ 11,889,554	\$ 9,382,464	\$ 8,372,415
13	Due From Third Party Payers	\$0	\$0	\$0
14	Due To Third Party Payers	\$1,340,072	\$3,379,397	\$2,772,561
15	Total Net Patient Accounts Receivable and Third Party Payer Activity	\$ 10,549,482	\$ 6,003,067	\$ 5,599,854
16	Total Net Patient Revenue	\$76,714,489	\$77,506,994	\$77,601,420
17	Average Payment Period	125	83	105
18	Total Current Liabilities	\$29,842,262	\$18,820,496	\$23,827,228
19	Total Operating Expenses	\$91,367,918	\$86,792,851	\$86,761,524
20	Depreciation Expense	\$4,154,949	\$4,216,020	\$4,243,315
20	Total Operating Expenses less Depreciation Expense	\$87,212,969	\$82,576,831	\$82,518,209
	I .	1		

	WINDHAM COMMUNITY ME	MORIAL HOSPITAL		
	TWELVE MONTHS AG	CTUAL FILING		
	FISCAL YEAR	R 2015		
	REPORT 385 - PARENT CORPORATION CONSC	OLIDATED FINANCIAL D	DATA ANALYSIS	
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
<u>LINE</u>	DESCRIPTION	FY 2013	FY 2014	FY 2015
E.	Solvency Measures Summary			
1	Equity Financing Ratio	(9.3)	(46.0)	(74.1)
2	Total Net Assets	(\$7,449,457)	(\$33,207,929)	(\$49,243,538)
3	Total Assets	\$80,149,109	\$72,238,603	\$66,448,218
4	Cash Flow to Total Debt Ratio	(6.2)	(0.6)	(2.4)
5	Excess/(Deficiency) of Revenues Over Expenses	(\$7,218,544)	(\$4,533,179)	(\$5,552,659)
6	Depreciation Expense	\$4,154,949	\$4,216,020	\$4,243,315
7	Excess of Revenues Over Expenses and Depreciation Expense	(\$3,063,595)	(\$317,159)	(\$1,309,344)
8	Total Current Liabilities	\$29,842,262	\$18,820,496	\$23,827,228
9	Total Long Term Debt	\$19,355,130	\$31,550,036	\$31,165,811
10	Total Current Liabilities and Total Long Term Debt	\$49,197,392	\$50,370,532	\$54,993,039
11	Long Term Debt to Capitalization Ratio	162.6	(1,903.0)	(172.4)
12	Total Long Term Debt	\$19,355,130	\$31,550,036	\$31,165,811
13	Total Net Assets	(\$7,449,457)	(\$33,207,929)	(\$49,243,538)
14	Total Long Term Debt and Total Net Assets	\$11,905,673	(\$1,657,893)	(\$18,077,727)

	WINDHAM COMMUNITY MEMORIAL HOSPITAL							
		TWELVE MONTHS ACTUAL FILING						
				FISCAL YEAR 2015				
			REPORT 40		PATIENT BED UTI		PARTMENT	
					_	-		
(1)	(2)	(3)	(3a)	(3b)	(4)	(5)	(6)	(7)
	, ,	` '	` ′	` ,	` '	` '	OCCUPANCY	OCCUPANCY
		PATIENT	DISCHARGES OR	ADMISSIONS	STAFFED	AVAILABLE	OF STAFFED	OF AVAILABLE
LINE	DESCRIPTION	DAYS	CU/CCU # PATIENT		BEDS (A)	BEDS	BEDS (A)	BEDS
1	Adult Medical/Surgical	7,920	2,455	2,504	53	104	40.9%	20.9%
2	ICU/CCU (Excludes Neonatal ICU)	3,182	604	0	12	12	72.6%	72.6%
	Develoption Appendix 47						0.00/	0.00/
<u>3</u>	Psychiatric: Ages 0 to 17	0		0	0	0	0.0% 0.0%	0.0%
4	Psychiatric: Ages 18+ TOTAL PSYCHIATRIC	0		0	0	0	0.0%	0.0%
	TOTAL POTUNIATRIC	U	U	U	U	U	0.0%	0.0%
5	Rehabilitation	0	0	0	0	0	0.0%	0.0%
	TRETIADIIIIALIOTI	0	U	U	U	U	0.070	0.070
6	Maternity	589	234	233	14	14	11.5%	11.5%
							111070	
7	Newborn	523	212	211	8	14	17.9%	10.2%
8	Neonatal ICU	0	0	0	0	0	0.0%	0.0%
9	Pediatric	0	0	0	0	0	0.0%	0.0%
40	0.0						0.00/	2.20/
10	Other	0	0	0	0	0	0.0%	0.0%
	TOTAL EXCLUDING NEWBORN	11.691	2.689	2.737	79	130	40.5%	24.6%
	TOTAL EXCLUDING NEWBORN	11,091	2,009	2,131	19	130	40.5 /6	24.0 /
	TOTAL INPATIENT BED UTILIZATION	12,214	2,901	2,948	87	144	38.5%	23.2%
	TOTAL INTATIENT BED OTICIZATION	12,217	2,301	2,340	07		30.370	20.2 /0
	TOTAL INPATIENT REPORTED YEAR	12,214	2,901	2,948	87	144	38.5%	23.2%
	TOTAL INPATIENT PRIOR YEAR	13,225		3,493	87	144	41.6%	25.2%
	DIFFERENCE #: REPORTED VS. PRIOR YEAR	-1,011	-526	-545	0	0	-3.2%	-1.9%
		,-			-	-		
	DIFFERENCE %: REPORTED VS. PRIOR YEAR	-8%	-15%	-16%	0%	0%	-8%	-8%
	Total Licensed Beds and Bassinets	144						
(A) T	his number may not exceed the number of availa	ble beds for eac	h department or in t	otal.				
Note	: Total discharges do not include ICU/CCU patien	ts.						

	WINDHAM CO	MMUNITY MEMORIA	L HOSPITAL							
		MONTHS ACTUAL I	FILING							
	FISCAL YEAR 2015 REPORT 450 - HOSPITAL INPATIENT AND OUTPATIENT OTHER SERVICES UTILIZATION AND FTES									
	REPORT 450 - HOSPITAL INPATIENT AN	ID OUTPATIENT OTH	IER SERVICES UTIL	ZATION AND FTES	<b>)</b>					
(4)	(2)	(2)	(4)	(5)	(G)					
(1)	(2)	(3)	(4)	(5)	(6)					
		ACTUAL	ACTUAL	AMOUNT	%					
LINE	DESCRIPTION	FY 2014	FY 2015	DIFFERENCE	DIFFERENCE					
LINE	DEGOKII FION	112014	112013	DITTERENCE	DITTERENCE					
A.	CT Scans (A)									
1	Inpatient Scans	1,895	1,789	-106	-6%					
	Outpatient Scans (Excluding Emergency Department	.,000	.,. 00		• , ,					
2	Scans)	3,631	3,641	10	0%					
3	Emergency Department Scans	4,266	4,863	597	14%					
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%					
	Total CT Scans	9,792	10,293	501	5%					
B.	MRI Scans (A)									
1	Inpatient Scans	364	303	-61	-17%					
	Outpatient Scans (Excluding Emergency Department									
	Scans)	3,627	3,152	-475	-13%					
3	Emergency Department Scans	90	76	-14	-16%					
4	Other Non-Hospital Providers' Scans (A)  Total MRI Scans	0	0	0	0%					
	I OLAI MIKI SCANS	4,081	3,531	-550	-13%					
	DET Coope (A)									
	PET Scans (A)	0	0	0	00/					
	Inpatient Scans Outpatient Scans (Excluding Emergency Department	U	0	0	0%					
	Scans)	0	0	0	0%					
	Emergency Department Scans	0		0						
	Other Non-Hospital Providers' Scans (A)	0	0	0						
· ·	Total PET Scans	0	0	0	0%					
					570					
D.	PET/CT Scans (A)									
1	Inpatient Scans	0	0	0	0%					
	Outpatient Scans (Excluding Emergency Department									
2	Scans)	111	123	12	11%					
	Emergency Department Scans	0	0	0	0%					
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%					
	Total PET/CT Scans	111	123	12	11%					
	(A) If the Hospital is not the primary provider of thes	se scans, the Hospita	al must obtain the fis	cal year						
	volume of each of these types of scans from the	primary provider of	the scans.		T					
-	Lincov Appalayatov Dropoduvos									
Ε.	Linear Accelerator Procedures	0	0	0	00/					
2	Inpatient Procedures Outpatient Procedures	0	0	0	0% 0%					
	Total Linear Accelerator Procedures	0	0	0						
	Total Ellied Accelerator Frocedures	0	0		0 /0					
F.	Cardiac Catheterization Procedures									
	Inpatient Procedures	0	0	0	0%					
	Outpatient Procedures	0	0	0						
	Total Cardiac Catheterization Procedures	0	0	0						
			-							
G.	Cardiac Angioplasty Procedures									
1	Primary Procedures	0	0	0	0%					
2	Elective Procedures	0		0						
	Total Cardiac Angioplasty Procedures	0	0	0	0%					
	Electrophysiology Studies									
	Inpatient Studies	0	0	0	0%					
2	Outpatient Studies	0	0	0						
	Total Electrophysiology Studies	0	0	0	0%					
	Councied Dress dones									
	Surgical Procedures	000	71-	001	0.404					
1	Inpatient Surgical Procedures	939	715	-224	-24%					
2	Outpatient Surgical Procedures  Total Surgical Procedures	5,411 <b>6,350</b>	2,066 <b>2,781</b>	-3,345 <b>-3,569</b>						
	Total Salgical Flocedules	0,350	2,701	-3,369	-5676					
J.	Endoscopy Procedures									
J.	= 1140000py 1 10000dulb3				l					

#### WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2015** REPORT 450 - HOSPITAL INPATIENT AND OUTPATIENT OTHER SERVICES UTILIZATION AND FTES (1) (2) (3) (4) (5) (6) ACTUAL ACTUAL AMOUNT % DESCRIPTION LINE FY 2014 FY 2015 DIFFERENCE DIFFERENCE Inpatient Endoscopy Procedures 198 236 38 19% 3.709 2 3,529 180 Outpatient Endoscopy Procedures 5% Total Endoscopy Procedures 3,727 3,945 218 6% **Hospital Emergency Room Visits** K. 1 Emergency Room Visits: Treated and Admitted 2,489 2,359 -130 -5% 30,161 2 Emergency Room Visits: Treated and Discharged 30.527 -366 -1% Total Emergency Room Visits 33,016 32,520 -496 -2% **Hospital Clinic Visits** 1 Substance Abuse Treatment Clinic Visits 0 0 0 0% 0 0 0 0% 2 Dental Clinic Visits 3 Psychiatric Clinic Visits 0 0 0 0% 0 4 Medical Clinic Visits 0 0 0% 5 Medical Clinic Visits - Pediatric Clinic 0 0 0 0% Medical Clinic Visits - Urgent Care Clinic 0 0 0 0% 6 7 Medical Clinic Visits - Family Practice Clinic 0 0 0 0% 8 Medical Clinic Visits - Other Medical Clinics 1 472 1.564 92 6% 9 Specialty Clinic Visits 0 0 0 0% 10 Specialty Clinic Visits - Cardiac Clinic 0 0 0 0% 11 Specialty Clinic Visits - Chronic Pain Clinic 478 690 212 44% 12 Specialty Clinic Visits - OB-GYN Clinic 1,270 1,818 548 43% 13 Specialty Clinic Visits - Other Speciality Clinics 0% n 0 0 Total Hospital Clinic Visits 3,220 4,072 852 26% М. Other Hospital Outpatient Visits -7% Rehabilitation (PT/OT/ST) 23,394 21,851 -1,543 1 20% 2 Cardiac Rehabilitation 2,004 1.608 396 3 Chemotherapy 270 387 117 43% 4 Gastroenterology 286 301 5% 15 5 Other Outpatient Visits 49,618 45,099 -4,519 -9% Total Other Hospital Outpatient Visits 75,572 69,246 -6,326 -8% Hospital Full Time Equivalent Employees N. Total Nursing FTEs 147.0 143.5 -3.5 -2% 2 Total Physician FTEs 9.8 8.0 -1.8 -18% Total Non-Nursing and Non-Physician FTEs 3 344.2 326.2 -18.0 -5% Total Hospital Full Time Equivalent Employees 501.0 477.7 -23.3 -5%

	WINDHAM COMMUNIT	Y MEMORIAL HO	SPITAL		
	TWELVE MONTH		IG		
		EAR 2015			
RE	PORT 485 - HOSPITAL OUTPATIENT SURGICAL, ENDO	SCOPY AND EM	ERGENCY RO	OM SERVICES E	BY LOCATION
(1)	(2)	(3)	(4)	(5)	(6)
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2014	<u>FY 2015</u>	DIFFERENCE	DIFFERENCE
Α.	Outpatient Surgical Procedures				
1	Windham Hospital	5,411	2,066	-3,345	
	Total Outpatient Surgical Procedures(A)	5,411	2,066	-3,345	-62%
В.	Outpatient Endoscopy Procedures				
1	Windham Hospital	3,529	3,709	180	5%
	Total Outpatient Endoscopy Procedures(B)	3,529	3,709	180	5%
C.	Outpatient Hospital Emergency Room Visits				
1	Windham Hospital	30.527	30.161	-366	-1%
	Total Outpatient Hospital Emergency Room Visits(C)	30,527	30,161	-366	-1%
	(A) Must agree with Total Outpatient Surgical Procedure	es on Report 450	)		
	(A) must agree with rotal outpution outgoal rrootation	on Report 400	·•		
	(B) Must agree with Total Outpatient Endoscopy Proced	lures on Report	450.		
	(C) Must agree with Emergency Room Visits Treated an	d Discharged or	Report 450.	Ī	T

### WINDHAM COMMUNITY MEMORIAL HOSPITAL

# TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2015

## REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2014	FY 2015	DIFFERENCE	DIFFERENCE
I.	DATA BY MAJOR PAYER CATEGORY				
A.	<u>MEDICARE</u>				
	MEDICARE INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$35,722,132	\$33,527,360	(\$2,194,772)	-6%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$21,534,421	\$21,716,341	\$181,920	19
3	INPATIENT PAYMENTS / INPATIENT CHARGES	60.28%	64.77%	4.49%	79
4	DISCHARGES	1,754	1,672	(82)	-5%
5	CASE MIX INDEX (CMI)	1.43212	1.41583	(0.01629)	-19
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	2,511.93848	2,367.26776	(144.67072)	-6%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$8,572.83	\$9,173.59	\$600.76	79
8	PATIENT DAYS	8,051	7,809	(242)	-3%
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,674.75	\$2,780.94	\$106.19	49
10	AVERAGE LENGTH OF STAY	4.6	4.7	0.1	29
	MEDICARE OUTPATIENT				
11	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$45,653,298	\$48,764,507	\$3,111,209	7%
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$10,826,830	\$11,848,586	\$1,021,756	9%
13	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	23.72%	24.30%	0.58%	29
14	OUTPATIENT CHARGES / INPATIENT CHARGES	127.80%	145.45%	17.65%	149
15	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	2,241.63229	2,431.87223	190.23994	89
16	OUTPATIENT ACCRUED PAYMENTS / OPED	\$4,829.89	\$4,872.21	\$42.32	19
	MEDICARE TOTALS (INPATIENT + OUTPATIENT)				
17	TOTAL ACCRUED CHARGES	\$81,375,430	\$82,291,867	\$916,437	1%
18	TOTAL ACCRUED PAYMENTS	\$32,361,251	\$33,564,927	\$1,203,676	49
19	TOTAL ALLOWANCES	\$49,014,179	\$48,726,940	(\$287,239)	-19

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#### I WELVE WONTHS ACTUAL FILING

#### WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2015

## REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2014	FY 2015	DIFFERENCE	DIFFERENCE
В.	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)				
	NON-GOVERNMENT INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$10,684,859	\$7,788,735	(\$2,896,124)	-27%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$6,965,297	\$5,437,065	(\$1,528,232)	-22%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	65.19%	69.81%	4.62%	7%
4	DISCHARGES	824	559	(265)	-32%
5	CASE MIX INDEX (CMI)	1.01016	1.05813	0.04797	5%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	832.37184	591.49467	(240.87717)	-29%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$8,368.01	\$9,192.08	\$824.07	10%
8	MEDICARE - NON-GOVERNMENT IP PMT / CMAD	\$204.82	(\$18.49)	(\$223.31)	-109%
9	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$170,485	(\$10,936)	(\$181,421)	-106%
10	PATIENT DAYS	2,494	1,980	(514)	-21%
11	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,792.82	\$2,745.99	(\$46.83)	-2%
12	AVERAGE LENGTH OF STAY	3.0	3.5	0.5	17%
	NON-GOVERNMENT OUTPATIENT				
13	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$58,530,701	\$54,381,095	(\$4,149,606)	-7%
14	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$26,310,489	\$27,983,868	\$1,673,379	6%
15	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	44.95%	51.46%	6.51%	14%
16	OUTPATIENT CHARGES / INPATIENT CHARGES	547.79%	698.20%	150.41%	27%
17	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	4,513.79823	3,902.94857	(610.84966)	-14%
18	OUTPATIENT ACCRUED PAYMENTS / OPED	\$5,828.90	\$7,169.93	\$1,341.03	23%
19	MEDICARE- NON-GOVERNMENT OP PMT / OPED	(\$999.02)	(\$2,297.72)	(\$1,298.71)	130%
20	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	(\$4,509,355)	(\$8,967,893)	(\$4,458,538)	99%
	NON-GOVERNMENT TOTALS (INPATIENT + OUTPATIENT)				
21	TOTAL ACCRUED CHARGES	\$69,215,560	\$62,169,830	(\$7,045,730)	-10%
22	TOTAL ACCRUED PAYMENTS	\$33,275,786	\$33,420,933	\$145,147	0%
23	TOTAL ALLOWANCES	\$35,939,774	\$28,748,897	(\$7,190,877)	-20%
24	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	(\$4,338,870)	(\$8,978,829)	(\$4,639,959)	107%
	NON-GOVERNMENT CONTRACTUAL ALLOWANCES (NGCA) DATA				
25	ACCRUED CHARGES ASSOCIATED WITH NGCA	\$59,140,229	\$52,910,924	(\$6,229,305)	-11%
26	ACCRUED PAYMENTS ASSOCIATED WITH NGCA	\$33,167,125	\$33,320,156	\$153,031	0%
	(PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)				
27	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$25,973,104	\$19,590,768	(\$6,382,336)	-25%
28	TOTAL ACTUAL DISCOUNT PERCENTAGE	43.92%	37.03%	-6.89%	

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### WINDHAM COMMUNITY MEMORIAL HOSPITAL **TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2015** REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS **ACTUAL ACTUAL AMOUNT** % LINE DESCRIPTION DIFFERENCE **DIFFERENCE** FY 2014 FY 2015 C. UNINSURED **UNINSURED INPATIENT** \$540.965 \$682,220 \$141.255 26% INPATIENT ACCRUED CHARGES 2 INPATIENT ACCRUED PAYMENTS (IP PMT) \$15,509 \$17,775 \$2,266 15% INPATIENT PAYMENTS / INPATIENT CHARGES 2.87% 2.61% -0.26% -9% 3 4 DISCHARGES 37 (11) -30% 26 5 CASE MIX INDEX (CMI) 1.05609 1.06321 0.00712 1% -29% 6 CASE MIX ADJUSTED DISCHARGES (CMAD) 39.07533 27.64346 (11.43187)62% INPATIENT ACCRUED PAYMENT / CMAD \$396.90 \$643.01 \$246.11 7 8 NON-GOVERNMENT - UNINSURED IP PMT / CMAD \$7,971.11 \$8,549.07 \$577.96 7% 9 MEDICARE - UNINSURED IP PMT / CMAD \$8,175,93 \$8.530.58 \$354.65 4% (\$83,662) -26% INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT \$319,477 \$235,815 10 PATIENT DAYS 185% 11 115 328 213 12 INPATIENT ACCRUED PAYMENT / PATIENT DAY \$134.86 (\$80.67) -60% \$54.19 AVERAGE LENGTH OF STAY 3.1 12.6 9.5 306% UNINSURED OUTPATIENT \$3,764,363 -15% 14 OUTPATIENT ACCRUED CHARGES (OP CHGS) \$3,214,853 (\$549,510) 15 OUTPATIENT ACCRUED PAYMENTS (OP PMT) \$93,152 \$85,585 (\$7,567)-8% 16 OUTPATIENT PAYMENTS / OUTPATIENT CHARGES 2.47% 2.66% 0.19% 8% -32% 17 OUTPATIENT CHARGES / INPATIENT CHARGES 695.86% 471 23% -224 63% 18 OUTPATIENT EQUIVALENT DISCHARGES (OPED) 257.46847 122.52086 (134.94761)-52% 19 OUTPATIENT ACCRUED PAYMENTS / OPED \$361.80 \$698.53 \$336.73 93% 18% 20 NON-GOVERNMENT - UNINSURED OP PMT / OPED \$5,467.10 \$6,471.40 \$1,004.29 21 MEDICARE - UNINSURED OP PMT / OPED \$4,468.09 \$4,173.67 (\$294.41) -7% 22 OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT \$1,150,392 \$511,362 (\$639,030)-56% UNINSURED TOTALS (INPATIENT AND OUTPATIENT) \$3,897,073 23 TOTAL ACCRUED CHARGES -9% \$4.305.328 (\$408,255) TOTAL ACCRUED PAYMENTS (\$5,301) -5% 24 \$108.661 \$103.360 25 TOTAL ALLOWANCES \$4,196,667 \$3,793,713 (\$402,954) -10% TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT \$1,469,869 \$747,177 (\$722,692) 26 -49%

