Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter Social Security numbers on this form as it may be made public.

► Information about Form 990 and its instructions is at www irs gov/form990 tax vear beginning OCT 1, 2013 and ending SEP 30, A For the 2013 calendar year, or tax year beginning

3 C	Check if pplicable	C Name of organization			D Employer identifi	cation number			
	_Addre	MIDDLESEX HEALTH SYSTI	PM TNC						
	cnang Name chang	Doing Business As		22-2	676137				
H	Initial return	Number and street (or P.O. box if mail is not do	Room/suite	E Telephone numbe					
	Termi	•	sirvered to street address)	Tiooni, suito	860-358-6395				
	⊒ated ⊒Amen ⊒return		d ZIP or foreign postal code		G Gross receipts \$	1,108,099.			
F	Applic		2211 of foreign postal code		H(a) Is this a group re				
	pendi	F Name and address of principal officer:VII	NCENT CAPECE JR.		for subordinates				
		SAME AS C ABOVE			H(b) Are all subordinates i				
	ax-ex) ◀ (insert no.) 4947(a)(1)	or 527	` '	list. (see instructions)			
		te: WWW.MIDDLESEXHOSPITAL			H(c) Group exemption	,			
			Association Other	L Year		M State of legal domicile: CT			
	art I	Summary		•		-			
σ	1	Briefly describe the organization's mission or mos	st significant activities: THE	ORGANI	ZATION IS T	HE PARENT			
Activities & Governance		COMPANY OF MIDDLESEX HOS	PITAL AND ITS AF	FILIAT	ED ENTITIES	AND ALSO			
ž	2	Check this box if the organization disc	ontinued its operations or dispo	sed of more	than 25% of its net a				
Š	3	Number of voting members of the governing body	y (Part VI, line 1a)		3	14			
დ დ	4	Number of independent voting members of the g	overning body (Part VI, line 1b)			11			
es	5	Total number of individuals employed in calendar	year 2013 (Part V, line 2a)			8			
ΞĒ	I	Total number of volunteers (estimate if necessary	/			0			
Act	7 a	Total unrelated business revenue from Part VIII, o	olumn (C), line 12		7a	0.			
	b	Net unrelated business taxable income from Forn	n 990-T, line 34		7b	0.			
					Prior Year	Current Year			
ne	l				0.	0.			
Revenue	I				976,340.	1,108,099.			
Вè		Investment income (Part VIII, column (A), lines 3,			0.	0.			
	I	Other revenue (Part VIII, column (A), lines 5, 6d, 8			976,340.	1,108,099.			
		Total revenue - add lines 8 through 11 (must equa			970,340.	0.			
	I	Grants and similar amounts paid (Part IX, column	(4) !! 4)		0.	0.			
	I	Benefits paid to or for members (Part IX, column of Solarian, other componentian, ampleyed benefits	, , , , , , , , , , , , , , , , , , , ,		714,125.	704,036.			
Expenses		Salaries, other compensation, employee benefits			0.	0.			
ben	h	Professional fundraising fees (Part IX, column (A), Total fundraising expenses (Part IX, column (D), li	25) • 1 083 1	66.	<u> </u>	0.			
Ä		Other expenses (Part IX, column (A), lines 11a-11			262,215.	404,063.			
		Total expenses. Add lines 13-17 (must equal Part			976,340.	1,108,099.			
		Revenue less expenses. Subtract line 18 from line			0.	0.			
Ses		· · · · · · · · · · · · · · · · · · ·			ginning of Current Year	End of Year			
Net Assets Fund Baland	20	Total assets (Part X, line 16)			14,591.	14,591.			
A B	21	Total liabilities (Part X, line 26)			0.	0.			
캺	22	Net assets or fund balances. Subtract line 21 from	m line 20		14,591.	14,591.			
	art II	Signature Block							
		Ities of perjury, I declare that I have examined this return				y knowledge and belief, it is			
rue,	correc	t, and complete. Declaration of preparer (other than office	cer) is based on all information of w	hich preparer	has any knowledge.				
		Signature of officer			Data				
Sigr		· -	DEGIDENT / CEO		Date				
Her	е	VINCENT CAPECE JR., PH Type or print name and title	RESIDENT/CEO						
		,	Is	11	Date Check	II PTIN			
Da:-		Print/Type preparer's name	Preparer's signature	'	if				
Paid	ı Darer	BETH THURZ Firm's name SASLOW LUFKIN &	RIICCV T.T.D		self-employ	P00346435 06-1533253			
	Only	Firm's name SASLOW LUFKIN & Firm's address 175 POWDER FORES			Firm's EIN	00-1333433			
JOC	Unity				اء. م	0 650 0000			
			184		Dhana na 🖼 🗛	N_678_U7NN			
10.	, the !!	SIMSBURY, CT 060			Phone no. 8 6	0-678-9200 X Yes No			

4d	Other program services (Describe in	Schedule O.)			
	(Expenses \$	including grants of \$) (Revenue \$)	
4e	Total program service expenses				

332002 10-29-13

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Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	x	
2	If "Yes," complete Schedule A	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
Ū	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
•	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			37
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
_	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a		Х
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		,,	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			Х
	Schedule D, Parts XI and XII	12a		Λ
р	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	406	х	
10	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	12b 13	22	Х
13 14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	1-74		
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25a	24a		х
h	Schedule K. If "No", go to line 25a Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24a		
	Did the organization mivest any proceeds of tax-exempt bonds beyond a temporary period exception: Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	270		
·	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			l
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			77
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	00-		Х
20	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	28c 29		X
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If res, complete schedule in	29		21
30	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			.,
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	"		
٠.	Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		77	
	Note. All Form 990 filers are required to complete Schedule O	38	X	<u> </u>

Form **990** (2013)

