	(Form 990) Hospitals					0101B 110: 1545-0047					
(Fo	Form 990) TIOSPITIALS Complete if the organization answered "Yes" to Form 990, Part IV, question 20.								2013		
		Complete	-				20.				
	ment of the Treasury I Revenue Service	Information	about Schedule	Form 990. Se H (Form 990) and	its instructions i	s at www.irs.	orm990 .		Open to Public nspection		
Nam	lame of the organization Employer identifica										mber
YALE-NEW HAVEN HOSPITAL 06-0646652											
Part I Financial Assistance and Certain Other Community Benefits at Cost											
										Yes	No
1a	Did the organizatio	n have a financial	assistance policy	during the tax yea	r? If "No," skip to	question 6a			1a	Х	
	If "Yes," was it a w					-			1b	Х	
2	If the organization had me facilities during the tax ye	ultiple hospital facilities ear.	, indicate which of the fol	llowing best describes a	pplication of the financia	al assistance policy to its	s various hospital				
	X Applied unifo	ormly to all hospita	al facilities	Applie	d uniformly to mo	st hospital facilities	6				
	Generally tai	lored to individual	hospital facilities								
3	Answer the following bas	ed on the financial assis	stance eligibility criteria t	hat applied to the larges	t number of the organiza	ation's patients during th	e tax year.				
а	Did the organizatio		•			• • •					
	If "Yes," indicate w	hich of the follow				e care:		🗳	3a	Х	
	100%	L 150% L			<u>0</u> %						
b	Did the organizatio				÷						
	of the following wa							🗳	3b		Х
	200%	L 250% L	300%			ther9	-				
с	If the organization										
	determining eligibil other threshold, re	•		•		-	asset test o	r			
4	Did the organization's fin	ancial assistance policy	that applied to the large	est number of its patients	during the tax year pro	vide for free or discounte	ed care to the			v	
	"medically indigent"?							····· —	4	X X	
	Did the organization I	-		-					5a	X	
	If "Yes," did the or							····· •	5b		
C	If "Yes" to line 5b,		•		•				50		х
62	care to a patient w Did the organizatio								be Ba	Х	
	If "Yes," did the or								ba bb	X	
D.	Complete the following ta							·····	<i>*</i> +		
7	Financial Assistance	-					•				
<u> </u>	Financial Assist		(a) Number of activities or	(b) Persons served	(C) Total community	(d) Direct offsetting	(e) Net community			Percent	
Меа	ans-Tested Govern	ment Programs	programs (optional)	(optional)	benefit expense	revenue	benefit exper		ioiai	expens	50
а	Financial Assistanc	ce at cost (from									
	Worksheet 1)			32,031	158,746,738.	26,576,218.	132,170,	520.	5	.74	४
b	Medicaid (from Wo	orksheet 3,									
	column a)			321,289	469,126,000.	247,464,000.	221,662,	000.	9.	.62	8
с	Costs of other mea	ans-tested									
	government progra	ams (from									
	Worksheet 3, colur	,									
d	Total Financial Assista			252 220		0.54 040 010	252 020		1 5	26	o.
	Means-Tested Governme	-		353,320	627,872,738.	274,040,218.	353,832,	520.	12.	.36	6
	Other Bene	efits									
е	Community health										
	improvement servi										
	community benefit (from Worksheet 4)		24	68 700	11,120,328.	3,181,691.	7,938,	637		34	8
f	Health professions				,,	•,=•=,•==•	.,,				<u> </u>
•	(from Worksheet 5)		6	2.613	115,224,669.	21,366,078.	93,858,	591.	4	.07	8
a	Subsidized health			_,	,,	, , , ,	, ,				<u> </u>
9	(from Worksheet 6		1	17,661	8,807,309.	4,644,789.	4,162,	520.	r	.18	४
h	Research (from Wo		2		1,420,895.		1,420,			.06	
	Cash and in-kind c						. ,				
	for community ben										
		`	12		2,100,679.		2,100,	679.		09	
j	Total. Other Benef		45	90,381	138,673,880.	29,192,558.	109,481,			.74	
k	Total. Add lines 7c	and 7j	45	443,701	766,546,618.	303,232,776.	463,313,	842.	20	.10	8

k	Total. Ad	dd line	s 7d and 7j	
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SCHEDULE H

332091 10-03-13 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 79

Schedule H (Form 990) 2013

OMB No. 1545-0047

15430817 793225 YALEHOSP2

2013.06000 YALE-NEW HAVEN HOSPITAL YALEHOS1

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 YALE-NEW
 HAVEN
 HOSPITAL
 06-0646652
 Page

 Part II
 Community Building Activities Complete this table if the organization conducted any community building activities during the

	tax year, and describe in Pa	rt VI how its commu				ommunities it serve			
		(a) Number of activities or programs	(b) Persons served (optional)	(C) Total community	(d) Direct offsetting revenue	e (e) Net community		Percent	
		(optional)	Served (optional)	building expense	onsetting revenue	building expense	to	otal exper	ise
1	Physical improvements and housing	1		75,000.	. 0	75,000	•	.00	४
2	Economic development	1		435,087.		435,087	•	.02	४
3	Community support	2	250	68,747.	. 0	68,747	•	.00	४
4	Environmental improvements								
5	Leadership development and								
	training for community members								
6	Coalition building	1		35,902.	. 0	35,902	•	.00	४
7	Community health improvement								
	advocacy								
8	Workforce development	2	36	186,001.	. 0	. 186,001		.01	४
9	Other	1		2,669,031		2,669,031	_	.12	४
10	Total	8	286			3,469,768		.15	४
	rt III Bad Debt, Medicare,	& Collection Pr		, ,		, ,			
	ion A. Bad Debt Expense							Yes	No
1	Did the organization report bad deb	t expense in accord	ance with Health	care Financial Ma	inagement Assoc	ciation			
•	0				-		1	x	
2	Enter the amount of the organizatio								
~	methodology used by the organizate				2 7	1,764,282			
3	Enter the estimated amount of the						4		
3	patients eligible under the organizat	•	•						
	methodology used by the organizat					0			
	for including this portion of bad deb						ᅴ		
4	Provide in Part VI the text of the foc					ot			
_	expense or the page number on wh	ich this footnote is	contained in the a	ttached financial	statements.				
	ion B. Medicare					2 071 205			
5	Enter total revenue received from N		,			3,971,325			
6	Enter Medicare allowable costs of c					7,571,589			
7	Subtract line 6 from line 5. This is the					-123,600,264	<u>•</u> •		
8	Describe in Part VI the extent to wh	ich any shortfall rep	orted in line 7 sho	uld be treated as	community ben	efit.			
	Also describe in Part VI the costing	methodology or so	urce used to deter	mine the amount	reported on line	6.			
	Check the box that describes the m	nethod used:		_					
	X Cost accounting system	Cost to char	ge ratio	Other					
Sect	ion C. Collection Practices								
9a	Did the organization have a written	debt collection polic	cy during the tax y	ear?			9a	X	
	If "Yes," did the organization's collection				the tax year conta	in provisions on the			
	collection practices to be followed for pa	tients who are known	to qualify for financia	al assistance? Desc	ribe in Part VI		9b	X	
Pa	rt IV Management Compa	nies and Joint	Ventures (owned	10% or more by office	rs, directors, trustees,	key employees, and phys	sicians - s	see instru	ctions
								hysicia	
	(a) Name of entity		cription of primary tivitv of entitv		Drganization's (fit % or stock	d) Officers, direct- ors, trustees, or	• • •	ofit % of	
		ac	livity of entity		uporchin %	key employees'		stock	1
				_		profit % or stock ownership %		nership	%
1	NONE	NONE							
<u>т</u> 1									
									
							<u> </u>		
		1							
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Part V Facility Information										
Section A. Hospital Facilities		_			ital					
(list in order of size, from largest to smallest)	_	gica	ਯ	_	dsc					
	oita	sur	pit	oita	Ĕ	Ϊťζ				
How many hospital facilities did the organization operate	ost	8	poq	lso	ese	aci	γ			
during the tax year?1	-icensed hospital	Gen. medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	our	2		Facility
	lse	me	Irer	iĘ	g	arc	4 7	the		reporting
Name address primary wabaits address and state lisense number	Cel	en.	hil	eac	riti	ese	В-2	Å	Other (describe)	
Name, address, primary website address, and state license number I YALE-NEW HAVEN HOSPITAL	1	Ō	U U	۴Ĕ.	U U	ш	Ξ	Ξ	Other (describe)	group
1 IALE-NEW HAVEN HOSFIIAL	-									
20 YORK STREET	4									
NEW HAVEN, CT 06504	4									
WWW.YNHH.ORG										
0044	X	Х	Х	Х		Х	Х			
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	4	1		1						
	4	1	1	1	1					
		1		1						
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Part V | Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or facility reporting group $\underline{YALE-NEW}$ HAVEN HOSPITAL

If reporting on Part V, Section B for a single hospital facility only: line number of hospital facility (from Schedule H, Part V, Section A)

-		

Community Health Needs Assessment (Lines 1 through 8c are optional for tax years beginning on or before March 23, 2012) 1 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9 1 If "Yes," indicate what the CHNA report describes (check all that apply): a A a A definition of the community served by the hospital facility b b Demographics of the community c Existing health care facilities and resources within the community that are available to respond to the health needs of the community d c X How data was obtained e The health needs of the community f g The health needs of the community f X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups g g The process for identifying and prioritizing community health needs and services to meet the community health needs i i h X Information gaps that limit the hospital facility's ability to assess the community's health needs j O ther (describe in Section C) 2 Indicate the tax year the hospital facility is ability to assess the community's health needs j 12 groups 1 <th>Yes No</th>	Yes No
needs assessment (CHNA)? If "No," skip to line 9 1 X If "Yes," indicate what the CHNA report describes (check all that apply): 1 X a X A definition of the community served by the hospital facility b X Demographics of the community b X Demographics of the community Existing health care facilities and resources within the community that are available to respond to the health needs of the community d X How data was obtained Image: Community	23, 2012)
If "Yes," indicate what the CHNA report describes (check all that apply): a X A definition of the community served by the hospital facility b X Demographics of the community c X Existing health care facilities and resources within the community that are available to respond to the health needs of the community d X How data was obtained e X The health needs of the community f X primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups g The process for identifying and prioritizing community health needs and services to meet the community health needs h X m The process for consulting with persons representing the community's interests i X information gaps that limit the hospital facility is ability to assess the community's health needs j Other (describe in Section C) 2 Indicate the tax year the hospital facility last conducted a CHNA: 20_12 3 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility took into account input fr	
 a X A definition of the community served by the hospital facility b X Demographics of the community c X Existing health care facilities and resources within the community that are available to respond to the health needs of the community d X How data was obtained e X The health needs of the community f X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups g The process for identifying and prioritizing community health needs and services to meet the community health needs h X The process for consulting with persons representing the community's interests i X Information gaps that limit the hospital facility is ability to assess the community's health needs j Other (describe in Section C) 2 Indicate the tax year the hospital facility last conducted a CHNA: 20 12 3 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility took into account input from persons who represent the community. Health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted 	1 X
 b X Demographics of the community c X Existing health care facilities and resources within the community that are available to respond to the health needs of the community d X How data was obtained e X The health needs of the community f X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups g The process for identifying and prioritizing community health needs and services to meet the community health needs h X The process for consulting with persons representing the community's interests i X Information gaps that limit the hospital facility's ability to assess the community's health needs j Other (describe in Section C) 2 Indicate the tax year the hospital facility last conducted a CHNA: 20_12 3 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	
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 h X The process for consulting with persons representing the community's interests i Information gaps that limit the hospital facility's ability to assess the community's health needs j Other (describe in Section C) 2 Indicate the tax year the hospital facility last conducted a CHNA: 20 12 3 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted 	
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 j Other (describe in Section C) 2 Indicate the tax year the hospital facility last conducted a CHNA: 20 12 3 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	
 Indicate the tax year the hospital facility last conducted a CHNA: 20 12 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted X 	
 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted X 	
interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted <u>3 X</u>	
health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted 3 X	he broad
community, and identify the persons the hospital facility consulted	public
community, and identify the persons the hospital facility consulted	it the
	4 X
5 Did the hospital facility make its CHNA report widely available to the public?	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):	
a X Hospital facility's website (list url): YNHH.ORG/ABOUT-US/CHNA.ASPX	
b X Other website (list url): SEE PART V	
c X Available upon request from the hospital facility	
d Other (describe in Section C)	
6 If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all	
that apply as of the end of the tax year):	
a X Adoption of an implementation strategy that addresses each of the community health needs identified	
through the CHNA	
b X Execution of the implementation strategy	
c X Participation in the development of a community-wide plan	
d X Participation in the execution of a community-wide plan	
e X Inclusion of a community benefit section in operational plans	
f X Adoption of a budget for provision of services that address the needs identified in the CHNA	
g X Prioritization of health needs in its community	
h I Prioritization of services that the hospital facility will undertake to meet health needs in its community	
i Other (describe in Section C)	
 7 Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain 	
	7 X
8a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA	
	8a X
b If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	
c If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720	
for all of its hospital facilities? \$	

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Part V	Facility I	nformati	ion (continued)
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YALE-NEW HAVEN HOSPITAL

Pa	rt V	Facility Information (continued) YALE-NEW HAVEN HOSPITAL						
Fi	nancial	Assistance Policy	_	Yes	No			
	Did the	e hospital facility have in place during the tax year a written financial assistance policy that:						
9	Explair	ned eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	X				
10	Used f	ederal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Х				
	If "Yes," indicate the FPG family income limit for eligibility for free care: 250 %							
If "No," explain in Section C the criteria the hospital facility used.								
11 Used FPG to determine eligibility for providing <i>discounted</i> care? 11								
If "Yes," indicate the FPG family income limit for eligibility for discounted care: %								
	lf "No,'	explain in Section C the criteria the hospital facility used.						
12	Explair	ned the basis for calculating amounts charged to patients?	12	X				
	If <u>"Yes</u>	," indicate the factors used in determining such amounts (check all that apply):						
а	X	Income level						
b		Asset level						
С	c Medical indigency							
d	d X Insurance status							
е	e Uninsured discount							
f		Medicaid/Medicare						
g		State regulation						
h		Residency						
i		Other (describe in Section C)						
13	Explair	ned the method for applying for financial assistance?	13	Х				
14	Include	ed measures to publicize the policy within the community served by the hospital facility?	14	X				
		," indicate how the hospital facility publicized the policy (check all that apply):						
а		The policy was posted on the hospital facility's website						
b		The policy was attached to billing invoices						
С		The policy was posted in the hospital facility's emergency rooms or waiting rooms						
d		The policy was posted in the hospital facility's admissions offices						
е		The policy was provided, in writing, to patients on admission to the hospital facility						
f	X	The policy was available on request						
g		Other (describe in Section C)						
Bi	lling an	nd Collections						
15	Did the	e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial	1					

15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Х	
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax			
	year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
a	a Reporting to credit agency			
b	b Lawsuits			
c	Liens on residences			
c	Body attachments			
e	e Cher similar actions (describe in Section C)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making			
	reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		X
	If "Yes," check all actions in which the hospital facility or a third party engaged:			
a	a Reporting to credit agency			
b	b Lawsuits			
c	Liens on residences			
c	Body attachments			
e	e Other similar actions (describe in Section C)			

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	<u>6-064665</u>	2 _{Pa}	age 6
Part V Facility Information (continued) YALE-NEW HAVEN HOSPITAL			
18 Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that			
apply):			
a X Notified individuals of the financial assistance policy on admission			
b X Notified individuals of the financial assistance policy prior to discharge			
c X Notified individuals of the financial assistance policy in communications with the individuals regarding the indiv	/iduals' bills		
d X Documented its determination of whether individuals were eligible for financial assistance under the hospital fa	acility's		
financial assistance policy			
e Dther (describe in Section C)			
Policy Relating to Emergency Medical Care			
		Yes	No
19 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requir	es the		
hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of the	neir		
eligibility under the hospital facility's financial assistance policy?		Х	
If <u>"No</u> ," indicate why:			
a The hospital facility did not provide care for any emergency medical conditions			
b The hospital facility's policy was not in writing			
c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Sec	tion C)		
d Other (describe in Section C)			
Charges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-e	ligible		
individuals for emergency or other medically necessary care.			
a 🛄 The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amou	unts		
that can be charged			
b 🛄 The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculati	ng		
the maximum amounts that can be charged			
c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d X Other (describe in Section C)			
21 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided			
emergency or other medically necessary services more than the amounts generally billed to individuals who had			
insurance covering such care?	21		Х
If "Yes," explain in Section C.			
22 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for	any		
service provided to that individual?			X
If "Yes," explain in Section C.			

