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CLIENT'S COPY

TAX RETURN FILING INSTRUCTIONS

** FORM 990 PUBLIC DISCLOSURE COPY **

FOR THE YEAR ENDING

SEPTEMBER 30, 2014

Prepared for	EASTERN CONNECTICUT HEALTH NETWORK, INC. 71 HAYNES STREET MANCHESTER, CT 06040
Prepared by	CROWE HORWATH, LLP 175 POWDER FOREST DRIVE SIMSBURY, CT 06089
Amount due or refund	NOT APPLICABLE
Make check payable to	NOT APPLICABLE
Mail tax return and check (if applicable) to	NOT APPLICABLE
Return must be mailed on or before	NOT APPLICABLE
Special Instructions	THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. THE RETURN HAS BEEN TRANSMITTED ELECTRONICALLY TO THE IRS AND NO FURTHER ACTION IS REQUIRED.

** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter Social Security numbers on this form as it may be made public.

► Information about Form 990 and its instructions is at www.irs.gov/form990

Open to Public Inspection

ΑΙ	For the	2013 calendar year, or tax year beginning $$ OCT $$ $$ $$ 1 $$, $$ $$ $$ $$ 2 $$ $$ 0 $$ 1 $$ and ending	, S <u></u> ĔP 30	, 2014	
	Check if applicable:		D Emplo	yer identific	cation number
ć					
	Address change	EASTERN CONNECTICUT HEALTH NETWORK, INC.			
	Name change	Doing Business As		22-2	546079
	Initial return	Number and street (or P.O. box if mail is not delivered to street address) Room/s	uite E Teleph	one numbe	r
	Termin- ated	71 HAYNES STREET			646-1222
	Amende return	City or town, state or province, country, and ZIP or foreign postal code	G Gross red	ceipts \$	32,926,761.
	Applica- tion	MANCHESIER, CI 00040	H(a) Is thi	s a group re	eturn
	pending	F Name and address of principal officer:PETER J. KARL			? Yes X No
		SAME AS C ABOVE	H(b) Are all	subordinates in	ncluded? Yes No
		mpt status: X 501(c)(3) 501(c)() (insert no.) 4947(a)(1) or	527 If "N	o," attach a	list. (see instructions)
		E: ▶ WWW.ECHN.ORG			n number 🕨
<u>K</u>			Year of formation:	1995 N	State of legal domicile: ${f CT}$
Pá		Summary			
ě	1 B	riefly describe the organization's mission or most significant activities: ${ t INTEGRAT}$	ED HEAL	<u> </u>	SYSTEM.
Governance	_				
ern	1	check this box if the organization discontinued its operations or disposed of			
Š		lumber of voting members of the governing body (Part VI, line 1a)			18
જ		lumber of independent voting members of the governing body (Part VI, line 1b)			10
ies		otal number of individuals employed in calendar year 2013 (Part V, line 2a)			0
Activities &		otal number of volunteers (estimate if necessary)			10
Ac		otal unrelated business revenue from Part VIII, column (C), line 12			0.
	b N	let unrelated business taxable income from Form 990-T, line 34			
			Prior Y		Current Year
ne		Contributions and grants (Part VIII, line 1h)		8,889. 1,422.	503,829.
Revenue		Program service revenue (Part VIII, line 2g)	32,07.	0.	31,601,939.
Be	1	nvestment income (Part VIII, column (A), lines 3, 4, and 7d)		0.	020,993.
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	33 191	0,311.	32,926,761.
_		otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	33,40	0.	0.
	1	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
	l	denefits paid to or for members (Part IX, column (A), line 4)		0.	0.
ses	15 S	salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0.	0.
Expenses	loa P	Professional fundraising fees (Part IX, column (A), line 11e)			0.
Ä	17 0	otal fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	33 05	3 515	32,734,317.
	1	otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	33,05	3,515.	32,734,317.
			420	5,796.	192,444.
es –	13 1	Revenue less expenses. Subtract line 18 from line 12	Beginning of C		End of Year
ets (20 T	otal assets (Part X, line 16)	18,05		18,930,663.
Assi	21 T	otal assets (Part X, line 16) otal liabilities (Part X, line 26)		5,234.	14,695,801.
Net Assets or Fund Balances	22 N	let assets or fund balances. Subtract line 21 from line 20		7,539.	4,234,862.
Pá	art II	Signature Block		,	
		ies of perjury, I declare that I have examined this return, including accompanying schedules and st	atements, and to	the best of my	knowledge and belief, it is
true	, correct,	and complete. Declaration of preparer (other than officer) is based on all information of which pre	oarer has any kno	wledge.	
Sig	n	Signature of officer	Da	ate	
Hei	e	MICHAEL D. VEILLETTE, CHIEF FINANCIAL OFF	'ICER		
		Type or print name and title			
		Print/Type preparer's name Preparer's signature	Date	Check	PTIN
Pai	-	BETH A. THURZ BETH A. THURZ		self-employe	
		Firm's name CROWE HORWATH, LLP	Fi	rm's EIN 🛌	35-0921680
Use	Only	Firm's address 175 POWDER FOREST DRIVE		_	
		SIMSBURY, CT 06089	PI	none no.86	0-678-9200
Ma	v the IRS	S discuss this return with the preparer shown above? (see instructions)			X Yes No

4d Other program services (Describe in Schedule O.)

(Expenses \$ including grants of \$

Total program service expenses ► 32,734,317.

) (Revenue \$

Form **990** (2013)

Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
-	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for	Ŭ		
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a		Х
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	X	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in		7.7	
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		v	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	40-		Х
L	Was the organization included in consolidated, independent audited financial statements for the tax year?	12a		
D	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
_	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Page 4

Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			v
	Schedule K. If "No", go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	04-		
اہ	any tax-exempt bonds?	24c 24d		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a	240		
2 5a		25a		х
h	disqualified person during the year? If "Yes," complete Schedule L, Part I Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	25a		
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,			
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			37
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	v	X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	X	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	00-	Х	
29	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	28c 29	- 21	х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	29		
30	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			.,
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			_
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	254	Х	
26	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	35b	- 21	
36	If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		٦,	
	Note. All Form 990 filers are required to complete Schedule O	38	X	

Form **990** (2013)

Part V Statements Regarding Other IRS Filings and Tax Compliance

Series the number reported in Box S of Form 1006. Enter-0- if not applicable		Check if Schedule O contains a response or note to any line in this Part V				
1s Enter the number reported in Box 3 of Form 1096. Enter -0-in not applicable 1b 0 0 Differ the number of Forms W3 of included in line 1s. Enter -0-in not applicable 1b 0 0 Differ the number of Forms W3 of included in line 1s. Enter -0-in not supplicable 1b 0 0 Differ the organization comply with backup withholding rules for reportable payments to vendors and reportable garning (gambling) winnings to prize winners? 2s Enter the number of emptyleyes reported on Form W3, Transmittal of Wage and Tax Statements, field for the calendar year ending with row within the year covered by this return Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a If the organization have unrelated business gross income of \$1,000 or more during the year? 3a If the organization have unrelated business gross income of \$1,000 or more during the year? 3a If Yes, 1 has If filed a Form 990 F for this year? If Yes, 1 to line during the calendary exit did the organization have an interest in, or a signature or other authority over, a financial account in a fireign country. See incomplete the seed of the organization and party to a prohibited tax shelter transaction at any time during the tax year? 5b If Yes, 1 do line 3 or 50, old the organization lile Form 8886 F7 5c If Yes, 1 to line 3 or 50, old the organization lile Form 8886 F7 6c If Yes, 1 to line 3 or 50, old the organization lile Form 8886 F7 6d Does the organization analy gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions? 6d If Yes, 1 to line organization and previous of the goods of services provided to the payor? 7d If Yes, 1 to line organization entity the often of the value of the goods or services provided Provided Type					Yes	No
be first the number of Forms W26 included in line 1a. Enter o- if not applicable 10 0 0 0 0 0 0 0 0	1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a C			
Gambling) winnings to prize winners? Better the number of employees reported on Form W3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return Better the number of employees reported on Form W3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return Note. If the sum of lines 1 and 2 as greater than 250, you may be required to effect en instructions) By If Y'sen, 1 set if field a form 900 Toff this year? If "No," for fire 30, provide an explanation in Schedule O By If Y'sen, 1 set if field a form 900 Toff this year? If "No," for fire 30, provide an explanation in Schedule O By If Y'sen, 1 set if field a form 900 Toff this year? If "No," for fire 30, provide an explanation in Schedule O By If Y'sen, 1 set if the a form 900 Toff this year? If "No," for fire 30, provide an explanation in Schedule O By If Y'sen, 1 set if the a form 900 Toff this year? If "No," for fire 30, provide an explanation in Schedule O By If Y'sen, 1 set if the a fire 1 set if the origin country, PC AYMAN I SLIANIDS Been instructions for filing requirements for Form 15 F09 221, Report of Foreign Bank and Firancial Accounts. By If Y'sen, 1 set in eas or 50, did the organization that it was or is a party to a prohibited tax shelter transaction at any time during the tax year? By If Y'sen, 1 set in eas or 50, did the organization that it was or is a party to a prohibited tax shelter transaction at year of the tax year? By If Y'sen, 1 set in eas or 50, did the organization that it was or is a party to a prohibited the property on the fire any contributions that were not tax deductibles a scharable contributions? By If Y'sen, 1 set deductible? By If			1b C			
2a Enter the number of employees reported on Form W.3, Transmittal of Wage and Tax Statements, fleed for the calendar year ending with or within the year covered by this return. Note. If the sum of lines 1a and 2 a is greater than 250, you may be required to e-file (see instructions) 3a	С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	eportable gaming			
filed for the calendar year ending with or within the year covered by this return Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a X Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3b If 'ves, 'note it filed a form 950 of 10 fro they and 'I' 'No, ' foil ma's 2, orworde an explanation in Schedule 0 3a X 3b If 'ves, 'note out in a foreign country (such as a bank account, securities account, or other financial account? (such as a bank account, securities account, or other financial account? (such as a bank account, securities account, or other financial account? 5a N Ves, 'enter the name of the foreign country E-CAYMAN T.SLANDS 5a Sae instructions for filing requirements for Form TD F00.21, Report of Foreign Bank and Financial Accounts. 5a N Ves, 'enter the name of the foreign country E-CAYMAN T.SLANDS 5a Sae instructions for filing requirements for Form TD F00.22, Report of Foreign Bank and Financial Accounts. 5b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5c N Ves, ' is to line 5a or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction solicit any contributions that were not tax eductibles a charabate contributions? 5c N Ves, ' idl the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit are very explanation solicity and the very solicitation an express statement that such contributions or gifts were not tax deductibles a charabate contributions? 5c Did the organization settle are partial transaction and express statement that such contributions or gifts were not tax deductibles a charabate contributions? 5c Did the organization settle are partial tran		(gambling) winnings to prize winners?		1c		
b If a least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a A at any time during the calendary year, did the organization have underful end underful end underful year of the foreign country (such as a bank account, securities account, or other financial accountly? 4a At any time the the name of the foreign country. PC AYMAN ITSIANDS 5b If Yes, "there the name of the foreign country. PC AYMAN ITSIANDS 5ce instructions for filing requirements for Form TD F 90.22.1, Report of Foreign Bank and Financial Accounts. 5b Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5c If Yes, "to line 5a or 5b, did the organization file Form 8886-17 6c If Yes, "to line 5a or 5b, did the organization file Form 8886-17 6d Does the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7c Organizations that may receive deductible contributions under section 170(c). 8d If Yes, "did the organization include with every solicitations an express statement that such contributions or gifts were not tax deductible? 7c Organizations that may receive deductible contributions under section 170(c). 8d If Yes, "did the organization notify the donor of the value of the goods or services provided? 7b If Yes, "did the organization of the year pay premiums with the property for which it was required? 7d If Yes, "did the organization of qualified irrelectual property for which it was required? 7d If Yes, "did the organization received a contribution of qualified irrelectual property for which it was required? 7d If the organization, during the year, pay premiums, directly or indirectly, to pay premiums on a personal benefit contract? 7d If Yes, "reter the amount	2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a If "Yes," has it filed a Form 990-T for this year? If "No," to line 30, provide an explanation in Schedule O 3b If "Yes," has it filed a Form 990-T for this year? If "No," to line 30, provide an explanation in Schedule O 3b If "Yes," that the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country. ▶ CAYMAN ISLANDS See instructions for filling requirements for Form TD F00221, Feptor of Foreign Bank and Financial Accounts. 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5b If "Yes," oil in is 5a of 5b, did the organization file Form 8886-T? 5c Obes the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 5c Obes the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that may receive deductible contributions under section 170(c). 5c Organizations that may receive deductible contributions under section 170(c). 5c Organization that may receive deductible contributions under section 170(c). 5c Organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to the Form 8822. 5c Organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to the fer organization notify the donor of the value of the organization file Form 8893 required? 5c Office organization received an contribution of cualified intellectual property, did the organization file a Form 1098-C? 5c Offi		filed for the calendar year ending with or within the year covered by this return	2a (
3a Dit the organization have unrelated business gross income of \$1,000 or more during the year? b if "Yes," has it filled a Form 980T for this year? if "No," to line 3b, provide an explanation in Schedule O 4 At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 5 b if "Yes," either the name of the foreign country." CATMAN ITSUANDS 5 en instructions for filling requirements for Form TD F 90.22.1, Report of Foreign Bank and Financial Accounts. 5 was the organization of the foreign country (such as a bank account, securities account, or other financial account). 5 c if Yes, "to line 5 aor 5 b, did the organization that if was or is a party to a prohibited under the organization of the organization that it was or is a party to a prohibited that shelter transaction? 5 c if Yes, "to line 5 aor 5 b, did the organization file Form 8886-17 6 Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as chariable contributions? 6 b if Yes, "did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 organizations that may receive deductible contributions under section 170(c). a bill the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 88282? 6 b if Yes, "did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required? 7 to if if Form 8282? 9 if the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required? 10 bill the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required? 11 bill the organization received a contribution of cars,	b	If at least one is reported on line 2a, did the organization file all required federal employment tax retur	ns?	2b		
b if "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O 4a At any time during the calendar year, dif the organization have an interest in, or a signature or other authority over, a financial accountly over, a financial accoun		Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
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a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O. 14b	b	· · · · · · · · · · · · · · · · · · ·				
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b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13b 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a X 15b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O. 14b	а	Gross income from members or shareholders	11a			
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	b	Gross income from other sources (Do not net amounts due or paid to other sources against				
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year		amounts due or received from them.)	11b			
Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O. 14b	12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041?	12a		
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O. 14b	b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O						
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b	а	Is the organization licensed to issue qualified health plans in more than one state?		13a		
organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b		·				
c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b	b	· · · · · · · · · · · · · · · · · · ·	1			
14a Did the organization receive any payments for indoor tanning services during the tax year? 14a X b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b						
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b			13c			37
	b	It "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule	9 U			(2012)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 1			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
<u>Sec</u>	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		37	
12a		12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	١	v	
	in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14		
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	45-	Х	
	The organization's CEO, Executive Director, or top management official	15a 15b	X	
D	Other officers or key employees of the organization	IOD	21	
160	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
ioa	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Х	
h	taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	10a		
b	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
		16b	Х	
Sec	exempt status with respect to such arrangements?	100		
17	List the states with which a copy of this Form 990 is required to be filed NONE			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a	availah	ole	
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, an	d finar	ncial	
	statements available to the public during the tax year.	••		
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiza	tion:	•	
	NICHOLAS JAMIESON - 860-646-1222	_		
	320 MAIN STREET, MANCHESTER, CT 06040			