| Part V | Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V					
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	3			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	eportat	ole gaming			
	(gambling) winnings to prize winners?			1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	8			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns	ทร?		2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)				
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule	0		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	authori	ty over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial	accoun	t)?	4a		X
b	If "Yes," enter the name of the foreign country: ►					
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	Accoun	ts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa	ction?		5b		X
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5с		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the					
	any contributions that were not tax deductible as charitable contributions?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribut	ions or	gifts			
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices pr	ovided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as requ	iired			
	to file Form 8282?			7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	ontract	:?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit control	act? .		7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Di					
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at	any time	e during the year?	8		Х
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the organization make any taxable distributions under section 4966?			9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:	امدا				
a	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:	11a				
a	Gross income from members or shareholders	Ha				
b	Gross income from other sources (Do not net amounts due or paid to other sources against	446				
120	amounts due or received from them.) Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	10412		120		
		1041?		12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	120				
13	Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state?			13a		
а	-			ısa		
h	Note. See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the					
D	organization is licensed to issue qualified health plans	13b				
^		13c				
	Did the constitution of the following the fo			14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule			14b		
					990	(2013)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
	and the state of t		Yes	No
12	Enter the number of voting members of the governing body at the end of the tax year 14			110
ıu	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
L				
b				
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			Х
_	officer, director, trustee, or key employee?	2		
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			Х
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	_		37
	more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			37
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		77	
	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	_		37
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Х	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		v	
12a		12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe		Х	
40	in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Λ	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	4-		v
a	The organization's CEO, Executive Director, or top management official	15a	Х	X
D	Other officers or key employees of the organization	15b		
16-	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
ioa	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	40-		Х
	taxable entity during the year?	16a		22
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Sec	exempt status with respect to such arrangements?	IOD		
17	List the states with which a copy of this Form 990 is required to be filed ►CT			
17 18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) and 990-T (Section 501(c)(3)s only) are states with which a copy of this Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are states with which a copy of this Form 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are states with which a copy of this Form 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are states with which a copy of this Form 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are states with which a copy of this Form 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are states with the copy of this Form 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are states with the copy of this Form 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are states with the copy of the	vailah		
10	for public inspection. Indicate how you made these available. Check all that apply.	vallab	ıc	
	X Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, an	d finan	icial	
13	statements available to the public during the tax year.	u illial	ioiai	
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiza	ion: 🕨	•	
	SUSAN MARTIN - 860-358-6879			
	28 CRESCENT STREET MIDDLETOWN CT 06457			

Form **990** (2013)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Name and Title	(A)	(B)		(C)					(D)	(E)	(F)		
Nours for week (list any hours for related organizations Nours for related organizations Nours for related organization Nours for related organizations Nours for related organization Nou	Name and Title	Average	(do	not c	Posi heck	ition more	l than	one	Reportable	Reportable	Estimated		
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Thours for related organizations Fig.			 -		444	II COLO	,, ii as	1					
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Delow Delo			e or d	stee			ısated		_ ~	(***2/1099*****130)			
Delow Delo			truste	al trus		yee	m per		(** 27 1000 141100)		•		
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DIRECTOR 2.00 X 0.00.00.00.00.00.00.00.00.00.00.00.00.0		line)	Indiv	Instit	Office	Key e	High empl	Бm					
C HUGH C. MACKENZIE	(1) CHANDLER J. HOWARD												
DIRECTOR Color	DIRECTOR		Х						0.	0.	0.		
Column	(2) HUGH C. MACKENZIE	1											
Director Color C	DIRECTOR	2.00	X						0.	0.	0.		
1.00 1.00 2.00 X	(3) BRUCE S. MACMILLIAN												
Director Color	DIRECTOR		Х						0.	0.	0.		
SERIC W. THORNBURG	(4) JOHN W. RAFAL												
VICE CHAIRMAN	DIRECTOR		Х						0.	0.	0.		
Column	(5) ERIC W. THORNBURG												
DIRECTOR 2.00 X 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	VICE CHAIRMAN	2.00	Х		Х				0.	0.	0.		
The transform of the content of th	(6) BARBARA M. WEISS												
SECRETARY & CHIEF DEPT OF MEDICINE 42.00 X X X 0. 335,996. 43,524.	DIRECTOR		Х						0.	0.	0.		
Carristopher Seaton 1.00 2.00 X 0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0	(7) DAVID BAGGISH, MD												
Director 2.00 X 0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0	SECRETARY & CHIEF DEPT OF MEDICINE		Х		Х				0.	335,996.	43,524.		
Secretary 1.00	(8) R. CHRISTOPHER SEATON												
ASSISTANT SECRETARY 2.00 X X 0.00.00.00.00.00.00.00.00.00.00.00.00.0	DIRECTOR		Х						0.	0.	0.		
The content capece, Jr.	(9) GEOFFREY E. HERTER, MD								_	_	_		
PRESIDENT/CEO			Х		X				0.	0.	0.		
Color													
DIRECTOR 2.00 X 0. 0. 0.			X		X				0.	767,765.	404,702.		
Column		I								_			
DIRECTOR 3.00 X 0. 0. 0.			X						0.	0.	0.		
Column										_			
DIRECTOR 3.00 X 0. 0. 0.			Х						0.	0.	0.		
(14) GARY K. WILLIS 1.00 X X 0. 0. 0. 0. CHAIRMAN 2.00 X X 0. 0. 0. 0. (15) SUSAN MARTIN 1.00 X 0. 415,449. 123,098. VP FINANCE/TREASURER 42.00 X 0. 415,449. 123,098. (16) LAURA MARTINO 40.00 X 264,871. 0. 79,140. VP MARKETING & DEVELOPMENT 40.00 X 111,261. 0. 42,881.										_	_		
CHAIRMAN 2.00 X X X 0. 0. 0. (15) SUSAN MARTIN 1.00 X X 0. 415,449. 123,098. VP FINANCE/TREASURER 42.00 X X 0. 415,449. 123,098. (16) LAURA MARTINO 40.00 X X 264,871. 0. 79,140. VP MARKETING & DEVELOPMENT 40.00 X X 111,261. 0. 42,881.			X						0.	0.	0.		
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VP FINANCE/TREASURER 42.00 X 0. 415,449. 123,098. (16) LAURA MARTINO 40.00 X 264,871. 0. 79,140. VP MARKETING & DEVELOPMENT X 264,871. 0. 79,140. (17) BARBARA FERGIONE 40.00 X 111,261. 0. 42,881.			X		X				0.	0.	0.		
(16) LAURA MARTINO 40.00 VP MARKETING & DEVELOPMENT X 264,871. 0. 79,140. (17) BARBARA FERGIONE 40.00 X 111,261. 0. 42,881.									_	,,			
VP MARKETING & DEVELOPMENT X 264,871. 0. 79,140. (17) BARBARA FERGIONE 40.00 X 111,261. 0. 42,881.					X				0.	415,449.	123,098.		
(17) BARBARA FERGIONE DIRECTOR FUND DEVELOPMENT 40.00 X 111,261. 0. 42,881.		40.00											
DIRECTOR FUND DEVELOPMENT X 111,261. 0. 42,881.		10.00				X			264,871.	0.	79,140.		
		40.00	1						111		40 004		
	DIRECTOR FUND DEVELOPMENT						X		111,261.	0.	42,881.		