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A, " "Facility B," etc.

PART V, SECTION A:

THIS STATE LICENSE FOR THE HOSPITAL LOCATION LISTED IN

SCHEDULE H, PART V, SECTION A, ALSO COVERS VARIOUS SATELLITE LOCATIONS

OPERATED UNDER AND EXPRESSLY LISTED ON THE SAME STATE HOSPITAL LICENSE.

YALE-NEW HAVEN HOSPITAL:

PART V, SECTION B, LINE 3:

COMMUNITY ENGAGEMENT AND FEEDBACK WERE AN INTEGRAL PART OF THE CHNA

PROCESS. YALE-NEW HAVEN HOSPITAL AND ITS COMMUNITY PARTNERS SOUGHT INPUT

FROM PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY SERVED BY

THE HOSPITAL THROUGH COMMUNITY MEETINGS AND INCLUSION OF COMMUNITY

PARTNERS IN THE PRIORITIZATION AND IMPLEMENTATION PLANNING PROCESS. PUBLIC

HEALTH AND HEALTH CARE PROFESSIONALS SHARED KNOWLEDGE AND EXPERTISE ABOUT

HEALTH ISSUES, WHILE LEADERS AND REPRESENTATIVES OF NON-PROFIT AND

COMMUNITY-BASED ORGANIZATIONS PROVIDED INSIGHT ON THE COMMUNITY SERVED BY

THE HOSPITAL, INCLUDING MEDICALLY UNDERSERVED, LOW INCOME, AND MINORITY

POPULATIONS.

PART V, SECTION B, LINE 5B - OTHER WEBSITES (LIST URL):

HTTP://WWW.CTDATAHAVEN.ORG/COMMUNITYINDEX

HTTP://WWW.CITYOFNEWHAVEN.COM/UPLOADS/2013_COMMUNITYINDEX%20REPORT.PDF

HTTPS://WWW.CFGNH.ORG/ABOUT/NEWSEVENTS/VIEWARTICLE/TABID/96/ARTICLEID/254/

HTTP://EPI.YALE.EDU/INDICATORS-IN-PRACTICE/GREATER-NEW-HAVEN-COMMUNITY-IND

HTTP://N2NLIFELINE.ORG/THE-DATA/

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A, " "Facility B," etc.

YALE-NEW HAVEN HOSPITAL:

PART V, SECTION B, LINE 7:

BASED ON THE FEEDBACK FROM COMMUNITY PARTNERS INCLUDING HEALTH PROVIDERS,

PUBLIC HEALTH EXPERTS, HEALTH AND HUMAN SERVICE AGENCIES, AND OTHER

COMMUNITY REPRESENTATIVES, SEVEN HEALTH ISSUES WERE PRIORITIZED: ACCESS

TO CARE, ASTHMA, INJURY AND VIOLENCE, MATERNAL AND CHILD HEALTH, MENTAL

HEALTH AND ADDICTIONS, OBESITY AND CHRONIC DISEASE AND SEXUALLY

TRANSMITTED AND COMMUNICABLE DISEASES. YALE-NEW HAVEN HOSPITAL PLANS TO

FOCUS ITS COMMUNITY HEALTH IMPROVEMENT EFFORTS ON THE FOLLOWING HEALTH

PRIORITIES OVER THE NEXT THREE-YEAR CYCLE: ACCESS TO CARE, OBESITY AND

CHRONIC DISEASE AND SOCIAL DETERMINANTS OF HEALTH. IN ADDITION, YALE-NEW

HAVEN HOSPITAL WILL CONTINUE EXISTING PROGRAMS, SERVICES AND INITIATIVES

IN THE AREAS OF ASTHMA, INJURY AND VIOLENCE, MATERNAL AND CHILD HEALTH,

MENTAL HEALTH AND ADDICTIONS AND SEXUALLY TRANSMITTED AND COMMUNICABLE

DISEASES.

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YALE-NEW HAVEN HOSPITAL RECOGNIZES THAT PARTNERSHIPS WITH COMMUNITY AGENCIES HAVE THE BROADEST REACH TO IMPROVE COMMUNITY HEALTH ISSUES. AS SUCH, THE HOSPITAL IS PROVIDING FACILITATION SUPPORT FOR THE DEVELOPMENT OF A COMMUNITY-WIDE HEALTH IMPROVEMENT PLAN THAT WILL FOCUS ON ALL SEVEN AREAS IDENTIFIED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT.

YALE-NEW HAVEN HOSPITAL: PART V, SECTION B, LINE 11: THE FINANCIAL ASSISTANCE POLICY PROVIDES THAT THE PATIENT MUST SUBMIT A FINANCIAL ASSISTANCE APPLICATION. THERE IS NO INCOME LIMITATION FOR ELIGIBILITY FOR DISCOUNTED CARE. 332097 10-03-13 Schedule H (Form 990) 2013 86

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A, " "Facility B," etc.

YALE-NEW HAVEN HOSPITAL:

PART V, SECTION B, LINE 20D:

PRIOR TO BECOMING FAP-ELIGIBLE, ALL INDIVIDUALS ARE CHARGED STANDARD GROSS CHARGES. AFTER AN INDIVIDUAL IS DEEMED TO BE FAP-ELIGIBLE, ANY DISCOUNTS OR FREE CARE ASSISTANCE DISCOUNTS ARE APPLIED IN ACCORDANCE WITH THE FAP PROGRAM THE INDIVIDUAL QUALIFIES FOR. THE DISCOUNTS ARE ADJUSTED OFF THE PATIENT'S ACCOUNT WHICH IS ALSO REFLECTED IN THE INDIVIDUAL'S BILLING.

PART V, SECTION D

THE FACILITY LOCATIONS LISTED IN SCHEDULE H, PART V,

SECTION D, INCLUDE NON-HOSPITAL HEALTH CARE FACILITIES THAT YALE-NEW

HAVEN HOSPITAL OPERATED DURING THE TAX YEAR, WHETHER OR NOT REQUIRED TO

BE LICENSED OR REGISTERED UNDER STATE LAW, AS REQUIRED BY THE IRS. ALL

SUCH LOCATIONS ARE OPERATED BY YALE-NEW HAVEN HOSPITAL UNDER THE

YALE-NEW HAVEN HOSPITAL STATE HOSPITAL LICENSE.

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(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Nan	ne and address	Type of Facility (describe)
1	BLOOD DRAW STATION	
	11 HARRISON AVE	
	BRANFORD, CT 06405	BLOOD DRAW
2	CARDIAC OUTPATIENT SERVICES/YALE CARD	
	311 HARRISON AVENUE	
	BRANFORD, CT 06405	CARDIAC SERVICES
3	SHORELINE DIALYSIS	
	34 EAST INDUSTRIAL RD]
	BRANFORD, CT 06405	DIALYSIS
4		
	84 NORTH MAIN STREET	
	BRANFORD, CT 06405	CARDIAC SERVICES
5	SRC WOMEN, INFANT & CHILDREN PROGRAM	
	141 MILL HILL AVENUE	
	BRIDGEPORT, CT 06610	MEDICAL PROGRAM
6		
	252 E MAIN STREET	
	CLINTON, CT 06413	BLOOD DRAW
7		
	130 DIVISION STREET	
	DERBY, CT 06418	RESEARCH
8	SMILOW CANCER HOSPITAL CARE CENTER	
	350 SEYMOUR AVENUE	
	DERBY, CT 06418	CANCER CENTER
9		
	317 FOXON ROAD	RADIOLOGY/BLOOD DRAW/URGENT
	EAST HAVEN, CT 06512	CARE
10	BLOOD DRAW STATION	
	556 MAIN STREET	
	EAST HAVEN, CT 06512	BLOOD DRAW

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(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?_

Name and address	Type of Facility (describe)
11 SMILOW CANCER HOSPITAL CARE CENTER	
111 BEACH ROAD	
FAIRFIELD, CT 06824	CANCER CENTER
12 SMILOW/Y-NHH CHILDREN'S HOSPITAL	
5 PERRYRIDGE ROAD	
GREENWICH, CT 06830	CANCER CENTER
13 OUTPATIENT PHYSICAL AND OCCUPATIONAL	
1445 BOSTON POST ROAD	
GUILFORD, CT 06437	REHAB
14 HEART & VASCULAR OUTPATIENT SERVICES	
1591 BOSTON POST ROAD STE. 202-203, S	
GUILFORD, CT 06437	CARDIAC SERVICES
15 YNHH - PEDIATRIC TREATMENT CENTER	
405 CHURCH STREET	
GUILFORD, CT 06437	PEDIATRIC SERVICES
16 YNHH UROLOGY SERVICES AT HAMDEN	
2200 WHITNEY AVE, 2ND FL	
HAMDEN, CT 06518	UROLOGY
17 YNHH UROLOGY	
1291 BOSTON POST ROAD	
MADISON, CT 06443	UROLOGY
18 BLOOD DRAW	
170 BOSTON POST ROAD	
MADISON, CT 06443	BLOOD DRAW
19 UROLOGY	
6 WOODLAND	
MADISON, CT 06443	BLOOD DRAW/UROLOGY
20 MERIDEN DIALYSIS	
377 RESEARCH PARKWAY	↓
MERIDEN, CT 06450	DIALYSIS

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(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Nan	ne and address	Type of Facility (describe)
	HEMATOLOGY & ONCOLOGY	
	455 LEWIS AVE	
	MERIDEN, CT 06450	CANCER SERVICES
22	LAB	
	1 NEW HAVEN AVE	
	MILFORD, CT 06460	BLOOD DRAW
23	LAB/MEDICAL OFFICE	
	247 BROAD STREET	
	MILFORD, CT 06460	MEDICAL SERVICES
24	YNHH REHABILITATION AND DIAGNOSTIC RA	
	48 WELLINGTON ROAD	
	MILFORD, CT 06460	REHAB/RADIOLOGY
25	HSR/MILFORD DIALYSIS	
	50 COMMERCE PARK DRIVE	
	MILFORD, CT 06460	DIALYSIS
26	PEDIATRIC SPECIALTY CENTER	
	1 PARK STREET	
	NEW HAVEN, CT 06511	PEDIATRIC SERVICES
<u>27</u>	GRIMES CENTER/SENIOR ASSESSMENT CENTE	
	1354 CHAPEL ST	
	NEW HAVEN, CT 06511	ELDER CARE
<u>28</u>	DIALYSIS	
	137 WATER STREET	
	NEW HAVEN, CT 06511	DIALYSIS
29	WOMEN & CHILDREN (WIC) @ HSR	
	1401 CHAPEL STREET, UNIT #4	
	NEW HAVEN, CT 06511	WIC PROGRAM
30	CENTER FOR WOMEN'S HEALTH	
	1441 CHAPEL STREET	
	NEW HAVEN, CT 06511	OB/GYN SERVICES

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(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of Facility (describe)
31 AMITY PATIENT SERVICE CENTER	
1453 WHALLEY AVENUE	
NEW HAVEN, CT 06511	PATIENT SERVICES
32 BLOOD DRAW STATION	
1475 WHALLEY AVE.	
NEW HAVEN, CT 06511	BLOOD DRAW
33 BLOOD DRAW STATION/RADIOLOGY	
150 SARGENT STREET	
NEW HAVEN, CT 06511	BLOOD DRAW/RADIOLOGY
34 TAKEHEART CARDIAC REHAB	
175 SHERMAN AVENUE	
NEW HAVEN, CT 06511	CARDIAC SERVICES
35 ADVANCED CARE PROGRAMS	
200 ORCHARD STREET	
NEW HAVEN, CT 06511	ELDER CARE
36 YNHH UROLOGY	
330 ORCHARD ST.	
NEW HAVEN, CT 06511	UROLOGY
37 BLOOD DRAW STATION	
46 PRINCE STREET, GROUND FLOOR	
NEW HAVEN, CT 06511	BLOOD DRAW
38 MCGIVNEY CANCER CENTER	
659 GEORGE STREET	
NEW HAVEN, CT 06511	CANCER CARE
39 BLOOD DRAW STATION	
789 HOWARD AVENUE	
NEW HAVEN, CT 06511	BLOOD DRAW
40 BLOOD DRAW STATION/RADIOLOGY	
800 HOWARD AVE	
NEW HAVEN, CT 06511	BLOOD DRAW/RADIOLOGY
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Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of Facility (describe)
41 DIAGNOSTIC RADIOLOGY	
801 HOWARD AVE	
NEW HAVEN, CT 06511	RADIOLOGY
42 YNHH ADLER GERIATRIC CENTER	
874-878 HOWARD AVE	1
NEW HAVEN, CT 06511	ELDER CARE
43 CARDIAC OUTPATIENT SERVICES	
365 MONTAUK AVENUE	1
NEW LONDON, CT 06320	CARDIAC SERVICES
44 RADIOLOGY	
100 BROADWAY	
NORTH HAVEN, CT 06473	TEMPLE RADIOLOGY
45 BLOOD DRAW STATION/HEART & VASCULAR C	
2 DEVINE STREET	
NORTH HAVEN, CT 06473	BLOOD DRAW/CARDIAC SERVICES
46 NORTH HAVEN DIALYSIS CENTER	
266 STATE STREET	
NORTH HAVEN, CT 06473	DIALYSIS
47 BLOOD DRAW STATION/DIAGNOSTIC RADIOLO	
6 DEVINE STREET, SUITE 2C	BLOOD
NORTH HAVEN, CT 06473	DRAW/RADIOLOGY/IMMUNOLOGY
48 YNHCH PEDIATRIC SPECIALTY CENTER AT N	
747 BELDEN AVENUE	
NORWALK, CT 06850	PEDIATRIC SERVICES
49 BLOOD DRAW STATION/RADIOLOGY/IMMUNOLO	4
633 MIDDLESEX TURNPIKE	
OLD SAYBROOK, CT 06475	VARIOUS MEDICAL SERVICES
50 BLOOD DRAW STATION	4
236 BOSTON POST ROAD	
ORANGE, CT 06477	BLOOD DRAW

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(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of Facility (describe)
51 SMILOW CANCER HOSPITAL CARE CENTER	
240 INDIAN RIVER ROAD	
ORANGE, CT 06477	CANCER CENTER
52 HEART & VASCULAR CENTER	
325 BOSTON POST ROAD	
ORANGE, CT 06477	CARDIAC SERVICES
53 SMILOW CANCER HOSPITAL CARE CENTER	
50 HOSPITAL HILL ROAD,1ST FLOOR SPACE	
SHARON, CT 06069	CANCER CENTER
54 YALE OBGYN	
2 IVY BROOK	
SHELTON, CT 06484	OB/GYN SERVICES
55 BLOOD DRAW STATION	
3115 MAIN STREET	
STRATFORD, CT 06614	BLOOD DRAW
56 SMILOW CANCER HOSPITAL CARE CENTER	
200 KENNEDY DRIVE	
TORRINGTON, CT 06790	CANCER CENTER
57 SMILOW CANCER HOSPITAL CARE CENTER	_
5520 PARK AVENUE	
TRUMBULL, CT 06611	CANCER CENTER
58 BLOOD DRAW STATION	_
665 NORTH COLONY ROAD	
WALLINGFORD, CT 06492	BLOOD DRAW
59 SMILOW CANCER HOSPITAL CARE CENTER 1075 CHASE PARKWAY	-
WATERBURY, CT 06708 60 BLOOD DRAW STATION/URGENT CARE	CANCER CENTER
500 ELM STREET	
WEST HAVEN, CT 06516	BLOOD DRAW/URGENT CARE
WEDI HAVEN, CI UUDIU	BLOOD DRAW/ ORGENT CARE

Schedule H (Form 990) 2013

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?_

Name and address	Type of Facility (describe)
61 CARDIOLOGY ASSOCIATES/UROLOGY/ME	DICAL
687 CAMPBELL AVE., 2ND FLOOR	
WEST HAVEN, CT 06516	UROLOGY
62 HEART & VASCULAR CENTER	
5 PEQUOT PARK ROAD	
WESTBROOK, CT 06498	CARDIAC SERVICES
63 SMILOW ONCOLOGY	
19 LUNAR DRIVE	
WOODBRIDGE, CT 06525	CANCER CARE

Schedule H (Form 990) 2013

Supplemental Information

Provide the following information.