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### TWEEVE MONTHS ACTUAL TILING

# WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2015

## REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2014	FY 2015	DIFFERENCE	DIFFERENCE
D.	STATE OF CONNECTICUT MEDICAID				
	MEDICAID INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$9,098,596	\$9,198,117	\$99,521	19
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$3,408,843	\$3,515,603	\$106,760	39
3	INPATIENT PAYMENTS / INPATIENT CHARGES	37.47%	38.22%	0.76%	2%
4	DISCHARGES	826	637	(189)	-23%
5	CASE MIX INDEX (CMI)	0.99155	1.00946	0.01791	29
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	819.02030	643.02602	(175.99428)	-21%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$4,162.10	\$5,467.28	\$1,305.18	31%
8	NON-GOVERNMENT - MEDICAID IP PMT / CMAD	\$4,205.91	\$3,724.80	(\$481.11)	-11%
9	MEDICARE - MEDICAID IP PMT / CMAD	\$4,410.73	\$3,706.31	(\$704.42)	-16%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$3,612,479	\$2,383,253	(\$1,229,225)	-34%
11	PATIENT DAYS	2,594	2,324	(270)	-10%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,314.13	\$1,512.74	\$198.61	15%
13	AVERAGE LENGTH OF STAY	3.1	3.6	0.5	16%
	MEDICAID OUTPATIENT				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$37,603,089	\$41,189,359	\$3,586,270	10%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$8,071,025	\$8,669,686	\$598,661	7%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	21.46%	21.05%	-0.42%	-2%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	413.28%	447.80%	34.52%	8%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	3,413.73015	2,852.49923	(561.23092)	-16%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$2,364.28	\$3,039.33	\$675.05	29%
20	NON-GOVERNMENT - MEDICAID OP PMT / OPED	\$3,464.62	\$4,130.60	\$665.98	19%
21	MEDICARE - MEDICAID OP PMT / OPED	\$2,465.60	\$1,832.88	(\$632.73)	-26%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$8,416,905	\$5,228,282	(\$3,188,623)	-38%
	MEDICAID TOTALS (INPATIENT + OUTPATIENT)				
23	TOTAL ACCRUED CHARGES	\$46,701,685	\$50,387,476	\$3,685,791	89
24	TOTAL ACCRUED PAYMENTS	\$11,479,868	\$12,185,289	\$705,421	69
25	TOTAL ALLOWANCES	\$35,221,817	\$38,202,187	\$2,980,370	8%

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## WINDHAM COMMUNITY MEMORIAL HOSPITAL

## TWELVE MONTHS ACTUAL FILING

	I WELVE MONTHS AC						
	REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT						
	AND BASELINE UNDERPAYMENT DA						
		ACTUAL	ACTUAL	AMOUNT	%		
LINE	DESCRIPTION	FY 2014	FY 2015	DIFFERENCE	DIFFERENCE		
E.	OTHER MEDICAL ASSISTANCE (O.M.A.)						
	OTHER MEDICAL ASSISTANCE INPATIENT						
1	INPATIENT ACCRUED CHARGES	\$256,636	\$244,844	(\$11,792)	-5%		
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$175,065	\$159,612	(\$15,453)	-9%		
3	INPATIENT PAYMENTS / INPATIENT CHARGES	68.22%	65.19%	-3.03%	-4%		
4	DISCHARGES	10	17	7	70%		
5	CASE MIX INDEX (CMI)	1.68189	1.08072	(0.60117)	-36%		
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	16.81890	18.37224	1.55334	9%		
7	INPATIENT ACCRUED PAYMENT / CMAD	\$10,408.83	\$8,687.67	(\$1,721.15)	-17%		
8	NON-GOVERNMENT - O.M.A IP PMT / CMAD	(\$2,040.81)	\$504.41	\$2,545.22	-125%		
9	MEDICARE - O.M.A. IP PMT / CMAD	(\$1,836.00)	\$485.92	\$2,321.91	-126%		
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	(\$30,879)	\$8,927	\$39,807	-129%		
11	PATIENT DAYS	51	56	5	10%		
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$3,432.65	\$2,850.21	(\$582.43)	-17%		
13	AVERAGE LENGTH OF STAY	5.1	3.3	(1.8)	-35%		
	OTHER MEDICAL ASSISTANCE OUTPATIENT						
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$301,588	\$431,494	\$129,906	43%		
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$37,808	\$54,989	\$17,181	45%		
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	12.54%	12.74%	0.21%	2%		
17	OUTPATIENT CHARGES / INPATIENT CHARGES	117.52%	176.23%	58.72%	50%		
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	11.75159	29.95948	18.20789	155%		
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$3,217.27	\$1,835.45	(\$1,381.82)	-43%		
20	NON-GOVERNMENT - O.M.A OP PMT / CMAD	\$2,611.63	\$5,334.48	\$2,722.85	104%		
21	MEDICARE - O.M.A. OP PMT / CMAD	\$1,612.62	\$3,036.76	\$1,424.14	88%		
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$18,951	\$90,980	\$72,029	380%		
	OTHER MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTPATIE	NT)					
23	TOTAL ACCRUED CHARGES	\$558,224	\$676,338	\$118,114	21%		
24	TOTAL ACCRUED PAYMENTS	\$212,873	\$214,601	\$1,728	1%		
25	TOTAL ALLOWANCES	\$345,351	\$461,737	\$116,386	34%		
26	TOTAL OTHER MEDICAL ASSISTANCE UPPER LIMIT UNDERPAYMENT	(\$11,929)	\$99,907	\$111,836	-938%		
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	TWELVE MONTHS AC				
	FISCAL YEAR	R 2015			
	REPORT FORM 500 - CALCULATION C				
	AND BASELINE UNDERPAYMENT DA	TA: COMPARAT	IVE ANALYSI	S	
		ACTUAL	ACTUAL	AMOUNT	%
INE	DESCRIPTION	FY 2014	FY 2015	DIFFERENCE	DIFFERENCE
_					
F.	TOTAL MEDICAL ASSISTANCE (MEDICAID + OTHER MEDICA	AL ASSISTANCE	<u>)</u>		
	TOTAL MEDICAL ASSISTANCE INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$9.355.232	\$9,442,961	\$87,729	19
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$3,583,908	\$3,675,215	\$91,307	39
3	INPATIENT PAYMENTS / INPATIENT CHARGES	38.31%	38.92%	0.61%	20
4	DISCHARGES	836	654	(182)	-22
5	CASE MIX INDEX (CMI)	0.99981	1.01131	0.01150	1'
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	835.83920	661.39826	(174.44094)	-21
7	INPATIENT ACCRUED PAYMENT / CMAD	\$4,287.80	\$5,556.74	\$1,268.94	30
8	NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD	\$4,080.22	\$3,635.34	(\$444.87)	-11
9	MEDICARE - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD	\$4,285.03	\$3,616.85	(\$668.18)	-16°
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$3,581,599	\$2,392,181	(\$1,189,419)	-339
11	PATIENT DAYS	2,645	2,380	(265)	-10°
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,354.97	\$1,544.21	\$189.23	149
13	AVERAGE LENGTH OF STAY	3.2	3.6	0.5	15
	TOTAL MEDICAL ACCIDENCE CUITATIENT				
	TOTAL MEDICAL ASSISTANCE OUTPATIENT	207.004.077	<b></b>	00 740 470	
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$37,904,677	\$41,620,853	\$3,716,176	109
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$8,108,833	\$8,724,675	\$615,842	80
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	21.39%	20.96%	-0.43%	-2'
17	OUTPATIENT CHARGES / INPATIENT CHARGES	405.17%	440.76%	35.59%	9'
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	3,425.48174	2,882.45871	(543.02303)	-16
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$2,367.21	\$3,026.82	\$659.61	28
20	NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE OP PMT / OPED	\$3,461.69	\$4,143.11	\$681.42	201
21	MEDICARE - TOTAL MEDICAL ASSISTANCE OP PMT / OPED	\$2,462.68	\$1,845.39	(\$617.29)	-25
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$8,435,856	\$5,319,262	(\$3,116,594)	-37
	TOTAL MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTPATIE	NT)			
23	TOTAL ACCRUED CHARGES	\$47,259,909	\$51,063,814	\$3,803,905	80
24	TOTAL ACCRUED PAYMENTS	\$11,692,741	\$12,399,890	\$707,149	69
25	TOTAL ALLOWANCES	\$35,567,168	\$38,663,924	\$3,096,756	99