332007 10-29-13

Form **990** (2013)

Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	ees	, and	d Hi	ighe	st C	Compensated Employe	es (continued)				
(A) Name and title	(B) Average hours per week	box,	not c , unle	ss pe	itior more	than is bot	h an	(D) Reportable compensation	(E) Reportable compensatio	on	am	(F) imate ount o	
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organization (W-2/1099-MI	ns	comp fro orga and	other bensati om the inizati relate nizatio	e on ed
1b Sub-total							<u> </u>	376,132.	1,519,2				
c Total from continuation sheets to Part VI d Total (add lines 1b and 1c)								376,132.	1,519,2		693	3,34	0. 45.
compensation from the organization	ot iimited to tr	iose	IISLE	eu ai	DOVE	e) wi	10 1	eceived more than \$100	J,000 of reportat	ле		Yes	No
3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s	uch individual										3		Х
 4 For any individual listed on line 1a, is the su and related organizations greater than \$156 5 Did any person listed on line 1a receive or a 	0,000? If "Yes,	" coi	mple	ete S	Sche	edul	e J t	for such individual			4	х	
rendered to the organization? If "Yes," com Section B. Independent Contractors	-				-			_			5		Х
Complete this table for your five highest co the organization. Report compensation for	•	-								mpensa			
(A) Name and business	address	NC	ONI	3				(B) Description of s	services	Co	(C) ompen		1
2 Total number of independent contractors (i \$100,000 of compensation from the organi		ot lir	mite	d to		se li:	stec	d above) who received n	nore than		Form 9	190 (2	2012

				ESEX HEA	LTH SYST	EM, INC.		22-2676	137 Page 9
Pa	rt \	/	Statement of Reven	nue					
			Check if Schedule O conta	ains a response	or note to any lir	e in this Part VIII			<u></u>
						(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
<u>s s</u>	1		Federated campaigns	1a					3.2 3.1
Contributions, Gifts, Grants and Other Similar Amounts	•		Membership dues						
ا\$`9			Fundraising events	·····					
ifts r A			Related organizations						
اقري									
Sir			Government grants (contributi All other contributions, gifts, grant						
uti Jer		f	similar amounts not included abov						
달티									
pu		_	Noncash contributions included in lines						
0 %		n	Total. Add lines 1a-1f						
•	_		FUNDRAISING SER	VICEC	Business Code	1,108,099.	1 108 000		
ļċ.	2	а	FUNDRAISING SER	VICED	300033	1,100,099.	1,100,099.		
ser ue		b	-						
m S		С							
gra		d							
Program Service Revenue		e							
_			All other program service reve			1 100 000			
	_		Total. Add lines 2a-2f			1,108,099.			
	3		Investment income (including						
	_		other similar amounts)						
	4		Income from investment of tax						
	5		Royalties						
				(i) Real	(ii) Personal				
	6		Gross rents						
			Less: rental expenses						
			Rental income or (loss)						
		d	Net rental income or (loss)						
	7	а	Gross amount from sales of	(i) Securities	(ii) Other				
			assets other than inventory						
		b	Less: cost or other basis						
			and sales expenses						
		С	Gain or (loss)						
			Net gain or (loss)		<u></u>				
e	8	а	Gross income from fundraising						
en			including \$	of					
3e			contributions reported on line	•					
er			Part IV, line 18						
Other Revenue			Less: direct expenses						
		С	Net income or (loss) from fund	Iraising events	<u></u>				
	9	а	Gross income from gaming ac						
			Part IV, line 19						
		b	Less: direct expenses	b					
		С	Net income or (loss) from gam	ing activities	<u></u>				
	10	а	Gross sales of inventory, less	returns					
			and allowances						
		b	Less: cost of goods sold	b					
		С	Net income or (loss) from sales	s of inventory					
			Miscellaneous Revenue	e	Business Code				
	11	а							
		b							
		С							
		d	All other revenue						
		е	Total. Add lines 11a-11d						

Part IX | Statement of Functional Expenses

Secti	on 501(c)(3) and 501(c)(4) organizations must com	plete all columns. All oth	er organizations must c	omplete column (A).	
	Check if Schedule O contains a respon				X
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21		·	<u> </u>	·
2	Grants and other assistance to individuals in				
_	the United States. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
•	trustees, and key employees	312,651.			312,651.
6	Compensation not included above, to disqualified	-			· · · · · · · · · · · · · · · · · · ·
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	320,685.			320,685.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	7,274. 25,224.			7,274.
9	Other employee benefits	25,224.			
10	Payroll taxes	38,202.			38,202.
11	Fees for services (non-employees):				
	Management				
	Legal	3,000.		3,000.	
	Accounting	3,000.		3,000.	
	Lobbying Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
	Other. (If line 11g amount exceeds 10% of line 25,				
3	column (A) amount, list line 11g expenses on Sch O.)	275,236.			275,236.
12	Advertising and promotion				
13	Office expenses	47,493.			47,493.
14	Information technology				
15	Royalties	10 405		10 405	
16	Occupancy	12,497.		12,497.	2 062
17	Travel	3,963.			3,963.
18	Payments of travel or entertainment expenses				
40	for any federal, state, or local public officials	42,676.			42,676.
19 20	Conferences, conventions, and meetings Interest	42,070			42,0701
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance	8,583.		8,583.	
24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	BANK SERVICE CHARGES	8,059.			8,059.
b	MISCELLANEOUS EXPENSES	1,703.			1,703.
C	DUES & SUBSCRIPTIONS	853.		853.	· · · · · · · · · · · · · · · · · · ·
d					
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	1,108,099.	0.	24,933.	1,083,166.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				Form 990 (2013)

Part X | Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (A) End of year Beginning of year 14,591. 14,591. 1 Cash - non-interest-bearing 1 Savings and temporary cash investments 2 2 3 Pledges and grants receivable, net 3 4 Accounts receivable, net 4 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L 6 7 Notes and loans receivable, net 7 Inventories for sale or use 8 8 Prepaid expenses and deferred charges 9 9 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D _____ 10a b Less: accumulated depreciation ______ 10b 10c Investments - publicly traded securities 11 11 Investments - other securities. See Part IV, line 11 12 12 13 Investments - program-related. See Part IV, line 11 13 Intangible assets 14 14 Other assets. See Part IV, line 11 15 15 14,591. 14,591. 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 Accounts payable and accrued expenses 17 17 18 Grants payable 18 19 19 Deferred revenue Tax-exempt bond liabilities 20 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 Loans and other payables to current and former officers, directors, trustees, 22 Liabilities key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 23 23 Secured mortgages and notes payable to unrelated third parties Unsecured notes and loans payable to unrelated third parties _____ 24 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of 25 0. 0. 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here X and Net Assets or Fund Balances complete lines 27 through 29, and lines 33 and 34. 14,591. 14,591. 27 Unrestricted net assets 27 Temporarily restricted net assets 28 28 Permanently restricted net assets 29 Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. Capital stock or trust principal, or current funds 30 31 31 Paid-in or capital surplus, or land, building, or equipment fund Retained earnings, endowment, accumulated income, or other funds 32 32

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14,591.

