SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Hospitals

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 ► Attach to Form 990.
 ► See separate instructions.

► Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

MANCHESTER MEMORIAL HOSPITAL

Employer identification number 06-0646710

Pai	t I Financial Assistance a	and Certain Ot	her Commun	ity Benefits a	t Cost	•			
								Yes	No
1a	Did the organization have a financial	assistance policy	during the tax vea	ar? If "No." skip to	question 6a		1a	Х	
	If "Yes," was it a written policy? If the organization had multiple hospital facilities						1b	Х	
2	If the organization had multiple hospital facilities facilities during the tax year.	, indicate which of the fol	llowing best describes a	pplication of the financi	al assistance policy to its	various hospital			
	Applied uniformly to all hospital	al facilities	Applie	ed uniformly to mo	st hospital facilities	3			
	Generally tailored to individual			,	•				
3	Answer the following based on the financial assis	•	hat applied to the larges	st number of the organiz	ation's patients during th	e tax vear.			
	Did the organization use Federal Pov			=	-	-			
	If "Yes," indicate which of the follow	•	•				За	Х	
			other 12						
b	Did the organization use FPG as a fa				care? If "Yes." indi	cate which			
	of the following was the family incom			•	· ·		3b	Х	
		□ 300%		400% O	ther 9	6			
С	If the organization used factors othe		rminina eliaibility.						
	determining eligibility for free or disc								
	other threshold, regardless of incom	•		•					
4	Did the organization's financial assistance policy "medically indigent"?	that applied to the large				ed care to the	4	Х	
5a	Did the organization budget amounts for					x year?	5a		Х
	If "Yes," did the organization's finance						5b		
	If "Yes" to line 5b, as a result of bud								
	care to a patient who was eligible for	-		•			5c		
6a	Did the organization prepare a comm	nunity benefit repo	rt during the tax y	ear?			6a	Х	
	If "Yes," did the organization make it						6b	Х	
	Complete the following table using the workshee								
7	Financial Assistance and Certain Otl								
	Financial Assistance and	(a) Number of activities or	(b) Persons served	(C) Total community	(d) Direct offsetting	(e) Net community	(f)	Percent al expen	of se
Mea	ins-Tested Government Programs	programs (optional)	(optional)	benefit expense	revenue	benefit expense		аг охроп	00
а	Financial Assistance at cost (from								
	Worksheet 1)		1,000	675,395.	97,991.	577,404.		.31	용
b	Medicaid (from Worksheet 3,								
	column a)		44,576	35168336.	27000727.	8167609.	4	.39	용
С	Costs of other means-tested								
	government programs (from								
	Worksheet 3, column b)								
d	Total Financial Assistance and								
	Means-Tested Government Programs		45,576	35843731.	27098718.	8745013.	4	.70	ક
	Other Benefits								
е	Community health								
	improvement services and								
	community benefit operations								_
	(from Worksheet 4)	24	105,167	1180159.	80,037.	1100122.		<u>.59</u>	ક
f	Health professions education	_	_						_
	(from Worksheet 5)	13	446	3359486.	1031481.	2328005.	1	.25	ક
g	Subsidized health services		-				.		_
	(from Worksheet 6)	5	6,075			2730647.	1	.47	
h	Research (from Worksheet 7)	2	0	275,691.	0.	275,691.		.15	ሄ
i	Cash and in-kind contributions								
	for community benefit (from	_							_
	Worksheet 8)	11		220,298.		200,698.	<u></u>	<u>.11</u>	
j	Total. Other Benefits	55		11179528.		6635163.		.57	
k	Total. Add lines 7d and 7j	55	170,398	47023259.	31643083.	15380176.	8	.27	૪

Part II Community Building Activities Complete this tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	tax year, and describe in rait viriow its community building activities promoted the health of the communities it serves.									
		(a) Number of	(b) Persons	(C) Total	(d) Direct	(e) Net	(f) Percent of			
		activities or programs	served (optional)	community	offsetting revenue	community	total expense			
		(optional)		building expense		building expense	TOTAL ON POLICO			
1	Physical improvements and housing									
2	Economic development	1		1,543.		1,543.	.00%			
3	Community support	4	1,100	1688753.	1547956.	140,797.	.08%			
4	Environmental improvements									
5	Leadership development and									
	training for community members									
6	Coalition building	6		20,884.		20,884.	.01%			
7	Community health improvement									
	advocacy	1		5,472.		5,472.	.00%			
8	Workforce development	6	156	434,535.	309,825.	124,710.	.07%			
9	Other									
10	Total	18	1,256	2151187.	1857781.	293,406.	.16%			
Pa	rt III Bad Debt, Medicare, 8	& Collection P	ractices							
	·	.,,		.,,			V N-			

ı aı	t III Dad Debt, Medicare, & Collection Fractices								
Secti	on A. Bad Debt Expense		Yes	No					
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association								
	Statement No. 15?	1	X						
2	Enter the amount of the organization's bad debt expense. Explain in Part VI the								
	methodology used by the organization to estimate this amount 2 5 , 822 , 470	•							
3	Enter the estimated amount of the organization's bad debt expense attributable to								
	patients eligible under the organization's financial assistance policy. Explain in Part VI the								
	methodology used by the organization to estimate this amount and the rationale, if any,								
	for including this portion of bad debt as community benefit 3 2,411,263	•							
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt								
	expense or the page number on which this footnote is contained in the attached financial statements.								
Secti	Section B. Medicare								
5	Enter total revenue received from Medicare (including DSH and IME)								
6	Enter Medicare allowable costs of care relating to payments on line 5								
7	Subtract line 6 from line 5. This is the surplus (or shortfall) 7 -5,090,886	•							
8	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit.								
	Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6.								
	Check the box that describes the method used:								
	Cost accounting system X Cost to charge ratio Cther								
Secti	on C. Collection Practices								
9a	Did the organization have a written debt collection policy during the tax year?	9a	X						
b	b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the								
	collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI								
Par	t IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and phys	sicians - s	ee instru	uctions)					