Form **990** (2013)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	T	21 11ZC	((пре	isat	(D)	(E)	(F)
Name and Title	Average hours per week	box	not c , unle cer an	Pos heck ss pe	ition more rson	than is bot	h an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) DENNIS O'NEILL, MD CHAIRMAN	1.00	X		x				0.	0.	0.
(2) ROBIN MURDOCK MEGGERS	1.00			х				0.	0.	
VICE CHAIR (3) MICHELE CONLON, MD	1.00	Х		Δ				0.	0.	0.
(3) MICHELE CONLON, MD SECRETARY	2.00	x		х				0.	0.	0.
(4) JOSEPH F. JEAMEL, JR.	1.00									
TREASURER	2.00	X		Х				0.	0.	0.
(5) GORDON BRODIE, MD	1.00									
TRUSTEE	2.00	Х						0.	0.	0.
(6) THOMASINA CLEMONS	1.00									
TRUSTEE	2.00	Х						0.	0.	0.
(7) ANTHONY DISTEFANO, MD	1.00									_
TRUSTEE	3.00	Х						0.	0.	0.
(8) MILTON DOREMUS	1.00	ļ								•
TRUSTEE	2.00	Х						0.	0.	0.
(9) JOY DORIN	1.00	١,,								0
TRUSTEE	2.00	Х	-					0.	0.	0.
(10) DAVID GONCI TRUSTEE	2.00	x						0.	0.	0.
(11) REBECCA JANENDA	1.00									
TRUSTEE	2.00	X						0.	0.	0.
(12) LENORA WILLIAMS, MD	1.00									
TRUSTEE	2.00	X						0.	0.	0.
(13) PETER J. KARL	1.00									
PRESIDENT AND CEO	59.00	Х		Х				0.	1,123,212.	122,724.
(14) LOUISE ENGLAND	1.00									
TRUSTEE	3.00	Х						0.	0.	0.
(15) DONALD GENOVESI	1.00	ļ						_		_
TRUSTEE	2.00		<u> </u>					0.	0.	0.
(16) KATHLEEN A. O'NEILL	1.00							_		^
TRUSTEE	3.00							0.	0.	0.
(17) KEITH J. WOLFF	1.00							_		0
TRUSTEE	2.00	Λ			<u> </u>			0.	0.	0.

332007 10-29-13

								NETWORK, INC		25460	79	Pa	age 8
Part VII Section A. Officers, Directors, Trus		ploy	ees			ghe	st C	ompensated Employe	es (continued)				
(A)	(B)				C)			(D)	(E)			(F)	
Name and title	Average		not c	Pos heck	more	than		Reportable	Reportable			timate	
	hours per week			ss pe				compensation	compensati			nount	
	(list any	Η.					ŕ	from the	from relate organization			other pensa	
	hours for	direct				-		organization	(W-2/1099-MI			om th	
	related	trustee or director	stee			nsate		(W-2/1099-MISC)	(** 2) 1000 1111	.00,		anizat	
	organizations	trust	al tru		yee	ed uu c		,			•	d relat	
	below	Individual 1	Institutional trustee	er	Key employee	est co loyee	ner				orga	anizati	ons
	line)	ıhdi	Insti	Officer	Key	Highest compensated employee	Forn						
(18) ERIC KLOTER	1.00	,,											^
TRUSTEE	2.00	X						0.		0.			0.
(19) PAMELA LEWIS, MD	1.00	,,											^
TRUSTEE	2.00	X						0.		0.			0.
(20) MICHAEL D. VEILLETTE	1.00			37					441 2	7-	E .		06
SVP, CHIEF FINANCIAL OFFIC	59.00			Х				0.	441,2	1/5.	5	8,8	96.
(21) KEVIN G. MURPHY (THROUGH OCT 20	1.00				x			0.	605,6	51	2	6,6	o 0
EVP, TREASURER (22) DEBORAH GOGLIETTINO	1.00				^			0.	003,0	,,,,		0,0	00.
SVP, HUMAN RESOURCES	59.00				x			0.	350,6	68.	4	6,6	11.
(23) DENNIS MCCONVILLE	1.00								330,0			0,0	<u> </u>
SVP, STRATEGIC PLANNING	59.00				x			0.	325,1	80.	9	3,6	80.
(24) DEBORAH PARKER	1.00				 				3=3,=			- / -	
EVP, CHIEF CLINICAL OFFICE	59.00	1			х			0.	439,8	301.	5	8,0	46.
(25) JOEL REICH, MD	1.00								,				
SVP, MEDICAL AFFAIRS	59.00	1			Х			0.	522,6	15.	13	6,9	48.
(26) CHARLES COVIN (THROUGH NOV 2013	1.00												
VP AND CIO	59.00				Х			0.		98.	3	2,2	53.
1b Sub-total							ightharpoons	0.					
c Total from continuation sheets to Part VI	I, Section A							0.					
d Total (add lines 1b and 1c)							<u> </u>	0.	, ,		71	<u>2,1</u>	<u> 15.</u>
2 Total number of individuals (including but n	ot limited to th	ose	liste	ed al	bove	e) wł	no re	eceived more than \$10	0,000 of reportal	ble			_
compensation from the organization												1	0
												Yes	No
3 Did the organization list any former officer,													77
line 1a? If "Yes," complete Schedule J for s	uch individual										3		X
4 For any individual listed on line 1a, is the su									the organization	י		v	
and related organizations greater than \$150											4	Х	
5 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," com	-				-			ed organization or indiv	lidual for service	s	5		Х
Section B. Independent Contractors	piete Scriedui	e	01 30	ucn	pers						5		21
Complete this table for your five highest co	mnensated inc	dene	ende	ent c	ontr	racto	ors t	hat received more than	\$100,000 of co	mpensa	tion f	rom	
the organization. Report compensation for	•	-								mponoa			
(A)								(B)	,		(C	;)	
Name and business	address	N	INC	E				Description of	services	Co		nsatio	n
							_						

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization
SEE PART VII, SECTION A CONTINUATION SHEETS

Form **990** (2013)

								NETWORK, INC		6079
Part VII Section A. Officers, Directors, Tru	ıstees, Key Er	nplo	oyee	s, a	nd l	ligh	est	Compensated Employ	ees (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average hours	(cl	Position (check all that apply)				ly)	Reportable compensation	Reportable compensation	Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) LEONA CROSSKEY VP, QUALITY	1.00 59.00				Х			0.	177,688.	73,043.
(28) ROBERT CARROLL, MD MED DIR, EMERGENCY DEPARTM	1.00 59.00				х			0.	449,483.	34,371.
(29) JOYCE TICHY	1.00				х			0.		28,863.
GENERAL COUNSEL	39.00				Λ			0.	355,681.	20,003.
Total to Part VII, Section A, line 1c									982,852.	136,277.

∩ E	1	r	7 ^	_ ^
25	40	U	9	Page 9

				ECTICUT H	EALTH NETW	ORK, INC.	22-2546	079 Page 9
Pa	rt V							
		Check if Schedule O co	ntains a response	or note to any lin		(5)	(6)	
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
ts st	1 :	a Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts		b Membership dues						
S, G		c Fundraising events						
la it		d Related organizations						
ini ini		e Government grants (contrib						
rio i		f All other contributions, gifts, gra	ants, and					
the		similar amounts not included at	oove 1f	503,829.				
dat		g Noncash contributions included in lin	es 1a-1f: \$					
<u>8</u> 6		h Total. Add lines 1a-1f		>	503,829.			
				Business Code				
e	2	a AFFILIATION CHARGE		900099	29,128,254.	29,128,254.		
e vi	-	b OTHER HEALTHCARE RELA	TED	621990	1,313,957.	1,313,957.		
Program Service Revenue		c PARTNERSHIP AND OTHER	<u> </u>	900099	1,159,728.	1,159,728.		
		d						
og		е						
۱ ۵		f All other program service re-						
\blacksquare		g Total. Add lines 2a-2f			31,601,939.			
	3	`						
		other similar amounts)		T T T T T T T T T T T T T T T T T T T	82,052.			82,052.
	4			· • • • • • • • • • • • • • • • • • • •				
	5	Royalties						
	_		(i) Real	(ii) Personal				
		a Gross rents						
		b Less: rental expenses						
	•	c Rental income or (loss)						
		d Net rental income or (loss)						
	1	a Gross amount from sales of	(i) Securities 738,941	(ii) Other				
		assets other than inventory	730,941	1				
		b Less: cost or other basis	0					
		and sales expenses		-				
		c Gain or (loss)d Net gain or (loss)		•	738,941.			738,941.
		a Gross income from fundrais			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			, , , , , , , , , , , , , , , , , , , ,
Other Revenue		including \$	-					
e e		contributions reported on lir						
, Š		Part IV, line 18		.				
the		b Less: direct expenses		1				
°		c Net income or (loss) from fu						
		a Gross income from gaming	-					
		Part IV, line 19	a					
		b Less: direct expenses						
		c Net income or (loss) from ga	ming activities					
	10	a Gross sales of inventory, les	s returns					
		and allowances	a					
		b Less: cost of goods sold	b					
		c Net income or (loss) from sa	les of inventory					
		Miscellaneous Rever	nue	Business Code				
	11	a						
	- 1	b						
	•	c						
		d All other revenue						
		e Total. Add lines 11a-11d			22 026 761	21 601 020	^	920 002
33200 10-29-	12	Total revenue. See instructions	.	>	32,926,761.	31,601,939.	0.	820,993.
10-29-	13							Form 990 (2013)

Part IX | Statement of Functional Expenses

on 501(c)(3) and 501(c)(4) organizations must com Check if Schedule O contains a respor ot include amounts reported on lines 6b,	nse or note to any line in	this Part IX		
ot include amounts reported on lines 6b,	(A)	/=:		<u> </u>
Bb, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Grants and other assistance to governments and			·	
organizations in the United States. See Part IV, line 21				
Grants and other assistance to individuals in				
the United States. See Part IV, line 22				
Grants and other assistance to governments,				
organizations, and individuals outside the				
United States. See Part IV, lines 15 and 16				
Benefits paid to or for members				
Compensation of current officers, directors,				
trustees, and key employees				
•				
i i i i i i i i i i i i i i i i i i i				
The state of the s				
· · · · · · · · · · · · · · · · · · ·				
	355 030	355 030		
The state of the s				
	43,123.	43,123.		
- · · · · · · · · · · · · · · · · · · ·				
· · · · · · · · · · · · · · · · · · ·	1 155 043.	1.155.043.		
· · · · · · · · · · · · · · · · · · ·		1.335.239.		
	5,219,154.			
	.,,	7 7		
	389,016.	389,016.		
Tuessel				
- I	, , , , , , , , , , , , , , , , , , ,	,		
.				
	142,335.	142,335.		
	85,197.	85,197.		
	208,107.	208,107.		
	3,687,888.	3,687,888.		
above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	12,987,618.	12,987,618.		
	2,108,705.	2,108,705.		
	1,663,665.	1,663,665.		
OUTSIDE SERVICES	999,392.	999,392.		
All other expenses	1,667,151.	1,667,151.		
· ———	32,734,317.	32,734,317.	0.	0
Joint costs. Complete this line only if the organization				
reported in column (B) joint costs from a combined				
educational campaign and fundraising solicitation.				
Check here if following SOP 98-2 (ASC 958-720)				Form 990 (2013
	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits Payroll taxes Fees for services (non-employees): Management Legal Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch 0.) Advertising and promotion Office expenses Information technology Royalties Occupancy Travel Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings Interest Payments to affiliates Depreciation, depletion, and amortization Insurance Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) ALLOCATED WAGES AND BEN DUE DILIGENCE GOODWILL WRITE OFF OUTSIDE SERVICES All other expenses Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.	the United States. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation ont included above, to disqualified persons (as defined under section 4958(r)(1)) and persons described in section 4958(r)(3)(B) Other salaries and wages Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits Payroll taxes Fees for services (non-employees): Management Legal 355,038. Accounting 40,848. Lobbying 45,125. Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch 0.) Advertising and promotion 1,335,239. Office expenses Cocupancy 5,219,154. Royalties Occupancy 389,016. Travel 5,152. Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings Interest 85,197. Payments to affiliates Depreciation, depletion, and amortization Insurance Other expenses. Itemize expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) ALLOCATED WAGES AND BEN DUE DILIGENCE 999,392. All other expenses GOODWILL WRTPE OFF 1,663,665. OUTSIDE SERVICES 999,392. All other expenses Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here	the United States. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation of current officers, directors, trustees, and key employees Compensation of current officers, directors, trustees, and key employees Compensation of current officers, directors, trustees, and key employees Compensation of uncluded above, to disqualified persons (as defined under section 4958(r)(1)) and persons described in section 4958(r)(1) and 403(b) employee contributions (include section 4958(r)(1) and 403(b) employee	the United States. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation of included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(f)(1) and persons described in sect

Form 990 (2013) Part X | Balance Sheet

Pa	rt X	Balance Sheet					
		Check if Schedule O contains a response or no	te to any line in this Part >	٠			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			243,530.	1	162,984.
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net		328,616.	4	169,322.	
	5	Loans and other receivables from current and for					
		trustees, key employees, and highest compens	ated employees. Complet	:e			
		Part II of Schedule L		L		5	
	6	Loans and other receivables from other disqual	ified persons (as defined o	under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing					
		employers and sponsoring organizations of sec	tion 501(c)(9) voluntary				
şţ		employees' beneficiary organizations (see instr)				6	
Assets	7	Notes and loans receivable, net			307,041.	7	134,014.
⋖	8	Inventories for sale or use		8			
	9	Prepaid expenses and deferred charges		1,235,148.	9	970,358.	
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	0.			_
	b	Less: accumulated depreciation	10b	0.	301,591.	10c	0.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line				12	
	13	Investments - program-related. See Part IV, line	11		8,922,955.	13	10,921,129.
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11	6,719,814.	15	6,572,856.		
	16	Total assets. Add lines 1 through 15 (must equ	18,058,695.	16	18,930,663.		
	17	Accounts payable and accrued expenses		1,301,847.	17	2,159,817.	
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete				21	
ies	22	Loans and other payables to current and forme					
ij		key employees, highest compensated employe	es, and disqualified perso	ns.			
Liabilities					2 162 414	22	1 154 005
_	23	Secured mortgages and notes payable to unrel			2,162,414.	23	1,154,905.
	24	Unsecured notes and loans payable to unrelate		·····		24	
	25	Other liabilities (including federal income tax, pa					
		parties, and other liabilities not included on lines	•		18,031,973.		11,381,079.
					21,496,234.	25	14,695,801.
	26	Total liabilities. Add lines 17 through 25			21,490,234.	26	14,093,001.
(C		Organizations that follow SFAS 117 (ASC 958 complete lines 27 through 29, and lines 33 are		and			
če	07	•			-3,959,262.	27	3,761,845.
lau	27	Unrestricted net assets			521,723.	28	473,017.
B	28	Temporarily restricted net assets Permanently restricted net assets			521,725.	29	4/3,01/6
Net Assets or Fund Balances	29	Organizations that do not follow SFAS 117 (A	SC 958) check here			29	
F		and complete lines 30 through 34.	oo sooj, check here	_			
ts o	30	Capital stock or trust principal, or current funds				30	
sse		Paid-in or capital surplus, or land, building, or ed				31	
t As	31	Retained earnings, endowment, accumulated in				32	
Š	32				-3,437,539.	33	4,234,862.
	l	Total liabilities and not assets/fund balances			18,058,695.	34	18,930,663.
	34	Total liabilities and net assets/fund balances .			10,000,000.	J 4	TO, 950, 005.