14,591.

33

34

Total net assets or fund balances

Total liabilities and net assets/fund balances

14,591.

14,591

33

34

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Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,10	8,0	99.
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,10	8,0	99.
3	Revenue less expenses. Subtract line 2 from line 1	3			0.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1	4,5	91.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	1	4,5	91.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		. 2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		. 2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	ngle Audit			
	Act and OMB Circular A-133?		. 3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required				
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		. 3b		

000010

SCHEDULE A

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

_		_			EX HEALTH SY							2-20	/613 <i>/</i>	<u>/</u>	
Pa	ırt I	Reason	for P	Public Char	ity Status (All organiz	ations mus	st complet	e this part	.) See inst	ructions.					
Γhe	organ	ization is not a	a priva	te foundation	because it is: (For lines 1	through 1	11, check	only one b	ox.)						
1		A church, co	nventi	ion of churche	s, or association of churc	ches desci	ribed in se	ction 170	(b)(1)(A)(i)						
2		A school des	cribed	d in section 17	'0(b)(1)(A)(ii). (Attach Sc	hedule E.)									
3							n section	170(b)(1)(A)(iii).						
4	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's na city, and state:														
				· ·							•				
5		ed in													
_		An organization operated for the benefit of a college or university owned or operated by a governmental unit describe section 170(b)(1)(A)(iv). (Complete Part II.)													
6					ent or governmental unit	t described	l in sectio	n 170(h)(1	γαγν						
7		•		•	•					or from the	neneral	nublic d	escribed	in	
•		An organization that normally receives a substantial part of its support from a governmental unit or from the genera section 170(b)(1)(A)(vi). (Complete Part II.)													
8															
9					ection 170(b)(1)(A)(vi). (eives: (1) more than 33 1			rom contri	hutions m	nemhershii	n fees a	ind aross	receints	from	
•		•		•	nctions - subject to certa		• •					•	•		
				•	axable income (less sect	•	, ,	•				•			
)(2). (Complete	•		,, nombu	C.1100000 E	.cquirou b	, alc orga		artor our	.5 55, 19		
10			•		perated exclusively to te	st for publi	c safety S	See sectio	n 509(a)(4	ı)					
	X	Ü	,		perated exclusively for the	•	,		٠,,,	•	, out the	nurnos	es of one	or	
••		•	•		ations described in section		•				•			, 01	
				ŭ	organization and comple		•	, , ,	.,. 000 000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	4)(0): 011	COR LITO	ox triat		
		a Type I		b X T		/pe III - Fur			d	Type	e III - No	n-functio	nally inte	arated	
_	X	• •			at the organization is not	•	•	•		• • •			•	•	
Ī		, ,			han one or more publicly		•	•	•		•	•			
f					ten determination from t						/(α)(1) Οι	55561511	300(u)(L)		
•		•		ation, check th			•							X	
g			•	•	organization accepted ar										
ະ	ı	_			irectly controls, either al			•				,	Yes	No	
					upported organization?								_	X	
					n described in (i) above?									X	
					person described in (i) of									X	
h					about the supported or							[119	,		
		Trovide the i	Ollowii	ng imormation	about the supported of	garnzation	3).								
/i	Mama	of supported		(ii) EIN	(iii) Type of organization	(iv) Is the o	rganization	(v) Did voi	notify the	(vi) Is	the	(vii) Amo	ount of mo	notary	
(1		nization		(11) LIIV		in col. (i) lis		organizati	on in col.	organizátio (i) organiz	n in col.	1 ' '	support	Jilotai y	
	0.90	meanon			above or IRC section	governing o	document?	(i) of your	support?	U.S.	?		варроге		
					(see instructions))	Yes	No	Yes	No	Yes	No				
ΜI	DDL	ESEX													
	SPI		06-	0646718	3	X								0.	
		ESEX			-										
			22-	2676140	9	X								0.	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

332021 09-25-13

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	ļ					
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf	ļ					
3	The value of services or facilities						
	furnished by a governmental unit to	ļ					
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	ction B. Total Support				•		•
	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	Amounts from line 4	,	()	. ,	, ,	,	
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	ļ					
9	Net income from unrelated business						
_	activities, whether or not the	ļ					
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital	ļ					
	assets (Explain in Part IV.)	ļ					
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	etc. (see instructi	ons)			12	
	First five years. If the Form 990 is for	•	,				
	organization, check this box and stor	ŭ		•	•	. , . ,	
Sed	ction C. Computation of Publ	ic Support Pe	rcentage				
	Public support percentage for 2013 (l			column (f))		14	%
	Public support percentage from 2012					15	%
	33 1/3% support test - 2013. If the o					nore, check this b	ox and
	stop here. The organization qualifies						
b	33 1/3% support test - 2012. If the o						
	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"			-	= '	-	. \Box
h	10% -facts-and-circumstances tes	-	· ·				
	more, and if the organization meets the						
	organization meets the "facts-and-circ						
12	Private foundation. If the organization						
.0	i ilitate iodilidationi il tile organizatio	n ala not oncol a	DON OIT III IC TO, TO	a, 100, 17a, 01 17	D, OHOOK HIID DOX E	ina see manuellul	

Schedule A (Form 990 or 990-EZ) 2013

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support	now, prodec com	proto r art my				
Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and		, , , , , , , , , , , , , , , , , , ,	, ,	` '		.,
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in						
any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received						
from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6		, , , , , , , , , , , , , , , , , , ,	, ,	, ,		.,
10a Gross income from interest,						
dividends, payments received on						
securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business						
activities not included in line 10b, whether or not the business is						
regularly carried on						
12 Other income. Do not include gain						
or loss from the sale of capital						
assets (Explain in Part IV.)						
14 First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth t	ax vear as a sectic	on 501(c)(3) organiz	ation.
check this box and stop here	•		•	•		
Section C. Computation of Publi	c Support Pe	rcentage				
15 Public support percentage for 2013 (li	ne 8, column (f) d	livided by line 13, o	column (f))		15	%
16 Public support percentage from 2012	Schedule A, Part	III, line 15			16	%
Section D. Computation of Inves	tment Incom	e Percentage				
17 Investment income percentage for 20	13 (line 10c, colur	mn (f) divided by lir	ne 13, column (f))		17	%
18 Investment income percentage from 2	:012 Schedule A,	Part III, line 17			18	%
19a 33 1/3% support tests - 2013. If the					33 1/3%, and line 1	7 is not
more than 33 1/3%, check this box ar	nd stop here. The	e organization qual	ifies as a publicly	supported organiz	ation	▶□
b 33 1/3% support tests - 2012. If the	organization did r	not check a box or	line 14 or line 19	a, and line 16 is mo	ore than 33 1/3%,	and
line 18 is not more than 33 1/3%, chec	ck this box and s	top here. The orga	anization qualifies	as a publicly supp	orted organization	
20 Private foundation. If the organization	า did not check a	box on line 14, 19	a, or 19b, check t	his box and see in:	structions	<u> </u>

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12 Also complete this part for any additional information. (See instructions).	edule A	(Form 990 or 9	990-EZ) 2013	MIDDLE	SEX HEAL	LTH SYST.	EM, INC.		22-26/613/ Pa
Also complete this part for any additional information. (See instructions).	rt IV	Suppleme	ntal Inforr	nation. Pro	vide the explar	nations required	by Part II, line 1	0; Part II, line 17a	a or 17b; and Part III, line 12.
		Also complete	e this part for	any addition	al information.	(See instruction	s).		