(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, direct- ors, trustees, or key employees' profit % or stock ownership %	(e) Physicians profit % or stock ownership %

332092 10-03-13

Part V	Facility Information										
	. Hospital Facilities		a			oital					
(list in orde	er of size, from largest to smallest)	ਲ	Gen. medical & surgical	ita	<u></u>	Critical access hospital					
		icensed hospital	s su	Children's hospital	Teaching hospital	SS	≝	ER-24 hours			
How many	hospital facilities did the organization operate tax year?	2	cal	s hc	2	Sce	Į Į	urs			
during the	tax year?1	sed	Jedj	en,	ling	<u>a</u>	고	ho	ER-other		Facility
		l iii	n.	ļģ	act	ij	ses	3-24	3-ot		reporting
Name, add	dress, primary website address, and state license number CHESTER MEMORIAL HOSPITAL	<u> </u>	ge	Ò	le_	Ò	<u>~</u>	Ш	Ш	Other (describe)	group
1 MAN	CHESTER MEMORIAL HOSPITAL										
	HAYNES STREET										
	CHESTER, CT 06040										
000	48		١,,		,,			37			
		Х	X		Х			Х			+
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		$\overline{}$									
		-	1		1	1	1				

1

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or facility reporting group MANCHESTER MEMORIAL HOSPITAL

If reporting on Part V, Section B for a single hospital facility only: line number of	
hospital facility (from Schedule H, Part V, Section A)	

				Yes	No
C	ommun	ity Health Needs Assessment (Lines 1 through 8c are optional for tax years beginning on or before March 23, 2012)			
1	During	the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health			
	needs	assessment (CHNA)? If "No," skip to line 9	1	X	
	If "Yes	," indicate what the CHNA report describes (check all that apply):			
а	X	A definition of the community served by the hospital facility			
b	X	Demographics of the community			
c	X	Existing health care facilities and resources within the community that are available to respond to the health needs			
		of the community			
C	X	How data was obtained			
е	X	The health needs of the community			
f	X	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
	_	groups			
g	X	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h		The process for consulting with persons representing the community's interests			
i	X	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j		Other (describe in Section C)			
2	Indicat	e the tax year the hospital facility last conducted a CHNA: 20 12			
3	In con	ducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interes	ts of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health'	? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the			
		unity, and identify the persons the hospital facility consulted	3	Х	
4		ne hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	•	al facilities in Section C	4	X	
5		e hospital facility make its CHNA report widely available to the public?	5	X	
		" indicate how the CHNA report was made widely available (check all that apply):			
а	X	Hospital facility's website (list url): WWW • ECHN • ORG			
b		Other website (list url):			
C		Available upon request from the hospital facility			
C		Other (describe in Section C)			
6		ospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all			
		oply as of the end of the tax year):			
а	A	Adoption of an implementation strategy that addresses each of the community health needs identified			
	v	through the CHNA			
b		Execution of the implementation strategy			
C		Participation in the development of a community-wide plan			
C		Participation in the execution of a community-wide plan			
e		Inclusion of a community benefit section in operational plans			
f	X	Adoption of a budget for provision of services that address the needs identified in the CHNA			
9	37	Prioritization of health needs in its community			
h :		Prioritization of services that the hospital facility will undertake to meet health needs in its community			
7		Other (describe in Section C)			
1		e hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain	7		Х
0-		tion C which needs it has not addressed and the reasons why it has not addressed such needs	7		
oa		e organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA	0-		х
	as requ	uired by section 501(r)(3)? " to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8a gh		
			8b		
C		" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720			
	ior all (f its hospital facilities? \$			

332094 10-03-13

Pa	rt V	Facility Information (continued) MANCHESTER MEMORIAL HOSPITAL			
Fi	nancial	Assistance Policy		Yes	No
	Did the	e hospital facility have in place during the tax year a written financial assistance policy that:			
9	Explair	ned eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	X	
10	Used f	ederal poverty guidelines (FPG) to determine eligibility for providing free care?	10	X	
	If "Yes	s," indicate the FPG family income limit for eligibility for free care: 125 %			
	If "No,	explain in Section C the criteria the hospital facility used.			
11	Used F	FPG to determine eligibility for providing discounted care?	11	Х	
	If "Yes	s," indicate the FPG family income limit for eligibility for discounted care: 400 %			
	If "No,	explain in Section C the criteria the hospital facility used.			
12	Explair	ned the basis for calculating amounts charged to patients?	12	Х	
		s," indicate the factors used in determining such amounts (check all that apply):			
a	X	Income level			
k		Asset level			
c	X	Medical indigency			
c		Insurance status			
6		Uninsured discount			
f		Medicaid/Medicare			
ç		State regulation			
ŀ		Residency			
i	X	Other (describe in Section C)			
13	Explair	ned the method for applying for financial assistance?	13	Х	
14		ed measures to publicize the policy within the community served by the hospital facility?	14	Х	
		s," indicate how the hospital facility publicized the policy (check all that apply):			
a		The policy was posted on the hospital facility's website			
k	X	The policy was attached to billing invoices			
c	X	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
c	X				
6		The policy was provided, in writing, to patients on admission to the hospital facility			
f	X	The policy was available on request			
ç		Other (describe in Section C)			
Bi	lling an	nd Collections			
15	Did the	e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assista	ance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Х	
16	Check	all of the following actions against an individual that were permitted under the hospital facility's policies during the tax			
	year b	efore making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
a		Reporting to credit agency			
k		Lawsuits			
c	: 🔲	Liens on residences			
c		Body attachments			
e		Other similar actions (describe in Section C)			
17	Did the	e hospital facility or an authorized third party perform any of the following actions during the tax year before making			
	reasor	hable efforts to determine the individual's eligibility under the facility's FAP?	17		Х
	If <u>"Yes</u>	s," check all actions in which the hospital facility or a third party engaged:			
a		Reporting to credit agency			
k	, 🔲	Lawsuits			
c	: <u> </u>	Liens on residences			
c	ıШ	Body attachments			
e	, [Other similar actions (describe in Section C)			

