	MANCHESTER ME	MORIAL HOSPITAL							
	TWELVE MONTH	S ACTUAL FILING							
	FISCAL Y	/EAR 2014							
	REPORT 100 - HOSPITAL BALANCE SHEET INFORMATION (1) (2) (3) (4) (5) (6)								
(1)	(2)	(3) FY 2013	(4) FY 2014	(5) AMOUNT	(6) %				
<u>LINE</u>	DESCRIPTION	ACTUAL	<u>ACTUAL</u>	DIFFERENCE	DIFFERENCE				
I.	<u>ASSETS</u>								
Α.	Current Assets:								
1	Cash and Cash Equivalents	\$12,239,488	\$9,361,439	(\$2,878,049)	-24%				
2	Short Term Investments	\$0	\$0	\$0	0%				
3	Accounts Receivable (Less: Allowance for Doubtful Accounts)	\$27,182,276	\$25,099,884	(\$2,082,392)	-8%				
4	Current Assets Whose Use is Limited for Current Liabilities	\$1,300,096	\$653,623	(\$646,473)	-50%				
5	Due From Affiliates	\$370,120	\$142,498	(\$227,622)	-61%				
6	Due From Third Party Payers	\$3,078,822	\$3,454,150	\$375,328	12%				
7	Inventories of Supplies	\$3,245,125	\$3,873,042	\$627,917	19%				
8	Prepaid Expenses	\$2,316,130	\$2,357,426	\$41,296	2%				
9	Other Current Assets	\$0	\$0	\$0	0%				
	Total Current Assets	\$49,732,057	\$44,942,062	(\$4,789,995)	-10%				
В.	Noncurrent Assets Whose Use is Limited:								
1	Held by Trustee	\$9,021,896	\$13,097,882	\$4,075,986	45%				
2	Board Designated for Capital Acquisition	\$0	\$0	\$0	0%				
3	Funds Held in Escrow	\$0	\$0	\$0	0%				
4	Other Noncurrent Assets Whose Use is Limited	\$11,660,074	\$12,762,846	\$1,102,772	9%				
	Total Noncurrent Assets Whose Use is Limited:	\$20,681,970	\$25,860,728	\$5,178,758	25%				
5	Interest in Net Assets of Foundation	\$7,278,631	\$7,323,190	\$44,559	1%				
6	Long Term Investments	\$7,868,128	\$5,188,536	(\$2,679,592)	-34%				
7	Other Noncurrent Assets	\$34,019,637	\$22,722,234	(\$11,297,403)	-33%				
C.	Net Fixed Assets:								
1	Property, Plant and Equipment	\$188,491,903	\$194,979,035	\$6,487,132	3%				
2	Less: Accumulated Depreciation	\$134,774,977	\$141,480,889	\$6,705,912	5%				
	Property, Plant and Equipment, Net	\$53,716,926	\$53,498,146	(\$218,780)	0%				
3	Construction in Progress	\$857,425	\$2,219,495	\$1,362,070	159%				
	Total Net Fixed Assets	\$54,574,351	\$55,717,641	\$1,143,290	2%				
	Total Assets	\$174,154,774	\$161,754,391	(\$12,400,383)	-7%				
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	MANCHESTE	R MEMORIAL HOSPITAL								
	TWELVE MO	ONTHS ACTUAL FILING								
	FISC	CAL YEAR 2014								
REPORT 100 - HOSPITAL BALANCE SHEET INFORMATION										
(1)	(2)	(3)	(4)	(5)	(6)					
		FY 2013	FY 2014	AMOUNT	%					
LINE	DESCRIPTION	<u>ACTUAL</u>	ACTUAL	DIFFERENCE	DIFFERENCE					
II.	LIABILITIES AND NET ASSETS									
A.	Current Liabilities:									
1	Accounts Payable and Accrued Expenses	\$18,611,290	\$18,926,708	\$315,418	2%					
2	Salaries, Wages and Payroll Taxes	\$2,780,288	\$2,916,129	\$135,841	5%					
3	Due To Third Party Payers	\$2,943,941	\$4,285,117	\$1,341,176	46%					
4	Due To Affiliates	\$0	\$23,158	\$23,158	0%					
5	Current Portion of Long Term Debt	\$7,733,854	\$6,889,131	(\$844,723)	-11%					
6	Current Portion of Notes Payable	\$2,675,764	\$2,802,971	\$127,207	5%					
7	Other Current Liabilities	\$7,166,720	\$3,678,922	(\$3,487,798)	-49%					
	Total Current Liabilities	\$41,911,857	\$39,522,136	(\$2,389,721)	-6%					
В.	Long Term Debt:			(4)						
1	Bonds Payable (Net of Current Portion)	\$40,780,273	\$39,479,470	(\$1,300,803)	-3%					
2	Notes Payable (Net of Current Portion)	\$10,013,540	\$10,941,557	\$928,017	9%					
	Total Long Term Debt	\$50,793,813	\$50,421,027	(\$372,786)	-1%					
3	Accrued Pension Liability	\$29,256,268	\$34,595,139	\$5,338,871	18%					
4	Other Long Term Liabilities	\$14,461,096	\$12,417,672	(\$2,043,424)	-14%					
	Total Long Term Liabilities	\$94,511,177	\$97,433,838	\$2,922,661	3%					
5	Interest in Net Assets of Affiliates or Joint Ventures	\$0	\$0	\$0	0%					
C.	Net Assets:									
1	Unrestricted Net Assets or Equity	\$27,759,929	\$11,344,473	(\$16,415,456)	-59%					
2	Temporarily Restricted Net Assets	\$1,392,902	\$974,762	(\$418,140)	-39%					
3	Permanently Restricted Net Assets	\$8,578,909		\$3,900,273	-30 % 45%					
	Total Net Assets	\$37,731,740	\$12,479,182 \$24,798,417		-34%					
	Total Net Assets	\$37,731,740	\$24,798,417	(\$12,933,323)	-34%					
	Total Liabilities and Net Assets	\$174,154,774	\$161,754,391	(\$12,400,383)	-7%					

	MANCHESTI	ER MEMORIAL HOS	PITAL					
	TWELVE M	ONTHS ACTUAL FIL	_ING					
	FIS	CAL YEAR 2014						
REPORT 150 - HOSPITAL STATEMENT OF OPERATIONS INFORMATION (1) (2) (3) (4) (5) (6)								
(1)	(2)							
LINE	DESCRIPTION	FY 2013 ACTUAL	FY 2014 ACTUAL	AMOUNT DIFFERENCE	% <u>DIFFERENCE</u>			
A.	Operating Revenue:							
1	Total Gross Patient Revenue	\$563,024,416	\$601,959,668	\$38,935,252	7%			
2	Less: Allowances	\$383,297,452	\$421,521,668	\$38,224,216	10%			
3	Less: Charity Care	\$3,908,882	\$2,411,263	(\$1,497,619)	-38%			
4	Less: Other Deductions	\$0	\$0	\$0	0%			
	Total Net Patient Revenue	\$175,818,082	\$178,026,737	\$2,208,655	1%			
5	Provision for Bad Debts	\$5,518,461	\$5,822,470	\$304,009	6%			
	Net Patient Service Revenue less provision for bad debts	\$170,299,621	\$172,204,267	\$1,904,646	1%			
6	Other Operating Revenue	\$17,830,492	\$16,853,888	(\$976,604)	-5%			
7	Net Assets Released from Restrictions	\$1,458,982	\$486,908	(\$972,074)	-67%			
	Total Operating Revenue	\$189,589,095	\$189,545,063	(\$44,032)	0%			
В.	Operating Expenses:							
1	Salaries and Wages	\$83,909,349	\$83,606,297	(\$303,052)	0%			
2	Fringe Benefits	\$27,658,791	\$25,720,253	(\$1,938,538)	-7%			
3	Physicians Fees	\$7,801,057	\$9,813,958	\$2,012,901	26%			
4	Supplies and Drugs	\$24,978,549	\$25,775,974	\$797,425	3%			
5	Depreciation and Amortization	\$7,115,302	\$7,116,905	\$1,603	0%			
6	Bad Debts	\$0	\$0	\$0	0%			
7	Interest Expense	\$2,685,044	\$2,589,201	(\$95,843)	-4%			
8	Malpractice Insurance Cost	\$5,929,317	\$2,774,065	(\$3,155,252)	-53%			
9	Other Operating Expenses	\$28,257,677	\$27,912,906	(\$344,771)	-1%			
	Total Operating Expenses	\$188,335,086	\$185,309,559	(\$3,025,527)	-2%			
	Income/(Loss) From Operations	\$1,254,009	\$4,235,504	\$2,981,495	238%			
C.	Non-Operating Revenue:							
1	Income from Investments	\$2,635	\$369	(\$2,266)	-86%			
2	Gifts, Contributions and Donations	\$0	\$0	\$0	0%			
3	Other Non-Operating Gains/(Losses)	(\$1,469,334)	(\$1,743,691)	(\$274,357)	19%			
	Total Non-Operating Revenue	(\$1,466,699)	(\$1,743,322)	(\$276,623)	19%			
	Excess/(Deficiency) of Revenue Over Expenses (Before Other Adjustments)	(\$212,690)	\$2,492,182	\$2,704,872	-1272%			
	Other Adjustments:							
1	Unrealized Gains/(Losses)	\$0	\$0	\$0	0%			

	MANCHES	TER MEMORIAL HOS	PITAL		
	TWELVE	MONTHS ACTUAL FI	LING		
	F	ISCAL YEAR 2014			
	REPORT 150 - HOSPITAL S	TATEMENT OF OPER	ATIONS INFORMA	ATION	
(1)	(2)	(3)	(4)	(5)	(6)
		FY 2013	FY 2014	AMOUNT	%
LINE	DESCRIPTION	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>DIFFERENCE</u>	<u>DIFFERENCE</u>
	All Other Adjustments	\$0	\$0	\$0	0%
	Total Other Adjustments	\$0	\$0	\$0	0%
	Excess/(Deficiency) of Revenue Over Expenses	(\$212,690)	\$2,492,182	\$2,704,872	-1272%
	Principal Payments	\$10,550,272	\$4,145,905	(\$6,404,367)	-61%

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2013	FY 2014	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
I.	GROSS REVENUE BY PAYER				
	INPATIENT GROSS REVENUE	*	# 00.050.040	(\$0.000.400)	00/
1	MEDICARE TRADITIONAL	\$100,616,528	\$98,250,346	(\$2,366,182)	-2%
2	MEDICARE MANAGED CARE	\$26,883,131	\$27,386,796	\$503,665	2%
3	MEDICAID MANAGED CARE	\$39,765,242	\$47,690,262	\$7,925,020	20%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE COMMERCIAL INSURANCE	\$611,078	\$992,558	\$381,480	62% -20%
6 7	NON-GOVERNMENT MANAGED CARE	\$4,809,516 \$49,917,941	\$3,847,789 \$52,188,507	(\$961,727) \$2,270,566	-20% 5%
8	WORKER'S COMPENSATION	\$537,893	\$368,305	(\$169,588)	-32%
9	SELF- PAY/UNINSURED	\$2,371,759	\$1,659,376	(\$712,383)	-32%
10	SAGA	\$0	\$1,039,370	\$0	0%
11	OTHER	\$0	\$0 \$0	\$0 \$0	0%
- ' '	TOTAL INPATIENT GROSS REVENUE	\$225,513,088	\$232,383,939	\$6,870,851	3%
В.	OUTPATIENT GROSS REVENUE	Ψ220,010,000	Ψ=0=,000,000	Ψυ,υτυ,υυτ	370
1	MEDICARE TRADITIONAL	\$89,323,025	\$95,830,567	\$6,507,542	7%
2	MEDICARE MANAGED CARE	\$29,342,478	\$35,157,928	\$5,815,450	20%
3	MEDICAID	\$64,243,785	\$78,735,429	\$14,491,644	23%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$1,104,979	\$1,603,026	\$498,047	45%
6	COMMERCIAL INSURANCE	\$7,487,267	\$6,789,832	(\$697,435)	-9%
7	NON-GOVERNMENT MANAGED CARE	\$133,374,443	\$139,621,995	\$6,247,552	5%
8	WORKER'S COMPENSATION	\$5,190,703	\$4,948,441	(\$242,262)	-5%
9	SELF- PAY/UNINSURED	\$7,444,649	\$6,888,511	(\$556,138)	-7%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$0	\$0	\$0	0%
	TOTAL OUTPATIENT GROSS REVENUE	\$337,511,329	\$369,575,729	\$32,064,400	10%
C.	TOTAL GROSS REVENUE				
1	MEDICARE TRADITIONAL	\$189,939,553	\$194,080,913	\$4,141,360	2%
2	MEDICARE MANAGED CARE	\$56,225,609	\$62,544,724	\$6,319,115	11%
3	MEDICAID	\$104,009,027	\$126,425,691	\$22,416,664	22%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$1,716,057	\$2,595,584	\$879,527	51%
6	COMMERCIAL INSURANCE	\$12,296,783	\$10,637,621	(\$1,659,162)	-13%
7	NON-GOVERNMENT MANAGED CARE	\$183,292,384	\$191,810,502	\$8,518,118	5%
8	WORKER'S COMPENSATION	\$5,728,596	\$5,316,746	(\$411,850)	-7%
9		\$9,816,408	\$8,547,887	(\$1,268,521)	-13%
10		\$0	\$0	\$0	0%
11	OTHER	\$0	\$0	\$0	0%
	TOTAL GROSS REVENUE	\$563,024,417	\$601,959,668	\$38,935,251	7%
II.	NET REVENUE BY PAYER				
	INPATIENT NET REVENUE	# 00.050.040	#00.007.000	(DOEE 0.47)	201
1	MEDICARE TRADITIONAL	\$30,252,640	\$29,397,293	(\$855,347)	-3%
2	MEDICARE MANAGED CARE	\$7,573,664	\$7,603,378	\$29,714	0%

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2013	FY 2014	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
3	MEDICAID	\$11,500,711	\$12,454,005	\$953,294	8%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$355,811	\$327,784	(\$28,027)	-8%
6	COMMERCIAL INSURANCE	\$1,516,954	\$992,567	(\$524,387)	-35%
7	NON-GOVERNMENT MANAGED CARE	\$24,971,890	\$24,541,423	(\$430,467)	-2%
8	WORKER'S COMPENSATION	\$246,081	\$148,644	(\$97,437)	-40%
9	SELF- PAY/UNINSURED	\$78,971	\$71,650	(\$7,321)	-9%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$0	\$0	\$0	0%
	TOTAL INPATIENT NET REVENUE	\$76,496,722	\$75,536,744	(\$959,978)	-1%
B.	OUTPATIENT NET REVENUE				
1	MEDICARE TRADITIONAL	\$17,036,868	\$18,831,467	\$1,794,599	11%
2	MEDICARE MANAGED CARE	\$5,643,944	\$6,860,394	\$1,216,450	22%
3	MEDICAID	\$11,751,049	\$14,833,196	\$3,082,147	26%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$292,998	\$329,314	\$36,316	12%
6	COMMERCIAL INSURANCE	\$3,169,509	\$2,502,270	(\$667,239)	-21%
7	NON-GOVERNMENT MANAGED CARE	\$55,945,278	\$54,275,831	(\$1,669,447)	-3%
8	WORKER'S COMPENSATION	\$2,086,730	\$2,594,612	\$507,882	24%
9	SELF- PAY/UNINSURED	\$397,739	\$337,348	(\$60,391)	-15%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$0	\$0	\$0	0%
	TOTAL OUTPATIENT NET REVENUE	\$96,324,115	\$100,564,432	\$4,240,317	4%
	TOTAL NET REVENUE	¢47 200 E00	¢40 220 760	¢020.2E2	20/
2	MEDICARE TRADITIONAL MEDICARE MANAGED CARE	\$47,289,508 \$13,217,608	\$48,228,760 \$14,463,772	\$939,252 \$1,246,164	2% 9%
3	MEDICAID	\$23,251,760	\$27,287,201	\$4,035,441	17%
4	MEDICAID MEDICAID MANAGED CARE	\$23,231,760	\$27,287,201	\$4,033,441	0%
5	CHAMPUS/TRICARE			·	1%
6	COMMERCIAL INSURANCE	\$648,809	\$657,098	\$8,289	-25%
		\$4,686,463	\$3,494,837	(\$1,191,626)	
7	NON-GOVERNMENT MANAGED CARE	\$80,917,168	\$78,817,254	(\$2,099,914)	-3%
8	WORKER'S COMPENSATION	\$2,332,811	\$2,743,256	\$410,445	18%
9	SELF- PAY/UNINSURED	\$476,710	\$408,998	(\$67,712)	-14%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$0	\$0	\$0	0%
	TOTAL NET REVENUE	\$172,820,837	\$176,101,176	\$3,280,339	2%
	CTATICTICS BY BAYER				
III.	STATISTICS BY PAYER				
Α.	DISCHARGES				
1	MEDICARE TRADITIONAL	3,013	2,876	(137)	-5%
2	MEDICARE MANAGED CARE	808	800	(8)	-1%
3	MEDICAID	2,085	2,180	95	5%
4	MEDICAID MANAGED CARE	0	2,100	0	0%
5	CHAMPUS/TRICARE	41	40	(1)	-2%
6	COMMERCIAL INSURANCE	215	146	(69)	-32%
	NON-GOVERNMENT MANAGED CARE	2,945	2,952	7	0%
7					

