** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter Social Security numbers on this form as it may be made public. Open to Public Information about Form 990 and its instructions is at www.irs Inspection ons is at $_{WWW\ irs\ gov/form990}$ and ending SEP 30 , A For the 2013 calendar year, or tax year beginning OCT 1. 2013 Check if C Name of organization D Employer identification number Address change MIDDLESEX HOSPITAL Name change 06-0646718 Doing Business As Ilnitial Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number return Termin-860-358-6395 28 CRESCENT STREET Amended return 431,845,816. G Gross receipts \$ City or town, state or province, country, and ZIP or foreign postal code Applica-MIDDLETOWN. CT06457 H(a) Is this a group return pending F Name and address of principal officer: VINCENT CAPECE, JR. for subordinates? SAME AS C ABOVE H(b) Are all subordinates included? Yes I Tax-exempt status: X 501(c)(3) 501(c) (€) ◀ (insert no.) 527 4947(a)(1) or If "No." attach a list. (see instructions) J Website: ► WWW.MIDDLESEXHOSPITAL.ORG **H(c)** Group exemption number ▶ K Form of organization: X Corporation Trust Other -Year of formation: 1895 M State of legal domicile: CT Part I Summary Briefly describe the organization's mission or most significant activities: MIDDLESEX HOSPITAL IS COMMITTED **Activities & Governance** TO PROVIDING HIGH QUALITY INPATIENT AND OUTPATIENT HEALTHCARE Check this box I if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) 14 <u>11</u> Number of independent voting members of the governing body (Part VI, line 1b) 3148 Total number of individuals employed in calendar year 2013 (Part V, line 2a) 5 <u>618</u> Total number of volunteers (estimate if necessary) 6 4.382.244. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 503,304. **b** Net unrelated business taxable income from Form 990-T, line 34 **Prior Year Current Year** 5,032,550. 4,714,361. Contributions and grants (Part VIII, line 1h) Revenue 348,379,202. 355,226,743. Program service revenue (Part VIII, line 2g) 6,856,293. 14,239,544. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 9,320,271. 9,756,516. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 369,588,316. 383.937.164. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 0 , Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. Benefits paid to or for members (Part IX, column (A), line 4) 14 201,657,613. 201,505,574. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Ō. 16a Professional fundraising fees (Part IX, column (A), line 11e) 0. **b** Total fundraising expenses (Part IX, column (D), line 25) 144,283,780. 147,906,165. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 345.789.354. 349.563.778. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 23,798,962. 34,373,386. Revenue less expenses. Subtract line 18 from line 12 Ssets or Balances **Beginning of Current Year End of Year** 460,311,000. 483,811,000. 20 Total assets (Part X, line 16) 196,145,000. 196,111,000. 21 Total liabilities (Part X. line 26) Met 264,166,000. 287,700,000. Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date SUSAN MARTIN, VP FINANCE & TREASURER Type or print name and title

Sign Here Date PTIN Print/Type preparer's name Preparer's signature BETH THURZ P00346435 Paid SASLOW LUFKIN & BUGGY, LLP 06-1533253 Preparer Firm's name Firm's EIN Firm's address 175 POWDER FOREST DRIVE Use Only SIMSBURY, CT 06089 Phone no. 860 - 678 - 9200 X Yes May the IRS discuss this return with the preparer shown above? (see instructions) No

Pa	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	MIDDLESEX HOSPITAL EXISTS TO PROVIDE THE SAFEST, HIGHEST-QUALITY
	HEALTH CARE AND THE BEST EXPERIENCE POSSIBLE FOR OUR COMMUNITY.
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 150,153,799 · including grants of \$) (Revenue \$ 164,021,303 ·)
	IN THE FISCAL YEAR ENDING 9/30/2014, INPATIENT CARE REPRESENTED 14,292
	DISCHARGES AND 59,295 PATIENT CARE DAYS. ARMED WITH SKILLED STAFF,
	PROGRESSIVE DIAGNOSTIC TOOLS AND ADVANCED SURGICAL TECHNIQUES, THE
	HOSPITAL WAS WELL POSITIONED TO ENSURE A COMFORTABLE, SAFE ENVIRONMENT
	FOR EXCEPTIONAL MEDICAL TREATMENT AND RECOVERY. INPATIENT CARE FROM
	REGISTRATION THROUGH DISCHARGE IS CAREFULLY MANAGED TO EXCEED
	REGULATORY REQUIREMENTS AND ENSURE QUALITY, PATIENT SATISFACTION, AND
	BEST PRACTICE WITH EACH ASPECT OF THE INPATIENT EXPERIENCE, INCLUDING
	ALL ELEMENTS OF CARE FROM NURSING COMPETENCY AND COMPASSION, TO MEAL
	QUALITY, LAB AND DIAGNOSTIC TESTING, SAFE AND SECURE PHYSICAL
	SURROUNDINGS TO PATIENT EDUCATION.
	4C 017 200 71 204 EE2
4b	(Code:) (Expenses \$ 46,917,300. including grants of \$) (Revenue \$ 71,294,552.)
	MIDDLESEX HOSPITAL EMERGENCY DEPARTMENT DELIVERS CARE AT THE WHALEN EMERGENCY CENTER AT THE HOSPITAL'S MAIN CAMPUS AS WELL AS TWO SATELLITE
	SITES LOCATED AT THE HOSPITAL S MAIN CAMPUS AS WELL AS TWO SATELLITE
	MIDDLESEX HOSPITAL MEDICAL CENTER IN MARLBOROUGH. THE EMERGENCY
	DEPARTMENT TREAT AND RELEASE VISITS FOR THE FISCAL YEAR ENDING
	9/30/2014 WERE 76,484. IN EACH, EMERGENCY CARE IS DEPLOYED BY EXPERT,
	BOARD-CERTIFIED EMERGENCY MEDICINE DOCTORS AND SPECIFICALLY TRAINED
	PHYSICIAN ASSISTANTS, NURSES, PATIENT CARE TECHNICIANS AND OTHER
	SUPPORT PERSONNEL.
	SOFFORT FERSONNED.
	EMERGENCY CARE IS PROVIDED 24 HOURS A DAY, 7 DAYS A WEEK. THE
	DEPARTMENTS ARE SUPPORTED BY A BROAD SPECTRUM OF DIAGNOSTIC
40	(Code:) (Expenses \$ 20,904,651. including grants of \$) (Revenue \$ 12,998,180.)
70	THE HOSPITAL'S HOMECARE DEPARTMENT MAKES OVER 94,000 REVENUE GENERATING
	VISITS A YEAR TO COMMUNITY RESIDENTS. HOMECARE IS STAFFED WITH
	SPECIALTY NURSES, HOME HEALTH AIDES, PHYSICAL THERAPISTS, OCCUPATIONAL
	THERAPISTS, SPEECH THERAPISTS, MEDICAL SOCIAL WORKERS AND NUTRITIONISTS
	TO MEET THE PHYSICAL AND BEHAVIORAL HEALTH NEEDS OF PATIENTS CARED FOR
	IN THEIR HOMES AND OUTSIDE THE HOSPITAL SETTING. HOMECARE SERVICES
	INCLUDE: SPECIALIZED CARDIAC CARE; INCLUDING TELE MONITORING AND THE
	HEART SMART PROGRAM (A MULTIDISCIPLINARY PROGRAM WHICH INCLUDES THE
	FULL SPECTRUM CARDIAC SELF MANAGEMENT SUPPORT AND CLINICAL CARE), FULL
	SPECTRUM GERIATRIC CARE, INFUSION THERAPIES, LIFELINE SERVICES, AND A
	SIGNIFICANT RANGE OF RESPIRATORY, PULMONARY AND MEDICAL REHABILITATION
	SERVICES AS WELL AS PROVIDING OUTPATIENT HOSPICE AND PALLIATIVE
44	Other program services (Describe in Schedule O.)
Tu	(Expenses \$ 94,616,627 • including grants of \$) (Revenue \$ 111,076,517 •)
4e	Total program service expenses ► 312,592,377.

Form **990** (2013)

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			37
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			7.7
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			37
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
a	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?		,,	
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	37
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	14a		
b	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$10,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19	77	X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	X	
D	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		(2012)

Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,			₩.
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member	27		х
28	of any of these persons? If "Yes," complete Schedule L, Part III Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	21		22
20	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Х	
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		Х	
25-	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	34	X	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	35a	21	
D	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	555		
-	If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
-	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	

Form **990** (2013)

Form 990 (2013) MIDDLESEX HOSPITAL Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V										
					Yes	No					
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	185								
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0								
С	Did the organization comply with backup withholding rules for reportable payments to vendors and r	eporta	ble gaming								
	(gambling) winnings to prize winners?			1c	Х						
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,										
	filed for the calendar year ending with or within the year covered by this return 2a 3148										
b	b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?										
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)										
За				За	Х						
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule			3b	Х						
	At any time during the calendar year, did the organization have an interest in, or a signature or other		ľ								
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	nt)?	4a		Х					
b	If "Yes," enter the name of the foreign country:										
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	Accou	nts.								
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		Х					
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	action?		5b		Х					
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5с							
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	ne orga	anization solicit								
	any contributions that were not tax deductible as charitable contributions?			6a		Х					
b	If "Yes," did the organization include with every solicitation an express statement that such contribute		-								
	were not tax deductible?			6b							
7	Organizations that may receive deductible contributions under section 170(c).										
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and set			7a	X						
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		ľ	7b	X						
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as req	uired			37					
	to file Form 8282?	 I I		7c		X					
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	_			37					
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of		ľ	7e		X					
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit conti		ľ	7f							
g	If the organization received a contribution of qualified intellectual property, did the organization file Formula (1997).			7g							
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organizations maintaining dones advised funds and section 500(a)(2) supporting organizations.		t t	7h							
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. D organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at			8							
9	Sponsoring organizations maintaining donor advised funds.	any tin	ic during the year:	•							
а	Did the organization make any taxable distributions under section 4966?			9a							
	Did the organization make a distribution to a donor, donor advisor, or related person?			9b							
10	Section 501(c)(7) organizations. Enter:										
a	Initiation fees and capital contributions included on Part VIII, line 12	10a									
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b									
11	Section 501(c)(12) organizations. Enter:										
а	Gross income from members or shareholders	11a									
b	Gross income from other sources (Do not net amounts due or paid to other sources against										
	amounts due or received from them.)	11b									
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041	?	12a							
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b									
13	Section 501(c)(29) qualified nonprofit health insurance issuers.										
а	Is the organization licensed to issue qualified health plans in more than one state?			13a							
	Note. See the instructions for additional information the organization must report on Schedule O.										
b	Enter the amount of reserves the organization is required to maintain by the states in which the		,								
	organization is licensed to issue qualified health plans	13b									
	Enter the amount of reserves on hand	13c									
	· · · · · · · · · · · · · · · · · · ·			14a		Х					
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul	e O		14b	000	(00.75					
				Form	990	(2013)					

Part VI | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year la			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 1			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
_	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	Х	
7a				
•	more members of the governing body?	7a	х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
_	persons other than the governing body?	7b	х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
	The governing body?	8a	Х	
h	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	0.5		
•	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
	and by the meaning requests meaning about persons of the meaning records		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	100	X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	100		
-	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
·	in Schedule O how this was done	12c	х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
	Other officers or key employees of the organization	15b	Х	
_	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a	Х	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b	Х	
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶CT			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availab	le	
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, an	d finar	ncial	
	statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiza	tion:	•	
	DONALD LUDWIG, CPA - 860-358-6879			
	28 CDECCENT CODEED MIDDIEDONN CO 06/67			

Form **990** (2013)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	T	111126			пре	IISai	(D)	(E)	(F)
Name and Title	Average	(do	Position (do not check more than one box, unless person is both an officer and a director/trustee)		Reportable	Reportable	Estimated			
	hours per	box			compensation	compensation	amount of			
	week (list any				l) i i us	1	from the	from related organizations	other compensation
	hours for	trustee or director				- D		organization	(W-2/1099-MISC)	from the
	related	tee or	ustee			ensate		(W-2/1099-MISC)	,	organization
	organizations	al trus	nal tr		loyee	comp				and related
	below line)	Individual t	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) VINCENT CAPECE, JR.	40.00	드	드	0	<u>×</u>	工品	프			
PRESIDENT/CEO	3.00	x		х				767,765.	0.	404,702.
(2) DAVID BAGGISH, MD	40.00							,		<u> </u>
SECRETARY & CHIEF DEPT OF MEDICINE	3.00	x		Х				335,996.	0.	43,524.
(3) GARY K. WILLIS	1.00									
CHAIRMAN	2.00	X		Х				0.	0.	0.
(4) ERIC W. THORNBURG	1.00									
VICE CHAIRMAN		Х		Х				0.	0.	0.
(5) GEOFFREY E. HERTER, MD	1.00									
ASSISTANT SECRETARY		Х		Х				0.	0.	0.
(6) GREGORY B. BUTLER	1.00									
DIRECTOR		Х						0.	0.	0.
(7) CHANDLER J. HOWARD	1.00	1							_	_
DIRECTOR		Х				<u> </u>		0.	0.	0.
(8) HUGH C. MACKENZIE	1.00	ļ								•
DIRECTOR		Х						0.	0.	0.
(9) BRUCE S. MACMILLIAN	1.00									0
DIRECTOR		Х						0.	0.	0.
(10) GERALD P. MIGLIACCIO	1.00	ļ ,,							0	0
DIRECTOR		Х				_		0.	0.	0.
(11) JOHN W. RAFAL	1.00	₩.						0.	0.	0
DIRECTOR (12) P. GURTGERONIER GERMON	1.00	Х				<u> </u>		0.	0.	0.
(12) R. CHRISTOPHER SEATON DIRECTOR		x						0.	0.	0.
(13) CAROL P. WALLACE	1.00	₽						0.	0.	<u></u>
DIRECTOR		X						0.	0.	0.
(14) BARBARA M. WEISS	1.00							0.	0.	
DIRECTOR	2.00	x						0.	0.	0.
(15) SUSAN MARTIN	40.00	+				\vdash	H			<u></u>
VP FINANCE/TREASURER	3.00	1		x				415,449.	0.	123,098.
(16) JESSE WAGNER, MD	40.00	t				t	t	-,		.,
VP QUALITY AND PATIENT SAFETY		1			x			426,148.	0.	143,282.
(17) HARRY EVERT	40.00							,		
SR. VP STRATEGIC PLANNING AND OPS		1			х			319,404.	0.	91,420.
	•			_	_			•		Cause 000 (0010)

332007 10-29-13

Form **990** (2013)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (C) (F) (A) (D) (E) Position Average Name and title Reportable Reportable Estimated (do not check more than one hours per box, unless person is both an compensation compensation amount of officer and a director/trustee) week from related other from (list any the organizations compensation hours for organization (W-2/1099-MISC) from the related (W-2/1099-MISC) organization ndividual trustee organizations (ey employee and related below organizations line) (18) JACQUELYN CALAMARI 40.00 VP NURSING X 280,086 0. 105,692. 40.00 (19) GARRETT HAVICAN 92,399. 0. VP OPERATIONS X 238,369 40.00 (20) DAVID GIUFFRIDA VP FACILITIES AND SUPPORT SERVICES Х 270,645. 0. 80,837. (21) GREGORY NOKES 40.00 0. 156,773. VP HUMAN RESOURCES X 548,104 40.00 (22) ARTHUR MCDOWELL X 472,651 0. 285,112. VP CLINICAL AFFAIRS (23) MICHAEL SAXE 40.00 CHAIRMAN EMERGENCY MEDICINE X 406,976. 0. 44,990. 40.00 (24) RANDOLPH GOODWIN 371,404 0. 42,217. CLINICAL DIR. INFECTIOUS DIS. 40.00 (25) JONATHAN BANKOFF, MD 0. 36,382. PHYSICIAN EMERGENCY DEPARTMENT X 351,656 40.00 (26) BENJAMIN SIGAL, MD 328,492. 36,356. PHYSICIAN EMERGENCY DEPARTMENT 5,533,145 0. 1686784. 637,615 0. 65,279. c Total from continuation sheets to Part VII, Section A 6,170,760. 1752063. 0. d Total (add lines 1b and 1c). Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable 267 compensation from the organization Yes No Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual Х 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization Х

and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
BERKELEY RESEARCH GROUP, 2200 POWELL	ADVISORY & STRATEGY	
STREET, SUITE 1200, EMERYVILLE, CA 94608	SERVICES	5,496,301.
ARAMARK CORPORATION		_
·	DIETARY/HOUSEKEEPING	1,555,545.
ACSYS INTERACTIVE, 1577 NEW BRITAIN		_
·	MARKETING	1,234,992.
QUEST DIAGNOSTICS INC, 2025 COLLECTION		
CENTER DRIVE, CHICAGO, IL 60693	LABORATORY SERVICES	1,147,834.
COMPANY 1 CONSULTING		
6 CRAIG DRIVE, MONROE, CT 06468	INFORMATION SERVICES	1,034,488.
2 Total number of independent contractors (including but not limited to those liste	d above) who received more than	

SEE PART VII, SECTION A CONTINUATION SHEETS

\$100,000 of compensation from the organization

rendered to the organization? If "Yes," complete Schedule J for such person

Form **990** (2013)

Х

Form 990 MIDDLESEX HOSPITAL 06-064673									6718	
Part VII Section A. Officers, Directors, Tr	ustees, Key Eı	nplo	oyee	s, a	nd l	ligh	est	Compensated Employ	ees (continued)	
(A)	(D)	(E)	(F)							
Name and title	(B) Average				C) ition	1		Reportable	Reportable	Estimated
	hours	(c	check all th		that	hat apply)		compensation	compensation	amount of
	per							from	from related	other
	week	_				loyee		the	organizations	compensation
	(list any hours for	lirecto				emp		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	related	e or 0	stee			satec		(***2/1099*****130)		and related
	organizations	Individual trustee or director	In stitutional trustee)yee	Highest compensated employee				organizations
	below	idual	tution	er	Key employee	estoo	Je.			
	line)	Indi	Insti	Officer of the order	Key	High	Former			
(27) MARIO CAPUZZI, MD	40.00									
MEDICAL DIRECTOR ED						Х		319,152.	0.	31,560.
(28) MICHAEL KAZAKOFF, MD	40.00									
ASSOC DIRECTOR FAMILY PRACTICE						Х		318,463.	0.	33,719.
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T. I. B. I. W. C								627 615		65 270
Total to Part VII, Section A, line 1c								637,615.		65,279.

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) (**D)** Revenue excluded Related or Unrelated Total revenue from tax under exempt function business revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1b **b** Membership dues 142,314. Fundraising events 1c 1d Related organizations e Government grants (contributions) 1e 967,388. All other contributions, gifts, grants, and similar amounts not included above 3,604,659 77.076 g Noncash contributions included in lines 1a-1f: \$ 4,714,361 Total. Add lines 1a-1f Business Code Program Service Revenue PATIENT REVENUES 621110 350,863,140 350,863,140 621500 SPECIMAN LAB 3,147,860 3,147,860 TECHNICAL LAB 621500 1,215,743 1,215,743 All other program service revenue 355,226,743. Total. Add lines 2a-2f Investment income (including dividends, interest, and 416,424 416,424. other similar amounts) 20,120 20,120. Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 846,305 6 a Gross rents 887,676 **b** Less: rental expenses -41.371 Rental income or (loss) -41,371 -41,371. **d** Net rental income or (loss) . (i) Securities (ii) Other 7 a Gross amount from sales of 60,703,816 assets other than inventory b Less: cost or other basis 46,900,816 and sales expenses 13,803,000 c Gain or (loss) 13,803,000 13,803,000. d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ 142,314. of contributions reported on line 1c). See 111,578 Part IV, line 18 120,160. **b** Less: direct expenses -8.582 -8.582. c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 a **b** Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances **b** Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code EQUITY IN JOINT VENTURE INCOME 900099 2,125,000 2,125,000 11 a 722210 1,260,416. CAFETERIA REVENUE 1,260,416 MEDICARE DEMONSTRATION PROJECT 900099 982,299 982,299. 900099 5,438,754 5,420,113. 18,641 All other revenue 9,806,469 Total. Add lines 11a-11d Total revenue. See instructions. 383,937,164 359,390,552. 4,382,244, 15,450,007. 332009 10-29-13

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (A)
Total expenses (B) (D) Do not include amounts reported on lines 6b. Management and general expenses Program service Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments. organizations, and individuals outside the United States. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 5,462,394. 4,369,916. 1,092,478. trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and 258,628. 258,628 persons described in section 4958(c)(3)(B) 160,188,572.147,253,022. 12,935,550. Other salaries and wages Pension plan accruals and contributions (include 720,688. 8,599,367. 7,878,679. section 401(k) and 403(b) employer contributions) 16,090,018. 14,865,191. 1,224,827. Other employee benefits 9 11,058,634. 10,131,842. 926,792. Payroll taxes 10 Fees for services (non-employees): 5,574,245. 4,521,851. 9,554. 1,042,840. Management 689,601. 689,601. 219,741. 219,741. Accounting 108,892. 108,892. Professional fundraising services. See Part IV. line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, 3,597,979. 3,011,050. 586,929. column (A) amount, list line 11g expenses on Sch O.) 3,716,599. 101,400. 3,615,199. Advertising and promotion 12 6,264,582. 4,355,648. 1,908,934. 13 Office expenses 3,772,723. 6,287,872. 2,515,149. Information technology 14 Royalties 15 7,151,541. 4,085,177. 3,066,364. 16 Occupancy 272,222. 1,391,703. 1,119,481. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 866,728. 564,842. 301,886. Conferences, conventions, and meetings 19 2,896,503. 2,896,503. 20 Payments to affiliates 21 22,309,482. 20,308,201. 2,001,281. 22 Depreciation, depletion, and amortization 3,936,571. 3,936,571. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) 36,253,958. 36,142,503. 111,455. MEDICAL EXPENSES STATE NET PATIENT REVEN 13,858,593. 13,858,593. 3,548,000. 3,548,000. TRANSFER TO MHS PRIMARY С d 29,233,575. 25,612,556. 3,621,019 All other expenses 349,563,778.312,592,377. 35,928,561. 1,042,840. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2013)
Part X Balance Sheet

Par	t X	Balance Sheet					
		Check if Schedule O contains a response or note	e to ar	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	39,387,000.	1	36,581,000		
	2	Savings and temporary cash investments			20,741,000.	2	21,491,000
	3	Pledges and grants receivable, net	2,082,000.	3	2,080,463		
	4	Accounts receivable, net			45,387,000.	4	44,634,291
	5	Loans and other receivables from current and for					
		trustees, key employees, and highest compensa					
		Part II of Schedule L				5	
	6	Loans and other receivables from other disqualif					
		section 4958(f)(1)), persons described in section					
		employers and sponsoring organizations of secti		-			
က္က		employees' beneficiary organizations (see instr).		-		6	
Assets	7	Notes and loans receivable, net			617,000.	7	765,856
¥	8	Inventories for sale or use			1,251,000.	8	1,161,047
	9	5			4,058,000.	9	3,960,271
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	444,885,000.			
	b	Less: accumulated depreciation	10b	252,473,000.	186,313,000.	10c	192,412,000
	11	Investments - publicly traded securities			151,822,000.	11	172,720,000
	12	Investments - other securities. See Part IV, line 1		12			
	13	Investments - program-related. See Part IV, line 1		13			
	14	Intangible assets		0.	14	917,867	
	15	Other assets. See Part IV, line 11			8,653,000.	15	7,087,205
	16	Total assets. Add lines 1 through 15 (must equa			460,311,000.	16	483,811,000
	17	Accounts payable and accrued expenses			50,292,000.	17	55,743,518
	18	Grants payable		18			
	19	Deferred revenue	769,000.	19	779,082		
	20	Tax-exempt bond liabilities			63,180,000.	20	59,939,000
	21	Escrow or custodial account liability. Complete F				21	
Se	22	Loans and other payables to current and former	office	rs, directors, trustees,			
∄		key employees, highest compensated employees	s, and	disqualified persons.			
Liabilities		Complete Part II of Schedule L				22	
-	23	Secured mortgages and notes payable to unrelate	ted th	ird parties	47,000.	23	26,000
	24	Unsecured notes and loans payable to unrelated	l third	parties		24	
	25	Other liabilities (including federal income tax, pay	ables	to related third			
		parties, and other liabilities not included on lines	17-24). Complete Part X of	04 055 000		50 600 400
		Schedule D			81,857,000.		79,623,400
	26	Total liabilities. Add lines 17 through 25			196,145,000.	26	196,111,000
		Organizations that follow SFAS 117 (ASC 958)		ck here ▶ 🔼 and			
Ses		complete lines 27 through 29, and lines 33 and			247 040 000		270 600 000
au 	27	Unrestricted net assets			247,940,000.	27	270,689,000
Ва	28	Temporarily restricted net assets			9,250,000.	28	10,034,000
립	29			~ · · · · · · · · · · · · · · · · · · ·	6,976,000.	29	6,977,000
편		Organizations that do not follow SFAS 117 (AS	SC 95	B), check here ▶□□			
s o		and complete lines 30 through 34.					
set	30	Capital stock or trust principal, or current funds				30	
As	31	Paid-in or capital surplus, or land, building, or eq				31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated inc			264,166,000.	32	207 700 000
-	33	Total net assets or fund balances			460,311,000.	33	287,700,000
	34	Total liabilities and net assets/fund balances			400,311,000.	34	483,811,000

Form **990** (2013)

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI			<u></u>	X
1	Total revenue (must equal Part VIII, column (A), line 12)		383,9		
2	Total expenses (must equal Part IX, column (A), line 25)	2	349,5		
3	Revenue less expenses. Subtract line 2 from line 1	3	34,3		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	264,1		
5	Net unrealized gains (losses) on investments	5	-1,7	92,0	00.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-9,0	47,3	386.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	287,7	00,0	00.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	ı 📗	X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2t	, X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat				
	consolidated basis, or both:				
	Separate basis Consolidated basis X Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		20	; X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	ngle Audit			
	Act and OMB Circular A-133?		3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ				
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3k	, X	

Form **990** (2013)

SCHEDULE A

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number MIDDLESEX HOSPITAL 06-0646718

Part I	Reason	for Public Char	ity Status (All organiz	ations mu	st complet	e this parl	:.) See inst	ructions.				
The organ	nization is not a	a private foundation	because it is: (For lines 1	1 through	11, check	only one b	ox.)					
1 🗀	A church, co	nvention of churches	s, or association of churc	ches desc	ribed in se	ction 170	(b)(1)(A)(i)					
2	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)											
зХ			tal service organization of			170(b)(1)	A)(iii).					
4	=		operated in conjunction					(b)(1)(A)(ii	i). Enter	the hospita	al's nan	ne
. —	city, and stat				pital acco			(~)(-)(-)(-)	.,			,
5	•		henefit of a college or ur	niversity o	wned or or	nerated by	a governi	mental uni	t describ	ed in		
5	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)											
6	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).											
7												
,												
•				(O l - t -	D+ II.)							
8			ection 170(b)(1)(A)(vi).									,
9 📖			eives: (1) more than 33 1									
			nctions - subject to certa									
			axable income (less sect	tion 511 ta	ix) from bu	sinesses a	acquired b	y the orga	ınızatıon	after June	30, 19	/5.
		509(a)(2). (Complete	•									
10	-	-	perated exclusively to te	· -	-			-				
11 📖	Ü		perated exclusively for the		′ '		· · · · · · · · ·		,			or
			ations described in section				2). See se o	ction 509(a)(3). Ch	eck the bo	x that	
			organization and comple		-							
	a	-	•	-	nctionally	-		• •		n-functiona	-	-
e 📖		· · · · · · · · · · · · · · · · · · ·	t the organization is not		•	•	•		-	-		
			han one or more publicly						9(a)(1) or	section 50	9(a)(2).	
f	If the organiz	ation received a writ	ten determination from t	the IRS tha	at it is a Ty	pe I, Type	II, or Type	e III				
		rganization, check th										. Ш
g	Since Augus	t 17, 2006, has the o	organization accepted ar	ny gift or c	ontribution	from any	of the foll	owing pers	sons?			
	(i) A perso	n who directly or ind	irectly controls, either al-	one or tog	ether with	persons of	lescribed	in (ii) and (iii) below	,	Yes	No
			upported organization?									
	(ii) A family	member of a persor	n described in (i) above?							11g(ii))	
	(iii) A 35% (controlled entity of a	person described in (i) of	or (ii) above	e?					11g(iii)	
h	Provide the f	ollowing information	about the supported org	ganization	(s).							
(i) Name	e of supported	(ii) EIN			organization			(vi) Is organizațio	the	(vii) Amour	nt of mo	netary
org	anization		(sted in your			l (i) organiz	ed in the	su	pport	
			above or IRC section (see instructions))	governing	document?	(i) of your	Support	U.S	.?			
			(See mandonons))	Yes	No	Yes	No	Yes	No			
Total												

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

332021 09-25-13

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	ction B. Total Support				1		
Cale	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	Amounts from line 4	, ,	, ,	, ,	Ì	Ì	,,
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	etc. (see instructi	ions)			12	
	First five years. If the Form 990 is for						
	organization, check this box and stop						
Sec	ction C. Computation of Publ	ic Support Pe	rcentage				·
14	Public support percentage for 2013 (I	ine 6, column (f) d	livided by line 11,	column (f))		14	%
15	Public support percentage from 2012	Schedule A, Part	II, line 14			15	%
16a	33 1/3% support test - 2013. If the o	organization did no	ot check the box o	n line 13, and line	14 is 33 1/3% or r	nore, check this	box and
	stop here. The organization qualifies	as a publicly supp	oorted organization	າ			▶□
b	33 1/3% support test - 2012. If the o	organization did no	ot check a box on	line 13 or 16a, and	d line 15 is 33 1/3%	6 or more, chec	k this box
	and stop here. The organization qual	ifies as a publicly	supported organiz	ation			▶□
17a	10% -facts-and-circumstances tes	t - 2013. If the org	ganization did not	check a box on lin	e 13, 16a, or 16b,	and line 14 is 1	0% or more,
	and if the organization meets the "fac	ts-and-circumstar	nces" test, check t	his box and stop I	here. Explain in Pa	rt IV how the or	ganization
	meets the "facts-and-circumstances"	test. The organiza	ation qualifies as a	publicly supporte	d organization		▶□
b	10% -facts-and-circumstances tes	t - 2012. If the org	ganization did not	check a box on lin	e 13, 16a, 16b, or	17a, and line 15	is 10% or
	more, and if the organization meets the	าe "facts-and-circเ	umstances" test, c	heck this box and	stop here. Explair	n in Part IV how	the
	organization meets the "facts-and-circ	cumstances" test.	The organization	qualifies as a publ	icly supported orga	anization	▶∐
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17	b, check this box a		
					0-1-		000 000 EZ\ 0040

Schedule A (Form 990 or 990-EZ) 2013

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support	now, prodec com	proto r art my				
Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and		, , , , , , , , , , , , , , , , , , ,	, ,	` '		.,
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in						
any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received						
from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6		, , , , , , , , , , , , , , , , , , ,	, ,	, ,		.,
10a Gross income from interest,						
dividends, payments received on						
securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business						
activities not included in line 10b, whether or not the business is						
regularly carried on						
12 Other income. Do not include gain						
or loss from the sale of capital						
assets (Explain in Part IV.)						
14 First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth t	ax vear as a sectic	on 501(c)(3) organiz	ation.
check this box and stop here	•		•	•		
Section C. Computation of Publi	c Support Pe	rcentage				
15 Public support percentage for 2013 (li	ne 8, column (f) d	livided by line 13, o	column (f))		15	%
16 Public support percentage from 2012	Schedule A, Part	III, line 15			16	%
Section D. Computation of Inves	tment Incom	e Percentage				
17 Investment income percentage for 20	13 (line 10c, colur	mn (f) divided by lir	ne 13, column (f))		17	%
18 Investment income percentage from 2	:012 Schedule A,	Part III, line 17			18	%
19a 33 1/3% support tests - 2013. If the					33 1/3%, and line 1	7 is not
more than 33 1/3%, check this box ar	nd stop here. The	e organization qual	ifies as a publicly	supported organiz	ation	▶□
b 33 1/3% support tests - 2012. If the	b 33 1/3% support tests - 2012. If the organization did not check a box on line 19a, and line 16 is more than 33 1/3%, and					
line 18 is not more than 33 1/3%, chec	ck this box and s	top here. The orga	anization qualifies	as a publicly supp	orted organization	
20 Private foundation. If the organization	า did not check a	box on line 14, 19	a, or 19b, check t	his box and see in:	structions	<u> </u>

Schedule A	(Form 990 or 990-EZ) 2013 MIDDLESEX HOSPITAL	06-0646718 Page 4
Part IV	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 1	7a or 17b; and Part III, line 12.
	Also complete this part for any additional information. (See instructions).	