		(Form 990) 2013 MANCHESIER MEMORIAL HOSPITAL 00-004	0 / 1	O Pa	ıge 6
Pa	art V	Facility Information (continued) MANCHESTER MEMORIAL HOSPITAL			
18	Indicat	te which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that			
	apply):				
á	, <u> </u>	Notified individuals of the financial assistance policy on admission			
k	, <u> </u>	Notified individuals of the financial assistance policy prior to discharge			
c	, 🗀	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bi	ls		
c	ı 🖂	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's			
		financial assistance policy			
6	, 🗌	Other (describe in Section C)			
P	olicy Re	elating to Emergency Medical Care			
				Yes	No
19	Did the	e hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the			
		al facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their			
		ity under the hospital facility's financial assistance policy?	19	Х	
	J				
	If "No.	" indicate why:			
á		The hospital facility did not provide care for any emergency medical conditions			
k	, 🖂	The hospital facility's policy was not in writing			
	. 🗆	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
		Other (describe in Section C)			
_		to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
		te how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible			
		uals for emergency or other medically necessary care.			
á		The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts			
_	-	that can be charged			
ŀ	, \Box	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating			
_		the maximum amounts that can be charged			
	, \square	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
,	37	Other (describe in Section C)			
_		the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided			
		ency or other medically necessary services more than the amounts generally billed to individuals who had			
	_	nce covering such care?	21		Х
		s," explain in Section C.			
22		the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any			
~~		e provided to that individual?	22		Х
		= provided to triat individuals			

Part V | Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A, " "Facility B," etc.

MANCHESTER MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 3: AS PART OF ITS CHNA, MMH INVITED COMMUNITY AGENCIES AND ORGANIZATIONS THROUGHOUT THE SERVICE AREA, REPRESENTING A VARIETY OF MEDICALLY UNDERSERVED, LOW-INCOME AND MINORITY POPULATIONS, PARTICIPATE IN AN ONLINE SURVEY, WHICH ASKED QUESTIONS ABOUT WHAT THE INDIVIDUALS PERCEIVED TO BE HEALTHY AND UNHEALTHY ABOUT THE COMMUNITY, WHAT THEIR PERCEPTION IS OF MMH AND THE PROGRAMS AND SERVICES IT OFFERS, AND WHAT MMH CAN DO TO IMPROVE THE HEALTH AND QUALITY OF LIFE IN THE COMMUNITY. AGENCIES AND ORGANIZATIONS RESPONDING TO THE SURVEY INCLUDED THE DEPARTMENT OF PUBLIC HEALTH WIC PROGRAM, COMMUNITY CHILD GUIDANCE CLINIC, VERNON YOUTH SERVICES BUREAU, TOWN OF ELLINGTON HUMAN SERVICES, TOWN OF ANDOVER ELDER SERVICES, TOWN OF MANCHESTER HEALTH DEPARTMENT, MAPLE STREET SCHOOL IN VERNON, VERNON ADULT EDUCATION, INDIAN VALLEY YMCA, AND MARC, INC.

MANCHESTER MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 4: THE CHNA WAS CONDUCTED BY EASTERN CONNECTICUT

HEALTH NETWORK, WHICH INCLUDES MANCHESTER MEMORIAL HOSPITAL AND ROCKVILLE

GENERAL HOSPITAL.

MANCHESTER MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 5D: HTTP://WWW.ECHN.ORG/ABOUT-ECHN/COMMUNITY-BENEFIT-REPORTING.ASPX

332097 10-03-13 Schedule H (Form 990) 2013

Part V | Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A, " "Facility B," etc.

MANCHESTER MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 7: AFTER REVIEWING THE CHNA DATA, THE OVERSIGHT

COMMITTEE IDENTIFIED EIGHT HEALTH AREAS OF NEED (HEART DISEASE INCIDENCE,

CANCER INCIDENCE, DIABETES INCIDENCE, ARTHRITIS INCIDENCE, ALZHEIMER'S

DISEASE INCIDENCE, MULTIPLE SCLEROSIS INCIDENCE, SUBSTANCE ABUSE AND

CHILDHOOD LEAD SCREENING), HOWEVER IT WAS DETERMINED THAT ALL NEEDS COULD

NOT BE ADDRESSED BASED ON THE HOSPITAL'S ABILITY TO IMPACT THE NEEDS AND

THE AVAILABILITY OF RESOURCES THAT EXIST TO ADDRESS THEM. THE FOLLOWING

HEALTH NEEDS WERE IDENTIFIED AS THE HIGHEST PRIORITY: HEART DISEASE

INCIDENCE, CANCER INCIDENCE, DIABETES INCIDENCE AND ARTHRITIS INCIDENCE.

THE HOSPITAL WILL NOT ADDRESS THE FOLLOWING HEALTH NEEDS THAT WERE

OUTLINED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT: ALZHEIMER'S DISEASE

INCIDENCE, MULTIPLE SCLEROSIS INCIDENCE, SUBSTANCE ABUSE AND CHILDHOOD

LEAD SCREENING. IN DISCUSSING AND PRIORITIZING ALL OF THE IDENTIFIED

HEALTH NEEDS, THE OVERSIGHT COMMITTEE DETERMINED THAT THESE NEEDS WERE

ALREADY BEING ADDRESSED BY OTHER HEALTHCARE AGENCIES AND PROVIDERS.

ADDITIONALLY, SOME COMMUNITY NEEDS FALL OUTSIDE THE SCOPE OF THE EXPERTISE

AND RESOURCES OF THE HOSPITAL.

MANCHESTER MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 12I: FAMILY SIZE IS USED WITH INCOME LEVEL.