Part VI

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 1 9b.
- Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health 5 care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds. etc.).
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization 6 and its affiliates in promoting the health of the communities served.
- State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a 7 community benefit report.

PART I, LINE 3C:

THE FINANCIAL ASSISTANCE POLICY PROVIDES THAT THE PATIENT

MUST SUBMIT A FINANCIAL ASSISTANCE APPLICATION. THE FINANCIAL ASSISTANCE

POLICY PROVIDES FOR ELIGIBILITY OF CARE REGARDLESS OF INCOME.

PART I, LINE 7:

THE HOSPITAL USES A COST ACCOUNTING SYSTEM, TSI, TO CALCULATE

THE AMOUNTS PRESENTED IN PART I, LINE 7. THE COST ACCOUNTING SYSTEM

ADDRESSES ALL PATIENT SEGMENTS.

PART III, LINE 2:

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IN ACCORDANCE WITH THE ESTABLISHED POLICIES OF THE

HOSPITAL, DURING THE REGISTRATION, BILLING AND COLLECTION PROCESS A

PATIENT'S ELIGIBILITY FOR FREE CARE FUNDS IS DETERMINED. FOR PATIENTS WHO

WERE DETERMINED BY THE HOSPITAL TO HAVE THE ABILITY TO PAY BUT DID NOT,

THE UNCOLLECTED AMOUNTS ARE BAD DEBT EXPENSE. THE HOSPITAL'S COST

ACCOUNTING SYSTEM UTILIZES PATIENT-SPECIFIC DATA TO ACCUMULATE AND DERIVE

COSTS RELATED TO THESE BAD DEBT ACCOUNTS. Schedule H (Form 990) 2013 332099 10-03-13

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2013.06000 YALE-NEW HAVEN HOSPITAL

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Part VI Supplemental Information (Continuation)

PART II, COMMUNITY BUILDING ACTIVITIES:

YALE-NEW HAVEN HOSPITAL IS ONE OF THE LARGEST EMPLOYERS IN

THE REGION AND THE SECOND LARGEST IN THE CITY OF NEW HAVEN WITH 12,152

EMPLOYEES IN 2014. THE HOSPITAL PROVIDES IN-KIND AND FINANCIAL SUPPORT

FOR SEVERAL ECONOMIC INITIATIVES THROUGHOUT THE CITY OF NEW HAVEN.

MEMBERS OF THE HOSPITAL'S LEADERSHIP AND MANAGEMENT STAFF ALSO SUPPORT

ECONOMIC DEVELOPMENT BY SERVING ON THE BOARDS OF THE GREATER NEW HAVEN

CHAMBER OF COMMERCE, GUILFORD CHAMBER OF COMMERCE, ECONOMIC DEVELOPMENT

CORPORATION OF NEW HAVEN, REGIONAL GROWTH PARTNERSHIP, REGIONAL

LEADERSHIP COUNCIL, ARTS COUNCIL OF GREATER NEW HAVEN, INTERNATIONAL

FESTIVAL OF ARTS AND IDEAS, MARKET NEW HAVEN, TWEED NEW HAVEN, AND THE

TENNIS FOUNDATION OF CONNECTICUT. THROUGH THESE ORGANIZATIONS, YALE-NEW

HAVEN HOSPITAL ADVOCATES FOR AND FACILITATES INCREASED ECONOMIC

DEVELOPMENT FOR THE AREA.

YALE-NEW HAVEN HOSPITAL, ALONG WITH MANY OTHER HOSPITALS ACROSS THE

COUNTRY, UTILIZES THE COMMUNITY BENEFITS INVENTORY FOR SOCIAL

ACCOUNTABILITY (CBISA) DATABASE DEVELOPED BY LYON SOFTWARE TO CATALOG

ITS COMMUNITY BENEFIT AND COMMUNITY BUILDING ACTIVITIES AND THE

GUIDELINES DEVELOPED BY THE CATHOLIC HOSPITAL ASSOCIATION (CHA) IN

ORDER TO CATALOG THESE BENEFITS. THESE TWO ORGANIZATIONS HAVE WORKED

TOGETHER FOR OVER 20 YEARS TO PROVIDE SUPPORT TO NOT-FOR-PROFIT

HOSPITALS TO DEVELOP AND SUSTAIN EFFECTIVE COMMUNITY BENEFIT PROGRAMS.

THE MOST RECENT VERSION OF THE CHA GUIDE FOR PLANNING AND REPORTING

COMMUNITY BENEFIT DEFINES COMMUNITY BUILDING ACTIVITIES AS PROGRAMS

THAT ADDRESS THE ROOT CAUSES OF HEALTH PROBLEMS, SUCH AS POVERTY,

HOMELESSNESS AND ENVIRONMENTAL PROBLEMS. THESE ACTIVITIES ARE

CATEGORIZED INTO EIGHT DISTINCT AREAS INCLUDING PHYSICAL IMPROVEMENT

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Schedule H (Form 990) YALE-NEW HAVEN HOSPITAL 06-0646652 Page 9 Part VI Supplemental Information (Continuation) 06-0646652 Page 9
AND HOUSING, ECONOMIC DEVELOPMENT, COMMUNITY SUPPORT, ENVIRONMENTAL
IMPROVEMENTS, LEADERSHIP DEVELOPMENT AND TRAINING FOR COMMUNITY
MEMBERS, COALITION BUILDING, ADVOCACY FOR COMMUNITY HEALTH
IMPROVEMENTS, AND WORKFORCE DEVELOPMENT. YALE NEW HAVEN HEALTH ENHANCES
THE LIVES OF THOSE WE SERVE BY PROVIDING ACCESS TO INTEGRATED,
HIGH-VALUE, PATIENT-CENTERED CARE IN COLLABORATION WITH OTHERS WHO
SHARE OUR VALUES. AS SUCH, YALE-NEW HAVEN HOSPITAL IS INCREASINGLY
AWARE OF HOW SOCIAL DETERMINANTS IMPACT THE HEALTH OF INDIVIDUALS AND
COMMUNITIES. A PERSON'S HEALTH AND CHANCES OF BECOMING SICK AND DYING
EARLY ARE GREATLY INFLUENCED BY POWERFUL SOCIAL FACTORS SUCH AS
EDUCATION, INCOME, NUTRITION, HOUSING AND NEIGHBORHOODS. DURING FISCAL
YEAR 2014, YALE-NEW HAVEN HOSPITAL PROVIDED \$3.5 MILLION IN FINANCIAL
AND IN-KIND DONATIONS TO SUPPORT AFFORDABLE HOUSING PROGRAMS, JOB
TRAINING, ECONOMIC DEVELOPMENT AND OTHER ESSENTIAL SERVICES. THE
HOSPITAL CONSIDERS THESE INVESTMENTS PART OF ITS OVERALL COMMITMENT OF
BUILDING STRONGER NEIGHBORHOODS. EXAMPLES BELOW FOCUS ON THE AREAS OF
REVITALIZING OUR NEIGHBORHOODS, CREATING EDUCATIONAL OPPORTUNITIES, AND
WORKFORCE DEVELOPMENT INITIATIVES.

REVITALIZING OUR NEIGHBORHOODS-

OVER THE PAST SEVERAL YEARS, YALE-NEW HAVEN HOSPITAL HAS MADE SIGNIFICANT INVESTMENTS TOWARDS THE REVITALIZATION OF THE CITY OF NEW HAVEN, ADDRESSING THE AREAS OF ADEQUATE, AFFORDABLE AND SAFE HOUSING. ACCORDING TO THE LATEST CENSUS DATA, 27% OF HOMES IN NEW HAVEN WERE OWNER-OCCUPIED COMPARED TO 63 PERCENT IN THE STATE OF CONNECTICUT. AS A RESULT, THE NEW HAVEN POPULATION IS INCREASINGLY MOBILE. TO REVERSE THIS TREND, YALE-NEW HAVEN HOSPITAL HAS FOCUSED ON INCREASING PERMANENT HOME OWNERSHIP THROUGH THE FOLLOWING TWO INITIATIVES. Schedule H (Form 990)

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Part VI Supplemental Information (Continuation)	
IN 2006, YALE-NEW HAVEN HOSPITAL AND ITS MEDICAL STAFF BEGAN A	
MULTI-YEAR PARTNERSHIP WITH HABITAT FOR HUMANITY OF GREATER NEW HAVEN	
TO BUILD HOMES IN NEW HAVEN'S HILL NEIGHBORHOOD FOR LOW-INCOME	
FAMILIES. TO DATE, THIS COLLABORATION HAS JOINTLY BUILT SIX HOMES WITH	
THE MOST RECENT BUILD COMPLETED IN 2013. OVER 300 EMPLOYEE VOLUNTEERS	
HAVE COLLECTIVELY INVESTED MORE THAN 4,000 HOURS IN THIS PROJECT, WHILE	
YALE-NEW HAVEN HOSPITAL SPONSORED THE BUILDING MATERIALS FOR EACH HOME.	
THE HOME OWNERSHIP MADE EASIER (H.O.M.E.) PROGRAM AT YALE-NEW HAVEN	
HOSPITAL PROVIDES HOSPITAL EMPLOYEES WITH UP TO \$10,000 IN FORGIVABLE	
LOANS TO HELP PURCHASE THEIR FIRST HOME IN THE CITY OF NEW HAVEN. THIS	
YEAR, THE PROGRAM HELPED 16 EMPLOYEES AND THEIR FAMILIES. SINCE THE	
PROGRAM'S INCEPTION IN 2006, A TOTAL OF 119 HOMES HAVE BEEN PURCHASED	
BY YALE-NEW HAVEN HOSPITAL EMPLOYEES. TO DATE \$902,500 IN FINANCIAL	
ASSISTANCE HAS BEEN PROVIDED TO EMPLOYEES IN THE FORM OF DOWN PAYMENTS	
AND MORTGAGE PAYMENTS. AMONG THE HOMES PURCHASED THROUGH THE H.O.M.E.	
PROGRAM WAS ONE HABITAT FOR HUMANITY PROPERTY.	
RESULTS FROM THE FALL 2012 COMMUNITY ALLIANCE FOR RESEARCH AND	
ENGAGEMENT AT YALE SCHOOL OF PUBLIC HEALTH SURVEY OF NEW HAVEN'S	
LOW-INCOME NEIGHBORHOODS, INCLUDING THE HILL NORTH NEIGHBORHOOD WHERE	
THE HOSPITAL IS LOCATED, PROVIDE EVIDENCE THAT ACCESS TO HEALTHY	
AFFORDABLE FOOD IS A MAJOR PUBLIC HEALTH CONCERN. FOR EXAMPLE, ABOUT	
40% OF RESPONDENTS SAID THEY WERE NOT ALWAYS ABLE TO AFFORD TO BUY	
VEGETABLES, FRUIT, HEALTHY OILS OR WHOLE GRAINS. OVER THE PAST FOUR	
YEARS, YALE-NEW HAVEN HOSPITAL HAS BEEN A PROUD SPONSOR, ALONG WITH THE	
CONNECTICUT MENTAL HEALTH CENTER, OF THE CITY SEED, INC. FARMER'S	
MARKET IN THE HILL NEIGHBORHOOD. THE FARMER'S MARKET IS HELD IN THE	
CONNECTICUT MENTAL HEALTH CENTER PARKING LOT ADJACENT TO THE YALE-NEW	
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YALE-NEW HAVEN HOSPITAL

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Schedule H (Form 990) YALE-NEW HAVEN HOSPITAL 06-0646652 Page 9 Part VI Supplemental Information (Continuation) 06-0646652 Page 9		
HAVEN HOSPITAL'S YORK STREET CAMPUS EACH YEAR FROM JUNE THROUGH OCTOBER		
AND OFFERS HEALTHY, AFFORDABLE FOOD FOR LOCAL RESIDENTS. IN ADDITION,		
AS PART OF A SUSTAINABILITY PROGRAM AIMED AT ADDRESSING FOOD		
INSECURITY, YALE-NEW HAVEN HOSPITAL AND ROCK AND WRAP IT UP! TEAMED UP		
TO RECOVER FOOD THAT HAS BEEN PREPARED BUT NOT SERVED FROM THE HOSPITAL		
AND DONATED IT TO THE COMMUNITY SOUP KITCHEN AT CHRIST CHURCH AND ST.		
LUKE'S EPISCOPAL CHURCH IN NEW HAVEN AS WELL AS ST. ANN'S SOUP KITCHEN		
IN HAMDEN.		
THE 2013-2014 HOSPITAL-SPONSORED, EMPLOYEE UNITED WAY CAMPAIGN RAISED		
OVER \$148,450 TO SUPPORT THE NONPROFITS SERVED BY THE GREATER NEW HAVEN		
UNITED WAY. THROUGH THE HOSPITAL'S ANNUAL SCHOOL READINESS DRIVE, WHICH		
IS PART OF THE CAMPAIGN, EMPLOYEES DONATED APPROXIMATELY 14,000 SCHOOL		
SUPPLIES TO STUDENTS AT TWO NEW HAVEN ELEMENTARY SCHOOLS IN NEW HAVEN'S		
HILL COMMUNITY. IN ADDITION TO RUNNING THE INTERNAL CAMPAIGN, MEMBERS		
OF HOSPITAL LEADERSHIP SERVE ON GREATER NEW HAVEN UNITED WAY BOARD AND		
VARIOUS COMMITTEES. YALE-NEW HAVEN HOSPITAL STAFF ALSO PARTICIPATED IN		
ADOPT-A-FAMILY ACTIVITIES AND A SEVERAL WINTER COAT, PERSONAL CARE ITEM		
AND DIAPER DRIVES.		
REPRESENTATIVES FROM THE HOSPITAL REGULARLY SERVE ON FOUR OF THE CITY		
OF NEW HAVEN POLICE DEPARTMENT COMMUNITY SUBSTATION MANAGEMENT TEAMS		
WHILE ATTENDING OTHER MEETINGS ON AN AD HOC BASIS. THE DECENTRALIZATION		
OF POLICE SERVICES AND THE ESTABLISHMENT OF SUBSTATION MANAGEMENT TEAMS		
IN EACH OF NEW HAVEN'S 10 COMMUNITY POLICING DISTRICTS HAS BEEN ONE OF		
THE MOST IMPORTANT COMMUNITY POLICING INITIATIVES IN NEW HAVEN.		
COMMUNITY SUBSTATION MANAGEMENT TEAMS HELP IDENTIFY AND DEVELOP		
STRATEGIES TO RESOLVE NEIGHBORHOOD PROBLEMS UTILIZING LOCAL RESOURCES.		
THE MANAGEMENT TEAMS ARE COMPRISED OF THE POLICE SUPERVISOR, BEAT		
OFFICERS, BLOCK WATCH MEMBERS, ALDERPERSONS, REPRESENTATIVES OF		
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Part VI Supplemental Information (Continuation)

NEIGHBORHOOD BASED AGENCIES, SUCH AS THE HOSPITAL, AND ANY CITIZEN WHO

TAKES AN ACTIVE INTEREST IN NEIGHBORHOOD IMPROVEMENT.