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TOTAL ACCRUED PAYMENTS

10 COST OF TOTAL MEDICAL ASSISTANCE

MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT

OFFIC	E OF HEALTH CARE ACCESS TWELVE	MONTHS ACTUAL	FILING		WINDHAM COMM
	WINDHAM COMMUNITY ME	MORIAL HOSP	ITAL		
	TWELVE MONTHS AC	TUAL FILING			
	FISCAL YEAR	2015			
	REPORT FORM 500 - CALCULATION O	F DSH UPPER I	PAYMENT LIM	IIT	
	AND BASELINE UNDERPAYMENT DAT	A: COMPARAT	IVE ANALYSI	S	
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2014	FY 2015	DIFFERENCE	DIFFERENCE
G.	CHAMPUS / TRICARE				
	CHAMPUS / TRICARE INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$95,255	\$191,428	\$96,173	101%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$48,921	\$61,777	\$12,856	26%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	51.36%	32.27%	-19.09%	-37%
4	DISCHARGES	13	16	3	23%
5	CASE MIX INDEX (CMI)	0.87679	0.93853	0.06174	7%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	11.39827	15.01648	3.61821	32%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$4,291.97	\$4,113.95	(\$178.02)	-4%
8	PATIENT DAYS	35	45	10	29%
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,397.74	\$1,372.82	(\$24.92)	-2%
10	AVERAGE LENGTH OF STAY	2.7	2.8	0.1	4%
	CHAMPUS / TRICARE OUTPATIENT				
11	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$518,638	\$569,658	\$51,020	10%
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$128,295	\$141,321	\$13,026	10%
	CHAMPUS / TRICARE TOTALS (INPATIENT + OUTPATIENT)				
13	TOTAL ACCRUED CHARGES	\$613,893	\$761,086	\$147,193	24%
14	TOTAL ACCRUED PAYMENTS	\$177,216	\$203,098	\$25,882	15%
15	TOTAL ALLOWANCES	\$436,677	\$557,988	\$121,311	28%
Н.	OTHER DATA				
1	OTHER OPERATING REVENUE	\$5,491,687	\$4,764,422	(\$727,265)	-13%
2	TOTAL OPERATING EXPENSES	\$86,792,851	\$86,761,524	(\$31,327)	0%
3	UCP DSH PAYMENTS (Gross DSH plus Upper Limit Adjustment)	\$0	\$0	\$0	0%
	COST OF UNCOMPENSATED CARE (BASELINE METHODOLOGY)				
4	CHARITY CARE (CHARGES)	\$2,523,150	\$1,994,173	(\$528,977)	-21%
5	BAD DEBTS (CHARGES)	\$4,656,180	\$4,675,102	\$18,922	0%
6	UNCOMPENSATED CARE (CHARGES)	\$7,179,330	\$6,669,275	(\$510,055)	-7%
7	COST OF UNCOMPENSATED CARE	\$2,860,753	\$2,740,779	(\$119,974)	-4%
	TOTAL MEDICAL ASSISTANCE UNDERPAYMENT (BASELINE METHODOL	OGY)			
8	TOTAL ACCRUED CHARGES	\$47,259,909	\$51,063,814	\$3,803,905	8%

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\$11,692,741

\$18,831,690

\$7,138,949

\$12,399,890

\$20,984,986

\$8,585,096

\$707,149

\$2,153,296

\$1,446,147

6%

11%

20%

3

4

7

UNINSURED

6 CHAMPUS / TRICARE

5 OTHER MEDICAL ASSISTANCE

TOTAL AVERAGE LENGTH OF STAY

MEDICAID

OFFIC	E OF HEALTH CARE ACCESS TW	ELVE MONTHS ACTUAL	FILING		WINDHAM COMM
	WINDHAM COMMUNITY	MEMORIAL HOSP	ITAL		
	TWELVE MONTHS	ACTUAL FILING			
	FISCAL YI	EAR 2015			
	REPORT FORM 500 - CALCULATIO	N OF DSH UPPER	PAYMENT LIN	IIT	
	AND BASELINE UNDERPAYMENT	DATA: COMPARAT	TIVE ANALYSI	S	
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2014	FY 2015	DIFFERENCE	DIFFERENCE
II.	AGGREGATE DATA				
A.	TOTALS - ALL PAYERS				
1	TOTAL INPATIENT CHARGES	\$55,857,478	\$50,950,484	(\$4,906,994)	-9%
2	TOTAL INPATIENT PAYMENTS	\$32,132,547	\$30,890,398	(\$1,242,149)	-4%
3	TOTAL INPATIENT PAYMENTS / CHARGES	57.53%	60.63%	3.10%	5%
4	TOTAL DISCHARGES	3,427	2,901	(526)	-15%
5	TOTAL CASE MIX INDEX	1.22310	1.25308	0.02998	2%
6	TOTAL CASE MIX ADJUSTED DISCHARGES	4,191.54779	3,635.17717	(556.37062)	-13%
7	TOTAL OUTPATIENT CHARGES	\$142,607,314	\$145,336,113	\$2,728,799	2%
8	OUTPATIENT CHARGES / INPATIENT CHARGES	255.31%	285.25%	29.94%	129
9	TOTAL OUTPATIENT PAYMENTS	\$45,374,447	\$48,698,450	\$3,324,003	79
10	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	31.82%	33.51%	1.69%	5%
11	TOTAL CHARGES	\$198,464,792	\$196,286,597	(\$2,178,195)	-19
	TOTAL PAYMENTS	\$77,506,994	\$79,588,848	\$2,081,854	3%
	TOTAL PAYMENTS / TOTAL CHARGES	39.05%	40.55%	1.49%	49
	PATIENT DAYS	13,225	12,214	(1,011)	-8%
В.	TOTALS - ALL GOVERNMENT PAYERS				
1	INPATIENT CHARGES	\$45,172,619	\$43,161,749	(\$2,010,870)	-4%
2	INPATIENT PAYMENTS	\$25,167,250	\$25,453,333	\$286,083	19
3	GOVT. INPATIENT PAYMENTS / CHARGES	55.71%	58.97%	3.26%	6%
4	DISCHARGES	2,603	2,342	(261)	-10%
5	CASE MIX INDEX	1.29050	1.29961	0.00911	19
6	CASE MIX ADJUSTED DISCHARGES	3,359.17595	3,043.68250	(315.49345)	-9%
7	OUTPATIENT CHARGES	\$84,076,613	\$90,955,018	\$6,878,405	89
8	OUTPATIENT CHARGES / INPATIENT CHARGES	186.12%	210.73%	24.61%	139
9	OUTPATIENT PAYMENTS	\$19,063,958	\$20,714,582	\$1,650,624	99
10	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	22.67%	22.77%	0.10%	09
11	TOTAL CHARGES	\$129,249,232	\$134,116,767	\$4,867,535	49
12	TOTAL PAYMENTS	\$44,231,208	\$46,167,915	\$1,936,707	49
13	TOTAL PAYMENTS / CHARGES	34.22%	34.42%	0.20%	19
	PATIENT DAYS	10,731	10,234	(497)	-5%
	TOTAL GOVERNMENT DEDUCTIONS	\$85,018,024	\$87,948,852	\$2,930,828	3%
	-	,,	. ,,	. , ,	
C.	AVERAGE LENGTH OF STAY				
1	MEDICARE	4.6	4.7	0.1	2%
2	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3.0	3.5	0.5	179

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	WINDHAM COMMUNITY ME	MORIAL HOSP	ITAL		
	TWELVE MONTHS AC	TUAL FILING			
	FISCAL YEAR	2015			
	REPORT FORM 500 - CALCULATION O	F DSH UPPER	PAYMENT LIN	NIT	
	AND BASELINE UNDERPAYMENT DAT				
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2014	FY 2015	DIFFERENCE	DIFFERENCE
LIIVE	<u>BECOKII HON</u>	112014	1 1 2010	DIFFERENCE	DIFFERENCE
III.	DATA USED IN BASELINE UNDERPAYMENT CALCULATION				
1	TOTAL CHARGES	\$198,464,792	\$196,286,597	(\$2,178,195)	-1%
2	TOTAL GOVERNMENT DEDUCTIONS	\$85,018,024	\$87,948,852	\$2,930,828	3%
	UNCOMPENSATED CARE	\$7,179,330	\$6,669,275	(\$510,055)	370
4	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$25,973,104	\$19,590,768	(\$6,382,336)	-25%
	EMPLOYEE SELF INSURANCE ALLOWANCE	\$1,211,925	\$1,412,528	\$200.603	17%
6	TOTAL ADJUSTMENTS	\$1,211,925	\$1,412,528	(\$3,760,960)	-3%
7	TOTAL ACCRUED PAYMENTS	\$79.082,363	\$80.665.174	\$1,582,765	-3%
	UCP DSH PAYMENTS. (Gross DSH+Upper Limit Adj OHCA Input)	\$79,002,409	\$80,003,174	\$1,382,765	0%
	NET REVENUE USED TO CALCULATE DSH FUTURE PYMNTS.	\$79,082,409	\$80,665,174	\$1,582,765	2%
				1 / /	
	RATIO OF NET REVENUE TO TOTAL CHARGES	0.3984707222	0.4109560980	0.0124853758	3%
	COST OF UNCOMPENSATED CARE	\$2,860,753	\$2,740,779	(\$119,974)	-4%
	MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT	\$7,138,949	\$8,585,096	\$1,446,147	20%
	PLUS OHCA ADJUSTMENT (OHCA INPUT)	\$0	\$0	\$0	0%
14	TOTAL COST OF UNCOMPENSATED CARE AND				
	MEDICAL ASSISTANCE UNDERPAYMENT	\$9,999,702	\$11,325,875	\$1,326,173	13%
n.,					
IV.	CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLO	<u>IGY)</u>			
	MEDICAID	\$8,416,905	\$5,228,282	(\$3,188,623)	-38%
2	OTHER MEDICAL ASSISTANCE	(\$11,929)	\$99,907	\$111,836	-938%
3	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$1,469,869	\$747,177	(\$722,692)	-49%
4	TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)	\$9,874,845	\$6,075,366	(\$3,799,479)	-38%
V.	DATA USED IN RECONCILIATIONS IN REPORTS 550 AND 600	<u>)</u>			
	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$2,679,529	\$2,488,854	(\$190,675)	-7.12%
	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED NET REVENUE	\$0	(\$1,986,848)	(\$1,986,848)	0.00%
3	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS	\$77,506,994	\$77,602,000	\$95,006	0.12%
4	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED GROSS REVENUE	\$0	\$0	\$0	0.00%
5	GROSS REVENUE FROM HOSP.AUDIT. FINANCIAL STATEMENTS	\$198,464,791	\$196,286,597	(\$2,178,194)	-1.10%
6	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED UNCOMP. CARE	\$0	\$0	\$0	0.00%
7	UNCOMP. CARE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS	\$7.179.332	\$6,669,275	(\$510,057)	-7.10%

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## WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING

### **FISCAL YEAR 2015**

## REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA

	BASELINE UNDERPAYMENT DATA					
(1)	(2)	(3)	(4)	(5)		
LINE	DESCRIPTION	ACTUAL <u>FY 2014</u>	ACTUAL FY 2015	AMOUNT <u>DIFFERENCE</u>		
I.	ACCRUED CHARGES AND PAYMENTS					
A.	INPATIENT ACCRUED CHARGES					
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$10,684,859	\$7,788,735	(\$2,896,124)		
	MEDICARE	\$35,722,132	33,527,360	(\$2,194,772)		
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	\$9,355,232 \$9,098,596	9,442,961 9,198,117	\$87,729 \$99,521		
	OTHER MEDICAL ASSISTANCE	\$256,636	244,844	(\$11,792)		
	CHAMPUS / TRICARE	\$95,255	191,428	\$96,173		
	UNINSURED (INCLUDED IN NON-GOVERNMENT) TOTAL INPATIENT GOVERNMENT CHARGES	\$540,965 <b>\$45,172,619</b>	682,220 \$43,161,749	\$141,255 (\$2,010,870)		
	TOTAL INPATIENT GOVERNMENT CHARGES  TOTAL INPATIENT CHARGES	\$55,857,478	\$50,950,484	(\$4,906,994)		
		, , ,	, , , , , , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
	OUTPATIENT ACCRUED CHARGES  NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	¢59,520,704	¢E4 204 00E	(\$4.140.606)		
	MEDICARE	\$58,530,701 \$45,653,298	\$54,381,095 48,764,507	(\$4,149,606) \$3,111,209		
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$37,904,677	41,620,853	\$3,716,176		
	MEDICALD OTHER MEDICAL ACCISTANCE	\$37,603,089	41,189,359	\$3,586,270		
	OTHER MEDICAL ASSISTANCE CHAMPUS / TRICARE	\$301,588 \$518,638	431,494 569.658	\$129,906 \$51,020		
	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$3,764,363	3,214,853	(\$549,510)		
	TOTAL OUTPATIENT GOVERNMENT CHARGES	\$84,076,613	\$90,955,018	\$6,878,405		
	TOTAL OUTPATIENT CHARGES	\$142,607,314	\$145,336,113	\$2,728,799		
C.	TOTAL ACCRUED CHARGES					
1	TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$69,215,560	\$62,169,830	(\$7,045,730)		
	TOTAL MEDICARE	\$81,375,430	\$82,291,867	\$916,437		
	TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) TOTAL MEDICAID	\$47,259,909 \$46,701,685	\$51,063,814 \$50.387.476	\$3,803,905 \$3,685,791		
	TOTAL MEDICAL ASSISTANCE	\$558,224	\$676,338	\$118,114		
	TOTAL CHAMPUS / TRICARE	\$613,893	\$761,086	\$147,193		
	TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT) TOTAL GOVERNMENT CHARGES	\$4,305,328 <b>\$129,249,232</b>	\$3,897,073 <b>\$134,116,767</b>	(\$408,255) \$4,867,535		
	TOTAL CHARGES TOTAL CHARGES	\$198,464,792	\$196,286,597	(\$2,178,195)		
	INPATIENT ACCRUED PAYMENTS NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$6,965,297	\$5,437,065	(\$1.528.232)		
	MEDICARE	\$21,534,421	21,716,341	\$181,920		
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$3,583,908	3,675,215	\$91,307		
	MEDICAID OTHER MEDICAL ASSISTANCE	\$3,408,843	3,515,603	\$106,760		
	CHAMPUS / TRICARE	\$175,065 \$48,921	159,612 61,777	(\$15,453) \$12,856		
	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$15,509	17,775	\$2,266		
	TOTAL INPATIENT GOVERNMENT PAYMENTS	\$25,167,250	\$25,453,333	\$286,083		
	TOTAL INPATIENT PAYMENTS	\$32,132,547	\$30,890,398	(\$1,242,149)		
E.	OUTPATIENT ACCRUED PAYMENTS					
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$26,310,489	\$27,983,868	\$1,673,379		
	MEDICARE MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$10,826,830 \$8,108,833	11,848,586 8,724,675	\$1,021,756 \$615,842		
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)  MEDICAID	\$8,108,833 \$8.071,025	8,724,675 8,669,686	\$615,842 \$598,661		
5	OTHER MEDICAL ASSISTANCE	\$37,808	54,989	\$17,181		
	CHAMPUS / TRICARE	\$128,295	141,321	\$13,026		
	UNINSURED (INCLUDED IN NON-GOVERNMENT) TOTAL OUTPATIENT GOVERNMENT PAYMENTS	\$93,152 <b>\$19,063,958</b>	85,585 <b>\$20,714,582</b>	(\$7,567) \$1,650,624		
	TOTAL OUTPATIENT GOVERNMENT PATMENTS  TOTAL OUTPATIENT PAYMENTS	\$45,374,447	\$48,698,450	\$3,324,003		
F.	TOTAL ACCRUED PAYMENTS					
	TOTAL ACCROED FATMENTS  TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$33,275,786	\$33,420,933	\$145,147		
2	TOTAL MEDICARE	\$32,361,251	\$33,564,927	\$1,203,676		
	TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$11,692,741	\$12,399,890	\$707,149		
	TOTAL MEDICAID TOTAL OTHER MEDICAL ASSISTANCE	\$11,479,868 \$212,873	\$12,185,289 \$214,601	\$705,421 \$1,728		
	TOTAL CHAMPUS / TRICARE	\$177,216	\$203,098	\$25,882		
	TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$108,661	\$103,360	(\$5,301)		
	TOTAL GOVERNMENT PAYMENTS TOTAL PAYMENTS	\$44,231,208 \$77,506,994	\$46,167,915 \$79,588,848	\$1,936,707 \$2,081,854		
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## WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING

## **FISCAL YEAR 2015**

## REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND **BASELINE UNDERPAYMENT DATA**

(1)	(2)	(3)	(4)	(5)
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		ACTUAL	ACTUAL	AMOUNT
LINE	DESCRIPTION	FY 2014	FY 2015	DIFFERENCE
II.	PAYER MIX			
Α.	INPATIENT PAYER MIX BASED ON ACCRUED CHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	5.38%	3.97%	-1.42%
2	MEDICARE	18.00%	17.08%	-0.92%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	4.71%	4.81%	0.10%
4	MEDICAID	4.58%	4.69%	0.10%
5	OTHER MEDICAL ASSISTANCE	0.13%	0.12%	0.00%
6	CHAMPUS / TRICARE	0.05%	0.10%	0.05%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.27%	0.35%	0.07%
	TOTAL INPATIENT GOVERNMENT PAYER MIX	22.76%	21.99%	-0.77%
	TOTAL INPATIENT PAYER MIX	28.14%	25.96%	-2.19%
В.	OUTPATIENT PAYER MIX BASED ON ACCRUED CHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	29.49%	27.70%	-1.79%
	MEDICARE	23.00%	24.84%	1.84%
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	19.10%	21.20%	2.11%
4	MEDICAID	18.95%	20.98%	2.04%
5	OTHER MEDICAL ASSISTANCE	0.15%	0.22%	0.07%
<u>6</u> 7	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.26% 1.90%	0.29% 1.64%	0.03% -0.26%
	TOTAL OUTPATIENT GOVERNMENT PAYER MIX	42.36%	46.34%	3.97%
	TOTAL OUTPATIENT GOVERNMENT PATER MIX	71.86%	74.04%	2.19%
	TOTAL DAVED MIX DAGED ON ACCOUNT CHARGES	100.000	100 000/	
	TOTAL PAYER MIX BASED ON ACCRUED CHARGES	100.00%	100.00%	0.00%
C.	INPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS			
	NON COVERNMENT (NICHARDING CELE DAY (LINUNGUED)	2.000	0.000/	0.400/
<u>1</u>	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) MEDICARE	8.99%	6.83% 27.29%	-2.16%
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	27.78% 4.62%	4.62%	-0.50% -0.01%
4	MEDICALD	4.40%	4.42%	0.02%
5	OTHER MEDICAL ASSISTANCE	0.23%	0.20%	-0.03%
6	CHAMPUS / TRICARE	0.06%	0.08%	0.01%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.02%	0.02%	0.00%
	TOTAL INPATIENT GOVERNMENT PAYER MIX	32.47%	31.98%	-0.49%
	TOTAL INPATIENT PAYER MIX	41.46%	38.81%	-2.65%
D.	OUTPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	33.95%	35.16%	1.21%
2	MEDICARE	13.97%	14.89%	0.92%
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	10.46%	10.96%	0.50%
4	MEDICAID	10.41%	10.89%	0.48%
<u>5</u>	OTHER MEDICAL ASSISTANCE CHAMPUS / TRICARE	0.05% 0.17%	0.07% 0.18%	0.02% 0.01%
<u> </u>	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.17%	0.18%	-0.01% -0.01%
	TOTAL OUTPATIENT GOVERNMENT PAYER MIX	24.60%	26.03%	1.43%
	TOTAL OUTPATIENT PAYER MIX	58.54%	61.19%	2.65%
	TOTAL PAYER MIX BASED ON ACCRUED PAYMENTS	100.00%	100.00%	0.00%

## WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2015

	REPORT 550 - CALCULATION OF DSH UPPER PAYM BASELINE UNDERPAYMENT DATA	ENT LIMIT AND		
(1)	(2)	(3)	(4)	(5)
	DESCRIPTION	ACTUAL FY 2014	ACTUAL FY 2015	AMOUNT DIFFERENCE
III.	DISCHARGES, PATIENT DAYS, ALOS, CASE MIX INDEX AND OTHER REQUIRED	DATA		
Α.	DISCHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	824	559	(265)
	MEDICARE	1,754	1,672	(82)
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	836	654	(182)
	MEDICAID OTHER MEDICAL ASSISTANCE	826 10	637 17	(189)
6	CHAMPUS / TRICARE	13	16	3
7	UNINSURED (INCLUDED IN NON-GOVERNMENT) TOTAL GOVERNMENT DISCHARGES	37 <b>2,603</b>	26 <b>2,342</b>	(11) (261)
	TOTAL GOVERNMENT DISCHARGES TOTAL DISCHARGES	3,427	2,901	(526)
			•	
В.	PATIENT DAYS			
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	2,494	1,980	(514)
	MEDICARE MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	8,051 2,645	7,809 2,380	(242)
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)  MEDICAID	2,545	2,380	(265)
	OTHER MEDICAL ASSISTANCE	51	56	5
	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	35 115	45 328	10 213
	TOTAL GOVERNMENT PATIENT DAYS	10,731	10,234	(497)
	TOTAL PATIENT DAYS	13,225	12,214	(1,011)
C.	AVERAGE LENGTH OF STAY (ALOS)			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3.0	3.5	0.5
2	MEDICARE	4.6	4.7	0.1
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	3.2 3.1	3.6 3.6	0.5 0.5
	OTHER MEDICAL ASSISTANCE	5.1	3.3	(1.8)
6	CHAMPUS / TRICARE	2.7	2.8	0.1
7	UNINSURED (INCLUDED IN NON-GOVERNMENT) TOTAL GOVERNMENT AVERAGE LENGTH OF STAY	3.1 <b>4.1</b>	12.6 <b>4.4</b>	9.5 <b>0.2</b>
	TOTAL AVERAGE LENGTH OF STAY	3.9	4.2	0.4
D.	CASE MIX INDEX			
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	1.01016	1.05813	0.04797
	MEDICARE MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	1.43212 0.99981	1.41583 1.01131	(0.01629) 0.01150
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	0.99951	1.00946	0.01791
	OTHER MEDICAL ASSISTANCE	1.68189	1.08072	(0.60117)
	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.87679 1.05609	0.93853 1.06321	0.06174 0.00712
	TOTAL GOVERNMENT CASE MIX INDEX	1.29050	1.29961	0.00911
	TOTAL CASE MIX INDEX	1.22310	1.25308	0.02998
E.	OTHER REQUIRED DATA			
1	TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$59,140,229	\$52,910,924	(\$6,229,305)
2	ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$33,167,125	\$33,320,156	\$153,031
3	(PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE) TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$25,973,104	\$19,590,768	(\$6,382,336)
4	TOTAL ACTUAL DISCOUNT PERCENTAGE	43.92%	37.03%	-6.89%
	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$2,679,529	\$2,488,854	(\$190,675)
6 7	EMPLOYEE SELF INSURANCE ALLOWANCE UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT-	\$1,211,925 \$0	\$1,412,528 \$0	\$200,603
l	OHCA INPUT)	J	ΨΟ	\$0
	CHARITY CARE	\$2,523,150	\$1,994,173	(\$528,977)
	BAD DEBTS TOTAL LINCOMPENSATED CARE	\$4,656,180 \$7,170,330	\$4,675,102	\$18,922 (\$510,055)
10	TOTAL UNCOMPENSATED CARE TOTAL OTHER OPERATING REVENUE	\$7,179,330 \$5,491,687	\$6,669,275 \$4,764,422	(\$510,055) (\$727,265)
	TOTAL OPERATING EXPENSES	\$86,792,851	\$86,761,524	(\$31,327)

## WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING

### **FISCAL YEAR 2015**

### REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA

(4)	(2)	(2)	(4)	(E)
(1)	(2)	(3)	(4)	(5)
LINE	<u>DESCRIPTION</u>	ACTUAL FY 2014	ACTUAL FY 2015	AMOUNT DIFFERENCE
IV	DSH UPPER PAYMENT LIMIT CALCULATIONS			
17.	D3H OFFER FATMENT LIMIT CALCULATIONS			
A.	CASE MIX ADJUSTED DISCHARGES			
		200 07404	504 40407	(0.10.077.17)
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) MEDICARE	832.37184 2,511.93848	591.49467 2,367.26776	(240.87717) (144.67072)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	835.83920	661.39826	(174.44094)
4	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	819.02030	643.02602	(175.99428)
5	OTHER MEDICAL ASSISTANCE	16.81890	18.37224	1.55334
6	CHAMPUS / TRICARE	11.39827	15.01648	3.61821
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	39.07533	27.64346	(11.43187)
	TOTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES	3,359.17595	3,043.68250	(315.49345)
	TOTAL CASE MIX ADJUSTED DISCHARGES	4,191.54779	3,635.17717	(556.37062)
В.	OUTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)			
В.	OUTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	4,513.79823	3,902.94857	-610.84966
2	MEDICARE	2,241.63229	2,431.87223	190.23994
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	3,425.48174	2,882.45871	-543.02303
4	MEDICAID	3,413.73015	2,852.49923	-561.23092
5	OTHER MEDICAL ASSISTANCE	11.75159	29.95948	18.20789
6	CHAMPUS / TRICARE	70.78152	47.61335	-23.16818
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	257.46847	122.52086	-134.94761
	TOTAL GOVERNMENT OUTPATIENT EQUIVALENT DISCHARGES	5,737.89556	5,361.94429	-375.95127
	TOTAL OUTPATIENT EQUIVALENT DISCHARGES	10,251.69378	9,264.89285	-986.80093
C.	INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE			
О.	INPATIENT FATMENT FER CASE WIX ADJUSTED DISCHARGE			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$8,368.01	\$9,192.08	\$824.07
2	MEDICARE	\$8,572.83	\$9,173.59	\$600.76
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$4,287.80	\$5,556.74	\$1,268.94
4	MEDICAID	\$4,162.10	\$5,467.28	\$1,305.18
5	OTHER MEDICAL ASSISTANCE	\$10,408.83	\$8,687.67	(\$1,721.15)
6	CHAMPUS / TRICARE	\$4,291.97	\$4,113.95	(\$178.02)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$396.90	\$643.01	\$246.11
	TOTAL GOVERNMENT INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE	\$7,492.09	\$8,362.68	\$870.59
	TOTAL INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE	\$7,666.03	\$8,497.63	\$831.60
D.	OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE			
υ.	OUTFATIENT FATMENT FER OUTFATIENT EQUIVALENT DISCHARGE			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$5,828.90	\$7,169.93	\$1,341.03
2	MEDICARE	\$4,829.89	\$4,872.21	\$42.32
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$2,367.21	\$3,026.82	\$659.61
4	MEDICAID	\$2,364.28	\$3,039.33	\$675.05
5	OTHER MEDICAL ASSISTANCE	\$3,217.27	\$1,835.45	(\$1,381.82)
6	CHAMPUS / TRICARE	\$1,812.55	\$2,968.10	\$1,155.55
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$361.80	\$698.53	\$336.73
	TOTAL GOVERNMENT OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE	<b>62 200 47</b>	£2.000.00	<b>6540.70</b>
	TOTAL OUTDATIENT DAYMENT DED OUTDATIENT FOUNTAL ENT DISCUADOS	\$3,322.47	\$3,863.26	\$540.79
	TOTAL OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE	\$4,426.04	\$5,256.23	\$830.19

## WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING

## **FISCAL YEAR 2015**

## REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND

	BASELINE UNDERPAYMENT DATA			
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	AMOUNT
LINE	DESCRIPTION	FY 2014	FY 2015	DIFFERENCE
V.	CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)			
	SALOGEATED ONDERN ATMENT (OF FER EMINT METHODOLOGY)			
	MEDICAID	\$8,416,905	\$5,228,282	(\$3,188,623)
2	OTHER MEDICAL ASSISTANCE	(\$11,929)	\$99,907	\$111,836
3	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$1,469,869	\$747,177	(\$722,692)
	TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)	\$9,874,845	\$6,075,366	(\$3,799,479)
VI.	CALCULATED UNDERPAYMENT BEFORE UPPER LIMIT (BASELINE METHODOL	OGY)		
1	TOTAL CHARGES	\$198,464,792	\$196,286,597	(\$2,178,195)
2	TOTAL CHARGES  TOTAL GOVERNMENT DEDUCTIONS	\$85,018,024	\$87,948,852	\$2,930,828
3	UNCOMPENSATED CARE	\$7,179,330	\$6,669,275	(\$510,055)
4	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$25,973,104	\$19,590,768	(\$6,382,336)
5	EMPLOYEE SELF INSURANCE ALLOWANCE	\$1,211,925	\$1,412,528	\$200,603
6	TOTAL ADJUSTMENTS	\$119,382,383	\$115,621,423	(\$3,760,960)
7	TOTAL ACCRUED PAYMENTS	\$79,082,409	\$80,665,174	\$1,582,765
8	UCP DSH PAYMENTS (OHCA INPUT)	\$0	\$0	\$0
9	NET REVENUE USED TO DETERMINE DSH FUTURE PAYMENTS	\$79,082,409	\$80,665,174	\$1,582,765
10	RATIO OF NET REVENUE TO TOTAL CHARGES	0.3984707222	0.4109560980	0.0124853758
11	COST OF UNCOMPENSATED CARE	\$2,860,753	\$2,740,779	(\$119,974)
12	MEDICAL ASSISTANCE UNDERPAYMENT	\$7,138,949 \$0	\$8,585,096 \$0	\$1,446,147 \$0
13 14	PLUS OHCA ADJUSTMENT (OHCA INPUT) TOTAL COST OF UNCOMPENSATED CARE AND MEDICAL ASSISTANCE UNDERPAYMENT	\$0	Φ0_	Φυ
		\$9,999,702	\$11,325,875	\$1,326,173
VII.	RATIOS			
1				
A.	RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	65.19%	69.81%	4.62%
2	MEDICARE	60.28%	64.77%	4.49%
3 4	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	38.31% 37.47%	38.92% 38.22%	0.61% 0.76%
5	OTHER MEDICAL ASSISTANCE	68.22%	65.19%	-3.03%
6	CHAMPUS / TRICARE	51.36%	32.27%	-19.09%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	2.87%	2.61%	-0.26%
	TOTAL GOVERNMENT RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES			
	TOTAL RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES	55.71% 57.53%	58.97% 60.63%	3.26% 3.10%
	TOTAL RATIO OF INPATIENT PATMENTS TO INPATIENT CHARGES	57.55/6	00.03 //	3.10 /6
В.	RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	44.95%	51.46%	6.51%
2	MEDICARE	23.72%	24.30%	0.58%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	21.39%	20.96%	-0.43%
4	MEDICAL ASSISTANCE	21.46% 12.54%	21.05% 12.74%	-0.42% 0.21%
5 6	OTHER MEDICAL ASSISTANCE CHAMPUS / TRICARE	24.74%	24.81%	0.21%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	2.47%	2.66%	0.19%
	TOTAL GOVERNMENT RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES	2.1770	2.0070	3.1070
		22.67%	22.77%	0.10%
	TOTAL RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES	31.82%	33.51%	1.69%
	TOTAL DATE OF OUT ATTENT OF A TOTAL OF A TOT	01.02/0	00.01/0	1.09 /0

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\$0

\$2

VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)

### WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2015** REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND **BASELINE UNDERPAYMENT DATA** (1) (2) (3) (4) (5) **ACTUAL ACTUAL** AMOUNT INE DESCRIPTION FY 2014 FY 2015 **DIFFERENCE** VIII. NET REVENUE, GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIATIONS RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS A TOTAL ACCRUED PAYMENTS \$77,506,994 \$79,588,848 \$2,081,854 PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.) (OHCA 2 \$0 INPUT) OHCA DEFINED NET REVENUE \$77,506,994 \$79,588,848 \$2,081,854 PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE (\$1.986.848 \$0 4 \$83,630,778 CALCULATED NET REVENUE \$77,602,000 NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL \$77,506,994 \$77,602,000 \$95,006 5 REPORTING) VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500) \$6,123,784 6 \$0 (\$6,123,784) В. RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS OHCA DEFINED GROSS REVENUE \$198,464,792 \$196,286,597 (\$2,178,19 PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE \$0 \$0 \$0 CALCULATED GROSS REVENUE \$198,464,792 \$196.286.597 (\$2,178,195) GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL \$198,464,791 \$196,286,597 (\$2,178,194 REPORTING) VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500) 4 \$1 \$0 (\$1) RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMENTS C. OHCA DEFINED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS) \$7,179,330 \$6,669,275 (\$510.05) PLUS OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE 2 \$0 \$0 \$0 CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS) \$7,179,330 \$6,669,275 (\$510.055) UNCOMP. CARE FROM HOSPITAL AUDITED FIN. STATEMENTS (FROM ANNUAL REPORTING) \$7,179,332 \$6,669,275 3 (\$510,057