MANCHESTER MEMORIAL HOSPITAL:

Schedule H (Form 9	90) 2013				MEI	MORIAI	L HOS	SPITAI	<u> </u>				06	-064	6710	Page 7
	ity Inforr															
Section C. Suppl 12i, 14g, 16e, 17e	e, 18e, 19c,	19d, 20d	d, 21, an													11,
designated by "Fa	acility A, " "	Facility B	s," etc.													
PART V, SE	CTION	В, І	LINE	20D:	CHZ	ARGES	ARE	UNIF	ORMI	YY S	SET	FOR	ALL	PAT	'IENT	5
REGARDLESS	OF P	AYOR	AND	CHAR	ITY	CARE	DISC	COUNT	IS	API	PLIE	ED B.	ASED	ON	INCO	ME.
-																

Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not Licensed, Regis	stered, or Similarly Recognized as a Hospital Facility
(list in order of size, from largest to smallest)	
	during the tax year?
How many non-hospital health care facilities did the organization operate	during the tax year?
Name and address	Type of Facility (describe)

Part VI | Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART II, COMMUNITY BUILDING ACTIVITIES: MANCHESTER MEMORIAL HOSPITAL (MMH), AS PART OF EASTERN CONNECTICUT HEALTH NETWORK, PROMOTES THE HEALTH OF THE COMMUNITIES IT SERVES BY COMMITTING THE EXPERTISE AND RESOURCES OF THE ORGANIZATION TO A NUMBER OF COMMUNITY BUILDING ACTIVITIES THAT SUPPORT ASSOCIATIONS, BUSINESSES, PROGRAMS, INITIATIVES AND OTHER VALUABLE LOCAL COMMUNITY ASSETS. THROUGH GRANTS PROVIDED BY THE FEDERAL AND STATE GOVERNMENTS, MMH OFFERS FREE SUPPORT PROGRAMS TO CHILDREN AND THEIR FAMILIES TO PROMOTE POSITIVE FAMILY LIFE SKILLS AND CHILD DEVELOPMENT. IN FY 2014. THESE PROGRAMS BENEFITED 995 INDIVIDUALS WITH MMH PROVIDING NEARLY \$133,000 OF IN-KIND RESOURCES AND SERVICES. OTHER COMMUNITY BUILDING ACTIVITIES INCLUDE SERVING ON THE BOARD AND EXECUTIVE COMMITTEE OF REGIONAL CHAMBERS OF COMMERCE IN SUPPORT OF THE LOCAL BUSINESS INDUSTRY; HOSTING ART EXHIBITS OF THE MANCHESTER ART ASSOCIATION; WORKING WITH THE MANCHESTER VETERANS COUNCIL TO HONOR VETERANS IN AN ANNUAL VETERANS DAY CEREMONY FOR THE COMMUNITY; PARTNERING WITH THE LOCAL SCHOOL SYSTEMS AND COLLEGES IN VARIOUS WORKFORCE DEVELOPMENT PROGRAMS; PROVIDING VOCATIONAL SERVICES TO RESIDENTS; SERVING ON THE AMERICAN HOSPITAL ASSOCIATION'S REGIONAL POLICY

332099 10-03-13

BOARD; THE DEPARTMENT OF PUBLIC HEALTH'S OFFICE OF EMERGENCY MEDICAL
SERVICE MEDICAL ADVISORY COMMITTEE, THE CONNECTICUT EMS ADVISORY BOARD,
THE CONNECTICUT EMS ADVISORY COMMITTEE, THE REGIONAL MEDICAL ADVISORY
COMMITTEE, THE REGIONAL ED STANDARDS BOARD, THE STATE EMS EDUCATION AND
TRAINING COMMITTEE, EMS CLINICAL COORDINATORS AND NUMEROUS COMMUNITY
COALITIONS THAT ADDRESS ADOLESCENT BEHAVIORAL HEALTH CONCERNS. AS A
RESULT OF THESE ACTIVITIES, THERE HAS BEEN IMPROVED COLLABORATION AMONG
COMMUNITY PROVIDERS AND OTHERS INVOLVED IN PROVIDING SERVICES TO CHILDREN,
ADOLESCENTS AND THEIR FAMILIES AND OTHER ADULTS.

PART III, LINE 4:

THE HOSPITAL PROVIDES FOR A PROVISION FOR BAD DEBTS. FOR RECEIVABLES ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THE HOSPITAL ANALYZES CONTRACTUALLY DUE AMOUNTS AND THIRD-PARTY COVERAGE, PROVIDES AN ALLOWANCE FOR DOUBTFUL ACCOUNTS AND A PROVISION FOR BAD DEBTS (FOR EXAMPLE, FOR EXPECTED UNCOLLECTIBLE DEDUCTIBLES AND COPAYMENTS ON ACCOUNTS FOR WHICH THE THIRD-PARTY PAYER HAS NOT YET PAID, OR FOR PAYERS WHO ARE KNOWN TO BE HAVING FINANCIAL DIFFICULTIES THAT MAKE THE REALIZATION OF AMOUNTS DUE UNLIKELY). FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS (WHICH INCLUDES BOTH PATIENTS WITHOUT INSURANCE AND PATIENTS WITH DEDUCTIBLE AND CO-PAYMENT BALANCES DUE FOR WHICH THIRD-PARTY COVERAGE EXISTS FOR PART OF THE BILL), THE HOSPITAL RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS IN THE PERIOD OF SERVICE ON THE BASIS OF ITS PAST EXPERIENCE, WHICH INDICATES THAT MANY PATIENTS ARE UNABLE OR UNWILLING TO PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE. FOR UNINSURED PATIENTS THAT DO NOT QUALIFY FOR FINANCIAL ASSISTANCE, THE HOSPITAL OFFERS A DISCOUNT OFF ITS STANDARD RATES FOR SERVICES PROVIDED. THE DIFFERENCE BETWEEN THE DISCOUNTED RATES AND THE AMOUNTS ACTUALLY

COLLECTED AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN EXHAUSTED IS

WRITTEN OFF AGAINST THE ALLOWANCE FOR DOUBTFUL ACCOUNTS IN THE PERIOD THEY

ARE DETERMINED UNCOLLECTIBLE.