CREATING EDUCATIONAL OPPORTUNITIES-

HIGHER EDUCATIONAL ATTAINMENT IS ASSOCIATED WITH BETTER HEALTH STATUS

AND LONGER LIFE. FOR EXAMPLE, ADULTS AGED 25-50 YEARS WHO HAVE A

COLLEGE DEGREE WILL ON AVERAGE LIVE FIVE YEARS LONGER THAN THOSE WITH

LESS THAN A HIGH SCHOOL EDUCATION. ACCORDING TO RECENT CENSUS

STATISTICS, ONLY 80.5% OF INDIVIDUALS IN THE CITY OF NEW HAVEN HAD

ATTAINED THE EQUIVALENT OF A HIGH SCHOOL EDUCATION OR GREATER COMPARED

TO NEARLY 90% STATEWIDE. ADDITIONALLY, NEW HAVEN YOUTH HAVE LOWER HIGH

SCHOOL COMPLETION RATES AND SCORE WELL BELOW THEIR STATE-WIDE PEERS ON

THE CONNECTICUT MASTERY TEST. IN RESPONSE TO THESE STATISTICS, YALE-NEW

HAVEN HOSPITAL SUPPORTED A VARIETY OF EDUCATIONAL PROGRAMS IN 2014.

IN 2011, REFLECTING ITS STRONG COMMITMENT TO THE NEW HAVEN COMMUNITY

AND SUPPORT OF EDUCATION, YALE-NEW HAVEN HOSPITAL COMMITTED TO A

MULTI-YEAR CONTRIBUTION TOTALING \$2.0 MILLION OVER FOUR YEARS TO

SUPPORT NEW HAVEN PROMISE. NEW HAVEN PROMISE IS A COLLEGE SCHOLARSHIP

AND SUPPORT PROGRAM FOR THE CITY'S PUBLIC SCHOOL STUDENTS. YALE-NEW

HAVEN'S CONTRIBUTION FUNDS THE INITIATIVE'S PARTNERSHIP COMPONENT. ITS

GOAL IS TO MAKE HIGHER EDUCATION AN EXPECTATION AND REALITY FOR MORE

NEW HAVEN STUDENTS. THE PROGRAM IS ADMINISTERED BY THE COMMUNITY

FOUNDATION OF GREATER NEW HAVEN. THOUGH THE IMPACT OF THE NEW HAVEN

PROMISE PROGRAM WILL NOT BE MEASURABLE FOR SEVERAL YEARS, NEW HAVEN

PROMISE HAS OVER 220 STUDENTS ENROLLED IN 17 CONNECTICUT COLLEGES AND

UNIVERSITIES. FOR A SIXTH YEAR, YALE-NEW HAVEN PROVIDED SCHOLARSHIP

OPPORTUNITIES FOR STUDENTS ATTENDING ACHIEVEMENT FIRST'S NEW HAVEN

SCHOOLS. ACHIEVEMENT FIRST OPERATES A NETWORK OF 17 PUBLIC CHARTER

SCHOOLS IN NEW HAVEN, BRIDGEPORT AND

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HARTFORD, CT, AND BROOKLYN, NY. APPROXIMATELY 1,400 STUDE	NTS ATTEND THE	
ACHIEVEMENT FIRST NEW HAVEN SCHOOLS. THE 12-YEAR HISTORY		
OF ACHIEVEMENT FIRST PROVES THAT THE ACHIEVEMENT GAP CAN	BE CLOSED.	
OVER THE PAST SEVERAL YEARS, THE HOSPITAL HAS PROVIDED IN	-KIND STAFF	
SUPPORT FOR THE CITY OF NEW HAVEN'S YOUTH @ WORK PROGRAM.	YOUTH @ WORK	
IS A PUBLIC-PRIVATE PARTNERSHIP OF THE CITY OF NEW HAVEN,	THE NEW HAVEN	
BOARD OF EDUCATION AND WORKFORCE ALLIANCE. THE PROGRAM PR	OVIDES SUMMER	
AND YEAR-ROUND OPPORTUNITIES, WORK PLACE EXPOSURE AND WOR	K READINESS	
ACTIVITIES TO YOUTH WHO MAY BE CHALLENGED BY SOCIO-ECONOM	IC OR ACADEMIC	
BARRIERS TO WORKPLACE SUCCESS. THE PROGRAM TARGETS IN-SCH	OOL YOUTH,	
AGES 14-21, WHO ARE NEW HAVEN RESIDENTS OR ATTEND NEW HAV	EN PUBLIC	
SCHOOLS. EARLY WORK EXPERIENCES SERVE AS THE FOUNDATION F	OR FUTURE	
SUCCESS IN THE WORKPLACE AND HAVE PROVEN EFFECTIVE IN HEL	PING YOUTH	
ESTABLISH CONNECTIONS WITH EMPLOYERS, ENCOURAGE RESPONSIB	ILITY, FOSTER	
INDEPENDENCE, DEVELOP TECHNICAL SKILLS, DEVELOP COMMUNICA	TION AND	
INTERPERSONAL SKILLS, CLARIFY WORK VALUES AND FUTURE WORK	PREFERENCES	
AND ALLOW FOR INTERACTION WITH CARING ADULTS. IN 2014, FOUR STUDENTS		
PARTICIPATING IN THE YOUTH @ WORK PROGRAM WERE PLACED AT	YALE-NEW	
HAVEN.		
THE YALE-NEW HAVEN HOSPITAL SCHOOL-TO-CAREER PROGRAM IS A	MULTIFACETED	
INTERNSHIP AND MENTORING PROGRAM FOR NEW HAVEN PUBLIC HIG	H SCHOOL	
STUDENTS. COMPONENTS INCLUDE AN INTERNSHIP PROGRAM (CLINI	CAL CAREER	
PATHWAYS, BUSINESS AND NON-CLINICAL TECHNICAL AND GENERAL), DEVELOPING		
TOMORROW'S PROFESSIONALS PROGRAM, YALE-NEW HAVEN HOSPITAL	AND ACES	
YOUTH EMPLOYABILITY PROGRAM. OVER 30 STUDENTS PARTICIPATE	D IN THE	
SCHOOL-TO-CAREER PROGRAM IN 2014. IN ADDITION TO THE SCHO	OL-TO CAREER	
PROGRAM, THE HOSPITAL REGULARLY HOSTS SEVERAL SCHOOL TOUR	S OF THE	
LABORATORY, DIETARY, PHARMACY, AND OTHER AREAS PROVIDING		
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YALEHOS1

Part VI Supplemental Information (Continuation)	
VARIOUS HEALTH CARE CAREER OPPORTUNITIES FOR STUDENTS.	
THE HOSPITAL HAS PARTNERSHIPS WITH THREE LOCAL SCHOOLS. THE HILL	
REGIONAL CAREER HIGH SCHOOL PARTNERSHIP PROVIDES STUDENTS THE	
OPPORTUNITY TO EXPLORE MEDICAL AND OTHER HOSPITAL CAREERS, AS WELL AS	
OBTAIN A CERTIFICATION AS A NURSE ASSISTANT. THE JOHN C. DANIELS SCHOOL	
PARTNERSHIP INCLUDES AN ANNUAL "MOCK TRIAL" THROUGH THE HOSPITAL'S	
LEGAL & RISK MANAGEMENT DEPARTMENT, WHICH PROVIDES STUDENTS AN	
OPPORTUNITY TO PARTICIPATE IN AN ACTUAL TRIAL AT THE FEDERAL COURTHOUSE	
COMPLETE WITH A SUPERIOR COURT JUDGE. THE WASHINGTON ELEMENTARY SCHOOL	
PARTNERSHIP PROVIDES STUDENTS WITH ACADEMIC EXPERIENCES THAT	
DEMONSTRATE THE RELEVANCE OF CLASSROOM CURRICULUM TO SKILLS NEEDED IN	
THE WORKPLACE AND EXPOSES THEM TO CAREERS IN HEALTH CARE.	
IN FISCAL YEAR 2014, YALE-NEW HAVEN HONORED THE LEGACY OF REVEREND	
MARTIN LUTHER KING, JR. THROUGH AWARDS AND SCHOLARSHIPS TO ENCOURAGE	
THE NEXT GENERATION OF COMMUNITY LEADERS. THIS INCLUDED A \$1,000	
COMMUNITY SERVICE AWARD TO THREE HIGH SCHOOL STUDENTS IN NEW HAVEN WHO	
SET AN EXAMPLE IN THE COMMUNITY AND GRANTS TOTALING \$3,000 TO NEW HAVEN	
K - 8 SCHOOLS IN SUPPORT OF MARTIN LUTHER KING, JR. DAY ACTIVITIES THAT	
CARRY ON THE FALLEN CIVIL RIGHTS LEADER'S WORK AND PHILOSOPHY.	
STUDENT NUTRITION IS ANOTHER AREA OF FOCUS FOR YALE-NEW HAVEN HOSPITAL,	
SINCE MISSING OR SKIPPING MEALS UNDERMINES CHILDREN'S ACADEMIC	
PERFORMANCE. IN 2014, YALE-NEW HAVEN PROVIDED A GRANT TO SUPPORT THE	
FOOD AND NUTRITION PROGRAM AT ST. MARTIN DE PORRES ACADEMY. AS PART OF	
ITS PARTNERSHIP WITH THE WASHINGTON ELEMENTARY SCHOOL, THE HOSPITAL	
PROVIDED IN-KIND RESOURCES TO SUPPORT EDUCATION INITIATIVES RELATED TO	
FOOD AND NUTRITION. ADDITIONALLY, THE HOSPITAL'S OUTPATIENT NUTRITION	
COORDINATOR CONTINUED TO SERVE IN AN ADVISORY AND EDITORIAL CAPACITY	
FOR A STATE-WIDE HEALTHY BEATS NEWSLETTER FOR MIDDLE AND HIGH SCHOOL	
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Part VI Supplemental Information (Continuation) STUDENTS. YALE-NEW HAVEN ALSO PROVIDES SUPPORT TO OTHER ORGANIZATIONS ADDRESSING THE ISSUE OF FOOD INSECURITY. IN ADDITION TO SUPPORTING YOUTH THROUGH ITS PARTNERS IN EDUCATION PROGRAMS AND COMMUNITY INVESTMENT PROGRAMS, THE HOSPITAL DONATES ANNUALLY TO LOCAL NON-PROFIT ORGANIZATIONS THAT SERVE YOUTH WITH EDUCATIONAL PROGRAMS, AFTER-SCHOOL AND ENRICHMENT ACTIVITIES, SKILL BUILDING AND PROVIDING A PLACE TO CALL HOME. IN FISCAL YEAR 2014, THESE ORGANIZATIONS INCLUDED ACES, BOYS & GIRLS CLUB OF NEW HAVEN, CONCEPTS FOR ADAPTIVE LEARNING, FAMILY CENTERED SERVICES OF CT, L.E.A.P., SOLAR YOUTH, AND MORE.

WORKFORCE DEVELOPMENT INITIATIVES-

LIKE MANY CITIES ACROSS THE COUNTRY, THE NEW HAVEN WORKFORCE HAS EXPERIENCED DIFFICULT TIMES DURING THE ECONOMIC DOWNTURN. ACCORDING TO RECENT CENSUS INFORMATION, THE UNEMPLOYMENT RATE IN THE CITY OF NEW HAVEN WAS 12.1% COMPARED TO 8.4% STATE-WIDE. AS WITH EDUCATIONAL ACHIEVEMENT, THERE IS STRONG EVIDENCE THAT HIGHER SOCIAL AND ECONOMIC STATUS AND SMALL GAPS IN INCOME EQUALITY ARE ASSOCIATED WITH BETTER HEALTH. AS THE SECOND LARGEST EMPLOYER IN NEW HAVEN, YALE-NEW HAVEN HOSPITAL PROVIDES IN-KIND AND FINANCIAL SUPPORT FOR EMPLOYMENT AND TRAINING PROGRAMS OFFERED BY AREA NOT-FOR-PROFIT ORGANIZATIONS SUCH AS THE ONES DESCRIBED BELOW. IN 2011, YALE-NEW HAVEN COMMITTED TO A MULTI-YEAR DONATION TOTALING \$500,000 OVER FOUR YEARS TO SUPPORT THE CONNECTICUT CENTER FOR ARTS AND TECHNOLOGY (CONNCAT), WHICH PROVIDES TRAINING FOR APPROXIMATELY 100 LOCAL UNEMPLOYED AND UNDEREMPLOYED ADULTS A YEAR FOR PHLEBOTOMY, MEDICAL CODING AND BILLING JOBS. THE HOSPITAL ALSO PROVIDES INTERNSHIPS FOR STUDENTS BEING TRAINED AT CONNCAT. IN ADDITION TO FINANCIAL Schedule H (Form 990) 332271 08-13-13 103

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Part VI Supplemental Information (Continuation SUPPORT, STAFF MEMBERS FROM THE HOSPITAL SERVE ON THE CONNCAT BOARD OF DIRECTORS AND IN AN ADVISORY CAPACITY FOR THE DEVELOPMENT OF THE PROGRAM'S CURRICULUM. IN 2014, OVER 100 YOUTH IN GRADES 4-11 PARTICIPATED IN CONNCAT'S YEAR ROUND PROGRAM AND 46 ADULT LEARNERS WERE ENROLLED IN THEIR PHLEBOTOMY AND MEDICAL CODING JOB TRAINING PROGRAMS WITH 100% PLACEMENT AND COMPLETION OF OFFSITE EXTERNSHIPS PROVIDING OVER 73% OF CONNCAT GRADUATES ARE NOW EMPLOYED. HANDS ON EXPERIENCE. SINCE 1996, THE HOSPITAL'S AWARD-WINNING HOPE (HAVING AN OPPORTUNITY TO PREPARE FOR EMPLOYMENT) TRAINING AND SKILLS DEVELOPMENT PROGRAM HAS HELPED MORE THAN 100 ADULTS TRANSITION FROM INCOME SUPPORT SITUATIONS INTO EMPLOYMENT. INITIALLY TARGETED TO WOMEN, THE PROGRAM NOW INCLUDES MEN. PARTICIPANTS RECEIVE CLASSROOM TRAINING AND ONE-ON-ONE MENTORING ON TOPICS SUCH AS INTERVIEWING, RESUME PREPARATION, TIME MANAGEMENT AND CUSTOMER SERVICES, AND ARE TAUGHT ABOUT WORKPLACE DIVERSITY AND MEETING EMPLOYER EXPECTATIONS. HOSPITAL LEADERSHIP SERVES ON THE ADVISORY COMMITTEE FOR THE NEW HAVEN REENTRY ROUNDTABLE EMPLOYMENT COMMITTEE, FELLOWSHIP PLACE, JOB CORPS AND THE NEWLY FORMED STATE-WIDE HEALTH AND LIFE SCIENCES ADVISORY BOARD AS WELL AS THE GOVERNING BOARDS OF CAREER RESOURCES, INC. AND THE WORKFORCE ALLIANCE.

PART III, LINE 4:

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Y-NHH'S COMMITMENT TO COMMUNITY SERVICE IS EVIDENCED BY

SERVICES PROVIDED TO THE INDIGENT AND BENEFITS PROVIDED TO THE BROADER

COMMUNITY. SERVICES PROVIDED TO THE INDIGENT INCLUDE SERVICES PROVIDED TO

PERSONS WHO CANNOT AFFORD HEALTH CARE BECAUSE OF INADEQUATE RESOURCES

AND/OR WHO ARE UNINSURED OR UNDERINSURED.