Form **990** (2013)

	1990 (2010)				ı u	<u> 90 - </u>
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	32,			
2	Total expenses (must equal Part IX, column (A), line 25)	2	32,			
3	Revenue less expenses. Subtract line 2 from line 1	3				44.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	-3,			
5	Net unrealized gains (losses) on investments	5	_	<u>539</u>) , 1	35.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9	8,	019	9,0	92.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10	4,	<u> 234</u>	1,8	<u>62.</u>
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
				_	Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	<u> </u>	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,				
	consolidated basis, or both:					
	Separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	ngle Audi	t			
	Act and OMB Circular A-133?			3а		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired audit	t 🗆	T		
	or guidite, explain why in Schodule O and describe any stone taken to undergo such guidite			2h		

Form **990** (2013)

SCHEDULE A

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-FZ.

► Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Bublic

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

EASTERN CONNECTICUT HEALTH NETWORK, INC.

Employer identification number 22 – 2546079

Pa	ırt I	Reason	for Public Char	ity Status (All organiz	ations mus	st complet	e this part	:.) See inst	ructions.			
Γhe	organi	zation is not a	a private foundation	because it is: (For lines 1	1 through	11, check	only one b	ox.)				
1		A church, cor	nvention of churche	s, or association of chur	ches desc	ribed in se	ction 170	(b)(1)(A)(i)				
2		A school des	school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)									
3	Ш	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).										
4		A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name,										
		city, and stat										
5		An organizati	on operated for the	benefit of a college or ur	niversity ov	wned or op	perated by	a governr	mental uni	t describ	ed in	
		section 170	(b)(1)(A)(iv). (Comple	ete Part II.)								
6	Щ	A federal, sta	te, or local governm	ent or governmental unit	t described	d in sectio	n 170(b)(1	I)(A)(v).				
7				eives a substantial part	of its supp	ort from a	governme	ental unit o	r from the	general	public described	in
			b)(1)(A)(vi). (Comple									
8	Н			ection 170(b)(1)(A)(vi).								
9				eives: (1) more than 33 1								
			•	nctions - subject to certa	•	,	•				•	
				axable income (less sect	tion 511 ta	x) from bu	sinesses a	acquired b	y the orga	nization	after June 30, 19	75.
			509(a)(2). (Complete	· · · · · · · · · · · · · · · · · · ·					_			
10				perated exclusively to te								
11	X	•		perated exclusively for th		•				•		or
				ations described in section		•		2). See sec	tion 509(a	a)(3). Ch	eck the box that	
				organization and comple					. — -			
	X	a			ype III - Fui				• •		n-functionally inte	-
е				at the organization is not								
				han one or more publicly						9(a)(1) or	section 509(a)(2).	
f				ten determination from t								
_			rganization, check th									Ш
g	ı			organization accepted ar irectly controls, either al							Yes	No
				upported organization?							37	INO
		•	• ,	n described in (i) above?								X
				person described in (i) of								X
h	1			about the supported or							[119(/]	
	•	Trovide the N	onewing intermation	about the supported of	garnzation	(5).						
/i`	Mama	of supported	(ii) EIN	(iii) Type of organization	(iv) Is the o	rganization	(v) Did voi	ı notify the	(vi) ls	the	(vii) Amount of mo	notary
(1)	•	nization	(11) L114	(described on lines 1-9	. ,	Inrnanizá		organizátic (i) organiz	on in col. ed in the	support	niciai y	
	3			above or IRC section	governing (document?	(i) of your	support?	(i) organizi U.S.	.?		
				(see instructions))	Yes	No	Yes	No	Yes	No		
ΜA	NCH:	ESTER										
ΜE	MOR	IAL HOS	06-0646710	3	X		Х		Х			0.
RO	CKV	ILLE										
GENERAL HOSP 06-0653151 3 X X X X							0.					
	HN											
EL	DER	CARE SE	06-1149193	9	X		X		X			0.
			i	Ī.								

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

332021 09-25-13

Total

0.

Schedule A (Form 990 or 990-EZ) 2013 EASTERN CONNECTICUT HEALTH NETWORK, INC. 22-2546079 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	ction B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	Amounts from line 4	` ,	` '	` `		, ,	``
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
•	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
10	or loss from the sale of capital						
	assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc (see instructi	one)			12	
	First five years. If the Form 990 is for					L .	
	organization, check this box and stop	~			•		
Sec	etion C. Computation of Publ						
	Public support percentage for 2013 (I		<u> </u>	column (f))		14	%
15	Public support percentage from 2012					15	<u> </u>
	33 1/3% support test - 2013. If the o						
	stop here. The organization qualifies						
h	33 1/3% support test - 2012. If the o						
_	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"						
h	10% -facts-and-circumstances tes	-	•				
L	more, and if the organization meets the						
	organization meets the "facts-and-circ						▶ □
18	Private foundation. If the organization						
10	1 11 vate loundation. If the organization	i dia noi dileck a	DON OIT III IE 13, 10	a, 100, 17a, 01 17		edule A (Form 990	

332022 09-25-13

Schedule A (Form 990 or 990-EZ) 2013 EASTERN CONNECTICUT HEALTH NETWORK, INC. 22-2546079 Page 3

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	ciow, picase com	oloto i art II.j						
_	endar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total		
	Gifts, grants, contributions, and	,	` /	` '		. ,	, , , , , , , , , , , , , , , , , , ,		
	membership fees received. (Do not								
	include any "unusual grants.")								
2	Gross receipts from admissions,								
	merchandise sold or services per-								
	formed, or facilities furnished in								
	any activity that is related to the organization's tax-exempt purpose								
3	Gross receipts from activities that								
	are not an unrelated trade or bus-								
	iness under section 513								
4									
7	ization's benefit and either paid to								
	or expended on its behalf								
_									
Э	The value of services or facilities								
	furnished by a governmental unit to the organization without charge								
•	***								
	Total. Add lines 1 through 5								
/ 8	Amounts included on lines 1, 2, and								
L	3 received from disqualified persons								
ı.	Amounts included on lines 2 and 3 received from other than disqualified persons that								
	exceed the greater of \$5,000 or 1% of the								
	amount on line 13 for the year								
	Add lines 7a and 7b								
	Public support (Subtract line 7c from line 6.)								
_	ction B. Total Support		ı	ı	1	1			
	endar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total		
	Amounts from line 6								
108	Gross income from interest, dividends, payments received on								
	securities loans, rents, royalties								
	and income from similar sources								
k	Unrelated business taxable income								
	(less section 511 taxes) from businesses								
	acquired after June 30, 1975								
	Add lines 10a and 10b								
11	Net income from unrelated business								
	activities not included in line 10b, whether or not the business is								
	regularly carried on								
12	Other income. Do not include gain								
	or loss from the sale of capital assets (Explain in Part IV.)								
13	Total support. (Add lines 9, 10c, 11, and 12.)								
14	First five years. If the Form 990 is for	the organization'	s first, second, thi	d, fourth, or fifth t	tax year as a section	n 501(c)(3) organiz	zation,		
	check this box and stop here						>		
Se	ction C. Computation of Publ	ic Support Pe	rcentage						
15	Public support percentage for 2013 (I	ine 8, column (f) d	ivided by line 13,	column (f))		15	%		
	Public support percentage from 2012					16	%		
Se	ction D. Computation of Inves	stment Incom	e Percentage						
	Investment income percentage for 20					17	%		
18	Investment income percentage from 2	2012 Schedule A,	Part III, line 17			18	%		
19a	a 33 1/3% support tests - 2013. If the	organization did r	not check the box	on line 14, and lin	e 15 is more than	33 1/3%, and line 1	17 is not		
	more than 33 1/3%, check this box a	nd stop here. The	e organization qua	ifies as a publicly	supported organiz	ation	▶□		
k	33 1/3% support tests - 2012. If the	organization did r	not check a box or	line 14 or line 19	a, and line 16 is mo	ore than 33 1/3%,	and		
	line 18 is not more than 33 1/3%, che	ck this box and s	top here. The orga	anization qualifies	as a publicly supp	orted organization	▶□		
20	line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization								

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

** PUBLIC DISCLOSURE COPY **

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
 ▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990 .

OMB No. 1545-0047

Employer identification number

2013

EASTERN CONNECTICUT HEALTH NETWORK, 22-2546079 INC. Organization type (check one): Filers of Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2013)

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization

Employer identification number

EASTERN CONNECTICUT HEALTH NETWORK, INC.

22-2546079

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$15,000 .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$12,099.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$10,000.	Person X Payroll

Name of organization

Employer identification number

EASTERN CONNECTICUT HEALTH NETWORK, INC.

22-2546079

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$5,553.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$5,116.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12		\$5,000.	Person X Payroll

Name of organization **Employer identification number**

EASTERN CONNECTICUT HEALTH NETWORK, INC.

22-2546079

Part II	Noncash Property (see instructions). Use duplicate copies of Pa	rt II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\ \\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\ \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		_	
		 \$	
3453 10-24	-13	Schedule B (Form 9	990, 990-EZ, or 990-PF) (201

EASTER	RN CONNECTICUT HEALTH N	ETWORK. INC.			22-2546079
Part III	Exclusively religious, charitable, etc., indiverse year. Complete columns (a) through (e) and the total of exclusively religious, charitable, etc.) Use duplicate copies of Part III if addition	vidual contributions to sect he following line entry. For o c., contributions of \$1,000 o	ion 501(c)(7), (8), rganizations comp or less for the year.	or (10) organization leting Part III, enter (Enter this information once.	ns that total more than \$1,000 for the
(a) No. from Part I	(b) Purpose of gift	(c) Use of g	yift	(d) Desc	ription of how gift is held
		(e) Transt	er of gift		
	Transferee's name, address, a	nd ZIP + 4	Re	elationship of trai	nsferor to transferee
(a) No.					
from Part I	(b) Purpose of gift	(c) Use of g	jirt	(d) Desc	ription of how gift is held
-					
	Transferee's name, address, a	(e) Transt	_	elationship of tra	nsferor to transferee
				Satisfies per train	
(a) No. from Part I	(b) Purpose of gift	(c) Use of g	jift	(d) Desc	ription of how gift is held
		(e) Transf			
	Transferee's name, address, a	nd ZIP + 4		elationship of trai	nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of g	gift	(d) Desc	ription of how gift is held
—					
		(e) Transf	er of gift		
-	Transferee's name, address, a	nd ZIP + 4	Re	elationship of trai	nsferor to transferee

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

<u> 3ec</u>	1011 30 1(c)(4), (3), 01 (6) 01ga1112a	tions. Complete Fart III.			
Name of	organization			Empl	oyer identification number
	EASTERN	CONNECTICUT HEA	LTH NETWORK	, INC.	22-2546079
Part I	-A Complete if the org	ganization is exempt und	er section 501(c)	or is a section 527 o	rganization.
2 Pol	itical expenditures	zation's direct and indirect politic		▶\$	
Part I	-B Complete if the ord	ganization is exempt und	er section 501(c)((3).	
1 Fnt		incurred by the organization und			
2 Fnt	er the amount of any excise tax	incurred by organization manage	ers under section 4955	▶ \$	-
3 If th	ne organization incurred a section	on 4955 tax, did it file Form 4720	for this vear?	Ψ	Yes No
	Yes," describe in Part IV.				— 100 — 110
Part I	-C Complete if the org	ganization is exempt und	er section 501(c),	except section 501(c)(3).
		d by the filing organization for sec			
		ization's funds contributed to oth			
			-	. .	
		s. Add lines 1 and 2. Enter here a			
4 Did	the filing organization file Form	1120-POL for this year?		Ψ	Yes No
		nployer identification number (EII			••••
		ition listed, enter the amount paid			
		omptly and directly delivered to a			
	•	additional space is needed, prov			ico sogregatoa rana or a
P 0.			_		(a) Amount of molitical
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
				funds. If none, enter -0	promptly and directly
					delivered to a separate
					political organization. If none, enter -0
					irriorie, criter o .

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2013

LHA

0.1.1.0/5		EV CUE.	DN CON	NECMICITA DE	ALTH NETWOR	и тмс ээ э	546070
Part II-A Co	mplete if the org	ganizatio	on is exe		n 501(c)(3) and fil		1340073 Page 2
	ection under sec		• • • • • • • • • • • • • • • • • • • •				
A Check ► L			-	- · ·	n Part IV each affiliated	group member's nam	ne, address, EIN,
	expenses, and sha		, ,	' '			
B Check ► L	I if the filing organiza	ation check	ed box A ar	nd "limited control" pro	ovisions apply.		T
			bying Expe leans amou	nditures ints paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying	g expenditures to infl	uence pub	lic opinion (grass roots lobbying)			
b Total lobbying	g expenditures to infl	uence a le	gislative boo	dy (direct lobbying)			
	t purpose expenditur						
e Total exempt	purpose expenditure			i)			
				e following table in bot			
	on line 1e, column (a) (bying nontaxable am			
Not over \$50	0,000		20% of	the amount on line 1e.			
Over \$500,00	00 but not over \$1,00	0,000	\$100,00	0 plus 15% of the exc	ess over \$500,000.		
Over \$1,000,	000 but not over \$1,5	500,000	\$175,00	0 plus 10% of the exc	cess over \$1,000,000.		
Over \$1,500,	000 but not over \$17	,000,000	\$225,00	0 plus 5% of the exce	ess over \$1,500,000.		
Over \$17,000	0,000		\$1,000,0	000.			
g Grassroots n	ontaxable amount (er	nter 25% o	f line 1f)				
h Subtract line	1g from line 1a. If zer	ro or less, e	enter -0				
i Subtract line	1f from line 1c. If zer	o or less, e	nter -0				
j If there is an	amount other than ze	ero on eithe	er line 1h or	line 1i, did the organiz	ation file Form 4720	_	
reporting sec	tion 4911 tax for this	year?				[Yes No
	•		at made a s	• •	Section 501(h) n do not have to comp es 2a through 2f on pa		
		Lobi	oying Expe	nditures During 4-Yea	ar Averaging Period		
	dar year r beginning in)	(a)	2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2a Lobbying nor							
b Lobbying ceil (150% of line	ling amount 2a, column(e))						
c Total lobbying	g expenditures						
	ontaxable amount						
e Grassroots co	eiling amount 2d, column (e))						

Schedule C (Form 990 or 990-EZ) 2013

f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2013 EASTERN CONNECTICUT HEALTH NETWORK, INC 22-2546079 Page 3

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768

(election under section 501(h))

For e	ach "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description	(a	a)	(b)
	e lobbying activity.	Yes	No	Amo	unt
1	During the year, did the filing organization attempt to influence foreign, national, state or				
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:		v		
a	Volunteers?		X		
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X		
	Media advertisements?		X		
	Mailings to members, legislators, or the public?		X		
	Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes?		X		
1	Direct contact with legislators, their staffs, government officials, or a legislative body?	X	21	45	,125.
9 h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х		7 = 2 3 •
"			X		
:	Other activities? Total. Add lines 1c through 1i			45	,125.
3 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х		7 = 2 3 •
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		_		
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), secti	on 501(c)	(5), or sec	tion	
	501(c)(6).	. ,	· //		
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?		3		
Pai	t III-B Complete if the organization is exempt under section 501(c)(4), secti 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."				e 3, is
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	cal			
	expenses for which the section 527(f) tax was paid).				
а	Current year		2a		
	Carryover from last year				
С	Total				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	political			
	expenditure next year?		4		
5	Taxable amount of lobbying and political expenditures (see instructions)		5		
	t IV Supplemental Information	5			
Also	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated grou complete this part for any additional information. RT II-B, LINE 1, LOBBYING ACTIVITIES:	p list); Part i	I-A, line 2; and	a Part II-B	, line I.
WE	ARE MEMBERS AND PAY DUES TO THE AMERICAN HOSPITAL				
AS	SOCIATION AND THE CONNECTICUT HOSPITAL ASSOCIATION.	THES	SE		
AS	SOCIATIONS ENGAGE IN DIRECT COMMUNICATIONS WITH MEM	MBERS (OF FEDE	RAL,	
ST	ATE AND LOCAL GOVERNMENTS TO INFLUENCE LEGISLATION	AFFECT	TING TH	Е	
HE	ALTH CARE INDUSTRY. LOBBYING FEES OF \$45,125 WERE				
		Schedu	le C (Form 9	90 or 990	-FZ) 2013

Part I	V S	orm 990 or 990-EZ) 2 upplemental In	formation (continued)		WI WORK,	1110	<u> </u>	7075	-age 4
FIRM	то	INFLUENCE	HEALTH	CARE	RELATED	LEGISLAT	ION.				