	WINDHAM COMMUNITY MEMORIAL HOSPITAL	
	TWELVE MONTHS ACTUAL FILING	
	FISCAL YEAR 2015	
	REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND	
	BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES	
(1)	(2)	(3)
<u>, , ,                                </u>	,,	ACTÚAL
INE	<u>DESCRIPTION</u>	FY 2015
I.	ACCRUED CHARGES AND PAYMENTS	
A.	INPATIENT ACCRUED CHARGES	
1 1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$7,788,735
2	MEDICARE	33,527,360
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	9,442,961
4	MEDICAID	9,198,117
5	OTHER MEDICAL ASSISTANCE	244,844
<u>6</u> 7	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	191,428 682,220
	TOTAL INPATIENT GOVERNMENT CHARGES	\$43,161,749
	TOTAL INPATIENT CHARGES	\$50,950,484
В.	OUTPATIENT ACCRUED CHARGES	******
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$54,381,095
3	MEDICARE MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	48,764,507 41,620,853
4	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	41,189,359
5	OTHER MEDICAL ASSISTANCE	431,494
6	CHAMPUS / TRICARE	569,658
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	3,214,853
	TOTAL OUTPATIENT GOVERNMENT CHARGES	\$90,955,018
	TOTAL OUTPATIENT CHARGES	\$145,336,113
<b>C</b> .	TOTAL ACCRUED CHARGES TOTAL NON-GOVERNMENT ACCRUED CHARGES (INCLUDING SELF PAY / UNINSURED)	\$62,169,830
2	TOTAL GOVERNMENT ACCRUED CHARGES (INCLUDING SELFT AT 7 GNINGGRED)	134,116,767
	TOTAL ACCRUED CHARGES	\$196,286,597
		¥ 1 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2
D.	INPATIENT ACCRUED PAYMENTS	
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$5,437,065
2	MEDICARE	21,716,341
<u>3</u> 4	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	3,675,215 3,515,603
5	OTHER MEDICAL ASSISTANCE	159,612
6	CHAMPUS / TRICARE	61,777
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	17,775
	TOTAL INPATIENT GOVERNMENT PAYMENTS	\$25,453,333
	TOTAL INPATIENT PAYMENTS	\$30,890,398
E.	OUTPATIENT ACCRUED PAYMENTS	
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$27,983,868
2	MEDICARE  MEDICAL ACCIOTANCE (INCLUDING OTHER MEDICAL ACCIOTANCE)	11,848,586
<u>3</u>	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	8,724,675 8,669,686
5	OTHER MEDICAL ASSISTANCE	54,989
6	CHAMPUS / TRICARE	141,321
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	85,585
	TOTAL OUTPATIENT GOVERNMENT PAYMENTS	\$20,714,582
	TOTAL OUTPATIENT PAYMENTS	\$48,698,450
F.	TOTAL ACCRUED PAYMENTS	
1	TOTAL NON-GOVERNMENT ACCRUED PAYMENTS (INCLUDING SELF PAY / UNINSURED)	\$33,420,933
2	TOTAL GOVERNMENT ACCRUED PAYMENTS	46,167,915
	TOTAL ACCRUED PAYMENTS	\$79,588,848
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	WINDHAM COMMUNITY MEMORIAL HOSPITAL	
	TWELVE MONTHS ACTUAL FILING	
	FISCAL YEAR 2015	
	REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND	
	BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES	
(1)	(2)	(3)
(-)	(-)	ACTUAL
INE	DESCRIPTION	FY 2015
IIVE	DESCRIPTION	112013
II.	ACCRUED DISCHARGES, CASE MIX INDEX AND OTHER REQUIRED DATA	
	A SOURCE DISCHARGE OF THE REAL PROPERTY OF THE REAL	
A.	ACCRUED DISCHARGES	
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	55
2	MEDICARE	1,67
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	65
4	MEDICAID	63
5	OTHER MEDICAL ASSISTANCE	1
6	CHAMPUS / TRICARE	1
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	2
	TOTAL DISCHARGES	2,34
	TOTAL DISCHARGES	2,90
В.	CASE MIX INDEX	
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	1.0581
2	MEDICARE	1.4158
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	1.0113
4	MEDICAID	1.0094
5	OTHER MEDICAL ASSISTANCE	1.0807
6	CHAMPUS / TRICARE	0.9385
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	1.0632
	TOTAL GOVERNMENT CASE MIX INDEX	1.2996
	TOTAL CASE MIX INDEX	1.2530
C.	OTHER REQUIRED DATA	
1	TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$52,910,924
2	ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$33,320,156
	(PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)	, , , , , , , , , , , , , , , , , , , ,
3	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$19,590,768
4	TOTAL ACTUAL DISCOUNT PERCENTAGE	37.039
5	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$2,488,854
6	EMPLOYEE SELF INSURANCE ALLOWANCE	\$1,412,528
7	UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT - OHCA INPUT)	\$0
8	CHARITY CARE	\$1,994,173
9	BAD DEBTS	\$4,675,102
10	TOTAL UNCOMPENSATED CARE	\$6,669,275
11	TOTAL OTHER OPERATING REVENUE	\$4,764,422
12	TOTAL OPERATING EXPENSES	\$86,761,524
		₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩

	TWELVE MONTHS ACTUAL FILING	
	FISCAL YEAR 2015	
	REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND	
	BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES	
(1)	(2)	(3)
(-/	\-/	ACTUAL
NE	DESCRIPTION	FY 2015
III.	NET REVENUE, GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIATIONS	
A.	RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS	
1	TOTAL ACCRUED PAYMENTS	\$79,588,8
2	PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.) (OHCA INPUT)	4: 3,333,5
	OHCA DEFINED NET REVENUE	\$79,588,8
3	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE	(\$1,986,8
	CALCULATED NET REVENUE	\$77,602,0
4	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$77,602,0
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	
В.	RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS	
1	OHCA DEFINED GROSS REVENUE	\$196,286,5
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE	
	CALCULATED GROSS REVENUE	\$196,286,5
3	GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$196,286,5
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	
C.	RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMENTS	
1	OHCA DEFINED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$6,669,2
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE  CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$6,669,2
3	UNCOMPENSATED CARE FROM HOSPITAL AUDITED FIN. STATEMENTS (FROM ANNUAL REPORTING)	\$6,669,2
		<b>\$3,000,</b>

## WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2015**

## **REPORT 650 - HOSPITAL UNCOMPENSATED CARE**

(1)	(2)	(3)	(4)	(5)	(6)
		ACTUAL	ACTUAL	AMOUNT	%
<b>LINE</b>	DESCRIPTION	FY 2014	FY 2015	DIFFERENCE	<b>DIFFERENCE</b>
Α.	Hospital Charity Care (from HRS Report 500)				
1	Number of Applicants	1,296	812	(484)	-37%
2	Number of Approved Applicants	872	662	(210)	-24%
3	Total Charges (A)	\$2,523,150	\$1,994,173	(\$528,977)	-21%
4	Average Charges	\$2,894	\$3,012	\$119	4%
5	Ratio of Cost to Charges (RCC)	0.432459	0.425546	(0.006913)	-2%
6	Total Cost	\$1,091,159	\$848,612	(\$242,547)	-22%
7	Average Cost	\$1,251	\$1,282	\$31	2%
		0.400.400	#000 F77	(0.100.010)	6001
8	Charity Care - Inpatient Charges	\$426,189	\$302,577	(\$123,612)	-29%
9	Charity Care - Outpatient Charges (Excludes ED Charges)	1,155,449	950,997	(204,452)	-18%
10	Charity Care - Emergency Department Charges	941,512	740,599	(200,913)	-21%
11	Total Charges (A)	\$2,523,150	\$1,994,173	(\$528,977)	-21%
12	Charity Care - Number of Patient Days	106	64	(42)	-40%
13	Charity Care - Number of Discharges	35	18	(17)	-49%
14	Charity Care - Number of Outpatient ED Visits	768	549	(219)	-29%
17	Charity Care - Number of Outpatient Visits (Excludes ED	7 00	040	(213)	2570
15	Visits)	999	906	(93)	-9%
-10	Violed	000		(00)	0 70
В.	Hospital Bad Debts (from HRS Report 500)				
1	Bad Debts - Inpatient Services	\$833,666	\$675,948	(\$157,718)	-19%
2	Bad Debts - Outpatient Services (Excludes ED Bad Debts)	1,275,705	1,405,773	130,068	10%
3	Bad Debts - Emergency Department	2,546,809	2,593,381	46,572	2%
4	Total Bad Debts (A)	\$4,656,180	\$4,675,102	\$18,922	0%
	Harrital Harrison and A Orac (former HDO Day and 500)				
C.	Hospital Uncompensated Care (from HRS Report 500)	<b>CO FOO 450</b>	£4.004.470	(#500.077)	040/
1	Charity Care (A)	\$2,523,150	\$1,994,173	(\$528,977)	-21%
2	Bad Debts (A)	4,656,180	4,675,102	18,922	0%
3	Total Uncompensated Care (A)	\$7,179,330	\$6,669,275	(\$510,055)	-7%
4	Uncompensated Care - Inpatient Services	\$1,259,855	\$978,525	(\$281,330)	-22%
	Uncompensated Care - Outpatient Services (Excludes ED	Ţ :,===,= <b>0</b>	<del>+,</del>	(+==:,500)	
5	Unc. Care)	2,431,154	2,356,770	(74,384)	-3%
6	Uncompensated Care - Emergency Department	3,488,321	3,333,980	(154,341)	-4%
7	Total Uncompensated Care (A)	\$7,179,330	\$6,669,275	(\$510,055)	-7%
	, ( )	Ţ-,,- <del>-</del>	Ţ-,, <del>-</del>	(+===,500)	- 70

(A) The amount must agree with the amount listed on Hospital Reporting System - Report 500.