Y-NHH MAKES AVAILABLE FREE CARE PROGRAMS FOR QUALIFYING PATIENTS. IN

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Part VI | Supplemental Information (Continuation ACCORDANCE WITH THE ESTABLISHED POLICIES OF Y-NHH, DURING THE REGISTRATION, BILLING AND COLLECTION PROCESS A PATIENT'S ELIGIBILITY FOR FREE CARE FUNDS IS DETERMINED. FOR PATIENTS WHO WERE DETERMINED BY Y-NHH TO HAVE THE ABILITY TO PAY BUT DID NOT, THE UNCOLLECTED AMOUNTS ARE BAD DEBT EXPENSE. FOR PATIENTS WHO DO NOT AVAIL THEMSELVES OF ANY FREE CARE PROGRAM AND WHOSE ABILITY TO PAY CANNOT BE DETERMINED BY Y-NHH, CARE GIVEN BUT NOT PAID FOR, IS CLASSIFIED AS CHARITY CARE. DURING THE YEAR ENDED SEPTEMBER 30, 2014, Y-NHH AMENDED ITS CHARITY CARE POLICY. BASED UPON THE POLICY CHANGE, Y-NHH EXPERIENCED INCREASED CHARITY CARE WRITE-OFFS DURING THE YEAR. TOGETHER, CHARITY CARE AND BAD DEBT EXPENSE REPRESENT UNCOMPENSATED CARE. THE ESTIMATED COST OF TOTAL UNCOMPENSATED CARE IS APPROXIMATELY \$132.4 MILLION AND \$115.0 MILLION FOR THE YEARS ENDED SEPTEMBER 30, 2014 AND 2013, RESPECTIVELY. THE ESTIMATED COST OF UNCOMPENSATED CARE IS BASED ON THE RATIO OF COST TO CHARGES, AS DETERMINED BY CLAIMS ACTIVITY. THE ESTIMATED COST OF CHARITY CARE PROVIDED WAS \$85.3 MILLION AND \$54.3 MILLION FOR THE YEARS ENDED SEPTEMBER 30, 2014 AND 2013, RESPECTIVELY. THE ESTIMATED COST OF CHARITY CARE IS BASED ON THE RATIO OF COST TO CHARGES. THE ALLOCATION BETWEEN BAD DEBT AND CHARITY CARE IS DETERMINED BASED ON MANAGEMENT'S ANALYSIS ON THE PREVIOUS 12 MONTHS OF HOSPITAL DATA. THIS ANALYSIS CALCULATES THE ACTUAL PERCENTAGE OF ACCOUNTS WRITTEN OFF OR DESIGNATED AS BAD DEBT VERSUS CHARITY CARE WHILE TAKING INTO ACCOUNT THE

TOTAL COSTS INCURRED BY THE HOSPITAL FOR EACH ACCOUNT ANALYZED.

FOR THE YEARS ENDED SEPTEMBER 30,2014 AND 2013, BAD DEBT EXPENSE, AT CHARGES, WAS \$72.8 MILLION AND \$82.2 MILLION, RESPECTIVELY. FOR THE YEARS ENDED SEPTEMBER 30, 2014 AND 2013, BAD DEBT EXPENSE, AT COST, WAS \$47.1 MILLION AND \$60.7 MILLION, RESPECTIVELY. THE BAD DEBT EXPENSE IS

MULTIPLIED BY THE RATIO OF COST TO CHARGES FOR PURPOSES OF INCLUSION IN 332271
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THE TOTAL UNCOMPENSATED CARE AMOUNT IDENTIFIED ABOVE. THE CONNECTICUT DISPROPORTIONATE SHARE HOSPITAL PROGRAM (CDSHP) WAS ESTABLISHED TO PROVIDE FUNDS TO HOSPITALS FOR THE PROVISION OF UNCOMPENSATED CARE AND IS FUNDED, IN PART, BY AN ASSESSMENT ON HOSPITAL NET PATIENT SERVICE REVENUE. DURING THE YEARS ENDED SEPTEMBER 30, 2014 AND 2013, THE HOSPITAL RECEIVED \$26.6 MILLION AND \$58.0 MILLION, RESPECTIVELY, IN CDSHP DISTRIBUTIONS, OF WHICH APPROXIMATELY \$17.1 MILLION AND \$33.3 MILLION, RESPECTIVELY WAS RELATED TO CHARITY CARE. Y-NHH MADE PAYMENTS INTO THE CDSHP OF \$73.5 MILLION FOR THE YEARS ENDED SEPTEMBER 30, 2014 AND 2013, RESPECTIVELY, FOR THE ASSESSMENT. ADDITIONALLY, Y-NHH PROVIDES BENEFITS FOR THE BROADER COMMUNITY WHICH INCLUDES SERVICES PROVIDED TO OTHER NEEDY POPULATIONS THAT MAY NOT QUALIFY AS INDIGENT BUT NEED SPECIAL SERVICES AND SUPPORT. BENEFITS INCLUDE THE COST OF HEALTH PROMOTION AND EDUCATION OF THE GENERAL COMMUNITY, INTERNS AND RESIDENTS, HEALTH SCREENINGS, AND MEDICAL RESEARCH. THE BENEFITS ARE PROVIDED THROUGH THE COMMUNITY HEALTH CENTERS, SOME OF WHICH SERVICE NON-ENGLISH SPEAKING RESIDENTS, DISABLED CHILDREN, AND VARIOUS COMMUNITY SUPPORT GROUPS. Y-NHH VOLUNTARILY ASSISTS WITH THE DIRECT FUNDING OF SEVERAL CITY OF NEW HAVEN PROGRAMS, INCLUDING AN ECONOMIC DEVELOPMENT PROGRAM AND A YOUTH INITIATIVE PROGRAM.

IN ADDITION TO THE QUANTIFIABLE SERVICES DEFINED ABOVE, Y-NHH PROVIDES ADDITIONAL BENEFITS TO THE COMMUNITY THROUGH ITS ADVOCACY OF COMMUNITY SERVICE BY EMPLOYEES. Y-NHH'S EMPLOYEES SERVE NUMEROUS ORGANIZATIONS THROUGH BOARD REPRESENTATION, MEMBERSHIP IN ASSOCIATIONS AND OTHER RELATED ACTIVITIES. Y-NHH ALSO SOLICITS THE ASSISTANCE OF OTHER HEALTHCARE PROFESSIONALS TO PROVIDE THEIR SERVICES AT NO CHARGE THROUGH PARTICIPATION IN VARIOUS COMMUNITY SEMINARS AND TRAINING PROGRAMS.

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PART III, LINE 8:

THE ENTIRE MEDICARE LOSS PRESENTED SHOULD BE TREATED AS A

COMMUNITY BENEFIT FOR THE FOLLOWING REASONS: THE IRS COMMUNITY BENEFIT STANDARD INCLUDES THE PROVISION OF CARE TO MEDICARE BENEFICIARIES. IRS REVENUE RULING 69-545 INDICATES THAT HOSPITALS OPERATE FOR THE PROMOTION OF HEALTH IN THE COMMUNITY WHEN IT PROVIDES CARE TO PATIENTS WITH GOVERNMENTAL HEALTH BENEFITS, THE ORGANIZATION PROVIDES CARE TO MEDICARE PATIENTS REGARDLESS OF MEDICARE SHORTFALLS (REDUCING THE BURDEN ON THE GOVERNMENT), AND MANY OF THE MEDICARE PARTICIPANTS WOULD HAVE QUALIFIED FOR THE CHARITY CARE OR OTHER MEANS TESTED PROGRAMS ABSENT BEING ENROLLED IN THE MEDICARE PROGRAM. THE MEDICARE SHORTFALL REPORTED IS DETERMINED BY THE HOSPITAL'S COST ACCOUNTING SYSTEM, TSI.

PART III, LINE 9B:

IT IS THE HOSPITAL'S POLICY TO TREAT ALL PATIENTS EQUITABLY WITH RESPECT AND COMPASSION, FROM THE BEDSIDE TO THE BILLING OFFICE. THE HOSPITAL WILL PURSUE PATIENT ACCOUNTS, DIRECTLY AND THROUGH ITS COLLECTION AGENTS, FAIRLY AND CONSISTENTLY TAKING INTO CONSIDERATION DEMONSTRATED FINANCIAL NEED. AS PART OF ITS COLLECTION PROCESS, THE HOSPITAL WILL MAKE REASONABLE EFFORTS TO DETERMINE IF AN INDIVIDUAL IS ELIGIBLE FOR FINANCIAL ASSISTANCE UNDER ITS FINANCIAL ASSISTANCE POLICY. IN THE EVENT A PATIENT IS ELIGIBLE FOR FINANCIAL ASSISTANCE, THE HOSPITAL WILL NOT ENGAGE IN ANY EXTRAORDINARY COLLECTION ACTION AS DEFINED BY LAW AND HOSPITAL POLICY.

PART VI, LINE 2:

COMMUNITY NEEDS ARE ROUTINELY REVIEWED AND ADDRESSED AS PART

OF THE OPERATIONS AND SERVICE LINE TEAMS AT YALE-NEW HAVEN HOSPITAL.

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THESE MULTI-DISCIPLINARY GROUPS PROVIDE ANALYSIS AND INSIGHT INTO PATIENT UTILIZATION TRENDS ACROSS OUR DELIVERY OF CARE AND ARE REVIEWED IN TANDEM WITH CARE MANAGEMENT AND PATIENT SATISFACTION RESULTS AND OTHER COMMUNITY FEEDBACK. COUPLED WITH THE RECENTLY COMPLETED COMMUNITY NEEDS ASSESSMENT. THIS INFORMATION ASSISTS WITH THE DEVELOPMENT OF NEW INITIATIVES, PARTNERSHIPS, PROGRAMS AND SERVICES TO BENEFIT OUR COMMUNITY.

PART VI, LINE 3:

YALE-NEW HAVEN HOSPITAL INFORMS INDIVIDUALS ABOUT ITS

FINANCIAL ASSISTANCE PROGRAMS ON ITS WEBSITE, THROUGH VISIBLE POSTINGS AND

COMMUNICATIONS AT POINTS OF REGISTRATION AND FRONT LINE ACCESS. THE

FINANCIAL ASSISTANCE POLICY, APPLICATION AND SUMMARY ARE AVAILABLE ON

REQUEST WITHOUT CHARGE BY MAIL, INCLUDING AT ADMITTING DEPARTMENT.

FURTHER, PATIENTS RECEIVE A SUMMARY OF FINANCIAL ASSISTANCE PROGRAMS,

INCLUDING ELIGIBILITY REQUIREMENTS THROUGH A FIRST STATEMENT MAILER AS

PART OF THE BILLING PROVES. THESE COMMUNICATIONS INCLUDE TELEPHONE NUMBERS

AND POINT OF CONTACT FOR INDIVIDUALS TO VISIT OR CALL. THE HOSPITAL HAS

RESOURCES TO ASSIST PATIENTS WITH STATE OF CONNECTICUT MEDICAID

APPLICATIONS.

PART VI, LINE 4:

THE LOCAL SERVICE AREA SERVED BY YALE-NEW HAVEN HOSPITAL

INCLUDES CONNECTICUT MUNICIPALITIES ACROSS MIDDLESEX AND NEW HAVEN

COUNTIES. THESE INCLUDE: ANSONIA, BETHANY, BRANFORD, CENTERBROOK,

CHESHIRE, CLINTON, DEEP RIVER, DERBY, EAST HAVEN, ESSEX, GUILFORD, HAMDEN,

IVORYTON, KILLINGWORTH, MADISON, MERIDEN, MILFORD, NEW HAVEN, NORTH

BRANFORD, NORTH HAVEN, NORTHFORD, OLD SAYBROOK, ORANGE, OXFORD, SEYMOUR,

WALLINGFORD, WEST HAVEN, WESTBROOK AND WOODBRIDGE.

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Part VI Supplemental Information (Continuation)
IN 2014, THE TOTAL POPULATION OF THE HOSPITAL'S PRIMARY GEOGRAPHIC SERVICE
AREA WAS ESTIMATED AT 707,492. THE PERCENTAGE OF RESIDENTS BY RACE AND
ETHNICITY IN 2014 WAS 74.7% WHITE, 12.3% BLACK / AFRICAN AMERICAN, 14.8%
HISPANIC, 4.4% ASIAN PACIFIC AND 8.6% NATIVE AMERICAN, MULTI RACE OR
OTHER. THE ESTIMATED MEDIAN HOUSEHOLD INCOME WAS \$77,095 IN MIDDLESEX
COUNTY AND \$62,497 IN NEW HAVEN COUNTY.
IN ADDITION TO YALE-NEW HAVEN HOSPITAL THERE ARE THREE ACUTE CARE
HOSPITALS LOCATED IN THE REGION INCLUDING GRIFFIN HOSPITAL, MIDSTATE
MEDICAL CENTER AND MILFORD HOSPITAL. GAYLORD HOSPITAL, A LONG-TERM ACUTE
REHABILITATION AND CHRONIC CARE HOSPITAL IS ALSO LOCATED WITHIN THE LOCAL
GEOGRAPHIC AREA SERVED BY YALE-NEW HAVEN. YALE-NEW HAVEN HOSPITAL IS A
DISPROPORTIONATE SHARE HOSPITAL, AND ALSO QUALIFIES FOR 340B PHARMACY
PRICING.
IN FISCAL YEAR 2014, THERE WERE 78,529 INPATIENT DISCHARGES FROM YALE-NEW
HAVEN HOSPITAL. AN ESTIMATED 30% WERE EITHER MEDICAID BENEFICIARIES OR
PEOPLE WHO LACKED HEALTH INSURANCE. THE HOSPITAL'S EMERGENCY DEPARTMENT
PROVIDES A HEALTHCARE SAFETY NET FOR THOUSANDS OF PEOPLE EACH YEAR BY
SERVING AS THE PRIMARY CARE PROVIDER FOR UNINSURED AND UNDERINSURED
PATIENTS. IN FISCAL YEAR 2014, THERE WERE 201,795 VISITS TO YALE-NEW
HAVEN'S ADULT AND PEDIATRIC EMERGENCY DEPARTMENTS IN NEW HAVEN AND AT THE
SHORELINE MEDICAL CENTER IN GUILFORD. TREATED AND DISCHARGED PATIENTS MADE
UP 80% OF THE TOTAL WITH OVER HALF (ROUGHLY 88,400 INDIVIDUALS) IDENTIFIED
AS MEDICAID BENEFICIARIES OR AS HAVING NO HEALTH CARE INSURANCE.
PATIENT ORIGIN DATA FOR FISCAL YEAR 2014 INDICATED THAT 46% OF THE
PATIENTS TREATED AND DISCHARGED FROM THE HOSPITAL'S EMERGENCY DEPARTMENT
AND 31% OF THE TREATED AND ADMITTED PATIENTS WERE RESIDENTS OF THE CITY OF
NEW HAVEN. THE MEDIAN HOUSEHOLD INCOME FOR THE CITY OF NEW HAVEN IS
\$38,482, WHICH IS \$31,037 BELOW THE STATE OF CONNECTICUT MEDIAN HOUSEHOLD
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INCOME OF \$69,519. AN ESTIMATED 26.9% OF FAMILIES IN NEW HAVEN WERE
IDENTIFIED AS LIVING IN POVERTY COMPARED TO 10% STATE-WIDE.
PROMOTION OF COMMUNITY HEALTH. PROVIDE ANY OTHER INFORMATION IMPORTANT TO
DESCRIBING HOW THE ORGANIZATION'S HOSPITAL FACILITIES OR OTHER HEALTH CARE
FACILITIES FURTHER ITS EXEMPT PURPOSES BY PROMOTING THE HEALTH OF THE
COMMUNITY (E.G. OPEN MEDICAL STAFF, COMMUNITY BOARD, USE OF SURPLUS FUNDS,
ETC.).