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Inspection

Name of the organization **Employer identification number** INC. EASTERN CONNECTICUT HEALTH NETWORK, 22-2546079 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990. Part IV. line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year _____ 1 2 Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax 3 vear -Number of states where property subject to conservation easement is located > Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year > \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2013

Schedule D (Form 990) 2013

EASTERN1

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

Schedule D (Form 990) 2013 EASTERN CON	NECTICUT HEA	ALTH	NETWORK	, INC.	22-2546079 Page	э З
Part VII Investments - Other Securities.					¥	
Complete if the organization answered "Yes"	to Form 990, Part IV, lir	ne 11b. s	See Form 990, I	Part X, line 1	2.	
(a) Description of security or category (including name of security)	(b) Book value				st or end-of-year market value	
(1) Financial derivatives						
(2) Closely-held equity interests						
(3) Other						
(A)						
(B)						
(C)						
(D)						
(E)						
(F)						
(G)						
(H)						
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶						
Part VIII Investments - Program Related.						
Complete if the organization answered "Yes"	to Form 990, Part IV, lir	ne 11c. S	See Form 990, F	Part X, line 1	3.	
(a) Description of investment	(b) Book value		(c) Method of v	aluation: Co	st or end-of-year market value	
(1) BENEFICIAL INTEREST IN						
(2) NET ASSETS OF ECHN						
(3) COMMUNITY HEALTHCARE						
(4) FOUNDATION	4,480,831	1. I	IND-OF-Y	EAR MA	RKET VALUE	
(5) INVESTMENT IN JOINT						
(6) VENTURES	5,976,358	8. (COST			
(7) INVESTMENTS IN CHIC	463,940	0.	COST			
(8)						
(9)						
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶	10,921,129	9.				
Part IX Other Assets.						
Complete if the organization answered "Yes"		ne 11d. S	See Form 990, F	Part X, line 1		
	Description				(b) Book value	_
(1) DUE FROM AFFILIATES					871,629	
(2) GOODWILL					5,701,227	<u> </u>
(3)						_
(4)						_
(5)						_
(6)						
(7)						_
(8)						
(9)	4=)				6 572 954	_
Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.	9 15.)		<u></u>		▶ 6,572,856	<u>.</u>
	t- F 000 Dt IV I			. 000 D+.V	The OF	
Complete if the organization answered "Yes" (a) Description of liability	to Form 990, Part IV, III		ook value	1990, Part X	, line 25.	_
., , , ,		(D) D	Jok value			
(1) Federal income taxes (2) DUE TO AFFILIATES		11 1	381,079.			
(-)		тт,	301,079.			
(3)						
(4)						
(5)						
<u>(6)</u>						
(7)						
(8)						

Schedule D (Form 990) 2013

EASTERN1

(9)

11,381,079.

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ightharpoonupLiability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2013 EASTERN CONNECTICUT HEA	ALTH NETWORK, INC.	22-2546079 Page 4
Part XI Reconciliation of Revenue per Audited Financial St		
Complete if the organization answered "Yes" to Form 990, Part IV, li	ne 12a.	
1 Total revenue, gains, and other support per audited financial statements		. 1
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1	
a Net unrealized gains on investments		
b Donated services and use of facilities		_
c Recoveries of prior year grants		_
d Other (Describe in Part XIII.)	2d	
e Add lines 2a through 2d		
3 Subtract line 2e from line 1		. 3
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 4- 1	
a Investment expenses not included on Form 990, Part VIII, line 7b		-
b Other (Describe in Part XIII.) c Add lines 4a and 4b		- 40
 c Add lines 4a and 4b 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12 		
Part XII Reconciliation of Expenses per Audited Financial S		
Complete if the organization answered "Yes" to Form 990, Part IV, lii	•	
Total expenses and losses per audited financial statements		1
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a Donated services and use of facilities	2a	
b Prior year adjustments		
c Other losses		
d Other (Describe in Part XIII.)		
e Add lines 2a through 2d		_ 2e
3 Subtract line 2e from line 1		
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b		_
b Other (Describe in Part XIII.)	4b	
c Add lines 4a and 4b		
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1	18.)	. 5
Part XIII Supplemental Information.	I de Dest IV. Bose the seed Obs Dest V. Bo	a A. David V. Ba a O. David VI
Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a		ie 4; Part X, line 2; Part XI,
illies 20 and 40, and Part XII, lines 20 and 40. Also complete this part to provide a	any additional imormation.	
PART X, LINE 2:		
THE NETWORK ACCOUNTS FOR UNCERTAIN TAX PO	OSITIONS IN	
ACCORDANCE WITH PROVISIONS OF FASB ASC 74	40, "INCOME TAXES"	WHICH PROVIDES
A FRAMEWORK FOR HOW COMPANIES SHOULD RECO	OGNIZE, MEASURE, PR	ESENT AND
DIGGLOGE INGERENTY MAY ROCIMIONG IN MURI		NGTAT
DISCLOSE UNCERTAIN TAX POSITIONS IN THEIR	R CONSOLIDATED FINA	INCIAL
CMAMEMENING MUE NEMWORK MAY DECOCNIZE MI	HE MAY DENEETH EDON	AN IINCEDMATN
STATEMENTS. THE NETWORK MAY RECOGNIZE THE	1E TAX BENEFIT FROM	AN UNCERTAIN
TAX POSITION ONLY IF IT IS MORE LIKELY THE	מא אורי המאה המה אינו	Y DOCTOTON WILL
TAX TODITION ONDI IT II ID MORE BIREBI II	IAN NOT THAT THE TA	IX TOBITION WILL
BE SUSTAINED ON EXAMINATION BY THE TAXING	G AUTHORITIES, BASE	D ON THE
TECHNICAL MERITS OF THE POSITION. THE NI	ETWORK DOES NOT HAV	E ANY UNCERTAIN
TAX POSITIONS AS OF SEPTEMBER 30, 2014 AT	ND 2013. AS OF SEF	TEMBER 30, 2014
AND 2013. THE NETWORK DID NOT RECORD ANY	PENALTIES OR INTER	EST ASSOCIATED

WITH UNCERTAIN TAX POSITIONS. $\overline{\ensuremath{332054}\ensuremath{32.5}\ensuremath{409-25-13}\ensuremath{}}$

Schedule D (Form 990) 2013	EASTERN	CONNECTICUT	HEALTH	NETWORK,	INC.22-2546079	Page 5
Schedule D (Form 990) 2013 Part XIII Supplemental Information	mation (contin	ued)				
	•	,				
-						
-						

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

EASTERN CONNECTICUT HEALTH NETWORK, INC. **Employer identification number** 22-2546079

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a	X	<u> </u>
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	<u> </u>
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
_	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:	_		v
a	The organization?	5a		X
b	Any related organization?	5b		\vdash
•	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
_	contingent on the net earnings of:	C-		х
	The organization?	6a		X
b	Any related organization?	6b		
7	If "Yes" to line 6a or 6b, describe in Part III.			
7		-		х
c	not described in lines 5 and 6? If "Yes," describe in Part III	7		
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			Х
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9	l	1

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2013

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown	of W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred benefits		(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred	
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benents	(B)(I)-(U)	in prior Form 990	
(1) PETER J. KARL) 0	. 0.	0.	0.	0.	0.	0.	
PRESIDENT AND CEO		. 550,812.	0.	97,575.	25,149.		360,237.	
(2) MICHAEL D. VEILLETTE) 0	'	0.	0.	0.	0.	0.	
SVP, CHIEF FINANCIAL OFFIC		. 135,238.	0.	36,975.	21,921.	500,171.	58,014.	
(3) KEVIN G. MURPHY (THROUGH OCT 20) 0	. 0.	0.	0.	0.	0.	0.	
EVP, TREASURER	347,516	. 178,255.	79,880.	9,505.	17,175.	632,331.	154,642.	
(4) DEBORAH GOGLIETTINO) 0	- 1	0.	0.	0.	0.	0.	
SVP, HUMAN RESOURCES		. 127,739.	0.	29,790.	16,821.	397,279.	71,339.	
(5) DENNIS MCCONVILLE) 0		0.	0.	0.	0.	0.	
SVP, STRATEGIC PLANNING (i	~~= ~==	. 117,223.	0.	82,752.	10,928.	418,860.	68,020.	
(6) DEBORAH PARKER) 0	• • • • • • • • • • • • • • • • • • • •	0.	0.	0.	0.	0.	
EVP, CHIEF CLINICAL OFFICE	004 540	. 145,083.	0.	35,251.	22,795.	497,847.	73,202.	
(7) JOEL REICH, MD) 0	·	0.	0.	0.	0.	0.	
SVP, MEDICAL AFFAIRS	222 225	. 184,230.	0.	119,923.	17,025.	659,563.	109,131.	
(8) CHARLES COVIN (THROUGH NOV 2013) 0		0.	0.	0.	0.	0.	
VP AND CIO (i	151,398	7,500.	0.	20,292.	11,961.	191,151.	0.	
(9) LEONA CROSSKEY) 0	'	0.	0.	0.		0.	
VP, QUALITY (i		. 27,442.	0.	55,175.	17,868.	250,731.	0.	
(10) ROBERT CARROLL, MD) 0	• • • • • • • • • • • • • • • • • • • •	0.	0.	0.		0.	
MED DIR, EMERGENCY DEPARTM (i	376,654	. 72,829.	0.	12,750.	21,621.	483,854.	0.	
(11) JOYCE TICHY) 0	1	0.	0.	0.		0.	
GENERAL COUNSEL (i	257,881	. 97,800.	0.	7,650.	21,213.	384,544.	0.	
)							
(i)							
)							
(i	()							
)							
(i								
)							
(i								
)							
(i								

Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 3:

THE BOARD OF TRUSTEES (THE "BOARD") APPOINTS AN EXECUTIVE

COMPENSATION COMMITTEE (THE "COMMITTEE") AND HAS DELEGATED THE

RESPONSIBILITY OF COMPLETING AN ANNUAL MARKET ANALYSIS OF THE CEO'S

COMPENSATION AND OTHER SENIOR EXECUTIVES AND COMPLETION OF THE CEO'S ANUAL

PERFORMANCE REVIEW.

THE EVALUATION OF THE CEO IS AN IMPORTANT RESPONSIBILITY OF THE BOARD AND

IS CRITICAL TO THE GOVERNANCE RESPONSIBILITIES OF THE BOARD. THE EXECUTIVE

COMPENSATION COMMITTEE SOLICITS FEEDBACK ABOUT THE PERFORMANCE OF THE CEO

FROM EVERY ACTIVE BOARD MEMBER WHICH WHEN RECEIVED IS ANALYZED AND REVIEWED

BY THE MEMBERS OF THE COMMITTEE. THE CEO COMPLETES A SELF-EVALUATION AND

AN EVALUATION FOR ALL ELIGIBLE MEMBERS OF THE SENIOR LEADERSHIP TEAM, WHO

COMPLETE BOTH A SELF-EVALUATION AND A PEER EVALUATION. THE RESULTS OF THE

ASSESSMENTS COMPLETED BY MEMBERS OF THE SENIOR LEADERSHIP TEAM ARE REVIEWED

BY THE CEO WHO DISCUSSES THE RESULTS WITH THE MEMBERS OF THE COMMITTEE ON

AN ANNUAL BASIS.

TO CARRY OUT ITS RESPONSIBILITIES.

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

THE EXECUTIVE COMPENSATION COMMITTEE IN COLLABORATION WITH THE CEO

EVALUATES AND APPROVES ORGANIZATIONAL PERFORMANCE OBJECTIVES BOTH ON AN

ANNUAL AND LONG TERM BASIS AND FOCUSES ON THOSE GOALS WITH THE GREATEST

IMPACT TO THE ORGANIZATION'S STRATEGY AND MISSION. THE COMMITTEE ENSURES

AN ANNUAL REVIEW OF THE CEO'S PERFORMANCE IN RELATION TO THESE GOALS;

REVIEWS THE TALLY SHEETS TO UNDERSTAND THE ECONOMICS OF THE EMPLOYEE

BENEFITS; RETAINS AND ENSURES THE INDEPENDENCE OF ITS EXTERNAL CONSULTANTS

AND ADVISORS AND INVOLVES RELEVANT ORGANIZATIONAL RESOURCES AS APPROPRIATE

THE COMMITTEE ENSURES TRANSPARENCY AND DISCLOSURE TO THE BOARD BY

PRESENTING THE RESULTS OF THE ANNUAL PERFORMANCE AND MARKET REVIEWS

PROVIDING THE BOARD WITH THE OPPORUTNITY FOR FURTHER INPUT AND

CONSIDERATION AND ASKING THAT THE BOARD TAKE ACTION ON THE RECOMMENDATIONS

OF THE COMMITTEE IF THE RECOMMENDATION IS APPROPRIATE. THE BOARD HAS THE

OPPORTUNITY TO CHANGE ANY RECOMMENDATION OF THE COMMITTEE IF IT SO DESIRES.

MEMBERS OF THE BOARD AND OF THE COMMITTEE WHO MAY BE INTERESTED PARTIES ARE

ASKED TO RECUSE THEMSELVES FROM ANY REQUIRED VOTES TO AVOID CONFLICTS OF

INTEREST. THE COMMITTEE ENSURES THAT THE PROCESS MEETS COMPLIANCE

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

STANDARDS.

PART I, LINES 4A-B:

LINE 4A, SEVERANCE PAYMENT:

KEVIN MURPHY - \$79,880

LINE 4B, SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN:

PETER KARL - \$84,825

MICHAEL VEILLETTE - \$24,225

DEBORAH GOGLIETTINO - \$17,625

DEBORAH PARKER - \$22,501

DENNIS MCCONVILLE - \$15,975

JOEL REICH - \$25,845

PART I, QUESTIONS 5A, 5B, 6A AND 6B:

THE ECHN EXECUTIVE INCENTIVE COMPENSATION PLAN IS A PLAN

THAT HAS BEEN DEVELOPED, REVIEWED AND IS ANNUALLY APPROVED BY MEMBERS

OF THE BOARD EXECUTIVE COMPENSATION COMMITTEE WITH CONSULTANT THIRD

PARTY OVERSIGHT.