	WINDHAM COMMUNITY MEMOR	RIAL HOSPITAL		
		•		
		·	ALLOWANCES,	
Α	CCRUED PAYMENTS AND DISCOL	JNT PERCENTAGE		
(2)	(3)	(4)	(5)	(6)
	FY 2014	FY 2015		
	ACTUAL TOTAL	ACTUAL TOTAL	AMOUNT	%
DESCRIPTION	NON-GOVERNMENT	NON-GOVERNMENT	DIFFERENCE	DIFFERENCE
COMMERCIAL - ALL PAYERS				
Total Gross Revenue	\$59,140,229	\$52,910,924	(\$6,229,305)	-119
Total Contractual Allowances	\$25,973,104	\$19,590,768	(\$6,382,336)	-25%
Total Accrued Payments (A)	\$33,167,125	\$33,320,156	\$153,031	0%
Total Discount Percentage	43.92%	37.03%	-6.89%	-16%
crued Payments associated with Non-Gov	vernment Contractual Allowances r	nust exclude any reduction	n for Uncompensated	l Care.
	(2)  DESCRIPTION  COMMERCIAL - ALL PAYERS  Total Gross Revenue  Total Contractual Allowances  Total Accrued Payments (A)  Total Discount Percentage	TWELVE MONTHS ACTUAL FISCAL YEAR 201 REPORT 685 - HOSPITAL NON-GOVERNMENT GROSS RE ACCRUED PAYMENTS AND DISCOL  (2) (3) FY 2014 ACTUAL TOTAL NON-GOVERNMENT  COMMERCIAL - ALL PAYERS  Total Gross Revenue \$59,140,229  Total Contractual Allowances \$25,973,104  Total Accrued Payments (A) \$33,167,125  Total Discount Percentage 43.92%	COMMERCIAL - ALL PAYERS   S10, 100, 100, 100, 100, 100, 100, 100,	TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2015  REPORT 685 - HOSPITAL NON-GOVERNMENT GROSS REVENUE, CONTRACTUAL ALLOWANCES, ACCRUED PAYMENTS AND DISCOUNT PERCENTAGE  (2) (3) (4) (5) FY 2014 FY 2015 ACTUAL TOTAL ACTUAL TOTAL AMOUNT DESCRIPTION NON-GOVERNMENT NON-GOVERNMENT DIFFERENCE  COMMERCIAL - ALL PAYERS  Total Gross Revenue \$59,140,229 \$52,910,924 (\$6,229,305) Total Contractual Allowances \$25,973,104 \$19,590,768 (\$6,382,336)  Total Accrued Payments (A) \$33,167,125 \$33,320,156 \$153,031

	WINDHAM COMMUNITY MEMORIAL	L HOSPITAL		
	TWELVE MONTHS ACTUAL F	ILING		
	FISCAL YEAR 2015			
	REPORT 700 - STATISTICAL ANALYSIS OF HOSPITA	AL REVENUE AND E	XPENSE	
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	<u>DESCRIPTION</u>	FY 2013	FY 2014	<u>FY 2015</u>
Α.	Gross and Net Revenue			
1	Inpatient Gross Revenue	\$68,069,832	\$55,857,478	\$50,950,484
2	Outpatient Gross Revenue	\$137,339,553	\$142,607,314	\$145,336,113
3	Total Gross Patient Revenue	\$205,409,385	\$198,464,792	\$196,286,597
4	Net Patient Revenue	\$76,714,489	\$77,506,994	\$77,601,420
В.	Total Operating Expenses			
1	Total Operating Expense	\$91,367,918	\$86,792,851	\$86,761,524
C.	Utilization Statistics			
1	Patient Days	17,355	13,225	12,214
2	Discharges	4,137	3,427	2,901
	Average Length of Stay	4.2	3.9	4.2
4	Equivalent (Adjusted) Patient Days (EPD)	52,371	46,989	47,054
0	Equivalent (Adjusted) Discharges (ED)	12,484	12,176	11,176
D.	Case Mix Statistics			
1	Case Mix Index	1.20082	1.22310	1.25308
2	Case Mix Adjusted Patient Days (CMAPD)	20,840	16,175	15,305
3	Case Mix Adjusted Discharges (CMAD)	4,968	4,192	3,635
4	Case Mix Adjusted Equivalent Patient Days (CMAEPD)	62,888	57,472	58,963
5	Case Mix Adjusted Equivalent Discharges (CMAED)	14,991	14,893	14,005
E.	Gross Revenue Per Statistic			
1	Total Gross Revenue per Patient Day	\$11,836	\$15,007	\$16,071
2	Total Gross Revenue per Discharge	\$49,652	\$57,912	\$67,662
3	Total Gross Revenue per EPD	\$3,922	\$4,224	\$4,171
4	Total Gross Revenue per ED	\$16,454	\$16,299	\$17,563
5	Total Gross Revenue per CMAEPD	\$3,266	\$3,453	\$3,329
6	Total Gross Revenue per CMAED	\$13,702	\$13,326	\$14,016
7	Inpatient Gross Revenue per EPD	\$1,300	\$1,189	\$1,083
8	Inpatient Gross Revenue per ED	\$5,453	\$4,587	\$4,559

2

Total Fringe Benefits Expense

Total Salary and Fringe Benefits Expense

### WINDHAM COMMUNITY MEMORIAL HOSPITAL **TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2015** REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE (1) (2) (4) (5) (3) ACTUAL ACTUAL ACTUAL LINE DESCRIPTION FY 2013 FY 2014 FY 2015 F. **Net Revenue Per Statistic** Net Patient Revenue per Patient Day \$4,420 \$5,861 \$6,353 2 Net Patient Revenue per Discharge \$18,544 \$22,617 \$26,750 Net Patient Revenue per EPD \$1,465 \$1,649 \$1,649 3 Net Patient Revenue per ED \$6,365 \$6,944 4 \$6,145 5 Net Patient Revenue per CMAEPD \$1,220 \$1,349 \$1,316 Net Patient Revenue per CMAED \$5,117 \$5,204 \$5,541 G. **Operating Expense Per Statistic** 1 Total Operating Expense per Patient Day \$5,265 \$6,563 \$7,103 Total Operating Expense per Discharge \$22,086 \$25,326 \$29,907 2 \$1,847 Total Operating Expense per EPD \$1,745 \$1,844 3 4 Total Operating Expense per ED \$7,319 \$7,128 \$7,763 Total Operating Expense per CMAEPD \$1,453 \$1,510 \$1,471 \$6,095 6 Total Operating Expense per CMAED \$5,828 \$6,195 Н. **Nursing Salary and Fringe Benefits Expense** \$11,636,506 \$13,350,243 \$12,663,438 Nursing Salary Expense 1 Nursing Fringe Benefits Expense \$3,148,987 \$3,502,855 2 \$4,052,342 Total Nursing Salary and Fringe Benefits Expense \$15,812,425 \$17,402,585 \$15,139,361 Physician Salary and Fringe Expense I. Physician Salary Expense 1 \$1,987,414 \$1,822,615 \$1,720,183 \$603.261 \$517.814 2 Physician Fringe Benefits Expense \$453.225 Total Physician Salary and Fringe Benefits Expense \$2,590,675 \$2,275,840 \$2,237,997 J. Non-Nursing, Non-Physician Salary and Fringe Benefits Expense \$23,750,037 Non-Nursing, Non-Physician Salary Expense \$26,392,705 \$22,636,620 2 Non-Nursing, Non-Physician Fringe Benefits Expense \$8,011,261 \$5,905,865 \$6,814,140 Total Non-Nurs., Non-Phys. Salary and Fringe Ben. Expense \$34,403,966 \$29,655,902 \$29,450,760 K. Total Salary and Fringe Benefits Expense Total Salary Expense \$41,730,362 \$38,236,090 \$35,993,309 1

\$12,666,864

\$54,397,226

\$9,508,077

\$47,744,167

\$10,834,809

\$46,828,118

	WINDHAM COMMUNITY MEMORIA			
	TWELVE MONTHS ACTUAL	FILING		
	FISCAL YEAR 2015 REPORT 700 - STATISTICAL ANALYSIS OF HOSPIT	AL DEVENUE AND E	VDENSE	
	REPORT 700 - STATISTICAL ANALYSIS OF HOSPIT	AL REVENUE AND E	APENSE	
(1)	(2)	(3)	(4) ACTUAL	(5) ACTUAL
LINE	DESCRIPTION	FY 2013	FY 2014	FY 2015
L.	Total Full Time Equivalent Employees (FTEs)			
1	Total Nursing FTEs	170.0	147.0	143.5
2	Total Physician FTEs	9.4	9.8	8.0
3	Total Non-Nursing, Non-Physician FTEs	397.7	344.2	326.2
4	Total Full Time Equivalent Employees (FTEs)	577.1	501.0	477.7
М.	Nursing Salaries and Fringe Benefits Expense per FTE			
1	Nursing Salary Expense per FTE	\$78,531	\$86,146	\$81,091
2	Nursing Fringe Benefits Expense per FTE	\$23,837	\$21,422	\$24,410
3	Total Nursing Salary and Fringe Benefits Expense per FTE	\$102,368	\$107,568	\$105,501
N.	Physician Salary and Fringe Expense per FTE			
1	Physician Salary Expense per FTE	\$211,427	\$185,981	\$215,023
2	Physician Fringe Benefits Expense per FTE	\$64,177	\$46,247	\$64,727
3	Total Physician Salary and Fringe Benefits Expense per FTE	\$275,604	\$232,229	\$279,750
0.	Non-Nursing, Non-Physician Salaries and Fringe Benefits Expense	per FTE		
1	Non-Nursing, Non-Physician Salary Expense per FTE	\$66,363	\$69,001	\$69,395
2	Non-Nursing, Non-Physician Fringe Benefits Expense per FTE	\$20,144	\$17,158	\$20,889
3	Total Non-Nurs., Non-Phys. Sal. and Fringe Ben. Exp. per FTE	\$86,507	\$86,159	\$90,284
P.	Total Salary and Fringe Benefits Expense per FTE			
1	Total Salary Expense per FTE	\$72,310	\$76,320	\$75,347
2	Total Fringe Benefits Expense per FTE	\$21,949	\$18,978	\$22,681
3	Total Salary and Fringe Benefits Expense per FTE	\$94,260	\$95,298	\$98,028
Q.	Total Salary and Fringe Ben. Expense per Statistic			
1	Total Salary and Fringe Benefits Expense per Patient Day	\$3,134	\$3,610	\$3,834
2	Total Salary and Fringe Benefits Expense per Discharge	\$13,149	\$13,932	\$16,142
3	Total Salary and Fringe Benefits Expense per EPD	\$1,039	\$1,016	\$995
4	Total Salary and Fringe Benefits Expense per ED	\$4,357	\$3,921	\$4,190
5	Total Salary and Fringe Benefits Expense per CMAEPD	\$865	\$831	\$794
	1	1		

\$3,629

\$3,206

\$3,344

Total Salary and Fringe Benefits Expense per CMAED