PART VI, LINE 5 - PROMOTION OF COMMUNITY HEALTH YALE-NEW HAVEN HOSPITAL, FOUNDED IN 1826 AS THE FIRST HOSPITAL IN CONNECTICUT, IS A 1,541-BED ACUTE AND TERTIARY CARE HOSPITAL. WITH TWO INPATIENT CAMPUSES IN NEW HAVEN, YALE NEW HAVEN IS THE PRIMARY TEACHING HOSPITAL FOR YALE SCHOOL OF MEDICINE AND IS A MAJOR TERTIARY CARE CENTER FOR ACUTELY ILL OR INJURED PATIENTS, RECEIVING REGIONAL, NATIONAL AND INTERNATIONAL REFERRALS. YALE-NEW HAVEN HOSPITAL DISCHARGED ALMOST 79,400 INPATIENTS AND HANDLED ABOUT 1.2 MILLION OUTPATIENT ENCOUNTERS IN NEW HAVEN, NORTH HAVEN, EAST HAVEN AND GUILFORD AND DOZENS OF RADIOLOGY AND BLOOD-DRAWING SERVICES THROUGHOUT THE STATE. LAST YEAR, THE HOSPITAL RECEIVED NATIONAL RECOGNITION FOR ITS CLINICAL SERVICES RANKING AMONG THE COUNTRY'S TOP HOSPITALS IN 11 SPECIALTIES IN U.S. NEWS & WORLD REPORT'S ANNUAL "AMERICA'S BEST HOSPITALS; AND FOR SEVEN PEDIATRIC SUBSPECIALTIES IN THE U.S. NEWS BEST CHILDREN'S HOSPITALS RANKINGS. EVERY YEAR, AS PART OF ITS VITAL MISSION TO PROMOTE HEALTH AND WELLNESS THROUGHOUT THE GREATER NEW HAVEN REGION, YALE-NEW HAVEN HOSPITAL SPONSORS, DEVELOPS, PARTICIPATES IN AND FINANCIALLY SUPPORTS A WIDE VARIETY OF COMMUNITY-BASED PROGRAMS AND SERVICES. DURING FISCAL YEAR 2014, YALE-NEW HAVEN HOSPITAL MANAGED \$463.3 MILLION IN FINANCIAL AND Schedule H (Form 990) 332271 08-13-13 110

2013.06000 YALE-NEW HAVEN HOSPITAL

Schedule H (Form 990) Part VI Supplemental Information (Continuation) IN-KIND CONTRIBUTIONS THROUGH FIVE WIDE-RANGING PROGRAMS - GUARANTEEING ACCESS TO CARE; PROMOTING HEALTH AND WELLNESS; ADVANCING CAREERS IN HEALTH CARE; RESEARCH; AND CREATING HEALTHIER COMMUNITIES. A SIXTH CATEGORY, BUILDING STRONGER NEIGHBORHOODS, WAS DISCUSSED PREVIOUSLY IN PART II. GUARANTEEING ACCESS TO CARE-YALE-NEW HAVEN RECOGNIZES THAT SOME PATIENTS MAY BE UNINSURED, NOT HAVE ADEQUATE INSURANCE OR OTHERWISE LACK THE RESOURCES TO PAY FOR HEALTH CARE. HONORING ITS MISSION AND COMMITMENT TO THE COMMUNITY, THE HOSPITAL PARTICIPATES IN GOVERNMENT-SPONSORED PROGRAMS SUCH AS MEDICARE, MEDICAID, HUSKY, CHAMPUS AND TRICARE. DURING 2014, YALE-NEW HAVEN HOSPITAL PROVIDED SERVICES FOR 321,289 MEDICAID BENEFICIARIES AT A TOTAL EXPENSE OF \$221.7 MILLION (AT COST). YALE-NEW HAVEN HOSPITAL ALSO OFFERS A SLIDING SCALE OF DISCOUNTED FEES AND FREE CARE FOR ELIGIBLE PATIENTS, AND EVEN FUNDS THE SALARIES OF THREE ON-SITE STATE DEPARTMENT OF SOCIAL SERVICES EMPLOYEES. DURING 2014, THE HOSPITAL DELIVERED SUCH FINANCIAL ASSISTANCE SERVICES TO OVER 32,030 PERSONS AT A TOTAL EXPENSE OF \$132.2 MILLION (AT COST). YALE-NEW HAVEN ALSO GUARANTEES ACCESS TO CARE BY PROVIDING CLINICAL PROGRAMS DESPITE A FINANCIAL LOSS SO SIGNIFICANT THAT NEGATIVE MARGINS REMAIN AFTER REMOVING THE EFFECTS OF FREE CARE, BAD DEBT AND UNDER-REIMBURSED MEDICAID. SUBSIDIZED HEALTH SERVICES INCLUDE THE HOSPITAL'S PRIMARY CARE CENTER LOCATED ON THE YORK STREET CAMPUS AND FAMILY HEALTH CENTER ON THE SAINT RAPHAEL CAMPUS, WHICH INCLUDE ADULT, ADOLESCENT, PEDIATRIC AND WOMEN'S SERVICES.

THE HOSPITAL'S PRIMARY CARE CENTER AND FAMILY HEALTH CENTER PROVIDE

OUTPATIENT MEDICAL SERVICES TO THE COMMUNITY, PRIMARILY SERVING THE

UNINSURED OR UNDER-INSURED POPULATION. THE YORK STREET CAMPUS PRIMARY

YALEHOS1

CARE CENTER IS THE LARGEST OUTPATIENT FACILITY IN SOUTHERN CONNECTICUT. IN FISCAL YEAR 2014, THE PRIMARY CARE CENTER HAD 21,385 VISITS TO THE ADULT MEDICINE CLINIC, 23,849 VISITS TO THE PEDIATRIC CLINIC AND 14,274 VISITS TO THE WOMEN'S CENTER, FOR A TOTAL OF 59,508 PATIENT VISITS. THE FAMILY HEALTH CENTER ON THE HOSPITAL'S ST. RAPHAEL CAMPUS HAD 11,764 VISITS TO THE ADULT PRIMARY CARE CLINIC, 7,556 TO THE PEDIATRIC PRIMARY CARE CENTER AND 3,127 TO THE OB-GYN PRIMARY CARE CENTER, FOR A TOTAL OF 22,447 PATIENT VISITS.

IN FISCAL YEAR 2014, YALE-NEW HAVEN HOSPITAL AND THE CENTER FOR CHILDREN'S ADVOCACY COLLABORATED ON THE MEDICAL-LEGAL PARTNERSHIP PROJECT TO PROVIDE LEGAL ADVOCACY TO THE PEDIATRIC PRIMARY CARE CENTER. THE NEW HAVEN LAW FIRM WIGGIN AND DANA AND THE CONNECTICUT HEALTH AND EDUCATIONAL FACILITIES AUTHORITY ARE SUPPORTING THE PROGRAM WITH GRANTS. AS A RESULT, A LAWYER NOW WORKS IN THE PEDIATRIC PRIMARY CARE CENTER FIVE DAYS A WEEK AND IS AVAILABLE TO PATIENTS, MEDICAL PROVIDERS AND SOCIAL WORKERS THROUGHOUT THE HOSPITAL. THE PROJECT TAKES A PREVENTIVE, MULTIDISCIPLINARY APPROACH TO IMPROVING CHILDREN'S HEALTH BY ASSISTING FAMILIES OBTAIN BASIC NEEDS AND APPROPRIATE LEGAL SUPPORT. YALE-NEW HAVEN PROVIDES ONGOING FINANCIAL AND IN-KIND SUPPORT FOR PROJECT ACCESS-NEW HAVEN (PA-NH), WHICH PROVIDES TIMELY HIGH QUALITY SPECIALTY CARE FOR UNINSURED INDIVIDUALS WHO RESIDE IN THE GREATER NEW HAVEN AREA WITH THE USE OF AN INTENSIVE PATIENT NAVIGATION MODEL. MORE THAN 300 COMMUNITY PHYSICIANS DONATE THEIR SERVICES TO PROJECT ACCESS PATIENTS AND A TEAM OF FOUR PATIENT NAVIGATORS ASSIST ENROLLED PATIENTS WITH ACCESSING AND MANAGING CARE. SINCE SEEING THEIR FIRST PATIENT IN AUGUST 2010, PROJECT ACCESS HAS ENROLLED AND NAVIGATED NEARLY 1,000 THE NO-SHOW RATE FOR MEDICAL APPOINTMENTS IS 3% AND THE PATIENTS. VALUE OF DONATED CARE IS OVER \$16.5 MILLION. PATIENTS ARE REFERRED TO Schedule H (Form 990) 332271 08-13-13 112

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PA-NH FROM THE EMERGENCY DEPARTMENTS AND PRIMARY CARE CENTERS ON BOTH THE YORK STREET AND ST. RAPHAEL CAMPUSES OF YALE-NEW HAVEN HOSPITAL, THE FAIR HAVEN COMMUNITY HEALTH CENTER, THE CORNELL SCOTT-HILL HEALTH CENTER AND COMMUNITY PRIVATE PRACTICES. PA-NH CELEBRATED ITS FOURTH ANNIVERSARY IN AUGUST 2014.

THE HOSPITAL'S ME & MY BABY PROGRAM PROVIDES INCREASED ACCESS TO CARE FOR AN UNDER-SERVED POPULATION THAT IS EITHER UNINSURED OR UNDERINSURED. OUTREACH EFFORTS FOSTER EARLY ENTRY INTO CARE, SCREENING AND DETECTION, AND ALLOW PRENATAL CARE TO BEGIN AS EARLY AS POSSIBLE IN THE FIRST TRIMESTER. THE PROGRAM FEATURES MONTHLY "SHOWERS" TO PROVIDE PARTICIPANTS WITH INFORMATION ON THE HOSPITAL'S MATERNITY PROGRAMS, BASIC CHILDBIRTH PREPARATION AND OTHER INFORMATION. ME & MY BABY IS THE ONLY PROGRAM IN THE NEW HAVEN AREA TO OFFER FREE PREGNANCY TESTING AND COUNSELING BY A REGISTERED NURSE. IN 2014, ME & MY BABY GAVE 305 NEWLY ENROLLED MOTHERS ACCESS TO PRENATAL AND PEDIATRIC CARE, HEALTH EDUCATION, CARE COORDINATION AND PRESCRIPTION DRUG COVERAGE. NEARLY 100% OF PROGRAM ENROLLEES ARE UNDOCUMENTED IMMIGRANT WOMEN OR WOMEN WHO ENTERED THE UNITED STATES WITHOUT INSPECTION OR WHO WERE ADMITTED ON NONIMMIGRANT TEMPORARY VISAS AND OVERSTAYED. THE PRESCRIPTION ASSISTANCE PROGRAM HELPS YALE-NEW HAVEN HOSPITAL PATIENTS WHO HAVE LITTLE OR NO HEALTH INSURANCE OR PHARMACY BENEFITS OBTAIN DEEPLY DISCOUNTED MEDICATIONS. THE 340B PROGRAM ASSISTS PATIENTS WHO ARE DISCHARGED FROM THE HOSPITAL, INCLUDING THE EMERGENCY DEPARTMENT, OR ANY HOSPITAL-BASED CLINIC RECEIVE DISCOUNTED PRESCRIPTIONS. STUDIES SHOW THAT PATIENTS WHO CANNOT AFFORD OUTPATIENT MEDICATIONS HAVE HIGHER HOSPITAL ADMISSION, RE-ADMISSIONS, AND EMERGENCY ROOM VISIT RATES THAN THEIR COUNTERPARTS. THE HOSPITAL Schedule H (Form 990) 332271 08-13-13 113

Schedule H	(Form 990)

YALE-NEW HAVEN HOSPITAL

Part VI Supplemental Information (Continuation) Observation Observation <t< th=""></t<>
QUALIFIES FOR THESE FEDERAL PHARMACEUTICAL PRICING DISCOUNTS BECAUSE IT
TREATS A DISPROPORTIONATELY LARGE SHARE OF UNINSURED AND UNDER INSURED
PATIENTS. THE HOSPITAL ALSO SERVES AS A KEY PARTNER IN THE NEW HAVEN
ORAL HEALTH COALITION. THE COALITION WAS FORMED TO ADDRESS THE SERIOUS
ORAL HEALTH NEEDS OF THE UNDER-SERVED, AND PARTICULARLY CHILDREN
COVERED THROUGH HUSKY A. THIS NETWORK ALLOWS PARTNERS TO CONTINUOUSLY
COLLABORATE AND DEVELOP STRATEGIC PLANS IN A MORE COHESIVE AND
COMPREHENSIVE MANNER.
PROMOTING HEALTH AND WELLNESS-
DURING FISCAL YEAR 2014, YALE-NEW HAVEN HOSPITAL PROVIDED \$7.9 MILLION
IN COMMUNITY HEALTH IMPROVEMENT SERVICES, INCLUDING HEALTH EDUCATION
PROGRAMS, SUPPORT GROUPS AND HEALTH FAIRS. EXAMPLES OF THESE IMPORTANT
SERVICES AND PROGRAMS ARE PROVIDED BELOW.
THE HOSPITAL IS ONE OF 17 SITES IN CONNECTICUT OFFERING A COMPREHENSIVE
BREAST, CERVICAL AND COLORECTAL CANCER SCREENING PROGRAM FOR MEDICALLY
UNDERSERVED WOMEN. SERVICES SUCH AS CLINICAL BREAST EXAMS AND PAP
SMEARS ARE OFFERED FREE OF CHARGE FOR ELIGIBLE WOMEN BETWEEN THE AGES
OF 19 AND 64, AND MAMMOGRAMS ARE OFFERED TO WOMEN WHO ARE AGE 40 TO 64.
IN FY 2014, 800 WOMEN RECEIVED SCREENINGS THROUGH THE PROGRAM.
YALE-NEW HAVEN HOSPITAL IS A GRANT RECIPIENT OF THE KOMEN FOUNDATION
PATIENT NAVIGATION FOR BREAST CANCER SCREENING. THIS COLLABORATIVE
OUTREACH INITIATIVE IS FOCUSED ON OFFERING BREAST HEALTH EDUCATION AND
SCREENING SERVICES TO AFRICAN AMERICAN, HISPANIC AND ANY UNDERSERVED
WOMEN (AGE 50+) IN THE GREATER NEW HAVEN COMMUNITY AND HELPING THEM
NAVIGATE THROUGH THE HEALTH CARE SYSTEM. THE GOAL IS TO INCREASE
AWARENESS OF EARLY DETECTION TO THESE HIGH-RISK POPULATIONS, TEACH
BREAST SELF-EXAMS, PROVIDE SCREENINGS, AND FACILITATE ACCESS TO
APPROPRIATE DIAGNOSTIC FOLLOW UP WHEN NECESSARY. THE PROGRAM STAFF
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Schedule H (Form 990) YALE-NEW HAVEN HOSPITAL 06-0646652 Page 9 Part VI Supplemental Information (Continuation) 06-0646652 Page 9
CONDUCTED 10 GROUP LECTURES, REACHING OVER 500 WOMEN WITHIN THE
COMMUNITY, BRINGING THEM INTO THE BREAST CANCER CONTINUUM OF CARE AND
LINKING THEM TO MAMMOGRAPHY SCREENINGS. YNHH PROVIDED PUBLIC EDUCATION
AND PROGRAM AND EVENT PROMOTION USING SOCIAL MEDIA SITES INCLUDING
FACEBOOK AND TWITTER REACHING OVER 630 INDIVIDUALS.
IN A PARTNERSHIP WITH THE CORNELL SCOTT-HILL HEALTH CENTER, THE
HOSPITAL'S DIGITAL MAMMOGRAPHY VAN PROVIDES SCREENING MAMMOGRAPHY
SERVICES.
IN THE COMMUNITY WHERE WOMEN LIVE AND WORK, IMPROVING ACCESS FOR THE ELDERL
AND UNDERSERVED POPULATIONS WHO MIGHT NOT OTHERWISE OBTAIN
THESE SERVICES ON A REGULAR BASIS. IN FISCAL YEAR 2014, THE MAMMOGRAPHY
VAN PERFORMED 1,124 SCREENING MAMMOGRAMS AT 44 LOCATIONS THROUGHOUT
SOUTHERN CONNECTICUT, ENHANCING ACCESSIBILITY TO MAMMOGRAPHY SERVICES.
THE HOSPITAL'S SICKLE CELL PROGRAM PROVIDES COMPREHENSIVE MEDICAL CARE
WHICH INCLUDES PAIN MANAGEMENT, PSYCHOSOCIAL COUNSELING, AND EDUCATION
FOR THE PATIENT, FAMILY MEMBERS, AND THE COMMUNITY AT LARGE. THE
PROGRAM ASSISTS PATIENTS WITH ACCESS TO COMMUNITY RESOURCES SUCH AS
MEDICAL TRANSPORTATION, MEDICATION PROGRAMS WHICH HELP TO PURCHASE
NEEDED MEDICINES AT REDUCED COSTS, AND REFERRALS TO COMMUNITY
RESOURCES. THE SICKLE CELL TEAM WORKS DILIGENTLY WITH THE PEDIATRIC
TEAM TO ENSURE SMOOTH TRANSITION OF SICKLE CELL PATIENTS FROM PEDIATRIC
CARE TO ADULT CARE BY USING THE FAMILY CENTERED CARE MODEL APPROACH. IN
PARTNERSHIP WITH SICKLE CELL DISEASE ASSOCIATION OF AMERICA, SOUTHERN
CONNECTICUT, YALE-NEW HAVEN HOSPITAL OFFERS COMMUNITY OUTREACH, HEALTH
EDUCATION AND SCREENINGS. LOCATIONS INCLUDE HIGH SCHOOLS, COLLEGES AND
UNIVERSITIES, CHURCHES, COMMUNITY AND CIVIC ORGANIZATIONS AND HEALTH
FAIRS THROUGHOUT SOUTHERN CONNECTICUT.
YALE-NEW HAVEN HOSPITAL OPERATES THE LARGEST WOMEN, INFANTS AND