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2013	FY 2014	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
9	SELF- PAY/UNINSURED	218	101	(117)	-54%
10	SAGA	0	0	0	0%
11	OTHER	0	0	0	0%
	TOTAL DISCHARGES	9,342	9,110	(232)	-2%
B.	PATIENT DAYS				
1	MEDICARE TRADITIONAL	18,617	16,620	(1,997)	-11%
2	MEDICARE MANAGED CARE	4,572	4,487	(85)	-2%
3	MEDICAID	10,174	11,034	860	8%
4	MEDICAID MANAGED CARE	0	0	0	0%
5	CHAMPUS/TRICARE	149	211	62	42%
6	COMMERCIAL INSURANCE	992	551	(441)	-44%
7	NON-GOVERNMENT MANAGED CARE	11,025	10,727	(298)	-3%
8	WORKER'S COMPENSATION	56	44	(12)	-21%
9	SELF- PAY/UNINSURED	1,077	432	(645)	-60%
10	SAGA	0	0	0	0%
11	OTHER	0	0	0	0%
	TOTAL PATIENT DAYS	46,662	44,106	(2,556)	-5%
C.	OUTPATIENT VISITS				
1	MEDICARE TRADITIONAL	84,871	75,046	(9,825)	-12%
2	MEDICARE MANAGED CARE	26,781	26,447	(334)	-1%
3	MEDICAID	38,721	38,882	161	0%
4	MEDICAID MANAGED CARE	0	0	0	0%
5	CHAMPUS/TRICARE	956	952	(4)	0%
6	COMMERCIAL INSURANCE	4,538	2,551	(1,987)	-44%
7	NON-GOVERNMENT MANAGED CARE	103,729	93,800	(9,929)	-10%
8	WORKER'S COMPENSATION	1,813	1,474	(339)	-19%
9	SELF- PAY/UNINSURED	9,147	6,585	(2,562)	-28%
10	SAGA OTHER	0	0	0	0%
- 1 1	TOTAL OUTPATIENT VISITS	0 270,556	0 245,737	(24,819)	0% - 9%
	TOTAL GOTFATIENT VISITS	270,556	245,737	(24,019)	-970
IV	EMERGENCY DEPARTMENT OUTPATIENT BY PAYER				
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	EMERGENCY DEPARTMENT OUTPATIENT GROSS				
A.	REVENUE				
1	MEDICARE TRADITIONAL	\$21,613,419	\$21,884,013	\$270,594	1%
2	MEDICARE MANAGED CARE	\$6,183,180	\$7,256,649	\$1,073,469	17%
3	MEDICAID	\$34,980,398	\$41,838,132	\$6,857,734	20%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0,037,734	0%
5	CHAMPUS/TRICARE	\$424,841	\$469,660	\$44,819	11%
6	COMMERCIAL INSURANCE	\$2,561,026	\$2,996,833	\$435,807	17%
7	NON-GOVERNMENT MANAGED CARE	\$33,435,169	\$34,382,195	\$947,026	3%
8	WORKER'S COMPENSATION	\$1,882,222	\$1,925,775	\$43,553	2%
9	SELF- PAY/UNINSURED	\$8,258,759	\$5,733,624	(\$2,525,135)	-31%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$0	\$0	\$0	0%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT				
	GROSS REVENUE	\$109,339,014	\$116,486,881	\$7,147,867	7%
	EMERGENCY DEPARTMENT OUTPATIENT NET	. ,,-	. ,,-,-	. , ,-,-	
B.	REVENUE				
1	MEDICARE TRADITIONAL	\$3,582,949	\$3,540,706	(\$42,243)	-1%

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2013	FY 2014	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
2	MEDICARE MANAGED CARE	\$1,037,373	\$1,204,925	\$167,552	16%
3	MEDICAID	\$4,455,191	\$4,925,854	\$470,663	11%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$78,747	\$88,958	\$10,211	13%
6	COMMERCIAL INSURANCE	\$1,374,013	\$1,432,216	\$58,203	4%
7	NON-GOVERNMENT MANAGED CARE	\$15,238,169	\$14,641,210	(\$596,959)	-4%
8	WORKER'S COMPENSATION	\$953,451	\$1,108,157	\$154,706	16%
9	SELF- PAY/UNINSURED	\$147,532	\$149,563	\$2,031	1%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$0	\$0	\$0	0%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT				
	NET REVENUE	\$26,867,425	\$27,091,589	\$224,164	1%
C.	EMERGENCY DEPARTMENT OUTPATIENT VISITS				
1	MEDICARE TRADITIONAL	6,522	5,489	(1,033)	-16%
2	MEDICARE MANAGED CARE	1,799	1,795	(4)	0%
3	MEDICAID	15,370	14,748	(622)	-4%
4	MEDICAID MANAGED CARE	0	0	0	0%
5	CHAMPUS/TRICARE	185	150	(35)	-19%
6	COMMERCIAL INSURANCE	958	830	(128)	-13%
7	NON-GOVERNMENT MANAGED CARE	11,183	9,347	(1,836)	-16%
8	WORKER'S COMPENSATION	940	768	(172)	-18%
9	SELF- PAY/UNINSURED	3,919	2,430	(1,489)	-38%
10	SAGA	0	0	0	0%
11	OTHER	0	0	0	0%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT				
	VISITS	40,876	35,557	(5,319)	-13%

FISCAL YEAR 2014

REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

(1)	(2)	(3) FY 2013	(4) FY 2014	(5) AMOUNT	(6) %
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
I.	OPERATING EXPENSE BY CATEGORY				
A.	Salaries & Wages:				
1	Nursing Salaries	\$27,731,842	\$27,777,193	\$45,351	0%
2	Physician Salaries	\$7,727,228	\$8,493,290	\$766,062	10%
3	Non-Nursing, Non-Physician Salaries	\$48,450,279	\$47,335,814	(\$1,114,465)	-2%
	Total Salaries & Wages	\$83,909,349	\$83,606,297	(\$303,052)	0%
B.	Fringe Benefits:				
1	Nursing Fringe Benefits	\$10,096,694	\$9,385,872	(\$710,822)	-7%
2	Physician Fringe Benefits Non-Nursing, Non-Physician Fringe Benefits	\$2,592,137	\$2,686,194	\$94,057	4%
3	Total Fringe Benefits	\$14,969,960 \$27,658,791	\$13,648,187 \$25,720,253	(\$1,321,773) (\$1,938,538)	-9% -7%
C.	Contractual Labor Fees:				
1	Nursing Fees	\$0	\$0	\$0	0%
2	Physician Fees	\$7,801,057	\$9,813,958	\$2,012,901	26%
3	Non-Nursing, Non-Physician Fees	\$0	\$0	\$0	0%
	Total Contractual Labor Fees	\$7,801,057	\$9,813,958	\$2,012,901	26%
D.	Medical Supplies and Pharmaceutical Cost:				
11	Medical Supplies	\$19,599,062	\$20,163,909	\$564,847	3%
2	Pharmaceutical Costs	\$5,379,487	\$5,612,065	\$232,578	4%
	Total Medical Supplies and Pharmaceutical Cost	\$24,978,549	\$25,775,974	\$797,425	3%
E.	Depreciation and Amortization:		•		
1	Depreciation-Building	\$3,290,378	\$3,505,822	\$215,444	7%
3	Depreciation-Equipment Amortization	\$3,722,085 \$102,839	\$3,527,565 \$83,518	(\$194,520) (\$19,321)	-5% -19%
3	Total Depreciation and Amortization	\$7,115,302	\$7,116,905	\$1,603	0%
F.	Bad Debts:				
1	Bad Debts	\$0	\$0	\$0	0%
G.	Interest Expense:				
1	Interest Expense	\$2,685,044	\$2,589,201	(\$95,843)	-4%
Н.	Malpractice Insurance Cost:				
1	Malpractice Insurance Cost	\$5,929,317	\$2,774,065	(\$3,155,252)	-53%
I.	Utilities:				
1	Water	\$206,825	\$210,827	\$4,002	2%
2	Natural Gas	\$1,013,461	\$833,175	(\$180,286)	-18%
3	Oil	\$71,518	\$33,664	(\$37,854)	-53%
<u>4</u> 5	Electricity Telephone	\$1,416,566 \$583,829	\$1,388,558 \$634,744	(\$28,008) \$50,915	-2% 9%
6	Other Utilities	\$23,105	\$27,479	\$4,374	19%
	Total Utilities	\$3,315,304	\$3,128,447	(\$186,857)	-6%
J.	Business Expenses:				
1	Accounting Fees	\$150,700	\$176,971	\$26,271	17%
2	Legal Fees	\$659,165	\$327,456	(\$331,709)	-50%
3	Consulting Fees	\$1,517,893	\$1,206,066	(\$311,827)	-21%
4	Dues and Membership	\$312,513	\$293,478	(\$19,035)	-6%
5	Equipment Leases	\$387,869	\$724,995 \$1,229,917	\$337,126	87%
6 7	Building Leases Repairs and Maintenance	\$1,419,240 \$643,792	\$1,338,817 \$774,339	(\$80,423) \$130,547	-6% 20%
8	Insurance	\$721,761	\$371,069	(\$350,692)	-49%
9	Travel	\$66,025	\$70,310	\$4,285	6%
10	Conferences	\$18,250	\$13,991	(\$4,259)	-23%

FISCAL YEAR 2014

REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2013	FY 2014	AMOUNT	%
LINE	DESCRIPTION	<u>ACTUAL</u>	<u>ACTUAL</u>	DIFFERENCE	DIFFERENCE
		•			
11 12	Property Tax General Supplies	\$0 \$1,153,545	\$0 \$1,185,117	\$0 \$31,572	0%
13	Licenses and Subscriptions	\$1,153,545	\$1,165,117	(\$8,916)	3% -6%
14	Postage and Shipping	\$143,030	\$116,284	(\$25,864)	-18%
15	Advertising	\$963,735	\$989,803	\$26,068	3%
16	Corporate parent/system fees	\$0	\$0	\$0	0%
17	Computer Software	\$2,909,296	\$3,079,434	\$170,138	6%
18	Computer hardware & small equipment	\$0	\$0	\$0	0%
19	Dietary / Food Services	\$1,911,299	\$1,870,008	(\$41,291)	-2%
20	Lab Fees / Red Cross charges	\$1,113,518	\$887,813	(\$225,705)	-20%
21	Billing & Collection / Bank Fees	\$763,917	\$688,707	(\$75,210)	-10%
22	Recruiting / Employee Education & Recognition	\$638,111	\$524,333	(\$113,778)	-18%
23 24	Laundry / Linen Professional / Physician Fees	\$761,027 \$0	\$756,651 \$0	(\$4,376) \$0	-1% 0%
25	Waste disposal	\$227,763	\$197,071	(\$30,692)	-13%
26	Purchased Services - Medical	\$2,442,528	\$3,028,795	\$586,267	24%
27	Purchased Services - Non Medical	\$3,149,752	\$3,838,612	\$688,860	22%
28	Other Business Expenses	\$2,379,763	\$1,779,261	(\$600,502)	-25%
	Total Business Expenses	\$24,596,666	\$24,373,521	(\$223,145)	-1%
K.	Other Operating Expense:				
1	Miscellaneous Other Operating Expenses	\$345,707	\$410,938	\$65,231	19%
	Total Operating Expenses - All Expense Categories*	\$188,335,086	\$185,309,559	(\$3,025,527)	-2%
		t aaree with the to	tal operating expe	enses amount on R	eport 150
	*AK.The total operating expenses amount above mus	t agree with the to	tar operating expe		
	An. The total operating expenses amount above mus	t agree with the to	iai oporaniig oxpo		
TT		t agree with the to	ar operating expe		
II.	OPERATING EXPENSE BY DEPARTMENT	t agree with the to	an operating expe		
	OPERATING EXPENSE BY DEPARTMENT	agree with the to	an operating expe		
II. A. 1					-23%
A.	OPERATING EXPENSE BY DEPARTMENT General Services:	\$3,926,256	\$3,027,810	(\$898,446)	
A.	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection				24%
A. 1 2	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710	(\$898,446) \$530,982 (\$34,350) (\$11,461)	24% -2% -1%
A. 1 2 3 4 5	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823	24% -2% -1% 14%
A. 1 2 3 4 5 6	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615	24% -2% -1% 14% 7%
A. 1 2 3 4 5 6 7	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875)	24% -2% -1% 14% 7% -7%
A. 1 2 3 4 5 6 7 8	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231	24% -2% -1% 14% 7% -7% -7%
A. 1 2 3 4 5 6 7 8	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430)	24% -2% -1% 14% 7% -7% -7% -79% -23%
A. 1 2 3 4 5 6 7 8 9 10	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712)	24% -2% -1% 14% 7% -7% -7% -2% -23%
A. 1 2 3 4 5 6 7 8 9 10 11	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776	24% -2% -1% 14% 7% -7% -7% -79% -23% -23% -2%
A. 1 2 3 4 5 6 7 8 9 10 11 12	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650 \$891,516	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426 \$894,223	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776 \$2,707	24% -2% -1% 14% 7% -7% -79% -23% -23% -2% 0%
A. 1 2 3 4 5 6 7 8 9 10 11 12 13	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650 \$891,516 \$2,759,517	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426 \$894,223 \$2,515,157	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776	24% -2% -1% 14% 7% -7% 79% -23% -23% -2% 0% -9%
A. 1 2 3 4 5 6 7 8 9 10 11 12	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650 \$891,516	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426 \$894,223	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776 \$2,707 (\$244,360)	24% -2% -1% 14% 7% -7% 79% -23% -2% 0% -9%
A. 1 2 3 4 5 6 7 8 9 10 11 12 13 14	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650 \$891,516 \$2,759,517 \$878,592	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426 \$894,223 \$2,515,157 \$910,417	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776 \$2,707 (\$244,360) \$31,825	24% -2% -1% 14% -7% -7% -79% -23% -2% -2% -9% -9% -9%
A. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650 \$891,516 \$2,759,517 \$878,592 \$1,424,028 \$1,089,309 \$7,053,312	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426 \$894,223 \$2,515,157 \$910,417 \$1,563,352 \$1,040,599 \$7,347,048	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776 \$2,707 (\$244,360) \$31,825 \$139,324 (\$48,710) \$293,736	24% -2% -1% -14% -7% -7% -79% -23% -2% -2% -9% -9% -4% -4%
A. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650 \$891,516 \$2,759,517 \$878,592 \$1,424,028 \$1,089,309 \$7,053,312 \$28,771,910	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426 \$894,223 \$2,515,157 \$910,417 \$1,563,352 \$1,040,599 \$7,347,048 \$24,001,970	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776 \$2,707 (\$244,360) \$31,825 \$139,324 (\$48,710) \$293,736 (\$4,769,940)	24% -2% -1% -14% -7% -7% -79% -23% -2% -2% -9% -4% -4% -4% -17%
A. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650 \$891,516 \$2,759,517 \$878,592 \$1,424,028 \$1,089,309 \$7,053,312	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426 \$894,223 \$2,515,157 \$910,417 \$1,563,352 \$1,040,599 \$7,347,048	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776 \$2,707 (\$244,360) \$31,825 \$139,324 (\$48,710) \$293,736	24% -2% -1% -14% -7% -7% -79% -23% -2% -2% -9% -9% -4% -4% -4% -17%
A. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650 \$891,516 \$2,759,517 \$878,592 \$1,424,028 \$1,089,309 \$7,053,312 \$28,771,910	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426 \$894,223 \$2,515,157 \$910,417 \$1,563,352 \$1,040,599 \$7,347,048 \$24,001,970	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776 \$2,707 (\$244,360) \$31,825 \$139,324 (\$48,710) \$293,736 (\$4,769,940)	24% -2% -1% -14% -7% -7% -79% -23% -2% -2% -9% -9% -4% -4% -4% -17%
A. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services:	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650 \$891,516 \$2,759,517 \$878,592 \$1,424,028 \$1,089,309 \$7,053,312 \$28,771,910 \$88,988,157	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426 \$894,223 \$2,515,157 \$910,417 \$1,563,352 \$1,040,599 \$7,347,048 \$24,001,970 \$83,089,892	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776 \$2,707 (\$244,360) \$31,825 \$139,324 (\$48,710) \$293,736 (\$4,769,940) (\$5,898,265)	24% -2% -1% 14% -7% -7% -79% -23% -2% -2% -9% -4% -4% -17% -7%
A. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services: Medical Care Administration	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650 \$891,516 \$2,759,517 \$878,592 \$1,424,028 \$1,089,309 \$7,053,312 \$28,771,910 \$88,988,157	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426 \$894,223 \$2,515,157 \$910,417 \$1,563,352 \$1,040,599 \$7,347,048 \$24,001,970 \$83,089,892	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776 \$2,707 (\$244,360) \$31,825 \$139,324 (\$48,710) \$293,736 (\$4,769,940) (\$5,898,265)	24% -2% -1% 14% -7% -7% -79% -23% -2% -2% -9% -4% -4% -17% -7% -7%
A. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 B. 1	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services: Medical Care Administration Residency Program	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650 \$891,516 \$2,759,517 \$878,592 \$1,424,028 \$1,089,309 \$7,053,312 \$28,771,910 \$88,988,157	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426 \$894,223 \$2,515,157 \$910,417 \$1,563,352 \$1,040,599 \$7,347,048 \$24,001,970 \$83,089,892 \$8,374,402 \$1,430,427	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776 \$2,707 (\$244,360) \$31,825 \$139,324 (\$48,710) \$293,736 (\$4,769,940) (\$5,898,265)	24% -2% -1% 14% -7% -7% -79% -23% -2% -2% -2% -9% -4% -17% -7% -7% -7% -7% -7%
A. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 B. 1 2 3	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services: Medical Care Administration Residency Program Nursing Services Administration	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650 \$891,516 \$2,759,517 \$878,592 \$1,424,028 \$1,089,309 \$7,053,312 \$28,771,910 \$88,988,157 \$7,649,831 \$0 \$2,019,269	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426 \$894,223 \$2,515,157 \$910,417 \$1,563,352 \$1,040,599 \$7,347,048 \$24,001,970 \$83,089,892 \$8,374,402 \$1,430,427 \$1,735,206	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776 \$2,707 (\$244,360) \$31,825 \$139,324 (\$48,710) \$293,736 (\$4,769,940) (\$5,898,265) \$724,571 \$1,430,427 (\$284,063)	24% -2% -1% 14% -7% -7% -79% -23% -2% -2% -2% -9% -4% -17% -7% -7% -17% -7% -14%
A. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 B. 1 2 3 4	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services Professional Services: Medical Care Administration Residency Program Nursing Services Administration Medical Records	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650 \$891,516 \$2,759,517 \$878,592 \$1,424,028 \$1,089,309 \$7,053,312 \$28,771,910 \$88,988,157 \$7,649,831 \$0 \$2,019,269 \$1,696,856	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426 \$894,223 \$2,515,157 \$910,417 \$1,563,352 \$1,040,599 \$7,347,048 \$24,001,970 \$83,089,892 \$8,374,402 \$1,430,427 \$1,735,206 \$2,014,309	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776 \$2,707 (\$244,360) \$31,825 \$139,324 (\$48,710) \$293,736 (\$4,769,940) (\$5,898,265) \$724,571 \$1,430,427 (\$284,063) \$317,453	24% -2% -1% 14% -7% -7% -79% -23% -2% -2% -2% -2% -4% -4% -4% -17% -7% -7% -14% -19% -14% -19%
A. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 B. 1 2 3 4 5	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services Professional Services: Medical Care Administration Residency Program Nursing Services Administration Medical Records Social Service	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650 \$891,516 \$2,759,517 \$878,592 \$1,424,028 \$1,089,309 \$7,053,312 \$28,771,910 \$88,988,157 \$7,649,831 \$0 \$2,019,269 \$1,696,856 \$145,997	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426 \$894,223 \$2,515,157 \$910,417 \$1,563,352 \$1,040,599 \$7,347,048 \$24,001,970 \$83,089,892 \$8,374,402 \$1,430,427 \$1,735,206 \$2,014,309 \$114,895	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776 \$2,707 (\$244,360) \$31,825 \$139,324 (\$48,710) \$293,736 (\$4,769,940) (\$5,898,265) \$724,571 \$1,430,427 (\$284,063) \$317,453 (\$31,102)	24% -2% -1% -14% -7% -7% -79% -23% -2% -2% -2% -9% -4% -17% -7% -7% -14% -17% -14% -19% -21%
A. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 B. 1 2 3 4	OPERATING EXPENSE BY DEPARTMENT General Services: General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services Professional Services: Medical Care Administration Residency Program Nursing Services Administration Medical Records	\$3,926,256 \$2,192,793 \$2,217,875 \$1,660,171 \$5,132,377 \$1,354,118 \$22,085,401 \$354,117 \$1,635,672 \$3,476,543 \$2,084,650 \$891,516 \$2,759,517 \$878,592 \$1,424,028 \$1,089,309 \$7,053,312 \$28,771,910 \$88,988,157 \$7,649,831 \$0 \$2,019,269 \$1,696,856	\$3,027,810 \$2,723,775 \$2,183,525 \$1,648,710 \$5,876,200 \$1,447,733 \$20,463,526 \$632,348 \$1,264,242 \$3,416,831 \$2,132,426 \$894,223 \$2,515,157 \$910,417 \$1,563,352 \$1,040,599 \$7,347,048 \$24,001,970 \$83,089,892 \$8,374,402 \$1,430,427 \$1,735,206 \$2,014,309	(\$898,446) \$530,982 (\$34,350) (\$11,461) \$743,823 \$93,615 (\$1,621,875) \$278,231 (\$371,430) (\$59,712) \$47,776 \$2,707 (\$244,360) \$31,825 \$139,324 (\$48,710) \$293,736 (\$4,769,940) (\$5,898,265) \$724,571 \$1,430,427 (\$284,063) \$317,453	-23% 24% -2% -1% 14% 7% -7% 79% -23% -23% -2% 0% -9% 4% -10% -4% -4% -17% -7% -7% -14% -19% -21% 0% 19%