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II, Also complete this part for any additional information.

THE PLAN ESTABLISHES GOALS IN 4 AREAS OF PERFORMANCE: SYSTEM-WIDE

FINANCIAL PERFORMANCE BASED ON PROFIT FROM OPERATIONS, TWO QUALITY

OUTCOMES IN CLINICAL CORE MEASURES AND PATIENT SATISFACTION AND AN

INDIVIDUAL GOAL (WHICH HAS A SEPARATE MEASUREMENT FOR TEAM ASSESSMENT)

FOR EACH MEMBER OF THE INCENTIVE PROGRAM.

THERE IS NO EXECUTIVE COMPENSATION TIED TO THE REVENUES OF THE

REPORTING ORGANIZATION OR OTHER RELATED ENTITIES. THERE IS EXECUTIVE

COMPENSATION TIED TO THE NET EARNINGS (INCOME FROM OPERATIONS), AS

NOTED IN THE PRIOR PARAGRAPH, HOWEVER IT IS ONE OF FOUR PERFORMANCE

LEVERS THAT DETERMINE THE LEVEL OF COMPENSATION. THE AGGREGATE NET

EARNINGS OF THE ECHN "SYSTEM" NOT ANY ONE REPORTING ORGANIZATION OR

RELATED ENTITIES OF ECHN DETERMINE THIS COMPENSATION. SO TO CONCLUDE,

THE ANSWER TO THESE 4 QUESTIONS IS "NO" WITH THE CLARIFICATION THAT IT

IS THE PERFORMANCE OF THE ENTIRE SYSTEM AS A WHOLE THAT DETERMINES

EXECUTIVE COMPENSATION, NOT ONE REPORTING ORGANIZATION OR A RELATED

ENTITY.

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

MEMBERS OF THE INCENTIVE PROGRAM INCLUDE THE FOLLOWING:

POSITION TITLE - KEY EMPLOYEE NAME

PRESIDENT AND CEO - PETER J. KARL

SVP, CHIEF FINANCIAL OFFICER - MICHAEL D. VEILLETTE

SVP, HUMAN RESOURCES - DEBORAH GOGLIETTINO

SVP, STRATEGIC PLANNING - DENNIS MCCONVILLE

SVP, CHIEF CLINICAL OFFICER - DEBORAH PARKER

SVP, MEDICAL AFFAIRS - JOEL REICH, M.D.

VP QUALITY - LEONA CROSSKEY

VP, OPERATIONS - KATHLEEN SIMS

MED. DIR. EMERGENCY DEPARTMENT - ROBERT CARROLL, M.D.

PART II

THE SALARY INFORMATION PROVIDED WITHIN SCHEDULE J

REPRESENTS CALENDAR YEAR 2013 WAGES AND BENEFITS. AS COMPARED TO THE

PRIOR YEAR RETURN, THE MAJOR CHANGES ARE:

THE LONG TERM RETENTION BENEFIT REACHED MATURITY UPON THE COMPLETION OF

Schedule J (Form 990) 2013

Schedule J (Form 990) 2013 EASTERN CONNECTIOUT HEALTH NETWORK, INC.	<i>44-4</i> 5460/9	Page 3
Part III Supplemental Information		J
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete the information of the	his part for any additional information.	
THE FOUR YEAR VESTING PERIOD. THIS BENEFIT WAS PAID IN 2013 AND WAS		
FOR VESTING YEARS ENDED 9/30/10, 9/30/11, 9/30/12 AND 9/30/13. THREE		
OF THE FOUR VESTED YEARS WERE REPORTED AS DEFERRED INCOME IN PRIOR		
RETURNS ON SCHEDULE J - LINE F (COMPENSATION REPORTED AS DEFERRED IN		
PRIOR FORM 990).		
IN CALENDAR YEAR 2013 WE IMPLEMENTED A FURLOUGH PROGRAM WHICH MEANT		
THAT EXECUTIVES RECEIVED AN UNPAID WEEK OF VACATION. THIS APPROXIMATED		
A 2% PAY REDUCTION.		
ANOTHER CHANGE TO PRIOR YEAR'S COMPENSATION IS THAT THE MONEY MATCH		
PROGRAM WAS REINSTATED IN CALENDAR YEAR 2013.		

SCHEDULE L

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, (Form 990 or 990-EZ)

EASTERN CONNECTICUT HEALTH NETWORK,

INC.

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

► Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization

Employer identification number

22-2546079

1	(b) F	Relationship bet	ween c	disqual	lified					(d)	Corre	cted?
(a) Name of disqualified	I person	person and o	rganiza	ation	(0	:) Description of trai	nsactio	saction			es	No
										4		
										+		
										+		
										+		
2 Enter the amount of tax	x incurred by the o	rganization mar	nagers	or disc	qualified persons du	ring the year under						
								> \$				
B Enter the amount of tax	x, if any, on line 2,	above, reimburs	sed by	the or	ganization			> \$				
Part II I hans to an	nd/or From Int	erested Per	enne									
	nd/or From Int				' Dart V lino 38a or F	Form 900 Part IV li	no 26:	or if th	o orac	nizati	on	
Complete if the	e organization ansv	wered "Yes" on	Form 9	990-EZ	', Part V, line 38a or F	Form 990, Part IV, li	ne 26;	or if th	ne orga	anizati	on	
Complete if the		wered "Yes" on	Form 9 6, or 22	990-EZ 2. an to or		Form 990, Part IV, li					(i) W	'ritten
Complete if the reported an am	e organization ansv	vered "Yes" on , Part X, line 5,	Form 9 6, or 22 (d) Lo	990-EZ 2.	(e) Original principal amount) In	ne orga (h) Ap by bo comm	proved ard or	(i) W	ritten ment?
Complete if the reported an am	e organization ansv nount on Form 990 (b) Relationship	vered "Yes" on , Part X, line 5, ((c) Purpose	Form 9 6, or 22 (d) Lo. from organia	990-EZ 2. van to or n the	(e) Original		(g)) In	(h) Ap	proved ard or	(i) W	ment?
Complete if the reported an am	e organization ansv nount on Form 990 (b) Relationship	vered "Yes" on , Part X, line 5, ((c) Purpose	Form 9 6, or 22 (d) Lo. from organia	990-EZ 2. an to or n the zation?	(e) Original		(g) defa	In ault?	(h) Ap by bo comm	proved ard or nittee?	(i) W agree	ment?
Complete if the reported an am	e organization ansv nount on Form 990 (b) Relationship	vered "Yes" on , Part X, line 5, ((c) Purpose	Form 9 6, or 22 (d) Lo. from organia	990-EZ 2. an to or n the zation?	(e) Original		(g) defa	In ault?	(h) Ap by bo comm	proved ard or nittee?	(i) W agree	ment?
Complete if the reported an am	e organization ansv nount on Form 990 (b) Relationship	vered "Yes" on , Part X, line 5, ((c) Purpose	Form 9 6, or 22 (d) Lo. from organia	990-EZ 2. an to or n the zation?	(e) Original		(g) defa	In ault?	(h) Ap by bo comm	proved ard or nittee?	(i) W agree	ment?
Complete if the reported an am	e organization ansv nount on Form 990 (b) Relationship	vered "Yes" on , Part X, line 5, ((c) Purpose	Form 9 6, or 22 (d) Lo. from organia	990-EZ 2. an to or n the zation?	(e) Original		(g) defa	In ault?	(h) Ap by bo comm	proved ard or nittee?	(i) W agree	ment
Complete if the reported an am	e organization ansv nount on Form 990 (b) Relationship	vered "Yes" on , Part X, line 5, ((c) Purpose	Form 9 6, or 22 (d) Lo. from organia	990-EZ 2. an to or n the zation?	(e) Original		(g) defa	In ault?	(h) Ap by bo comm	proved ard or nittee?	(i) W agree	ment?
Complete if the reported an am	e organization ansv nount on Form 990 (b) Relationship	vered "Yes" on , Part X, line 5, ((c) Purpose	Form 9 6, or 22 (d) Lo. from organia	990-EZ 2. an to or n the zation?	(e) Original		(g) defa	In ault?	(h) Ap by bo comm	proved ard or nittee?	(i) W agree	ment?
Complete if the reported an am	e organization ansv nount on Form 990 (b) Relationship	vered "Yes" on , Part X, line 5, ((c) Purpose	Form 9 6, or 22 (d) Lo. from organia	990-EZ 2. an to or n the zation?	(e) Original		(g) defa	In ault?	(h) Ap by bo comm	proved ard or nittee?	(i) W agree	ment?
Complete if the reported an am	e organization ansv nount on Form 990 (b) Relationship	vered "Yes" on , Part X, line 5, ((c) Purpose	Form 9 6, or 22 (d) Lo. from organia	990-EZ 2. an to or n the zation?	(e) Original		(g) defa	In ault?	(h) Ap by bo comm	proved ard or nittee?	(i) W agree	/ritten ment? No

Grants or Assistance Benefiting Interested Persons.

Complete if the organization	answered "Yes" on Form 990, P	art IV, line 27.		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2013

Schedule L (Form 990 or 990-EZ) 2013 EASTE				LTF	NETWORK,	INC	.22-2	546	079	Page 2
Part IV Business Transactions Involved	_			0- 00	N 00 -					
Complete if the organization answered (a) Name of interested person			between interes		(c) Amount of	(4) [Description	o of	(e) Sha	aring of
(a) Name of litterested person	1 ' '		the organization	ieu	transaction		ansaction			zation's nues?
	'		J						Yes	No
DR. DENNIS O'NEILL & DR. 1	ISEE	PART	V	-	0.	SEE	PART	V	163	X
KATHLEEN O'NEILL		PART					PART			X
DR. GORDON BRODIE	SEE	PART	V		229,731.					Х
ANTHONY DISTEFANO, MD	SEE	PART	V		0.	SEE	PART	V		Х
JEFFREY HEIDTMAN	SEE	PART	V		274,269.	SEE	PART	V		Х
WILSON VEGA	SEE	PART	V		0.	SEE	PART	V		Х
Part V Supplemental Information										
Provide additional information for resp	onses t	o question:	s on Schedule L	(see ii	nstructions).					
SCH L, PART IV, BUSINESS	ran:	SACTIO	ONS INVOI	JVIN	G INTEREST	ED I	PERSO	NS:		
(A) NAME OF PERSON: DR. DI										
(B) RELATIONSHIP BETWEEN	[NTE]	RESTEI	PERSON	ANI	ORGANIZAT	NOI	:			
SEE PART V	SEE	NOTE	(1)							
(C) AMOUNT OF TRANSACTION	\$ -	0 –								
(D) DESCRIPTION OF TRANSAG	CTIO	N: SEE	E PART V							
ECPC CONTRACTS WITH ECHN,	INC	. TO F	PROVIDE F	PATE	OLOGY SERV	/ICES	S AND	LΑ	В.	
MANAGEMENT SERVICES TO MMI	I AN	D RGH.	ALL PA	YME	ENTS MADE T	O E	CPC A	RE	FOR	
PURPOSES OF OPERATING THE	BUS	INESS	AND MAIN	ITA]	INING OPERA	TINC	G CAS	HFL	OW;	
PAYMENTS ARE NOT DIRECTLY	то 2	ANY OF	THE OW	IERS	5.					
(E) SHARING OF ORGANIZATION	ON R	EVENUE	ES? = NO							
(A) NAME OF PERSON: KATHL	EEN (O'NEII	LL							
(B) RELATIONSHIP BETWEEN	[NTE	RESTEI	PERSON	ANI	ORGANIZAT	ION	:			
SEE PART V	SEE	NOTE	(2)							
(C) AMOUNT OF TRANSACTION	\$ -	0 –								
(D) DESCRIPTION OF TRANSAG	CTIO	N: SEE	E PART V							
(E) SHARING OF ORGANIZATION	ON R	EVENUE	ES? = NO							

(A) NAME OF PERSON: DR. GORDON BRODIE

Schedule L (Form 990 or 990-EZ) 2013

SEE NOTE (6)

SEE PART V

08540826 794336 EASTERNCONN

PAYMENT TO ECPC, PC AS MMH PAYS 2/3 AND RGH PAYS 1/3.

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

Employer identification number 22-2546079 INC.

Name of the organization E	EASTERN CONNECTICUT HEALTH NETWORK, INC. 22-2546079
FORM 990, PART II	II, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:
INPATIENTS WERE O	CARED FOR IN FY14 REPRESENTING 55,261 PATIENT DAYS;
369,471 OUTPATIEN	NT VISITS WERE RECORDED.
INCLUDED IN THE 1	11,451 INPATIENTS WERE 7,748 GOVERNMENT RELATED
PATIENTS. THE GOV	VERNMENT INPATIENTS FALL INTO THE FOLLOWING GROUPS:
MEDICARE	3,996
MEDICARE MANAGED	CARE 1,204
MEDICAID	2,497
CHAMPUS	51
TOTAL GOV INPATIE	ENTS 7,748
TOTAL NON GOV IN	PATIENTS 3,703
TOTAL INPATIENTS	11,451
INCLUDED IN THE 3	369,471 OUTPATIENT VISITS WERE 197,906 GOVERNMENT
RELATED VISITS. T	THE VISITS ARE A PRODUCT OF GROSS REVENUE RELATIONSHIP
TO TOTAL VISITS.	THE GOVERNMENT VISITS FALL INTO THE FOLLOWING GROUPS:
MEDICARE	100,925
MEDICARE MANAGED	CARE 35,942
MEDICAID	59,392
CHAMPUS	1,647
TOTAL GOV OUTPATI	IENTS 197,906

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2013)

Schedule O (Form 990 or 990-EZ) (2013)		Page :
Name of the organization EASTERN CONNECTICUT HEALTH NETWORN	K, INC.	Employer identification number 22-2546079
TOTAL NON GOV OUTPATIENTS 171,565		
TOTAL OUTPATIENTS 369,471		
MMH AND RGH PROVIDED UNCOMPENSATED CARE TO 59,7	73 MEDICA	ID PATIENTS FOR
A NET COMMUNITY BENEFIT AMOUNT OF \$12,843,520 A	FTER MEDIC	CAID
REIMBURSEMENT. ADDITIONAL INFORMATION REGARDING	PROGRAMS	FOR THE
COMMUNITY AT MMH AND RGH:		
2014	PERSONS 2	2014 BENEFITS
COMMUNITY HEALTH IMPROVEMENT SERVICES (A)		
COMMUNITY HEALTH EDUCATION (A1)	140,021	1 \$ 558,852
COMMUNITY BASED CLINICAL SERVICES (A2)	196	5 \$ 27,965
HEALTH CARE SUPPORT SERVICES (A3)	6,550	3 \$ 460,231
**** COMMUNITY HEALTH IMPROVEMENT SERVICES	146,767	7 \$1,047,048
HEALTH PROFESSIONS EDUCATION (B)		
PHYSICIANS/MEDICAL STUDENTS (B1)	46	5 \$1,593,302
NURSES/NURSING STUDENTS (B2)	252	2 \$ 927,861
OTHER HEALTH PROFESSIONAL EDUCATION (B3)	398	3 \$ 147,737
**** HEALTH PROFESSIONS EDUCATION	696	5 \$2,668,900
SUBSIDIZED HEALTH SERVICES (C)		
NEONATAL INTENSIVE CARE (C2)	169	9 \$1,590,000
HOSPITAL OUTPATIENT SERVICES	5,068	3 \$ 228,388
WOMEN'S AND CHILDREN'S SERVICES (C3)	1,401	1 \$ 618,825
RENAL DIALYSIS SERVICES (C6)	619	9 \$ 119,008
SUBSIDIZED CONTINUING CARE (C7)	900	· · · · · · · · · · · · · · · · · · ·
332212 09-04-13 4.6	Sche	edule O (Form 990 or 990-EZ) (2013