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Schedule H (Form 990)

Schedule H (Form 990) YALE-NEW HAVEN HOSPITAL 06-0646652 Page 9 Part VI Supplemental Information (Continuation) 06-0646652 Page 9
CHILDREN (WIC) SITE IN NEW HAVEN, WITH 5,050 WOMEN AND THEIR CHILDREN
PARTICIPATING ANNUALLY. THE WIC PROGRAM STAFF REACHES OUT INTO THE
COMMUNITY TO PROVIDE NUTRITIONAL COUNSELING, BREASTFEEDING EDUCATION
AND FOOD FOR PREGNANT AND POSTPARTUM WOMEN AND INFANTS AND CHILDREN WHO
ARE AT NUTRITIONAL RISK. WIC IS FUNDED BY A GRANT FROM THE UNITED
STATES DEPARTMENT OF AGRICULTURE.
THE SUPPLEMENTAL INFANT PROGRAM AT YALE-NEW HAVEN HOSPITAL WAS
ESTABLISHED IN 2008 TO ADDRESS CONCERNS REGARDING THE PRACTICE OF
FORMULA STRETCHING (WATERING DOWN FORMULA TO SAVE MONEY DUE TO
FINANCIAL HARDSHIP) AMONG CLIENTS OF THE WOMEN, INFANT AND CHILDREN
(WIC) PROGRAM BASED AT THE HOSPITAL'S YORK STREET CAMPUS, WHICH SERVES
3,400 CLIENTS ANNUALLY INCLUDING 800 INFANTS. IN 2012, 26.9% OF
FAMILIES LIVING IN NEW HAVEN WERE CONSIDERED BELOW THE POVERTY LEVEL, A
RATE WHICH IS NEARLY 17% HIGHER THAN THE STATE AVERAGE. THE
SUPPLEMENTAL INFANT PROGRAM PROVIDED FORMULA FOR 518 INFANTS DURING
2014 AT NO COST TO FAMILIES TO ENSURE THESE BABIES RECEIVED ADEQUATE
NUTRITION.
THE HOSPITAL'S HEALTHY START PROGRAM IS FUNDED BY THE DEPARTMENT OF
HEALTH AND HUMAN SERVICES AND THROUGH A PRIVATE GRANT FROM THE
COMMUNITY FOUNDATION OF GREATER NEW HAVEN AND IS DESIGNED FOR UNINSURED
PREGNANT WOMEN. THE PROGRAM PROVIDES CASE MANAGEMENT SERVICES TO
PREGNANT WOMEN RECEIVING CARE AT YALE-NEW HAVEN HOSPITAL AND TO THOSE
WHO HAVE A CHILD UP TO THE AGE OF TWO RECEIVING SERVICES FROM THE
PEDIATRIC PRIMARY CARE CENTER. TWO CASE MANAGERS ASSESS NEEDS AND
COORDINATE MEDICAL CARE, MEDICATIONS, MENTAL HEALTH COUNSELING,
OUTREACH AND RELATED SERVICES. THE CASE MANAGERS WORK COLLABORATIVELY
WITH NEW HAVEN'S OTHER HEALTHY START SITES AS WELL AS WITH MANY OTHER
SERVICE AGENCIES. IN FISCAL YEAR 2014, THE PROGRAM SERVED 230 WOMEN.
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PEDIATRIC DENTISTRY WAS IDENTIFIED AS A CRITICAL ISSUE IN THE GREATER NEW HAVEN PARTNERSHIP FOR A HEALTHY COMMUNITY'S COMMUNITY NEEDS ASSESSMENT CONDUCTED IN THE LATE 1990S. SINCE 2004, THE HOSPITAL HAS OPERATED A DEDICATED PEDIATRIC DENTISTRY CENTER, WHICH OFFERS A PEDIATRIC DENTISTRY RESIDENCY PROGRAM. THE PEDIATRIC DENTISTRY CENTER RELOCATED IN 2012 TO AN 8,700 SQUARE FOOT STATE-OF-THE-ART FACILITY WITH 10 TREATMENT ROOMS, ONE RECOVERY ROOM FOR POST-SEDATION PATIENTS AND A STERILIZATION CENTER. THE PEDIATRIC DENTISTRY CENTER MAINTAINS NEARLY 2,000 ACTIVE PATIENTS AND HAS THE SINGULAR CAPACITY IN THE COMMUNITY TO TREAT CHILDREN WITH EARLY CHILDHOOD CAVITIES IN THE OPERATING ROOM. SINCE 1992, THE HOSPITAL HAS PROVIDED COMPREHENSIVE CARE TO LEAD-POISONED CHILDREN AND THEIR FAMILIES. THE YALE-NEW HAVEN LEAD POISONING REGIONAL TREATMENT CENTER IS ONE OF TWO REGIONAL TREATMENT CENTERS IN CONNECTICUT PROVIDING MEDICAL TREATMENT AND SOCIAL SERVICE

PROGRAMS. IN FISCAL YEAR 2014, THE LEAD PROGRAM PROVIDED 3,641 PATIENT

SCREENINGS, 380 IN-HOME VISITS AND 62 INFORMATIONAL PRESENTATIONS.

THE AIDS CARE PROGRAM WAS ESTABLISHED IN 1984 IN RESPONSE TO THE

INCREASING NUMBER OF INDIVIDUALS BEING TREATED FOR HIV/AIDS AT YALE-NEW

HAVEN HOSPITAL. THE PROGRAM PROVIDES COMPREHENSIVE CARE TO ADULTS,

ADOLESCENTS AND CHILDREN LIVING WITH HIV/AIDS AND THEIR FAMILIES AND

SIGNIFICANT OTHERS. THE SCOPE OF SERVICES INCLUDES OUTREACH, TESTING,

COMPREHENSIVE RISK COUNSELING SERVICES, OUTPATIENT AND INPATIENT

CLINICAL CARE, CLINICAL RESEARCH TRIALS AND COMMUNITY SUPPORT. THE AIDS

CARE PROGRAM IS STAFFED BY A MULTIDISCIPLINARY TEAM OF HEALTH CARE

PROVIDERS, NURSES, HIV COUNSELORS, SOCIAL WORKERS AND CLINICAL

RESEARCHERS. IN FISCAL YEAR 2014 THE AIDS CARE PROGRAM'S PEDIATRIC

SERVICE CARED FOR 30 CHILDREN AND ADOLESCENTS WITH A TOTAL OF 115

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YALE-NEW HAVEN HOSPITAL

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Schedule H (Form 990) TABLE NEW HAVEN HOSPITAL 00-0040032 Page 9 Part VI Supplemental Information (Continuation) 00-0040032 Page 9
VISITS. APPROXIMATELY 3,600 TESTS WERE PROVIDED AS PART OF ROUTINE
TESTING IN THE ADULT AND ADOLESCENT PRIMARY CARE CENTER AND WOMEN'S
CENTER. BOTH INPATIENT AND OUTPATIENT SERVICES FOR PEOPLE WITH HIV AND
AIDS ARE ALSO AVAILABLE THROUGH THE HOSPITAL'S HAELEN CENTER, LOCATED
IN THE FAMILY HEALTH CENTER AT YALE-NEW HAVEN HOSPITAL'S SAINT RAPHAEL
CAMPUS.
YALE-NEW HAVEN HOSPITAL OFFERS SUPPORT GROUPS FOR PATIENTS AND FAMILIES
IN OVER 20 AREAS, INCLUDING MANY CANCER AND TRANSPLANT SPECIALTY AREAS.
THE GROUPS ARE STAFFED BY SOCIAL WORKERS AND ARE PROVIDED FREE OF
CHARGE TO HELP PATIENTS AND THEIR FAMILIES COPE WITH THEIR ILLNESSES
AND RELATED ISSUES. IN FISCAL YEAR 2014, 3,735 PEOPLE ATTENDED AND
PARTICIPATED IN SUPPORT GROUPS.
ADVANCING CAREERS IN HEALTH CARE-
AS THE PRIMARY TEACHING HOSPITAL FOR THE YALE SCHOOL OF MEDICINE,
YALE-NEW HAVEN HOSPITAL HAS SUPERVISED PHYSICIAN RESIDENTS AND FELLOWS
SUPPORTING ITS MEDICAL STAFF WITH AROUND-THE-CLOCK COVERAGE AND
INSIGHTFUL, RESEARCH-SUPPORTED PATIENT CARE. IN ADDITION, THE HOSPITAL
PROVIDES A CLINICAL SETTING FOR UNDERGRADUATE TRAINING TO STUDENTS
ENROLLED IN PROGRAMS OUTSIDE THE ORGANIZATION IN THE AREAS OF NURSING,
DIETARY, PHYSICAL AND OCCUPATIONAL THERAPISTS, SOCIAL WORK, RADIOLOGY
TECHNICIANS AND RESPIRATORY CARE TECHNICIANS. IN 2014, THE COST TO
YALE-NEW HAVEN HOSPITAL TO PROVIDE FUNDING FOR HEALTHCARE TRAINING AND
EDUCATION PROGRAMS WAS MORE THAN \$93.9 MILLION, AND BENEFITED OVER
2,592 INDIVIDUALS.
THE HOSPITAL PROVIDES A SIGNIFICANT AMOUNT OF HEALTH PROFESSIONS
EDUCATION ON AN ANNUAL BASIS FOR 720 MEDICAL PROFESSIONALS. THIS
INCLUDES GRADUATE AND INDIRECT MEDICAL EDUCATION IN THE AREA OF
RESIDENCY AND FELLOWSHIP EDUCATION FOR PHYSICIANS / MEDICAL STUDENTS,
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ALLIED HEALTH EDUCATION, PASTORAL CARE RESIDENCY PROGRAM AND A PHARMACY
PROGRAM.
THE HOSPITAL'S DENTAL DEPARTMENT PROVIDES CLINICAL EDUCATIONAL
OPPORTUNITIES FOR STUDENT DENTAL HYGIENISTS. DURING THEIR ROTATIONS,
UNDER THE DIRECTION AND SUPERVISION OF THEIR INSTRUCTORS, THE STUDENTS
PERFORM PROCEDURES APPROPRIATE AND APPLICABLE TO THEIR ROLES AS A
DENTAL HYGIENIST. STUDENTS FROM THE UNIVERSITY OF NEW HAVEN DENTAL
HYGIENE PROGRAM AND THE UNIVERSITY OF BRIDGEPORT, INCLUDING SENIOR
BACCALAUREATE CANDIDATES WHO ARE LICENSED DENTAL HYGIENISTS, INTERN IN
THE DENTAL DEPARTMENT BY PROVIDING DIRECT PATIENT CARE. FOUR OF THESE
HYGIENISTS ARE ASSIGNED IN THE CLINIC EACH SEMESTER AND, THROUGH THEIR
PATIENT CARE EXPERIENCE, INTERACT WITH RESIDENT AND ATTENDING
PHYSICIANS, HOSPITAL STAFF AND THE COMMUNITY. IN FISCAL YEAR 2014, 66
SUCH HYGIENISTS ROTATED THROUGH THE DEPARTMENT.
DURING 2014, THE HOSPITAL PROVIDED A CLINICAL SETTING FOR UNDERGRADUATE
TRAINING TO OVER 1,806 STUDENTS ENROLLED IN PROGRAMS FOR NURSING,
DIETARY, PHYSICAL AND OCCUPATIONAL THERAPY, SOCIAL WORK, RADIOLOGY
TECHNICIANS AND RESPIRATORY CARE TECHNICIANS. YALE-NEW HAVEN HAS LONG
STANDING PARTNERSHIPS TO PROVIDE THIS TRAINING WITH AREA COLLEGES AND
UNIVERSITIES INCLUDING GATEWAY COMMUNITY COLLEGE, FAIRFIELD UNIVERSITY,
SACRED HEART UNIVERSITY, MANCHESTER COMMUNITY COLLEGE, UNIVERSITY OF
CONNECTICUT, GOODWIN COLLEGE AND NAUGATUCK COMMUNITY COLLEGE.
YALE-NEW HAVEN'S TRAUMA SERVICES DEPARTMENT, THROUGH A CONTRACT WITH
THE PENTAGON, PROVIDES U.S. NAVY CORPSMAN MEDICAL TRAINING FOR SERVICE
MEMBERS AT THE GROTON / NEW LONDON SUBMARINE BASE. THE TRAINING
INCLUDES BASIC MEDICAL PROCEDURES AND SKILLS FOR SURVIVAL WHILE THE
SUBMARINE IS OUT TO SEA. IN 2014, TEN CORPSMAN RECEIVED THIS NECESSARY
TRAINING.