FISCAL YEAR 2014

REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2013	FY 2014	AMOUNT	%
NE_	<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	DIFFERENCE	DIFFERENCI
1	Operating Room	\$12,657,173	\$12,756,126	\$98,953	
	Recovery Room	\$1,085,549	\$1,116,773	\$31,224	3
	Anesthesiology	\$423,228	\$388,848	(\$34,380)	-8
_	Delivery Room	\$4,087,874	\$4,162,289	\$74,415	2
	Diagnostic Radiology	\$2,384,537	\$2,482,618	\$98,081	
	Diagnostic Ultrasound	\$616,603	\$638,164	\$21,561	3
	Radiation Therapy	\$0	\$0	\$0	(
	Radioisotopes	\$614,286	\$527,959	(\$86,327)	-14
_	CT Scan				
_	Laboratory	\$816,471 \$12,607,314	\$753,463 \$12,603,080	(\$63,008) (\$4,234)	-8)
	Blood Storing/Processing	\$0	\$0	\$0	(
	Cardiology	\$1,734,566	\$1,809,000	\$74,434	4
	Electrocardiology	\$218,750	\$183,783	(\$34,967)	-10
	Electroencephalography	\$195,316	\$156,915	(\$38,401)	-20
	Occupational Therapy	\$0	\$0	\$0	(
	Speech Pathology	\$90,484	\$95,107	\$4,623	ţ
	Audiology	\$0	\$0	\$0	
	Respiratory Therapy	\$0	\$0	\$0	
19	Pulmonary Function	\$0	\$0	\$0	
20	Intravenous Therapy	\$0	\$0	\$0	
21	Shock Therapy	\$0	\$0	\$0	
	Psychiatry / Psychology Services	\$4,534,783	\$4,769,299	\$234,516	
	Renal Dialysis	\$185,682	\$175,518	(\$10,164)	-
	Emergency Room	\$10,106,781	\$10,115,566	\$8,785	
	MRI	\$223,935	\$223,469	(\$466)	
	PET Scan	\$498,822	\$414,175	(\$84,647)	-1
	PET/CT Scan	\$0	\$0	\$0	<u>'</u>
	Endoscopy	\$1,731,832	\$2,206,103	\$474,271	2
	Sleep Center	\$786,871	\$601,343	(\$185,528)	-2
	Lithotripsy	\$0	\$001,343	\$0	-2
	Cardiac Catheterization/Rehabilitation	\$0	\$0 \$0	\$0 \$0	
	Occupational Therapy / Physical Therapy	\$1,971,872	\$1,936,676	(\$35,196)	<u> </u>
	Dental Clinic	\$0	\$0	\$0	
	Other Special Services	\$6,968,148	\$6,892,454	(\$75,694)	
	Total Special Services	\$64,540,877	\$65,008,728	\$467,851	
D.	Routine Services:				
	Medical & Surgical Units	\$7,428,351	\$6,973,713	(\$454,638)	
	Intensive Care Unit	\$7,595,288	\$7,925,279	\$329,991	
	Coronary Care Unit	\$0	\$0	\$0	
	Psychiatric Unit	\$4,272,962	\$4,303,667	\$30,705	
	Pediatric Unit	\$4,272,962	\$4,303,067	\$30,703	
	Maternity Unit	\$1,345,793	\$1,414,572	\$68,779	
	Newborn Nursery Unit	\$0	\$0 \$0	\$0	
	Neonatal ICU	\$0	\$0	\$0	
	Rehabilitation Unit	\$0	\$0	\$0	
	Ambulatory Surgery	\$1,315,932	\$1,338,003	\$22,071	
	Home Care	\$0	\$0	\$0	
	Outpatient Clinics	\$0	\$0	\$0	
	Other Routine Services	\$1,335,773	\$1,586,466	\$250,693	1
	Total Routine Services	\$23,294,099	\$23,541,700	\$247,601	
E.	Other Departments:				
	Miscellaneous Other Departments	\$0	\$0	\$0	
		·	·	·	
	Total Operating Expenses - All Departments*	\$188,335,086	\$185,309,559	(\$3,025,527)	

	MANCHEST	ER MEMORIAL HOSPITAL							
	TWELVE N	MONTHS ACTUAL FILING							
(1)	FISCAL YEAR 2014								
	REPORT 185 - HOSPITAL FINA	ANCIAL AND STATISTICAL D	STATISTICAL DATA ANALYSIS						
	(2) <u>DESCRIPTION</u>	(3)	(4)	(5)					
		ACTUAL	ACTUAL	ACTUAL					
<u>LINE</u>		FY 2012	FY 2013	FY 2014					
A.	Statement of Operations Summary								
1	Total Net Patient Revenue	\$175,217,566	\$170,299,621	\$172,204,267					
2	Other Operating Revenue	19,861,936	19,289,474	17,340,796					
3	Total Operating Revenue	\$195,079,502	\$189,589,095	\$189,545,063					
4	Total Operating Expenses	184,446,001	188,335,086	185,309,559					
5	Income/(Loss) From Operations	\$10,633,501	\$1,254,009	\$4,235,504					
6	Total Non-Operating Revenue	(868,637)	(1,466,699)	(1,743,322)					
7	Excess/(Deficiency) of Revenue Over Expenses	\$9,764,864	(\$212,690)	\$2,492,182					
В.	Profitability Summary								
1	Hospital Operating Margin	5.48%	0.67%	2.26%					
2	Hospital Non Operating Margin	-0.45%	-0.78%	-0.93%					
3	Hospital Total Margin	5.03%	-0.11%	1.33%					
4	Income/(Loss) From Operations	\$10,633,501	\$1,254,009	\$4,235,504					
5	Total Operating Revenue	\$195,079,502	\$189,589,095	\$189,545,063					
6	Total Non-Operating Revenue	(\$868,637)	(\$1,466,699)	(\$1,743,322)					
7	Total Revenue	\$194,210,865	\$188,122,396	\$187,801,741					
8	Excess/(Deficiency) of Revenue Over Expenses	\$9,764,864	(\$212,690)	\$2,492,182					
C.	Net Assets Summary								
1	Hospital Unrestricted Net Assets	\$4,925,515	\$27,759,929	\$11,344,473					
2	Hospital Total Net Assets	\$15,005,773	\$37,731,740	\$24,798,417					
3	Hospital Change in Total Net Assets	\$2,864,131	\$22,725,967	(\$12,933,323)					
	Hospital Change in Total Net Assets %	123.6%	151.4%	-34.3%					

	MANCHESTER MEMORIAL HOSPITAL							
	TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2014							
	REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
(1)	(2)	(3)	(4)	(5)				
		ACTUAL	ACTUAL	ACTUAL				
<u>LINE</u>	DESCRIPTION	FY 2012	FY 2013	FY 2014				
D.	Cost Data Summary							
1	Ratio of Cost to Charges	0.36	0.32	0.30				
2	Total Operating Expenses	\$184,446,001	\$188,335,086	\$185,309,559				
3	Total Gross Revenue	\$491,901,806	\$563,024,417	\$601,959,668				
4	Total Other Operating Revenue	\$19,861,936	\$19,289,474	\$17,340,796				
5	Private Payment to Cost Ratio	1.34	1.35	1.37				
6	Total Non-Government Payments	\$87,693,923	\$88,413,152	\$85,464,345				
7	Total Uninsured Payments	\$355,294	\$476,710	\$408,998				
8	Total Non-Government Charges	\$192,665,512	\$211,134,171	\$216,312,756				
9	Total Uninsured Charges	\$11,585,761	\$9,816,408	\$8,547,887				
10	Medicare Payment to Cost Ratio	0.78	0.76	0.82				
11	Total Medicare Payments	\$59,414,363	\$60,507,116	\$62,692,532				
12	Total Medicare Charges	\$211,896,250	\$246,165,162	\$256,625,637				
13	Medicaid Payment to Cost Ratio	0.69	0.69	0.72				
14	Total Medicaid Payments	\$21,429,106	\$23,251,760	\$27,287,201				
15	Total Medicaid Charges	\$85,656,216	\$104,009,027	\$126,425,691				
16	Uncompensated Care Cost	\$4,085,613	\$3,049,042	\$2,463,730				
17	Charity Care	\$4,953,633	\$3,908,882	\$2,411,263				
18	Bad Debts	\$6,382,307	\$5,518,461	\$5,822,470				
19	Total Uncompensated Care	\$11,335,940	\$9,427,343	\$8,233,733				
20	Uncompensated Care % of Total Expenses	2.2%	1.6%	1.3%				

	MANCHESTER MEMORIAL HOSPITAL							
	TWELVE MONTHS ACTUAL FILING							
	FISCAL YEAR 2014							
	REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
(1)	(2)	(3)	(4)	(5)				
. ,		ACTUAL	ACTUAL	ACTUAL				
LINE	DESCRIPTION	FY 2012	FY 2013	FY 2014				
21	Total Operating Expenses	\$184,446,001	\$188,335,086	\$185,309,559				
E.	Liquidity Measures Summary							
1	Current Ratio	1	1	1				
2	Total Current Assets	\$46,454,149	\$49,732,057	\$44,942,062				
3	Total Current Liabilities	\$35,422,595	\$41,911,857	\$39,522,136				
4	Days Cash on Hand	13	25	19				
5	Cash and Cash Equivalents	\$6,414,687	\$12,239,488	\$9,361,439				
6	Short Term Investments	0	0	0				
7	Total Cash and Short Term Investments	\$6,414,687	\$12,239,488	\$9,361,439				
8	Total Operating Expenses	\$184,446,001	\$188,335,086	\$185,309,559				
9	Depreciation Expense	\$6,896,812	\$7,115,302	\$7,116,905				
10	Operating Expenses less Depreciation Expense	\$177,549,189	\$181,219,784	\$178,192,654				
11	Days Revenue in Patient Accounts Receivable	60	59	51				
12	Net Patient Accounts Receivable	\$26,534,856	\$27,182,276	\$25,099,884				
13	Due From Third Party Payers	\$3,549,365	\$3,078,822	\$3,454,150				
14	Due To Third Party Payers	\$1,343,126	\$2,943,941	\$4,285,117				
	Total Net Patient Accounts Receivable and Third Party Payer							
15	Activity	\$28,741,095	\$27,317,157	\$24,268,917				
16	Total Net Patient Revenue	\$175,217,566	\$170,299,621	\$172,204,267				
17	Average Payment Period	73	84	81				
18	Total Current Liabilities	\$35,422,595	\$41,911,857	\$39,522,136				
19	Total Operating Expenses	\$184,446,001	\$188,335,086	\$185,309,559				
20	Depreciation Expense	\$6,896,812	\$7,115,302	\$7,116,905				

	MANCHESTER M	EMORIAL HOSPITAL						
	TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2014 REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
(1)	(2)	(3)	(4)	(5)				
		ACTUAL	ACTUAL	ACTUAL				
LINE	DESCRIPTION	FY 2012	FY 2013	FY 2014				
21	Total Operating Expenses less Depreciation Expense	\$177,549,189	\$181,219,784	\$178,192,654				
F.	Solvency Measures Summary							
1	Equity Financing Ratio	8.8	21.7	15.3				
2	Total Net Assets	\$15,005,773	\$37,731,740	\$24,798,417				
3	Total Assets	\$170,071,384	\$174,154,774	\$161,754,391				
4	Cash Flow to Total Debt Ratio	19.1	7.4	10.7				
5	Excess/(Deficiency) of Revenues Over Expenses	\$9,764,864	(\$212,690)	\$2,492,182				
6	Depreciation Expense	\$6,896,812	\$7,115,302	\$7,116,905				
7	Excess of Revenues Over Expenses and Depreciation Expense	\$16,661,676	\$6,902,612	\$9,609,087				
8	Total Current Liabilities	\$35,422,595	\$41,911,857	\$39,522,136				
9	Total Long Term Debt	\$51,672,633	\$50,793,813	\$50,421,027				
10	Total Current Liabilities and Total Long Term Debt	\$87,095,228	\$92,705,670	\$89,943,163				
11	Long Term Debt to Capitalization Ratio	77.5	57.4	67.0				
12	Total Long Term Debt	\$51,672,633	\$50,793,813	\$50,421,027				
13	Total Net Assets	\$15,005,773	\$37,731,740	\$24,798,417				
14	Total Long Term Debt and Total Net Assets	\$66,678,406	\$88,525,553	\$75,219,444				
15	Debt Service Coverage Ratio	1.5	0.7	1.8				
16	Excess Revenues over Expenses	9,764,864	(\$212,690)	\$2,492,182				
17	Interest Expense	2,714,044	\$2,685,044	\$2,589,201				
18	Depreciation and Amortization Expense	6,896,812	\$7,115,302	\$7,116,905				
19	Principal Payments	10,033,716	\$10,550,272	\$4,145,905				
G.	Other Financial Ratios							

	MANCHESTER MI	EMORIAL HOSPITAL						
	TWELVE MONTH	HS ACTUAL FILING						
	FISCAL YEAR 2014 REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
(1)	(2)	(3)	(4)	(5)				
		ACTUAL	ACTUAL	ACTUAL				
LINE	DESCRIPTION	FY 2012	FY 2013	FY 2014				
20	Average Age of Plant	20.8	18.9	19.9				
21	Accumulated Depreciation	143,593,394	134,774,977	141,480,889				
22	Depreciation and Amortization Expense	6,896,812	7,115,302	7,116,905				
Н.	Utilization Measures Summary							
1	Patient Days	45,545	46,662	44,106				
2	Discharges	8,831	9,342	9,110				
3	ALOS	5.2	5.0	4.8				
4	Staffed Beds	171	171	171				
5	Available Beds	-	283	283				
6	Licensed Beds	283	283	283				
7	Occupancy of Staffed Beds	73.0%	74.8%	70.7%				
8	Occupancy of Available Beds	44.1%	45.2%	42.7%				
9	Full Time Equivalent Employees	1,075.8	1,108.7	1,152.7				
- 3	Tuli Time Equivalent Employees	1,073.0	1,100.7	1,102.7				
I.	Hospital Gross Revenue Payer Mix Percentage							
1	Non-Government Gross Revenue Payer Mix Percentage	36.8%	35.8%	34.5%				
2	Medicare Gross Revenue Payer Mix Percentage	43.1%	43.7%	42.6%				
3	Medicaid Gross Revenue Payer Mix Percentage	17.4%	18.5%	21.0%				
4	Other Medical Assistance Gross Revenue Payer Mix Percentage	0.0%	0.0%	0.0%				
5	Uninsured Gross Revenue Payer Mix Percentage	2.4%	1.7%	1.4%				
6	CHAMPUS / TRICARE Gross Revenue Payer Mix Percentage	0.3%	0.3%	0.4%				
7	Total Gross Revenue Payer Mix Percentage	100.0%	100.0%	100.0%				
8	Non-Government Gross Revenue (Charges)	\$181,079,751	\$201,317,763	\$207,764,869				
9	Medicare Gross Revenue (Charges)	\$211,896,250	\$246,165,162	\$256,625,637				
10	Medicaid Gross Revenue (Charges)	\$85,656,216	\$104,009,027	\$126,425,691				
11	Other Medical Assistance Gross Revenue (Charges)	\$0	\$0	\$0				
12	Uninsured Gross Revenue (Charges)	\$11,585,761	\$9,816,408	\$8,547,887				
13	CHAMPUS / TRICARE Gross Revenue (Charges)	\$1,683,828	\$1,716,057	\$2,595,584				
14	Total Gross Revenue (Charges)	\$491,901,806	\$563,024,417	\$601,959,668				
J.	Hospital Net Revenue Payer Mix Percentage							
J.	Non-Government Net Revenue Payer Mix Percentage	51.5%	50.9%	48.3%				
2	Medicare Net Revenue Payer Mix Percentage	35.0%	35.0%	35.6%				

		EMORIAL HOSPITAL						
	TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2014							
	REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
(1)	(2)	(3)	(4)	(5)				
		ACTUAL	ACTUAL	ACTUAL				
LINE	DESCRIPTION	FY 2012	FY 2013	<u>FY 2014</u>				
3	Medicaid Net Revenue Payer Mix Percentage	12.6%	13.5%	15.5%				
4	Other Medical Assistance Net Revenue Payer Mix Percentage	0.0%	0.0%	0.0%				
5	Uninsured Net Revenue Payer Mix Percentage	0.2%	0.3%	0.2%				
6	CHAMPUS / TRICARE Net Revenue Payer Mix Percentage	0.6%	0.4%	0.4%				
7	Total Net Revenue Payer Mix Percentage	100.0%	100.0%	100.0%				
8	Non-Government Net Revenue (Payments)	\$87,338,629	\$87,936,442	\$85,055,347				
9	Medicare Net Revenue (Payments)	\$59,414,363	\$60,507,116	\$62,692,532				
10	Medicaid Net Revenue (Payments)	\$21,429,106	\$23,251,760	\$27,287,201				
11	Other Medical Assistance Net Revenue (Payments)	\$0	\$0	\$0				
12	Uninsured Net Revenue (Payments)	\$355,294	\$476,710	\$408,998				
13	CHAMPUS / TRICARE Net Revenue Payments)	\$1,009,234	\$648,809	\$657,098				
14	Total Net Revenue (Payments)	\$169,546,626	\$172,820,837	\$176,101,176				
K.	<u>Discharges</u>							
1	Non-Government (Including Self Pay / Uninsured)	3,296	3,395	3,214				
2	Medicare	3,537	3,821	3,676				
3	Medical Assistance	1,957	2,085	2,180				
4	Medicaid	1,957	2,085	2,180				
5	Other Medical Assistance	-	-	-				
6	CHAMPUS / TRICARE	41	41	40				
7	Uninsured (Included In Non-Government)	182	218	101				
8	Total	8,831	9,342	9,110				
L.	Case Mix Index							
1	Non-Government (Including Self Pay / Uninsured)	0.98935	0.98412	1.00062				
2	Medicare	1.43563	1.50489	1.46454				
3	Medical Assistance	0.92263	0.96306	1.01117				
4	Medicaid	0.92263	0.96306	1.01117				
5	Other Medical Assistance	0.00000	0.00000	0.00000				
6	CHAMPUS / TRICARE	0.90251	1.01279	1.12610				
7	Uninsured (Included In Non-Government)	1.01053	1.04214	1.01880				
8	Total Case Mix Index	1.15291	1.19255	1.19089				
М.	Emergency Department Visits							
1	Emergency Room - Treated and Admitted	5,028	6,189	5,484				
2	Emergency Room - Treated and Discharged	41,475	40,876	35,557				
3	Total Emergency Room Visits	46,503	47,065	41,041				

REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
•		FY 2013	FY 2014	AMÒÚNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
I.	MEDICARE MANAGED CARE			Т	Т
Α	ANTHEM - MEDICARE BLUE CONNECTICUT				
A.	Inpatient Charges	\$1,461,633	\$696.595	(\$765.038)	-52%
2	Inpatient Charges Inpatient Payments	\$461,345	\$143,489	(\$317,856)	-52 / ₀ -69%
3	Outpatient Charges	\$1,337,674	\$1,119,304	(\$218,370)	-16%
4	Outpatient Orlanges Outpatient Payments	\$252,812	\$275,715	\$22,903	9%
5	Discharges	32	Ψ <u>273,713</u>	(13)	-41%
6	Patient Days	240	111	(129)	-54%
7	Outpatient Visits (Excludes ED Visits)	1.162	664	(498)	-43%
8	Emergency Department Outpatient Visits	81	53	(28)	-35%
9	Emergency Department Inpatient Admissions	22	17	(5)	-23%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$2,799,307	\$1,815,899	(\$983,408)	-35%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$714,157	\$419,204	(\$294,953)	-41%
		VIII.,101	+ 110,201	(420.,000)	
B.	CIGNA HEALTHCARE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
	CONNECTICADE INC				
<u>C.</u>	CONNECTICARE, INC.	£44.704.4E0	£40 E70 000	(\$1,220,192)	400/
1	Inpatient Charges	\$11,791,158	\$10,570,966		-10%
2	Inpatient Payments Outpatient Charges	\$3,633,169 \$15,290,256	\$3,085,329 \$16,947,962	(\$547,840) \$1,657,706	-15%
<u>3</u>		\$15,290,256	\$3,374,001	\$1,657,706	11% 10%
4	Outpatient Payments Discharges				-9%
6		365 1,950	333 1,792	(32)	-9%
7	Patient Days Outpatient Visits (Excludes ED Visits)	13,409	1,792	(158) (735)	-8% -5%
8	Emergency Department Outpatient Visits	709	12,674	(20)	-5% -3%
9	Emergency Department Outpatient Visits Emergency Department Inpatient Admissions	302	282	(20)	-3% -7%
3	TOTAL INPATIENT & OUTPATIENT CHARGES	\$27,081,414	\$27,518,928	\$437,514	2%
	TOTAL INPATIENT & OUTPATIENT CHARGES TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$6,710,897	\$6,459,330	(\$251,567)	-4%
	I OTAL INFATIENT & OUTFATIENT FATMENTS	φυ, ε τυ, ο 9 ε	Φ 0,439,330	(\$251,367)	-470

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REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
	, i	FY 2013	FY 2014	AMÒÚNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
D.	HEALTHNET OF CONNECTICUT				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
E.	OTHER MEDICARE MANAGED CARE				
1	Inpatient Charges	\$162,594	\$324,766	\$162,172	100%
•			\$77,097		
2	Inpatient Payments	\$53,530	. ,	\$23,567	44%
3 4	Outpatient Charges Outpatient Payments	\$153,906 \$30,707	\$192,811 \$24,004	\$38,905 (\$6,703)	25% -22%
	1 1				
5	Discharges	7	6	(1)	-14%
6	Patient Days	31	43 64	12	39%
7	Outpatient Visits (Excludes ED Visits)	32		32	100%
8	Emergency Department Outpatient Visits	30	26	(4)	-13%
9	Emergency Department Inpatient Admissions	7	7	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$316,500	\$517,577	\$201,077	64%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$84,237	\$101,101	\$16,864	20%
F.	OXFORD HEALTH PLANS, INC - MEDICARE ADVANTA	AGE			
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%

REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
-		FY 2013	FY 2014	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
G.	UNITED HEALTHCARE INSURANCE COMPANY				
11	Inpatient Charges	\$8,231,183	\$8,437,412	\$206,229	3%
2	Inpatient Payments	\$2,118,940	\$2,285,113	\$166,173	8%
3	Outpatient Charges	\$6,922,361	\$8,684,304	\$1,761,943	25%
4	Outpatient Payments	\$1,179,526	\$1,689,002	\$509,476	43%
5	Discharges	232	247	15	6%
6	Patient Days	1,365	1,342	(23)	-2%
7	Outpatient Visits (Excludes ED Visits)	5,825	5,981	156	3%
8	Emergency Department Outpatient Visits	529	508	(21)	-4%
9	Emergency Department Inpatient Admissions	209	223	14	7%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$15,153,544	\$17,121,716	\$1,968,172	13%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$3,298,466	\$3,974,115	\$675,649	20%
Н.	WELLCARE OF CONNECTICUT				
1	Inpatient Charges	\$1,458,407	\$2,324,790	\$866,383	59%
2	Inpatient Payments	\$389,556	\$660,677	\$271,121	70%
3	Outpatient Charges	\$1,927,165	\$3,418,472	\$1,491,307	77%
4	Outpatient Payments	\$343,473	\$570,955	\$227,482	66%
5	Discharges	57	70	13	23%
6	Patient Days	304	429	125	41%
7	Outpatient Visits (Excludes ED Visits)	1,365	2,022	657	48%
8	Emergency Department Outpatient Visits	240	282	42	18%
9	Emergency Department Inpatient Admissions	48	61	13	27%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$3,385,572	\$5,743,262	\$2,357,690	70%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$733,029	\$1,231,632	\$498,603	68%
<u>l.</u>	AETNA				
11	Inpatient Charges	\$3,661,096	\$4,954,845	\$1,293,749	35%
2	Inpatient Payments	\$878,920	\$1,328,545	\$449,625	51%
3	Outpatient Charges	\$3,614,492	\$4,653,150	\$1,038,658	29%
4	Outpatient Payments	\$737,680	\$900,178	\$162,498	22%
5	Discharges	112	121	9	8%
6	Patient Days	672	755	83	12%
7	Outpatient Visits (Excludes ED Visits)	3,110	3,114	4	0%
8	Emergency Department Outpatient Visits	206	229	23	11%
9	Emergency Department Inpatient Admissions	96	109	13	14%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$7,275,588	\$9,607,995	\$2,332,407	32%
· <u> </u>	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$1,616,600	\$2,228,723	\$612,123	38%

REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2013	FY 2014	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
J.	HUMANA				
11	Inpatient Charges	\$117,060	\$77,422	(\$39,638)	-34%
2	Inpatient Payments	\$38,204	\$23,128	(\$15,076)	-39%
3	Outpatient Charges	\$96,624	\$141,925	\$45,301	47%
4	Outpatient Payments	\$22,018	\$26,539	\$4,521	21%
5	Discharges	3	4	1	33%
6	Patient Days	10	15	5	50%
7	Outpatient Visits (Excludes ED Visits)	79	133	54	68%
8	Emergency Department Outpatient Visits	4	8	4	100%
9	Emergency Department Inpatient Admissions	3	5	2	67%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$213,684	\$219,347	\$5,663	3%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$60,222	\$49,667	(\$10,555)	-18%
K.	SECURE HORIZONS				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
L.	UNICARE LIFE & HEALTH INSURANCE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%

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REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
, ,		FY 2013	FY 2014	AMÒÚNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
					T .
M.	UNIVERSAL AMERICAN				201
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
<u>4</u> 5	Outpatient Payments	\$0 0	\$0 0	\$0 0	0% 0%
6	Discharges Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Outpatient Visits Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
N.	EVERCARE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
II.	TOTAL MEDICARE MANAGED CARE				
	TOTAL INPATIENT CHARGES	\$26,883,131	\$27,386,796	\$503,665	2%
	TOTAL INPATIENT PAYMENTS	\$7,573,664	\$7,603,378	\$29,714	0%
	TOTAL OUTPATIENT CHARGES	\$29,342,478	\$35,157,928	\$5,815,450 \$1,216,450	20%
	TOTAL OUTPATIENT PAYMENTS TOTAL DISCHARGES	\$5,643,944	\$6,860,394	_ ' ' '	22% -1%
	TOTAL DISCHARGES	808 4,572	800 4,487	(8) (85)	-1%
	TOTAL PATIENT DATS	4,572	4,407	(65)	-2%
	TOTAL OUTPATIENT VISITS (EXCLUDES ED VISITS) TOTAL EMERGENCY DEPARTMENT OUTPATIENT	24,982	24,652	(330)	-1%
	VISITS	1,799	1,795	(4)	0%
	TOTAL EMERGENCY DEPARTMENT INPATIENT ADMISSIONS	687	704	17	2%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$56,225,609	\$62,544,724	\$6,319,115	11%
	TOTAL INPATIENT & OUTPATIENT CHARGES TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$13,217,608	\$14,463,772	\$1,246,164	9%

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REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
	· ·	FY 2013	FY 2014	AMOUNT	` '
		ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE
I.	MEDICAID MANAGED CARE				
	ANTHEM BLUE CROSS AND BLUE SHIELD OF				
Α.	CONNECTICUT				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
_					
B.	COMMUNITY HEALTH NETWORK OF CT				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
_					
C.	HEALTHNET OF THE NORTHEAST, INC.				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%

REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
\.,	(-/	FY 2013	FY 2014	AMOUNT	(0)
		ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE
D.	OTHER MEDICAID MANAGED CARE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
E.	WELLCARE OF CONNECTICUT				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
	FIRST CHOICE OF CONNECTICUT, PREFERRED				
F.	ONE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%

REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2013	FY 2014	AMOUNT	
		ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
G.	UNITED HEALTHCARE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
Н.	AETNA				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
II.	TOTAL MEDICAID MANAGED CARE				
-		•			
	TOTAL INPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT PAYMENTS	\$0	\$0	\$0	0%
	TOTAL OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
	TOTAL DISCHARGES	0	0	0	0%
	TOTAL PATIENT DAYS	0	0	0	0%
	TOTAL OUTPATIENT VISITS (EXCLUDES ED		•	•	00/
	VISITS) TOTAL EMERGENCY DEPARTMENT	0	0	0	0%
	OUTPATIENT VISITS	_	_	^	20/
	TOTAL EMERGENCY DEPARTMENT	0	0	0	0%
	INPATIENT ADMISSIONS	_	_	^	20/
	TOTAL INPATIENT & OUTPATIENT CHARGES	0 \$0	0 \$0	0 \$0	0% 0%
	TOTAL INPATIENT & OUTPATIENT CHARGES TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0 \$0	\$0 \$0	\$0 \$0	0%

EASTERN CONNECTICUT HEALTH NETWORK,INC. TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2014** REPORT 300 - PARENT CORPORATION CONSOLIDATED BALANCE SHEET INFORMATION (1) (2) (3) (4) (5) (6) FY 2013 FY 2014 AMOUNT LINE DESCRIPTION **ACTUAL ACTUAL** DIFFERENCE **DIFFERENCE ASSETS** Α. **Current Assets:** Cash and Cash Equivalents \$22,439,356 \$20,733,601 (\$1,705,755)-8% Short Term Investments \$0 \$0 \$0 0% Accounts Receivable (Less: Allowance for -4% Doubtful Accounts) \$46.524.143 \$44.610.272 (\$1,913,871)Current Assets Whose Use is Limited for Current Liabilities \$1,850,531 \$1,163,916 (\$686,615)-37% 5 Due From Affiliates \$0 \$0 \$0 0% 6 Due From Third Party Payers \$3,463,096 \$3,602,585 \$139,489 4% 7 7% Inventories of Supplies \$5,065,716 \$5,437,285 \$371,569 8 Prepaid Expenses \$5,046,865 \$5,686,236 \$639,371 13% Other Current Assets \$0 0% **Total Current Assets** \$84,389,707 \$81,233,895 -4% (\$3,155,812)Noncurrent Assets Whose Use is Limited: В. Held by Trustee \$12.824.429 \$16.980.766 \$4.156.337 32% Board Designated for Capital Acquisition 0% \$0 \$0 \$0 Funds Held in Escrow \$0 \$0 3 \$0 0% Other Noncurrent Assets Whose Use is Limited \$42,139,177 \$49,083,777 \$6,944,600 16% **Total Noncurrent Assets Whose Use is** Limited: 20% \$54,963,606 \$66,064,543 \$11,100,937 Interest in Net Assets of Foundation \$0 \$0 \$0 0% Long Term Investments \$26,741,383 \$21,701,079 (\$5.040.304)-19% Other Noncurrent Assets -35% \$20,183,543 \$13,022,113 (\$7,161,430)C. **Net Fixed Assets:** Property, Plant and Equipment \$302,185,099 2% \$309,457,919 \$7,272,820 Less: Accumulated Depreciation \$206,928,185 \$218,033,560 \$11,105,375 \$0 (\$3,832,555) Property, Plant and Equipment, Net \$95,256,914 \$91,424,359 -4% Construction in Progress \$931,583 \$2,641,200 \$1,709,617 184%

\$96,188,497

\$282,466,736

\$94,065,559

\$276,087,189

(\$2,122,938)

(\$6,379,547)

-2%

-2%

Total Net Fixed Assets

Total Assets

EASTERN CONNECTICUT HEALTH NETWORK,INC. TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2014** REPORT 300 - PARENT CORPORATION CONSOLIDATED BALANCE SHEET INFORMATION (1) (2) (3) (4) (5) (6) FY 2013 FY 2014 AMOUNT **ACTUAL DIFFERENCE** LINE DESCRIPTION **ACTUAL** DIFFERENCE LIABILITIES AND NET ASSETS **Current Liabilities:** A. 1 Accounts Payable and Accrued Expenses \$29,240,555 \$30,917,763 \$1,677,208 6% Salaries, Wages and Payroll Taxes -10% 2 \$5,634,280 \$5,046,852 (\$587,428)3 Due To Third Party Payers \$4,512,361 \$5,743,160 \$1,230,799 27% 4 Due To Affiliates \$0 0% \$0 \$0 \$8,925,357 \$8,123,279 (\$802,078)-9% Current Portion of Long Term Debt \$3,941,203 Current Portion of Notes Payable -11% \$4,406,965 (\$465,762)Other Current Liabilities -38% \$11,625,999 \$7,180,735 (\$4,445,264)-5% **Total Current Liabilities** \$64,345,517 \$60,952,992 (\$3,392,525) В. Long Term Debt: Bonds Payable (Net of Current Portion) \$72,082,455 \$69,571,034 (\$2,511,421) -3% Notes Payable (Net of Current Portion) \$13,024,380 \$690.829 6% \$12,333,551 **Total Long Term Debt** \$84,416,006 \$82,595,414 (\$1,820,592) -2% \$6,565,023 17% 3 Accrued Pension Liability \$38,111,463 \$44,676,486 Other Long Term Liabilities \$9,744,601 \$10,168,508 \$423,907 4% 4% **Total Long Term Liabilities** \$132,272,070 \$137,440,408 \$5,168,338 Interest in Net Assets of Affiliates or Joint 5 Ventures \$0 \$0 \$0 0% C. Net Assets: Unrestricted Net Assets or Equity \$70.965.928 \$59.544.873 -16% (\$11,421,055)Temporarily Restricted Net Assets -19% \$2,587,301 \$2,096,313 (\$490,988)Permanently Restricted Net Assets \$12,295,920 \$16,052,603 \$3,756,683 31% **Total Net Assets** \$85,849,149 \$77,693,789 (\$8,155,360) -9%

\$282,466,736

\$276,087,189

(\$6,379,547)

-2%

Total Liabilities and Net Assets

EASTERN CONNECTICUT HEALTH NETWORK, INC. TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2014 REPORT 350 - PARENT CORPORATION CONSOLIDATED STATEMENT OF OPERATIONS INFORMATION** (1) (2) (6)**AMOUNT** FY 2013 FY 2014 LINE DESCRIPTION **ACTUAL ACTUAL** DIFFERENCE **DIFFERENCE** A. Operating Revenue: 1 Total Gross Patient Revenue \$900,707,906 \$925,914,801 \$25,206,895 3% Less: Allowances \$585,405,098 \$612,343,685 \$26,938,587 5% Less: Charity Care -31% \$5,180,649 \$3,599,806 3 (\$1,580,843)Less: Other Deductions 0% 4 \$0 \$0 \$0 **Total Net Patient Revenue** \$310,122,159 \$309,971,310 (\$150,849)0% 5 Provision for Bad Debts \$11,142,202 \$10,216,094 (\$926,108)-8% Net Patient Service Revenue less provision for bad debts 0% \$298,979,957 \$299,755,216 \$775,259 Other Operating Revenue 4% 6 \$27,116,509 \$28,166,459 \$1,049,950 Net Assets Released from Restrictions -55% \$1,871,227 \$833,650 (\$1,037,577)**Total Operating Revenue** \$327,967,693 \$328.755.325 \$787.632 0% В. Operating Expenses: 1 Salaries and Wages \$163,729,402 \$162,727,445 (\$1,001,957)-1% Fringe Benefits \$47,592,094 \$43,859,398 -8% 2 (\$3,732,696)\$14,478,331 28% 3 Physicians Fees \$11,330,248 \$3,148,083 4 Supplies and Drugs \$36,699,785 \$34,194,649 (\$2,505,136)-7% -1% Depreciation and Amortization \$12,290,822 \$12,196,877 5 (\$93,945)**Bad Debts** 0% 6 \$0 \$0 \$0 -4% 7 Interest Expense \$3,907,765 \$3,764,488 (\$143,277)-55% 8 Malpractice Insurance Cost \$8,373,093 \$3,807,147 (\$4,565,946)\$51,554,269 17% Other Operating Expenses \$43,931,989 \$7,622,280 **Total Operating Expenses** \$327,855,198 \$326,582,604 (\$1,272,594)0% 1831% Income/(Loss) From Operations \$112,495 \$2,172,721 \$2,060,226 C. **Non-Operating Revenue:** 1 Income from Investments \$2,784 \$645 (\$2,139)-77% Gifts, Contributions and Donations 0% 2 \$0 \$0 Other Non-Operating Gains/(Losses) -1% (\$2,141,373)(\$2,126,396)\$14,977 **Total Non-Operating Revenue** (\$2,138,589)(\$2,125,751) \$12.838 -1% Excess/(Deficiency) of Revenue Over Expenses (Before Other Adjustments) -102% (\$2,026,094)\$46.970 \$2.073.064 Other Adjustments: Unrealized Gains/(Losses) \$0 \$0 \$0 0% All Other Adjustments \$0 \$0 0% \$0 **Total Other Adjustments** \$0 \$0 \$0 0%

\$46,970

\$2,073,064

-102%

(\$2,026,094)

Excess/(Deficiency) of Revenue Over Expenses

EASTERN CONNECTICUT HEALTH NETWORK,INC.