Schedule O (Form 990 or 990-EZ) (2013)			Page
Name of the organization EASTERN CONNECTICUT HEALTH NETWORK,	INC.		oyer identification number
BEHAVIORAL HEALTH SERVICES (C8)	0	\$	945,650
**** SUBSIDIZED HEALTH SERVICES	8,157	\$3	,571,337
RESEARCH (D)			
OTHER RESEARCH (D3)	0	\$	289,359
**** RESEARCH	0	\$	289,359
FINANCIAL AND IN-KIND CONTRIBUTIONS (E)			
CASH DONATIONS (E1)	0	\$	32,697
GRANTS (E2)	0	\$	58,448
IN-KIND DONATIONS (E3)	13,768	\$	133,427
**** FINANCIAL AND IN-KIND CONTIBUTIONS	13,768	\$	224,572
COMMUNITY BUILDING ACTIVITIES (F)			
ECONOMIC DEVELOPMENT (F2)	0	\$	2,249
COMMUNITY SUPPORT (F3)	1,145	\$	152,235
COALTION BUILDING (F6)	0	\$	24,954
COMMUNITY HEALTH IMPROVEMENT ADVOCACY (F7)	0	\$	7,848
WORKFORCE DEVELOPMENT (F8)	169	\$	125,190
**** COMMUNITY BUILDING ACTIVITIES	1,314	\$	312,476
COMMUNITY BENEFT OPERATIONS (G)			
DEDICATED STAFF (G1)	14	\$	248,851
**** COMMUNITY BENEFIT OPERATIONS	14	\$	248,851
FINANCIAL ASSISTANCE			
FINANCIAL ASSISTANCE	1,305	\$	910,941
**** FINANCIAL ASSISTANCE	1,305		910,941
332212 09-04-13 4.7	Sched	lule O (l	Form 990 or 990-EZ) (2013

Schedule O (Form 990 or 990-EZ) (2013)	Page 2
Name of the organization EASTERN CONNECTICUT HEALTH NETWORK, INC.	Employer identification number 22-2546079
GOVERNMENT SPONSORED HEALTH CARE	
MEDICAID 59,77	3 \$12,843,520
**** GOVERNMENT SPONSORED HEALTH CARE 59,77	3 \$12,843,520
TOTALS - COMMUNITY BENEFIT 231,79	4 \$22,117,004
FORM 990, PART VI, SECTION A, LINE 2:	
BOARD MEMBERS DENNIS O'NEILL AND MICHELE CONLON ARE BUSI	NESS
PARTNERS.	
FORM 990, PART VI, SECTION A, LINE 7A:	
CORPORATORS HAVE THE AUTHORITY TO ELECT BOARD MEMBERS.	
FORM 990, PART VI, SECTION A, LINE 7B:	
CORPORATORS HAVE THE AUTHORITY TO VOTE ON SIGNIFICANT IS	SUES.
FORM 990, PART VI, SECTION B, LINE 11:	
PRIOR TO THE FILING OF THE FORM 990, THE FOLLOWING STEPS	ARE
TAKEN: 1) THE ACCOUNTING MANAGER, TOGETHER WITH OTHER ME	MBERS OF THE
FINANCE DEPARTMENT, CONDUCT A REVIEW OF THE FORM 990 ALO	NG WITH A REVIEW
AND RECONCILATION OF THE FORM 990 TO THE AUDITED FINANCI	AL STATEMENTS; 2)
THE ACCOUNTING MANAGER CONDUCTS AN EXTENSIVE REVIEW AND	DISCUSSION OF THE
FORM 990 WITH THE CPA FIRM THAT PREPARES THE RETURN; 3)	AN ELECTRONIC COPY
OF THE FORM 990 IS MADE AVAILABLE TO THE AUDIT AND CORPO	RATE COMPLIANCE
COMMITTEE OF THE BOARD OF TRUSTEES (THE GOVERNING BOARD)	, AND SENIOR
MANAGEMENT OF THE ORGANIZATION, FOR REVIEW.	

EASTERN CONNECTICUT HEALTH NETWORK, INC.

Employer identification number 22-2546079

FORM 990, PART VI, SECTION B, LINE 12C:

ANNUALLY, THE CORPORATE COMPLIANCE/INTERNAL AUDIT DEPARTMENT

PROVIDES TO OFFICERS, DIRECTORS, OR TRUSTEES AND KEY EMPLOYEES THE

ORGANIZATION'S CONFLICT OF INTEREST POLICY AND DISCLOSURE STATEMENT, AND

EACH INDIVIDUAL IS REQUIRED TO RETURN TO THE DEPARTMENT, A SIGNED DOCUMENT,

ACKNOWLEDGING RECEIPT OF THE POLICY AND DISCLOSURE STATEMENT AND DISCLOSE

ANY INTERESTS THAT COULD GIVE RISE TO CONFLICTS. A SUMMARY OF THE

DISCLOSURES IS SHARED WITH THE CHAIRMAN OF THE BOARD OF TRUSTEES AND WITH

THE AUDIT AND CORPORATE COMPLIANCE COMMITTEE OF THE BOARD. INDIVIDUALS WHO

ARE IDENTIFIED AS HAVING A CONFLICT OF INTEREST ARE PROHIBITED IN

PARTICIPATING IN THE GOVERNING BODIES DELIBERATIONS AND DECISIONS RELATED

TO THE TRANSACTION. THE RETURNED STATEMENTS ARE RETAINED BY THE CORPORATE

COMPLIANCE/INTERNAL AUDIT DEPARTMENT.

FORM 990, PART VI, SECTION B, LINE 15:

THE COMPENSATION COMMITTEE TAKES THE FOLLOWING STEPS WITH AN

INDEPENDENT COMPENSATION CONSULTANT (1) REVIEWS DATA RELATED TO CURRENT

MARKET VALUES CONSISTENT FOR ORGANIZATION'S EXECUTIVES BY REVIEW OF

COMPENSATION LEVELS AND PLANS CONSISTENT WITH HOSPITALS AND HEALTH SYSTEMS

OF COMPARABLE SIZE AND LOCATION; (2) COMPLETES A REVIEW OF DATA ON CURRENT

AND FUTURE PLANS FOR THE ORGANIZATION, INCLUDING STRUCTURE AND JOB

DESCRIPTIONS; (3) REVIEWS AND APPROVES AND RECOMMEND SALARY RANGES FOR EACH

POSITION, ALONG WITH RELATED BENEFITS; (4) REVIEWS AND APPROVES A TIERED

EXECUTIVE STRUCTURE WITH APPROPRIATE INCENTIVE OPPORTUNITY, BENEFITS, AND

COMPENSATION. THE DATE OF THE LAST COMPENSATION REVIEW WAS 12/18/13.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION, WILL, UPON REQUEST, ALLOW FOR REVIEW OF OUR

332212 09-04-13 Schedule O (Form 990 or 990-EZ) (2013)

EASTERN CONNECTICUT HEALTH NETWORK,	INC.	22-2546079
GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY,		T RECENT ANNUAL
AUDITED FINANCIAL STATEMENTS AT AN OFFICE OF THE	ORGANIZA	TION.
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:		
TRANSFERS FROM AFFILIATES, NET		8,019,092.
FORM 990, PART XII, LINE 2C:		
THE ECHN AUDIT COMMITTEE ASSUMES RESPONSIBILITY F	'OR	
OVERSIGHT OF THE AUDIT OF ITS FINANCIAL STATEMENT	S AND SE	LECTION OF AN
INDEPENDENT ACCOUNTANT. THERE HAVE BEEN NO CHANG	ES IN TH	ESE PROCESSES
SINCE THE PRIOR YEAR.		

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ➤ Attach to Form 990.

➤ See separate instructions.

►Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

EASTERN CONNECTICUT HEALTH NETWORK, INC.

Employer identification number 22-2546079

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
LINICALLY INTEGRATED NETWORK OF EASTERN ONNECTICUT, LLC - 46-4998303, 26 HAYNES TREET, MANCHESTER, CT 06040	HEALTH CARE MANAGEMENT SERVICES	CONNECTICUT	0.		EASTERN CONNECTICUT HEALTH NETWORK, INC.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	1	g) 512(b)(13) rolled ity?
				501(c)(3))		Yes	No
MANCHESTER MEMORIAL HOSPITAL - 06-0646710	_						
71 HAYNES STREET							
MANCHESTER, CT 06040	HOSPITAL	CONNECTICUT	501 (C) 3	3	echn	X	
ROCKVILLE GENERAL HOSPITAL, INC							
06-0653151, 31 UNION STREET, ROCKVILLE, CT							İ
06066	HOSPITAL	CONNECTICUT	501 (C) 3	3	ECHN	X	
ECHN COMMUNITY HEALTHCARE FOUNDATION, INC							
22-2546080, 71 HAYNES STREET, MANCHESTER, CT							ĺ
06040	FUNDRAISING/SUPPORT	CONNECTICUT	501 (C) 3	7	ECHN	X	
ECHN ELDERCARE SERVICES, INC 06-1149193							
26 SHENIPSIT LAKE ROAD							İ
TOLLAND, CT 06084	SKILLED NURSING FACILITY	CONNECTICUT	501 (C) 3	9	ECHN	X	<u> </u>

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2013

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity		g) 512(b)(13) rolled zation?
Ç		Toroigh country)		501(c)(3))	_	Yes	No
EASTERN CONNECTICUT MEDICAL PROFESSIONAL							
FOUNDATION, INC 22-2546078, 71 HAYNES	1						
STREET, MANCHESTER, CT 06040	PHYSICIAN SERVICES	CONNECTICUT	501 (C) 3	3	ECHN	Х	
VISITING NURSE & HEALTH SERVICES OF CT, INC.							
- 06-0646795, 8 KEYNOTE DRIVE, VERNON, CT	1						
06066	HOME HEALTHCARE SERVICES	CONNECTICUT	501 (C) 3	9	ECHN	Х	
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	I	1	1	1	I		

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign		Predominant income (related, unrelated, excluded from tax under		Share of end-of-year assets	Disprop alloca	ortionate tions?	Code V-UBI amount in box	Gene mana part	eral or aging ner?	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	No	
	BILLING AND											
MEDICAL PRACTICE PARTNERS,	PRACTICE											
LLC - 27-1498877, P.O. BOX	MANAGEMENT											
3830, VERNON, CT 06066	SERVICES	CT	N/A	N/A	N/A	N/A	N/A		N/A	N/	A	N/A
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	512(b contr	ction (b)(13) trolled tity?
ECHN ENTERPRISES, INC 22-2546828 71 HAYNES STREET MANCHESTER, CT 06040	REAL ESTATE HOLDING	СТ	ECHN	C CORP	0.	2,448,626.	100%		
HAYNES STREET PROPERTY MANAGEMENT, LLC - 22-2546028, 71 HAYNES STREET, MANCHESTER, CT 06040	REAL ESTATE PROPERTY	СТ	N/A	C CORP	N/A	N/A	N/A	Х	
CONNECTICUT HEALTHCARE INSURANCE COMPANY - 98-0623043, P.O. BOX 1109, GRAND CAYMAN, CAYMAN ISLANDS	CAPTIVE INSURANCE	CAYMAN ISLANDS	ECHN	C CORP	173,000.	7,384,595.	100%	X	
ECHN CORPORATE SERVICES - 27-1596320 71 HAYNES STREET MANCHESTER, CT 06040	BILLING AND OTHER PRACTICE MANAGEMENT SERVICES	СТ	ECHN	C CORP	0.	1,622,130.	100%	х	

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No		
	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		103	110		
	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		Х		
	Gift, grant, or capital contribution to related organization(s)	1b		Х		
	Gift, grant, or capital contribution from related organization(s)	1c		Х		
	Loans or loan guarantees to or for related organization(s)	1d	Х			
	Loans or loan guarantees by related organization(s)	1e		Х		
·	Loans of loan guarantees by related organization(s)					
f	Dividends from related organization(s)	1f		х		
g	Sale of assets to related organization(s)	1g		Х		
	Purchase of assets from related organization(s)	1h		Х		
i	Exchange of assets with related organization(s)	1i		Х		
j Lease of facilities, equipment, or other assets to related organization(s)						
•						
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		Х		
	Performance of services or membership or fundraising solicitations for related organization(s)	11	X			
	Performance of services or membership or fundraising solicitations by related organization(s)	1m	X			
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		Х		
	Sharing of paid employees with related organization(s)	10		Х		
g	Reimbursement paid to related organization(s) for expenses	1p		Х		
	Reimbursement paid by related organization(s) for expenses	1q		Х		
-						
r	Other transfer of cash or property to related organization(s)	1r		Х		
s	Other transfer of cash or property from related organization(s)	1s		Х		
	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.					
	(a) (b) (c) (d)					

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
EASTERN CT MEDICAL PROFESSIONALS	_	E4 505	
(1) FOUNDATION	J	74,595.	MARKET VALUE
EASTERN CT MEDICAL PROFESSIONALS (2) FOUNDATION	L	170,004.	CONTRACT
(3) ROCKVILLE GENERAL HOSPITAL	L	8,190,076.	COST
(4) MANCHESTER MEMORIAL HOSPITAL	L	20,590,993.	COST
(5) ECHN ELDERCARE SERVICES, INC.	L	346,634.	COST
(6) MANCHESTER MEMORIAL HOSPITAL	M	86,904.	COST

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
ECHN COMMUNITY HEALTHCARE FOUNDATION,			
	M	75,594.	COST
(8)			
(9)			
(10)			
<u>(11)</u>			
(13)			
(14)			
(15)			
_ (16)			
(17)			
_ (18)			
(19)			
(20)			
(21)			
(22)			
(23)			
_(24)			

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e) Are all	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under section 512-514)	Are all partners sec.	Share of	Share of	Dispro	por-	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General	or Percentage
of entity		(state or foreign	excluded from tax	501(c)(3) orgs.?	total	end-of-year	tion allocat	ons?	of Schedule K-1	partner	ownership
		country)	under section 512-514)	Yes No	income	assets	Yes	No	(Form 1065)	Yes N	5
-											
				_			+				
				_			+	-		\vdash	+
				_			+	_		\vdash	+
							ı 1		I	1 1	

Schedule F	R (Form 990) 2013	EASTERN	CONNECTICUT	HEALTH	NETWORK,	INC. 22-25460/9	Page 5
Part VII	Supplemental	Information					
	Provide additional in	nformation for respons	ses to questions on Sche	edule R (see in:	structions).		
-							

Form **5471**

(Rev. December 2012)

Department of the Treasury
Internal Revenue Service

Information Return of U.S. Persons With Respect To Certain Foreign Corporations ▶ For more information about Form 5471, see www.irs.gov/form5471.

For more information about Form 5471, see _www.irs.gov/form5471.