** PUBLIC DISCLOSURE COPY **

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
 ▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990 ·

OMB No. 1545-0047

Employer identification number

2013

MIDDLESEX HOSPITAL 06-0646718 Organization type (check one): Filers of Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF),

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2013)

but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Employer identification number

MIDDLESEX HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if addi	itional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$6,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$6,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

MIDDLESEX HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$5,952.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$12,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10		\$12,060.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11		\$15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12		\$5,000.	Person X Payroll

Employer identification number

MIDDLESEX HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additions	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$5,514.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14		\$\$24,858.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$10,150.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

MIDDLESEX HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$5,000.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21		\$8,093.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
22		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		\$5,300.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

MIDDLESEX HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$15,863.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27		\$8,190.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
28		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$6,667.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$5,000 .	Person X Payroll

Employer identification number

MIDDLESEX HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
31		\$5,000.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
32		\$5,000.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
33		\$17,316.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
34		\$	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
35		\$7,800.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
36		\$5,000.	Person X Payroll	

Employer identification number

MIDDLESEX HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$5,000.	Person X Payroll Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38		\$ 25,038.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39		\$9,854.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
40		\$5,350.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
41		\$50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
42		\$ 20,816.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

MIDDLESEX HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		- \$\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44		5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45		- \$ <u>100,000</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
46		- \$\$0,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47		- - \$\$.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48		5,237.	Person X Payroll

Employer identification number

MIDDLESEX HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49		\$5,300.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51		\$5,750.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
52		\$5,450.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
53		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54		\$12,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

MIDDLESEX HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56		\$	Person X Payroll Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>57</u>		\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
58		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60		\$ 107,157.	Person X Payroll

Employer identification number

MIDDLESEX HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
61		\$ 20,550.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
63		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
64		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
65		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66		\$35,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

MIDDLESEX HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	itional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67		\$20,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
68		\$5,050.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
69		s10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
70		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
71		\$5,940.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
72		9,280.	Person X Payroll

Employer identification number

MIDDLESEX HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additions	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
73		\$50,000.	Person X Payroll Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
74		\$32,077.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
75		\$5,300.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
76		\$15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
77		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
78		\$5,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

MIDDLESEX HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
79		\$\$20,000.	Person X Payroll Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
80		5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
81		\$ 20,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
82		\$ <u>26,089</u> .	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
83		10,450.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization **Employer identification number**

MIDDLESEX HOSPITAL

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if	additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_	STOCKS		
$\frac{7}{}$			
		5,952.	12/19/13
(a) No. from	(b) Description of noncash property given	(c) FMV (or estimate)	(d) Date received
Part I		(see instructions)	
19	STOCKS		
		5,000.	12/10/13
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
raiti	STOCKS		
38			
		25,038.	11/27/13
		- *	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	STOCKS		
71			
		\$5,940.	11/27/13
(a) No. from	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
Part I	STOCKS	,	
82	BIOCKB	·	
		\$\$	05/27/14
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
323453 10-24	4-13	Schedule B (Form 9	190, 990-EZ, or 990-PF) (2013)

MIDDLE	SEX HOSPITAL			06-0646718	
Part III	Exclusively religious, charitable, etc., indi year. Complete columns (a) through (e) and t the total of exclusively religious, charitable, et	vidual contributions to section 501(c he following line entry. For organizatic c., contributions of \$1,000 or less for	r)(7), (8), or (10) organizations completing Part III, enter the year. (Enter this information once	ns that total more than \$1,000 for the	
	Use duplicate copies of Part III if addition	al space is needed.			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held	
		(e) Transfer of gif	t		
	Transferee's name, address, a	nd ZIP ± 4	Relationship of tra	nsferor to transferee	
_	Hansieree S hame, address, a	110 ZIF + 4	rielationship of tra	nsieror to transferee	
				_	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held	
	(e) Transfer of gift				
	Transferee's name, address, a	nd ZIP + 4	Relationship of tra	nsferor to transferee	
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held	

(e) Transfer of gift				

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		() T	

(e) Transfer	of gift		

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

Sections	30 1(c)(4), (3), or (6) organiza	tions. Complete Fart III.			
Name of orga	anization			Emple	oyer identification number
		EX HOSPITAL			06-0646718
Part I-A	Complete if the org	janization is exempt un	der section 501(c)	or is a section 527 o	rganization.
2 Political	expenditures	ation's direct and indirect polit		▶\$	
Part I-B	Complete if the ord	janization is exempt un	der section 501(c))(3).	
1 Enter th		incurred by the organization ur			
2 Enter th	ne amount of any excise tax	incurred by organization mana	gers under section 495	5 > \$	
		n 4955 tax, did it file Form 472			
	describe in Part IV.				— 166 — 116
Part I-C	Complete if the org	janization is exempt un	der section 501(c)	, except section 501(c)(3).
		d by the filing organization for s			
		ization's funds contributed to c			
			-	. .	
		s. Add lines 1 and 2. Enter here			
4 Did the	filing organization file Form	1120-POL for this year?		· Ψ	Yes No
made p contribu	ayments. For each organiza utions received that were pr	nployer identification number (E tion listed, enter the amount pa omptly and directly delivered to additional space is needed, pro	aid from the filing organ o a separate political org	ization's funds. Also enter th ganization, such as a separa	e amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2013

LHA

ochedule o from 330 or 330 EZ/Z010		· · · · · · · · · · · · · · · · · · ·			re to rage z
Part II-A Complete if the org		mpt under section	on 501(c)(3) and fil	ed Form 5768	
<u>`</u>		liated group (and list i	n Part IV each affiliated	group member's par	ne address FIN
0 0	re of excess lobbying	- · ·	III ait IV each anniated	group member s nar	ne, address, Liiv,
	ition checked box A a	• •	ovisions apply.		
Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)				(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	uence public opinion (grass roots lobbying)			
b Total lobbying expenditures to influ	uence a legislative bo	dy (direct lobbying)			
c Total lobbying expenditures (add lines 1a and 1b)					
d Other exempt purpose expenditure					
e Total exempt purpose expenditure					
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.					
If the amount on line 1e, column (a) o		The lobbying nontaxable amount is:			
Not over \$500,000		20% of the amount on line 1e.			
Over \$500,000 but not over \$1,00		\$100,000 plus 15% of the excess over \$500,000.			
Over \$1,000,000 but not over \$1,5		\$175,000 plus 10% of the excess over \$1,000,000.			
Over \$1,500,000 but not over \$17		\$225,000 plus 5% of the excess over \$1,500,000. \$1,000,000.			
Over \$17,000,000	J \$1,000,	000.			
g Grassroots nontaxable amount (er	oter 25% of line 1f)				
Subtract line 1g from line 1a. If zero or less, enter -0- Subtract line 1f from line 1c. If zero or less, enter -0-					
j If there is an amount other than ze					I
reporting section 4911 tax for this	_				Yes No
	4-Year Ave	eraging Period Under	Section 501(h)		
, ,		• •	n do not have to comp es 2a through 2f on pa		
	Lobbying Expe	nditures During 4-Ye	ar Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2013

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	ach "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description	(a	1)	(b)
	e lobbying activity.	Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:		v		
a	Volunteers?		X		
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X		
C	Media advertisements?		X		
	Mailings to members, legislators, or the public?		X		
	Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes?		X		
	Direct contact with legislators, their staffs, government officials, or a legislative body?		X		
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X		
	Other activities?	х		108	8,893.
	Total. Add lines 1c through 1i				8,893.
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section	on 501(c)	(5), or se	ction	
•	501(c)(6).				
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?		3		
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section				
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered	"No," OF	R (b) Par	i III-A, lir	ne 3, is
	answered "Yes."		- 1		
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	cal			
	expenses for which the section 527(f) tax was paid).				
	Current year				
	Carryover from last year				
C	Total		2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p				
	, , , ,		1		
5	expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)		4		
Par			3		
	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	lict\: Dart II	Λ line 2: a	nd Dart II E	lino 1
	complete this part for any additional information.) 115t), Fait 11	-A, III 16 2, a	ilu Fait ii-b	, III I C 1.
	RT II-B, LINE 1, LOBBYING ACTIVITIES:				
	il II D, IIII I, IODDIIII IIOIIVIIIIDV				
MII	DDLESEX HOSPITAL PAYS DUES TO BOTH THE AMERICAN HOS	PITAL			
ASS	SOCIATION (AHA) AND THE CONNECTICUT HOSPITAL ASSOCI	ATION	(CHA)	. A	
			/		
PEF	RCENTAGE OF THOSE DUES FUNDED LOBBYING ACTIVITIES D	URING	THE F	ISCAL	
VFZ	ΑΡ	ד ס∩סת	ים ארטדי	е сну	

332043 11-08-13 Schedule C (Form 990 or 990-EZ) 2013

DUES TOTALED \$42,121. IN ADDITION, MIDDLESEX HOSPITAL CONTRACTED WITH

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
➤ Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990

2013
Open to Public Inspection

Name of the organization

MIDDLESEX HOSPITAL

Employer identification number 06-0646718

Pai	rt I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds	or Accounts.Complete if the
	organization answered "Yes" to Form 990, Part IV, line	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's	-	
6	Did the organization inform all grantees, donors, and donor a		
	for charitable purposes and not for the benefit of the donor o		
	• •		
Pai			
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (e.g., recreation or e		torically important land area
	Protection of natural habitat	Preservation of a certif	
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form of	of a conservation easement on the last
	day of the tax year.		
	,		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			l I
С	Number of conservation easements on a certified historic stru		
d	Number of conservation easements included in (c) acquired a		
	listed in the National Register		1 1
3	Number of conservation easements modified, transferred, rel		
	year >	,	3
4	Number of states where property subject to conservation eas	sement is located >	
5	Does the organization have a written policy regarding the per		
	violations, and enforcement of the conservation easements it		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7	Amount of expenses incurred in monitoring, inspecting, and		
8	Does each conservation easement reported on line 2(d) above		
	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation		
	include, if applicable, the text of the footnote to the organizat	•	
	conservation easements.		
Pai	rt III Organizations Maintaining Collections of	f Art, Historical Treasures, or Ot	ther Similar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (AS	C 958), not to report in its revenue statem	nent and balance sheet works of art,
	historical treasures, or other similar assets held for public exh	nibition, education, or research in furtherar	nce of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that descri	bes these items.	
b	If the organization elected, as permitted under SFAS 116 (AS	C 958), to report in its revenue statement	and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed	ducation, or research in furtherance of pub	olic service, provide the following amounts
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		> \$
2	If the organization received or held works of art, historical treat		
	the following amounts required to be reported under SFAS 1		
а	Revenues included in Form 990, Part VIII, line 1		> \$
b	Assets included in Form 990, Part X		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 332051 09-25-13

Schedule D (Form 990) 2013

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Pai	t III Organizations Maintaining C	collections of Ar	t, Historical Tr	easures, or C	Other	Simila	ar Asse	ts (contii	nued)	
3	Using the organization's acquisition, accessi	on, and other record	s, check any of the	following that are	e a sigr	nificant	use of its	collectio	n item	ıs
	(check all that apply):									
а	Public exhibition	d	Loan or exc	hange programs						
b	Scholarly research	е	Other							
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explain	n how they further t	he organization's	exem	pt purpo	se in Par	t XIII.		
5	During the year, did the organization solicit o	r receive donations o	of art, historical trea	sures, or other si	milar a	ssets				
	to be sold to raise funds rather than to be ma	aintained as part of the	ne organization's co	ollection?				Yes		No
Pai	t IV Escrow and Custodial Arran	gements. Comple	te if the organizatio	n answered "Yes	" to Fo	orm 990	, Part IV, I	ine 9, or		
	reported an amount on Form 990, Par	t X, line 21.								
1a	Is the organization an agent, trustee, custodi	an or other intermed	iary for contribution	s or other assets	not in	cluded				
	on Form 990, Part X?							Yes		□No
b	If "Yes," explain the arrangement in Part XIII	and complete the fol	lowing table:							
								Amoun	t	
С	Beginning balance					1c				
	Additions during the year					1d				
	Distributions during the year					1e				
f	Ending balance					1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?					Yes		No
	If "Yes," explain the arrangement in Part XIII.									
	t V Endowment Funds. Complete in									
		(a) Current year	(b) Prior year	(c) Two years ba	ck (d) Three y	ears back	(e) Fou	years	back
1a	Beginning of year balance	114,787,000.	102,354,000.	87,389,00	00.	87,7	48,000.	80	,828,	000.
	Contributions	229,000.	869,000.	83,00	00.		85,000.		208,	000.
	Net investment earnings, gains, and losses	11,527,000.	11,675,000.	14,929,00	00.	-3	54,000.	6	,856,	000.
	Grants or scholarships									
	Other expenditures for facilities									
	and programs	156,000.	111,000.	47,00	00.		90,000.		144,	000.
f	Administrative expenses						-			
g	End of year balance	126,387,000.	114,787,000.	102,354,00	00.	87,3	89,000.	87	,748,	000.
2	Provide the estimated percentage of the curr									
а	Board designated or quasi-endowment	90.57	%	"						
	Permanent endowment > 5.52	%	_							
		3.9 1 %								
	The percentages in lines 2a, 2b, and 2c shou									
За	Are there endowment funds not in the posse	•	ation that are held a	nd administered	for the	organiz	ation			
	by:	3				3			Yes	No
	(i) unrelated organizations							3a(i)		Х
	(ii) related organizations							3a(ii)		Х
b	If "Yes" to 3a(ii), are the related organizations									
4	Describe in Part XIII the intended uses of the									
Pai	t VI Land, Buildings, and Equipm									
	Complete if the organization answere		Part IV. line 11a. S	ee Form 990. Pa	rt X. lin	e 10.				
	Description of property	(a) Cost or ot				umulate	ed	(d) Boo	k valu	e
	bosomption of property	basis (investm		(other)	•	eciation	~	(4) 500	it valu	•
	Land	· `	,	4,213.				8,67	4.2	13.
	Buildings			1,526.12	9,05	53.8				
	Leasehold improvements					33,2			7, 8	
	Equipment			7,234.11				9,89		
	Other					41,2		9,53		
	Add lines 1s through 1s (Column (d) must e	<u> </u>		_	- , -	,_,		2 41		

Part VII	Investments -	Other	Securities
I GIL VII	IIIVESUIIEIUS -	Othici	occurrics.

Part VIII Investments - Other Securities. Complete if the organization answered "Yes"	to Form 990, Part IV. lii	ne 11b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or e	end-of-year market value
) Financial derivatives			·
r) Closely-held equity interests			
s) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
• •			
(F)			
(G)			
(H)			
otal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"		ne 11c. See Form 990, Part X, line 13. (c) Method of valuation: Cost or e	and of year market value
(a) Description of investment	(b) Book value	(c) wethou of valuation: Cost or e	end-or-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶			
Part IX Other Assets.			
Complete if the organization answered "Yes"		ne 11d. See Form 990, Part X, line 15.	1
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Fotal. (Column (b) must equal Form 990, Part X, col. (B) line	e 15.)	1	>
Part X Other Liabilities.	,		•
Complete if the organization answered "Yes"	to Form 990, Part IV, li	ne 11e or 11f. See Form 990, Part X, line	25.
(a) Description of liability	, <u>, , , , , , , , , , , , , , , , , , </u>	(b) Book value	
(1) Federal income taxes			
(2) ACCRUED RETIREMENT LIABIL	ITIES	46,034,583.	
(3) SELF INSURANCE LIABILITIE		21,711,092.	
3 CCOM DEMINDRE ON TOXAL		1,039,850.	
TELOPIE THE OPT TO ME		24,577.	
(-)	ŢA	10,809,126.	
CECIE THU DEDOCTED			
(7) SECURITY DEPOSITS		4,172.	
(8)			

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ightharpoonupLiability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2013

(9)

79,623,400.

Schedule D (Form 990) 2013 MIDDLESEX HOSPITAL			06-	064671	8 Page
Part XI Reconciliation of Revenue per Audited Financial Stateme	ents Wit				
Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.					
Total revenue, gains, and other support per audited financial statements			1	381,54	5,000
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
a Net unrealized gains on investments	2a				
b Donated services and use of facilities			1		
c Recoveries of prior year grants			1		
d Other (Describe in Part XIII.)		887,676.	1		
e Add lines 2a through 2d		•	2e	88	7,676
3 Subtract line 2e from line 1				380,65	
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:				,	•
a Investment expenses not included on Form 990, Part VIII, line 7b	4a				
b Other (Describe in Part XIII.)		3,279,840.	1		
			4c	3.27	9,840
				383,93	
Part XII Reconciliation of Expenses per Audited Financial Statem		th Expenses per			, , = 0 -
Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.		tii Experiece per			
Total expenses and losses per audited financial statements			1	345,86	1.000
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:			-		_,
a Donated services and use of facilities	2a				
			1		
b Prior year adjustments c Other losses	1 - 1		-		
	. — —	888,062.	-		
d Other (Describe in Part XIII.)		-		88	8,062
e Add lines 2a through 2d			2e 3	344,97	
3 Subtract line 2e from line 1			3	344,37	4,930
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:	1.1				
a Investment expenses not included on Form 990, Part VIII, line 7b		1 EOO 010	-		
b Other (Describe in Part XIII.)	. 4b	4,590,840.		4 50	0 0 4 0
c Add lines 4a and 4b			4c		0,840
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	349,56	3,//8
Part XIII Supplemental Information.					
Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part	•		4; Parl	t X, line 2; Pa	rt XI,
ines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any add	ditional info	rmation.			
DDD 11 1 TWD 4					
PART V, LINE 4:					
			_		
BOARD-DESIGNATED (QUASI-ENDOWMENT) FUNDS ARE	ASSE	TS SET ASID	E		
BY THE BOARD FOR FUTURE UNSPECIFIED USES AND	TO S	UPPORT EDUC	ATI	ON AND	
OTHER PROGRAMS OVER WHICH THE BOARD RETAINS	CONTR	OL AND MAY,	AT	ITS	
DISCRETION, SUBSEQUENTLY USE FOR OTHER PURPO	SES.				

PERMANENT ENDOWMENT FUNDS ARE ASSETS RECEIVED WITH THE DONOR STIPULATION THAT THE PRINCIPAL BE INVESTED IN PERPETUITY AND THAT ONLY THE INCOME EARNED THEREON IS AVAILABLE FOR SPECIFIC OR GENERAL SERVICES, SUCH AS FREE BED FUNDS AND SUPPORT OF HOSPITAL OPERATIONS.

TEMPORARILY RESTRICTED ENDOWMENT FUNDS ARE ASSETS RESTRICTED BY THE DONOR

Part XIII | Supplemental Information (continued)

EITHER AS TO PURPOSE AND/OR AS TO TIME OF EXPENDITURE, SUCH AS EDUCATION,
HEALTH SERVICES AND CAPITAL PURCHASES.

PART X, LINE 2:

THE HOSPITAL ACCOUNTS FOR UNCERTAIN TAX POSITIONS WITH

PROVISIONS OF FASB ASC 740, "INCOME TAXES", WHICH PROVIDE A FRAMEWORK FOR

HOW COMPANIES SHOULD RECOGNIZE, MEASURE, PRESENT AND DISCLOSE UNCERTAIN

TAX POSITIONS IN THEIR FINANCIAL STATEMENTS. THE HOSPITAL MAY RECOGNIZE

THE TAX BENEFIT FROM AN UNCERTAIN TAX POSITION ONLY IF IT IS MORE LIKELY

THAN NOT THAT THE TAX POSITION WILL BE SUSTAINED ON EXAMINATION BY THE

TAXING AUTHORITIES, BASED ON THE TECHNICAL MERITS OF THE POSITION. THE

HOSPITAL DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS AS OF SEPTEMBER 30,

2014 AND 2013. IT IS THE HOSPITAL'S POLICY TO RECORD PENALTIES AND

INTEREST ASSOCIATED WITH UNCERTAIN TAX PROVISIONS AS A COMPONENT OF

OPERATING EXPENSES. AS OF SEPTEMBER 30, 2014 AND 2013, THE HOSPITAL DID

NOT RECORD ANY PENALTIES OR INTEREST ASSOCIATED WITH UNCERTAIN TAX

POSITIONS. THE HOSPITAL'S PRIOR THREE TAX YEARS ARE OPEN AND SUBJECT TO

EXAMINATION BY THE INTERNAL REVENUE SERVICE.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

RENTAL EXPENSES 887,676.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

RESTRICTED CONTRIBUTIONS	1,885,000.
RESTRICTED INVESTMENT INCOME	352,000.
NET FUNDRAISING ACTIVITIES	1,042,840.
TOTAL TO SCHEDULE D, PART XI, LINE 4B	3,279,840.

Schedule D (Form 990) 2013 MIDDLESEX HOSPITAL	06-0646718 Page 5
Part XIII Supplemental Information (continued)	
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
RENTAL EXPENSES	887,676.
ROUNDING	386.
TOTAL TO SCHEDULE D, PART XII, LINE 2D	888,062.
PART XII, LINE 4B - OTHER ADJUSTMENTS:	
PAYMENTS TO AFFILIATES	3,548,000.
NET FUNDRAISING ACTIVITIES	1,042,840.
TOTAL TO SCHEDULE D, PART XII, LINE 4B	4,590,840.

SCHEDULE G

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open To Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form 990

MIDDLES	EX HOSPITAL					06-0646	718						
Part I Fundraising Activities. required to complete this part	Complete if the organization answet.	red "Y	es" to	Form 990, Part IV, I	ine 17	. Form 990-EZ	filers are not						
 Indicate whether the organization rais a Mail solicitations Internet and email solicitations Phone solicitations In-person solicitations In-person solicitations Did the organization have a written of key employees listed in Form 990, Poly in Yes," list the ten highest paid indicompensated at least \$5,000 by the 	e Solicitat f Solicitat g Special or oral agreement with any individual art VII) or entity in connection with p viduals or entities (fundraisers) pursu	ion of ion of fundra (includerofess	non-govern govern dising of ding of ional f	overnment grants nment grants events fficers, directors, true undraising services?	stees	Yes							
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iii) Did fundraiser have custody or control of contributions?		(iii) Did fundraiser have custody or control of contributions?		(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	to (o f	Amount paid r retained by) undraiser ed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No										
List all states in which the organizatio or licensing.		contrib	utions	s or has been notified	d it is	exempt from re	egistration						

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2013

		le G (Form 990 or 990-EZ) 2013 MIDDLES				0646718 Page 2
Pa	ırt I	Fundraising Events. Complete if the of fundraising event contributions and gr	•	·		•
_		or furidialising event contributions and gr	(a) Event #1	(b) Event #2	(c) Other events	I
					_	(d) Total events (add col. (a) through
				HOSPICE GOLF (event type)	(total number)	col. (c))
nue			(event type)	(event type)	(total number)	
Revenue	1	Gross receipts	112,545.	45,731.	95,616.	253,892.
	2	Less: Contributions	72,750.	20,400.	49,164.	142,314.
	3	Gross income (line 1 minus line 2)	39,795.	25,331.	46,452.	111,578.
	4	Cash prizes				
	5	Noncash prizes		1,040.		1,040.
Direct Expenses	6	Rent/facility costs	35,955.	6,160.	20,909.	63,024.
ect Ex	7	Food and beverages		7,991.	19,141.	27,132.
ä		Establishment			775.	775.
	8	Entertainment Other direct expenses		1,245.	17,020.	28,189.
		Direct expense summary. Add lines 4 throug		, , , , , , , , , , , , , , , , , , , ,		120,160.
_	11				>	-8,582.
Pa	irt I	Gaming. Complete if the organization \$15,000 on Form 990-EZ, line 6a.	answered "Yes" to Form	990, Part IV, line 19, or re	eported more than	
<u>—</u>		\$13,000 on Form 990-E2, line oa.	(a) Bingo	(b) Pull tabs/instant	(c) Other gaming	(d) Total gaming (add
Revenue			.,, ,	bingo/progressive bingo	., .	col. (a) through col. (c))
æ	1	Gross revenue				
ses	2	Cash prizes				
Expenses	3	Noncash prizes				
Direct E	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes%	Yes % No	
	7	Direct expense summary. Add lines 2 throug	h 5 in column (d)		>	
	8	Net gaming income summary. Subtract line 7	7 from line 1, column (d)		>	
		ter the state(s) in which the organization operate gaming a	_	states?		Vac No
а	ls t	ter the state(s) in which the organization operate the organization licensed to operate gaming and No," explain:	ctivities in each of these	states?		Yes No
а	ls t	the organization licensed to operate gaming a	ctivities in each of these	states?		Yes No

Schedule G (Form 990 or 990-EZ) 2013

b If "Yes," explain:

332082 09-12-13

<u>Sch</u>	edule G (Form 990 or 990-EZ) 2013 MIDDLESEX HOSPITAL U	6-064	FP / TS	Page 3
11	Does the organization operate gaming activities with nonmembers?	L	Yes	☐ No
	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	☐ No
13	Indicate the percentage of gaming activity operated in:			
	The organization's facility	13	_{Ra} │	%
	An outside facility			
	Enter the name and address of the person who prepares the organization's gaming/special events books and records		,	
		-		
	Name			
	Address			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
b	If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount	ıt		
	of gaming revenue retained by the third party \$\bigs\\$			
С	If "Yes," enter name and address of the third party:			
	Name			
	Address >			
16	Gaming manager information:			
	Name ▶			
	Gaming manager compensation \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
<u> </u>	retain the state gaming license?		Yes	☐ No
h	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in			
	organization's own exempt activities during the tax year > \$	uic		
Pa	rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Pa	rt III lines	9 9h 1	0h 15h
	15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instruction		0,00,1	05, 105,
_	100, 10, and 170, as applicable. Also complete this part to provide any additional information (see instruction	10).		

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Hospitals

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 ► Attach to Form 990.
 ► See separate instructions.

► Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

MIDDLESEX HOSPITAL

Employer identification number 06-0646718

Pai	t I Financial Assistance a	and Certain Of	her Commun	ity Benefits a	t Cost	•			
								Yes	No
1a	Did the organization have a financial	assistance policy	during the tax vea	r? If "No." skip to	guestion 6a		1a	Х	
b	If "Yes," was it a written policy? If the organization had multiple hospital facilities		,				1b	Х	
2	If the organization had multiple hospital facilities facilities during the tax year.	, indicate which of the fo	llowing best describes a	pplication of the financi	al assistance policy to its	s various hospital			
	X Applied uniformly to all hospita	al facilities	Applie	ed uniformly to mo	st hospital facilities	S			
	Generally tailored to individual			•	•				
3	Answer the following based on the financial assis	stance eligibility criteria t	hat applied to the larges	st number of the organiz	ation's patients during th	ne tax year.			
а	Did the organization use Federal Pov	verty Guidelines (F	PG) as a factor in	determining eligib	ility for providing fr	ee care?			
	If "Yes," indicate which of the follow	ing was the FPG fa	amily income limit	for eligibility for fre	ee care:		За	Х	
			Other						
b	Did the organization use FPG as a fa	actor in determining	g eligibility for prov	 viding discounted	care? If "Yes," indi	icate which			
	of the following was the family incom	ne limit for eligib <u>ilit</u> y	for discounted ca	are: <u></u>			3b	Х	
	200%	300%	350%	400% X O	ther <u>500</u> 9	6			
С	If the organization used factors other		0 0 ,						
	determining eligibility for free or disc		•		-	asset test or			
_	other threshold, regardless of income Did the organization's financial assistance policy					ad agra to the			
4	"medically indigent"?		· · · · · · · · · · · · · · · · · · ·				4	Х	
	Did the organization budget amounts for		-				5a	Х	
b	If "Yes," did the organization's finance	cial assistance exp	enses exceed the	budgeted amoun	it?		5b	Х	
С	If "Yes" to line 5b, as a result of bud	•		•					
	care to a patient who was eligible for						5c		X
	Did the organization prepare a comm						6a	Х	
b	If "Yes," did the organization make it						6b	Х	
	Complete the following table using the workshee			ot submit these worksh	eets with the Schedule F	ł.			
7	Financial Assistance and Certain Otl	ner Community Be (a) Number of	nefits at Cost (b) Persons	(C) Total	(d) Direct	(e) Net	/ f \	Percent	of
	Financial Assistance and	activities or programs (optional)	served (optional)	community benefit expense	offsetting revenue	community benefit expense	tota	al expen	se
	ans-Tested Government Programs	programs (optional)	(optional)	benefit expense	Tovondo	Венен ехропес			
а	Financial Assistance at cost (from		E 21/	5012606	1445379.	3568307.	1	.14	Q
	Worksheet 1)		3,314	3013000.	1445575.	3300307.		• 1 4	<u> </u>
b	Medicaid (from Worksheet 3,		17 7/1	55501030	35636656.	10059293	6	.38	9
	column a)		1/,/41	333943336	33030030.	19930203.	- 0	• 50	0
С	Costs of other means-tested								
	government programs (from		384	683 508	539,828.	143 680		.05	Q.
	Worksheet 3, column b)		304	003,300.	333,020.	143,000.		• 0 3	•
u	Total Financial Assistance and		23 439	61292133.	37621863.	23670270.	٦ ا	.57	&
	Means-Tested Government Programs Other Benefits		23 / 133	012321331	370220031	230,02,00	<i>'</i>	• 5 /	
_	Community health								
·	improvement services and								
	community benefit operations								
	(from Worksheet 4)		23,984	4816204.	714,626.	4101578.	1	.31	ક
f	Health professions education		•		,				
•	(from Worksheet 5)		2,170	12276168.	2121731.	10154437.	3	.25	용
а	Subsidized health services		-						
3	(from Worksheet 6)		25,387	42351044.	27332203.	15018841.	4	.80	ક
h	Research (from Worksheet 7)			886,128.		868,128.		.28	
	Cash and in-kind contributions								
	for community benefit (from								
	Worksheet 8)			363,505.		363,505.		.12	
j	Total. Other Benefits				30186560.			.76	ક
-	Total. Add lines 7d and 7j		70 8/12	121985182	67808423.	5/1176759	17	.33	Q.

	rt II Community Building /		ete this table if the				building act		luring t	the		
	tax year, and describe in Par	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting reve	nue d	(e) Net community Iding expense	(f)	Percent al expen			
1	Physical improvements and housing	(=					<u> </u>					
2	Economic development			24,694	:•	2	24,694		.01	용		
3	Community support		10				28,359		.04	ક		
4	Environmental improvements						-					
5	Leadership development and											
	training for community members											
6	Coalition building		817	12,366		1	L2,366	•	.00	ક		
7	Community health improvement											
	advocacy											
8	Workforce development		153	88,544	:•	8	38,544	•	.03	ક		
9	Other											
10	Total		980	283,963	30,00	00. 25	3,963	•	.08	ક		
Pa	rt III Bad Debt, Medicare, 8	& Collection P	ractices									
Sect	ion A. Bad Debt Expense								Yes	No		
1	Did the organization report bad deb Statement No. 15?	t expense in accord				sociation		1		Х		
2	Enter the amount of the organization	n's bad debt expen	se. Explain in Part	VI the								
	methodology used by the organizat	ion to estimate this	amount		2	13,90	08,964	<u>-</u>				
3	Enter the estimated amount of the o	organization's bad o	debt expense attrib	outable to								
	patients eligible under the organizat	ion's financial assis	stance policy. Expl	ain in Part VI th	e							
	methodology used by the organizat	ion to estimate this	amount and the ra	ationale, if any,								
	for including this portion of bad debt as community benefit						<u>-</u>					
4												
	expense or the page number on wh	ich this footnote is	contained in the a	ttached financia	al statements.							
Sect	ion B. Medicare											
5	Enter total revenue received from M					57,78	37,357	-				
6	Enter Medicare allowable costs of c	are relating to payn	nents on line 5 \dots			64,19	9,099	099.				
7	Subtract line 6 from line 5. This is the						L1,742	42.				
8	Describe in Part VI the extent to whi	ich any shortfall rep	oorted in line 7 sho	ould be treated	as community b	enefit.						
	Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6.											
	Check the box that describes the m			7								
	Cost accounting system	Cost to char	ge ratio LX	Other								
	ion C. Collection Practices								,,			
	Did the organization have a written							9a	X			
b	If "Yes," did the organization's collection		-					١				
Da	collection practices to be followed for part IV Management Compar	tients who are known	Vantures	ai assistance? De	scribe in Part VI .			9b	Х	,		
ı a							1					
	(a) Name of entity		cription of primary tivity of entity	pi	Organization's rofit % or stock ownership %	ors, true key em profit %	ers, direct- stees, or aployees' or stock rship %	pro	nysicia ofit % o stock ership	or		
						-						
						1						
		-				1						
		1				-						
		-				1						
		-				+						
33700	,	<u> </u>										

Part V Facility Information										
Section A. Hospital Facilities		<u></u>		Teaching hospital	ital					
list in order of size, from largest to smallest)	_	gica	豆	_	dso					
	I -icensed hospital	sur	spit	bit	S P	<u>∰</u>				
How many hospital facilities did the organization operate during the tax year?	hos	al &	2	l Se	ces	fac	₹			
during the tax year?1	_ F	gdic	s,u	ng	ac	٦	힏	ē		Facility
	- I	Ĭ.	dre	.i	ical	ear	24	oth		reporting
Name, address, primary website address, and state license number	l.ĕ	Gen	Shi	Lea	C.H	Res	Ë	Ë	Other (describe)	group
Name, address, primary website address, and state license number 1 MIDDLESEX HOSPITAL										
28 CRESCENT STREET										
MIDDLETOWN, CT 06457										
WWW.MIDDLESEXHOSPITAL.ORG										
000069	$\exists x$	Х		X			Х			
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Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or facility reporting group $\[\underline{\text{MIDDLESEX}}\]$ HOSPITAL

lf ho

	eporting on Part v, Section B for a single nospital facility only: line number of spital facility (from Schedule H, Part V, Section A)	1			
				Yes	No
C	Community Health Needs Assessment (Lines 1 through 8c are optional for tax years beginning on or be	efore March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conductive	ct a community health			
	needs assessment (CHNA)? If "No," skip to line 9		1	Х	
	If "Yes," indicate what the CHNA report describes (check all that apply):				
а	a X A definition of the community served by the hospital facility				
b	b X Demographics of the community				
c	c X Existing health care facilities and resources within the community that are available to respond	to the health needs			
_	of the community d X How data was obtained				
C					
e		n and main anith.			
f	groups	persons, and minority			
ć		ommunity health needs			
h	h X The process for consulting with persons representing the community's interests				
i	i Information gaps that limit the hospital facility's ability to assess the community's health needs	;			
j	j Uther (describe in Section C)				
2	Indicate the tax year the hospital facility last conducted a CHNA: 20 12				
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who	represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or	expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons with	ho represent the			
	community, and identify the persons the hospital facility consulted		3	Х	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the	other			
	hospital facilities in Section C		4		X
5	Did the hospital facility make its CHNA report widely available to the public?		5	Х	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):				
а					
b	V IIMMD //LTTL CUAMILANIES THE ODG				
c	c X Available upon request from the hospital facility				
c	d X Other (describe in Section C)				
3	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (c	check all			
	that apply as of the end of the tax year):				
а	f x Adoption of an implementation strategy that addresses each of the community health needs id	dentified			
	through the CHNA				
b	b X Execution of the implementation strategy				
c	V				
c	d X Participation in the execution of a community-wide plan				
e	v				
f					
ç	V				
h	v	munity			
i	i Other (describe in Section C)	·			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No	o," explain			
	in Section C which needs it has not addressed and the reasons why it has not addressed such needs	· ·	7		Х
3 <i>a</i>	a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct		\dashv		
	as required by section 501(r)(3)?		8a		Х
b			8b		
	c If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on For				
•	for all of its hospital facilities? \$	20			
			-		

332094 10-03-13

Ī	Pa	rt V Facility Information (continued) MIDDLESEX HOSPITAL				
	Fin	nancial Assistance Policy		Yes	No	
		Did the hospital facility have in place during the tax year a written financial assistance policy that:				
	9					
	10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Х		
	If "Yes," indicate the FPG family income limit for eligibility for free care: 200 %					
		If "No," explain in Section C the criteria the hospital facility used.				
		Used FPG to determine eligibility for providing discounted care?	11	Х		
		If "Yes," indicate the FPG family income limit for eligibility for discounted care:				
		If "No," explain in Section C the criteria the hospital facility used.				
		Explained the basis for calculating amounts charged to patients?	12	Х		
		If "Yes," indicate the factors used in determining such amounts (check all that apply):				
	а	X Income level				
	b	X Asset level				
	С	Medical indigency				
	d	Insurance status				
	е	Uninsured discount				
	f	Medicaid/Medicare				
	g	X State regulation				
	h	Residency				
	i	X Other (describe in Section C)				
	13 Explained the method for applying for financial assistance?					
		Included measures to publicize the policy within the community served by the hospital facility?	14	Х		
		If "Yes," indicate how the hospital facility publicized the policy (check all that apply):				
	а	The policy was posted on the hospital facility's website				
	b	The policy was attached to billing invoices				
	С	The policy was posted in the hospital facility's emergency rooms or waiting rooms				
	d	v				
	е	The policy was provided, in writing, to patients on admission to the hospital facility				
	f	X The policy was available on request				
	g					
-		lling and Collections				
		Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial				
		assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Х		
	16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax				
		year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:				
	а	Reporting to credit agency				
	b	Lawsuits				
	С	Liens on residences				
	d	Body attachments				
	е	Other similar actions (describe in Section C)				
	17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making				
		reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		X	
		If "Yes," check all actions in which the hospital facility or a third party engaged:				
	а	Reporting to credit agency				
	b	Lawsuits				
	С	Liens on residences				
	d	Body attachments				
	_	Other similar actions (describe in Section C)				

	rt V	Facility Information (continued) MIDDLESEX HOSPITAL		- , ,	igo c
18	Indicat	e which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that			
	apply):				
a	X	Notified individuals of the financial assistance policy on admission			
k	,	Notified individuals of the financial assistance policy prior to discharge			
c	\mathbf{X}	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bi	lls		
c	X	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's			
		financial assistance policy			
	<u>. L </u>	Other (describe in Section C)			
_P	olicy Re	lating to Emergency Medical Care			
				Yes	No
19	Did the	e hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the			
	hospita	al facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their			
	eligibili	ty under the hospital facility's financial assistance policy?	19	X	
	If "No,	" indicate why:			
a	╵╙	The hospital facility did not provide care for any emergency medical conditions			
k	, 닏	The hospital facility's policy was not in writing			
C	: _	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
		Other (describe in Section C)			
<u></u> C	harges	to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicat	e how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible			
	individ	uals for emergency or other medically necessary care.			
a		The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts			
		that can be charged			
k	X	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating			
		the maximum amounts that can be charged			
C	: -	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
C		Other (describe in Section C)			
21		the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided			
	-	ency or other medically necessary services more than the amounts generally billed to individuals who had			
		nce covering such care?	21		<u> </u>
		," explain in Section C.			
22		the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any			
		e provided to that individual?	22		_X_
	If "Yes	," explain in Section C.			

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A, " "Facility B," etc.

MIDDLESEX HOSPITAL:

PART V, SECTION B, LINE 3: MIDDLESEX HOSPITAL WAS INVITED TO JOIN THE MIDDLESEX COUNTY COALITION ON COMMUNITY WELLNESS (MCCOCW), AN INCLUSIVE AND REPRESENTATIVE PARTNERSHIP COMPRISED OF CONSTITUENTS FROM THE SECTORS OF PUBLIC HEALTH, HEALTH CARE, SOCIAL SERVICES, COMMUNITY SERVICES AND EDUCATION. MCCOCW'S PURPOSE IS TO WORK COLLABORATIVELY, THROUGH A MULTI-SECTORIAL EFFORT, AS AGENTS OF CHANGE TO IMPROVE THE HEALTH AND WELLBEING OF THE COMMUNITIES IT SERVES. REGARDING MEASURING COMMUNITY HEALTH AND ADDRESSING IDENTIFIED NEEDS, MCCOW'S GOALS WERE TO: 1) WORK TOGETHER TO CONDUCT A MIDDLESEX COUNTY COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA); 2) IDENTIFY KEY ISSUES THAT IMPACT HEALTH AND WELLBEING; AND 3) DEVELOP COLLABORATIVE PROGRAMS TO MEET IDENTIFIED NEEDS. MCCOCW'S CHNA WAS COMPLETED IN MIDDLESEX HOSPITAL'S FISCAL YEAR 2013 (TAX YEAR 2012).

MIDDLESEX COUNTY WAS A RECIPIENT OF CENTERS FOR DISEASE CONTROL AND

PREVENTION (CDC) COMMUNITY TRANSFORMATION GRANT (CTG) FUNDING FOR PROJECTS

THAT IMPROVE THE HEALTH AND WELLBEING OF COMMUNITIES, REDUCE CHRONIC

DISEASE RATES AND REDUCE HEALTH DISPARITIES. THE CHATHAM HEALTH DISTRICT

PROVIDED THE OVERSIGHT FOR THE ADMINISTRATION OF THE CTG CAPACITY-BUILDING

DELIVERABLES IN MIDDLESEX COUNTY IN PARTNERSHIP WITH THE CT RIVER AREA

HEALTH DISTRICT; ESSEX HEALTH DEPARTMENT; THE MIDDLETOWN, DURHAM AND

CROMWELL HEALTH DEPARTMENTS; MIDDLESEX HOSPITAL; AND A WIDE ARRAY OF

COMMUNITY PARTNERS REPRESENTING THE BROAD INTERESTS OF MIDDLESEX COUNTY.

THE CHATHAM HEALTH DISTRICT DIRECTOR OF HEALTH AND THE MIDDLESEX HOSPITAL

MANAGER OF COMMUNITY BENEFIT SERVE AS CO-CHAIRS OF THE COALITION.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A, " "Facility B," etc.

DURING THE PROCESS OF CONDUCTING THE COMMUNITY HEALTH NEEDS ASSESSMENT IN CALENDAR YEARS 2012 AND 2013, THE MIDDLESEX COUNTY COALITION ON COMMUNITY WELLNESS WAS MADE UP OF 75+ MEMBERS FROM MIDDLESEX COUNTY, INCLUDING THOSE WHO HAVE SPECIAL KNOWLEDGE OR EXPERTISE IN PUBLIC HEALTH AND PERSONS REPRESENTING THE BROAD INTERESTS OF THE COMMUNITY(IES) SERVED BY MIDDLESEX HOSPITAL. COALITION MEMBERS INCLUDED: THE CHATHAM HEALTH DISTRICT; MIDDLESEX HOSPITAL; CT RIVER AREA HEALTH DISTRICT; ESSEX HEALTH DEPARTMENT; THE MIDDLETOWN, DURHAM AND CROMWELL HEALTH DEPARTMENTS; THE COMMUNITY HEALTH CENTER, MIDDLETOWN; MIDDLESEX COUNTY CHAMBER OF COMMERCE HEALTH CARE COUNCIL; MIDDLESEX COUNTY SUBSTANCE ABUSE ACTION COUNCIL; DURHAM MIDDLEFIELD YOUTH AND FAMILY SERVICES; MIDDLESEX COALITION FOR CHILDREN; NORTH END ACTION TEAM; MIDDLETOWN YOUTH SERVICES; YOUTH AND FAMILY SERVICES OF HADDAM-KILLINGWORTH; TOWN OF PORTLAND; ACES MIDDLESEX COUNTY EARLY HEADSTART PARTNERSHIP; MIDDLETOWN SCHOOLS; ST. LUKE'S ELDERCARE SERVICES; MIDDLESEX UNITED WAY; DURHAM MIDDLEFIELD YOUTH AND FAMILY SERVICES; OLD SAYBROOK YOUTH AND FAMILY SERVICES; PORTLAND LIBRARY; CONNECTICUT DENTAL HEALTH PARTNERSHIP; WESLEYAN UNIVERSITY; MIDDLETOWN YOUTH SERVICES BUREAU; CHESTER HEALTH DEPARTMENT; CONNECTICUT DEPARTMENT OF CHILDREN AND FAMILIES; LILY'S KIDS, INC.; ST. VINCENT DE PAUL, MIDDLETOWN; HADDAM SENIOR CENTER; PORTLAND SENIOR CENTER; PORTLAND YOUTH SERVICES; KILLINGWORTH HEALTH DEPARTMENT; OLD SAYBROOK PUBLIC SCHOOLS; EAST HADDAM FREE PUBLIC LIBRARY; MIDDLESEX YMCA; UCHC CENTER FOR PUBLIC HEALTH AND HEALTH POLICY; UNIVERSITY OF CONNECTICUT HEALTH CENTER; MIDDLETOWN CITIZEN'S ADVISORY COMMITTEE; SHORELINE SOUP KITCHEN AND PANTRIES; CLINTON YOUTH AND FAMILY SERVICES; CONNECTICUT GENERAL ASSEMBLY; MIDDLETOWN MINISTERIAL ALLIANCE; MIDDLESEX COUNTY NAACP; PORTLAND PARKS AND RECREATION; EAST HAMPTON PUBLIC LIBRARY; OLD SAYBROOK SOCIAL SERVICES;

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A." "Facility B." etc.

COMMUNITY FOUNDATION OF MIDDLESEX COUNTY; CROMWELL SENIOR AND HUMAN
SERVICES; CONNECTICUT HOUSE OF REPRESENTATIVES; EAST HAMPTON HUMAN
SERVICES.

AS COMPLETING A COMMUNITY HEALTH NEEDS ASSESSMENT WAS A GOAL FOR THE
MIDDLESEX COUNTY COALITION ON COMMUNITY WELLNESS, IT WAS A STANDING AGENDA
ITEM FOR THE MONTHLY COALITION MEETINGS. THOSE WHO WERE UNABLE TO ATTEND
THE MONTHLY MEETINGS WERE KEPT INFORMED AND ENGAGED VIA E-MAIL
COMMUNICATIONS AS WELL AS MEETING MINUTES, AGENDAS AND PERTINENT
DOCUMENTS. FOR CHNA PRIMARY DATA COLLECTION, THE COALITION CONDUCTED
MULTIPLE KEY INFORMANT SURVEYS AND FOCUS GROUPS.

MIDDLESEX HOSPITAL:

PART V, SECTION B, LINE 5D: IN ADDITION TO POSTING ON THE MIDDLESEX
HOSPITAL'S WEB-SITE AND MAKING THE CHNA AVAILABLE UPON REQUEST, THE
MIDDLESEX COUNTY COALITION ON COMMUNITY WELLNESS 2013 COMMUNITY HEALTH
NEEDS ASSESSMENT (IN WHICH THE HOSPITAL WAS A COLLABORATIVE PARTNER), WAS
DISTRIBUTED TO THE ENTIRE MIDDLESEX COUNTY COALITION ON COMMUNITY
WELLNESS; THOSE WHO PARTICIPATED IN THE KEY INFORMANT SURVEYS AND FOCUS
GROUPS; COMMUNITY MEMBERS; THE MIDDLESEX HOSPITAL MEDICAL STAFF VIA
E-MAIL; THE MIDDLESEX HOSPITAL EXECUTIVE STAFF, MANAGERS AND SUPERVISORS
VIA E-MAIL; AND THE MIDDLESEX HOSPITAL EMPLOYEE BASE THROUGH POSTING IN
THE HOSPITAL'S WEEKLY NEWSLETTER. MIDDLESEX HOSPITAL STAFF WAS ASKED TO
FREELY SHARE THE CHNA WITH COMMUNITY COLLEAGUES. IN ADDITION, COMMUNITY
PRESENTATIONS WERE GIVEN ON THE RESULTS OF THE CHNA.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A, " "Facility B," etc.

MIDDLESEX HOSPITAL:

PART V, SECTION B, LINE 7: MIDDLESEX HOSPITAL RECOGNIZES THAT IT CANNOT FOCUS ON ALL THE HEALTH NEEDS IDENTIFIED IN THE MCCOCW 2013 COMMUNITY HEALTH NEEDS ASSESSMENT. GIVEN THE SIGNIFICANT RESOURCES AND IN-KIND TIME NEEDED TO ADDRESS HEALTH PRIORITY AREAS UNCOVERED BY A COMMUNITY HEALTH NEEDS ASSESSMENT, THE HOSPITAL ENGAGED IN A THOROUGH PROCESS OF DATA REVIEW AND DISCUSSION TO IDENTIFY THE AREAS OF GREATEST NEED, IMPACT POTENTIAL AND FEASIBILITY. THROUGH THE FINDINGS OF THE MCCOCW 2013 CHNA, MIDDLESEX HOSPITAL CHOSE TO ENGAGE IN FIVE INITIATIVES, THREE OF WHICH THE HOSPITAL WILL TAKE A LEADERSHIP ROLE AND TWO OF WHICH THE HOSPITAL WILL TAKE A SUPPORTIVE ROLE. OVERSIGHT OF MIDDLESEX HOSPITAL'S 2013 CHNA IMPLEMENTATION STRATEGY WILL RESIDE UNDER COMMUNITY BENEFIT, WHERE HOSPITAL STAFF WILL COLLABORATE WITH COMMUNITY AGENCIES WHENEVER POSSIBLE AND BUILD EVIDENCE-BASED PROGRAMS, WHERE NEEDED, WITH MEASURABLE, BENCHMARKED RESULTS AND THE GOAL OF ACHIEVING POSITIVE OUTCOMES. THE HOSPITAL'S PRIORITY AREAS FOCUS ON THE NEEDS OF THE FOLLOWING IDENTIFIED VULNERABLE POPULATIONS: 1) PRIORITY AREA #1: MENTAL HEALTH - ACCESS AND CARE COORDINATION; 2) PRIORITY AREA #2: SUBSTANCE ABUSE - ACCESS AND CARE COORDINATION; 3) PRIORITY AREA #3: OLDER ADULTS - ACCESS AND CARE COORDINATION; 4) PRIORITY AREA #4: MCCOCW TOBACCO FREE LIVING - SUPPORT AND COLLABORATION; 5) PRIORITY AREA #5: MCCOCW CLINICAL PREVENTIVE SERVICES, HYPERTENSION - SUPPORT AND COLLABORATION.

FOR THOSE AREAS OF IDENTIFIED NEEDS NOT ADDRESSED BY THE HOSPITAL, THE

MCCOCW 2013 COMMUNITY HEALTH NEEDS ASSESSMENT WAS WIDELY DISSEMINATED TO

MIDDLESEX COUNTY COMMUNITY AGENCIES WITH THE HOPE THAT THE STUDY WILL BE

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A, " "Facility B," etc.

USED TO INITIATE FOCUS ON CHNA FINDINGS THAT ARE OUTSIDE THE SCOPE OF THE	
HOSPITAL'S SELECTED PRIORITY AREAS. AS MANY LOCAL COMMUNITY-BASED	
ORGANIZATIONS ARE DEDICATED TO MEETING THE NEEDS OF COUNTY RESIDENTS, THE	
HOSPITAL REALIZES THAT THESE ORGANIZATIONS MAY BE BETTER SUITED TO TAKE A	
LEADERSHIP ROLE IN IMPROVING CERTAIN HEALTH OUTCOMES. AS WITH OUR PREVIOUS	
COMMUNITY HEALTH NEEDS ASSESSMENT, THE HOSPITAL WILL CONTINUE TO BE A	
WILLING PARTNER, WHEN ABLE, FOR INITIATIVES NOT RELATED TO ITS SELECTED	
CHNA PRIORITY AREAS.	
MIDDLESEX HOSPITAL:	
PART V, SECTION B, LINE 12I: MIDDLESEX HOSPITAL'S SLIDING SCALE OUTLINES	•
THE FACTORS THAT IT USES TO DETERMINE FINANCIAL ASSISTANCE DETERMINATIONS:	
THE FEDERAL POVERTY INCOME GUIDELINES AND NUMBER OF PERSONS IN HOUSEHOLD.	
	•
	•
	•
	•

Part V Facility Information (continued)	00 00 10 1 1 1 age 0
Section D. Other Health Care Facilities That Are Not Licensed, Registered, o	r Similarly Recognized as a Hospital Facility
(list in order of size, from largest to smallest)	
How many non-hospital health care facilities did the organization operate during the	ne tax year? 1
now many normospital nealth care facilities did the organization operate during the	le tax year:
Name and address	Type of Facility (describe)
1 MIDDLESEX HOSPITAL HOMECARE	
770 SAYBROOK ROAD	HOMECARE SERVICES, REHAB,
MIDDLETOWN, CT 06457	HEART HEALTH, OTHER SERVICES
	7

Part VI | Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C:

IN GENERAL, MIDDLESEX HOSPITAL ("THE HOSPITAL") USES FPG TO

DETERMINE ELIGIBILITY. THERE ARE, HOWEVER, SPECIAL CIRCUMSTANCES (SUCH AS

A CATASTROPHIC EVENT) WHICH MAY AFFECT A PATIENT'S ABILITY TO PAY. IN THIS

CASE, THE HOSPITAL EVALUATES THE APPLICATION WITH CONSIDERATION GIVEN TO

THE PATIENT'S CURRENT SITUATION. WITH SPECIAL CIRCUMSTANCES, IN ORDER TO

MAXIMIZE THE AMOUNT OF FINANCIAL ASSISTANCE DISCOUNT, THE FPG THRESHOLD

MAY BE IGNORED AND THE HOSPITAL MAY USE THE PATIENT'S ASSETS AND/OR TAX

RETURN ITEMIZED DEDUCTIONS TO DETERMINE THE AMOUNT OF FINANCIAL

ASSISTANCE.

PART I, LINE 7G:

MIDDLESEX HOSPITAL INCLUDES ITS FAMILY MEDICINE GROUP AS A

SUBSIDIZED SERVICE. FOR FY14, 10,380 UNIQUE INDIVIDUALS WERE SERVED WITH A

TOTAL HOSPITAL SUBSIDY OF \$1,612,244. MIDDLESEX COUNTY HAS BEEN DESIGNATED

BY THE HEALTH RESOURCES AND SERVICES ADMINISTRATION (HRSA) TO BE A

MEDICALLY UNDERSERVED AREA EXPERIENCING A SHORTAGE OF SELECT HEALTH

SERVICES WHICH INCLUDE TOO FEW PRIMARY CARE PROVIDERS. IN ADDITION, HRSA
332099 10-03-13
Schedule H (Form 990) 2013

REPORTS THAT MIDDLESEX COUNTY IS A HEALTH PROFESSIONAL SHORTAGE AREA

(HPSA) FOR PRIMARY MEDICAL CARE. MIDDLESEX HOSPITAL'S FAMILY MEDICINE

GROUP FILLS A VITAL COMMUNITY HEALTH NEED BY PROVIDING ACCESS TO PRIMARY

CARE SERVICES.

PART I, LINE 7:

FOR PART 1, LINE 7 SECTIONS (A) FINANCIAL ASSISTANCE AT COST, (B) MEDICAID, (C) COSTS OF OTHER MEANS-TESTED GOVERNMENT PROGRAMS, PORTIONS OF (F) HEALTH PROFESSIONS EDUCATION, AND (G) SUBSIDIZED HEALTH SERVICES, THE COSTING METHODOLOGY USED IS A HYBRID COST ACCOUNTING/MEDICARE COST-TO-CHARGE RATIO CALCULATION. THE PERCENTAGES ARE DERIVED FROM THE MOST CURRENT MEDICARE COST REPORT AND APPLIED BY CHARGE LINE APPROPRIATELY. INDIRECT COSTS WERE APPLIED TO SUBSIDIZED HEALTH SERVICES. THE MEDICARE COST REPORT DOES NOT ADDRESS ALL AREAS OF THE HOSPITAL IN THE SAME DETAIL, BUT DOES ACCURATELY ADDRESS INPATIENT AND OUTPATIENT, HOMECARE AND TO AN EXTENT PHYSICIAN SERVICES. SECTIONS (E) COMMUNITY HEALTH IMPROVEMENT; PORTIONS OF (F) HEALTH PROFESSIONS EDUCATION, (H) RESEARCH, AND (I) CASH AND IN-KIND CONTRIBUTIONS TO COMMUNITY GROUPS ARE COMPRISED (EXCEPT FOR CASH DONATIONS AND IN-KIND MATERIAL DONATIONS) OF 1) SUPPLY EXPENSES; 2) PURCHASED SERVICES; AND 3) THE DIRECT SALARY COSTS FOR HOSPITAL STAFF WHOSE TIME WAS COMPENSATED BY THE HOSPITAL FOR TIME SPENT PARTICIPATING IN ACTIVITIES THAT QUALIFY AS COMMUNITY BENEFITS PLUS THE CURRENT FISCAL YEAR FRINGE BENEFIT RATE. IN ADDITION TO SUBSIDIZED SERVICES, INDIRECT COSTS WERE APPLIED TO A SMALL SELECTION OF SALARIES AND SERVICES UNDER COMMUNITY HEALTH IMPROVEMENT, RESEARCH, AND COMMUNITY BENEFIT OPERATIONS, BUT NOT BROADLY ACROSS ALL COMMUNITY BENEFIT ACTIVITY ENTRIES.