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Inspection

Employer identification number

MIDDLESEX HEALTH SYSTEM, INC. 22-2676137 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990. Part IV. line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year _____ 1 2 Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax 3 year > Number of states where property subject to conservation easement is located > Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year > \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2013

		EX HEALTH				\ 		22-26			age 2	
	garmantaning s											
3	Using the organization's acquisition, accessi	ion, and other record	is, checi	k any of the	following that are	a sign	lificant	use of its	collection	ı item	IS	
	(check all that apply):											
а												
b												
С	Preservation for future generations											
4	Provide a description of the organization's co	ollections and explai	n how th	ney further t	he organization's	exemp	t purpo	ose in Par	t XIII.			
5	During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets											
	to be sold to raise funds rather than to be m								Yes		No	
Pai	t IV Escrow and Custodial Arran		ete if the	organizatio	on answered "Yes	" to Fo	rm 990	, Part IV, I	ine 9, or			
	reported an amount on Form 990, Pa											
1a	Is the organization an agent, trustee, custod	ian or other intermed	diary for	contributior	ns or other assets	not in	cluded		7		7	
	on Form 990, Part X?							L	Yes		No	
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing t	able:								
									Amount			
С	Beginning balance						1c					
d	Additions during the year						1d					
е	Distributions during the year						1e					
f	Ending balance						1f					
2a	Did the organization include an amount on F	orm 990, Part X, line	21?					L	Yes		No	
<u>b</u>	If "Yes," explain the arrangement in Part XIII.											
Pai	t V Endowment Funds. Complete i	if the organization an	swered	"Yes" to Fo	rm 990, Part IV, li	ne 10.						
		(a) Current year	(b) P	rior year	(c) Two years ba	ck (d)	Three y	ears back	(e) Four	years	back	
1a	Beginning of year balance											
	Contributions											
С	Net investment earnings, gains, and losses											
d	Grants or scholarships											
	Other expenditures for facilities											
	and programs											
f	Administrative expenses											
	End of year balance											
2	Provide the estimated percentage of the cur		e (line 1	a. column (a	a)) held as:							
	Board designated or quasi-endowment	•	%	9,	,,							
	Permanent endowment											
	Temporarily restricted endowment											
·	The percentages in lines 2a, 2b, and 2c shou											
За	Are there endowment funds not in the posse	•	ation tha	nt are held a	and administered	for the	organiz	zation				
ou	by:	boolon of the organiz	ation the	it are ricia c		101 1110	organiz	-411011	Г	Yes	No	
	(i) unrelated organizations								3a(i)		-110	
	(ii) related organizations								3a(ii)			
h	If "Yes" to 3a(ii), are the related organizations	e listed as required a	n Schoo	 Nulo D2					3b			
4	Describe in Part XIII the intended uses of the								30			
	t VI Land, Buildings, and Equipm		WITIETIL	iuiius.								
	Complete if the organization answere) Part IV	line 11a S	See Form 990 Par	t X line	<u>-</u> 10					
	Description of property	(a) Cost or o					umulate	,d	(d) Book	. valu		
	Description of property	basis (investr			(other)	,	ciation	,	(a) Door	valu	C	
12	Land	<u> </u>	· - · · · · ·									
	Land											
	Buildings Leasehold improvements											
								+				
	Equipment	I						- -				
	Other		X colun	nn (R) line 1	10(c))						0.	
iola	- Add intes ta tillough Te. (Oolahiin (d) Must e	gaari oiiii ooo, i ail	,, coluit	(<i>D</i>), III IG	· • (•/•/							

Schedule D (Form 990) 2013

Part VII Investments	Other Securities		•		
Schedule D (Form 990) 2013	MIDDLEDEV	UPALIU	DIDIEM,	TINC.	44-

Complete if the organization answered "Yes"				
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of	valuation: Cost or en	d-of-year market value
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)				
Part VIII Investments - Program Related.				
Complete if the organization answered "Yes"		line 11c. See Form 990,	Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of	valuation: Cost or en	d-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX Other Assets.				
Complete if the organization answered "Yes"		line 11d. See Form 990,	Part X, line 15.	
(a)	Description			(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	e 15.)		>	
Part X Other Liabilities.				
Complete if the organization answered "Yes"	to Form 990, Part IV,		n 990, Part X, line 25	i.
1. (a) Description of liability		(b) Book value		
(1) Federal income taxes				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	e 25.)			
	,			

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2013

SCHE	dule D (Form 990) 2013 HIDDEDDER HERBIH DIDIEM, I	110.	22	20/013/	Page
Pai	t XI Reconciliation of Revenue per Audited Financial Stateme	ents With Revenue per F	₹etur	n.	
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.				
1	Total revenue, gains, and other support per audited financial statements		1		
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains on investments	2a			
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants				
d					
е	Add lines 2a through 2d		2e		
3	Subtract line 2e from line 1		3		
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b		4c		
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5		
Pa	t XII Reconciliation of Expenses per Audited Financial Statem	ents With Expenses per	Retu	ırn.	
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.				
1	Total expenses and losses per audited financial statements		1		
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses				
d		1			
е	Add lines 2a through 2d		2e		
3	Subtract line 2e from line 1		3		
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			

Part XIII Supplemental Information.

b Other (Describe in Part XIII.)c Add lines 4a and 4b

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE SYSTEM ACCOUNTS FOR UNCERTAIN TAX POSITIONS WITH

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

PROVISIONS OF FASB ASC 740, "INCOME TAXES," WHICH PROVIDES A FRAMEWORK FOR HOW COMPANIES SHOULD RECOGNIZE, MEASURE, PRESENT AND DISCLOSE UNCERTAIN TAX POSITIONS IN THEIR CONSOLIDATED FINANCIAL STATEMENTS. THE SYSTEM MAY RECOGNIZE THE TAX BENEFIT FROM AN UNCERTAIN TAX POSITION ONLY IF IT IS MORE LIKELY THAN NOT THAT THE TAX POSITION WILL BE SUSTAINED ON EXAMINATION BY THE TAXING AUTHORITIES, BASED ON THE TECHNICAL MERITS OF THE POSITION. THE SYSTEM DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS AS OF SEPTEMBER 30, 2014 AND 2013. IT IS THE SYSTEM'S POLICY TO RECORD PENALTIES AND INTEREST ASSOCIATED WITH UNCERTAIN TAX PROVISIONS AS A

Schedule D (Form 990) 2013

2014 AND 2013,

4c

COMPONENT

AS OF SEPTEMBER

OF OPERATING EXPENSES.