PART III, LINE 8:

THE HOSPITAL PROVIDES QUALITY HEALTH CARE TO ALL, REGARDLESS

OF THEIR ABILITY TO PAY. CHARITY CARE IS PROVIDED TO THOSE WHO ARE

ELIGIBLE BASED ON MMH'S POLICY. MMH ALSO INCURS UNPAID COSTS FOR

GOVERNMENT PROGRAMS BECAUSE REIMBURSEMENT IS NOT SUFFICIENT TO COVER COSTS

ASSOCIATED WITH MEDICARE AND MEDICAID PATIENTS. THE ORGANIZATION'S

MEDICARE COST REPORT WAS USED TO CALCULATE ACTUAL COSTS REPORTED ON PART

III, LINE 6. THE ACCESS TO HEALTHCARE BY PATIENTS COVERED BY MEDICARE IS

A FUNDAMENTAL PART OF THE HOSPITAL'S COMMUNITY BENEFIT PROGRAM.

PART III, LINE 9B:

INTERNAL AND EXTERNAL COLLECTION POLICIES AND PROCEDURES TAKE

INTO ACCOUNT THE EXTENT TO WHICH A PATIENT IS QUALIFIED FOR CHARITY CARE

OR DISCOUNTS. IN ADDITION, PATIENTS WHO QUALIFY FOR PARTIAL DISCOUNTS ARE

REQUIRED TO MAKE A GOOD FAITH EFFORT TO HONOR PAYMENT AGREEMENTS WITH THE

HOSPITAL, INCLUDING PAYMENT PLANS AND DISCOUNTED HOSPITAL BILLS. MMH IS

COMMITTED TO WORKING WITH PATIENTS TO RESOLVE THEIR ACCOUNTS, AND AT ITS

DISCRETION, MAY PROVIDE EXTENDED PAYMENT PLANS TO ELIGIBLE PATIENTS. MMH

WILL NOT PURSUE LEGAL ACTION FOR NON-PAYMENT OF BILLS AGAINST CHARITY CARE

PATIENTS WHO HAVE COOPERATED WITH THE HOSPITAL TO RESOLVE THEIR ACCOUNTS

AND HAVE DEMONSTRATED THEIR INCOME AND/OR ASSETS ARE INSUFFICIENT TO PAY

MEDICAL BILLS.

PART VI, LINE 2:

IN 2013, MMH COLLABORATED WITH ROCKVILLE GENERAL HOSPITAL,

ALSO AN AFFILIATE OF ECHN, TO CONDUCT A COMPREHENSIVE COMMUNITY HEALTH
NEEDS ASSESSMENT (CHNA). THE GOALS OF THE ASSESSMENT WERE: TO IDENTIFY
CURRENT AND FUTURE HEALTHCARE NEEDS IN THE COMMUNITY AND TO IMPROVE AND
STRENGTHEN PROGRAMS AND SERVICES PROVIDED TO ADDRESS THEM.

THE CHNA PROCESS WAS LED BY AN OVERSIGHT COMMITTEE THAT INCLUDED MEMBERS

OF THE ORGANIZATION WITH ESTABLISHED RELATIONSHIPS WITH COMMUNITY GROUPS

AND AGENCIES. DATA COLLECTED FOR THE CHNA INCLUDED: HEALTH, SOCIAL, AND

DEMOGRAPHIC DATA SPECIFIC TO MMH'S SERVICE AREA OBTAINED FROM LOCAL PUBLIC

HEALTH AGENCIES, NATIONAL HEALTH ASSOCIATIONS AND OTHER DATA SOURCES;

HEALTH BEHAVIOR INFORMATION COLLECTED FROM 1,047 RESIDENTS WHO RESPONDED

TO A COMMUNITY SURVEY; INPUT FROM 12 COMMUNITY STAKEHOLDERS FROM LOCAL

ORGANIZATIONS INVESTED IN THE HEALTH OF UNDERSERVED POPULATIONS.

ONCE ALL DATA WAS COLLECTED AND ANALYZED, THE OVERSIGHT COMMITTEE

IDENTIFIED AND PRIORITIZED THE SERVICE AREA'S KEY HEALTH NEEDS AND

DEVELOPED AN IMPLEMENTATION STRATEGY TO RESPOND TO THE NEEDS.

PART VI, LINE 3:

THE HOSPITAL COMMUNICATES THE AVAILABILITY OF FINANCIAL

ASSISTANCE THROUGH NOTICES POSTED IN PUBLIC AREAS AROUND THE HOSPITAL, ON

THE PATIENT BILLS, ON OUR WEBSITE, AND SELECTED PRE-SCHEDULED SERVICES TO

ENSURE THAT THE FINANCIAL CAPACITY OF PEOPLE WHO NEED HEALTHCARE SERVICES

DOES NOT PREVENT THEM FROM SEEKING OR RECEIVING CARE.

PART VI, LINE 4:

MANCHESTER MEMORIAL HOSPITAL, AS PART OF EASTERN CONNECTICUT

HEALTH NETWORK, SERVES A 19-TOWN PRIMARY AND SECONDARY SERVICE AREA
LOCATED EAST OF THE CONNECTICUT RIVER IN NORTHERN CONNECTICUT WITH

MUNICIPALITIES IN HARTFORD, TOLLAND AND WINDHAM COUNTIES. THE PRIMARY

SERVICE AREA INCLUDES ANY TOWN WHERE TOTAL INPATIENT AND NEWBORN

DISCHARGES ARE GREATER THAN OR EQUAL TO 20 PERCENT AND INCLUDES THE TOWNS

OF MANCHESTER, SOUTH WINDSOR, BOLTON, COVENTRY, ANDOVER, ELLINGTON,

TOLLAND, VERNON/ROCKVILLE AND WILLINGTON. THE SECONDARY SERVICE AREA

INCLUDES ANY TOWN WHERE TOTAL INPATIENT AND NEWBORN DISCHARGES ARE GREATER

THAN OR EQUAL TO FIVE PERCENT AND LESS THAN 20 PERCENT AND INCLUDES THE

TOWNS OF ASHFORD, SOMERS, STAFFORD, UNION, EAST HARTFORD, EAST WINDSOR,

GLASTONBURY, HEBRON, COLUMBIA AND MANSFIELD.