PART II:

MIDDLESEX HOSPITAL'S PARTICIPATION IN COMMUNITY BUILDING

ACTIVITIES HAS A VITAL ROLE IN CONTINUING TO PROMOTE THE HEALTH,

WELL-BEING AND SAFETY FOR RESIDENTS IN ITS SERVICE AREA. THE HOSPITAL

OFFERS ITS RESOURCES AND EXPERTISE TO SUPPORT AND STRENGTHEN COMMUNITY

ASSETS IN A VARIETY OF PROGRAMS THAT FALL UNDER THE SCOPE OF COMMUNITY

BUILDING. STAFF MEMBERS ARE HIGHLY PARTICIPATIVE IN COMMUNITY

PARTNERSHIPS AND COALITIONS, THE SUCCESS OF WHICH ARE GREATLY ENHANCED

BY HOSPITAL COLLABORATION - MANY COMMUNITY INITIATIVES WOULD NOT BE AS

EFFECTIVE WITHOUT THE HOSPITAL'S ADMINISTRATIVE AND CLINICAL STAFF

IN-KIND INVOLVEMENT, SUPPORT AND EXPERTISE. AS COMMUNITY BUILDING

PARTICIPATION IS FOCUSED ON HAVING A DIRECT IMPACT ON IMPROVING THE

HEALTH OF THE COMMUNITY, IT MEETS THE CRITERIA FOR INCLUSION IN

COMMUNITY BENEFIT AGGREGATE TOTALS. IN FY14 THE HOSPITAL'S COMMUNITY

BUILDING ACTIVITIES TOTALED \$253,963 AND SERVED 980 INDIVIDUALS.

EXAMPLES INCLUDE (BUT ARE NOT LIMITED TO):

- "OPPORTUNITY KNOCKS (OK): A MULTIDISCIPLINARY COMMUNITY COALITION

 THAT INCLUDES 70+ COLLABORATORS COMPRISED OF LOCAL HEALTH AND SOCIAL

 SERVICE AGENCIES, EARLY CARE AND EDUCATION PROVIDERS AND PARENTS. THE

 GOALS ARE TO ENSURE THAT CHILDREN ENTER KINDERGARTEN PHYSICALLY AND

 EMOTIONALLY HEALTHY AND READY TO SUCCEED. SINCE ITS INCEPTION IN 2003,

 OK HAS SERVED APPROXIMATELY 9,600 CHILDREN AGES 0-5. MIDDLESEX HOSPITAL

 PROVIDES: FUNDING; THE PROGRAM PLANNER, A PHYSICIAN CHAMPION,

 GRANT-WRITING SUPPORT, FISCAL ADMINISTRATION FOR THE FUNDING SOURCES

 AND PARTICIPATION FROM MULTIPLE DEPARTMENTAL STAFF MEMBERS.
- " DISASTER READINESS: FOR DISASTER READINESS, THE HOSPITAL PLAYS A

PIVOTAL ROLE BY WORKING IN COLLABORATION WITH KEY COMMUNITY PARTNERS TO

ENSURE THE SAFETY OF THE COMMUNITY AT LARGE DURING A POTENTIAL

DISASTER. TO PREPARE FOR DISASTERS, THE HOSPITAL PARTICIPATES IN

COMMUNITY DISASTER PREPARATION COMMITTEES; STATEWIDE/REGIONAL EMERGENCY

MANAGEMENT COMMITTEES; REGULAR COLLABORATIVE COMMUNITY EDUCATION AND

DRILLS; AND HOSTS YEARLY RADIATION DRILLS FOR THE STAFF OF A LOCAL

NUCLEAR POWER PLANT. IN ADDITION, THE HOSPITAL PURCHASES AND

STOCK-PILES LARGE QUANTITIES OF EXTENSIVE PANDEMIC SUPPLIES TO BE USED

SHOULD A COMMUNITY-WIDE DISASTER OCCUR. INCLUDED IN THIS STOCK-PILE ARE

MEDICATIONS FOR INFECTIOUS DISEASE AND CHEMICAL EXPOSURE CURATIVES. THE

MAJORITY OF THE VALUE OF THE SUPPLIES, SPACE UTILIZATION AND COSTS

ASSOCIATED TO MONITOR AND REPLENISH PANDEMIC PRODUCTS (WITHIN

EXPIRATION DATES) ARE ABSORBED BY THE HOSPITAL.

- "SHORELINE MEDICAL CENTER MENTORING FOR CAREERS IN HEALTHCARE: THE
 HOSPITAL'S SHORELINE MEDICAL CENTER (SMC) HAS WELL-DEVELOPED

 EDUCATIONAL PROGRAMS FOR LOCAL STUDENTS INTERESTED IN MEDICAL CAREERS.

 SHORTAGES OF CERTAIN TRAINED MEDICAL PROFESSIONALS SUCH AS NURSES AND
 RADIOLOGIC TECHNOLOGISTS SERVED AS THE IMPETUS FOR STARTING THESE

 PROGRAMS. 1) CAREER DAY IS AN EXPERIENTIAL LEARNING EVENT WHERE HIGH

 SCHOOL STUDENTS INTERACT WITH STAFF MEMBERS FROM A VARIETY OF CLINICAL

 FIELDS AND PARTICIPATE IN INTERACTIVE MOCK DEMONSTRATIONS/SIMULATIONS.

 2) INTERNSHIPS: SMC PROVIDES INTERNSHIPS FOR LOCAL HIGH SCHOOL
- STUDENTS. AMONG MANY OTHER EXPERIENCES, STUDENTS ARE INVOLVED IN

 PATIENT ROUNDS AND ARE EXPOSED TO HOW DIAGNOSES ARE MADE. 3) WORLD OF

 WORK IS AN EDUCATIONAL EXPERIENCE FOR MIDDLE SCHOOL STUDENTS WHERE

 STUDENTS LEARN ABOUT SPECIFIC HEATH CARE FIELDS AND THE EDUCATION

 REQUIRED FOR EACH SPECIALTY. STUDENTS ALSO RECEIVE DEMONSTRATIONS ON

 HEALTH CARE MODALITIES.

PART III, LINE 2:

THE BAD DEBT EXPENSE AMOUNT IN PART III, LINE 2 IS BASED

ON CHARGES AND TIED TO THE HOSPITAL'S AUDITED FINANCIAL STATEMENTS. THE

HOSPITAL ACCOUNTS FOR DISCOUNTS AND PAYMENTS ON PATIENT ACCOUNTS IN

DETERMINING BAD DEBT EXPENSE BY REDUCING BAD DEBT BY RECOVERIES ON THE

HOSPITAL'S FINANCIALS.

PART III, LINE 3:

THE HOSPITAL ESTIMATES THAT 10% OF ITS BAD DEBT EXPENSE IS ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY. THE HOSPITAL HAS A WELL-ESTABLISHED PROCESS WITH ITS THIRD PARTY AGENCIES TO CAPTURE AS MANY PATIENTS ELIGIBLE FOR FINANCIAL ASSISTANCE AS POSSIBLE AND AWARDS FINANCIAL ASSISTANCE TO THOSE PATIENTS IN COLLECTIONS WHO ARE KNOWN TO QUALIFY. ONCE IN COLLECTIONS, THERE ARE TWO METHODS WHICH ENABLE PATIENTS TO RECEIVE FINANCIAL ASSISTANCE AWARDS: PATIENTS EITHER COMPLETE A FINANCIAL ASSISTANCE APPLICATION, MEET ELIGIBILITY CRITERIA AND ARE APPROVED; OR 2) THE THIRD PARTY ORGANIZATIONS THAT WORK ON BEHALF OF THE HOSPITAL TO COLLECT BALANCES SCREEN FOR FINANCIAL ASSISTANCE ELIGIBILITY. IN ORDER TO ENSURE THAT ALL PATIENTS IN COLLECTIONS ARE AWARE OF FINANCIAL ASSISTANCE AVAILABILITY, THE HOSPITAL REQUIRES THIRD PARTY ORGANIZATIONS TO FOLLOW THE HOSPITAL'S POLICIES REGARDING PATIENT NOTIFICATION ABOUT THE HOSPITAL'S FINANCIAL ASSISTANCE PROGRAM. WITHIN THE POLICY THERE IS A PROVISION WHEREBY COLLECTION AGENCIES, USING GUIDELINES SET FORTH BY THE HOSPITAL, ASSIST THE HOSPITAL IN IDENTIFYING PATIENTS WHO DO NOT HAVE A MEANS TO PAY FOR SERVICES AND THEREFORE QUALIFY FOR THE HOSPITAL'S FINANCIAL ASSISTANCE PROGRAM - WHILE

THESE PATIENTS HAVE NOT GONE THROUGH THE FORMAL APPLICATION PROCESS, THEY
MEET THE ELIGIBILITY GUIDELINES FOR FINANCIAL ASSISTANCE AS DEFINED BY THE
HOSPITAL. THESE PATIENTS ARE THEN TRANSFERRED AND INCLUDED UNDER THE
HOSPITAL'S FINANCIAL ASSISTANCE UMBRELLA. WHILE THIS PROCESS CAPTURES THE
MAJORITY OF THOSE WHO ARE ELIGIBLE FOR FINANCIAL ASSISTANCE, THE HOSPITAL
RECOGNIZES IT WILL STILL HAVE A POPULATION OF PATIENTS WHO COULD
POTENTIALLY QUALIFY FOR FINANCIAL ASSISTANCE AND DO NOT RECEIVE AWARDS THOSE WHO ARE UNCOOPERATIVE, UNRESPONSIVE OR HAVE MOVED AWAY.

BAD DEBT DOLLARS ARE NOT INCLUDED IN ANY OF THE HOSPITAL'S PROGRAMMATIC

COMMUNITY BENEFIT VALUES AND, WHILE NOTED, ARE NOT INCLUDED IN THE

HOSPITAL'S COMMUNITY BENEFIT TOTALS IN ANY HOSPITAL COMMUNITY BENEFIT

PUBLICATION.

PART III, LINE 4:

THE HOSPITAL ESTIMATES A RESERVE FOR UNCOLLECTIBLE ACCOUNTS

AGAINST ITS PATIENT ACCOUNTS RECEIVABLE. WHEN BAD DEBTS ARE IDENTIFIED,

THEY ARE ACCOUNTED FOR AS A COMPONENT OF THE NET PATIENT REVENUE PROVISION

FOR BAD DEBTS NET OF RECOVERIES. PAGE 13 OF THE MIDDLESEX HOSPITAL'S FY14

AUDITED FINANCIAL STATEMENT STATES: FOR RECEIVABLES ASSOCIATED WITH

SELF-PAY PATIENTS WHICH INCLUDES BOTH PATIENTS WITHOUT INSURANCE AND

PATIENTS WITH DEDUCTIBLE AND COPAYMENT BALANCES DUE FOR WHICH THIRD-PARTY

COVERAGE EXISTS FOR PART OF THE BILL, THE HOSPITAL RECORDS A SIGNIFICANT

PROVISION FOR BAD DEBTS IN THE PERIOD OF SERVICE ON THE BASIS OF ITS PAST

EXPERIENCE, WHICH INDICATES THAT MANY PATIENTS ARE UNABLE OR UNWILLING TO

PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE.

THE DIFFERENCE BETWEEN DISCOUNTED RATES AND THE AMOUNTS ACTUALLY COLLECTED

AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN EXHAUSTED IS CHARGED OFF

AGAINST THE ALLOWANCE FOR DOUBTFUL ACCOUNTS.

PART III, LINE 8:

THE MEDICARE COST REPORT IS THE COSTING METHODOLOGY SYSTEM USED TO DETERMINE THE AMOUNT REPORTED ON PART III, LINES 5 AND 6. THE HOSPITAL UTILIZES WORKSHEET 6 FOUND IN THE FORM 990 INSTRUCTIONS FOR SCHEDULE H TO CALCULATE ITS SUBSIDIZED SERVICES. THE INSTRUCTIONS STATE THAT "THE FINANCIAL LOSS IS MEASURED AFTER REMOVING LOSSES, MEASURED BY COST, ASSOCIATED WITH BAD DEBT, CHARITY CARE, MEDICAID AND OTHER MEANS-TESTED GOVERNMENT PROGRAMS". GIVEN THAT WORKSHEET 6 DOESN'T SUGGEST REMOVING LOSSES ASSOCIATED WITH MEDICARE, A PORTION OF MEDICARE IS INCLUDED IN THE HOSPITAL'S SUBSIDIZED SERVICE CALCULATIONS. SO AS NOT TO DOUBLE COUNT MEDICARE VALUES IN PART III, SECTION B, LINES 5 AND 6, THE PORTION OF MEDICARE SHORTFALL INCLUDED IN OUR SUBSIDIZED SERVICES CALCULATIONS HAS BEEN SUBTRACTED FROM THE MEDICARE REVENUE AND COSTS DERIVED FROM THE MEDICARE COST REPORT. THE VALUES INDICATED IN PART III, LINES 5 AND 6 ARE THEREFORE WHAT REMAINS AFTER THE MEDICARE REVENUE AND COSTS INCLUDED IN THE SUBSIDIZED SERVICES CALCULATIONS HAVE BEEN SUBTRACTED OUT. GIVEN THIS, THE RESULTING VALUES (PART III, LINES 5, 6 AND WOULD NEED TO BE COMBINED WITH THE MEDICARE REVENUE/COSTS INCLUDED IN OUR SUBSIDIZED SERVICES TO GET THE FULL OVERVIEW OF MEDICARE REVENUE, COSTS AND ANY REMAINING SHORTFALL OR SURPLUS.

WE AGREE WITH THE CURRENT SUBSIDIZED SERVICES CALCULATION METHODOLOGY THAT

ALLOWS THE INCLUSION OF MEDICARE DOLLARS AS THE MEDICARE POPULATION

COMPRISES AN IMPORTANT SEGMENT OF THOSE RECEIVING SUBSIDIZED SERVICES

CARE. THE HOSPITAL TREATS ALL MEDICARE PATIENTS EQUALLY AND DOES NOT

DISCRIMINATE AGAINST LOWER-MARGIN YIELDING SERVICES. AS A NOT-FOR-PROFIT

HOSPITAL, MIDDLESEX HOSPITAL IS THE SAFETY-NET IN THE COMMUNITY FOR ALL MEDICARE PATIENTS, REGARDLESS OF LEVEL OF MEDICARE COVERAGE AND REGARDLESS IF A SURPLUS OR DEFICIT RESULTS. THIS OPEN ACCESS FOR MEDICARE PATIENTS PROMOTES ACCESS TO CARE, A FUNDAMENTAL TENET OF THE HOSPITAL'S COMMUNITY BENEFIT PROGRAM.

PERSONS 65 YEARS AND OVER IN MIDDLESEX COUNTY IS 17.2% COMPARED TO 15.2%

IN THE STATE (2013 CENSUS). IN ADDITION TO A HIGHER PERCENTAGE OF OLDER

ADULTS LIVING IN MIDDLESEX COUNTY, WHEN COMPARED TO THE STATE, ONE OF THE

HOSPITAL'S PAST HEALTH NEEDS ASSESSMENTS FOUND HIGH EMERGENCY DEPARTMENT

USAGE FOR AMBULATORY CARE SENSITIVE CONDITIONS IN THE 65+ AND 85+ AGE

GROUPS, WHICH IS FURTHER CONFIRMATION OF THE HOSPITAL'S FUNCTION AS A

SAFETY-NET PROVIDER FOR ITS COMMUNITY'S ELDERS. AS MIDDLESEX COUNTY HAS A

DISPROPORTIONATE LEVEL OF COMMUNITY MEMBERS AGE 65+ WHEN COMPARED TO STATE

AVERAGES, THE SHORTFALL THAT THE HOSPITAL EXPERIENCES IN PROVIDING

CRITICAL HEALTHCARE SERVICES TO THE MEDICARE POPULATION SHOULD BE

CONSIDERED A COMMUNITY BENEFIT WITHIN THE HOSPITAL'S SUBSIDIZED SERVICES,

WHICH THOSE AGE 65+ ALSO RELY HEAVILY ON FOR CARE. THE HOSPITAL FILLS A

HEALTHCARE DELIVERY GAP FOR MEDICARE PATIENTS, ONE WHICH WOULD BE

DETRIMENTAL TO THE COMMUNITY IF THE HOSPITAL WAS NOT PRESENT.

PART III, LINE 9B:

MIDDLESEX HOSPITAL HAS A WRITTEN DEBT COLLECTION POLICY. THE

POLICY STATES THAT PATIENTS WHO QUALIFY FOR FINANCIAL ASSISTANCE WILL BE

RESPONSIBLE FOR PAYING ANY BALANCE REMAINING AFTER THE FINANCIAL

ASSISTANCE ALLOWANCE HAS BEEN APPLIED (THAT IS, IF 100% FINANCIAL

ASSISTANCE HAS NOT BEEN AWARDED). THE POLICY ALSO OUTLINES THE PROCESS FOR

PAYING OUTSTANDING BALANCES SHOULD THE PATIENT BE FOUND TO HAVE THE MEANS

TO PAY A PARTIAL AMOUNT AFTER THE HOSPITAL'S FINANCIAL ASSISTANCE DETERMINATION CRITERIA HAS BEEN APPLIED. FOR SUCH BALANCES, THE HOSPITAL WILL NOTIFY THE PATIENT OF HIS/HER LIABILITY. IF PAYMENT IS NOT MADE, THE POLICY STATES THAT THE HOSPITAL WILL USE APPROPRIATE METHODS TO PURSUE COLLECTION, WHICH MAY INCLUDE COLLECTIONS AGENCIES AND ATTORNEYS. PRACTICE IS BROADLY UTILIZED FOR ALL PATIENTS WITH OUTSTANDING BALANCES. THE HOSPITAL MAKES EVERY EFFORT TO ENSURE THAT ALL PATIENTS KNOW PAYMENT PLANS ARE AVAILABLE FOR ANY BALANCE, INCLUDING THOSE PATIENTS WHO HAVE A BALANCE LEFT OVER AFTER A FINANCIAL ASSISTANCE AWARD HAS BEEN APPLIED. IN ORDER TO CAPTURE THE PATIENTS WHO ARE KNOWN TO QUALIFY FOR FINANCIAL ASSISTANCE, THE HOSPITAL HAS PROVISIONS IN ITS COLLECTION POLICY. IN THE CASE WHERE PATIENTS WHO WOULD QUALIFY FOR FINANCIAL ASSISTANCE DO NOT COMPLETE A FINANCIAL ASSISTANCE APPLICATION AND ARE PLACED INTO COLLECTIONS, THE THIRD PARTY ORGANIZATIONS THAT WORK ON BEHALF OF THE HOSPITAL TO COLLECT BALANCES SCREEN FOR FINANCIAL ASSISTANCE ELIGIBILITY. THE THIRD PARTY ORGANIZATIONS FOLLOW HOSPITAL POLICY BY ALERTING ALL PATIENTS IN COLLECTIONS TO THE AVAILABILITY OF THE HOSPITAL'S FINANCIAL ASSISTANCE PROGRAM. WITHIN THE HOSPITAL'S COLLECTION POLICY THERE IS A PROVISION WHEREBY COLLECTION AGENCIES, USING GUIDELINES SET FORTH BY THE HOSPITAL, ASSIST THE HOSPITAL IN IDENTIFYING PATIENTS WHO DO NOT HAVE A MEANS TO PAY FOR SERVICES AND THEREFORE QUALIFY FOR THE HOSPITAL'S FINANCIAL ASSISTANCE PROGRAM - WHILE THESE PATIENTS HAVE NOT GONE THROUGH THE FORMAL APPLICATION PROCESS, THEY MEET THE ELIGIBILITY GUIDELINES FOR FINANCIAL ASSISTANCE AS DEFINED BY THE HOSPITAL. THESE PATIENTS ARE THEN TRANSFERRED AND INCLUDED UNDER THE HOSPITAL'S FINANCIAL ASSISTANCE UMBRELLA. THIS PROCESS WAS PUT IN PLACE BY THE HOSPITAL IN ORDER TO CAPTURE AS MANY PATIENTS WHO ARE ELIGIBLE FOR FINANCIAL ASSISTANCE AS POSSIBLE.

PART VI, LINE 2:

SINCE THE INCEPTION OF MIDDLESEX HOSPITAL'S COMMUNITY BENEFIT POLICY IN 2007. AND PRIOR TO THE MANDATE OF THE AFFORDABLE CARE ACT. CONDUCTING A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) IN ORDER TO PRIORITIZE SPECIFIC COMMUNITY BENEFIT INITIATIVES HAS BEEN A CORE ELEMENT OF THE HOSPITAL'S COMMUNITY BENEFIT PROGRAM. IN ADDITION TO COMPLETING A THE HOSPITAL ASSESSES THE NEEDS OF THE COMMUNITIES IT SERVICES ON AN CHNA, ON-GOING BASIS THROUGH A VARIETY OF METHODS. EXAMPLES INCLUDE: 1) PARTICIPATION IN FOCUS GROUPS FOR LOCAL AGENCY-SPECIFIC PRIORITY SETTING, SUCH AS THE MIDDLESEX UNITED WAY, AND THE REGION 2 REGIONAL MENTAL HEALTH AND ADDICTION SERVICES & REGIONAL ACTION COUNCIL; 2) PARTICIPATION IN BROAD-BASED HEALTHCARE COALITIONS SUCH AS THE MIDDLESEX COUNTY COALITION ON COMMUNITY WELLNESS AND THE MIDDLESEX COUNTY CHAMBER OF COMMERCE HEALTH CARE COUNCIL; 3) CONTINUOUS ASSESSMENT AND ADJUSTMENTS, WHEN NECESSARY, OF THE HOSPITAL'S COMMUNITY BENEFIT PROGRAMS THROUGH SURVEYS AND PATIENT/PARTICIPANT FEED-BACK. HAVING A STRONG PRESENCE IN COMMUNITY COALITIONS AND PARTNERSHIPS, IN ADDITION TO BEING RESPONSIVE TO THE NEEDS EXPRESSED BY OUR COMMUNITY RESIDENTS, ALLOWS THE HOSPITAL TO CONTINUALLY ASSESS THE HEALTHCARE NEEDS OF OUR COMMUNITY IN BETWEEN COMMUNITY HEALTH NEEDS ASSESSMENT CYCLES.

PART VI, LINE 3:

GREAT CONCERN IS TAKEN TO ENSURE THAT PATIENTS ARE APPRISED

OF THE AVAILABILITY OF FEDERAL/STATE/LOCAL GOVERNMENT PROGRAMS AND THE

HOSPITAL'S FINANCIAL ASSISTANCE PLAN. NOTICE OF THE HOSPITAL'S FINANCIAL

ASSISTANCE PROGRAM IS DISPLAYED CONSPICUOUSLY IN ENGLISH AND SPANISH AT

THE ENTRY OF EACH FACILITY AND AT ALL PATIENT REGISTRATION POINTS. THE

NOTIFICATION INCLUDES AN OVERVIEW OF THE HOSPITAL'S FINANCIAL AID PROGRAM; THE AVAILABILITY OF FREE BED FUNDS AND OTHER FINANCIAL ASSISTANCE; SLIDING SCALE; AND FINANCIAL COUNSELOR CONTACT INFORMATION. AT THE TIME OF REGISTRATION. HOSPITAL ACCESS STAFF REVIEWS THE HOSPITAL'S FINANCIAL ASSISTANCE PROGRAM AND ASKS THE PATIENT IF HE/SHE WOULD LIKE A FINANCIAL ASSISTANCE PACKAGE. BUILT INTO THE REGISTRATION DATA BASE IS A REQUIRED FINANCIAL ASSISTANCE FIELD WHICH MUST BE COMPLETED AS PART OF THE ADMISSIONS PROCESS. ONCE THE PATIENT EXPRESSES THE DESIRE TO RECEIVE A FINANCIAL ASSISTANCE PACKAGE, PAPERWORK WITH PATIENT NAME AND MEDICAL RECORD IS AUTOMATICALLY PRINTED AT THE REGISTRATION STATION AND HANDED TO THE PATIENT. OTHER METHODS OF COMMUNICATION TO INCREASE AWARENESS REGARDING THE FINANCIAL ASSISTANCE AND FREE BED FUND PROGRAM INCLUDE 1) A FINANCIAL ASSISTANCE BROCHURE THAT AIDS PATIENTS IN THE PROCESS, ANSWERS KEY OUESTIONS AND PROVIDES EASY ACCESS FOR HELP (AVAILABLE AT MULTIPLE HOSPITAL DEPARTMENTS AND LOCATIONS, INCLUDING KIOSKS AT EVERY HOSPITAL ENTRY POINT); 2) A SEPARATE AND DISTINCT FINANCIAL ASSISTANCE SERVICES SECTION ON THE HOSPITAL'S WEB-SITE (WWW.MIDDLESEXHOSPITAL.ORG) WHICH INCLUDES APPLICATION, INSTRUCTIONS, AND SLIDING SCALE; 3) INCLUSION OF FINANCIAL ASSISTANCE INFORMATION IN THE HOSPITAL'S INPATIENT ADMISSIONS BOOKLET; 4) NOTICE OF THE PROGRAM AND FINANCIAL COUNSELOR CONTACT INFORMATION ON EVERY BILLING STATEMENT; 5) NOTIFICATION AT DISCHARGE; AND 6) A LETTER OUTLINING THE PROGRAM SENT TO EVERY SELF-PAY PATIENT FOLLOWING DISCHARGE.

THE HOSPITAL HAS A TEAM OF FINANCIAL COUNSELORS WHO ARE AVAILABLE TO

ASSIST THE PATIENT THROUGH THE APPLICATION PROCESS EITHER BY PHONE OR

VISIT. THE ROLE OF THE COUNSELORS IS TO HELP PATIENTS NAVIGATE THE

HOSPITAL'S FINANCIAL ASSISTANCE PROCESS AND TO AID IN APPLICATION FOR

MEDICAID/STATE PROGRAMS. ALL COUNSELORS RECEIVE DEPARTMENTAL TRAINING ON
THE IMPORTANCE OF ASSISTING PATIENTS IN NEED OF STATE/GOVERNMENTAL OR
HOSPITAL FINANCIAL ASSISTANCE, THE HOSPITAL'S FINANCIAL ASSISTANCE
PROTOCOLS, SYSTEMS, NEW PROGRAM ENHANCEMENTS, AND HOW TO PROVIDE SUPPORT
AND FOLLOW-UP FOR MEDICAID/STATE ENROLLMENT. THE HOSPITAL'S SOCIAL WORKERS
ALSO ASSIST PATIENTS WITH COMPLETION OF HOSPITAL FINANCIAL ASSISTANCE
APPLICATIONS AS WELL AS MEDICAID/STATE APPLICATIONS.

AN IMPORTANT ADDITION TO MIDDLESEX HOSPITAL'S FINANCIAL ASSISTANCE PROCESS
HAS BEEN THE DEVELOPMENT OF THE FINANCIAL ASSISTANCE WORKGROUP SEVERAL
YEARS AGO. WORKGROUP TASKS INCLUDE: INCREASING AWARENESS REGARDING
FINANCIAL ASSISTANCE AVAILABILITY; CONTINUOUS MONITORING OF
APPROPRIATENESS, FEASIBILITY AND ACCESSIBILITY OF THE HOSPITAL'S FINANCIAL
ASSISTANCE PRACTICES; AND A COMPREHENSIVE COMMUNICATIONS STRATEGY FOR
INCREASING AWARENESS FOR FINANCIAL ASSISTANCE. IN FY14, MIDDLESEX
HOSPITAL GRANTED \$3,568,307 OF FINANCIAL ASSISTANCE TO 5314 UNIQUE
RECIPIENTS AND ABSORBED \$20,101,963 IN UNPAID COSTS OF MEDICAID (TOTAL OF
MEDICAID INCLUDING MANAGED CARE AND LIA), SERVING 18,125 INDIVIDUALS.

PART VI, LINE 4:

MIDDLESEX HOSPITAL IS THE SOLE HOSPITAL PROVIDER IN ITS

SERVICE AREA, WHICH INCLUDES THE LARGE GEOGRAPHIC AREA OF MIDDLESEX COUNTY

AND SURROUNDING TOWNS. IT ENCOMPASSES 24 MUNICIPALITIES, INCLUDING THE 15

TOWNS OF MIDDLESEX COUNTY (MIDDLETOWN, CROMWELL, PORTLAND, EAST HAMPTON,

EAST HADDAM, HADDAM, MIDDLEFIELD, DURHAM, KILLINGWORTH, CHESTER, DEEP

RIVER, ESSEX, OLD SAYBROOK, WESTBROOK, CLINTON) AND 9 TOWNS ON MIDDLESEX

COUNTY'S PERIPHERY (ROCKY HILL, GLASTONBURY, HEBRON, MARLBOROUGH,

COLCHESTER, SALEM, LYME/OLD LYME, MADISON, GUILFORD). THE MIX OF SUBURBAN

AND RURAL TOWNS EXIST WITHIN A LAND MASS OF APPROXIMATELY 623 SQUARE MILES

AND HAS A POPULATION OF APPROXIMATELY 250,000 [WITH A POPULATION OF

164,943 (2014 CENSUS) IN MIDDLESEX COUNTY PROPER]. MIDDLESEX COUNTY IS

LOCATED IN SOUTHEASTERN CONNECTICUT AND RANKS 4TH OUT OF THE EIGHT CT

COUNTIES IN POPULATION SIZE. 72% OF THE COUNTY'S RESIDENTS LIVE IN URBAN

AREAS WITH 28% LIVING IN RURAL ENVIRONMENTS. THE MAIN INDUSTRY INCLUDES:

MIDDLESEX HOSPITAL, WESLEYAN UNIVERSITY, PRATT & WHITNEY AND THE SMALL

BUSINESS COMMUNITY.