30,

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

MIDDLESEX HEALTH SYSTEM, INC. **Employer identification number** 22-2676137

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		<u> </u>
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		<u> </u>
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	<u> </u>
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			77
	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			77
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		<u></u>

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2013

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
(1) DAVID BAGGISH, MD	(i)	0.	0.	0.	0.	0.	0.	0.
	(ii)	328,282.	7,295.	419.	20,400.	23,124.	379,520.	8,554.
	(i)	0.	0.	0.	0.	0.	0.	0.
	(ii)	575,506.	183,000.	9,259.	379,950.	24,752.	1,172,467.	354,750.
	(i)	0.	0.	0.	0.	0.	0.	0.
	(ii)	338,510.	72,000.	4,939.	106,108.	16,990.	538,547.	87,440.
(4) LAURA MARTINO	(i)	220,463.	43,000.	1,408.	61,659.	17,481.	344,011.	43,500.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) BARBARA FERGIONE	(i)	111,261.	0.	0.	5,913.	36,968.	154,142.	0.
DIRECTOR FUND DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4B:

NONQUALIFIED RETIREMENT BENEFITS ARE PROVIDED AS PART OF A

COMPETITIVE TOTAL COMPENSATION PROGRAM AND TO ENCOURAGE RETENTION OF KEY

EXECUTIVES. THE NONQUALIFIED RETIREMENT PLAN BENEFIT ACCRUES ANNUALLY AND

THE PLAN PROVIDES THAT A PARTICIPANT VESTS AFTER THREE (3) YEARS OF

SERVICE. THE AMOUNT OF THE VESTED BENEFITS IS CONSIDERED "INCOME" TO THE

EXECUTIVE'S W-2 FORM AND IS TAXABLE. CERTAIN EXECUTIVES ALSO PARTICIPATE

IN A FORMER PLAN, WHERE ACCRUALS CEASED IN 2010 AND THE VESTED BENEFITS

WILL BE DISTRIBUTED ON TERMINATION OF EMPLOYMENT.

THE FOLLOWING PARTICIPANTS HAD FUNDS CONTRIBUTED TO THEIR SERP ACCOUNT IN

2013:

VINCENT CAPECE \$175,200

SUSAN MARTIN \$13,708

PART II, COLUMN B(II):

THE AMOUNTS REPRESENT INCENTIVE COMPENSATION PAYMENTS MADE

IN CALENDAR YEAR 2013. PAYMENTS INCLUDE AMOUNTS EARNED IN 2012 AND

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
DEFERRED, WHERE APPLICABLE.

SCHEDULE 0 (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information.

Open to Public ► Attach to Form 990 or 990-EZ. Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990 Inspection

Department of the Treasury Internal Revenue Service Name of the organization

332211 09-04-13

MIDDLESEX HEALTH SYSTEM, INC. **Employer identification number** 22-2676137

OMB No. 1545-0047

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

PROVIDES FUNDRAISING SERVICES TO THE EXEMPT ORGANIZATIONS. WHICH WERE ESTABLISHED TO PROVIDE HIGH QUALITY HEALTH SERVICES TO THE COMMUNITY.

FORM 990, PART VI, SECTION B, LINE 11:

DRAFT FORMS OF THE 990, INCLUDING REQUIRED SCHEDULES, ARE PROVIDED TO EACH BOARD MEMBER FOR REVIEW. MEMBERS REVIEW THE DOCUMENTS, HIGHLIGHT ANY SIGNIFICANT CHANGES AND ATTEST THEIR APPROVAL. ANY QUESTIONS OR COMMENTS ARE PRESENTED TO EXECUTIVE MANAGEMENT PRIOR TO FILING. A COPY THE FINAL FORM 990 WILL BE PROVIDED TO THE BOARD PRIOR TO FILING WITH THE IRS VIA A WEB BASED COMMUNICATION PORTAL.

FORM 990, PART VI, SECTION B, LINE 12C:

CONFLICT OF INTEREST FORMS ARE DISTRIBUTED ANNUALLY TO KEY EMPLOYEES, OFFICERS AND THE BOARD OF DIRECTORS. RESPONSES ARE RETURNED TO, TRACKED, AND REVIEWED BY THE COMPLIANCE OFFICER. INFORMATION REPORTED IS CONSIDERED PERSONAL AND CONFIDENTIAL AND ONLY DISCLOSED WHEN DEEMED NECESSARY TO PROTECT THE HOSPITAL AGAINST THE EFFECTS OF CONFLICTS OF INTEREST AND ONLY AFTER ADVISING THE REPORTING PERSON OF THE PROPOSED DISCLOSURE AND OF ITS EXTENT. MATERIAL CONFLICTS ARE REPORTED TO THE BOARD'S AUDIT COMMITTEE FOR REVIEW AND DETERMINATION.

IN ADDITION TO COMPLETING THE ANNUAL CONFLICT OF INTEREST FORM, BOARD MEMBERS MUST IMMEDIATELY DISCLOSE ANY INTEREST AND ALL MATERIAL FACTS TO THE BOARD OF DIRECTORS. THE BOARD THEN REVIEWS THE FACTS AND MAKES THE DETERMINATION AS TO WHETHER A SIGNIFICANT CONFLICT OF INTEREST EXISTS. IF LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2013)

Employer identification number 22-2676137

SO, THE BOARD FOLLOWS DISABLING GUIDELINES TO DETERMINE IF THE BOARD MEMBER SHOULD BE ASKED TO RESIGN OR BE REMOVED.