BASED ON DATA COLLECTED IN 2013, THE POPULATION OF THE ENTIRE SERVICE AREA IS 341,000; 49% MALE, 51% FEMALE. THE MEDIAN AGE OF RESIDENTS IS 39.5

YEARS WITH 33.3% OF THE POPULATION 50 YEARS OR OLDER. THE RACE OF THE RESIDENTS IS PREDOMINANTLY WHITE (80%) FOLLOWED BY BLACK/AFRICAN AMERICAN (8.3%), OTHER/MULTI-RACE (6.1%) AND ASIAN (5.3%). APPROXIMATELY 91.5% PERCENT OF THE POPULATION HAS A HIGH SCHOOL DEGREE AND 35.6% PERCENT HAVE A BACHELOR'S DEGREE OR HIGHER. THE MEDIAN HOUSEHOLD INCOME FOR THE SERVICE AREA IS \$82,075 PER YEAR. JUST UNDER 8% OF HOUSEHOLDS HAVE ANNUAL INCOME AT THE FEDERAL POVERTY RATE. THE UNEMPLOYMENT RATE IS 7.4% AND THE AVERAGE HOUSEHOLD SIZE IS 2.61 PEOPLE.

PART VI, LINE 5:

COMMUNITY HEALTH EDUCATION INITIATIVES AND PROGRAMS ARE

OFFERED TO THE COMMUNITY AND INCLUDE FREE COMMUNITY HEALTH EDUCATIONAL

PROGRAMS, EDUCATION IN BETTER BEING (A FREE COMMUNITY WELLNESS MAGAZINE),

PARTICIPATION IN COMMUNITY HEALTH FAIRS, THE DEVELOPMENT OF "FREEDOM FROM

SMOKING SMOKING CESSATION PROGRAM, NUTRITION COUNSELING SERVICES, INTEGRATIVE MEDICINE PROGRAMS FOR STRESS REDUCTION, A "HEART TALK" COMMUNITY PROGRAM FOR PEOPLE LIVING WITH HEART FAILURE, THE PROMOTION OF CARDIAC REHABILITATION SERVICES. FREE CANCER SCREENINGS. ONCOLOGY NURSE NAVIGATOR AND SURVIVORSHIP NAVIGATORS SERVICES, ANNUAL CANCER SURVIVORS DAY EVENT, REGULAR CANCER SUPPORT GROUP MEETINGS, CANCER CAREGIVER WORKSHOPS, DIABETES SELF-MANAGEMENT PROGRAM, NUTRITION COUNSELING FOR INDIVIDUALS ALREADY DIAGNOSED WITH DIABETES, FAMILY SUPPORT GROUPS FOR FAMILIES WHO ARE DEALING WITH BEHAVIORAL HEALTH OR ADDICTION ISSUES, WOMEN'S HEALTH PRESENTATIONS IN THE COMMUNITY, TEEN SMOKING PREVENTION LECTURES AT AREA SCHOOLS, AND OTHER LECTURE PRESENTATIONS. THE EDUCATION PROGRAMS INCLUDE EDUCATING THE PUBLIC ABOUT MANAGING LIFESTYLE BEHAVIORS THAT IMPACT DIET, BLOOD PRESSURE, CHOLESTEROL, WEIGHT, PHYSICAL ACTIVITY, STRESS, CANCER RISKS, DIABETES AND ARTHRITIS. PROGRAMS ALSO INCLUDED LACTATION CONSULTING SERVICES AND A GROCERY STORE TOUR TO EDUCATE RESIDENTS ABOUT HEALTHY SHOPPING HABITS.

FREE HEALTH SCREENINGS INCLUDING DIABETIC FOOT CHECKS, MAMMOGRAMS, BLOOD

PRESSURE, BONE DENSITY, GLUCOSE READINGS, INJURY SCREENINGS, VITAL SIGN

CHECKS AND MEDICAL EXAMS ARE OFFERED IN THE COMMUNITY, TARGETING

UNINSURED/UNDERINSURED POPULATIONS.

HEALTHCARE SUPPORT SERVICES ARE PROVIDED BY THE HOSPITAL TO INCREASE

ACCESS AND QUALITY OF CARE TO INDIVIDUALS IN NEED. EFFORTS INCLUDE FREE

TRANSPORTATION TO BEHAVIORAL HEALTH PATIENTS, ASSISTANCE TO ENROLL IN

PUBLIC PROGRAMS, REFERRALS TO SOCIAL SERVICES AND PHYSICIANS ACCEPTING

MEDICAID OR OTHER GOVERNMENT PROGRAMS, AND FREE LIFELINE PERSONAL RESPONSE

SYSTEM SERVICE.

PARTNERING WITH LOCAL EDUCATIONAL INSTITUTIONS, MANCHESTER MEMORIAL HOSPITAL PROVIDES A CLINICAL SETTING FOR PHYSICIANS, NURSES, RADIOLOGIC TECHNICIANS, RESPIRATORY TECHNICIANS AND PHYSICAL THERAPISTS AND OTHERS FROM THE UNIVERSITY OF NEW ENGLAND COLLEGE OF OSTEOPATHIC MEDICINE. UNIVERSITY OF CONNECTICUT, MANCHESTER COMMUNITY COLLEGE, CENTRAL CONNECTICUT STATE UNIVERSITY, GOODWIN COLLEGE, CAPITAL COMMUNITY COLLEGE, ST. JOSEPH'S COLLEGE, QUINNIPIAC UNIVERSITY, UNIVERSITY OF HARTFORD, NAUGATUCK VALLEY COMMUNITY COLLEGE, CAMBRIDGE COLLEGE, SPRINGFIELD TECHNICAL COMMUNITY COLLEGE AND EASTERN CONNECTICUT STATE UNIVERSITY.