Information furnished for the foreign corporation's annual accounting period (tax year required by section 898) (see instructions) beginning , , and ending ,

OMB No. 1545-0704

EASTERN1

Attachment Sequence No. **121**

Name of person filing this return		AI	dentifying	number					
EASTERN CONNECTICUT HEALTH		. :	22-25	4607	9				
Number, street, and room or suite no. (or P.O. box number if mail is not de	elivered to street address)	B (Category of	f filer (Se	e instruct	ions. Check	applicable l	` —	
71 HAYNES STREET					epealed)	2	3 🔛	4 X	5 X
City or town, state, and ZIP code					-	the foreign o		-	
MANCHESTER, CT 06040	0.01.2			at the er		nnual accou	nting period	100	.00 %
	2013 , and ending $$ S1	EP :	30		, 20	14			
D Person(s) on whose behalf this information return is filed:							(4) 01		- 1 ()
(1) Name	(2) Address			(3	Identifyi	ng number	(4) UNEC	k applicable	
							Shareholder	Officer	Director
Important: Fill in all applicable lines and schedules. unless otherwise indicated.	All information must be	e in Eng	glish. All a	mounts	must b	e stated in	U.S. dolla	rs	
1a Name and address of foreign corporation CONNECTICUT HEALTHCARE IN	SURANCE COMP	ANY				loyer identi		ber, if any	
P.O. BOX 10233 GRAND CAYMAN KY1-1002	301111101 001111					erence ID nu		nstructions)
CAYMAN ISLANDS				-		ntry under v			d
d Date of e Principal place of business f	Principal g Princip	nal huei	iness activ	itv	CA	YMAN	ISLAN nal currency		
incorporation	hueinese activity	HER	iiicss activ	ity		II Tunction	iai currency		
11/11/06CAYMAN ISLANDS	0000 110111001		ANCE	FUNI)	UNITE	D STA	TES,D	OLLAR
2 Provide the following information for the foreign corporati	on's accounting period stat	ted abo	ve.						
a Name, address, and identifying number of branch office o	r agent (if any) in the United	d States	3	b	If a U.S.	income tax	return was 1	iled, enter:	
				(i)	Taxable ir	ncome or (Ic		J.S. income (after all cre	
c Name and address of foreign corporation's statutory or re in country of incorporation	sident agent (pers	on (or per	sons) wi	th custod	rporate depa y of the boo such books	ks and reco	rds of the f	oreign
KANE (CAYMAN) LIMITED P.O. BOX 10233		corp	oranon, ar	iu tile lot	alion or s	Sucii Dooks	anu recorus	, ii uiiieieii	
GRAND CAYMAN KY1-1002									
CAYMAN ISLANDS									
Schedule A Stock of the Foreign Corpo	 pration								
					(b) Nu	mber of sha	res issued a	ınd outstar	ding
(a) Description of each c	ass of stock			(i) Beginn accoun	ing of annua ting period		ii) End of a ccounting _l	
COMMON						50,0	00	5	0,000
				-					
LHA For Paperwork Reduction Act Notice, see instructions							Form	5471 (Re	v. 12-2012)

Page 2

Form 5471 (Rev. 12-2012)

Schedule B U.S. Shareholders of I	Foreign Corporation			
(a) Name, address, and identifying number of shareholder	(b) Description of each class of stock held by shareholder. Note: This description should match the corresponding description entered in Schedule A, column (a).	(c) Number of shares held at beginning of annual accounting period	(d) Number of shares held at end of annual accounting period	(e) Pro rata share of subpart F income (enter as a percentage)
EASTERN CT HEALTH NETWRK 71 HAYNES STREET MANCHESTER CT 06040	COMMON	50,000	50,000	100.00%
22-2546079				

Schedule C Income Statement

Important: Report all information in functional currency in accordance with U.S. GAAP. Also, report each amount in U.S. dollars translated from functional currency (using GAAP translation rules). However, if the functional currency is the U.S. dollar, complete only the U.S. Dollars column. See instructions for special rules for DASTM corporations.

			Functional Currency	U.S. Dollars
	1a Gross receipts or sales	1a		2,251,542.
	b Returns and allowances	1b		
	c Subtract line 1b from line 1a	1c		2,251,542.
	2 Cost of goods sold	2		
ц	3 Gross profit (subtract line 2 from line 1c)	3		2,251,542.
Income	4 Dividends	4		74,284.
드	5 Interest	5		18,536.
	6a Gross rents	6a		
	b Gross royalties and license fees	6b		
	7 Net gain or (loss) on sale of capital assets	7		38,909.
	8 Other income (attach statement)	8		
	9 Total income (add lines 3 through 8)	9		2,383,271.
	10 Compensation not deducted elsewhere	10		
	11a Rents	11a		
	b Royalties and license fees	11b		
2	12 Interest	12		
Deductions	13 Depreciation not deducted elsewhere	13		
Š	14 Depletion	14		
Dec	15 Taxes (exclude provision for income, war profits, and excess profits taxes)	15		
_	16 Other deductions (attach statement - exclude provision for income, war profits, and excess profits taxes) SEE STATEMENT 1	16		2,210,271. 2,210,271.
	17 Total deductions (add lines 10 through 16)	17		2,210,271.
	18 Net income or (loss) before extraordinary items, prior period adjustments, and			
	the provision for income, war profits, and excess profits taxes (subtract line			
E .	17 from line 9)	18		173,000.
DC	19 Extraordinary items and prior period adjustments	19		
Net Income	20 Provision for income, war profits, and excess profits taxes	20		
Z	21 Current year net income or (loss) per books (combine lines 18 through 20)	21		173,000.

Form **5471** (Rev. 12-2012)

Schedule E	Income, War Profits, and Excess F	Profits Taxes Paid or Accru	ıed	
	(0)		Amount of tax	
	(a) Name of country or U.S. possession	(b) In foreign currency	(c) Conversion rate	(d) In U.S. dollars
U.S.				
Total			>	
Schedule F	Balance Sheet			

Important: Report all amounts in U.S. dollars prepared and translated in accordance with U.S. GAAP. See instructions for an exception for DASTM

corp	orations.						
	Assets				(a) Beginning of annual accounting period		(b) End of annual accounting period
1	Cash			1	2,982,825.		2,072,791.
2a	Trade notes and accounts receivable			2a			
b	Less allowance for bad debts			2b	() ()
3	Inventories			3			
4	Other current assets (attach statement)	SEE	STATEMENT 2	4	1,029,868.	•	1,794,836.
5	Loans to shareholders and other related persons			5			
6	Investment in subsidiaries (attach statement)			6			
7	Other investments (attach statement)	SEE	STATEMENT 3	7	1,207,905.		3,516,967.
8a	Buildings and other depreciable assets			8a			
b	Less accumulated depreciation			8b	() ()
	Depletable assets			9a			
	Less accumulated depletion			9b	() ()
10	Land (net of any amortization)			10			
11	Intangible assets:						
a	Goodwill			11a			
b				11b			
C	Patents, trademarks, and other intangible assets			11c			
	Less accumulated amortization for lines 11a, b, and c			11d	() ()
12	Other assets (attach statement)			12			
13	Total assets			13	5,220,598	,	7,384,594.
	Liabilities and Shareholder	rs' Eq	uity				
14	Accounts payable			14	53,188.		78,253.
15	Other current liabilities (attach statement)	SEE	STATEMENT 4	15	6,023,998.		6,805,174.
16	Loans from shareholders and other related persons			16			
17	Other liabilities (attach statement)			17			
18	Capital stock:						
а	Preferred stock			18a			
b	Common stock			18b	50,000		50,000.
19	Paid-in or capital surplus (attach reconciliation)	SEE	STATEMENT 5	19	6,570,092.	,	7,770,097.
20	Retained earnings			20	-7,476,680.		-7,318,930.
21	Less cost of treasury stock			21	() ()
22	Total liabilities and shareholders' equity	<u></u>	<u></u>	22	5,220,598	<u>.L</u>	7,384,594.
						Forn	n 5471 (Rev. 12-2012)

	111 54/1 (Rev. 12-2012)					Page 4
3	chedule G Other Information				Yes	No
1	During the tay year, did the foreign corporation own at least a 10% into	ract directly or indirectly in a	ny foroign		res	No
1	During the tax year, did the foreign corporation own at least a 10% inte					X
	partnership? If "Yes," see the instructions for required statement.					_21_
2	During the tax year, did the foreign corporation own an interest in any t				X	
3	During the tax year, did the foreign corporation own any foreign entities					
U	from their owners under Regulations sections 301.7701-2 and 301.770	- 4 - 0				X
	If "Yes," you are generally required to attach Form 8858 for each entity					
4	During the tax year, was the foreign corporation a participant in any cos					X
5	During the course of the tax year, did the foreign corporation become a				X	
6	During the tax year, did the foreign corporation participate in any report					X
	If "Yes," attach Form(s) 8886 if required by Regulations section 1.6011-	ŭ				
7	During the tax year, did the foreign corporation pay or accrue any foreign		r credit under section			
	901(m)?					X
8	During the tax year, did the foreign corporation pay or accrue foreign ta					
	were previously suspended under section 909 as no longer suspended					X
S	chedule H Current Earnings and Profits					
lm	portant: Enter the amounts on lines 1 through 5c in functiona	al currency.				
1		-		1	173,	000.
2	Net adjustments made to line 1 to determine current earnings and					
	profits according to U.S. financial and tax accounting standards	Net	Net			
	(see instructions):	Additions	Subtractions			
a	Capital gains or losses					
	Depreciation and amortization					
C	Depletion					
d	Investment or incentive allowance					
е	Charges to statutory reserves					
f	Inventory adjustments					
g	Taxes					
h	Other (attach statement) STATEMENT 6	1,720,609.	2,251,542.			
3	Total net additions	1,720,609.				
4	Total net subtractions					
5a	Current earnings and profits (line 1 plus line 3 minus line 4)			5a	-357,	<u>933.</u>
b	DASTM gain or (loss) for foreign corporations that use DASTM			5b		
C	Combine lines 5a and 5b			5c	-357,	<u>933.</u>
d	Current earnings and profits in U.S. dollars (line 5c translated at the app	propriate exchange rate as def	fined in section 989(b)			
	4 00000			5d	-357,	933.
	Enter exchange rate used for line 5d 1.00000	F F				
	chedule I Summary of Shareholder's Income					
	em D on page 1 is completed, a separate Schedule I must be filed for each	ch Category 4 or 5 filer for who	om reporting is furnished on	this For	m 5471. This schedu	ıle
l is	being completed for:					
	(110 1 1 1 1 1		11 27 1			
_	me of U.S. shareholder		Identifying number	-	T	
1	Subpart F income (line 38b, Worksheet A in the instructions)			1		
2	Earnings invested in U.S. property (line 17, Worksheet B in the instruct			2		
3	Previously excluded subpart F income withdrawn from qualified investr	3				
4	Previously excluded export trade income withdrawn from investment in					
F	the instructions)			4		
5	Factoring income			5		
6	Total of lines 1 through 5. Enter here and on your income tax return			6		
7	Dividends received (translated at spot rate on payment date under secti			7		
8_	Exchange gain or (loss) on a distribution of previously taxed income			8	V.,	Na
_	Was any income of the foreign corporation blocked?				Yes	No X
-	Was any income of the foreign corporation blocked? Did any such income become unblocked during the tax year (see sectic	on 064(h)\2				X
If +	Did any Such income become unblocked during the lax year (see Secuc	אויסט יו אויסט זויסט טייס				_41_

Form **5471** (Rev. 12-2012)

FORM 5471	OTHER D	EDUCTIONS		STATEMENT	1
DESCRIPTION		FUNCTIONA CURRENCY		U.S. DOLL	AR
UNDERWRITING EXPENSES ADMINISTRATIVE EXPENSES				1,911,9	
TOTAL TO 5471, SCHEDULE (C, LINE 16			2,210,2	71.
FORM 5471	OTHER CUR	RENT ASSETS		STATEMENT	2
DESCRIPTION			BEG. OF ANNUAL ACCOUNTING PERIOD	END OF ANN ACCOUNTIN PERIOD	
INTEREST RECEIVABLE PREPAID EXPENSES OUTSTANDING LOSSES RECOVERIUM RECEIVABLE LOSSES RECOVERABLE FROM			1,861. 21,676. 1,006,331. 0. 0.	5,6 47,0 556,5 370,0 815,4	85. 81. 00.
TOTAL TO 5471, PAGE 3, SO	CHEDULE F, LIN	IE 4	1,029,868.	1,794,8	36.
FORM 5471	OTHER IN	IVESTMENTS		STATEMENT	3
DESCRIPTION			BEG. OF ANNUAL ACCOUNTING PERIOD	END OF ANN ACCOUNTIN PERIOD	
U.S. EQUITIES CORPORATE BONDS NON-EXCHANGE TRADED FUNDS	5		0. 0. 1,207,905.	255,0 25,8 3,236,1	03.
TOTAL TO 5471, PAGE 3, SO	CHEDULE F, LIN	IE 7	1,207,905.	3,516,9	67.

FORM 5471 OTHER CURRENT LIABII	LITIES	STATEMENT 4
DESCRIPTION	BEG. OF ANNUAL ACCOUNTING PERIOD	END OF ANNUAL ACCOUNTING PERIOD
LOSSES PAYABLE PROVISION FOR OUTSTANDING LOSSES	17,667. 6,006,331.	0. 6,805,174.
TOTAL TO 5471, PAGE 3, SCHEDULE F, LINE 15	6,023,998.	6,805,174.
FORM 5471 RECONCILIATION OF PAID-IN OR	CAPITAL SURPLUS	STATEMENT 5
DESCRIPTION	BEG. OF ANNUAL ACCOUNTING PERIOD	END OF ANNUAL ACCOUNTING PERIOD
CONTRIBUTED SURPLUS	6,570,092.	7,770,097.
FORM 5471 OTHER NET ADJUSTME	ENTS	STATEMENT 6
DESCRIPTION	NET ADDITIONS	NET SUBTRACTIONS
RELATED PARTY PREMIUM RELATED PARTY LOSS RSVS/CLAIMS PD	1,720,609.	2,251,542.
TOTAL TO 5471, PAGE 4, SCHEDULE H, LINE 2H	1,720,609.	2,251,542.

SCHEDULE J (Form 5471)

(Rev. December 2012) Department of the Treasury Internal Revenue Service

Name of person filing Form 5471

Accumulated Earnings and Profits (E&P) of Controlled Foreign Corporation

► Information about Schedule J (Form 5471) and its instructions is at www.irs.gov/form5471.

Attach to Form 5471.

OMB No. 1545-0704

Identifying number

EASTERN CONNECTICUT HEALTH NETWORK, INC. 22-2546079 Name of foreign corporation EIN (if any) Reference ID number 98-0623043 CONNECTICUT HEALTHCARE INSURANCE COMPANY (c) Previously Taxed E&P (a) Post-1986 (b) Pre-1987 E&P (d) Total Section (sections 959(c)(1) and (2) balances) **Undistributed Earnings** Not Previously Taxed Important: Enter amounts in 964(a) E&P (post-86 section (pre-87 section functional currency. (i) Earnings Invested Earnings Invested in (combine columns (iii) Subpart F Income **Excess Passive Assets** 959(c)(3) balance) 959(c)(3) balance) in U.S. Property (a), (b), and (c)) -4,076,469. -4,076,469. 1 Balance at beginning of year 2a Current vear E&P 357,933. **b** Current year deficit in E&P Total current and accumulated F&P not previously taxed (line 1 plus line 2a -4,434,402. or line 1 minus line 2b) 4 Amounts included under section 951(a) or reclassified under section 959(c) in current year 5a Actual distributions or reclassifications of previously taxed E&P **b** Actual distributions of nonpreviously taxed E&P 6a Balance of previously taxed E&P at end of year (line 1 plus line 4, minus line 5a) **b** Balance of E&P not previously taxed at end of year (line 3 minus line 4, -4,434,402. minus line 5b) 7 Balance at end of year. (Enter amount from line 6a or line 6b, whichever is -4,434,402-4,434,402. applicable.)