THE COUNTY'S RACIAL COMPOSITION IS 89.7% WHITE (85.2% WHITE ALONE, NOT HISPANIC OR LATINO), 5.3% BLACK OR AFRICAN AMERICAN, 2.9% ASIAN, 0.2% NATIVE AMERICAN AND 1.9% OTHER/MULTI-RACE, WITH AN ETHNIC MAKE-UP OF 5.5% HISPANIC OR LATINO (2013 CENSUS). MIDDLETOWN IS THE LARGEST MUNICIPALITY IN THE COUNTY, WITH A POPULATION OF 47,333 (2013 CENSUS) AND DEMOGRAPHICALLY STANDS ALONE FROM THE OTHER TOWNS WITHIN MIDDLESEX COUNTY. MIDDLETOWN'S RACIAL COMPOSITION IS 75.8% WHITE (71.6% WHITE ALONE, NOT HISPANIC OR LATINO), 12.8% BLACK OR AFRICAN AMERICAN, 4.9% ASIAN, 0.2% NATIVE AMERICAN AND 3.8% OTHER/MULTI-RACE, WITH AN ETHNIC MAKE-UP OF 8.3% HISPANIC OR LATINO (2010). REGARDING THE SOCIOECONOMIC MEASURES OF INCOME LEVEL, POVERTY RATE, AND EDUCATION ATTAINMENT: 1) THE AVERAGE ANNUAL HOUSEHOLD INCOME IS \$59,994 IN MIDDLETOWN AND \$76,994 IN MIDDLESEX COUNTY (2009-2013 CENSUS); 2) PERSONS LIVING BELOW POVERTY LEVEL IS 11.7% IN MIDDLETOWN AND 6.4% IN MIDDLESEX COUNTY (2009-2013 CENSUS); AND 3) HIGH SCHOOL GRADUATE OF HIGHER PERCENT OF PERSONS AGE 25+ IS 90.9% IN MIDDLETOWN (2009-2013 CENSUS) COMPARED TO 93.8% IN MIDDLESEX COUNTY (2009-2013 CENSUS). IN 2014, THE PERCENT OF HOSPITAL DISCHARGES FOR MEDICAID/SAGA/UNINSURED COMBINED WERE: 16.72% INPATIENT; 12.57% OUTPATIENT; 31.98% EMERGENCY DEPARTMENT NON-ADMISSION; AND, FOR THE

Part VI | Supplemental Information (Continuation)

FOLLOWING SERVICES: 36.33% NEWBORN; 44.62 INPATIENT PSYCHIATRY; 13.19%

OUTPATIENT SURGERY AND 12.84% OUTPATIENT OBSERVATION. MIDDLESEX COUNTY

HAS BEEN DESIGNATED BY THE HEALTH RESOURCES AND SERVICES ADMINISTRATION

(HRSA) TO BE A MEDICALLY UNDERSERVED AREA EXPERIENCING A SHORTAGE OF

SELECT HEALTH SERVICES WHICH INCLUDE TOO FEW PRIMARY CARE PROVIDERS, HIGH

INFANT MORTALITY, HIGH POVERTY OR A HIGH ELDERLY POPULATION.

PART VI, LINE 5:

AS MIDDLESEX HOSPITAL IS A COMMUNITY HOSPITAL, INVOLVING COMMUNITY MEMBERS IN KEY FUNCTIONS HAS ALWAYS BEEN A PRIORITY. THE HOSPITAL'S BOARD IS COMPRISED MAINLY OF COMMUNITY MEMBERS WHO ARE NEITHER EMPLOYEES, FAMILY MEMBERS NOR CONTRACTORS OF THE ORGANIZATION, BUT ARE LONG-TERM RESIDENTS WHOSE PRIMARY INTEREST IS THE HEALTH AND WELL-BEING OF THE COMMUNITY AT LARGE. MIDDLESEX HOSPITAL EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN THE COMMUNITY BASED ON THE HOSPITAL'S CURRENT AND PROJECTED PATIENT CARE, TEACHING AND RESEARCH NEEDS, AND OVERALL COMMUNITY NEED. MEDICAL STAFF INPUT AND PARTICIPATION IS HIGHLY VALUED BY THE HOSPITAL AS EVIDENCED BY INCLUSION IN THE HOSPITAL'S MEDICAL EXECUTIVE COMMITTEE, THE MEDICAL STAFF COUNCIL AND COUNTLESS OTHER WORKING COMMITTEES. THE HOSPITAL HAS A FORMAL PROCESS FOR ALLOCATION OF SURPLUS FUNDS; A MULTIDISCIPLINARY CAPITAL BUDGETING COMMITTEE MEETS AND SETS PRIORITIES FOR INVESTMENTS IN PATIENT CARE, EDUCATION AND RESEARCH, AND PHYSICAL STRUCTURE. THE APPROACH TAKES INTO CONSIDERATION PATIENT, COMMUNITY AND STAFF NEEDS. EACH YEAR THE HOSPITAL ALLOCATES A PORTION OF SURPLUS FUNDING TO A WIDE ARRAY OF COMMUNITY BENEFIT PROGRAMS AND SERVICE LINES, INCLUDING SUBSTANTIAL HEALTH AND WELLNESS ACTIVITIES AND INITIATIVES, SUBSIDIZED SERVICES, MEDICAL EDUCATION, RESEARCH AND HEALTH ASSESSMENT COSTS.

CONTINUOUS DEDICATION TO THE COMMUNITIES IT SERVES REMAINS THE HALLMARK OF MIDDLESEX HOSPITAL'S VISION, MISSION, AND STRATEGIC PLANNING. AMBITIOUS

COMMUNITY BENEFIT GOALS, THE INCORPORATION OF COMMUNITY BENEFIT INTO

ANNUAL ORGANIZATIONAL PLANNING, AND THE PROVISION OF COMMUNITY BENEFIT

PROGRAMS THAT TARGET THE COMMUNITY'S MOST VULNERABLE AND AT-RISK

POPULATIONS HAS ALLOWED THE HOSPITAL TO PUT A FORMAL STRUCTURE AROUND ITS

FUNDAMENTAL PURPOSE. THE HOSPITAL'S COMMUNITY BENEFIT TOTAL FOR FY14 WAS

\$54,176,759 (EXCLUDING COMMUNITY BUILDING) WITH 79,842 SERVED (EXCLUDING

COMMUNITY BUILDING). THE FOLLOWING IS AN OVERVIEW OF THE HOSPITAL'S

COMMUNITY BENEFIT PROGRAM:

COMMUNITY HEALTH IMPROVEMENT SERVICES: THE HOSPITAL UNDERWRITES A VAST RANGE OF COMMUNITY HEALTH EDUCATION AND HEALTH IMPROVEMENT PROGRAMS, NONE OF WHICH ARE DEVELOPED FOR MARKETING PURPOSES, ALL OF WHICH ARE SUPPORTED AS A MEANS OF FULFILLING THE HOSPITAL'S MISSION TO SERVE ITS COMMUNITY. ALMOST 100% OF THE TIME THESE SERVICES ARE OFFERED FREE OF CHARGE; IN THE RARE INSTANCE WHERE A NOMINAL FEE IS ASSESSED THE COST OF PROVIDING THE SERVICE IS NOT COVERED. COMMUNITY HEALTH EDUCATION IS PROVIDED TO THE COMMUNITY AT LARGE. SOME OF THE PROGRAMS REPRESENT ONE TIME EVENTS, HOWEVER MOST ARE ONGOING AND OVER THE YEARS HAVE BECOME ENTRENCHED IN THE COMMUNITY AS A SOURCE OF SUPPORT AND CONTINUED EDUCATION FOR A HEALTHFUL FUTURE. EXAMPLES OF COMMUNITY HEALTH IMPROVEMENT SERVICES INCLUDE (BUT ARE NOT LIMITED TO): 1) HEALTH EDUCATION (COMMUNITY EDUCATION PRESENTATIONS; HEALTH AND WELLNESS EVENTS/HEALTH FAIRS; SUPPORT GROUPS; LARGE SCALE CANCER AWARENESS AND EDUCATIONAL EVENTS; AND THE AVAILABILITY OF HEALTH LITERATURE); 2) COMMUNITY-BASED CLINICAL SERVICES (CLINICS AND SCREENINGS; ANNUAL FLU SHOTS; BLOOD PRESSURE CLINICS); AND 3) HEALTHCARE SUPPORT

Part VI Supplemental Information (Continuation)

SERVICES OFFERED TO INCREASE ACCESS AND QUALITY OF CARE TO INDIVIDUALS,

ESPECIALLY THOSE LIVING IN POVERTY AND/OR OTHER VULNERABLE POPULATIONS

(CENTER FOR CHRONIC CARE MANAGEMENT DISEASE MANAGEMENT OUTPATIENT PROGRAMS

FOR ADULT ASTHMA; CHILD ASTHMA; DIABETES EDUCATION AND DISEASE

MANAGEMENT; MEDICAL NUTRITION THERAPY; SMOKING CESSATION; CHRONIC HEART

FAILURE; AND CHILDHOOD WEIGHT MANAGEMENT). IN FY14, THE HOSPITAL'S

COMMUNITY HEALTH IMPROVEMENT SERVICES SERVED 23,984 INDIVIDUALS AT A TOTAL

COST OF \$4,101,578 TO THE HOSPITAL.

HEALTH PROFESSIONS EDUCATION: HELPING TO PREPARE FUTURE HEALTH CARE PROFESSIONALS IS A LONG-STANDING COMMITMENT OF MIDDLESEX HOSPITAL AND DISTINGUISHING CHARACTERISTIC THAT CONSTITUTES A SIGNIFICANT COMMUNITY BENEFIT. THE HOSPITAL'S FAMILY MEDICINE RESIDENCY PROGRAM GRADUATES FAMILY PRACTICE PHYSICIANS, MANY OF WHOM CONTINUE TO PRACTICE IN THE MIDDLESEX COUNTY AREA AFTER THEIR TRAINING IS COMPLETE. THIS IS ESPECIALLY IMPORTANT GIVEN THAT MIDDLESEX COUNTY HAS BEEN DESIGNATED BY THE HEALTH RESOURCES AND SERVICES ADMINISTRATION (HRSA) TO BE A MEDICALLY UNDERSERVED AREA (MUA) EXPERIENCING A SHORTAGE OF SELECT HEALTH SERVICES WHICH INCLUDE TOO FEW PRIMARY CARE PROVIDERS. IN ADDITION, HRSA REPORTS THAT MIDDLESEX COUNTY IS A HEALTH PROFESSIONAL SHORTAGE AREA (HPSA) FOR PRIMARY MEDICAL CARE. THE HOSPITAL ALSO WELCOMES MEDICAL AND NURSING STUDENT INTERNS AND PROVIDES ON-SITE TRAINING DURING CLINICAL ROTATIONS. NURSING STUDENTS FROM LOCAL COLLEGES AND PROGRAMS RECEIVE HANDS-ON MENTORSHIP IN THE MAJORITY OF CLINICAL SERVICE LINES YEAR-ROUND. OTHER HEALTHCARE PROFESSIONAL EDUCATION INCLUDES THE HOSPITAL'S RADIOLOGY SCHOOL (WHICH OPERATES AT A LOSS FOR THE HOSPITAL) AND CLINICAL/NON-CLINICAL EDUCATIONAL STUDENT TRAINING IN MULTIPLE FIELDS. IN FY14, THE HOSPITAL'S HEALTH PROFESSIONS EDUCATION CATEGORY SERVED 2,170 INDIVIDUALS AT A TOTAL COST OF \$10,154,437 TO THE

Part VI | Supplemental Information (Continuation)

HOSPITAL.

SUBSIDIZED HEALTH SERVICES: THE HOSPITAL'S SUBSIDIZED HEALTH SERVICES
REPRESENT A SIGNIFICANT PORTION OF MIDDLESEX HOSPITAL'S ANNUAL COMMUNITY
BENEFIT AGGREGATE FINANCIALS AND NUMBERS SERVED. SUBSIDIZED SERVICES ARE
PARTICULAR CLINICAL PROGRAMS PROVIDED TO THE COMMUNITY DESPITE A FINANCIAL
LOSS, WITH NEGATIVE MARGINS REMAINING AFTER SPECIFIC DOLLARS (FINANCIAL
ASSISTANCE AND BAD DEBT) AND SHORTFALLS (MEDICAID) ARE REMOVED. IN ORDER
TO QUALIFY AS A SUBSIDIZED SERVICE, THE PROGRAM MUST MEET CERTAIN HEALTH
DELIVERY CRITERIA; MEET AN IDENTIFIED NEED IN THE COMMUNITY; AND WOULD
BECOME UNAVAILABLE OR THE RESPONSIBILITY OF A GOVERNMENTAL OR ANOTHER
NOT-FOR-PROFIT AGENCY TO PROVIDE IF THE HOSPITAL DISCONTINUED THE SERVICE.
MIDDLESEX HOSPITAL'S SUBSIDIZED SERVICES FOR FY14 INCLUDE FAMILY PRACTICE
SERVICES, BEHAVIORAL HEALTH (INPATIENT AND OUTPATIENT), HOMECARE, CARDIAC
REHABILITATION, PARAMEDICS, HOSPICE, DIABETES EDUCATION, WOUND CARE AND
PULMONARY REHABILITATION. IN FY14 THE HOSPITAL'S SUBSIDIZED SERVICES
SERVED 25,387 PEOPLE WITH A TOTAL COST OF \$15,018,841 TO THE HOSPITAL.

RESEARCH: MIDDLESEX HOSPITAL CONDUCTS RESEARCH IN THE DOMAINS OF CLINICAL

AND COMMUNITY HEALTH. CLINICAL EXAMPLES INCLUDE NATIONAL TRIALS BY THE

HOSPITAL'S CANCER CENTER FOR BREAST, LUNG, PROSTATE, COLORECTAL, AMONG

OTHERS. FOR FY14, THE HOSPITAL'S ASSOCIATED COSTS FOR ALL RESEARCH

PROJECTS TOTALED \$886,128 AND SERVED 67 INDIVIDUALS.

FINANCIAL AND IN-KIND CONTRIBUTIONS: MIDDLESEX HOSPITAL SUPPORTS THE

COMMUNITY IN THE FORM OF FINANCIAL AND IN-KIND CONTRIBUTIONS. THE

HOSPITAL'S IN-KIND CONTRIBUTIONS INCLUDE EQUIPMENT, FOOD, LINENS AND

MEDICAL SUPPLIES THAT ARE DONATED BOTH LOCALLY AND GLOBALLY. OTHER IN-KIND

Part VI | Supplemental Information (Continuation)

DONATIONS INCLUDE CAFETERIA DISCOUNTS FOR YMCA RESIDENTS AND STAFF

COORDINATION OF COMMUNITY SUPPORT DRIVES. THE HOSPITAL'S MAIN CAMPUS AND

SATELLITE LOCATIONS MAKE MEETING SPACE AVAILABLE, FREE-OF-CHARGE AND ON AN

ON-GOING BASIS, FOR MANY COMMUNITY GROUPS THAT WOULD OTHERWISE STRUGGLE TO

PAY FOR SPACE. IN ADDITION, EACH YEAR THE HOSPITAL MAKES SUBSTANTIAL CASH

DONATIONS TO CAREFULLY SELECTED MISSION-DRIVEN COMMUNITY ORGANIZATIONS

THROUGHOUT ITS SERVICE AREA. THE HOSPITAL'S FY14 SUPPORT FOR FINANCIAL AND

IN-KIND CONTRIBUTIONS TOTALED \$363,505, SERVING 4,795 INDIVIDUALS.

COMMUNITY BENEFIT OPERATIONS: COMMUNITY BENEFIT OPERATIONS INCLUDE

ACTIVITIES AND COSTS ASSOCIATED WITH COMMUNITY BENEFIT STRATEGIC PLANNING,
ADMINISTRATION, ANNUAL GOAL ATTAINMENT, AND COMMUNITY HEALTH NEEDS

ASSESSMENT PRODUCTION AND IMPLEMENTATION. MIDDLESEX HOSPITAL HAS A

DEDICATED DIRECTOR OF COMMUNITY BENEFIT, ALONG WITH A COMMUNITY BENEFIT

STEERING COMMITTEE (COMPRISED OF HOSPITAL LEADERSHIP) THAT OVERSEES

COMMUNITY BENEFIT PLANNING AND OPERATIONS. OUTSIDE OF ON-GOING COMMUNITY

BENEFIT ACTIVITIES, THE MAIN GOALS OF THE HOSPITAL'S COMMUNITY BENEFIT

PROGRAM IN FY14 CONTINUED TO FOCUS ON THE HEALTH ASSESSMENT PRIORITY AREAS

AND COLLABORATING WITH COMMUNITY PARTNERS. THE HOSPITAL'S FY14 COMMUNITY

BENEFIT OPERATIONS EXPENSE TOTALED \$405,285.

PART VI, LINE 6:

N/A. MIDDLESEX HOSPITAL IS NOT PART OF AN AFFILIATED HEALTH

CARE SYSTEM.

PART VI, LINE 7:

UNDER THE CONNECTICUT GENERAL STATUTES 19A-127K, HOSPITALS

THAT HAVE A COMMUNITY BENEFIT PROGRAM IN PLACE, AS SPECIFIED BY THE

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990. ➤ See separate instructions.

► Information about Schedule J (Form 990) and its instructions is at www irs gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Part I Questions Regarding Compensation

MIDDLESEX HOSPITAL

Employer identification number 06-0646718

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:		77	
	The organization?	6a	Х	37
b	Any related organization?	6b		Х
_	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	_		v
_	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			v
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9		I

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benents	(6)(1)-(0)	in prior Form 990
(1) VINCENT CAPECE, JR.	(i)	575,506.	183,000.	9,259.	379,950.	24,752.	1,172,467.	354,750.
PRESIDENT/CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) DAVID BAGGISH, MD	(i)	328,282.	7,295.	419.	20,400.	23,124.	379,520.	8,554.
SECRETARY & CHIEF DEPT OF MEDICINE	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) SUSAN MARTIN	(i)	338,510.	72,000.	4,939.	106,108.	16,990.	538,547.	87,440.
VP FINANCE/TREASURER	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) JESSE WAGNER, MD	(i)	359,446.	61,500.	5,202.	118,530.	24,752.	569,430.	95,500.
VP QUALITY AND PATIENT SAFETY	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) HARRY EVERT	(i)	278,287.	0.	41,117.	73,900.	17,520.	410,824.	55,000.
SR. VP STRATEGIC PLANNING AND OPS	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) JACQUELYN CALAMARI	(i)	230,071.	46,500.	3,515.	88,793.	16,899.	385,778.	68,200.
VP NURSING	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) GARRETT HAVICAN		199,817.	36,000.	2,552.	67,721.	24,678.	330,768.	56,000.
VP OPERATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) DAVID GIUFFRIDA	(i)	224,118.	43,000.	3,527.	79,513.	1,324.	351,482.	62,000.
VP FACILITIES AND SUPPORT SERVICES	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) GREGORY NOKES	(i)	281,524.	0.	266,580.	139,335.	17,438.	704,877.	143,300.
VP HUMAN RESOURCES	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) ARTHUR MCDOWELL	(i)	389,111.	75,500.	8,040.	252,190.	32,922.	757,763.	232,720.
VP CLINICAL AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) MICHAEL SAXE	(i)	366,667.	34,875.	5,434.	20,400.	24,590.	451,966.	19,500.
CHAIRMAN EMERGENCY MEDICINE	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) RANDOLPH GOODWIN	(i)	327,964.	17,051.	26,389.	20,400.	21,817.	413,621.	7,870.
CLINICAL DIR. INFECTIOUS DIS.	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) JONATHAN BANKOFF, MD	(i)	262,245.	89,411.	0.	11,994.	24,388.	388,038.	6,571.
PHYSICIAN EMERGENCY DEPARTMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) BENJAMIN SIGAL, MD	(i)	267,685.	60,807.	0.	12,720.	23,636.	364,848.	6,416.
PHYSICIAN EMERGENCY DEPARTMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) MARIO CAPUZZI, MD	(i)	248,356.	70,796.	0.	12,257.	19,303.	350,712.	6,037.
MEDICAL DIRECTOR ED	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) MICHAEL KAZAKOFF, MD	(i)	247,822.	5,422.	65,219.	19,782.	13,937.	352,182.	6,288.
ASSOC DIRECTOR FAMILY PRACTICE	(ii)	0.	0.	0.	0.	0.	0.	0.

Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

TRAVEL FOR COMPANIONS - THE HOSPITAL'S POLICY PROVIDES FOR

SPOUSAL OR "SIGNIFICANT OTHER" TRAVEL IN CERTAIN INSTANCES RELATED TO

BUSINESS ACTIVITIES AND PRESCRIBES THE PROPER TAX TREATMENT OF THAT

BENEFIT. THIS BENEFIT WAS TREATED AS TAXABLE COMPENSATION.

SOCIAL CLUB DUES - REPRESENTS A CORPORATE MEMBERSHIP AT A GOLF CLUB USED

FOR VARIOUS BUSINESS PURPOSES. TO THE EXTENT THIS MEMBERSHIP IS USED FOR

PERSONAL REASONS THE ASSOCIATED COST IS INCLUDED IN THE TAXABLE INCOME OF

THE EXECUTIVE STAFF MEMBER ACCORDING TO IRS RULES AND REGULATIONS. THIS

BENEFIT WAS TREATED AS TAXABLE COMPENSATION.

PART I, LINE 4B:

NONQUALIFIED RETIREMENT BENEFITS ARE PROVIDED AS PART OF A

COMPETITIVE TOTAL COMPENSATION PROGRAM AND TO ENCOURAGE RETENTION OF KEY

EXECUTIVES. THE NONQUALIFIED RETIREMENT PLAN BENEFIT ACCRUES ANNUALLY AND

THE PLAN PROVIDES THAT A PARTICIPANT VESTS AFTER THREE (3) YEARS OF

SERVICE. THE AMOUNT OF THE VESTED BENEFITS IS CONSIDERED "INCOME" TO THE

EXECUTIVE'S W-2 FORM AND IS TAXABLE. CERTAIN EXECUTIVES ALSO PARTICIPATE

Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

IN A FORMER	DT.AM	MHEDE	ACCRITAT.C	CEZCED	TNT	2010	ZMD	тиг	CHUSAN	BENEFTTC
TIN A L'ONNEIN	E TICTII .	AATTTILL			T 1/1	2 U T U	TIND	1111	A 17 12 17 17 1	DEMEE TIO

WILL BE DISTRIBUTED ON TERMINATION OF EMPLOYMENT. THE FOLLOWING

INDIVIDUALS PARTICIPATED IN THE NONQUALIFIED RETIREMENT PLAN. THE AMOUNTS

REPORTED BELOW REPRESENT BENEFITS ACCRUED DURING CALENDAR YEAR 2013, NOT

PAYABLE UNTIL RETIREMENT.

GREGORY NOKES	\$261,540	
HARRY EVERT	\$ 28,250	

THE FOLLOWING PARTICIPANTS HAD FUNDS CONTRIBUTED TO THEIR SERP ACCOUNT IN

2013:

ARTHUR MCDOWELL, MD	\$158,840	
	4 22 440	
DAVID GIUFFRIDA	\$ 22,440	
GREGORY NOKES	\$ 64,485	
VINCENT CAPECE	\$175,200	
SUSAN MARTIN	\$ 13,708	
GARRETT HAVICAN	\$ 20,400	
JESSE WAGNER, MD	\$ 34,680	

Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

JACQUELYN CALAMARI

\$ 23,260

PART I, LINE 6:

THERE ARE FOUR (4) BROAD CATEGORIES OF EXECUTIVE INCENTIVE

GOALS:

CLINICAL QUALITY AND PATIENT SATISFACTION (40%), FINANCIAL STRENGTH (30%),

WORKPLACE ENVIRONMENT (20%), AND COMMUNITY BENEFIT/CHARITABLE MISSION

EFFECTIVENESS (10%). WITHIN EACH CATEGORY ARE MORE SPECIFIC GOALS WHICH ARE

DETERMINED FROM OUR OWN PAST EXPERIENCE AS WELL AS STATE AND NATIONAL

BENCHMARK DATA. THE INCENTIVE COMPENSATION OF THE EXECUTIVE STAFF IS

DETERMINED WITH REFERENCE TO PERFORMANCE RELATIVE TO THESE GOALS.

SCHEDULE J, PART II, COLUMN B(II):

THE AMOUNTS REPRESENT INCENTIVE COMPENSATION PAYMENTS MADE

IN CALENDAR YEAR 2013. PAYMENTS INCLUDE AMOUNTS EARNED IN 2012 AND

DEFERRED, WHERE APPLICABLE.

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990. Part IV, line 24a. Provide descriptions. explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions. ► Information about Schedule K (Form 990) and its instructions is at www. irs. gov/form990.

OMB No. 1545-0047 2013 Open to Public Inspection

Internal Revenue Service **Employer identification number** Name of the organization 06-0646718 MIDDLESEX HOSPITAL SEE PART VI FOR COLUMNS (A) AND CONTINUATIONS Part I **Bond Issues** (a) Defeased (h) On behalf (i) Pooled (b) Issuer EIN (c) CUSIP# (d) Date issued (e) Issue price (a) Issuer name (f) Description of purpose of issuer financing Yes No Yes No Yes No STATE OF CT HEALTH & CONSTRUCTION OF A EDUCATIONAL FACILITIES A 06-0806186 20774 UGQ 2 12/07/06 Х 23613507. NEW EMERGENCY ROO Х Х STATE OF CT HEALTH & REFINANCE B EDUCATIONAL FACILITIES A06-080618620774UGR0 12/07/06 16620000.11/15/2002 (SERIE Х Х X STATE OF CT HEALTH & REFINANCE c EDUCATIONAL FACILITIES A06-080618620774YAW7 07/26/11 33803383.10/9/1997 (SERIES Х Х X D Part II Proceeds D 2,755,000 4,605,000. 5,690,000 1 Amount of bonds retired 2 Amount of bonds legally defeased 24,649,762. 16,775,130. 33,803,651. 3 Total proceeds of issue 1,625,617. 1,219,669. 4 Gross proceeds in reserve funds 5 Capitalized interest from proceeds 6 Proceeds in refunding escrows 392.822. 256,847. 537,961. 7 Issuance costs from proceeds 720,290. 429,253. 8 Credit enhancement from proceeds Working capital expenditures from proceeds 21,821,549. 14,869,361. 33,265,690. Capital expenditures from proceeds 89.483. Other spent proceeds 11 Other unspent proceeds 2011 2008 2007 Year of substantial completion Yes No Yes No Yes No Yes No X Were the bonds issued as part of a current refunding issue? Were the bonds issued as part of an advance refunding issue? X X X Has the final allocation of proceeds been made? X $\overline{\mathbf{x}}$ X Does the organization maintain adequate books and records to support the final allocation of proceeds? Part III Private Business Use В C D Α 1 Was the organization a partner in a partnership, or a member of an LLC, Yes No Yes No Yes No Yes No X which owned property financed by tax-exempt bonds? 2 Are there any lease arrangements that may result in private business use of X bond-financed property?

SCHEDULE K

Department of the Treasury

(Form 990)

06-0646718 MIDDLESEX HOSPITAL Schedule K (Form 990) 2013 MIDD

Part III Private Business Use (Continued)

rai	Till Private Business Ose (Continued)		Α		3		С	-	
32	Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
Ou	business use of bond-financed property?	103	X	103	1	103	110	103	110
	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								1
	counsel to review any management or service contracts relating to the financed property?								
	Are there any research agreements that may result in private business use of bond-financed property?		Х						
	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
ŭ	counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by				'				
•	entities other than a section 501(c)(3) organization or a state or local government		.00 %		%		%		%
5	Enter the percentage of financed property used in a private business use as a result of		70		70		70		70
J	unrelated trade or business activity carried on by your organization, another								
	section 501(c)(3) organization, or a state or local government		.00 %		%		%		%
6	Total of lines 4 and 5		.00 %		%		%		
7			X		70		70		
_	Has there been a sale or disposition of any of the bond-financed property to a non-								
oa	governmental person other than a 501(c)(3) organization since the bonds were issued?		X						
	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed		1 21						
D			0/		07		07		0/
	of If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections		<u>%</u>		%		<u>%</u>		<u>%</u>
C									
9	1.141-12 and 1.145-2? Has the organization established written procedures to ensure that all nonqualified								+
9									
	bonds of the issue are remediated in accordance with the requirements under		x						
D	Regulations sections 1.141-12 and 1.145-2?		7.						
Par	t IV Arbitrage		^		, 1		С		
	Head the instrument of the Large 2000 T. Additional Balante World Bardwarf on and		A		1		ī –		D
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No X	Yes	No X	Yes	No X	Yes	No
_	Penalty in Lieu of Arbitrage Rebate?				Δ		Λ		
	If "No" to line 1, did the following apply?		X	I			T •		T
	Rebate not due yet?				X		X		
	Exception to rebate?		X		X		X		
<u>c</u>	No rebate due?		<u> </u>		_ ^				
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate								
	computation was performed		1 37		. v .		77		T
3	Is the bond issue a variable rate issue?		X		X		X		
4a	Has the organization or the governmental issuer entered into a qualified		1 77		,,		37		
	hedge with respect to the bond issue?		X		X		X		
	Name of provider								
c	Term of hedge		_						т
d	Was the hedge superintegrated?								
<u>e</u>	Was the hedge terminated?								
33212 10-09	² -13						Sch	edule K (Fo	rm 990) 201

Page 2

<u>Schedule K (Form 990) 2013</u> **MIDDLESEX HOSPITAL** 06-0646718 Page **3**

Part IV Arbitrage (Continued)								
		A	ı	3		2	l	D
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X		X		X		
7 Has the organization established written procedures to monitor the requirements of section 148?		x		X		X		
Part V Procedures To Undertake Corrective Action							1	
Part V Procedures to Office take Corrective Action		Α		 3				
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of	163	INO	163	INO	163	INO	163	110
federal tax requirements are timely identified and corrected through the voluntary								
closing agreement program if self-remediation is not available under applicable								
regulations?	x		x		x			
Part VI Supplemental Information. Provide additional information for responses to questions		lo K (soo instr		<u> </u>		<u> </u>		
SCHEDULE K, PART I, BOND ISSUES:	S OH Schedu	ie iv (see ii isti	uctions).					
(A) ISSUER NAME: STATE OF CT HEALTH & EDUCATIONA	I FACT	LTTTES	AUTH.					
(F) DESCRIPTION OF PURPOSE: CONSTRUCTION OF NEW								
(1) DEBORITION OF FOREGOES COMPTROOFICE OF HEM	<u> </u>	1101 1100	, <u>, , , , , , , , , , , , , , , , , , </u>					
(A) ISSUER NAME: STATE OF CT HEALTH & EDUCATIONA	I FACT	LITTES	AUTH.					
(F) DESCRIPTION OF PURPOSE: REFINANCE 11/15/2002								
(1) DEBONIET TON OF FOREST NEITHWOOD 11/10/1002	(52112							
(A) ISSUER NAME: STATE OF CT HEALTH & EDUCATIONA	L FACI	LITIES	AUTH.					
(F) DESCRIPTION OF PURPOSE: REFINANCE 10/9/1997								
(-,,,,,,,,,,	(2	/						
SCHEDULE K, PART II, LINE 3 (ALL BONDS)								
THE DIFFERENCE BETWEEN THE ISSUE PRICE AND THE T	OTAL P	ROCEEDS	IS					
INTEREST IN THE AMOUNT OF: \$1,036,255 FOR COLUMN				OR				
COLUMN B BOND AND \$268 FOR COLUMN C BOND.		7 7	7					
4-00-00000								
SCHEDULE K, PART II, LINE 7 (COLUMN C BOND)								
THIS AMOUNT WILL NOT TIE TO 8038 DUE TO ALLOCATI	ON TO	OBLIGAT	ED GRO	JP.				