SPECIFIC RESEARCH INITIATIVES CONDUCTED BY THE HOSPITAL INCLUDE MAINTENANCE OF A CANCER REGISTRY DATABASE AND AN INSTITUTIONAL REVIEW COMMITTEE. FINANCIAL AND IN-KIND SERVICES AND GOODS ARE DONATED TO COMMUNITY GROUPS AND OTHER NOT FOR PROFIT ORGANIZATIONS INCLUDING PATIENT MEALS, LOCAL FUNDRAISERS, FACILITY SPACE TO HOST BLOOD DRIVES AND HEALTH SUPPORT GROUPS ORGANIZATIONS' MEETINGS.

PART VI, LINE 6:

MANCHESTER MEMORIAL HOSPITAL (MMH) IS AN AFFILIATE OF EASTERN CONNECTICUT HEALTH NETWORK (ECHN), A HEALTH CARE SYSTEM SERVING 19 TOWNS IN EASTERN CONNECTICUT. THE ECHN NETWORK OF AFFILIATES INCLUDES:

MANCHESTER MEMORIAL HOSPITAL, A COMMUNITY HOSPITAL LICENSED FOR 249 BEDS AND 34 BASSINETS, THAT OFFERS MEDICAL AND SURGICAL SERVICES, 24-HOUR EMERGENCY CARE, MEDICAL IMAGING, A MODERN FAMILY BIRTHING CENTER AND NEONATOLOGY SERVICES, REHABILITATION SERVICES, A CERTIFIED SLEEP DISORDERS CENTER, INTENSIVE CARE SUITES, A WOUND HEALING CENTER WITH HYPERBARIC THERAPY, HOSPICE CARE, DIABETES SELF-MANAGEMENT PROGRAM, CARDIAC &

PULMONARY REHABILITATION, A COMPREHENSIVE RANGE OF ADOLESCENT AND ADULT

INPATIENT AND OUTPATIENT BEHAVIORAL HEALTH SERVICES, NUTRITION COUNSELING,

LABORATORY SERVICES, MEDICAL EDUCATION (FAMILY MEDICINE RESIDENCY &

INTERNSHIP PROGRAM; UNECOM MEDICAL STUDENTS; AND CONTINUING EDUCATION) AND

THE EASTERN CONNECTICUT CANER INSTITUTE AT THE JOHN A. DEQUATTRO CANCER

CENTER.

ROCKVILLE GENERAL HOSPITAL, A COMMUNITY HOSPITAL LICENSED FOR 102 BEDS,

THAT OFFERS INPATIENT AND OUTPATIENT MEDICAL AND SURGICAL SERVICES,

AMBULATORY (ONE-DAY) SURGERY, 24-HOUR EMERGENCY CARE, MEDICAL IMAGING,

CARDIAC & PULMONARY REHABILITATION, PHYSICAL REHABILITATION, HOSPICE CARE,

A MATERNITY CARE CENTER, OUTPATIENT ADOLESCENT BEHAVIORAL HEALTH SERVICES,

AND LABRATORY SERVICES.

WOODLAKE AT TOLLAND, A 130-BED LONG-TERM SKILLED NURSING CARE AND

SHORT-TERM REHABILITATION FACILITY THAT OFFERS CUSTOMIZED REHABILITATION

TREATMENT SERVICES INCLUDING JOINT REPLACEMENT REHABILITATION, ORTHOPEDIC

POST-HOSPITAL CARE, STROKE/NEUROLOGICAL REHAB, POST MEDICAL/SURGICAL

RECONDITIONING, PRE-DISCHARGE HOME EVALUATIONS, PATIENT AND FAMILY

INSTRUCTION, AND PERSONALIZED, PROGRESSIVE, AND INTERDISCIPLINARY CARE

PLANS.

EASTERN CONNECTICUT MEDICAL PROFESSIONALS (ECMPF) FOUNDATION, INC., A

MULTI-SPECIALTY PHYSICIAN GROUP PRACTICE THAT OFFERS A FULL RANGE OF

HEALTHCARE SERVICES, INCLUDING PRIMARY AND SPECIALTY CARE IN THE TOWNS OF

EAST HARTFORD, ELLINGTON, MANCHESTER, SOUTH WINDSOR, TOLLAND AND

VERNON/ROCKVILLE.

GLASTONBURY WELLNESS CENTER COMBINES FITNESS AND MEDICAL SERVICES UNDER

ONE ROOF, INCLUDING PHYSICIAN PRACTICES, LABORATORY DRAW SERVICES, MEDICAL

IMAGING DIAGNOSTIC SERVICES, AND REHABILITATION SERVICES.

ECHN MEDICAL BUILDINGS AT EVERGREEN WALK (SOUTH WINDSOR):

2400 TAMARACK AVENUE OCCUPANTS INCLUDE EVERGREEN ENDOSCOPY CENTER, CENTRAL CONNECTICUT GASTROENTEROLOGY, THE COLON & RECTAL SURGEONS OF GREATER HARTFORD, AND ECMP PRIMARY CARE PHYSICIANS, RHEUMATOLOGY PHYSICIANS, WALDEN BEHAVIORAL CARE EATING DISORDERS CLINIC, AND LABORATORY SERVICES.

2600 TAMARACK AVENUE INCLUDES THE WOMEN'S CENTER FOR WELLNESS, ECHN BREAST CARE COLLABORATIVE, AND THE OB/GYN GROUP OF EASTERN CONNECTICUT.

2800 TAMARACK AVENUE HOUSES EVERGREEN IMAGING CENTER, ECHN REHABILITATION

SERVICES, A LABORATORY DRAW STATION, AND A SERIES OF MEDICAL PRACTICES

(INCLUDING ORTHOPEDIC SURGERY, OPHTHALMOLOGY, AND OTOLARYNGOLOGY),

CORPCARE, AND SOUTH WINDSOR URGENT CARE.