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 5471.

Schedule J (Form 5471) (Rev. 12-2012)

SCHEDULE M (Form 5471)

(Rev. December 2012)
Department of the Treasury
Internal Revenue Service

Transactions Between Controlled Foreign Corporation and Shareholders or Other Related Persons

► Information about Schedule M (Form 5471) and its instructions is at www.irs.gov/form5471.

Attach to Form 5471.

OMB No. 1545-0704

Name of person filing Form 5471

Identifying number

EASTERN CONNECTICUT HEALTH NETWORK	K, INC.		22-2546079
Name of foreign corporation	EIN (if any)	Reference ID number	
CONNECTICUT HEALTHCARE INSURANCE	98-0623043		

Important: Complete a separate Schedule M for each controlled foreign corporation. Enter the totals for each type of transaction that occurred during the annual accounting period between the foreign corporation and the persons listed in columns (b) through (f). All amounts must be stated in U.S. dollars translated from functional currency at the average exchange rate for the foreign corporation's tax year. See instructions.

Enter the relevant functional currency and the exchange rate used throughout this schedule VIITED STATES, DOLLAR

(C) Any domestic corporation or partnership controlled by U.S. person filing this return (d) Any other foreign corporation or partnership controlled by U.S. person filing this return (e) 10% or more U.S. shareholder of controlled foreign corporation (other than the U.S. (f) 10% or more U.S. (b) U.S. person filing this return (a) Transactions shareholder of any corporation controlling the foreign of foreign corporation person filing this return) corporation 1 Sales of stock in trade (inventory) 2 Sales of tangible property other than stock in trade 3 Sales of property rights (patents, trademarks, etc.) Platform contribution transaction payments received 5 Cost sharing transaction payments received 6 Compensation received for technical, managerial, engineering, construction, or like services 7 Commissions received 8 Rents, royalties, and license fees received 9 Dividends received (exclude deemed distributions under subpart F and distributions of previously taxed income) 10 Interest received 11 Premiums received for insurance or 570,000. reinsurance 570,000. 12 Add lines 1 through 11..... 13 Purchases of stock in trade (inventory) 14 Purchases of tangible property other than stock in trade 15 Purchases of property rights (patents, trademarks, etc.) 16 Platform contribution transaction payments paid 17 Cost sharing transaction payments paid 18 Compensation paid for technical, managerial, engineering, construction, or like services 19 Commissions paid 20 Rents, royalties, and license fees paid 21 Dividends paid 22 Interest paid 23 Premiums paid for insurance or reinsurance **24** Add lines 13 through 23 25 Amounts borrowed (enter the maximum loan balance during the year) - see instr. 26 Amounts loaned (enter the maximum loan balance during the year) - see instr.

312371 05-01-13 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 5471.

Schedule M (Form 5471) (Rev. 12-2012)

Department of the Treasury Internal Revenue Service

Return by a U.S. Transferor of Property

to a Foreign Corporation

Information about Form 926 and its separate instructions is at www.irs.gov/form926.

Attach to your income tax return for the year of the transfer or distribution.

Attachment Sequence No. **128**

OMB No. 1545-0026

Pai	rt I U.S. Transferor Information (see instructions)		•	
	e of transferor	Identifying number (see instru	ıctions)	
$\mathbf{E}^{\mathbf{Z}}$	ASTERN CONNECTICUT HEALTH NETWORK, INC.			,
			22-2546079	
1				
а	If the transfer was a section 361(a) or (b) transfer, was the transferor controlled (under section 368(c)) by 5 or		
	fewer domestic corporations?		Yes 🖳 N	No
b	Did the transferor remain in existence after the transfer?			No
	If not, list the controlling shareholder(s) and their identifying number(s):			
	Controlling shareholder		Identifying number	
	Controlling on a control			
С	If the transferor was a member of an affiliated group filing a consolidated return, was it the parent of	orporation?	Yes L	No
	If not, list the name and employer identification number (EIN) of the parent corporation:			
	Name of parent corporation	EIN	l of parent corporation	
	Have basis adjustments under section 367(a)(5) been made?		Yes N	No.
-	Trave basis adjustments under section cor (a)(o) been made.			••
2	If the transferor was a partner in a partnership that was the actual transferor (but is not treated as s	uch under	section 367), complete	
	questions 2a through 2d.			
а	List the name and EIN of the transferor's partnership:			
	Name of partnership		EIN of partnership	
	Nume of partite strip		Life of partifer sinp	
	Did the partner pick up its pro rata share of gain on the transfer of partnership assets?			No
	Is the partner disposing of its entire interest in the partnership?		Yes L N	No
u			Yes N	No
Pai			<u> </u>	10
3	Name of transferee (foreign corporation)	4	la Identifying number, if any	v
			, , ,	,
CC	ONNECTICUT HEALTHCARE INSURANCE COMPANY		98-0623043	
5	Address (including country)	4	lb Reference ID number	
	D. BOX 10233			
<u>GR</u> Z	AND CAYMAN, KY1-1002 CAYMAN ISLANDS			
6	Country code of country of incorporation or organization			
_Ci				
7	Foreign law characterization (see instructions)			
	DRPORATION		V .,	
8	Is the transferee foreign corporation a controlled foreign corporation?			Vo
2453 10-31-	1		Form 926 (Rev. 12-2	∠∪ (उ)

66

Part III Information Regarding Transfer of Property (see instructions)

Type of property	(a) Date of transfer	(b) Description of property	(c) Fair market value on date of transfer	(d) Cost or other basis	(e) Gain recognized on transfer
Cash	12/04/2013		3,081,492.		
Stock and					
securities					
Installment obligations,					
account receivables or					
similar property					
Foreign currency or other					
property denominated in					
foreign currency					
rereight can emer					
Inventory					
miventory					
Assets subject to					
depreciation recapture					
(see Temp. Regs. sec.					
1.367(a)-4T(b))					
Tangible property used in					
trade or business not listed					
under another category					
under another category					
Intensible					
Intangible					
property					
Duor anticha ha la casal					
Property to be leased					
(as described in final					
and temp. Regs. sec.					
1.367(a)-4(c))					
Property to be sold					
(as described in					
Temp. Regs. sec.					
1.367(a)-4T(d))					
Transfers of oil and gas					
working interests (as					
described in Temp.					
Regs. sec. 1.367(a)-4T(e))					
Other property					

Supplemental	Information	Required T	o Be Reported	(see instructions)
~== ~===				

SEE STATEMENT 7

Form 926 (Rev. 12-2013)

Form 926 (Rev. 12-2013) EASTERN CONNECTICUT HEALTH NETWORK, INC. Part IV | Additional Information Regarding Transfer of Property (see instructions)

9	Enter the transferor's interest in the foreign transferee corporation before and after the transfer:		
	(a) Before100 % (b) After100 %		
10	Type of nonrecognition transaction (see instructions) ▶ IRC SEC. 351		
11	Indicate whether any transfer reported in Part III is subject to any of the following: Gain recognition under section 904(f)(3)	Yes	X No
			X No
b	J (7, 7, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,		X No
C		Yes	X No
u	Exchange gain under section 987	□ res	LZZ INO
12	Did this transfer result from a change in the classification of the transferee to that of a foreign corporation?	Yes	X No
13	Indicate whether the transferor was required to recognize income under final and Temporary Regulations sections		
	1.367(a)-4 through 1.367(a)-6 for any of the following:		77
	Tainted property	└── Yes	X No
	Depreciation recapture	└── Yes	X No
	Branch loss recapture	L Yes	X No
d	Any other income recognition provision contained in the above-referenced regulations SEE STATEMENT 8	└── Yes	X No
14	Did the transferor transfer assets which qualify for the trade or business exception under section 367(a)(3)?	Yes	X No
15 a	Did the transferor transfer foreign goodwill or going concern value as defined in Temporary Regulations section 1.367(a)-1T(d)(5)(iii)?	Yes	X No
b	If the answer to line 15a is "Yes," enter the amount of foreign goodwill or going concern value transferred ▶ \$		
16	Was cash the only property transferred?	X Yes	☐ No
17 a	Was intangible property (within the meaning of section 936(h)(3)(B)) transferred as a result of the transaction?	Yes	X No
b	If "Yes," describe the nature of the rights to the intangible property that was transferred as a result of the transaction:		

Form 926 (Rev. 12-2013)

7 FORM 926 STATEMENT

STATEMENT PURSUANT TO IRC SEC. 1.351-3(A) EASTERN CT HEALTH NETWORK, INC., 22-2546079, A SIGNIFICANT TRANSFEROR

EASTERN CT HEALTH NETWORK, INC., ON DECEMBER 4, 2013, DECEMBER 13, 2013, FEBRUARY 13, 2014, APRIL 10, 2014, MAY 15, 2014, JUNE 10, 2014, JUNE 26, 2014 AND AUGUST 19, 2014 TRANSFERRED CASH WITH AN AGGREGATE FAIR MARKET VALUE AND A BASIS OF \$3,081,492 TO CONNECTICUT HEALTHCARE INSURANCE COMPANY, 98-0623043. NO PRIVATE LETTER RULINGS WERE ISSUED BY THE INTERNAL REVENUE SERVICE IN CONNECTION WITH THE SECTION 351 EXCHANGE.

8

FORM 926 ADDITIONAL INFORMATION REQUIRED BY TEMPORARY STATEMENT REGULATION SECTIONS 1.6038B-1T(C)(4)(III) AND (VII), AND 1.6038B-1T(C)(5)

EASTERN CT HEALTH NETWORK, INC.

EIN: 22-2546079

ATTACHMENT TO FORM 926, PART III

FOLLOWING IS ADDITIONAL INFORMATION AS REQUESTED BY REGULATIONS SEC. 1.6038B-1(C)AND TEMPORARY REGULATIONS SEC. 1.6038B-1T(C)(5) AND 1.6038B-1T(D).

REGULATION SEC. 1.6038B-1T(C)(1): TRANSFEROR:

EASTERN CT HEALTH NETWORK, INC.

EIN: 22-2546079 71 HAYNES STREET

MANCHESTER, CT 06040-4188

REGULATION SEC. 1.6038B-1T(C)(2): TRANSFEREE:

(I.): CONNECTICUT HEALTHCARE INSURANCE COMPANY P.O. BOX 10233 GRAND CAYMAN KY1-1002, CAYMAN ISLANDS

INCORPORATED IN THE CAYMAN ISLANDS

(II.): CAPITAL CONTRIBUTIONS AND INSURANCE PREMIUMS, CONSIDERED TO BE DEEMED CONTRIBUTIONS TO CAPITAL, RECEIVED FROM RELATED PARTIES OF THE ABOVE CORPORATION OCCURRED ON VARIOUS DATES THROUGHOUT THE YEAR. THE TOTAL AMOUNT OF THESE CONTRIBUTIONS WAS \$3,081,492.

REGULATION SEC. 1.6038B-1T(C)(3): CONSIDERATION RECEIVED:

NOTHING WAS RECEIVED IN CONSIDERATION IN EXCHANGE FOR CASH CONTRIBUTIONS TO CAPITAL OF \$3,081,492. THE TAXPAYER OWNED 100% OF THE STOCK OF THE TRANSFEREE CORPORATION BOTH BEFORE AND AFTER THESE TRANSFERS.

REGULATION SEC. 1.6038B-1T(C)(4): PROPERTY TRANSFERRED:

CASH IN THE AMOUNT OF \$3,081,492 (US DOLLARS)

REGULATION SEC. 1.6038B-1T(C)(5): TRANSFER OF FOREIGN BRANCH WITH PREVIOUSLY DEDUCTED LOSSES:

NOT APPLICABLE

REGULATION SEC. 1.6038B-1T(C)(6): APPLICATION OF IRC SEC. 367(A)(5):

NOT APPLICABLE

Form 88	68 (Rev. 1·2014)					Page 2
	are filing for an Additional (Not Automatic) 3-Month Ex	tension. c	complete only Part II and check this	box		1 1
	nly complete Part II if you have already been granted an a					
	are filing for an Automatic 3-Month Extension, comple					
Part I	Additional (Not Automatic) 3-Month E	xtensio	n of Time. Only file the origina	al (no c	opies ne	eded).
			Enter filer's	identifyi	ng numbe	r, see instructions
Type or	Name of exempt organization or other filer, see instru	ctions.		Employe	r identifica	tion number (EIN) or
print						
File by the	EASTERN CONNECTICUT HEALTH 1	NETWO	RK, INC.		22-2	546079
due date fo filing your return. See	Number, street, and room or suite no. If a P.O. box, see instructions.			Social se	curity nun	nber (SSN)
instructions	City, town or post office, state, and ZIP code. For a for MANCHESTER, CT 06040	oreign add	lress, see instructions.			
Entor the	Return code for the return that this application is for (file	a copara	to application for each return)			01
	r neturn code for the return that this application is for (like	- a separa	te application for each return)			
Applicat	ion	Return	Application			Return
Is For		Code	Is For			Code
	0 or Form 990-EZ	01				
Form 99		02	Form 1041-A			08
	20 (individual)	03	Form 4720 (other than individual)			09
Form 99	0-PF 0-T (sec. 401(a) or 408(a) trust)	04 05	Form 5227 Form 6069			10
	0-T (trust other than above)	06	Form 8870			12
	o not complete Part II if you were not already granted			ously file	ed Form 8	
<u> </u>	NICHOLAS JAMIES					
• The b	ooks are in the care of > 320 MAIN STREE!	г – ма	ANCHESTER, CT 06040)		
	hone No. ► 860-646-1222		Fax No. ▶			
• If the	organization does not have an office or place of business	s in the Ur	nited States, check this box			> □
• If this	is for a Group Return, enter the organization's four digit	Group Exe	emption Number (GEN) If	this is fo	r the whole	group, check this
box 🕨	. If it is for part of the group, check this box 🕨 📖		ch a list with the names and EINs of	all memb	ers the ex	tension is for.
4 1 re			r 15, 2015			
5 Fo	r calendar year , or other tax year beginning(OCT 1	, 2013 , and ending	SEP	30,	2014
6 If t	he tax year entered in line 5 is for less than 12 months, c	heck reas	on: L Initial return L.	Final :	return	
L	Change in accounting period					
7 Sta	ate in detail why you need the extension DDITIONAL TIME IS REQUIRED TO) PRE	PARE A COMPLETE ANI) ACC	TIRATE	тах
_	ETURN, AND TO ALLOW ADEQUATE					
	ILING.		1011 1112 2011112 10			
	his application is for Forms 990-BL, 990-PF, 990-T, 4720,	or 6069	enter the tentative tax less any			
	nrefundable credits. See instructions.	, 0, 0000,	onto the termanive tax, 1888 any	8a	s	0.
	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated					
	c payments made. Include any prior year overpayment all					
	previously with Form 8868.				0.	
c Ba	Balance due. Subtract line 8b from line 8a. Include your payment with this form, if required, by using					
EF	EFTPS (Electronic Federal Tax Payment System). See instructions. 8c \$				0.	
	Signature and Verificat	ion mus	st be completed for Part II o	nly.		
	nalties of perjury, I declare that I have examined this form, includ correct, and complete, and that I am authorized to prepare this fo		panying schedules and statements, and to	the best o	f my knowle	edge and belief,
Signature	► Title ► C	CPA		Date		
					Form	n 8868 (Rev. 1-2014)

EASTERN1