TWELVE MONTHS ACTUAL FILING

FISCAL YEAR 2014

REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS

(1)	(2)	(3)	(4)	(5) ACTUAL	
		ACTUAL	ACTUAL		
LINE	DESCRIPTION	FY 2012	FY 2013	FY 2014	
A.	Parent Corporation Statement of Operations Summary				
1	Net Patient Revenue	\$277,042,997	\$298,979,957	\$299,755,216	
2	Other Operating Revenue	28,839,184	28,987,736	29,000,109	
3	Total Operating Revenue	\$305,882,181	\$327,967,693	\$328,755,325	
4	Total Operating Expenses	300,954,489	327,855,198	326,582,604	
5	Income/(Loss) From Operations	\$4,927,692	\$112,495	\$2,172,721	
6	Total Non-Operating Revenue	(1,200,536)	(2,138,589)	(2,125,751)	
7	Excess/(Deficiency) of Revenue Over Expenses	\$3,727,156	(\$2,026,094)	\$46,970	
В.	Parent Corporation Profitability Summary				
1	Parent Corporation Operating Margin	1.62%	0.03%	0.67%	
2	Parent Corporation Non-Operating Margin	-0.39%	-0.66%	-0.65%	
3	Parent Corporation Total Margin	1.22%	-0.62%	0.01%	
4	Income/(Loss) From Operations	\$4,927,692	\$112,495	\$2,172,721	
5	Total Operating Revenue	\$305,882,181	\$327,967,693	\$328,755,325	
6	Total Non-Operating Revenue	(\$1,200,536)	(\$2,138,589)	(\$2,125,751)	
7	Total Revenue	\$304,681,645	\$325,829,104	\$326,629,574	
8	Excess/(Deficiency) of Revenue Over Expenses	\$3,727,156	(\$2,026,094)	\$46,970	
C.	Parent Corporation Net Assets Summary				
1	Parent Corporation Unrestricted Net Assets	\$36,549,384	\$70,965,928	\$59,544,873	
2	Parent Corporation Total Net Assets	\$51,601,261	\$85,849,149	\$77,693,789	
3	Parent Corporation Change in Total Net Assets	(\$3,560,396)	\$34,247,888	(\$8,155,360)	
4	Parent Corporation Change in Total Net Assets %	93.5%	66.4%	-9.5%	

EASTERN CONNECTICUT HEALTH NETWORK,INC.

TWELVE MONTHS ACTUAL FILING

FISCAL YEAR 2014

REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS

(1)	(2)		(3)	(4)	(5)
			ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION		FY 2012	FY 2013	FY 2014
D.	Liquidity Measures Summary				
1	Current Ratio		1.46	1.31	1.33
2	Total Current Assets		\$85,875,895	\$84,389,707	\$81,233,895
3	Total Current Liabilities		\$58,979,342	\$64,345,517	\$60,952,992
4	Days Cash on Hand		25	26	24
5	Cash and Cash Equivalents		\$20,052,067	\$22,439,356	\$20,733,601
6	Short Term Investments		\$0	\$0	\$0
7	Total Cash and Short Term Investments		\$20,052,067	\$22,439,356	\$20,733,601
8	Total Operating Expenses		\$300,954,489	\$327,855,198	\$326,582,604
9	Depreciation Expense		\$11,811,633	\$12,290,822	\$12,196,877
10	Operating Expenses less Depreciation Expense		\$289,142,856	\$315,564,376	\$314,385,727
11	Days Revenue in Patient Accounts Receivable		64	56	52
12	Net Patient Accounts Receivable	\$	46,711,256	\$ 46,524,143	\$ 44,610,272
13	Due From Third Party Payers		\$4,402,920	\$3,463,096	\$3,602,585
14	Due To Third Party Payers		\$2,793,775	\$4,512,361	\$5,743,160
15	Total Net Patient Accounts Receivable and Third Party Payer Activity	\$	48,320,401	\$ 45,474,878	\$ 42,469,697
16	Total Net Patient Revenue		\$277,042,997	\$298,979,957	\$299,755,216
17	Average Payment Period		74	74	71
18	Total Current Liabilities		\$58,979,342	\$64,345,517	\$60,952,992
19	Total Operating Expenses		\$300,954,489	\$327,855,198	\$326,582,604
20	Depreciation Expense		\$11,811,633	\$12,290,822	\$12,196,877
20	Total Operating Expenses less Depreciation Expense		\$289,142,856	\$315,564,376	\$314,385,727

OTTICE	DE HEALTH CARE ACCESS TWELVE MONTHS ACTO	TAE LIEUVO	EASTERN CONNE	CTICUT HEALTH NETWORK,IN					
	EASTERN CONNECTICUT HE	ALTH NETWORK,INC.							
	TWELVE MONTHS AC	TUAL FILING							
	FISCAL YEAR	2014							
	REPORT 385 - PARENT CORPORATION CONSC	DLIDATED FINANCIAL D	DATA ANALYSIS						
(1)	(2)	(3)	(4)	(5)					
		ACTUAL	ACTUAL	ACTUAL					
LINE	DESCRIPTION	FY 2012	FY 2013	FY 2014					
E.	Solvency Measures Summary								
1	Equity Financing Ratio	18.2	30.4	28.1					
2	Total Net Assets	\$51,601,261	\$85,849,149	\$77,693,789					
3	Total Assets	\$283,290,125	\$282,466,736	\$276,087,189					
4	Cash Flow to Total Debt Ratio	10.6	6.9	8.5					
5	Excess/(Deficiency) of Revenues Over Expenses	\$3,727,156	(\$2,026,094)	\$46,970					
6	Depreciation Expense	\$11,811,633	\$12,290,822	\$12,196,877					
7	Excess of Revenues Over Expenses and Depreciation Expense	\$15,538,789	\$10,264,728	\$12,243,847					
8	Total Current Liabilities	\$58,979,342	\$64,345,517	\$60,952,992					
9	Total Long Term Debt	\$87,541,749	\$84,416,006	\$82,595,414					
10	Total Current Liabilities and Total Long Term Debt	\$146,521,091	\$148,761,523	\$143,548,406					
11	Long Term Debt to Capitalization Ratio	62.9	49.6	51.5					
12	Total Long Term Debt	\$87,541,749	\$84,416,006	\$82,595,414					
13	Total Net Assets	\$51,601,261	\$85,849,149	\$77,693,789					

14 Total Long Term Debt and Total Net Assets

\$139,143,010

\$170,265,155

\$160,289,203

PATIENT DISCHARGES OR ADMISSIONS STAFFED AVAILABLE OF STAFFED OF AVAILABLE	(7) PANCY AlLABLE EDS 35.3% 63.9% 47.1% 96.6% 82.9% 0.0% 31.2%
FISCAL YEAR 2014 REPORT 400 - HOSPITAL INPATIENT BED UTILIZATION BY DEPARTMENT	35.3% 63.9% 47.1% 96.6% 82.9%
REPORT 400 - HOSPITAL INPATIENT BED UTILIZATION BY DEPARTMENT	35.3% 63.9% 47.1% 96.6% 82.9%
(1) (2) (3) (3a) (3b) (4) (5) (6) (7) (1) (2) (3) (3a) (3b) (4) (5) (6) (7) (6) (7) (7) (7) (7) (7) (7) (7) (7) (7) (7	35.3% 63.9% 47.1% 96.6% 82.9%
PATIENT DISCHARGES OR ADMISSIONS STAFFED AVAILABLE OF STAFFED OF STAFFED OF AVAILABLE OF STAFFED OF ST	35.3% 63.9% 47.1% 96.6% 82.9%
PATIENT DISCHARGES OR ADMISSIONS STAFFED AVAILABLE OF STAFFED OF STAFFED OF AVAILABLE OF STAFFED OF ST	35.3% 63.9% 47.1% 96.6% 82.9%
PATIENT DISCHARGES OR ADMISSIONS STAFFED AVAILABLE OF STAFFED OF AVAILABLE DESCRIPTION DAYS CU/CCU # PATIENT BEDS (A) B	35.3% 63.9% 47.1% 96.6% 82.9%
LINE DESCRIPTION DAYS CU/CCU # PATIEN BEDS (A) A 1 Adult Medical/Surgical 20,331 5,221 5,141 82 158 67.9% 3 Psychiatric Ages Neonatal ICU) 5,827 628 0 22 25 72.6% 4 Psychiatric: Ages 18+ 9,170 1,143 1,133 26 26 96.6% TOTAL PSYCHIATRIC 10,888 1,373 1,363 31 36 96.2%	35.3% 63.9% 47.1% 96.6% 82.9%
1 Adult Medical/Surgical 20,331 5,221 5,141 82 158 67.9% 2 ICU/CCU (Excludes Neonatal ICU) 5,827 628 0 22 25 72.6% 3 Psychiatric: Ages 0 to 17 1,718 230 230 5 10 94.1% 4 Psychiatric: Ages 18+ 9,170 1,143 1,133 26 26 96.6% TOTAL PSYCHIATRIC 10,888 1,373 1,363 31 36 96.2% 5 Rehabilitation 0 0 0 0 0 0.0% 6 Maternity 3,412 1,259 1,240 15 30 62.3%	35.3% 63.9% 47.1% 96.6% 82.9%
2 ICU/CCU (Excludes Neonatal ICU) 5,827 628 0 22 25 72.6% 3 Psychiatric: Ages 0 to 17 1,718 230 230 5 10 94.1% 4 Psychiatric: Ages 18+ 9,170 1,143 1,133 26 26 96.6% TOTAL PSYCHIATRIC 10,888 1,373 1,363 31 36 96.2% 5 Rehabilitation 0 0 0 0 0 0.0% 6 Maternity 3,412 1,259 1,240 15 30 62.3%	63.9% 47.1% 96.6% 82.9%
2 ICU/CCU (Excludes Neonatal ICU) 5,827 628 0 22 25 72.6% 3 Psychiatric: Ages 0 to 17 1,718 230 230 5 10 94.1% 4 Psychiatric: Ages 18+ 9,170 1,143 1,133 26 26 96.6% TOTAL PSYCHIATRIC 10,888 1,373 1,363 31 36 96.2% 5 Rehabilitation 0 0 0 0 0 0.0% 6 Maternity 3,412 1,259 1,240 15 30 62.3%	63.9% 47.1% 96.6% 82.9%
3 Psychiatric: Ages 0 to 17 1,718 230 230 5 10 94.1% 4 Psychiatric: Ages 18+ 9,170 1,143 1,133 26 26 96.6% TOTAL PSYCHIATRIC 10,888 1,373 1,363 31 36 96.2% 5 Rehabilitation 0 0 0 0 0 0.0% 6 Maternity 3,412 1,259 1,240 15 30 62.3%	47.1% 96.6% 82.9%
3 Psychiatric: Ages 0 to 17 1,718 230 230 5 10 94.1% 4 Psychiatric: Ages 18+ 9,170 1,143 1,133 26 26 96.6% TOTAL PSYCHIATRIC 10,888 1,373 1,363 31 36 96.2% 5 Rehabilitation 0 0 0 0 0 0.0% 6 Maternity 3,412 1,259 1,240 15 30 62.3%	47.1% 96.6% 82.9%
4 Psychiatric: Ages 18+ 9,170 1,143 1,133 26 26 96.6% TOTAL PSYCHIATRIC 10,888 1,373 1,363 31 36 96.2% 5 Rehabilitation 0 0 0 0 0 0.0% 6 Maternity 3,412 1,259 1,240 15 30 62.3%	96.6% 82.9% 0.0%
4 Psychiatric: Ages 18+ 9,170 1,143 1,133 26 26 96.6% TOTAL PSYCHIATRIC 10,888 1,373 1,363 31 36 96.2% 5 Rehabilitation 0 0 0 0 0 0.0% 6 Maternity 3,412 1,259 1,240 15 30 62.3%	0.0%
5 Rehabilitation 0 0 0 0 0 0.0% 6 Maternity 3,412 1,259 1,240 15 30 62.3%	0.0%
6 Maternity 3,412 1,259 1,240 15 30 62.3%	
6 Maternity 3,412 1,259 1,240 15 30 62.3%	
	31.2%
	31.2%
7 Newborn 3 648 1 257 1 250 21 34 47 69/	
1 7 Newborn 3 6/8 1 257 1 260 21 2/1 // // // // // // // // // // // // /	
1 146WD011 5,040 1,257 1,250 21 54 47.0%	29.4%
	0.007
8 Neonatal ICU 0 0 0 0 0 0.0%	0.0%
9 Pediatric 0 0 0 0 0 0.0%	0.0%
9 Pediatific 0 0 0 0 0 0 0.0%	0.0%
10 Other 0 0 0 0 0 0.0%	0.0%
0 0 0 0 0.0%	0.070
TOTAL EXCLUDING NEWBORN 40,458 7,853 7,744 150 249 73.9%	44.5%
101AL EXCESSIVE NETISON 40,400 1,000 1,144 100 240 10.070	44.070
TOTAL INPATIENT BED UTILIZATION 44,106 9,110 8,994 171 283 70.7%	42.7%
3,10	
TOTAL INPATIENT REPORTED YEAR 44,106 9,110 8,994 171 283 70.7%	42.7%
TOTAL INPATIENT PRIOR YEAR 46,662 9,342 9,231 171 283 74.8%	45.2%
DIFFERENCE #: REPORTED VS. PRIOR YEAR -2,556 -232 -237 0 0 -4.1%	-2.5%
DIFFERENCE %: REPORTED VS. PRIOR YEAR -5% -2% -3% 0% 0% -5%	-5%
Total Licensed Beds and Bassinets 283	
(A) This number may not exceed the number of available beds for each department or in total.	
Note: Total discharges do not include ICU/CCU patients.	

	MANCHESTER MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING						
		FISCAL YEAR 2014					
	REPORT 450 - HOSPITAL INPATIENT AN	D OUTPATIENT OTH	ER SERVICES UTIL	ZATION AND FTES			
(1)	(2)	(3)	(4)	(5)	(6)		
		ACTUAL	ACTUAL	AMOUNT	%		
LINE	DESCRIPTION	FY 2013	FY 2014	DIFFERENCE	DIFFERENCE		
			•				
A.	CT Scans (A)						
1	Inpatient Scans	4,555	4,002	-553	-12%		
	Outpatient Scans (Excluding Emergency Department	2.440	0.004	0.45	00/		
2	Scans)	9,119	8,804	-315	-3%		
	Emergency Department Scans	3,373	3,256	-117	-3%		
4	Other Non-Hospital Providers' Scans (A) Total CT Scans	0 17,047	16,062	0 -985	0% -6%		
	Total CT Scalls	17,047	10,002	-900	-0%		
В.	MRI Scans (A)						
1	Inpatient Scans	674	602	-72	-11%		
	Outpatient Scans (Excluding Emergency Department	014	002	12	1170		
2	Scans)	2,458	2,124	-334	-14%		
3	Emergency Department Scans	50	43	-7	-14%		
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%		
	Total MRI Scans	3,182	2,769	-413	-13%		
	PET Scans (A)						
1	Inpatient Scans	0	0	0	0%		
	Outpatient Scans (Excluding Emergency Department		0		00/		
3	Scans) Emergency Department Scans	0	0	0	0% 0%		
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%		
	Total PET Scans	0	0	0	0%		
		J			0,0		
D.	PET/CT Scans (A)						
1	Inpatient Scans	3	6	3	100%		
	Outpatient Scans (Excluding Emergency Department						
2	Scans)	539	392	-147	-27%		
	Emergency Department Scans	0	0	0	0%		
4	Other Non-Hospital Providers' Scans (A) Total PET/CT Scans	0 542	0 398	0 -144	0% -27%		
	Total FET/CT Scalls	542	390	-144	-21 70		
(A) If the Hospital is not the primary provider of these scans, the Hospital must obtain the fiscal year							
	volume of each of these types of scans from the			our you.			
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, p					
E.	Linear Accelerator Procedures						
1	Inpatient Procedures	0	0	0	0%		
2	Outpatient Procedures	0	0	0	0%		
	Total Linear Accelerator Procedures	0	0	0	0%		
F.	Cardiac Catheterization Procedures						
1	Inpatient Procedures	0	0	0	0%		
2	Outpatient Procedures Total Cardiac Catheterization Procedures	0	0	0	0%		
	Total Cardiac Catheterization Procedures	0	0	0	0%		
G.	Cardiac Angioplasty Procedures						
	Primary Procedures	0	0	0	0%		
	Elective Procedures	0	0	0	0%		
	Total Cardiac Angioplasty Procedures	0	0	0	0%		
H.	Electrophysiology Studies						
1	Inpatient Studies	2	0	-2	-100%		
2	Outpatient Studies	79	80	1	1%		
	Total Electrophysiology Studies	81	80	-1	-1%		
<u> </u>	Consider December 2						
	Surgical Procedures	A AA=	4.057	400	440/		
2	Inpatient Surgical Procedures Outpatient Surgical Procedures	1,417 5,566	1,257 5,101	-160 -465	-11% -8%		
	Total Surgical Procedures	6,983	6,358	-400 - 625	-8% - 9%		
	эт. д	0,500	0,000	-020	-3 /0		
J.	Endoscopy Procedures						
-							