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Part VI Supplemental Information (Continuation)

RESEARCH-

TEACHING HOSPITALS LIKE YALE-NEW HAVEN HOSPITAL ARE WHERE THE BEST AND BRIGHTEST MINDS IN MEDICINE COLLABORATE TO PROVIDE THE HIGHEST OUALITY. CLINICALLY PROVEN AND MOST TECHNOLOGICALLY ADVANCED CARE POSSIBLE. EXPERIENCED, PIONEERING MEDICAL PRACTITIONERS GUIDE THE NEXT GENERATION OF RESEARCHERS AND HEALTHCARE PROVIDERS IN THE DISCOVERY OF NEW CURES AND TREATMENTS, AND OFFER PATIENTS THE LATEST, MOST EFFECTIVE DIAGNOSTIC AND TREATMENT OPTIONS BEFORE THEY ARE AVAILABLE ELSEWHERE. CLINICAL TRIALS AT YALE-NEW HAVEN HOSPITAL AND THE YALE SCHOOL OF MEDICINE INCLUDE PHASE ONE TRIALS, WHICH TEST A NEW DRUG'S SAFETY IN THE HUMAN BODY, PHASE TWO TRIALS, WHICH TESTS FOR EFFICACY AND DOSAGE IN SEVERAL HUNDRED PATIENTS, PHASE THREE TRIALS, WHICH MEASURE THE DRUG OR PROCEDURE AGAINST THE BEST STANDARD TREATMENT, AND OTHER TYPES OF TRIALS TESTING THE SAFETY OF VARIOUS TYPES OF MEDICAL EQUIPMENT. CLINICAL TRIALS ARE AVAILABLE IN MANY DIFFERENT CLINICAL AREAS INCLUDING ADDICTIVE BEHAVIOR, BRAIN, SPINAL CORD, AND NERVOUS SYSTEM, CANCER, CHILDREN'S HEALTH, DIABETES AND ENDOCRINE SYSTEM, DIGESTIVE SYSTEM, HEART AND CARDIOVASCULAR, HIV/AIDS AND INFECTIOUS DISEASE, OBESITY AND WEIGHT CONTROL, MENTAL HEALTH, AND WOMEN'S HEALTH. YALE-NEW HAVEN RECEIVES NATIONAL AND INTERNATIONAL REFERRALS AND, IN CONJUNCTION WITH YALE SCHOOL OF MEDICINE AND YALE CANCER CENTER, YALE-NEW HAVEN HOSPITAL IS NATIONALLY RECOGNIZED FOR ITS COMMITMENT TO TEACHING AND CLINICAL RESEARCH. THE NATIONAL INSTITUTES OF HEALTH HAS RECOGNIZED MANY OF THE MEDICAL CARE AND RESEARCH UNITS FOR EXCELLENCE, INCLUDING ITS CANCER PREVENTION RESEARCH UNIT, CANCER INFORMATION SERVICE CENTER, COMPREHENSIVE CANCER SERVICE, DIGESTIVE DISEASE RESEARCH CENTER, CHILD HEALTH RESEARCH CENTER, CHILDREN'S AND Schedule H (Form 990) 332271 08-13-13 120

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ADULTS' CLINICAL RESEARCH CENTERS, AND CLAUDE D. PEPPER OLDER AMERICANS
INDEPENDENCE CENTER.
STATE CANCER REGISTRIES ENABLE PUBLIC HEALTH PROFESSIONALS TO BETTER
UNDERSTAND AND ADDRESS CANCER BURDEN. REGISTRY DATA ARE CRITICAL FOR
TARGETING PROGRAMS FOCUSED ON RISK-RELATED BEHAVIORS OR ON
ENVIRONMENTAL RISK FACTORS. SUCH INFORMATION IS ALSO ESSENTIAL FOR
IDENTIFYING WHEN AND WHERE CANCER SCREENING EFFORTS SHOULD BE ENHANCED
AND FOR MONITORING THE TREATMENT PROVIDED TO CANCER PATIENTS. IN
ADDITION, RELIABLE REGISTRY DATA ARE FUNDAMENTAL TO A VARIETY OF
RESEARCH EFFORTS, INCLUDING THOSE AIMED AT EVALUATING THE EFFECTIVENESS
OF CANCER PREVENTION, CONTROL OR TREATMENT PROGRAMS. IN THE UNITED
STATES, THESE DATA ARE REPORTED TO A CENTRAL STATEWIDE REGISTRY FROM
VARIOUS MEDICAL FACILITIES INCLUDING HOSPITALS, PHYSICIANS' OFFICES,
THERAPEUTIC RADIATION FACILITIES, FREESTANDING SURGICAL CENTERS AND
PATHOLOGY LABORATORIES. YALE-NEW HAVEN HOSPITAL MAINTAINS A ROBUST
CANCER REGISTRY, AND DURING FISCAL YEAR 2014, THE TOTAL COST ASSOCIATED
WITH THE CANCER REGISTRY WAS \$1.4 MILLION.

CREATING HEALTHIER COMMUNITIES-

THE CITY OF NEW HAVEN AND THE SURROUNDING COMMUNITY IS HOME TO A NUMBER
OF NOT-FOR-PROFIT ORGANIZATIONS WORKING TO CREATE HEALTHIER
COMMUNITIES. IN 2014, YALE-NEW HAVEN SUPPORTED THE WORK OF DOZENS OF
LOCAL NOT-FOR-PROFIT ORGANIZATIONS UNAFFILIATED WITH THE HOSPITAL
THROUGH FINANCIAL AND IN-KIND SERVICES TOTALING \$2.1 MILLION.
ORGANIZATIONS SUPPORTED THROUGH THE HOSPITAL IN 2013 INCLUDED THE BOYS
& GIRLS CLUB OF NEW HAVEN, CHRISTIAN COMMUNITY ACTION, CLIFFORD W.
BEERS GUIDANCE CLINIC, COLUMBUS HOUSE, CONNECTICUT SPORTS FOUNDATION:
HELPING CANCER PATIENTS, CONNECTICUT STATE CONFERENCE OF NAACP
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BRANCHES, FAMILY CENTERED SERVICES OF CT, EMERGENCY SHELTER MANAGEMENT		
SERVICES, FARNAM NEIGHBORHOOD HOUSE, FELLOWSHIP PLACE, GATEWAY		
COMMUNITY COLLEGE, LEAP, LEEWAY, LIFE HAVEN, LITERACY VOLUNTEERS OF		
GREATER NEW HAVEN, MONTESSORI SCHOOL OF EDGEWOOD, NEW LIFE CORPORATION		
AND RONALD MCDONALD HOUSE. YALE-NEW HAVEN HOSPITAL PROVIDES LEADERSHIP		
AND FACILITATION SUPPORT FOR THE PARTNERSHIP FOR A HEALTHIER GREATER		
NEW HAVEN. THE PARTNERSHIP FOR A HEALTHIER NEW HAVEN BEGAN MEETING IN		
DECEMBER 2010 TO DEVELOP A SHARED VISION AND COORDINATED EFFORT TO		
LEVERAGE EXISTING COMMUNITY HEALTH WORK ALREADY IN PROGRESS AND TO		
COMPLETE A COMMUNITY HEALTH NEEDS ASSESSMENT OF RESIDENTS IN THE CITY		
OF NEW HAVEN AND TWELVE MUNICIPALITIES COMPRISING THE INNER AND OUTER		
SUBURBAN RINGS SURROUNDING IT. MEMBERS OF THE PARTNERSHIP FOR A		
HEALTHIER GREATER NEW HAVEN INCLUDE REPRESENTATIVES FROM AREA HEALTH		
DEPARTMENTS AND HEALTH DISTRICTS, FEDERALLY-QUALIFIED HEALTH CENTERS,		
YALE SCHOOL OF PUBLIC HEALTH, ROBERT WOOD JOHNSON CLINICAL SCHOLAR'S		
PROGRAM AND OTHER NON-PROFIT ORGANIZATIONS SERVING GREATER NEW HAVEN.		
GET HEALTHY CT, WHICH WAS FORMED BY MEMBERS OF THE BRIDGEPORT-BASED		
PRIMARY CARE ACTION GROUP, EXPANDED TO NEW HAVEN IN 2013. GET HEALTHY		
CT IS A COALITION DEDICATED TO PREVENTING AND REDUCING OBESITY BY		
REMOVING THE BARRIERS TO HEALTHY EATING AND PHYSICAL ACTIVITY THROUGH		
THE INCLUSIVE COLLABORATION OF KEY STAKEHOLDERS IN THE COMMUNITY. THE		
APPROACH OF GET HEALTHY CT IS TO IDENTIFY EXISTING RESOURCES AND		
PROGRAMS AND UTILIZE ITS WEBSITE AS THE CENTRAL CONNECTING POINT FOR		
INFORMATION AND COLLABORATION. GET HEALTHY CT EFFORTS CENTER AROUND		
FOUR FOCUS AREAS: EDUCATE AND RAISE AWARENESS, ENCOURAGE COMMUNITY		
COLLABORATION AND COMMITMENT, IDENTIFY LOCAL RESOURCES AND INFORM		
PUBLIC POLICY. USING A MULTI-SECTOR APPROACH TO ADDRESS OBESITY, THE		
GET HEALTHY CT COALITION HAS GROWN TO OVER 100 MEMBER ORGANIZATIONS		
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Part VI Supplemental Information (Col	ntinuation)	
INCLUDING HEALTH CARE PROV	IDERS, HEALTH DEPARTMENTS AND HEALTH	
DISTRICTS, SOCIAL SERVICE	PROVIDERS, COLLEGES AND UNIVERSITIES,	
BUSINESSES, TOWN AND LEGISLATIVE LEADERS, RESEARCHERS, AND FAITH-BASED		
ORGANIZATIONS. IN-KIND AND FINANCIAL SUPPORT FOR GET HEALTHY CT IS		
PROVIDED BY MEMBER ORGANIZATIONS INCLUDING YALE NEW HAVEN HEALTH SYSTEM		
AND YALE-NEW HAVEN HOSPITA	L.	
IN FISCAL YEAR 2014, YNHH	SPONSORED TWO OF FIVE DAYS FOR THE POLICE	
ATHLETIC LEAGUE'S NEW HAVEN SUMMER CAMP PROGRAM AT WILBUR CROSS HIGH		
SCHOOL. APPROXIMATELY 20	EMPLOYEE VOLUNTEERS DEVELOPED AND STAFFED	
HEALTH AND WELLNESS ACTIVI	TIES THAT INCLUDED TENNIS, MARTIAL ARTS, AN	
OBSTACLE COURSE AND BASKET	BALL FOR 225 KIDS, AGES 8-13. THE HOSPITAL	
ALSO DONATED T-SHIRTS, PRI	ZES AND HEALTHY SNACKS ON BOTH DAYS. IN	
ADDITION, YALE-NEW HAVEN H	OSPITAL AND ITS EMPLOYEES SUPPORTED AND	
PARTICIPATED IN WALKS FOR	VARIOUS HEALTH ADVOCACY ORGANIZATIONS.	
ORGANIZATIONS INCLUDE AIDS	WALK NEW HAVEN, ALZHEIMER'S ASSOCIATION,	
	MERICAN HEART ASSOCIATION, CROHN'S AND	
COLITIS FOUNDATION OF AMERICA, INTEGRATED REFUGEE AND IMMIGRANT		
	MUSCULAR DYSTROPHY ASSOCIATION, NATIONAL	
	, AND THE SICKLE CELL DISEASE ASSOCIATION OF	
AMERICA, SOUTHERN CT, INC.		
SUPPLEMENTAL INFORMATION-		
	SO CONTRIBUTES TO THE COMMUNITY IN WAYS THAT	
	OF THIS REPORT AND SERVES AS AN IMPORTANT	
	NCLUDES HAVING A VOLUNTARY BOARD OF TRUSTEES	
	EMBERS RESIDING IN NEW HAVEN, GUILFORD,	
	HOSPITAL ALSO EXTENDS MEDICAL STAFF	
	D PHYSICIANS IN ITS COMMUNITY. THE HOSPITAL'S	
	MEMBERS INCLUDING RESIDENTS, FELLOWS AND Schedule H (Form 990)	
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HOSPITALISTS.

YALE-NEW HAVEN HOSPITAL, THE FLAGSHIP OF YALE NEW HAVEN HEALTH SYSTEM,

INCREASED ITS FOCUS ON ENSURING PATIENT CARE SAFETY AND CLINICAL

OUALITY, DESTINATION HOSPITAL CLINICAL PROGRAMS AND SERVICES, HUMAN

RESOURCES PROGRAMS AND INITIATIVES AND FINANCIAL PERFORMANCE. KEY

HIGHLIGHTS OF THE YEAR INCLUDED:

CELEBRATING ITS FIFTH ANNIVERSARY, SMILOW CANCER HOSPITAL ADDED TWO

CANCER CARE CENTERS IN FAIRFIELD AND TRUMBULL. IN MARCH, THE HOSPITAL

JOINED THE NATIONAL COMPREHENSIVE CANCER NETWORK, AN ALLIANCE OF

LEADING CANCER CARE CENTERS DEDICATED TO IMPROVING THE QUALITY,

EFFECTIVENESS AND EFFICIENCY OF CARE. ALSO, MORE THAN 1,220 CYCLISTS

PARTICIPATED IN THE ANNUAL CLOSER TO FREE BIKE RIDE IN SEPTEMBER,

RAISING OVER \$1.5 MILLION FOR CANCER CARE AND RESEARCH.

DURING FISCAL YEAR 2014, MORE THAN \$40 MILLION WAS REINVESTED IN THE

SAINT RAPHAEL CAMPUS TO REFURBISH THE FACILITY, INCLUDING TWO OPERATING

ROOMS, THE CARDIAC CATHETERIZATION LAB AND THE GRIMES CENTER FOR ADULT

REHABILITATION. RENOVATIONS ALSO SUPPORTED THE CREATION OF THE

MUSCULOSKELETAL CENTER UNIT AND THE CENTER FOR RESTORATIVE CARE

DEDICATED TO GERIATRIC CARE.

YALE-NEW HAVEN HOSPITAL CONTINUED TO ATTRACT TERTIARY AND QUATERNARY

REFERRALS FROM ACROSS THE REGION. Y ACCESS, YALE-NEW HAVEN'S

SINGLE-SOURCE, 24/7 CALL CENTER EXCLUSIVELY FOR PHYSICIANS, COORDINATES

TRANSFERS FROM OTHER HEALTHCARE FACILITIES AND EMERGENT DIRECT

ADMISSIONS TO THE HOSPITAL. THE Y ACCESS REFERRAL LINE INCREASED ITS

VOLUME BY 4.5 PERCENT IN 2014, WITH 5,333 INTER-HOSPITAL TRANSFERS. IN

PARTNERSHIP WITH THE NORTH SHORE LONG ISLAND JEWISH (LIJ) HEALTH

SYSTEM, YALE NEW HAVEN HEALTH IMPLEMENTED A HELICOPTER EMERGENCY

MEDICAL SERVICES PROGRAM TO FACILITATE THE TRANSFER OF CRITICALLY ILL

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PATIENTS TO THE HOSPITAL. EACH YEAR, THOUSANDS OF MEMBERS OF THE			
COMMUNITY SUPPORT YALE-NEW HAVEN HOSPITAL THROUGH PHILANTHROPY AND			
VOLUNTEERING. IN FY 2014, 2,598 VOLUNTEERS DEDICATED A TOTAL OF 213,037			
SERVICE HOURS TO THE HOSPITAL. VOLUNTEERS WERE PLACED IN OVER 50 AREAS			
THROUGHOUT THE HOSPITAL INCLUDING ADMITTING, ADULT EMERGENCY			
DEPARTMENT, CHILD PSYCHIATRY, CHILDREN'S HOSPITAL, COMMUNITY HEALTH,			
DENTAL CLINIC, HEART CENTER, LABORATORY MEDICINE, OCCUPATIONAL HEALTH,			
PSYCHIATRIC HOSPITAL, REHABILITATION SERVICES, RELIGIOUS MINISTRIES,			
SHORELINE MEDICAL CENTER, SMILOW CANCER HOSPITAL, SOCIAL WORK AND			
WOMEN'S SERVICES.			
PART VI, LINE 6			
THE YALE NEW HAVEN HEALTH SYSTEM'S FUNDAMENTAL MISSION IS			
TO ENSURE THAT THE DELIVERY NETWORKS ASSOCIATED WITH THE SYSTEM PROMOTE			
THE HEALTH OF THE COMMUNITIES THEY SERVE AND ENSURE THAT ALL PATIENTS			
HAVE ACCESS TO APPROPRIATE HEALTHCARE SERVICES. THE YALE NEW HAVEN			
HEALTH SYSTEM REQUIRES ITS HOSPITALS TO INCORPORATE PLANS TO PROMOTE			
HEALTHY COMMUNITIES WITHIN THE HOSPITAL'S EXISTING BUSINESS PLANS FOR			
WHICH THEY ARE HELD ACCOUNTABLE. IN ADDITION, REGULAR REPORTING ON			
COMMUNITY BENEFITS IS REQUIRED ON A QUARTERLY BASIS.			

PART VI, LINE 7, LIST STATES RECEIVING COMMUNITY BENEFIT REPORT:

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