FORM 990, PART VI, SECTION B, LINE 15B:

EXECUTIVE TEAM COMPENSATION IS REVIEWED ANNUALLY BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD. THE COMMITTEE HAS A CHARTER AND A POLICY STATEMENT SETTING FORTH A PROCESS AND CERTAIN GUIDELINES FOR DETERMINING COMPENSATION. EXECUTIVES RECEIVE A BASE SALARY AND HAVE THE OPPORTUNITY FOR INCENTIVE COMPENSATION WITHIN A RANGE SET BY THE POLICY. FOLLOWING THE CLOSE OF EACH FISCAL YEAR, THE COMMITTEE RECEIVES A MARKET ANALYSIS FROM INDEPENDENT CONSULTANTS REGARDING COMPENSATION AT PEER GROUPS OF COMPARABLE HOSPITALS AND HEALTH SYSTEMS. POSITIONS WITHIN THE EXECUTIVE TEAM ARE COMPARED TO BENCHMARK POSITIONS WITHIN THIS MARKET DATA AND THEIR COMPENSATION IS COMPARED TO THE DATA BOTH WITH RESPECT TO CASH COMPENSATION AND TOTAL COMPENSATION INCLUDING FRINGE BENEFITS. THE CEO RECOMMENDS THE INCENTIVE AWARDS AND BASE SALARY ADJUSTMENTS TO THE COMPENSATION OF THE EXECUTIVES WHO REPORT TO HIM, AND THE COMMITTEE REVIEWS THOSE RECOMMENDATIONS, APPROVES OR MODIFIES THEM, AND ALSO DETERMINES ANY INCENTIVE AWARD AND BASE SALARY ADJUSTMENT FOR THE CEO. THE CONSULTANTS PROVIDE A WRITTEN OPINION ANNUALLY CONFIRMING THAT THE COMPENSATION OF THE EXECUTIVES, AS ADJUSTED BY THIS PROCESS, IS "REASONABLE" WITHIN APPLICABLE

KEY EMPLOYEE COMPENSATION IS SET FOLLOWING THE GUIDELINES SET FORTH IN THE HOSPITAL COMPENSATION POLICY. THE OBJECTIVE OF THIS POLICY IS TO PAY EMPLOYEES BASED UPON HOSPITAL NEED, THE PROPER EXTERNAL LABOR MARKET AND PERFORMANCE. THE LAST COMPENSATION REVIEW OCCURRED 12/18/2013.

IRS GUIDELINES.

Schedule O (Form 990 or 990-EZ) (2013)	Page 2
Name of the organization MIDDLESEX HEALTH SYSTEM, INC.	Employer identification number 22-2676137
FORM 990, PART VI, SECTION C, LINE 19:	
THE MIDDLESEX HEALTH SYSTEM, INC. MAINTAINS A QUALITY AND)
COMPLIANCE SECTION ON THE HOSPITAL'S WEBSITE, MIDDLESEXHO	OSPITAL.ORG. THE
SYSTEM POSTS THE MOST CURRENT AUDITED FINANCIAL STATEMENT	S AND FORM 990
WITH THOSE OF THE HOSPITAL AND OTHER AFFILIATES AS THEY E	BECOME AVAIABLE, AS
WELL AS STATEMENTS AND FORMS FROM AT LEAST TWO PREVIOUS E	FISCAL YEARS. THE
SYSTEM'S CONFLICT OF INTEREST POLICY IS ALSO POSTED ON TH	HE WEBSITE IN THE
VENDORS AND SUPPLIERS SECTION. IN ADDITION, THE ORGANIZA	ATION'S FORM 990 IS
AVAILABLE AT WWW.GUIDESTAR.ORG AND UPON REQUEST.	
FORM 990, PART IX, LINE 11G, OTHER FEES:	
PURCHASED SERVICES:	
PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	271,396.
TOTAL EXPENSES	271,396.
CONSULTING FEES:	
PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	3,840.
TOTAL EXPENSES	3,840.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	275,236.
FORM 990, PART XII, LINE 2C:	
THE AUDIT COMMITTEE, SUBCOMMITTEE OF THE BOARD OF	
DIRECTORS, HAS RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT	OF FINANCIAL
STATEMENTS. THE AUDIT COMMITTEE PERIODICALLY SELECTS AUI	DIT FIRMS
332212 09-04-13 Sche	dule O (Form 990 or 990-EZ) (2013)

MIDDLESEX HEALTH SYSTEM, INC.	22-2676137
THROUGH AN RFP PROCESS. CANDIDATES ARE INTERVIEWED BY TH	IE AUDIT
COMMITTEE. ONCE SELECTED, THE AUDITORS MEET WITH THE AUDITORS	OIT COMMITTEE
TO DISCUSS, PLAN AND ENGAGE THE AUDITORS FOR THE CURRENT	YEAR'S AUDIT.
ONCE THE AUDIT IS COMPLETE, THE AUDIT COMMITTEE MEETS WIT	H THE AUDITORS
AGAIN TO REVIEW THE RESULTS OF THE AUDIT. THE AUDIT COMM	IITTEE CHAIR
AND INDEPENDENT AUDIT FIRM CAN COMMUNICATE DIRECTLY WITHOUT	OUT GOING
THROUGH HOSPITAL MANAGEMENT. THE PROCESS HAS NOT CHANGED	FROM THE
PRIOR YEAR.	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► See separate instructions.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990

Open to Public Inspection

Name of the organization MIDDLESEX HEA	ALTH SYSTEM, INC.				22-26761		ımber
Part I Identification of Disregarded Entities Complete	ete if the organization answered "	Yes" on Form 990, Part IV, line 33	3.				
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state of foreign country)	(d) or Total inco	me End-of-yea	r assets Direct o	(f) ontrolling ntity	j
Part II Identification of Related Tax-Exempt Organ organizations during the tax year.	izations Complete if the organizat	ion answered "Yes" on Form 990	D, Part IV, line 34 b	ecause it had one	or more related tax-exer	npt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	g) 512(b)(13) rolled ity?
				501(c)(3))		Yes	No
MIDDLESEX HOSPITAL FOUNDATION, INC, - 27-3720822, 28 CRESCENT STREET, MIDDLETOWN, CT 06457	SUPPORT	CONNECTICUT	501 (C) (3)	11 TYPE II	MIDDLESEX HOSPITAL	x	
MIDDLESEX HOSPITAL - 06-0646718 28 CRESCENT STREET					MIDDLESEX HEALTH		
MIDDLETOWN, CT 06457 MIDDLESEX HEALTH SERVICES, INC 22-267614 28 CRESCENT STREET	HEALTHCARE	CONNECTICUT	501 (C) (3)	3	SYSTEM MIDDLESEX HEALTH	X	
MIDDLETOWN, CT 06457	ASSISTED LIVING	CONNECTICUT	501 (C) (3)	9	SYSTEM	x	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2013

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign		Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets	Disprop			Genera	Lor Borcontago
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes I	lo
										Ш	