	MANCHES	STER MEMORIAL HOS	PITAL		
	TWELVE	MONTHS ACTUAL FIL	LING		
		FISCAL YEAR 2014			
	REPORT 450 - HOSPITAL INPATIENT AN	D OUTPATIENT OTHE	R SERVICES UTILI	ZATION AND FTEs	
(1)	(2)	(3)	(4)	(5)	(6)
		ν-7		ν-7	V-7
		ACTUAL	ACTUAL	AMOUNT	%
IINF	DESCRIPTION	FY 2013	FY 2014	DIFFERENCE	DIFFERENCE
		112010	1 1 2011	DIFFERENCE	DII I EKEKGE
1	Inpatient Endoscopy Procedures	576	519	-57	-109
2	Outpatient Endoscopy Procedures	5.960	6.069	109	29
	Total Endoscopy Procedures	6,536	6,588	52	19
		0,000	0,000		•
K.	Hospital Emergency Room Visits				
1	Emergency Room Visits: Treated and Admitted	6,189	5,484	-705	-119
	Emergency Room Visits: Treated and Discharged	40.876	35,557	-5,319	-13%
	Total Emergency Room Visits	47,065	41,041	-6,024	-13%
	Total Emergency Room Visits	47,000	41,041	-0,024	-10,
L.	Hospital Clinic Visits				
1	Substance Abuse Treatment Clinic Visits	0	0	0	09
2	Dental Clinic Visits	0	0	0	00
3	Psychiatric Clinic Visits	79,816	69.242	-10,574	-13º
	Medical Clinic Visits	0	0 00,2 12	0	00
	Medical Clinic Visits - Pediatric Clinic	0	0	0	00
	Medical Clinic Visits - Urgent Care Clinic	0	0	0	09
	Medical Clinic Visits - Family Practice Clinic	0	0	0	09
	Medical Clinic Visits - Other Medical Clinics	0	0	0	0,
9	Specialty Clinic Visits	0	0	0	00
	Specialty Clinic Visits - Cardiac Clinic	0	0	0	00
11	Specialty Clinic Visits - Chronic Pain Clinic	0	0	0	00
	Specialty Clinic Visits - OB-GYN Clinic	0	0	0	0,
13	Specialty Clinic Visits - Other Speciality Clinics	0	0	0	00
10	Total Hospital Clinic Visits	79,816	69,242	-10,574	-13
М.	Other Hospital Outpatient Visits				
1 1	Rehabilitation (PT/OT/ST)	92.239	83.714	-8.525	-99
2	Cardiac Rehabilitation	7,291	7,308	-6,525 17	-9°
3	Chemotherapy	1,032	7,308	-310	-30
4	Gastroenterology	5,960	6,069	109	-30°
5	Other Outpatient Visits	37,155	37,641	486	19
3	Total Other Hospital Outpatient Visits	143,677	135,454	-8.223	-6°
	Total Other Hospital Outputient Visits	140,017	100,404	0,220	
N.	Hospital Full Time Equivalent Employees				
1	Total Nursing FTEs	326.2	354.1	27.9	99
2	Total Physician FTEs	27.8	42.6	14.8	539
3	Total Non-Nursing and Non-Physician FTEs	754.7	756.0	1.3	00
	Total Hospital Full Time Equivalent Employees	1,108.7	1,152.7	44.0	49
	,	-,	.,	•	·

01110	E OF FILALITY CARL ACCESS	13 ACTUAL FILING		WANCIILSTEN	ILIVIONIAL HOSFITAL
	MANCHESTER ME	MORIAL HOSPI	TAL		
	TWELVE MONTH	S ACTUAL FILIN	IG		
	FISCAL Y	/EAR 2014			
RE	PORT 485 - HOSPITAL OUTPATIENT SURGICAL, ENDO	SCOPY AND EM	ERGENCY RO	OM SERVICES E	BY LOCATION
(1)	(2)	(3)	(4)	(5)	(6)
		ACTUAL	ACTUAL	AMOUNT	%
LINE	<u>DESCRIPTION</u>	FY 2013	FY 2014	<u>DIFFERENCE</u>	<u>DIFFERENCE</u>
Α.	Outpatient Surgical Procedures				
1	Hospital Operating Room	5,566	5,101	-465	-8%
	Total Outpatient Surgical Procedures(A)	5,566	5,101	-465	-8%
В.	Outpatient Endoscopy Procedures				
1	Hospital Operating Room	5,960	6,069	109	2%
	Total Outpatient Endoscopy Procedures(B)	5,960	6,069	109	2%
C.	Outpatient Hospital Emergency Room Visits				
1	Hospital Emergency Room	40,876	35,557	-5,319	-13%
	Total Outpatient Hospital Emergency Room Visits(C)	40,876	35,557	-5,319	
	(A) Must agree with Total Outpatient Surgical Procedure	 es on Report 450).		
	, , , ,				
	(B) Must agree with Total Outpatient Endoscopy Proced	lures on Report	450.		
	(C) Must agree with Emergency Doom Visits Treets I are	d Disabanna di sa	- Domant 450		
	(C) Must agree with Emergency Room Visits Treated an	ום טוscnarged or	n Keport 450.		

FISCAL YEAR 2014

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

	AND BASELINE UNDERPAYMENT DA	ATA: COMPARAT	IVE ANALYSI	S	
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2013	FY 2014	DIFFERENCE	DIFFERENCE
I.	DATA BY MAJOR PAYER CATEGORY				
A.	MEDICARE				
	MEDICARE INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$127,499,659	\$125,637,142	(\$1,862,517)	-1%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$37,826,304	\$37,000,671	(\$825,633)	-2%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	29.67%	29.45%	-0.22%	-1%
4	DISCHARGES	3,821	3,676	(145)	-4%
5	CASE MIX INDEX (CMI)	1.50489	1.46454	(0.04035)	-3%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	5,750.18469	5,383.64904	(366.53565)	-6%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$6,578.28	\$6,872.79	\$294.51	4%
8	PATIENT DAYS	23,189	21,107	(2,082)	-9%
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,631.22	\$1,753.00	\$121.79	7%
10	AVERAGE LENGTH OF STAY	6.1	5.7	(0.3)	-5%
	MEDICARE OUTPATIENT				
11	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$118,665,503	\$130,988,495	\$12,322,992	10%
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$22,680,812	\$25,691,861	\$3,011,049	13%
13	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	19.11%	19.61%	0.50%	3%
14	OUTPATIENT CHARGES / INPATIENT CHARGES	93.07%	104.26%	11.19%	12%
15	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	3,556.25176	3,832.57451	276.32275	8%
16	OUTPATIENT ACCRUED PAYMENTS / OPED	\$6,377.73	\$6,703.55	\$325.82	5%
	MEDICARE TOTALS (INPATIENT + OUTPATIENT)				
17	TOTAL ACCRUED CHARGES	\$246,165,162	\$256,625,637	\$10,460,475	4%
18	TOTAL ACCRUED PAYMENTS	\$60,507,116	\$62,692,532	\$2,185,416	4%
19	TOTAL ALLOWANCES	\$185,658,046	\$193,933,105	\$8,275,059	4%

FISCAL YEAR 2014

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT

	AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS						
		ACTUAL	ACTUAL	AMOUNT	%		
LINE	DESCRIPTION	FY 2013	FY 2014	DIFFERENCE	DIFFERENCE		
LINE	DESCRIPTION	<u>F1 2013</u>	<u>F1 2014</u>	DIFFERENCE	DIFFERENCE		
В.	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)						
	NON-GOVERNMENT INPATIENT						
1	INPATIENT ACCRUED CHARGES	\$57,637,109	\$58,063,977	\$426,868	1%		
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$26,813,896	\$25,754,284	(\$1,059,612)	-4%		
3	INPATIENT PAYMENTS / INPATIENT CHARGES	46.52%	44.36%	-2.17%			
4	DISCHARGES	3,395	3,214	(181)			
5	CASE MIX INDEX (CMI)	0.98412	1.00062	0.01650	2%		
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	3,341.08740	3,215.99268	(125.09472)	-4%		
7	INPATIENT ACCRUED PAYMENT / CMAD	\$8,025.50	\$8,008.19	(\$17.31)	0%		
8	MEDICARE - NON-GOVERNMENT IP PMT / CMAD	(\$1,447.22)	(\$1,135.40)	\$311.82	-22%		
9	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	(\$4,835,300)	(\$3,651,453)	\$1,183,847	-24%		
10	PATIENT DAYS	13,150	11,754	(1,396)	-11%		
11	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,039.08	\$2,191.11	\$152.03	7%		
12	AVERAGE LENGTH OF STAY	3.9	3.7	(0.2)	-6%		
	NON-GOVERNMENT OUTPATIENT						
13	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$153,497,062	\$158,248,779	\$4,751,717	3%		
14	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$61,599,256	\$59,710,061	(\$1,889,195)	-3%		
15	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	40.13%	37.73%	-2.40%	-6%		
16	OUTPATIENT CHARGES / INPATIENT CHARGES	266.32%	272.54%	6.23%	2%		
17	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	9,041.44109	8,759.50291	(281.93817)	-3%		
18	OUTPATIENT ACCRUED PAYMENTS / OPED	\$6,812.99	\$6,816.60	\$3.61	0%		
19	MEDICARE- NON-GOVERNMENT OP PMT / OPED	(\$435.26)	(\$113.05)	\$322.21	-74%		
20	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	(\$3,935,390)	(\$990,281)	\$2,945,109	-75%		
	NON-GOVERNMENT TOTALS (INPATIENT + OUTPATIENT)						
21	TOTAL ACCRUED CHARGES	\$211,134,171	\$216,312,756	\$5,178,585	2%		
22	TOTAL ACCRUED PAYMENTS	\$88,413,152	\$85,464,345	(\$2,948,807)			
23	TOTAL ALLOWANCES	\$122,721,019	\$130,848,411	\$8,127,392	7%		
24	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	(\$8,770,690)	(\$4,641,734)	\$4,128,956	-47%		
	NON-GOVERNMENT CONTRACTUAL ALLOWANCES (NGCA) DATA						
25	ACCRUED CHARGES ASSOCIATED WITH NGCA	\$211,134,171	\$216,312,755	\$5,178,584	2%		
26	ACCRUED PAYMENTS ASSOCIATED WITH NGCA	\$88,413,152	\$85,464,346	(\$2,948,806)	-3%		
	(PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)						
27	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$122,721,019	\$130,848,409	\$8,127,390	7%		
28	TOTAL ACTUAL DISCOUNT PERCENTAGE	58.12%	60.49%	2.37%			

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REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2013	FY 2014	DIFFERENCE	DIFFERENCE
C.	LIMINGUED				
С.	UNINSURED				
	UNINSURED INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$2,371,759	\$1,659,376	(\$712,383)	-30%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$78,971	\$71,650	(\$7,321)	-9%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	3.33%	4.32%	0.99%	30%
4	DISCHARGES	218	101	(117)	-54%
5	CASE MIX INDEX (CMI)	1.04214	1.01880	(0.02334)	-2%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	227.18652	102.89880	(124.28772)	-55%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$347.60	\$696.32	\$348.71	100%
8	NON-GOVERNMENT - UNINSURED IP PMT / CMAD	\$7,677.90	\$7,311.88	(\$366.02)	-5%
9	MEDICARE - UNINSURED IP PMT / CMAD	\$6,230.67	\$6,176.47	(\$54.20)	-1%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$1,415,525	\$635,551	(\$779,973)	-55%
11	PATIENT DAYS	1,077	432	(645)	-60%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$73.32	\$165.86	\$92.53	126%
13	AVERAGE LENGTH OF STAY	4.9	4.3	(0.7)	-13%
	UNINSURED OUTPATIENT				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$7,444,649	\$6,888,511	(\$556,138)	-7%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$397,739	\$337,348	(\$60,391)	-15%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	5.34%	4.90%	-0.45%	-8%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	313.89%	415.13%	101.24%	32%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	684.27420	419.27786	(264.99634)	-39%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$581.26	\$804.59	\$223.34	38%
20	NON-GOVERNMENT - UNINSURED OP PMT / OPED	\$6,231.73	\$6,012.01	(\$219.72)	-4%
21	MEDICARE - UNINSURED OP PMT / OPED	\$5,796.47	\$5,898.96	\$102.49	2%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$3,966,377	\$2,473,303	(\$1,493,074)	-38%
	UNINSURED TOTALS (INPATIENT AND OUTPATIENT)				
23	TOTAL ACCRUED CHARGES	\$9,816,408	\$8,547,887	(\$1,268,521)	-13%
24	TOTAL ACCRUED PAYMENTS	\$476,710	\$408,998	(\$67,712)	-14%
25	TOTAL ALLOWANCES	\$9,339,698	\$8,138,889	(\$1,200,809)	-13%
				,	
26	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	\$5,381,901	\$3,108,854	(\$2,273,047)	-42%

FISCAL YEAR 2014

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2013	<u>FY 2014</u>	DIFFERENCE	DIFFERENCE
D.	STATE OF CONNECTICUT MEDICAID				
	MEDICAID INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$39,765,242	\$47,690,262	\$7,925,020	20%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$11,500,711	\$12,454,005	\$953,294	8%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	28.92%	26.11%	-2.81%	-10%
4	DISCHARGES	2,085	2,180	95	5%
5	CASE MIX INDEX (CMI)	0.96306	1.01117	0.04811	5%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	2,007.98010	2,204.35060	196.37050	10%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$5,727.50	\$5,649.74	(\$77.76)	-1%
8	NON-GOVERNMENT - MEDICAID IP PMT / CMAD	\$2,298.00	\$2,358.45	\$60.46	3%
9	MEDICARE - MEDICAID IP PMT / CMAD	\$850.77	\$1,223.05	\$372.27	44%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$1,708,337	\$2,696,026	\$987,689	58%
11	PATIENT DAYS	10,174	11,034	860	8%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,130.40	\$1,128.69	(\$1.71)	0%
13	AVERAGE LENGTH OF STAY	4.9	5.1	0.2	4%
	MEDICAID OUTPATIENT				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$64,243,785	\$78,735,429	\$14,491,644	23%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$11,751,049	\$14,833,196	\$3,082,147	26%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	18.29%	18.84%	0.55%	3%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	161.56%	165.10%	3.54%	2%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	3,368.47671	3,599.12544	230.64873	7%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$3,488.54	\$4,121.33	\$632.80	18%
20	NON-GOVERNMENT - MEDICAID OP PMT / OPED	\$3,324.46	\$2,695.27	(\$629.19)	-19%
21	MEDICARE - MEDICAID OP PMT / OPED	\$2,889.19	\$2,582.22	(\$306.98)	-11%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$9,732,185	\$9,293,727	(\$438,457)	-5%
	MEDICAID TOTALS (INPATIENT + OUTPATIENT)				
23	TOTAL ACCRUED CHARGES	\$104,009,027	\$126,425,691	\$22,416,664	22%
24	TOTAL ACCRUED PAYMENTS	\$23,251,760	\$27,287,201	\$4,035,441	17%
25	TOTAL ALLOWANCES	\$80,757,267	\$99,138,490	\$18,381,223	23%

FISCAL YEAR 2014

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2013	FY 2014	DIFFERENCE	DIFFERENCE
E.	OTHER MEDICAL ASSISTANCE (O.M.A.)				
	OTTER MEDIOAE AGGIGTANGE (G.M.A.)				
	OTHER MEDICAL ASSISTANCE INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$0	\$0	\$0	0%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$0	\$0	\$0	0%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	0.00%	0.00%	0.00%	0%
4	DISCHARGES	-	-	-	0%
5	CASE MIX INDEX (CMI)	0.00000	0.00000	0.00000	0%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	0.00000	0.00000	0.00000	0%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$0.00	\$0.00	\$0.00	0%
8	NON-GOVERNMENT - O.M.A IP PMT / CMAD	\$8,025.50	\$8,008.19	(\$17.31)	0%
9	MEDICARE - O.M.A. IP PMT / CMAD	\$6,578.28	\$6,872.79	\$294.51	4%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$0	\$0	\$0	0%
11	PATIENT DAYS	0	0	-	0%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$0.00	\$0.00	\$0.00	0%
13	AVERAGE LENGTH OF STAY	-	-	-	0%
	OTHER MEDICAL ASSISTANCE OUTPATIENT				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$0	\$0	\$0	0%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$0	\$0	\$0	0%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	0.00%	0.00%	0.00%	0%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	0.00%	0.00%	0.00%	0%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	0.00000	0.00000	0.00000	0%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$0.00	\$0.00	\$0.00	0%
20	NON-GOVERNMENT - O.M.A OP PMT / CMAD	\$6,812.99	\$6,816.60	\$3.61	0%
21	MEDICARE - O.M.A. OP PMT / CMAD	\$6,377.73	\$6,703.55	\$325.82	5%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$0	\$0	\$0	0%
	OTHER MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTPA	ATIENT)			
23	TOTAL ACCRUED CHARGES	\$0	\$0	\$0	0%
24	TOTAL ACCRUED PAYMENTS	\$0	\$0	\$0	0%
25	TOTAL ALLOWANCES	\$0	\$0	\$0	0%
26	TOTAL OTHER MEDICAL ASSISTANCE UPPER LIMIT UNDERPAYMENT	\$0	\$0	\$0	0%
20	TOTAL OTHER MEDIONE MODIOTANOE OF LENGHING ONDERN ATMENT	φ0	ΨΟ	ΨΟ	07

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MANCHESTER MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2014** REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS **ACTUAL ACTUAL AMOUNT** % LINE DESCRIPTION FY 2013 FY 2014 **DIFFERENCE DIFFERENCE** F. TOTAL MEDICAL ASSISTANCE (MEDICAID + OTHER MEDICAL ASSISTANCE) TOTAL MEDICAL ASSISTANCE INPATIENT INPATIENT ACCRUED CHARGES \$39,765,242 \$47,690,262 \$7,925,020 20% 2 INPATIENT ACCRUED PAYMENTS (IP PMT) \$11,500,711 \$12,454,005 8% \$953,294 3 INPATIENT PAYMENTS / INPATIENT CHARGES 28.92% 26.11% -2.81% -10% 4 DISCHARGES 5% 2,085 2,180 CASE MIX INDEX (CMI) 0.96306 1.01117 0.04811 5% CASE MIX ADJUSTED DISCHARGES (CMAD) 10% 6 2.007.98010 2.204.35060 196.37050 7 INPATIENT ACCRUED PAYMENT / CMAD \$5,727.50 \$5,649.74 -1% (\$77.76)8 3% NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD \$2,298.00 \$2,358.45 \$60.46 9 MEDICARE - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD \$850.77 \$1,223,05 \$372.27 44% INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT \$1,708,337 \$2,696,026 \$987,689 58% 10 PATIENT DAYS 8% 11 10,174 11,034 860 INPATIENT ACCRUED PAYMENT / PATIENT DAY \$1,130.40 \$1,128.69 (\$1.71)0% 12 AVERAGE LENGTH OF STAY 4% 13 4.9 5.1 0.2 TOTAL MEDICAL ASSISTANCE OUTPATIENT OUTPATIENT ACCRUED CHARGES (OP CHGS) \$64,243,785 \$78,735,429 \$14,491,644 23% 14 OUTPATIENT ACCRUED PAYMENTS (OP PMT) 26% 15 \$11,751,049 \$14,833,196 \$3,082,147 **OUTPATIENT PAYMENTS / OUTPATIENT CHARGES** 3% 16 18 29% 18 84% 0.55% **OUTPATIENT CHARGES / INPATIENT CHARGES** 165.10% 3.54% 2% 17 161.56% 7% 18 OUTPATIENT EQUIVALENT DISCHARGES (OPED) 3,368.47671 3,599.12544 230.64873 18% OUTPATIENT ACCRUED PAYMENTS / OPED \$4,121.33 19 \$3,488,54 \$632.80 \$2,695.27 -19% 20 NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE OP PMT / OPED \$3,324.46 (\$629.19)MEDICARE - TOTAL MEDICAL ASSISTANCE OP PMT / OPED \$2,889.19 \$2,582.22 (\$306.98)-11% OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT \$9,732,185 \$9,293,727 -5% (\$438,457)TOTAL MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTPATIENT) TOTAL ACCRUED CHARGES \$22,416,664 22% 23 \$104.009.027 \$126,425,691