SCHEDULE L

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a,

OMB No. 1545-0047

Open To Public

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

Name of the organization										Em	ploye	rident	ificati	on nu	mber
	MIDDLES	SEX	HOSPITA	$^{ m L}$						06	-06	467	18		
Part I Excess Be	enefit Trans	actio	ons (section 5	01(c)(3	3) and s	sectior	n 501(c)(4) org	aniz	ations only).						
Complete if the	he organization	answ	vered "Yes" on	Form :	990, Pa	art IV, I	ine 25a or 25b	o, oı	Form 990-EZ, F	art V,	line 40	0b.			
1		(b) R	elationship bet			lified							(d)	Corre	cted?
(a) Name of disqualifie	ed person		person and o	rganiz	ation		(0	;) D	escription of trar	isactio	on		Y	es	No
2 Enter the amount of t	ax incurred by	the or	rganization mar	nagers	or disc	qualifie	ed persons du	ring	the year under						
section 4958											> \$				
3 Enter the amount of t	ax, if any, on lir	ne 2, a	above, reimburs	sed by	the or	ganiza	tion				> \$				
Part II Loans to a	and/or From	ı Into	erested Per	sons	.										
Complete if the	he organization	answ	vered "Yes" on	Form :	990-EZ	, Part	V, line 38a or F	orr	n 990, Part IV, lir	ne 26;	or if th	ne orga	anizati	on	
reported an a	amount on Form	n 990,	, Part X, line 5, 6	6, or 2	2.										
(a) Name of	(b) Relation		(c) Purpose		an to or	(€	e) Original	(1) Balance due	(g) In	(h) Ap	proved ard or	(i) W	ritten_
interested person	with organiz	ation	of loan		ization?	princ	ipal amount			defa	ault?	comm	nittee?	agree	ment?
				То	From					Yes	No	Yes	No	Yes	No
Total							> \$								
Part III Grants or	Assistance	Ben	efiting Inte	reste	d Pe	rsons	S.								
Complete if the	he organization	answ	vered "Yes" on	Form	990, Pa	art IV, I	line 27.								
(a) Name of interest	ed person	(b) Relationship				c) Amount of		(d) Type) Purp		f
			interested pers		ıd		assistance		assistan	ce			assista	ance	
			the organiza	ation											
		ـــــــــــــــــــــــــــــــــــــ													
		ـــــــــــــــــــــــــــــــــــــ													
		ـــــــــــــــــــــــــــــــــــــ													
		1									\perp				
		1													
		ـــــــــــــــــــــــــــــــــــــ													

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2013

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered	"Yes" on Form 990, Part IV, line 2	28a, 28b,	, or 28c.			
(a) Name of interested person	(b) Relationship between interesperson and the organization		(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz reven	
					Yes	No
ANNE CALAMARI - LCSW COORD	FAMILY MEMBER - (J.	81,700.	WAGES/COMPE		X
STEVE MCDOWELL - TRANSPORT	FAMILY MEMBER - 2	Α.	102,497.	WAGES/COMPE		X
VICTORIA MCDOWELL - REGIST	FAMILY MEMBER - 2	Α.	69,589.	WAGES/COMPE		X
ESSEX FINANCIAL SERVICES	JOHN W. RAFAL/DII	REC	0.	FOUNDER AND		X
GIUFFRIDA ENGINEERING	FAMILY MEMBER - 1	D.	242,272.	PAYMENT FOR		X
GUIFFRIDA ELECTRIC CO.	FAMILY MEMBER - 1	D.	633,035.	PAYMENT FOR		X
			_	-		

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

- (A) NAME OF PERSON: ANNE CALAMARI LCSW COORDINATOR
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER - J. CALAMARI

- (C) AMOUNT OF TRANSACTION \$ 81,700.
- (D) DESCRIPTION OF TRANSACTION: WAGES/COMPENSATION RECEIVED
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF INTERESTED PERSON:

STEVE MCDOWELL - TRANSPORTATION AND LOGISTICS SUPERVISOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER - A. MCDOWELL

- (C) AMOUNT OF TRANSACTION \$ 102,497.
- (D) DESCRIPTION OF TRANSACTION: WAGES/COMPENSATION RECEIVED
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: VICTORIA MCDOWELL REGISTERED NURSE
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER - A. MCDOWELL

(C) AMOUNT OF TRANSACTION \$ 69,589.

Schedule L (Form 990 or 990-EZ) 2013

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

- (D) DESCRIPTION OF TRANSACTION: WAGES/COMPENSATION RECEIVED
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: ESSEX FINANCIAL SERVICES
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

JOHN W. RAFAL/DIRECTOR

- (C) AMOUNT OF TRANSACTION \$ -0-
- (D) DESCRIPTION OF TRANSACTION: FOUNDER AND VICE CHAIR OF COMPANY

PROVIDING SERVICES TO HOSPITAL

- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: GIUFFRIDA ENGINEERING
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER - D. GUIFFRIDA

- (C) AMOUNT OF TRANSACTION \$ 242,272.
- (D) DESCRIPTION OF TRANSACTION: PAYMENT FOR SERVICES RENDERED
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: GUIFFRIDA ELECTRIC CO.
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER - D. GUIFFRIDA

- (C) AMOUNT OF TRANSACTION \$ 633,035.
- (D) DESCRIPTION OF TRANSACTION: PAYMENT FOR SERVICES RENDERED
- (E) SHARING OF ORGANIZATION REVENUES? = NO

SCHEDULE L, PART IV:

ANNE CALAMARI, LCSW COORDINATOR, IS THE DAUGHTER OF JACQUELYN CALAMARI,

VP NURSING. ANNE CALAMARI'S WAGES FOR 10/01/13 TO 09/30/14 TOTALED

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

\$81,700.

STEVE MCDOWELL, TRANSPORTATION AND LOGISTICS SUPERVISOR, IS THE BROTHER

OF ARTHUR MCDOWELL, VICE PRESIDENT OF CLINICAL AFFAIRS. STEVE

MCDOWELL'S WAGES FOR 10/01/13 TO 09/30/14 TOTALED \$102,497.

VICTORIA MCDOWELL, REGISTERED NURSE, IS THE SISTER-IN-LAW OF ARTHUR

MCDOWELL, VICE PRESIDENT OF CLINICAL AFFAIRS. VICTORIA MCDOWELL'S WAGES

FOR 10/01/13 TO 09/30/14 TOTALED \$69,589.

JOHN W. RAFAL, DIRECTOR, IS FOUNDER AND VICE-CHAIR OF ESSEX FINANCIAL SERVICES. DURING THE REPORTING PERIOD, \$633,235 OF MIDDLESEX HOSPITAL EMPLOYER CONTRIBUTIONS WERE TRANSFERRED TO ESSEX FINANCIAL SERVICES FOR MANAGEMENT IN 403(B) PLANS. FEES TO ESSEX FINANCIAL SERVICES WERE PAID OUT OF PARTICIPANTS' ACCOUNTS AND AMOUNTED TO \$58,657.

COS GIUFFRIDA AND GIULIO GIUFFRIDA, FATHER AND UNCLE OF DAVID

GIUFFRIDA, RESPECTIVELY, ARE OWNERS OF GIUFFRIDA ENGINEERING. DAVID

GIUFFRIDA IS PRESIDENT OF GIUFFRIDA ENGINEERING. GUIFFRIDA ENGINEERING

PROVIDES ELECTRICAL, MECHANICAL AND PLUMBING ENGINEERING SERVICES TO

MIDDLESEX HOSPITAL. AMOUNTS PAID BY THE HOSPITAL FOR SERVICES RENDERED

DURING FY14 TOTALED \$242,272.

COS GIUFFRIDA AND GIULIO GIUFFRIDA, FATHER AND UNCLE OF DAVID

GIUFFRIDA, RESPECTIVELY, ARE OWNERS OF GIUFFRIDA ELECTRIC. GUIFFRIDA

ELECTRIC PROVIDES ELECTRICAL CONTRACTING SERVICES TO MIDDLESEX HOSPITAL

SINCE 1970. AMOUNTS PAID BY THE HOSPITAL FOR SERVICES RENDERED DURING

FY14 TOTALED \$633,035.

SCHEDULE M (Form 990)

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990.

Information about Schedule M (Form 990) and its instructions is at www irs gov/form990 Employer identification number

06-0646718 MIDDLESEX HOSPITAL Types of Property (a) (b) (c) (d) Noncash contribution Check if Number of Method of determining contributions or amounts reported on applicable noncash contribution amounts Form 990, Part VIII, line 1g tems contributed Art - Works of art Art - Historical treasures 2 Art - Fractional interests Books and publications Clothing and household goods Cars and other vehicles 6 Boats and planes 7 Intellectual property 8 77,076. SELLING PRICE X 10 Securities - Publicly traded 9 Securities - Closely held stock 10 Securities - Partnership, LLC, or trust interests Securities - Miscellaneous 12 13 Qualified conservation contribution -Historic structures 14 Qualified conservation contribution - Other Real estate - Residential 15 Real estate - Commercial 16 17 Real estate - Other Collectibles 18 Food inventory 19 Drugs and medical supplies 20 21 Taxidermy 22 Historical artifacts 23 Scientific specimens Archeological artifacts 24 25 Other Other -26 27 Other -28 29 Number of Forms 8283 received by the organization during the tax year for contributions n for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 - 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for Х the entire holding period? 30a **b** If "Yes," describe the arrangement in Part II. Х Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 31 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash Х contributions? 32a **b** If "Yes," describe in Part II. 33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) (2013)

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ
Complete to provide information for responses to specific questions on

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

2013
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

MIDDLESEX HOSPITAL

Employer identification number 06-0646718

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

SERVICES. THE HOSPITAL RECOGNIZES COMMUNITY TRANSPARENCY AND INTEGRITY
AS FUNDAMENTAL RESPONSIBILITIES.

FORM 990, PART III, LINE 1

MIDDLESEX HOSPITAL IS AN ACUTE CARE GENERAL HOSPITAL

SERVING THE RESIDENTS OF MIDDLESEX COUNTY AND VARIOUS SURROUNDING

COMMUNITIES PROVIDING SELECTED HIGH QUALITY INPATIENT AND OUTPATIENT

HEALTH SERVICES. THE HOSPITAL MAINTAINS FORMAL RELATIONSHIPS WITH

SPECIALIZED PROVIDERS TO ASSURE COORDINATION OF CARE WHEN SERVICES ARE

NOT LOCALLY AVAILABLE. AN INTEGRAL PART OF THE CORE PROGRAMS, SPANNING

THEIR TRADITIONAL DIAGNOSTIC AND TREATMENT SERVICES, ARE THE SCORES OF

SPECIAL PROGRAMS OFFERED TO THE COMMUNITIES SERVED, MANY OF WHICH FOCUS

ON THE DISADVANTAGED AND UNDERSERVED, THOSE SPECIAL POPULATIONS SUCH AS

MINORITIES, OLDER PERSONS, PERSONS LIVING IN POVERTY WITH DISABILITIES,

CHRONICALLY MENTALLY ILL PERSONS, AND OTHER DISENFRANCHISED PERSONS.

MANY OTHER SPECIAL PROGRAMS WITH A FOCUS TO REACH OUT TO ALL MEMBERS OF

THE COMMUNITY REGARDLESS OF ECONOMIC CONDITION OR SOCIAL STATUS RESPOND

TO PUBLIC HEALTH NEEDS AND INVOLVE EDUCATION OR RESEARCH THAT IMPROVES

OVERALL COMMUNITY HEALTH. ALL OF THESE SPECIAL PROGRAMS ARE OFFERED

FREE OF CHARGE OR OFFERED AT A RATE THAT IS CONSIDERABLY LESS THAN THE

COST OF PROVIDING THEM.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

MIDDLESEX HOSPITAL, LICENSED FOR 275 BEDS AND 22 BASSINETS, PROVIDES

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2013)

332211 09-04-13

Employer identification number 06-0646718

ACUTE CARE FROM DEDICATED HEALTH CARE TEAMS WHICH INCLUDE SURGEONS,
HOSPITALISTS, FAMILY PRACTITIONERS AND RESIDENTS, MEDICAL STAFF
PHYSICIANS, MAGNET NURSES, PHYSICIAN ASSISTANTS, PATIENT CARE
TECHNOLOGISTS, DIAGNOSTIC TECHNICIANS, PATHOLOGISTS, ADMINISTRATORS,
ENVIRONMENTAL SERVICES, SECURITY, ENGINEERING AND A HOST OF OTHERS
WORKING TOGETHER TO ENABLE THE ORGANIZATION'S SUCCESS.

THE HOSPITAL UNITS INCLUDING INTENSIVE AND CRITICAL CARE, MEDICAL

SURGICAL, ONCOLOGY, ORTHOPEDIC, PULMONOLOGY, VASCULAR AND CARDIOLOGY,

GASTROINTESTINAL, MATERNITY, A 20 BED PSYCHIATRIC FLOOR, AND HOSPICE

SERVICES SPECIALIZE IN THE SPECIFIC NEEDS OF THEIR PATIENTS AND ARE

STAFFED TO ACCOMMODATE THE UNIQUE TREATMENT REQUIREMENTS OF EACH. ALL

ANCILLARY SERVICES INCLUDING LABS, RADIOLOGY, FOOD SERVICES, PATHOLOGY,

PHARMACY, MEDICAL TRANSCRIPTION AND INFORMATION SERVICES TOO ARE A PART

OF THE HOSPITAL TEAM. PATIENT CARE IS DEVELOPED WITH FULL

CONSIDERATION OF THE WHOLE INDIVIDUAL, AS THEY ARE ASSIGNED TO

CONDITION SPECIFIC CARE PATHWAYS AND SERVICES TO SECURE BEST TREATMENT

AND RECOVERY.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

CAPABILITIES AND SOPHISTICATED INFORMATION SYSTEMS. IN ADDITION TO

EMERGENCY CARE THERE ARE ALSO ISOLATION AND DECONTAMINATION AREAS IN

THE EMERGENCY DEPARTMENT AND A HELIPAD ON SITE FOR LIFE STAR MEDICAL

HELICOPTER TRANSPORTS. MIDDLESEX HOSPITAL IS COMMITTED TO PROVIDING

THE HIGHEST STANDARD OF CARE FOR BOTH THE PHYSICAL AND BEHAVIORAL

HEALTH NEEDS OF OUR PSYCHIATRIC PATIENTS. THE EMERGENCY DEPARTMENT AT

THE HOSPITAL HOUSES AN EIGHT BED EMERGENCY DEPARTMENT CRISIS UNIT.

TREATMENT IS PROVIDED REGARDLESS OF THE PATIENT'S BACKGROUND OR STATUS.

ED SERVICES ARE STAFFED WITH CLINICAL PERSONNEL SPECIFICALLY TRAINED TO

CARE FOR THE UNIQUE NEEDS OF THEIR PATIENTS (PSYCHIATRISTS, STAFF

NURSES, PATIENT CARE TECHNICIANS/MENTAL HEALTH WORKERS, SECRETARIES,

NURSE EDUCATOR, SOCIAL WORKERS, COTAS, OT AND OTHERS). TOGETHER THE

STAFF PARTNERS WITH HOSPITAL STAFF AND COMMUNITY RESOURCES TO DEVELOP

THE BEST CARE PLAN FOR PATIENTS THROUGHOUT THEIR STAY IN THE HOSPITAL

AND UPON DISCHARGE.

IN FY 14, THE EMERGENCY ROOM ACTIVITY ACCOUNTED FOR 76,484 EMERGENCY

DEPARTMENT VISITS. DEMAND CONTINUES TO RISE AND THE SERVICES PROVIDED

CONTINUE TO BE RECOGNIZED FOR CONTINUOUS PATIENT SATISFACTION IN

PARTICULAR AS A RECIPIENT OF THE PRESS GANEY SUMMIT AWARD FOR ACHIEVING

A 99% CUSTOMER SATISFACTION RATING FOR NINE CONSECUTIVE YEARS.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

SERVICES THROUGHOUT THE COMMUNITY. THE HOMECARE DEPARTMENT GENEROUSLY

PROVIDES COMMUNITY HEALTH SERVICES INCLUDING FLU SHOTS, HEALTH FAIRS,

AND COORDINATION OF LINKAGES WITH MEALS ON WHEELS, TRANSPORTATION,

ADULT DAY CARE AND OTHER SERVICES ON CONTRACT WITH LOCAL ORGANIZATIONS.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

OTHER SERVICES INCORPORATE A WIDE RANGE OF CARE PROVIDED TO PATIENTS

THAT ARE NOT SPECIFICALLY CAPTURED IN THE THREE LARGEST CATEGORIES.

THIS DESIGNATION ACCOUNTS FOR APPROXIMATELY 522,354 VISITS. THESE

SERVICES INCLUDE CARE PROVIDED AT THE CANCER CENTER SUCH AS DIAGNOSTIC

TESTING, TREATMENT AND SUCH SUPPORTS AS ALTERNATIVE MEDICINE

THERAPIES/INTEGRATIVE MEDICINES, AND HEREDITARY RISK ASSESSMENTS.

PHYSICAL MEDICINE AND REHABILITATION SERVICES ALSO ARE FOLDED INTO THIS
GROUPING. SERVICES ARE AVAILABLE AT MULTIPLE LOCATIONS WHICH OFFER

COMPREHENSIVE REHABILITATION AND OCCUPATIONAL MEDICINE AND PHYSICAL
THERAPY (INCLUDING HAND THERAPY) SERVICES. CARE IS DELIVERED BY

EXPERIENCED, HIGHLY-QUALIFIED STAFF, WITH ADVANCED TRAINING IN PHYSICAL
AND OCCUPATIONAL THERAPY, SPEECH LANGUAGE PATHOLOGY AND RELATED FIELDS.

IN EACH CLINICAL CASE, PATIENTS ARE EVALUATED AND RECEIVE A UNIQUE

TREATMENT PLAN, WHICH INCLUDES DESIRED GOALS, ANTICIPATED OUTCOMES AND

THE TIME FRAME NECESSARY TO ACHIEVE CLINICALLY OPTIMAL RESULTS.

ADDITIONAL SERVICES ARE AVAILABLE BY THE WOUND AND SKIN TEAM AT THE MULTIDISCIPLINARY TEAM PROVIDES TREATMENT MIDDLESEX HOSPITAL. WHICH FOCUSES ON CLINICAL WOUND, OSTOMY AND SKIN ISSUES. THE HOSPITAL HAS CAREFUL AND ONGOING SERVICES FOR INDIVIDUALS WITH CHRONIC DISEASES. A SAMPLING OF SUCH PROGRAMS INCLUDE PULMONARY REHABILITATION SERVICES WHICH PROVIDE RESPIRATORY THERAPY AND CARE FOR PATIENTS WITH CHRONIC OBSTRUCTIVE PULMONARY DISEASE AS WELL AS DIABETES EDUCATION AND MEDICAL NUTRITION THERAPY AT THE CENTER FOR CHRONIC CARE MANAGEMENT PROVIDED TO INDIVIDUALS WITH A NEW DIAGNOSIS AND UNCONTROLLED DIABETES. MANY BEHAVIORAL HEALTH SERVICES ARE PROVIDED TO PATIENTS IN THE OUTPATIENT SETTING IN ADDITION TO COUNSELING AND SUPPORT GROUPS. PROGRAMS INCLUDE THE DAY TREATMENT PROGRAM (INTENSIVE OUTPATIENT SERVICES FOR ADULTS, GERIATRIC PATIENTS, AND DUALLY-DIAGNOSED PATIENTS), SERVICES AT THE OUTPATIENT CENTER FOR BEHAVIORAL HEALTH (PSYCHOTHERAPY AND MEDICATION MANAGEMENT FOR ADULTS) AND THE FAMILY ADVOCACY PROGRAM (MENTAL HEALTH TREATMENT FOR PATIENTS UNDER 18 YEARS OLD AND THEIR FAMILIES).

Employer identification number 06-0646718

IN FISCAL YEAR ENDING 9/30/2014, THERE WERE 6,634 REVENUE GENERATING

AMBULATORY SURGERY CASES FROM ENDOSCOPY/COLONOSCOPY TO ORTHOPEDIC AND

OTHER OUTPATIENT PROCEDURES. AMBULATORY OR OUTPATIENT SURGERY IS

PERFORMED AT MIDDLESEX HOSPITAL AND THE MIDDLESEX OUTPATIENT CENTER.

EXPENSES \$ 94,616,627. INCLUDING GRANTS OF \$ 0. REVENUE \$ 111,076,517.

FORM 990, PART VI, SECTION A, LINE 2:

CAROL WALLACE, DIRECTOR, IS ON THE BOARD OF DIRECTORS OF

CONNECTICUT WATER AUTHORITY WITH ERIC THORNBERG, VICE CHAIRMAN AND

DIRECTOR. ERIC THORNBERG, VICE CHAIRMAN AND DIRECTOR, IS ON THE LIBERTY

BANK BOARD OF DIRECTORS WITH CHANDLER HOWARD, DIRECTOR.

FORM 990, PART VI, SECTION A, LINE 6:

THE SOLE MEMBER OF THE HOSPITAL SHALL BE MIDDLESEX HEALTH

SYSTEM, INC., A CONNECTICUT NON-STOCK CORPORATION, OR ITS SUCCESSOR IN

INTEREST ("SOLE MEMBER").

FORM 990, PART VI, SECTION A, LINE 7A:

THE ANNUAL ELECTION OF THE BOARD OF DIRECTORS OF THE HOSPITAL

BY THE DULY AUTHORIZED REPRESENTATIVE OF THE SOLE MEMBER SHALL BE DEEMED

THE ANNUAL MEETING OF THE MEMBERSHIP OF THE HOSPITAL FOR ALL PURPOSES.

FORM 990, PART VI, SECTION A, LINE 7B:

THE SOLE MEMBER, MIDDLESEX HEALTH SYSTEM, INC., SHALL HAVE ALL

OF THE MEMBERSHIP RIGHTS CONFERRED BY LAW, THE CERTIFICATE OF INCORPORATION

OR THE MIDDLESEX HOSPITAL BY-LAWS, BY VOTE OF ITS BOARD OF DIRECTORS, ITS

PRESIDENT, OR BY OR THROUGH ANY OTHER PERSON(S) DESIGNATED BY ITS BOARD OF

DIRECTORS ON ITS BEHALF. THE SECRETARY OF THE HOSPITAL SHALL PROVIDE

Schedule O (Form 990 or 990-EZ) (2013)

MIDDLESEX HOSPITAL

Employer identification number 06-0646718

APPROPRIATE NOTICES TO THE SOLE MEMBER AS REQUIRED BY LAW IN ADVANCE OF

ACTIONS BEING REQUESTED OF THE SOLE MEMBER BY THE BOARD OF DIRECTORS OF THE

HOSPITAL.

FORM 990, PART VI, SECTION B, LINE 11:

DRAFT FORMS OF THE 990, INCLUDING REQUIRED SCHEDULES, ARE

PROVIDED TO EACH BOARD MEMBER FOR REVIEW. MEMBERS REVIEW THE DOCUMENTS,

HIGHLIGHT ANY SIGNIFICANT CHANGES AND ATTEST THEIR APPROVAL. ANY QUESTIONS

OR COMMENTS ARE PRESENTED TO EXECUTIVE MANAGEMENT PRIOR TO FILING. A COPY

OF THE FINAL FORM 990 WILL BE PROVIDED TO THE BOARD PRIOR TO FILING WITH

THE IRS VIA A WEB BASED COMMUNICATION PORTAL.

FORM 990, PART VI, SECTION B, LINE 12C:

CONFLICT OF INTEREST FORMS ARE DISTRIBUTED ANNUALLY TO KEY

EMPLOYEES, OFFICERS AND THE BOARD OF DIRECTORS. RESPONSES ARE RETURNED TO,

TRACKED, AND REVIEWED BY THE COMPLIANCE OFFICER. INFORMATION REPORTED IS

CONSIDERED PERSONAL AND CONFIDENTIAL AND ONLY DISCLOSED WHEN DEEMED

NECESSARY TO PROTECT THE HOSPITAL AGAINST THE EFFECTS OF CONFLICTS OF

INTEREST AND ONLY AFTER ADVISING THE REPORTING PERSON OF THE PROPOSED

DISCLOSURE AND OF ITS EXTENT. MATERIAL CONFLICTS ARE REPORTED TO THE

BOARD'S AUDIT COMMITTEE FOR REVIEW AND DETERMINATION.

IN ADDITION TO COMPLETING THE ANNUAL CONFLICT OF INTEREST FORM, BOARD

MEMBERS MUST IMMEDIATELY DISCLOSE ANY INTEREST AND ALL MATERIAL FACTS TO

THE BOARD OF DIRECTORS. THE BOARD THEN REVIEWS THE FACTS AND MAKES THE

DETERMINATION AS TO WHETHER A SIGNIFICANT CONFLICT OF INTEREST EXISTS. IF

SO, THE BOARD FOLLOWS DISABLING GUIDELINES TO DETERMINE IF THE BOARD MEMBER

SHOULD BE ASKED TO RESIGN OR BE REMOVED.

332212 09-04-13 MIDDLESEX HOSPITAL

Employer identification number 06-0646718

FORM 990, PART VI, SECTION B, LINE 15:

EXECUTIVE TEAM COMPENSATION IS REVIEWED ANNUALLY BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD. THE COMMITTEE HAS A CHARTER AND A POLICY STATEMENT SETTING FORTH A PROCESS AND CERTAIN GUIDELINES FOR EXECUTIVES RECEIVE A BASE SALARY AND HAVE THE DETERMINING COMPENSATION. OPPORTUNITY FOR INCENTIVE COMPENSATION WITHIN A RANGE SET BY THE POLICY. FOLLOWING THE CLOSE OF EACH FISCAL YEAR, THE COMMITTEE RECEIVES A MARKET ANALYSIS FROM INDEPENDENT CONSULTANTS REGARDING COMPENSATION AT PEER GROUPS OF COMPARABLE HOSPITALS AND HEALTH SYSTEMS. POSITIONS WITHIN THE EXECUTIVE TEAM ARE COMPARED TO BENCHMARK POSITIONS WITHIN THIS MARKET DATA AND THEIR COMPENSATION IS COMPARED TO THE DATA BOTH WITH RESPECT TO CASH COMPENSATION AND TOTAL COMPENSATION INCLUDING FRINGE BENEFITS. THE CEO RECOMMENDS THE INCENTIVE AWARDS AND BASE SALARY ADJUSTMENTS TO THE COMPENSATION OF THE EXECUTIVES WHO REPORT TO HIM, AND THE COMMITTEE REVIEWS THOSE RECOMMENDATIONS, APPROVES OR MODIFIES THEM, AND ALSO DETERMINES ANY INCENTIVE AWARD AND BASE SALARY ADJUSTMENT FOR THE CEO. THE CONSULTANTS

KEY EMPLOYEE COMPENSATION IS SET FOLLOWING THE GUIDELINES SET FORTH IN THE
HOSPITAL COMPENSATION POLICY. THE OBJECTIVE OF THIS POLICY IS TO PAY

EMPLOYEES BASED UPON HOSPITAL NEED, THE PROPER EXTERNAL LABOR MARKET AND
PERFORMANCE. THE LAST COMPENSATION REVIEW OCCURRED 12/18/2013.

PROVIDE A WRITTEN OPINION ANNUALLY CONFIRMING THAT THE COMPENSATION OF THE

EXECUTIVES, AS ADJUSTED BY THIS PROCESS, IS "REASONABLE" WITHIN APPLICABLE

FORM 990, PART VI, SECTION C, LINE 19:

MIDDLESEX HOSPITAL MAINTAINS A QUALITY AND COMPLIANCE SECTION

332212 09-04-13

IRS GUIDELINES.

Schedule O (Form 990 or 990-EZ) (2013)

Employer identification number 06-0646718

ON ITS WEBSITE, MIDDLESEXHOSPITAL.ORG. THE HOSPITAL POSTS THE MOST CURRENT AUDITED FINANCIAL STATEMENTS AND FORM 990 WITH THOSE OF OTHER AFFILIATES AS THEY BECOME AVAIABLE, AS WELL AS STATEMENTS AND FORMS FROM AT LEAST TWO PREVIOUS FISCAL YEARS. THE HOSPITAL'S CONFLICT OF INTEREST POLICY IS ALSO POSTED ON THE WEBSITE IN THE VENDORS AND SUPPLIERS SECTION. IN ADDITION, THE ORGANIZATION'S FORM 990 IS AVAILABLE AT WWW.GUIDESTAR.ORG AND UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

CHANGE IN ACCUMULATED PENSION CHARGES -8,290,000.

EXPENDITURES FOR INTENDED PURPOSES -758,000.

ROUNDING 614.

TOTAL TO FORM 990, PART XI, LINE 9 -9,047,386.

FORM 990, PART XI, LINE 2C:

THE AUDIT COMMITTEE, SUBCOMMITTEE OF THE BOARD OF

DIRECTORS, HAS RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT OF FINANCIAL

STATEMENTS. THE AUDIT COMMITTEE PERIODICALLY SELECTS AUDIT FIRMS

THROUGH AN RFP PROCESS. CANDIDATES ARE INTERVIEWED BY THE AUDIT

COMMITTEE. ONCE SELECTED, THE AUDITORS MEET WITH THE AUDIT COMMITTEE

TO DISCUSS, PLAN AND ENGAGE THE AUDITORS FOR THE CURRENT YEAR'S AUDIT.