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related Part IV organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	512(l contr	tion b)(13) rolled tity?
MIDDLESEX HEALTH RESOURCES, INC 06-1089925, 28 CRESCENT STREET, MIDDLETOWN,			MIDDLESEX					163	NO
CT 06457	RENTAL REAL ESTATE	CT	HEALTH SYSTEM	C CORP	855,216.	4,804,925.	100%	Х	
INTEGRATED RESOURCES FOR MIDDLESEX AREA, LLC - 06-1462230, 28 CRESCENT STREET, MIDDLETOWN, CT 06457	OUTPATIENT CARE		MIDDLESEX HEALTH SYSTEM	C CORP	0.	0.	100%	х	
MHS PRIMARY CARE, INC 06-1472743 28 CRESCENT STREET MIDDLETOWN, CT 06457	HEALTHCARE		MIDDLESEX HEALTH SYSTEM	C CORP	14,429,188.	3,870,969.	100%	х	

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Yes No

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transaction	actions with one or more r	elated organizations listed i	in Parts II-IV?						
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled e	entity			1a		X			
b Gift, grant, or capital contribution to related organization(s)				1b	Х				
c Gift, grant, or capital contribution from related organization(s)				1c	Х				
d Loans or loan guarantees to or for related organization(s)				1d		X			
e Loans or loan guarantees by related organization(s)				1e		X			
f Dividends from related organization(s)				1f		X			
g Sale of assets to related organization(s)				1g		X			
h Purchase of assets from related organization(s)				1h		X			
i Exchange of assets with related organization(s)									
j Lease of facilities, equipment, or other assets to related organization(s)									
k Lease of facilities, equipment, or other assets from related organization(s)				1k		X			
l Performance of services or membership or fundraising solicitations for related organization(s)									
m Performance of services or membership or fundraising solicitations by related organization(s)									
n Sharing of facilities, equipment, mailing lists, or other assets with related orga	anization(s)			1n		X			
Sharing of paid employees with related organization(s)									
p Reimbursement paid to related organization(s) for expenses				1p		X			
 p Reimbursement paid to related organization(s) for expenses q Reimbursement paid by related organization(s) for expenses 									
•									
r Other transfer of cash or property to related organization(s)				1r		X			
s Other transfer of cash or property from related organization(s)				1s		X			
2 If the answer to any of the above is "Yes," see the instructions for information									
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount inv	olved					
1) MIDDLESEX HOSPITAL	Q	1,108,099.							
2) MIDDLESEX HOSPITAL	С	3,548,000.							
3) MHS PRIMARY CARE	В	3,548,000.							
4)									
5)									
5)									
22162 00 12 12	3.2		Schodulo I	/Ears	000)	2012			

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(e)	(f) Share of total income	(g) Share of end-of-year assets	(h Dispro tion allocati	por- ite ons?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera manag partne	(k) Percentage ing ownership

Schedule R (Form 990) 2013 MIDDLESEX HEALTH SYSTEM, INC.	22-26/613/ Page 5
Schedule R (Form 990) 2013 MIDDLESEX HEALTH SYSTEM, INC. Part VII Supplemental Information	
Provide additional information for responses to questions on Schedule R (see instructions).	
Trovide additional mormation for responses to questions on ochedule in (see instructions).	

Form 8868 (Rev. 1-2014)					Page 2		
If you are filing for an Additional (Not Automatic) 3-Month E	xtension.	complete only Part II and check this	box				
Note. Only complete Part II if you have already been granted an							
 If you are filing for an Automatic 3-Month Extension, compl 	ete only Pa	art I (on page 1).					
Part II Additional (Not Automatic) 3-Month I	Extensio	n of Time. Only file the origina	al (no co	opies need	ded).		
		Enter filer's	identifyir	ng number, s	see instructions		
Type or Name of exempt organization or other filer, see instr	uctions.		Employe	ridentificatio	n number (EIN) or		
print							
File by the MIDDLESEX HEALTH SYSTEM, IN	<u> </u>			22-26	76137		
number, street, and room or suite no. If a P.O. box, 28 CRESCENT STREET	see instruc	tions.	Social se	curity numbe	er (SSN)		
City, town or post office, state, and ZIP code. For a MIDDLETOWN, CT 06457	foreign add	dress, see instructions.					
Entar the Datura and for the return that this application is far /f	ilo a conora	to application for each return)			01		
Enter the Return code for the return that this application is for (f	пе а ѕерага	ite application for each return)					
Application	Return	Application			Return		
ls For			Code				
Form 990 or Form 990-EZ	01						
Form 990-BL	02	Form 1041-A			08		
Form 4720 (individual)	03	Form 4720 (other than individual)			09		
Form 990-PF	04	Form 5227			10		
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11		
Form 990-T (trust other than above)	06	Form 8870			12		
STOP! Do not complete Part II if you were not already grante	d an autor	natic 3-month extension on a prev	ously file	ed Form 886	8.		
SUSAN MARTIN	חקקסו	MIDDIEMOMM CM 0	. 1 5 7				
 The books are in the care of ► 28 CRESCENT ST Telephone No. ► 860-358-6879 	KEET		0457				
	a a San Ala a I Ia	Fax No.			.		
If the organization does not have an office or place of busine					P L		
 If this is for a Group Return, enter the organization's four digition If it is for part of the group, check this box 	_	emption Number (GEN) ii					
4 I request an additional 3-month extension of time until		Γ 15, 2015	all Hierric	ers trie exter	ISIOIT IS IOI.		
5 For calendar year , or other tax year beginning			SEP	30, 2	014		
6 If the tax year entered in line 5 is for less than 12 months,			J Final r		·		
Change in accounting period	oriook roud	on milarotam		otarri			
7 State in detail why you need the extension							
ADDITIONAL TIME IS REQUIRED T	O PRE	PARE A COMPLETE ANI	ACC	URATE	TAX		
RETURN, AND TO ALLOW ADEQUATE	TIME	FOR THE BOARD TO I	REVIE	W PRIO	R TO		
FILING.							
8a If this application is for Forms 990-BL, 990-PF, 990-T, 4720	0, or 6069,	enter the tentative tax, less any					
nonrefundable credits. See instructions.			8a	\$	0.		
b If this application is for Forms 990-PF, 990-T, 4720, or 606	9, enter an	y refundable credits and estimated					
tax payments made. Include any prior year overpayment a	allowed as a	a credit and any amount paid			0.		
previously with Form 8868.							
C Balance due. Subtract line 8b from line 8a. Include your p		th this form, if required, by using			•		
EFTPS (Electronic Federal Tax Payment System). See inst			8c	\$	0.		
Signature and Verifica Under penalties of perjury, I declare that I have examined this form, inclu		st be completed for Part II of	•	f my knowledd	ne and helief		
it is true, correct, and complete, and that I am authorized to prepare this		any my someodies and statements, and to	5031 0	i my kilowiou(go ana bonot,		
Signature ▶ Title ▶	CPA		Date	•			
11110				e*			