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\$23,251,760

\$80,757,267

\$27,287,201

\$99,138,490

\$4,035,441

\$18,381,223

17%

23%

24

TOTAL ACCRUED PAYMENTS

TOTAL ALLOWANCES

FISCAL YEAR 2014

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT

	AND BASELINE UNDERPAYMENT DAT	TA: COMPARAT	IVE ANALYSI	S	
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2013	FY 2014	DIFFERENCE	DIFFERENCE
G.	CHAMPUS / TRICARE				
	CHAMPUS / TRICARE INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$611,078	\$992,558	\$381,480	62%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$355,811	\$327,784	(\$28,027)	-8%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	58.23%	33.02%	-25.20%	-43%
4	DISCHARGES	41	40	(1)	-2%
5	CASE MIX INDEX (CMI)	1.01279	1.12610	0.11331	11%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	41.52439	45.04400	3.51961	8%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$8,568.72	\$7,276.97	(\$1,291.75)	-15%
8	PATIENT DAYS	149	211	62	42%
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,387.99	\$1,553.48	(\$834.51)	-35%
10	AVERAGE LENGTH OF STAY	3.6	5.3	1.6	45%
	<u>CHAMPUS / TRICARE OUTPATIENT</u>				
11	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$1,104,979	\$1,603,026	\$498,047	45%
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$292,998	\$329,314	\$36,316	12%
	<u>CHAMPUS / TRICARE TOTALS (INPATIENT + OUTPATIENT)</u>				
13	TOTAL ACCRUED CHARGES	\$1,716,057	\$2,595,584	\$879,527	51%
14	TOTAL ACCRUED PAYMENTS	\$648,809	\$657,098	\$8,289	1%
15	TOTAL ALLOWANCES	\$1,067,248	\$1,938,486	\$871,238	82%
Н.	OTHER DATA				
1	OTHER OPERATING REVENUE	\$19,289,474	\$17,340,796	(\$1,948,678)	-10%
2	TOTAL OPERATING EXPENSES	\$188,335,086	\$185,309,559	(\$3,025,527)	-2%
3	UCP DSH PAYMENTS (Gross DSH plus Upper Limit Adjustment)	\$0	\$0	\$0	0%
			·	·	
	COST OF UNCOMPENSATED CARE (BASELINE METHODOLOGY)				
4	CHARITY CARE (CHARGES)	\$3,908,882	\$2,411,263	(\$1,497,619)	-38%
5	BAD DEBTS (CHARGES)	\$5,518,461	\$5,822,470	\$304,009	6%
6	UNCOMPENSATED CARE (CHARGES)	\$9,427,343	\$8,233,733	(\$1,193,610)	-13%
7	COST OF UNCOMPENSATED CARE	\$2,735,879	\$2,296,127	(\$439,752)	-16%
				,	
	TOTAL MEDICAL ASSISTANCE UNDERPAYMENT (BASELINE METHODO	LOGY)			
8	TOTAL ACCRUED CHARGES	\$104,009,027	\$126,425,691	\$22,416,664	22%
9	TOTAL ACCRUED PAYMENTS	\$23,251,760	\$27,287,201	\$4,035,441	17%
10	COST OF TOTAL MEDICAL ASSISTANCE	\$30,184,123	\$35,256,112	\$5,071,989	17%
11	MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT	\$6,932,363	\$7,968,911	\$1,036,548	15%

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REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT

	AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS							
		ACTUAL	ACTUAL	AMOUNT	%			
LINE	DESCRIPTION	FY 2013	FY 2014	DIFFERENCE	DIFFERENCE			
	DEGGINI TION	11 2010		<u>DITTERCTOR</u>	<u>DII I LIKLIKOL</u>			
II.	AGGREGATE DATA							
Α.	TOTALS - ALL PAYERS							
1	TOTAL INPATIENT CHARGES	\$225,513,088	\$232,383,939	\$6,870,851	3%			
2	TOTAL INPATIENT PAYMENTS	\$76,496,722	\$75,536,744	(\$959,978)	-1%			
3	TOTAL INPATIENT PAYMENTS / CHARGES	33.92%	32.51%	-1.42%	-4%			
4	TOTAL DISCHARGES	9,342	9,110	(232)	-2%			
5	TOTAL CASE MIX INDEX	1.19255	1.19089	(0.00165)	0%			
6	TOTAL CASE MIX ADJUSTED DISCHARGES	11,140.77658	10,849.03632	(291.74026)	-3%			
7	TOTAL OUTPATIENT CHARGES	\$337,511,329	\$369,575,729	\$32,064,400	10%			
8 (OUTPATIENT CHARGES / INPATIENT CHARGES	149.66%	159.04%	9.37%	6%			
9	TOTAL OUTPATIENT PAYMENTS	\$96,324,115	\$100,564,432	\$4,240,317	4%			
10	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	28.54%	27.21%	-1.33%	-5%			
11	TOTAL CHARGES	\$563,024,417	\$601,959,668	\$38,935,251	7%			
12	TOTAL PAYMENTS	\$172,820,837	\$176,101,176	\$3,280,339	2%			
13	TOTAL PAYMENTS / TOTAL CHARGES	30.70%	29.25%	-1.44%	-5%			
14	PATIENT DAYS	46,662	44,106	(2,556)	-5%			
_								
	TOTALS - ALL GOVERNMENT PAYERS							
	INPATIENT CHARGES	\$167,875,979	\$174,319,962	\$6,443,983	4%			
	INPATIENT PAYMENTS	\$49,682,826	\$49,782,460	\$99,634	0%			
	GOVT. INPATIENT PAYMENTS / CHARGES	29.59%	28.56%	-1.04%	-4%			
-	DISCHARGES	5,947	5,896	(51)	-1%			
	CASE MIX INDEX	1.31153	1.29461	(0.01692)	-1%			
	CASE MIX ADJUSTED DISCHARGES	7,799.68918	7,633.04364	(166.64554)	-2%			
	OUTPATIENT CHARGES	\$184,014,267	\$211,326,950	\$27,312,683	15%			
	OUTPATIENT CHARGES / INPATIENT CHARGES	109.61%	121.23%	11.62%	11%			
	OUTPATIENT PAYMENTS	\$34,724,859	\$40,854,371	\$6,129,512	18%			
	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	18.87%	19.33%	0.46%	2%			
	TOTAL CHARGES	\$351,890,246	\$385,646,912	\$33,756,666	10%			
	TOTAL PAYMENTS TOTAL PAYMENTS / CHARGES	\$84,407,685 23.99%	\$90,636,831 23.50%	\$6,229,146 -0.48%	7%			
	PATIENT DAYS	33,512	32,352	(1,160)	-2% -3%			
	TOTAL GOVERNMENT DEDUCTIONS	\$267,482,561	\$295,010,081	\$27,527,520	10%			
15	TOTAL GOVERNIVIENT DEDUCTIONS	\$207,402,301	φ293,010,001	φ21,321,320	1076			
C.	AVERAGE LENGTH OF STAY							
	MEDICARE	6.1	5.7	(0.3)	-5%			
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3.9	3.7	(0.2)	-6%			
	UNINSURED	4.9	4.3	(0.7)	-13%			
	MEDICAID	4.9	5.1	0.2	4%			
	OTHER MEDICAL ASSISTANCE	-	-	-	0%			
6	CHAMPUS / TRICARE	3.6	5.3	1.6	45%			
7	TOTAL AVERAGE LENGTH OF STAY	5.0	4.8	(0.2)	-3%			
				` /				

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REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		4071141	4071141	4 14 O LINIT	
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2013	FY 2014	DIFFERENCE	DIFFERENCE
ш	DATA USED IN BASELINE UNDERPAYMENT CALCULATION				
	DATA GOLD IN BAGLEINE GNDERT ATMENT GALGGEATION				
1	TOTAL CHARGES	\$563,024,417	\$601,959,668	\$38,935,251	7%
2	TOTAL GOVERNMENT DEDUCTIONS	\$267,482,561	\$295,010,081	\$27,527,520	10%
3	UNCOMPENSATED CARE	\$9,427,343	\$8,233,733	(\$1,193,610)	
4	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$122,721,019	\$130,848,409	\$8,127,390	7%
5	EMPLOYEE SELF INSURANCE ALLOWANCE	\$0	\$0	\$0	0%
6	TOTAL ADJUSTMENTS	\$399,630,923	\$434,092,223	\$34,461,300	9%
7	TOTAL ACCRUED PAYMENTS	\$163,393,494	\$167,867,445	\$4,473,951	3%
8	UCP DSH PAYMENTS. (Gross DSH+Upper Limit Adj OHCA Input)	\$0	\$0	\$0	0%
9	NET REVENUE USED TO CALCULATE DSH FUTURE PYMNTS.	\$163,393,494	\$167,867,445	\$4,473,951	3%
10	RATIO OF NET REVENUE TO TOTAL CHARGES	0.2902067638	0.2788682597	(0.0113385041)	-4%
11	COST OF UNCOMPENSATED CARE	\$2,735,879	\$2,296,127	(\$439,752)	-16%
12	MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT	\$6,932,363	\$7,968,911	\$1,036,548	15%
13	PLUS OHCA ADJUSTMENT (OHCA INPUT)	\$0	\$0	\$0	0%
14	TOTAL COST OF UNCOMPENSATED CARE AND				
	MEDICAL ASSISTANCE UNDERPAYMENT	\$9,668,242	\$10,265,038	\$596,796	6%
IV.	CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLO	GY)			
1	MEDICAID	\$9,732,185	\$9,293,727	(\$438,457)	-5%
2	OTHER MEDICAL ASSISTANCE	\$0	\$0	\$0	0%
3	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$5,381,901	\$3,108,854	(\$2,273,047)	-42%
4	TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)	\$15,114,086	\$12,402,581	(\$2,711,505)	-18%
٧.	DATA USED IN RECONCILIATIONS IN REPORTS 550 AND 600				
1	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$0	\$0	\$0	0.00%
2	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED NET REVENUE	(\$2,521,217)	(\$3,896,909)	(\$1,375,692)	54.56%
3	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS	\$170,299,621	\$172,204,267	\$1,904,646	1.12%
4	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED GROSS REVENUE	\$0	\$0	\$0	0.00%
5	GROSS REVENUE FROM HOSP.AUDIT. FINANCIAL STATEMENTS	\$563,024,416	\$601,959,668	\$38,935,252	6.92%
6	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED UNCOMP. CARE	\$0	\$0	\$0	0.00%
7	UNCOMP. CARE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS	\$9,427,343	\$8.233.733	(\$1,193,610)	-12.66%

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REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA

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	BASELINE UNDERPAYMENT DATA						
(1)	(2)	(3)	(4)	(5)			
		ACTUAL F	Y ACTUAL FY	AMOUNT			
LINE	DESCRIPTION	2013	2014	DIFFERENCE			
Ţ	ACCRUED CHARGES AND DAVIDENTS						
I.	ACCRUED CHARGES AND PAYMENTS						
	INPATIENT ACCRUED CHARGES						
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) MEDICARE	\$57,637,10		\$426,868 (\$1,862,517)			
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$127,499,65 \$39,765,24		\$7,925,020			
4	MEDICAID	\$39,765,24	2 47,690,262	\$7,925,020			
	OTHER MEDICAL ASSISTANCE CHAMPUS / TRICARE	\$ \$611,07		\$0 \$381,480			
	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$2,371,75		(\$712,383)			
-	TOTAL INPATIENT GOVERNMENT CHARGES	\$167,875,97		\$6,443,983			
	TOTAL INPATIENT CHARGES	\$225,513,08	\$232,383,939	\$6,870,851			
	OUTPATIENT ACCRUED CHARGES						
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$153,497,06 \$118,665,50		\$4,751,717			
	MEDICARE MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$118,665,50 \$64,243,78		\$12,322,992 \$14,491,644			
4	MEDICAID	\$64,243,78	78,735,429	\$14,491,644			
	OTHER MEDICAL ASSISTANCE	\$		\$0			
	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$1,104,97 \$7,444,64		\$498,047 (\$556,138)			
	TOTAL OUTPATIENT GOVERNMENT CHARGES	\$184,014,26	7 \$211,326,950	\$27,312,683			
	TOTAL OUTPATIENT CHARGES	\$337,511,32	9 \$369,575,729	\$32,064,400			
C.	TOTAL ACCRUED CHARGES						
	TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$211,134,17		\$5,178,585			
	TOTAL MEDICARE TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$246,165,16 \$104,009,02		\$10,460,475 \$22,416,664			
	TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$104,009,02		\$22,416,664			
	TOTAL OTHER MEDICAL ASSISTANCE	\$	\$0	\$0			
	TOTAL CHAMPUS / TRICARE TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$1,716,05 \$9,816,40		\$879,527 (\$1,268,521)			
	TOTAL GOVERNMENT CHARGES	\$351,890,24		\$33,756,666			
	TOTAL CHARGES	\$563,024,41	7 \$601,959,668	\$38,935,251			
D.	INPATIENT ACCRUED PAYMENTS						
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$26,813,89		(\$1,059,612)			
	MEDICARE MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$37,826,30 \$11,500,71		(\$825,633) \$953,294			
	MEDICAL ASSISTANCE (INCESDING OTHER MEDICAL ASSISTANCE)	\$11,500,71		\$953,294			
	OTHER MEDICAL ASSISTANCE	\$		\$0			
	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$355,81 \$78,97		(\$28,027) (\$7,321)			
	TOTAL INPATIENT GOVERNMENT PAYMENTS	\$49,682,82		\$99,634			
\vdash	TOTAL INPATIENT PAYMENTS	\$76,496,72	2 \$75,536,744	(\$959,978)			
E.	OUTPATIENT ACCRUED PAYMENTS						
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$61,599,25		(\$1,889,195)			
	MEDICARE MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$22,680,81 \$11,751,04		\$3,011,049 \$3,082,147			
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	\$11,751,04 \$11,751,04		\$3,082,147			
	OTHER MEDICAL ASSISTANCE	\$	0	\$0			
	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$292,99 \$397,73		\$36,316 (\$60,391)			
	TOTAL OUTPATIENT GOVERNMENT PAYMENTS	\$34,724,85		\$6,129,512			
	TOTAL OUTPATIENT PAYMENTS	\$96,324,11		\$4,240,317			
F.	TOTAL ACCRUED PAYMENTS						
1	TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$88,413,15		(\$2,948,807)			
	TOTAL MEDICARE TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$60,507,11 \$23,251,76		\$2,185,416 \$4,035,441			
4	TOTAL MEDICAID	\$23,251,76		\$4,035,441 \$4,035,441			
	TOTAL OTHER MEDICAL ASSISTANCE	\$	\$0	\$0			
	TOTAL CHAMPUS / TRICARE TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$648,80 \$476,71		\$8,289 (\$67,712)			
	TOTAL GOVERNMENT PAYMENTS	\$84,407,68	\$90,636,831	\$6,229,146			
\vdash	TOTAL PAYMENTS	\$172,820,83	7 \$176,101,176	\$3,280,339			
		1					

FISCAL YEAR 2014

REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA

(4)	(9)	1 (0)	1 (0	(8)
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL <u>FY</u> <u>2013</u>	ACTUAL <u>FY</u> 2014	AMOUNT <u>DIFFERENCE</u>
II.	PAYER MIX			
A.	INPATIENT PAYER MIX BASED ON ACCRUED CHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	10.24%	9.65%	-0.59%
	MEDICARE	22.65%		-1.77%
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	7.06%		0.86%
	MEDICAID	7.06%		0.86%
	OTHER MEDICAL ASSISTANCE	0.00%	0.00%	0.00%
	CHAMPUS / TRICARE	0.11%		0.06%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.42%		-0.15%
	TOTAL INPATIENT GOVERNMENT PAYER MIX	29.82%		-0.86%
	TOTAL INPATIENT PAYER MIX	40.05%	38.60%	-1.45%
В.	OUTPATIENT PAYER MIX BASED ON ACCRUED CHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	27.26%	26.29%	-0.97%
	MEDICARE	21.08%		0.68%
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	11.41%		1.67%
	MEDICAID	11.41%		1.67%
5	OTHER MEDICAL ASSISTANCE	0.00%	0.00%	0.00%
	CHAMPUS / TRICARE	0.20%		0.07%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	1.32%		-0.18%
	TOTAL OUTPATIENT GOVERNMENT PAYER MIX	32.68%		2.42%
	TOTAL OUTPATIENT PAYER MIX	59.95%	61.40%	1.45%
	TOTAL PAYER MIX BASED ON ACCRUED CHARGES	100.00%	100.00%	0.00%
C.	INPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	15.52%	14.62%	-0.89%
	MEDICARE	21.89%		-0.88%
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	6.65%		0.42%
4	MEDICAID	6.65%	7.07%	0.42%
	OTHER MEDICAL ASSISTANCE	0.00%		0.00%
	CHAMPUS / TRICARE	0.21%		-0.02%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.05%		-0.01%
	TOTAL INPATIENT GOVERNMENT PAYER MIX TOTAL INPATIENT PAYER MIX	28.75% 44.26%		-0.48% -1.37%
	TOTAL INPATIENT PATER WILL	44.207	42.09%	-1.37%
D.	OUTPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	35.64%	33.91%	-1.74%
	MEDICARE	13.12%		1.47%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	6.80%		1.62%
	MEDICAID	6.80%		1.62%
	OTHER MEDICAL ASSISTANCE	0.00%		0.00%
	CHAMPUS / TRICARE	0.17%		0.02%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.23%		-0.04%
	TOTAL OUTPATIENT GOVERNMENT PAYER MIX TOTAL OUTPATIENT PAYER MIX	20.09% 55.74%		3.11% 1.37%
	TOTAL OUT ATTENTION	33.747	37.11/6	1.37 /
	TOTAL PAYER MIX BASED ON ACCRUED PAYMENTS	100.00%	100.00%	0.00%