ONCE THE AUDIT IS COMPLETE, THE AUDIT COMMITTEE MEETS WITH THE AUDITORS

AGAIN TO REVIEW THE RESULTS OF THE AUDIT. THE AUDIT COMMITTEE CHAIR

AND INDEPENDENT AUDIT FIRM CAN COMMUNICATE DIRECTLY WITHOUT GOING

THROUGH HOSPITAL MANAGEMENT. THE PROCESS HAS NOT CHANGED FROM THE

PRIOR YEAR.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► See separate instructions.

33, 34, 35b, 36, or 37.

Department of the Treasury Internal Revenue Service ►Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990

Open to Public Inspection

OMB No. 1545-0047

Name of the organization MIDDLESEX HOSE	PITAL					Employer 6			umber
Part I Identification of Disregarded Entities Complet	e if the organization answered "Y	es" on Form 990, Part IV, line 3	3.						
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state of foreign country)	(d) Or Total inco	ome Er	(e) nd-of-year a	assets	sets Direct conti entity		9
	-								
	- - -								
Identification of Related Tax-Exempt Organiza	ations Complete if the organization	on answered "Yes" on Form 990). Part IV. line 34 b	pecause it	had one o	more related t	ax-exen	npt	
organizations during the tax year.		•	· · ·					T	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	Public	charity f section	(f) Direct contro entity	olling	contr	g) 512(b)(13) rolled :ity?
		,,		501(c)(3))			Yes	No
MIDDLESEX HEALTH SYSTEM, INC 22-2676137 28 CRESCENT STREET	+								
MIDDLETOWN, CT 06457	SUPPORT	CONNECTICUT	501 (C) (3)	11, TY	E II N	/A			X
MIDDLESEX HEALTH SERVICES, INC 22-2676140									
28 CRESCENT STREET					м	IDDLESEX HE	ALTH		
MIDDLETOWN, CT 06457	ASST. LIVING	CONNECTICUT	501 (C) (3)	9	s	YSTEM		X	
MIDDLESEX HOSPITAL FOUNDATION - 27-3720822									
28 CRESCENT STREET					м	IDDLESEX			
MIDDLETOWN, CT 06457	SUPPORT	CONNECTICUT	501 (C) (3)	11, TY	E II H	OSPITAL		X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of	Disprop	ortionate	Code V-UBI	Genera	or Percentage ng ownership
of related organization		(state or foreign	entity	lexcluded from tax under	income	end-of-year assets	alloca	tions?	amount in box	partne	ownership
		country)		sections 512-514)		833013	Yes	No	amount in box 20 of Schedule K-1 (Form 1065)	Yes N	О
	1										
										\vdash	+
-											
										\vdash	
	1										
	•	•	•	•		•			•		•

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related Part IV organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i Sec 512(b contr enti	o)(13) olled
		country)		0. 1.004		455515		Yes	No
MIDDLESEX HEALTH RESOURCES, INC									
06-1089925, 28 CRESCENT STREET , MIDDLETOWN,			MIDDLESEX						
CT 06457	HEALTHCARE	CT	HEALTH SYSTEM	C CORP				Х	
INTEGRATED RESOURCES FOR THE MIDDLESEX AREA,									
LLC - 06-1462230, 28 CRESCENT STREET ,	1		MIDDLESEX						
MIDDLETOWN, CT 06457	OUTPATIENT CARE	CT	HEALTH SYSTEM	C CORP				Х	
MHS PRIMARY CARE, INC 06-1472743									
28 CRESCENT STREET	1		MIDDLESEX						
MIDDLETOWN, CT 06457	HEALTHCARE	CT	HEALTH SYSTEM	C CORP				Х	
									<u></u>

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with o	one or more re	lated organizations listed i	n Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		X
	Gift, grant, or capital contribution to related organization(s)				1b	Х	
	Gift, grant, or capital contribution from related organization(s)				1c		X
	Loans or loan guarantees to or for related organization(s)				1d	Х	
	Loans or loan guarantees by related organization(s)				1e		X
f	Dividends from related organization(s)				1f		Х
g	Sale of assets to related organization(s)				1g		X
	Purchase of assets from related organization(s)				1h		X
i	Exchange of assets with related organization(s)				1i		X
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		X
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	Х	
	Performance of services or membership or fundraising solicitations for related organization				11		X
	Performance of services or membership or fundraising solicitations by related organization				1m		X
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		X
	Sharing of paid employees with related organization(s)				10	Х	
р	Reimbursement paid to related organization(s) for expenses				1p	Х	
	Reimbursement paid by related organization(s) for expenses				1q	Х	
•	, , , , , , , , , , , , , , , , , , , ,				•		
r	Other transfer of cash or property to related organization(s)				1r		Х
	Other transfer of cash or property from related organization(s)				1s		Х
	If the answer to any of the above is "Yes," see the instructions for information on who mus						
			(c)	(d)			

(b) Transaction Method of determining amount involved Name of related organization Amount involved type (a-s) (1) MIDDLESEX HEALTH SYSTEM, INC. В 3,548,000.COST 500,544.COST K (2) MIDDLESEX HEALTH RESOURCES, INC. (3) MIDDLESEX HEALTH SERVICES, INC. 0 112,887.COST (4) MIDDLESEX HEALTH SERVICES, INC. 4,640,000.COST D (5) MIDDLESEX HEALTH SERVICES, INC. 1,931,717.COST Q 3,490,000.COST (6) MHS PRIMARY CARE, INC.

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2) (b) (c) Transaction Amount involved Method of determining Name of other organization type (a-r) amount involved 1,108,099.COST (7)MIDDLESEX HEALTH SYSTEM, INC. Ρ (10) (11) (12) (13) (14) (15) (16) (17) (18) (19) (20) (21) (22) (23)(24)

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(e)	(f) Share of total income	(g) Share of end-of-year assets	(h Dispro tion allocati	por- ite ons?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera manag partne	(k) Percentage ing ownership

2014 ESTIMATED TAX FILING INSTRUCTIONS

FORM 990-W

FOR THE YEAR ENDING

SEPTEMBER 30, 2015

	1
Prepared for	
	MIDDLESEX HOSPITAL
	28 CRESCENT STREET
	MIDDLETOWN, CT 06457
Prepared by	
	SASLOW LUFKIN & BUGGY, LLP
	175 POWDER FOREST DRIVE
	SIMSBURY, CT 06089
Amount of tax	Total Estimated Tax \$ 220,000
	Less credit from prior year \$ 5,704
	Less amount already paid on 2014 estimate \$
	Balance due \$ 214,296
	Payable in full or in installments as follows:
	Installment Amount Due Date
	No.1 \$ 49,296 JANUARY 15, 2015
	No.2 \$ 55.000 MARCH 16 2015
	No.3 \$ 55,000 JUNE 15, 2015
	No.4 \$ 55,000 SEPTEMBER 15, 2015
Make check payable to	PAYMENTS SHOULD BE MADE USING THE ELECTRONIC FEDERAL TAX PAYMENT SYSTEM (EFTPS).
Mail voucher and check (if applicable) to	NOT APPLICABLE
Special	
Instructions	
	I

Form **990-W**

(Worksheet)

Estimated Tax on Unrelated Business Taxable Income for Tax-Exempt Organizations

(and on Investment Income for Private Foundations) FORM 990-T OMB No. 1545-0976

Depa	rtment of the Treasury nal Revenue Service (Keep for you	ır reco	rds. Do not send to the Ir	nternal Revenue Service	.)		
1	Unrelated business taxable income expected in the tax ye	ear				1	
2	Tax on the amount on line 1. See instructions for tax co	mputa	tion			2	
3	Alternative minimum tax (see instructions)	the amount on line 1. See instructions for tax computation tive minimum tax (see instructions) and lines 2 and 3 ted tax credits (see instructions) and lines 6 and 7 or federal tax paid on fuels (see instructions) at line 9 from line 8. Note. If less than \$500, the organization is not required to make editax payments. Private foundations, see instructions tel tax shown on the 2013 return (see instructions). Caution. If the tax year was for less than 12 months, skip this line er the amount from line 10a on line 10c stimated Tax. Enter the smaller of line 10a or line 10b. If the organization is required to skip line 10b, enter the amount to 10a on line 10c (a) (b) (c) ment due dates (see instructions) 11 01/15/15 03/16/15 06/15/ ed installments. Enter 25% of line 10c in is (a) through (d) unless the organization e annualized income installment method, usted seasonal installment method, or is a reganization" (see instructions) 12 55,000. 55,000. 55,000.	3				
4	related business taxable income expected in the tax year x on the amount on line 1. See instructions for tax computation ernative minimum tax (see instructions) tal. Add lines 2 and 3 imated tax credits (see instructions) btract line 5 from line 4 ter taxes (see instructions) tal. Add lines 6 and 7 solit for federal tax paid on fuels (see instructions) btract line 9 from line 8. Note. If less than \$500, the organization is not required to make imated tax payments. Private foundations, see instructions ter the tax shown on the 2013 return (see instructions). Caution. If or the tax shown on the 2013 return (see instructions) time 10 and line 10c 14 Estimated Tax. Enter the smaller of line 10a or line 10b. If the organization is required to skip line 10b, enter the amount milen 10a on line 10c (a) (b) (c) tallment due dates (see instructions) 11 01/15/15 03/16/15 06/15/1 quired installments. Enter 25% of line 10c in umns (a) through (d) unless the organization is see annualized income installment method, adjusted seasonal installment method, or is a ge organization" (see instructions) 12 55,000. 55,000. 55,000.	4					
5						5	
6						6	
7						7	
8			8				
9		nthe amount on line 1. See instructions for tax computation					
b	estimated tax payments. Private foundations, see instructions Enter the tax shown on the 2013 return (see instructions zero or the tax year was for less than 12 months, skip th and enter the amount from line 10a on line 10c						
	from line 10a on line 10c					10c	
11	Installment due dates (see instructions)	11	, ,	. ,		.5	. ,
12	Required installments. Enter 25% of line 10c in columns (a) through (d) unless the organization uses the annualized income installment method, the adjusted seasonal installment method, or is a "large organization" (see instructions)	12	55.000.	55.000	55.0	00.	55.000.
13				33,000	23,0	30.	33,000
	Payment due (Subtract line 13 from line 12)			55,000.	55,0	00.	55,000.

For Paperwork Reduction Act Notice, see instructions.

Form **990-W** (2014)

220,000. ESTIMATED TAX 5,704. OVERPAYMENT APPLIED 214,296. AMOUNT DUE

TAX RETURN FILING INSTRUCTIONS

FORM 990-T

FOR THE YEAR ENDING

SEPTEMBER 30, 2014

	SEPIEMBER 30, 2014
Prepared for	MIDDLESEX HOSPITAL 28 CRESCENT STREET MIDDLETOWN, CT 06457
Prepared by	SASLOW LUFKIN & BUGGY, LLP 175 POWDER FOREST DRIVE SIMSBURY, CT 06089
Amount due or refund	OVERPAYMENT OF \$5,704. THE ENTIRE OVERPAYMENT HAS BEEN APPLIED TO THE ESTIMATED TAX PAYMENTS.
Make check payable to	NO AMOUNT IS DUE.
Mail tax return and check (if applicable) to	DEPARTMENT OF THE TREASURY INTERNAL REVENUE SERVICE CENTER OGDEN, UT 84201-0027
Return must be mailed on or before	AUGUST 17, 2015
Special Instructions	THE RETURN SHOULD BE SIGNED AND DATED.

A	Form	990-T	E	Exempt Organization Bu	sine	ess Income T	ax Returr	า	OMB No. 1545-0687
Description about Form 990-1 and its instructions is available at youry ing gov/form 990-1 and its instructions is available at youry ing gov/form 990-1 and 15 instructions is available at youry ing gov/form 990-1 and 15 instructions is available at youry ing gov/form 990-1 and 15 instructions is available at youry ing gov/form 990-1 and 15 instructions is available at youry ing gov/form 990-1 and 15 instructions is available at youry ing gov/form 990-1 and 15 instructions is available at youry ing gov/form 990-1 and 15 instructions is available at youry ing gov/form 990-1 and 15 instructions is available at your ing gov/form 990-1 and 15 instructions is available at your ing gov/form 990-1 and 15 instructions is available at your ing gov/form 990-1 and 15 instructions is available at your ing gov/form 990-1 and 15 instructions is available at your ing gov/form 990-1 and 15 instructions is available at your ing gov/form 990-1 and 15 instructions is available at your ing gov/form 990-1 and 15 instructions in your ing gov/form 990-1 and 15 instructions in your ing gov/form 990-1 and 15 instructions in your ing gov/form 990-1 and 15 instructions. Part United the state of the your instructions in your instructions in your instructions in your instructions. December 10 instructions Decembe			. .				מ אר מ	,	0040
Note Part			For cal					- 4 ·	ZU I 3
Part			•	Do not enter SSN numbers on this form as it ma	y be ma	ide public if your organiz			Open to Public Inspection fo 501(c)(3) Organizations Only
Notice 3 408(e) 22(e) 22(e) 408(e)	A L			Name of organization (Check box if name	changed	d and see instructions.)		(Emp	loyees' trust, see
Add	B E	xempt under section	Print	MIDDLESEX HOSPITAL				0	6-0646718
408(e) 220(e) 179e 28 CRSCENT STREET 621500 81230 1529(a) 179e 28 CRSCENT STREET 621500 81230 1529(a) 1	X]501(c)(3)		Number, street, and room or suite no. If a P.O. bo	ox, see i	nstructions.			
]408(e)	Туре	28 CRESCENT STREET					,
Force For		_ ` ` ′			or foreig	ın postal code		621	500 81230
49.831.1 0 0 0 1. 6 Check organization type	C Bo	ok value of all assets	F Group	,				1-	
During the tax year, was the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? X Yes	4	83811000.	G Check				401(a) trust		Other trust
If Yes, enter the name and identifying number of the parent corporation.				<u> </u>					
The books are in care of							> [X Y6	es L No
Part Unrelated Trade or Business Income (A) Income (B) Expenses (C) Net	_			, ,	SEE			200	250 6070
1a Gross receipts or sales b Less returns and allowances 7, 365, 754				•					
b Less returns and allowances					T	(A) IIICOIIIC	(D) Expense	<u> </u>	(O) Net
2 2,024,056					10	4 382 244			
3									
4a Capital gain net income (attach Form 8949 and Schedule D) 4a 4b 4b 4b 4c 4c <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>2,358,188</td>									2,358,188
b Net gain (loss) (Form 4797, Part II, line 17) (attach Form 4797) c Capital loss deduction for trusts 5 Income (loss) from partnerships and S corporations (attach statement) 6 Rent income (Schedule C) 7 Unrelated debt-financed income (Schedule E) 8 Interest, annutities, royalties, and rents from controlled organizations (Sch. F). 8 Interest, annutities, royalties, and rents from controlled organizations (Sch. F). 8 Interest, annuties, royalties, and rents from controlled organizations (Sch. F). 8 Interest, annuties, royalties, and rents from controlled organizations (Sch. F). 9 Investment income of a section 501(c)(7), (9), or (17) organization (Schedule G) 10 Exploited exempt activity income (Schedule I) 11 Advertising income (Schedule J) 12 Other income (See instructions; attach schedule.) 13 Total, Combine lines 3 through 12 12 13 2,358,188 2,358,188 Part II Deductions Not Taken Elsewhere (See instructions for limitations on deductions.) (Except for contributions, deductions must be directly connected with the unrelated business income.) Compensation of officers, directors, and trustees (Schedule K) 14 15 3alaries and wages 15 1,227,751 Repairs and maintenance 16 17 17 Bad debts 17 18 18 19 Taxes and licenses 19 19 19 19 Charitable contributions (See instructions for limitation rules.) 20 131,728 Depreciation (attach Form 4562) 21 131,728 22 22 131,728 22 Less depreciation claimed on Schedule A and elsewhere on return 22 22 23 24 25 27 28 Contributions to deferred compensation plans 24 25 27 28 28 28 28 28 28 28	4 a				4a	, ,			, ,
Compile Com					4b				
Feath Income (loss) from partnerships and S corporations (attach statement) 5					4c				
Total Combine lines 3 through 12 Total Combine lines 4 Total Combine lines 4 Total Combine lines 4 Total Combin					5				
8	6								
9 Investment income of a section 501(c)(7), (9), or (17) organization (Schedule G) 10 Exploited exempt activity income (Schedule J) 11 Advertising income (Schedule J) 12 Other income (See instructions; attach schedule.) 13 Total. Combine lines 3 through 12 15 Total. Combine lines 3 through 12 16 Except for contributions, deductions must be directly connected with the unrelated business income.) 17 Salaries and wages 18 Expert II Deductions Not Taken Elsewhere (See instructions for limitations on deductions.) (Except for contributions, deductions must be directly connected with the unrelated business income.) 18 Compensation of officers, directors, and trustees (Schedule K) 19 Salaries and wages 19 Interest (attach schedule) 19 Taxes and licenses 19 Taxes and licenses 19 Taxes and licenses 19 Depreciation (attach Form 4562) 20 Charitable contributions (See instructions for limitation rules.) 21 Depreciation (attach Form 4562) 22 Less depreciation claimed on Schedule A and elsewhere on return 23 Depletion 24 Contributions to deferred compensation plans 25 Employee benefit programs 26 Excess exempt expenses (Schedule I) 27 Excess readership costs (Schedule J) 28 Other deductions (attach schedule) 28 Other deductions (attach schedule) 28 Other deductions (attach schedule)	7				7				
10 Exploited exempt activity income (Schedule I) 11 Advertising income (Schedule J) 12 Other income (See instructions; attach schedule.) 13 Total. Combine lines 3 through 12 14 Compensation of officers, directors, and trustees (Schedule K) 15 Salaries and wages 16 Repairs and maintenance 17 Repair II Interest (attach schedule) 18 Interest (attach schedule) 19 Taxes and licenses 20 Charitable contributions (See instructions for limitation rules.) 20 Less depreciation (attach Form 4562) 21 Depreciation (attach Form 4562) 22 Less depreciation claimed on Schedule A and elsewhere on return 23 Depletion 24 Contributions to deferred compensation plans 25 Employee benefit programs 26 Excess exempt expenses (Schedule J) 27 Excess readership costs (Schedule J) 28 Other deductions (attach schedule) 29 Other deductions (attach schedule) 20 Charidable contributions to generate the programs and plant in the program	8		-	- , , , , , , , , , , , , , , , , , , ,					
11 Advertising income (Schedule J) 11 12 Other income (See instructions; attach schedule.) 12 12 13 Total. Combine lines 3 through 12. 13 2,358,188. 2,358,188. 2,358,188. 2,358,188. Part II Deductions Not Taken Elsewhere (See instructions for limitations on deductions.) (Except for contributions, deductions must be directly connected with the unrelated business income.) 14 Compensation of officers, directors, and trustees (Schedule K) 14 14 15 Salaries and wages 15 1,227,751 16 Repairs and maintenance 16 17 18 Interest (attach schedule) 18 19 19 Taxes and licenses 19 20 20 Charitable contributions (See instructions for limitation rules.) 20 20 21 Depreciation (attach Form 4562) 21 131,728. 22 22 Less depreciation claimed on Schedule A and elsewhere on return 23 24 24 23 Depletion 23 24 24 25 402,784 26 25 402,784 26 E	9				_				
12 Other income (See instructions; attach schedule.) 12									
13 Total Combine lines 3 through 12 2 , 358 , 188 2 , 358 , 188 2 , 358 , 188 2 , 358 , 188 2 , 358 , 188 2 2 , 358 , 188 2 2 , 358 , 188 2 2 , 358 , 188 2 2 , 358 , 188 2 2 , 358 , 188 2 2 2 2 2 2 2 2 2									
Deductions Not Taken Elsewhere (See instructions for limitations on deductions.) (Except for contributions, deductions must be directly connected with the unrelated business income.) 14 Compensation of officers, directors, and trustees (Schedule K)						2 250 100			2 250 100
(Except for contributions, deductions must be directly connected with the unrelated business income.) 14 Compensation of officers, directors, and trustees (Schedule K) 15 Salaries and wages 16 Repairs and maintenance 16 Repairs and maintenance 17 Bad debts 17 Interest (attach schedule) 18 Interest (attach schedule) 19 Taxes and licenses 19 Charitable contributions (See instructions for limitation rules.) 20 Charitable contributions (See instructions for limitation rules.) 21 Depreciation (attach Form 4562) 22 Less depreciation claimed on Schedule A and elsewhere on return 22 Less depreciation claimed on Schedule A and elsewhere on return 22 Less depreciation claimed on Schedule A and elsewhere on return 23 Depletion 24 Contributions to deferred compensation plans 25 Employee benefit programs 26 Excess exempt expenses (Schedule I) 27 Excess readership costs (Schedule J) 28 Other deductions (attach schedule)	_								2,330,100
15 Salaries and wages 15 1,227,751 16 Repairs and maintenance 16 17 Bad debts 17 18 Interest (attach schedule) 18 19 Taxes and licenses 19 20 Charitable contributions (See instructions for limitation rules.) 20 21 Depreciation (attach Form 4562) 21 131,728 22 Less depreciation claimed on Schedule A and elsewhere on return 22a 22b 131,728 23 Depletion 23 24 Contributions to deferred compensation plans 24 25 Employee benefit programs 25 402,784 26 Excess exempt expenses (Schedule I) 26 27 Excess readership costs (Schedule J) 27 28 Other deductions (attach schedule) 28	Га						s income.)		
16Repairs and maintenance1617Bad debts1718Interest (attach schedule)1819Taxes and licenses1920Charitable contributions (See instructions for limitation rules.)2021Depreciation (attach Form 4562)21131,72822Less depreciation claimed on Schedule A and elsewhere on return22a22b131,72823Depletion2324Contributions to deferred compensation plans2425Employee benefit programs25402,78426Excess exempt expenses (Schedule I)2627Excess readership costs (Schedule J)2728Other deductions (attach schedule)28	14	Compensation of of	ficers, di	irectors, and trustees (Schedule K)				14	
17 Bad debts 17 18 Interest (attach schedule) 18 19 Taxes and licenses 19 20 Charitable contributions (See instructions for limitation rules.) 20 21 Depreciation (attach Form 4562) 21 131,728 22 Less depreciation claimed on Schedule A and elsewhere on return 22a 22b 131,728 23 Depletion 23 24 Contributions to deferred compensation plans 24 25 Employee benefit programs 25 402,784 26 Excess exempt expenses (Schedule I) 26 27 Excess readership costs (Schedule J) 27 28 Other deductions (attach schedule) 28	15							15	1,227,751
18 Interest (attach schedule) 18 19 Taxes and licenses 19 20 Charitable contributions (See instructions for limitation rules.) 20 21 Depreciation (attach Form 4562) 21 131,728. 22 Less depreciation claimed on Schedule A and elsewhere on return 22a 22b 131,728 23 Depletion 23 24 Contributions to deferred compensation plans 24 25 Employee benefit programs 25 402,784 26 Excess exempt expenses (Schedule I) 26 27 Excess readership costs (Schedule J) 27 28 Other deductions (attach schedule) 28									
Taxes and licenses Charitable contributions (See instructions for limitation rules.) Depreciation (attach Form 4562) Less depreciation claimed on Schedule A and elsewhere on return Depletion Contributions to deferred compensation plans Employee benefit programs Excess exempt expenses (Schedule I) Excess readership costs (Schedule J) Other deductions (attach schedule)								\vdash	
Charitable contributions (See instructions for limitation rules.) 20								H	
21 Depreciation (attach Form 4562) 21 131,728. 22 Less depreciation claimed on Schedule A and elsewhere on return 22a 22b 131,728 23 Depletion 23 24 Contributions to deferred compensation plans 24 25 Employee benefit programs 25 402,784 26 Excess exempt expenses (Schedule I) 26 27 Excess readership costs (Schedule J) 27 28 Other deductions (attach schedule) 28		Charitable contribut	iono (Co	o instructions for limitation rules \				\vdash	
22Less depreciation claimed on Schedule A and elsewhere on return22a22b131,72823Depletion2324Contributions to deferred compensation plans2425Employee benefit programs25402,78426Excess exempt expenses (Schedule I)2627Excess readership costs (Schedule J)2728Other deductions (attach schedule)28									
232424Contributions to deferred compensation plans2425Employee benefit programs25402,78426Excess exempt expenses (Schedule I)2627Excess readership costs (Schedule J)2728Other deductions (attach schedule)28		Less denreciation of	laimed oi	n Schedule A and elsewhere on return		22a	131,720	_	131.728
24Contributions to deferred compensation plans2425Employee benefit programs25402,78426Excess exempt expenses (Schedule I)2627Excess readership costs (Schedule J)2728Other deductions (attach schedule)28								_	101,710
25Employee benefit programs25402,78426Excess exempt expenses (Schedule I)2627Excess readership costs (Schedule J)2728Other deductions (attach schedule)28								\vdash	
26Excess exempt expenses (Schedule I)2627Excess readership costs (Schedule J)2728Other deductions (attach schedule)28	25							25	402,784
27Excess readership costs (Schedule J)2728Other deductions (attach schedule)28	26							26	
	27							27	
29 Total deductions Add lines 1/4 through 28	28	Other deductions (a	ttach sch	hedule)				28	
	29							29	1,762,263
								\vdash	595,925
								\vdash	91,621
									504,304
								33	1,000
34 Unrelated business taxable income. Subtract line 33 from line 32. If line 33 is greater than line 32, enter the smaller of zero or line 32		line 32			•	•		34	503,304

Form 990-T (2013)

Pa	rt III	Tax Computation					
		rganizations Taxable as Corpora					
	Co	ontrolled group members (section	ns 1561 and 1563) check here 🕽	► X See instructions a	and:		
	a Er	nter your share of the \$50,000, \$	25,000, and \$9,925,000 taxable				
	(1	\$ 50,000.	(2) $\$$ 25,000	. (3) \$ 42	8,304.		
		nter organization's share of: (1) A	•	\$11,750) \\$ 1	1,750.		
	(2	 Additional 3% tax (not more the come tax on the amount on line 3 	an \$100,000)	\$			
	c In	come tax on the amount on line 3	34	SEE	STATEMENT 4	► 35c	171,123.
	1T 88	rusts Taxable at Trust Rates. See					
		Tax rate schedule or	Schedule D (Form 1041)			🕨 36	
	37 P	roxy tax. See instructions				🕨 37	
	38 Al	ternative minimum tax				38	
		otal. Add lines 37 and 38 to line 3	5c or 36, whichever applies			39	171,123.
		Tax and Payments					
		oreign tax credit (corporations att					
	b Ot	ther credits (see instructions)			. 40b		
		eneral business credit. Attach For					
		redit for prior year minimum tax (
		otal credits. Add lines 40a throug					
	41 Sı	ubtract line 40e from line 39		<u> </u>		41	171,123.
	42 Ot	ther taxes. Check if from: 🔲 Fo	orm 4255 📖 Form 8611 🖳	」 Form 8697 L Form 8	3866 Uther (attach sch	nedule) 42	
						43	171,123.
		ayments: A 2012 overpayment c				327.	
		013 estimated tax payments					
		ax deposited with Form 8868					
		oreign organizations: Tax paid or					
e Backup withholding (see instructions) 44e							
		redit for small employer health in		8941)	. 44f		
	g Ot	ther credits and payments:	Form 2439				
		Form 4136		Total ▶	► 44g		456 005
	45 To	otal payments. Add lines 44a thro	ough 44g			45	176,827.
		stimated tax penalty (see instructi					
		ax due. If line 45 is less than the t					- F F04
		verpayment. If line 45 is larger th		nter amount overpaid			5,704.
		nter the amount of line 48 you wa			Refunded	▶ 49	0.
		Statements Regardi					
1		time during the 2013 calendar ye					oank, Yes No
		ties, or other) in a foreign country		ave to file Form TD F 90-22	.1, Report of Foreign Bank	and Financial	V
2	ACCOUL During t	nts. If YES, enter the name of the the tax year, did the organization receive see instructions for other forms the organization.	re a distribution from, or was it the grain	ntor of, or transferor to, a foreign	trust?		X
_							
		he amount of tax-exempt interest le A - Cost of Goods S	<u>v</u>	, ·	7		
1		ory at beginning of year	1 0.	tory valuation N/ 6 Inventory at end of y		6	0.
2	Purcha		2	7 Cost of goods sold.			
3		ases f labor	3		ere and in Part I, line 2	7	2,024,056.
-			4a		on 263A (with respect to	/	Yes No
		nal section 263A costs (att. schedule) COSTS (attach schedule)	4b 2,024,056.		on 200A (with respect to or acquired for resale) apply	, to	Tes NO
5		Add lines 1 through 4b	5 2,024,056.	1 1 1 1 1 1 1 1 1 1	acquireu ioi resale) appis		
	TOTAL.	Under populties of periusy I dealers t	hat I have avamined this return, includ	ing accompanying cohodulos on	d statements, and to the best of		
Sig	n	correct, and complete. Declaration of	preparer (other than taxpayer) is base	d on all information of which prep	parer has any knowledge.		
Hei				TREASU			S discuss this return with er shown below (see
		Signature of officer	Date	Title	ж		s)? X Yes No
		Print/Type preparer's name	Preparer's sign	nature I r	Date Check	if PTI	
D-	اء:	ypo proparor o marno	,		self- em		-
Pa	IIO	BETH THURZ			35 6111	' '	00346435
D						ı -	
	epare	Firmle name > CACLC	W LUFKIN & BUG	GY, LLP	Firm's	<u>IN</u> ▶ 0	6-1533253
		Firm's name SASLO	W LUFKIN & BUG POWDER FOREST		Firm's	EIN ► O	6-1533253