ECHN MANCHESTER MEDICAL OFFICE BUILDINGS:

150 NORTH MAIN STREET OFFERS A VARIETY OF ADULT BEHAVIORAL HEALTH SERVICES.

130 HARTFORD ROAD, OFFERING PRIMARY CARE AND LABORATORY SERVICES.

AN URGENT CARE CENTER LOCATED IN SOUTH WINDSOR.

VISITING NURSE & HEALTH SERVICES OF CONNECTICUT, PROVIDES AT-HOME NURSING
CARE AND HOSPICE CARE.

ECHN HAS 392 PHYSICIANS (307 ACTIVE, 42 COURTESY, 15 CONSULTING, 28

PART-TIME), 77 ALLIED HEALTH PROFESSIONALS, 10 MEDICAL DEPARTMENTS AND 16

SERVICES AS WELL AS 15 UNIVERSITY OF NEW ENGLAND COLLEGE OF OSTEOPATHIC

MEDICINE THIRD-YEAR MEDICAL STUDENTS AVAILABLE TO CARE FOR THE COMMUNITY.

PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT:

CT

SCHEDULE H, ADDITIONAL INFORMATION:

MANCHESTER MEMORIAL HOSPITAL IS A NOT-FOR-PROFIT 249-BED

ACUTE CARE HOSPITAL THAT PROVIDES INPATIENT, OUTPATIENT AND EMERGENCY

CARE SERVICES FOR RESIDENTS OF MANCHESTER, CT AND SURROUNDING TOWNS.

THE HOSPITAL IS A SUBSIDIARY OF EASTERN CONNECTICUT HEALTH NETWORK,

INC., WHICH WAS FORMED IN 1995 BY A MERGER OF MMH CORP. AND ROCKVILLE

AREA HEALTH SERVICES, INC. ECHN WAS ORGANIZED TO PROVIDE A BROADER

HEALTH CARE SYSTEM FOR THE SURROUNDING COMMUNITIES WITH QUALITY MEDICAL

CARE AT A REASONABLE COST AND TO FOSTER AN ENVIRONMENT CONDUCIVE TO

HEALTH AND WELL BEING WHETHER IN THE HOME OR IN THE COMMUNITY.

MANCHESTER MEMORIAL HOSPITAL PATIENTS NOT HAVING INSURANCE COVERING

EMERGENCY OR OTHER MEDICALLY QUALIFIED CARE (UNINSURED PATIENTS), AS

WELL AS UNDERINSURED PATIENTS, SUBJECT TO INCOME LIMITS AND FAMILY SIZE

RECEIVE FREE OR DISCOUNTED CARE. MANCHESTER MEMORIAL HOSPITAL DOES NOT

PURSUE COLLECTION OF AMOUNTS DETERMINED TO QUALIFY AS CHARITY CARE.

CHARGES FOR CARE PROVIDED TO PATIENTS ARE DETERMINED BY ESTABLISHED

RATES, SUBJECT TO POSSIBLE ADJUSTMENTS OR DISCOUNTS FOR LOW INCOME

PATIENTS; CONTRACTUAL DISCOUNTS, OR DISCOUNTS FOR PATIENTS WHO MEET

CERTAIN CRITERIA UNDER ITS CHARITY CARE POLICIES. CHARITY CARE FOR FY

2014 WAS \$2,411,263 FOR 1,000 TOTAL APPROVED APPLICANTS.

EXPENSES RELATED TO SERVICES PERFORMED FOR PATIENTS OF MANCHESTER

MEMORIAL HOSPITAL CONTRIBUTE IMPORTANTLY TO ITS EXEMPT PURPOSE BECAUSE

THE EXPENSES ARE INCURRED IN THE DIAGNOSIS, CURE, MITIGATION, TREATMENT

AND PREVENTION OF DISEASE, AND FOR MEDICAL PURPOSES AFFECTING THE

STRUCTURE OR FUNCTION OF THE HUMAN BODY.

MANCHESTER MEMORIAL HOSPITAL PROVIDED NEEDED MEDICAL CARE TO THE

COMMUNITY REGARDLESS OF ANY INDIVIDUAL'S ABILITY TO PAY. NINE THOUSAND

ONE HUNDRED TEN (9,110) INPATIENTS WERE CARED FOR IN FY14 REPRESENTING

44,106 PATIENT DAYS. TWO HUNDRED FORTY FIVE THOUSAND SEVEN HUNDRED

THIRTY-SEVEN (245,737) OUTPATIENT VISITS WERE RECORDED.

INCLUDED IN THE 9,110 INPATIENTS WERE 5,896 GOVERNMENT RELATED

PATIENTS. THE GOVERNMENT INPATIENTS FALL INTO THE FOLLOWING GROUPS:

MEDICARE	2,876		
MEDICARE MANAGED CARE	808		
MEDICAID	2,180		
CHAMPUS	32		
TOTAL GOV PATIENTS	5,896		
TOTAL NON GOV PATIENTS	3,214		
TOTAL PATIENTS	9,110		

Part VI Supplemental Informati	on (Continuation)
	7. OVERDARITE VITATES VIDE 141, 207, COVERDARIUM
	7 OUTPATIENT VISITS WERE 141,327 GOVERNMENT
RELATED VISITS. THE V	ISITS ARE A PRODUCT OF GROSS REVENUE RELATIONSHIP
TO TOTAL VISITS. THE	GOVERNMENT VISITS FALL INTO THE FOLLOWING GROUPS:
MEDICARE	75,076
MEDICARE MANAGED CARE	26,447
MEDICAID	38,882
CHAMPUS	922
TOTAL GOV PATIENTS	141,327
TOTAL NON GOV PATIENTS	104,410
TOTAL OUTPATIENT VISIT	S 245,737
THE HOSPITAL PROVIDED	UNCOMPENSATED CARE TO 44,576 MEDICAID PATIENTS
FOR A NET COMMUNITY BE	NEFIT AMOUNT OF \$8,168,000 AFTER MEDICAID
REIMBURSEMENT.	