Schedule C - Rent Incom	e (From Real	Proper	ty and	l Personal	Proper	ty Lease	ed With Real P	rope	erty)(see instructions)	
Description of property										
(1)										
(2)										
(3)										
(4)	2. Rent receive	ed or accrued	1							
(a) From personal property (if the				nd personal proper	ty (if the ner	rentage	3(a) Deductions dire	ectly cor	nnected with the income in	
rent for personal property is r 10% but not more than	nore than	of	rent for pe	ersonal property ex is based on profit	ceeds 50%	or if	columns 2(a) and 2	(b) (attach schedule)	
(1)										
(2)										
(3)										
(4)	0.	Total				0				
Total		Total				0.	(b) Total deduction	•		
c) Total income. Add totals of columnere and on page 1, Part I, line 6, columnere	ımn (A)	▶				0.	Enter here and on page Part I, line 6, column (B)	1.	. 0	
Schedule E - Unrelated D	ebt-Financed	Incom	e (see i	nstructions)		-	0			
				2. Gross inc	come from		Deductions directly to debt-fit			
1. Description of det	ot-financed property			or allocable financed p	e to debt-	(a)	Straight line depreciation (attach schedule)	1	(b) Other deductions (attach schedule)	
(1)										
(2)										
(3)										
(4)										
4. Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)	of or a debt-fina	adjusted bas illocable to nced property n schedule)		6. Column by colu			7. Gross income reportable (column 2 x column 6)		8. Allocable deductions (column 6 x total of columns 3(a) and 3(b))	
(1)					9/	/a				
(1) (2)					9			_		
(3)					9					
(4)					9					
\.\'\				ı	·		ater here and on page 1, art I, line 7, column (A).		Enter here and on page 1, Part I, line 7, column (B).	
Totals						▶		0.	0	
Total dividends-received deduction									0	
Schedule F - Interest, An	nuities, Royal	ties, an					nizations (see i	nstruc	ctions)	
		Į.	Exemp	t Controlled O	rganizatio	ons				
Name of controlled organization	Employer ide numb	entification	Net un (loss) (s	3. related income see instructions)		4. of specified nents made	5. Part of column 4 that included in the controllin organization's gross incor		at is ling connected with income in column 5	
(1)							+			
(2)										
(3)										
(4)										
Nonexempt Controlled Organizati	ions				1		<u> </u>		1	
	8. Net unrelated incom (see instructions		9. Tot	tal of specified pay made	ments	in the cont	olumn 9 that is included rolling organization's ross income		Deductions directly connected with income in column 10	
(1)								1		
(2)										
(3)								1		
(4)								1		
\ '\						Enter here	olumns 5 and 10. and on page 1, Part I, 8, column (A).	En	Add columns 6 and 11. ter here and on page 1, Part I, line 8, column (B).	
						10				
Totals					▶		0.	4	0	

Schedule G - Investme (see instr		Section (501(c)(7	7), (9), or (17) Oı	rganiza	tion			
1. Desc	ription of income			2. Amount of income	directly	ductions connected schedule)		Set-asides ch schedule)	5. Total deductions and set-asides (col. 3 plus col. 4)
(1)									
(2)									
(3)									
(4)									
(4)				Enter here and on page 1, Part I, line 9, column (A).					Enter here and on page 1, Part I, line 9, column (B).
Totals				0.					0.
Schedule I - Exploited (see instru		/ Income	, Other	Than Advertis	ing Inco	ome			
1. Description of exploited activity	2. Gross unrelated business income from trade or business	3. Exper directly con with produ of unrela business in	nected action ated	4. Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7.	from act	s income tivity that inrelated s income	attr	Expenses butable to olumn 5	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
(1)									
(2)									
(3)									
(4)	Enter here and on	Enter here a	and on						Enter here and
	page 1, Part I, line 10, col. (A).	page 1, P line 10, co	art I, II. (B).						on page 1, Part II, line 26.
Totals	0.		0.						0.
Schedule J - Advertisi									
Part I Income From I	Periodicals Rep	orted on	a Cons	solidated Basis					
1. Name of periodical	2. Gross advertising income		Direct sing costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compucols. 5 through 7.	5. Ci	rculation come		eadership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)									
(2)									
(3)									
(4)									
(+)		_							
Totals (carry to Part II, line (5))		0.	0.		<u> </u>				0.
Part II Income From I columns 2 through			а Ѕера	irate basis (For	each perio	odical liste	d in Par	t II, till in	
1. Name of periodical	2. Gross advertising income		Direct sing costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compu cols. 5 through 7.		rculation come		eadership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)									
(2)									
(3)									
(4)									
		0.	0 .						0.
Totals from Part I	Enter here and		ere and on	4					Enter here and
Table Death (Free 4.5)	page 1, Part I line 11, col. (A	, page	1, Part I, 1, col. (B).						on page 1, Part II, line 27.
Schedule K - Compens					instructio	ons)			0.
1. N				2. Title		3. Percer time devot busines	ed to		ensation attributable elated business
(1)							%		
							%		
(2)						 	%		
(3)						-			
<u>(4)</u>	N 11 P 22						%		
Total. Enter here and on page 1, P	'art II, line 14						▶		0.

323731 12-12-13 Form **990-T** (2013)

SCHEDULE O (Form 1120)

(Rev. December 2012) Department of the Treasury Internal Revenue Service

Consent Plan and Apportionment Schedule for a Controlled Group

Attach to Form 1120, 1120-C, 1120-F, 1120-FSC, 1120-L, 1120-PC, 1120-REIT, or 1120-RIC.
Information about Schedule 0 (Form 1120) and its instructions is available at www.irs.gov/form1120.

OMB No. 1545-0123

Employer identification number Name 06-0646718 MIDDLESEX HOSPITAL Part I Apportionment Plan Information Type of controlled group: Parent-subsidiary group X Brother-sister group Combined group Life insurance companies only 2 This corporation has been a member of this group: X For the entire year. From , until 3 This corporation consents and represents to: a Adopt an apportionment plan. All the other members of this group are adopting an apportionment plan effective for the current tax year which ends on _______, and for all succeeding tax years. **b** Amend the current apportionment plan. All the other members of this group are currently amending a previously adopted plan, which was in effect for the tax year ending SEPTEMBER 30, 2014, and for all succeeding tax Terminate the current apportionment plan and not adopt a new plan. All the other members of this group are not adopting an apportionment plan. Terminate the current apportionment plan and adopt a new plan. All the other members of this group are adopting an apportionment plan effective for the current tax year which ends on , and for all succeeding tax years. 4 If you checked box 3c or 3d above, check the applicable box below to indicate if the termination of the current apportionment ____ Elected by the component members of the group. Required for the component members of the group. 5 If you did not check a box on line 3 above, check the applicable box below concerning the status of the group's apportionment plan (see instructions). No apportionment plan is in effect and none is being adopted. An apportionment plan is already in effect. It was adopted for the tax year ending for all succeeding tax years. 6 If all the members of this group are adopting a plan or amending the current plan for a tax year after the due date (including extensions) of the tax return for this corporation, is there at least one year remaining on the statute of limitations from the date this corporation filed its amended return for such tax year for assessing any resulting deficiency? See instructions. a Yes. ____ The statute of limitations for this year will expire on (i) , this corporation entered into an agreement with the (ii) L Internal Revenue Service to extend the statute of limitations for purposes of assessment until No. The members may not adopt or amend an apportionment plan. 7 Required information and elections for component members. Check the applicable box(es) (see instructions). a _____ The corporation will determine its tax liability by applying the maximum tax rate imposed by section 11 to the entire amount of its taxable income. oxedge The corporation and the other members of the group elect the FIFO method (rather than defaulting to the proportionate method) for allocating the additional taxes for the group imposed by section 11(b)(1). The corporation has a short tax year that does not include December 31.

For Paperwork Reduction Act Notice, see Instructions for Form 1120.

Schedule 0 (Form 1120) (Rev. 12-2012)

Schedule O (Form 1120) (Rev. 12-2012) MIDDLESEX HOSPITAL 06-0646718 Page 2

Part II Taxable Income Apportionment (See instructions)

Caution: Each total in Part II, column (g) for each component member must equal taxable income from Form 1120, page 1, line 30 or the comparable line of such member's tax return.

(-)	(a)			Taxable Income Amount Allocated to Each Bracket					
(a) Group member's name and employer identification number		(b) Tax year end (Yr-Mo)	(c) 15%	(d) 25%	(e) 34%	(f) 35%	(g) Total (add columns (c) through (f))		
1 MIDDLESEX HOSPITAL	06-0646718	14-09	50,000.	25,000.	428,304.		503,304.		
MIDDLESEX HEALTH RESOURCES, INC.	06-1089925	14-09	0.	0.	59,639.		59,639.		
MHS PRIMARY CARE, INC.	06-1472743	14-09	0.	0.	0.		0.		
4 INTEGRATED RESOURCES FOR THE MIDDLESEX AREA	06-1462230	14-09	0.	0.	0.		0.		
5									
6									
7									
8									
9									
10									
11									
12									
Total			50,000.	25,000.	487,943.		562,943.		

Schedule O (Form 1120) (Rev. 12-2012)

Schedule O (Form 1120) (Rev. 12-2012) MIDDLESEX HOSPITAL 06-0646718 Page 3

Part III Income Tax Apportionment (See instructions)							
			Incom	e Tax Apportion	nment		
(a) Group member's name	(b) 15%	(c) 25%	(d) 34%	(e) 35%	(f) 5%	(g) 3%	(h) Total income tax (combine lines (b) through (g))
1 MIDDLESEX HOSPITAL	7,500.	6,250.	145,623.		11,750.		171,123.
2 MIDDLESEX HEALTH RESOURCES, INC.	0.	0.	20,278.		0.		20,278.
MHS PRIMARY CARE, INC. 4 INTEGRATED RESOURCES FOR THE MIDDLESEX	0.	0.	0.		0.		
AREA	0.	0.	0.		0.		
5							
6							
7							
8							
9							
10							
11							
12							
Total	7,500.	6,250.	165,901.		11,750.		191,401.

Schedule O (Form 1120) (Rev. 12-2012)

Schedule O (Form 1120) (Rev. 12-2012) MIDDLESEX HOSPITAL

		Oth	er Apportionmer	nts	
(a) Group member's name	(b) Accumulated earnings credit	(c) AMT exemption amount	(d) Phaseout of AMT exemption amount	(e) Penalty for failure to pay estimated tax	(f) Other
1 MIDDLESEX HOSPITAL		0.			
MIDDLESEX HEALTH RESOURCES, INC.		40,000.			
3 MHS PRIMARY CARE, INC.		0.			
MHS PRIMARY CARE, INC. 4 INTEGRATED RESOURCES FOR THE MIDDLESEX AREA		0.			
5					
6					
7					
8					
9					
0					
1					
2					
- Total		40,000.			

Schedule O (Form 1120) (Rev. 12-2012)

Form 4626 Department of the Treasury Internal Revenue Service

Alternative Minimum Tax - Corporations

Attach to the corporation's tax return.

▶ Information about Form 4626 and its separate instructions is at www.irs.gov/form4626.

OMB No. 1545-0175

Employer identification number

	MIDDLESEX HOSPITAL					06-0646718
	Note: See the instructions to find out if the corporation is a small corporation exempt					
	from the alternative minimum tax (AMT) under section 55(e).					
1	Taxable income or (loss) before net operating loss deduction				1	594,925.
2	Adjustments and preferences:					
а	Depreciation of post-1986 property				2a	
	Amortization of certified pollution control facilities				2b	
C	Amortization of mining exploration and development costs				2c	
d	Amortization of circulation expenditures (personal holding companies only)				2d	
е	Adjusted gain or loss				2e	
	Long-term contracts				2f	
g	Merchant marine capital construction funds				2g	
h	Section 833(b) deduction (Blue Cross, Blue Shield, and similar type organizations only)				2h	
i	Tax shelter farm activities (personal service corporations only)				2i	
	Passive activities (closely held corporations and personal service corporations only)				2j	
k	Loss limitations				2k	
- 1	Depletion				21	
n	Tax-exempt interest income from specified private activity bonds				2m	
n	Intangible drilling costs				2n	
0	Other adjustments and preferences				20	
3	Pre-adjustment alternative minimum taxable income (AMTI). Combine lines 1 through 20				3	594,925.
4	Adjusted current earnings (ACE) adjustment:					
а	ACE from line 10 of the ACE worksheet in the instructions	4a	594,	925.		
b	Subtract line 3 from line 4a. If line 3 exceeds line 4a, enter the difference as a					
	negative amount (see instructions)	4b		0.		
C	Multiply line 4b by 75% (.75). Enter the result as a positive amount	4c				
d	Enter the excess, if any, of the corporation's total increases in AMTI from prior					
	year ACE adjustments over its total reductions in AMTI from prior year ACE					
	adjustments (see instructions). Note: You must enter an amount on line 4d					
	(even if line 4b is positive)	4d				
е	ACE adjustment.	_				
	 If line 4b is zero or more, enter the amount from line 4c 					_
	• If line 4b is less than zero, enter the smaller of line 4c or line 4d as a negative amount				4e	0.
5	Combine lines 3 and 4e. If zero or less, stop here; the corporation does not owe any AMT				5	594,925.
6	Alternative tax net operating loss deduction (see instructions)				6	
7	Alternative minimum taxable income. Subtract line 6 from line 5. If the corporation held a	residual				
	interest in a REMIC, see instructions				7	594,925.
8	Exemption phase-out (if line 7 is \$310,000 or more, skip lines 8a and 8b and enter -0- on I	ine 8c):				
а	Subtract \$150,000 from line 7 (if completing this line for a member of a controlled	ایا				
	group, see instructions). If zero or less, enter -0-	8a				
	Multiply line 8a by 25% (.25)	8b				
C	Exemption. Subtract line 8b from \$40,000 (if completing this line for a member of a control					0
_	group, see instructions). If zero or less, enter -0-				8c	0.
9	Subtract line 8c from line 7. If zero or less, enter -0-				9	594,925.
10	Multiply line 9 by 20% (.20)				10	118,985.
11	Alternative minimum tax foreign tax credit (AMTFTC) (see instructions)				11	110 005
12	Tentative minimum tax. Subtract line 11 from line 10				12	118,985.
13	Regular tax liability before applying all credits except the foreign tax credit				13	171,123.
14	Alternative minimum tax. Subtract line 13 from line 12. If zero or less, enter -0 Enter here					^
14/-	Form 1120, Schedule J, line 3, or the appropriate line of the corporation's income tax return	۱			14	0.
vv A	For Paperwork Reduction Act Notice, see separate instructions.					Form 4626 (2013)

317001

IIDDLESEX HOSPITAL				00-0040710
A	djusted Current Earning	•		
	See ACE Worksheet In	nstructions.		
1 Pre-adjustment AMTI. Enter the amount from li	ne 3 of Form 4626		1	594,925.
2 ACE depreciation adjustment:				
a AMT depreciation		2a		
b ACE depreciation:	<u> </u>			
(1) Post-1993 property	2b(1)			
(2) Post-1989, pre-1994 property	2b(2)			
(3) Pre-1990 MACRS property	2b(3)			
(4) Pre-1990 original ACRS property	2b(4)			
(5) Property described in sections				
168(f)(1) through (4)				
(6) Other property	2b(6)			
(7) Total ACE depreciation. Add lines 2b(1)	through 2b(6)	2b(7)		
c ACE depreciation adjustment. Subtract line 2b(/		2c	
3 Inclusion in ACE of items included in earnings a	and profits (E&P):	1 1		
a Tax-exempt interest income		3a		
c All other distributions from life insurance contra				
d Inside buildup of undistributed income in life in	surance contracts	3d		
e Other items (see Regulations sections 1.56(g)- for a partial list)	1(c)(6)(iii) through (ix)	3e		
f Total increase to ACE from inclusion in ACE of	items included in E&P. Add lines 3a th	rough 3e	3f	
4 Disallowance of items not deductible from E&P	:			
a Certain dividends received		4a		
b Dividends paid on certain preferred stock of pu				
c Dividends paid to an ESOP that are deductible u	ınder section 404(k)	4c		
d Nonpatronage dividends that are paid and dedu 1382(c)		4d		
e Other items (see Regulations sections 1.56(g)-				

5a

5b

5с

5d

partial list)

a Intangible drilling costs

b Circulation expenditures

e Installment sales

Other adjustments based on rules for figuring E&P:

Disallowance of loss on exchange of debt pools

c Organizational expenditures

d LIFO inventory adjustments

Form 4626

f Total increase to ACE because of disallowance of items not deductible from E&P. Add lines 4a through 4e

f Total other E&P adjustments. Combine lines 5a through 5e

Acquisition expenses of life insurance companies for qualified foreign contracts

Adjusted current earnings. Combine lines 1, 2c, 3f, 4f, and 5f through 9. Enter the result here and on line 4a of

Depletion

Basis adjustments in determining gain or loss from sale or exchange of pre-1994 property

594,925.

4f

5f

6

7

8

9

10

FORM 990-T		ORGANIZATION'S BUSINESS ACTIVIT	PRIMARY UNRELATED	STATEMENT	1	
	DIAGNOSTIC LABOR TSIDE LAUNDRY SE		FOR NON-HOSPITAL			
TO FORM 990-T	, PAGE 1					
FORM 990-T	PARENT CORPORAT	ION'S NAME AND I	DENTIFYING NUMBER	STATEMENT	2	
CORPORATION'S	NAME			IDENTIFYING	NO	
MIDDLESEX HEA	LTH SYSTEM, INC.			22-2676137		
FORM 990-T	NET	OPERATING LOSS D	EDUCTION	STATEMENT	3	
TAX YEAR L	OSS SUSTAINED	LOSS PREVIOUSLY APPLIED	LOSS REMAINING	AVAILABLE THIS YEAR		
09/30/04	155,382.	63,761.	63,761. 91,621.			
NOL CARRYOVER	AVAILABLE THIS	YEAR	91,621.	91,62	1.	

FORM	990-T TAX COMPUTATION	STATEMENT 4
1.	TAXABLE INCOME	503,304
2.	LESSER OF LINE 1 OR FIRST BRACKET AMOUNT .	50,000
3.	LINE 1 LESS LINE 2	153,304
4.	LESSER OF LINE 3 OR SECOND BRACKET AMOUNT .	25,000
5.	LINE 3 LESS LINE 4	128,304
6.	INCOME SUBJECT TO 34% TAX RATE	128,304
7.	INCOME SUBJECT TO 35% TAX RATE	0
8.	15 PERCENT OF LINE 2	7,500
9.	25 PERCENT OF LINE 4	6,250
10.	34 PERCENT OF LINE 6	L45,623
11.	35 PERCENT OF LINE 7	0
12.	ADDITIONAL 5% SURTAX	11,750
13.	ADDITIONAL 3% SURTAX	0
14.	TOTAL OF LINES 8 THROUGH 13 TO FORM 990-T, PAGE 2, LI	INE 35C 171,123

FORM 990-T	COST OF GOODS SOLD - OTHER COST	S STATEMENT 5
DESCRIPTION	AMOUNT	
LAB SUPPLIES AND OTHER	2,024,056.	
TOTAL TO FORM 990-T, S	2,024,056.	

Form 88	68 (Rev. 1-2014)					Page 2	
	are filing for an Additional (Not Automatic) 3-Month Ex	tension.	complete only Part II and check this	box		T 1	
	nly complete Part II if you have already been granted an a						
	are filing for an Automatic 3-Month Extension, comple						
Part I				al (no c	opies ne	eded).	
	<u> </u>		Enter filer's	identifyiı	ng numbe	er, see instructions	
Type or					imployer identification number (EIN) o		
print							
File by the	MIDDLESEX HOSPITAL		06-0646				
due date fo filing your return. See	Number, street, and room or suite no. If a P.O. box, see instructions.			Social se	ocial security number (SSN)		
instructions							
Catanala			to annihabian fau and untum			01	
Enter the	e Return code for the return that this application is for (file	e a separa	te application for each return)				
Applicat	ion	Return	Application			Return	
Is For		Code	Is For			Code	
Form 99	0 or Form 990-EZ	01					
Form 99	0-BL	02	Form 1041-A			08	
	20 (individual)	03	Form 4720 (other than individual)	09			
Form 99		04	Form 5227	10			
	0-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11	
	0-T (trust other than above)	06	Form 8870			12	
510P! L	o not complete Part II if you were not already granted DONALD LUDWIG,		natic 3-month extension on a prev	iousiy tile	ea Form 8	1868.	
• Tho h	ooks are in the care of 28 CRESCENT STI		- MIDDLETOWN CT O	6457			
	hone No. ► 860-358-6879		Fax No. ▶	3437			
	organization does not have an office or place of business	s in the I Ir				· • □	
	is for a Group Return, enter the organization's four digit						
box ►	. If it is for part of the group, check this box	1	ach a list with the names and EINs of				
			Т 15, 2015				
			, 2013 , and ending	SEP	30,	2014 .	
	he tax year entered in line 5 is for less than 12 months, c			Final			
	Change in accounting period						
7 St	ate in detail why you need the extension						
	DDITIONAL TIME IS REQUIRED TO						
	ETURN, AND TO ALLOW ADEQUATE	TIME	FOR THE BOARD TO 1	REVIE	W PRI	OR TO	
F	ILING.						
8a Ift	his application is for Forms 990-BL, 990-PF, 990-T, 4720,	, or 6069,	enter the tentative tax, less any		s	•	
_	nonrefundable credits. See instructions.					0.	
	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated						
	tax payments made. Include any prior year overpayment allowed as a credit and any amount paid					0	
	previously with Form 8868.					0.	
	Balance due. Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.					0.	
	EFTPS (Electronic Federal Tax Payment System). See instructions. 8c \$ Signature and Verification must be completed for Part II only.						
	nalties of perjury, I declare that I have examined this form, includ correct, and complete, and that I am authorized to prepare this fo	ing accomp	•	•	of my knowl	edge and belief,	
Signature	, , , , , , , , , , , , , , , , , , , ,			Date			
Jigilatuit	Title			שמנו		m 8868 (Rev. 1-2014)	

TAX RETURN FILING INSTRUCTIONS

CONNECTICUT FORM CT-990T

FOR THE YEAR ENDING

SEPTEMBER 30, 2014

Prepared for	MIDDLESEX HOSPITAL 28 CRESCENT STREET MIDDLETOWN, CT 06457
Prepared by	SASLOW LUFKIN & BUGGY, LLP 175 POWDER FOREST DRIVE SIMSBURY, CT 06089
Amount due or refund	NO PAYMENT REQUIRED
Make check payable to	NOT APPLICABLE
Mail tax return and check (if applicable) to	DEPARTMENT OF REVENUE SERVICES STATE OF CONNECTICUT PO BOX 5014 HARTFORD, CT 06102-5014
Return must be mailed on or before	AUGUST 17, 2015
Special Instructions	THE RETURN SHOULD BE SIGNED AND DATED BY AN AUTHORIZED INDIVIDUAL.

Form CT-990T Connecticut Unrelated Business Income Tax Return

Hartford CT 06102 (Rev. 12/13)	-5014 Complete this nter Income Year Beginning ▶ OCTOBER 1	return in blue or bl , 2013, and End	ack ink only.	R 30,	2014	
Organization name (please type or print)				CT Tax Registration Number		
Taxpayer MIDDLESEX HOSPITAL Address Number and street PO Box			▶ 0519611-000			
(Diagon turns)				DRS use	•	
(Please type or print) 28 CRESCENT STREET					20	
. ,	City or town	State	ZIP code	Federal E	Employer ID Number (FEIN)	
Obsalsas	MIDDLETOWN, CT 06457		<u> ▶ </u>		06-0646718	
I			nnualizing its income check			
	Mailing address Closing month (Attach e	•				
			r survivor's CT Tax Reg. Nu			
	anization: X Corporation Domestic	trust Fore	eign trust Other:	Explain_		
1. Date t	unrelated trade or business began in Connecticut: $_$ e of unrelated trade or business income activity: ${f ME}$	DICAL AND	DIAGNOSTIC LA	BORTA	TORY SERVICES	
	pration only: Enter state of incorporation:					
I	ed in Connecticut if not incorporated in Connecticut:		Date of organization.	· 		
Bato quamic	- Attach a Complete Copy of Form 990-T Include		Filed With the Internal Reve	enue Serv	vice -	
Computa	tion of Income					
	unrelated business taxable income from 2013 federal			<u> 1</u>	503,304 ₀₀	
	net operating loss deduction from 2013 federal Form			2	91,621 ₀₀	
	deduction for Connecticut tax on unrelated business			3	00	
4. Total: Ad	dd Lines 1, 2, and 3			4	594,925 ₀₀	
	credit for overpayment of Connecticut tax included in feder			5	504 025	
	d business taxable income: Subtract Line 5 from Line	e 4		▶ 6	594,925 ₀₀	
	ition of Tax	0/ 0			594,925 ₀₀	
	d business taxable income from Line 6 above. If 100 nment fraction from <i>Schedule A</i> , Line 5, page 2. Carr			1 2	334,323 00	
	icut unrelated business taxable income: Line 1 or Lir			3	594,925 00	
				4	00	
4. Operating loss carryover from Schedule B, Line 14 on page 2 5. Income subject to tax: Subtract Line 4 from Line 3					594,925 00	
	tiply Line 5 by 7.5% (.075)			5 6	44,619 ₀₀	
Computa	ition of Amount Payable		, , , , , , , , , , , , , , , , , , ,		,,00	
1. Tax: Incli	ude surtax if applicable. See instructions			▶ 1	44,619 00	
				2		
2. Reserved for future use 3. Total Tax: Enter the amount from Line 1					44,619 ₀₀	
	its from Form CT-1120K, Part III, Line 9. Do not exc			4	00	
5. Balance	of tax payable: Subtract Line 4 from Line 3. If zero or	r less, enter "0."		▶ 5	44,619 ₀₀	
6a. Paid with	application for extension from Form CT-990T EXT			► 6a	00	
	n estimates from Forms CT-990T ESA, ESB, ESC, &			► 6b	00	
6c. Overpay	ment from prior year			► 6c	97,483 ₀₀	
	ments: Enter the total of Lines 6a, 6b, and 6c			6	97,483 ₀₀	
	of tax due (overpaid): Subtract Line 6 from Line 5			7	-52,864 ₀₀	
·	(8a) Interest ► (8b)	CT-1120I Intere		8	F2 964	
9. Amount to b		64 • Refunded ►		9	52,864 ₀₀	
9c. Checking	For a faster refund, use Dire Savings ► □ 9d. Routing number ►		leting Lines 9c, 9d, and 9	e.		
9e. Account			— I this refund go to a bank a	ccount o	utside the U.S.?▶☐ Yes	
	due with this return: Add Line 7 and Line 8	91. VVII	i triis reiuriu go to a barik a	10		
1.0 H DDG	W/W/W/CT/GOV/DBS I Mail A	o: Dept. of Revenue Se	rvices, State of Connecticut,			
www.ct.gov	/TSC to pay electronically. Taxpayer Service Center PO Bi	ox 5014, Hartford CT 06	5102-5014 and statements) and, to the best of	Commiss my knowled	sioner of Revenue Services	
and correct. I under than five years, or	Will I To Day electronically. Taxpayer Service Center PO Bi are under penalty or law that I have examined this return (including any erstand the penalty for willfully delivering a false return or document to both. The declaration of a paid preparer other than the taxpayer is bas	the Department of Revenue ed on all information of which	Services (DRS) is a fine of not more ch the preparer has any knowledge.	than \$5,000	0, imprisonment for not more	
Sign Here	Name of officer or fiduciary (print)	Signature of officer		Da		
	SUSAN MARTIN					
Koon o	Officer's email address (print)			Ма	y DRS contact the preparer	
CODV I			Telephone number		ówn below about thìs return? e <u>instr</u> uctions.	
of this VP FINANCE & TREASURER 86			860-358-6395		X Yes No	
return for your records. Paid preparer's signature Date					eparer's SSN or PTIN	
, 54, 1000143.	63.67.677.77	N C DIICCI-	EEN		00346435	
1018	Firm's name and address SASLOW LUFKI	N & BUGGY,	FEIN	Te	lephone number	
1019	175 POWDER FOREST DRIVE SIMSBURY, CT 06089		06-1533253	ا ا	860-678-9200	
341901 12-04-13	BINDOUT, CI UUUS		00-T333733	0	000-010-3200	

MIDDLESEX HOSPITAL 06-0646718

Schedule A - Unrelated Business Income Apportionment: See instructions.

Complete this schedule if the taxpayer's unrelated trade or business is conducted at a regular place of business outside Connecticut.

Factor	Item	Column A Connecticut		column B verywhere	Column C Divide Column A by Colum Carry to six places	nn B.
	1. (a) Inventories	00			00	
Property	(b) Tangible property	00			00	
, ,	(c) Real property	00			00	
(Average value)	(d) Capitalized rent	00			00	
, ,						
	1. Total	00			00	_
	2. (a) Sales of tangibles	00			00	
	(b) Services	00			00	
Receipts	(c) Rentals	00			00	
·	(d) Other	00			00	
	2. Total	00			00	
Wages, salaries,						\neg
and other						
compensation	3. Total	00			00	
	4. Total: Add Lines 1, 2, and 3 in Column C.					
	5. Apportionment fraction: Divid	e Line 4 by number of factors u	sed. Enter he	ere; on		
		on front page, Computation of 7				
Schedule B - Co	nnecticut Apportioned Op	erating Loss Carryover <i>I</i>	Applied to	2013		
1. 2000 Connecticut ne	et operating loss available for use i	n 2013				00
2. 2001 Connecticut ne	et operating loss available for use i	n 2013		2.		00
3. 2002 Connecticut ne	et operating loss available for use i	n 2013		3.		00
4. 2003 Connecticut ne	et operating loss available for use i	n 2013		4.		00
	et operating loss available for use i					00
	et operating loss available for use i					00
	et operating loss available for use i					00
	et operating loss available for use i					00
9. 2008 Connecticut ne			00			
	et operating loss available for use i					00
	11. 2010 Connecticut net operating loss available for use in 2013					
12. 2011 Connecticut ne			00			
13. 2012 Connecticut ne			00			
	hrough 13. Enter here and on Com			14.		00
	mputation of Net Operatin					_
	Computation of Income, Line 6, if le					00
	2. Add back specific deduction from 2013 federal Form 990-T, Part II, Line 33					00
3. Subtotal: Add Line 1	3.		00			
4. Apportionment fract	4.					
5. 2013 Connecticut net operating loss available for carryforward:						00
Line 3 or Line 3 multiplied by Line 4						للـــــــــــــــــــــــــــــــــــــ

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