FISCAL YEAR 2014

REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA

	BASELINE UNDERPAYMENT DATA						
(1)	(2)	(3)	(4)	(5)			
LINE	DESCRIPTION	ACTUAL <u>FY</u> 2013	ACTUAL <u>FY</u> 2014	AMOUNT DIFFERENCE			
III.	DISCHARGES, PATIENT DAYS, ALOS, CASE MIX INDEX AND OTHER REQUIRED	DATA					
A.	DISCHARGES						
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3,395	3,214	(181)			
	MEDICARE	3,821	3,676	(145)			
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	2,085 2,085	2,180 2,180	95 95			
5	OTHER MEDICAL ASSISTANCE	0	0	•			
	CHAMPUS / TRICARE	41	40	(1)			
-/	UNINSURED (INCLUDED IN NON-GOVERNMENT) TOTAL GOVERNMENT DISCHARGES	218 5,947	101 5,89 6	(117) (51)			
	TOTAL DISCHARGES	9,342	9,110	(232)			
В.	PATIENT DAYS						
В.	PATIENT DATS						
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	13,150	11,754	(1,396)			
	MEDICARE MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	23,189 10,174	21,107 11,034	(2,082) 860			
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	10,174	11,034	860			
	OTHER MEDICAL ASSISTANCE	0	0	ı			
	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	149 1,077	211 432	62 (645)			
	TOTAL GOVERNMENT PATIENT DAYS	33,512	32,352	(1,160)			
	TOTAL PATIENT DAYS	46,662	44,106	(2,556)			
C.	AVERAGE LENGTH OF STAY (ALOS)						
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3.9	3.7	(0.2)			
2	MEDICARE	6.1	5.7	(0.3)			
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	4.9	5.1	0.2			
	MEDICAID OTHER MEDICAL ASSISTANCE	4.9	5.1 0.0	0.2			
	CHAMPUS / TRICARE	3.6	5.3	1.6			
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	4.9	4.3	(0.7)			
	TOTAL GOVERNMENT AVERAGE LENGTH OF STAY TOTAL AVERAGE LENGTH OF STAY	5.6 5.0	5.5 4.8	(0.1)			
		0.0		(4:-)			
D.	CASE MIX INDEX						
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	0.98412	1.00062	0.01650			
	MEDICARE	1.50489	1.46454	(0.04035)			
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	0.96306 0.96306	1.01117 1.01117	0.04811 0.04811			
	OTHER MEDICAL ASSISTANCE	0.00000	0.00000	0.00000			
6	CHAMPUS / TRICARE	1.01279	1.12610	0.11331			
7	UNINSURED (INCLUDED IN NON-GOVERNMENT) TOTAL GOVERNMENT CASE MIX INDEX	1.04214 1.31153	1.01880 1.29461	(0.02334) (0.01692)			
	TOTAL CASE MIX INDEX	1.19255					
E.	OTHER REQUIRED DATA						
1	TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$211,134,171	\$216,312,755	\$5,178,584			
2	ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$88,413,152	\$85,464,346	(\$2,948,806)			
	(PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)	0400 704 617	040001010	Ac :==			
	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES TOTAL ACTUAL DISCOUNT PERCENTAGE	\$122,721,019 58.12%	\$130,848,409 60.49%	\$8,127,390 2.37%			
	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$0	\$0	\$0			
	EMPLOYEE SELF INSURANCE ALLOWANCE	\$0	\$0	\$0			
7	UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT- OHCA INPUT)	\$0	\$0	\$0			
	CHARITY CARE	\$3,908,882	\$2,411,263	(\$1,497,619)			
	BAD DEBTS TOTAL UNIQUEDENCATED DADE	\$5,518,461	\$5,822,470	\$304,009			
10	TOTAL UNCOMPENSATED CARE TOTAL OTHER OPERATING REVENUE	\$9,427,343 \$19,289,474	\$8,233,733 \$17,340,796	(\$1,193,610) (\$1,948,678)			
	TOTAL OPERATING EXPENSES	\$188,335,086	\$185,309,559	(\$3,025,527)			

FISCAL YEAR 2014

REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA

(1)	(2)	(3)	(4)	(5)
		ACTUAL <u>FY</u>	ACTUAL <u>FY</u>	AMOUNT
LINE	<u>DESCRIPTION</u>	<u>2013</u>	<u>2014</u>	DIFFERENCE
IV.	DSH UPPER PAYMENT LIMIT CALCULATIONS			
Α.	CASE MIX ADJUSTED DISCHARGES			
		0.044.00740	0.045.00000	(405.00.470)
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3,341.08740	,	(125.09472)
2	MEDICARE	5,750.18469 2,007.98010	5,383.64904 2,204.35060	(366.53565) 196.37050
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	2,007.98010	2,204.35060	196.37050
5	OTHER MEDICAL ASSISTANCE	0.00000	0.00000	0.00000
6	CHAMPUS / TRICARE	41.52439	45.04400	3.51961
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	227.18652	102.89880	(124.28772)
-	TOTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES	7.799.68918		(166.64554)
	TOTAL GOVERNMENT CASE WITH ADJUSTED DISCHARGES TOTAL CASE MIX ADJUSTED DISCHARGES	11,140.77658	10,849.03632	(291.74026)
	TO THE OTHER MICHEL PROGRAMME	1.,		(20 4020)
В.	OUTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	9.041.44109	8.759.50291	-281.93817
2	MEDICARE	3.556.25176	-,	276.32275
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	3,368.47671	- /	230.64873
4	MEDICAID	3,368.47671	,	230.64873
5	OTHER MEDICAL ASSISTANCE	0.00000		0.00000
6	CHAMPUS / TRICARE	74.13806		-9.53626
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	684.27420		-264.99634
	TOTAL GOVERNMENT OUTPATIENT EQUIVALENT DISCHARGES	6,998.86654		497,43522
	TOTAL OUTPATIENT EQUIVALENT DISCHARGES	16,040.30763		215.49704
C.	INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$8,025.50	\$8,008.19	(\$17.31)
2	MEDICARE	\$6,578.28		\$294.51
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$5,727.50		(\$77.76)
4	MEDICAID	\$5,727.50	* - /	(\$77.76)
5	OTHER MEDICAL ASSISTANCE	\$0.00	\$0.00	\$0.00
6	CHAMPUS / TRICARE	\$8,568.72	\$7,276.97	(\$1,291.75)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$347.60	\$696.32	\$348.71
	TOTAL GOVERNMENT INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE	\$6,369.85	\$6,521.97	\$152.12
	TOTAL INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE	\$6,866.37	\$6,962.53	\$96.16
D.	OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$6,812.99		\$3.61
2	MEDICARE	\$6,377.73		\$325.82
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$3,488.54		\$632.80
4	MEDICAID	\$3,488.54		\$632.80
5	OTHER MEDICAL ASSISTANCE	\$0.00		\$0.00
6	CHAMPUS / TRICARE	\$3,952.06	* - /	\$1,145.54 \$223.34
7	UNINSURED (INCLUDED IN NON-GOVERNMENT) TOTAL GOVERNMENT OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE	\$581.26	\$804.59	\$∠∠3.34
	TOTAL GOVERNMENT OUTPATIENT PATMENT PER OUTPATIENT EQUIVALENT DISCHARGE	\$4,961.50	\$5,449.94	\$488.44
	TOTAL OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE	\$6,005.13	\$6,186.37	\$181.24

OFFICE OF HEALTH CARE ACCESS TWELVE MONTHS ACTUAL FILING MANCHESTER MEMORIAL HOSPITAL MANCHESTER MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2014 REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA** (1) (2) (3) (4) (5) **ACTUAL** FY ACTUAL **AMOUNT** FΥ **DIFFERENCE** INE DESCRIPTION 2013 <u>2014</u> CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY) \$9,732,185 \$9,293,727 MEDICAID OTHER MEDICAL ASSISTANCE \$0 \$0 \$0 \$5,381,901 \$3,108,854 UNINSURED (INCLUDED IN NON-GOVERNMENT) 3 TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY) \$15,114,086 \$12,402,581 (\$2,711,50 CALCULATED UNDERPAYMENT BEFORE UPPER LIMIT (BASELINE METHODOLOGY) VI. TOTAL CHARGES \$563,024,417 \$601,959,668 \$38,935,251 TOTAL GOVERNMENT DEDUCTIONS \$295,010,081 \$267 482 561 \$27,527,520 UNCOMPENSATED CARE \$9,427,343 \$8,233,733 TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES \$8,127,390 \$122,721,019 4 \$130,848,409 EMPLOYEE SELF INSURANCE ALLOWANCE 5 \$0 \$0 \$0 \$34,461,300 6 TOTAL ADJUSTMENTS \$399.630.923 \$434.092.223 7 TOTAL ACCRUED PAYMENTS \$163,393,494 \$167,867,445 \$4,473,951 UCP DSH PAYMENTS (OHCA INPUT) \$0 \$0 \$0 8 NET REVENUE USED TO DETERMINE DSH FUTURE PAYMENTS \$163.393.494 \$167 867 445 \$4 473 951 9 RATIO OF NET REVENUE TO TOTAL CHARGES 0.2902067638 0.2788682597 (0.0113385041) 10 COST OF UNCOMPENSATED CARE \$2,735,879 \$2,296,127 MEDICAL ASSISTANCE UNDERPAYMENT \$6,932,363 \$7,968,911 \$1,036,548 12 13 PLUS OHCA ADJUSTMENT (OHCA INPUT) \$0 \$0 TOTAL COST OF UNCOMPENSATED CARE AND MEDICAL ASSISTANCE UNDERPAYMENT \$9,668,242 \$10,265,038 \$596,796 VII. RATIOS RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 46.52% 44.36% -2.17% 29.67% 29.45% -0.22% MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 28.92% 26.11% -2.819 26.11% 28.92% -2.81%

0.00%

58.23%

3.33%

29.59%

33.92%

40.13%

19.11%

18.29%

18.29%

0.00%

26.52%

18.87%

28.54%

5.34%

0.00%

33.02%

4.32%

28.56%

32.51%

37.73%

19.61%

18.84%

18.84%

0.00%

20.54%

4.90%

19.33%

27.21%

0.00%

0.99%

-1.04%

-1.42%

-2.40%

0.50%

0.55%

0.55%

0.00%

-5.97%

-0.45%

0.46%

-1.33%

-25.20%

MEDICAID

MEDICAID

5

6

В

3

4

5

OTHER MEDICAL ASSISTANCE

OTHER MEDICAL ASSISTANCE

CHAMPUS / TRICARE

UNINSURED (INCLUDED IN NON-GOVERNMENT)

UNINSURED (INCLUDED IN NON-GOVERNMENT)

TOTAL GOVERNMENT RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES

TOTAL GOVERNMENT RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES

TOTAL RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES

MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)

TOTAL RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES

RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES

NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)

CHAMPUS / TRICARE

	MANCHESTER MEMORIAL HOSPI			
	TWELVE MONTHS ACTUAL FILIN	NG		
	FISCAL YEAR 2014	AVACALT I INNET AND		
	REPORT 550 - CALCULATION OF DSH UPPER PA			
	BASELINE UNDERPAYMENT DA	TA		
		T (2)	1	(=)
(1)	(2)	(3)	(4)	(5)
		ACTUAL FY	ACTUAL FY	AMOUNT
INE	DESCRIPTION	2013	2014	DIFFERENCE
				'
VIII.	NET REVENUE, GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIA	TIONS		
A.	RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENT	S		
	TOTAL ACCOUNT DAYMENTS			
2	TOTAL ACCRUED PAYMENTS PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.) (OHCA	\$172,820,837	\$176,101,176	\$3,280,339 \$0
2	INPUT)	\$0	\$0	Φ
	OHCA DEFINED NET REVENUE	\$172,820,837	\$176,101,176	\$3,280,339
	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE	(\$2,521,217)	(\$3,896,909)	(\$1,375,692
4	CALCULATED NET REVENUE	\$175,818,081	\$172,204,267	(\$3,613,814
5	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$170,299,621	\$172,204,267	\$1,904,646
6	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$5,518,460	\$0	(\$5,518,460
В.	RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEME	NTS		
1	OHCA DEFINED GROSS REVENUE	\$563.024.417	\$601,959,668	\$38,935,25
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE	\$0	\$0	\$
	CALCULATED GROSS REVENUE	\$563,024,417	\$601,959,668	\$38,935,25
3	GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$563,024,416	\$601,959,668	\$38,935,25
4	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$1	\$0	(\$
		<u></u>		
C.	RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMEN	<u>18</u> 		
1	OHCA DEFINED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$9,427,343	\$8,233,733	(\$1,193,61
2	PLUS OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE	\$0	\$0	\$
-	CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$9,427,343	\$8,233,733	(\$1,193,61
3	UNCOMP. CARE FROM HOSPITAL AUDITED FIN. STATEMENTS (FROM ANNUAL REPORTING)	\$9,427,343	\$8,233,733	(\$1,193,61)
4	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$0	\$0	\$

	MANCHESTER MEMORIAL HOSPITAL	
	TWELVE MONTHS ACTUAL FILING	
	FISCAL YEAR 2014	
	REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND	
	BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES	
	BACLLINE CINDERT ATMILITED BATA. ACREED-OF CITT ROCEDORES	
(1)	(2)	(3)
(')	(-)	ACTUAL
LINE	DESCRIPTION	FY 2014
I.	ACCRUED CHARGES AND PAYMENTS	
A	INPATIENT ACCRUED CHARGES	ФE0 002 077
<u>1</u>	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) MEDICARE	\$58,063,977 125,637,142
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	47,690,262
4	MEDICAID	47,690,262
5	OTHER MEDICAL ASSISTANCE	000.550
<u>6</u> 7	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	992,558 1.659.376
	TOTAL INPATIENT GOVERNMENT CHARGES	\$174,319,962
	TOTAL INPATIENT CHARGES	\$232,383,939
<u>В.</u> 1	OUTPATIENT ACCRUED CHARGES NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$158,248,779
2	MEDICARE	130,988,495
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	78,735,429
4	MEDICAID	78,735,429
5	OTHER MEDICAL ASSISTANCE	1 002 020
<u>6</u> 7	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	1,603,026 6,888,511
	TOTAL OUTPATIENT GOVERNMENT CHARGES	\$211,326,950
	TOTAL OUTPATIENT CHARGES	\$369,575,729
	TOTAL ACCOUNT CHARGES	
<u>C.</u> 1	TOTAL ACCRUED CHARGES TOTAL NON-GOVERNMENT ACCRUED CHARGES (INCLUDING SELF PAY / UNINSURED)	\$216,312,756
2	TOTAL GOVERNMENT ACCRUED CHARGES	385,646,912
	TOTAL ACCRUED CHARGES	\$601,959,668
	INDATIENT ACCRUED DAVIAGATO	
D.	INPATIENT ACCRUED PAYMENTS NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$25,754,284
2	MEDICARE	37,000,671
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	12,454,005
4	MEDICAID	12,454,005
<u>5</u>	OTHER MEDICAL ASSISTANCE CHAMPUS / TRICARE	327,784
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	71,650
	TOTAL INPATIENT GOVERNMENT PAYMENTS	\$49,782,460
	TOTAL INPATIENT PAYMENTS	\$75,536,744
E.	OUTPATIENT ACCRUED PAYMENTS	
<u> </u>	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$59,710,061
2	MEDICARE	25,691,861
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	14,833,196
<u>4</u> 5	MEDICAID OTHER MEDICAL ASSISTANCE	14,833,196
6	CHAMPUS / TRICARE	329,314
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	337,348
	TOTAL OUTPATIENT GOVERNMENT PAYMENTS	\$40,854,371
	TOTAL OUTPATIENT PAYMENTS	\$100,564,432
	TOTAL ACCRUED PAYMENTS	
<u>F.</u> 1	TOTAL ACCRUED PAYMENTS TOTAL NON-GOVERNMENT ACCRUED PAYMENTS (INCLUDING SELF PAY / UNINSURED)	\$85,464,345
2	TOTAL GOVERNMENT ACCRUED PAYMENTS	90,636,831
	TOTAL ACCRUED PAYMENTS	\$176,101,176

	MANCHESTER MEMORIAL HOSPITAL	
	TWELVE MONTHS ACTUAL FILING	
	FISCAL YEAR 2014	
	REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND	
	BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES	
	,	
(1)	(2)	(3)
		ACTUAL
LINE	DESCRIPTION	FY 2014
Η.	ACCRUED DISCHARGES, CASE MIX INDEX AND OTHER REQUIRED DATA	
Α.	ACCRUED DISCHARGES	
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3,214
3	MEDICARE MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	3,676
4	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	2,180 2,180
5	OTHER MEDICAL ASSISTANCE	2,100
6	CHAMPUS / TRICARE	40
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	101
	TOTAL GOVERNMENT DISCHARGES	5,896
	TOTAL DISCHARGES	9,110
В	CASE MIX INDEX	
<u>В.</u> 1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	1.00062
2	MEDICARE	1.46454
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	1.01117
4	MEDICAID	1.01117
5	OTHER MEDICAL ASSISTANCE	0.00000
6	CHAMPUS / TRICARE	1.12610
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	1.01880
	TOTAL GOVERNMENT CASE MIX INDEX TOTAL CASE MIX INDEX	1.29461 1.19089
	TOTAL CASE MIX INDEX	1.19009
C.	OTHER REQUIRED DATA	
1	TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$216,312,755
2	ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$85,464,346
	(PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)	
3	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$130,848,409
4	TOTAL ACTUAL DISCOUNT PERCENTAGE	60.49%
5	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$0
6	EMPLOYEE SELF INSURANCE ALLOWANCE	\$0
		1
7	UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT - OHCA INPUT)	\$0
8	CHARITY CARE	\$2,411,263
9	BAD DEBTS	\$5,822,470
10	TOTAL UNCOMPENSATED CARE	\$8,233,733
4.4	TOTAL OTHER OPERATING REVENUE	047.040.700
11 12	TOTAL OTHER OPERATING REVENUE TOTAL OPERATING EXPENSES	\$17,340,796 \$185,309,559
14	TOTAL OF ENATING LAT LINGLS	φ100,309,339

	TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2014	
	REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND	
	BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES	
(1)	(2)	(3)
<u>INE</u>	DESCRIPTION	ACTUAL <u>FY 2014</u>
III.	NET REVENUE, GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIATIONS	
A.	RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS	
1	TOTAL ACCRUED PAYMENTS	\$176,101,1
2	PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.) (OHCA INPUT) OHCA DEFINED NET REVENUE	\$176,101,1
3	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE	(\$3,896,9
	CALCULATED NET REVENUE	\$172,204,2
4	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$172,204,2
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	:
B.	RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS	
1	OHCA DEFINED GROSS REVENUE	\$601,959,6
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE CALCULATED GROSS REVENUE	\$601,959,6
3	GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$601,959,6
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	
C.	RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMENTS	
1	OHCA DEFINED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$8,233,7
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$8,233,7
3	UNCOMPENSATED CARE FROM HOSPITAL AUDITED FIN. STATEMENTS (FROM ANNUAL REPORTING)	\$8,233,7
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	

REPORT 650 - HOSPITAL UNCOMPENSATED CARE

(1)	(2)	(3)	(4)	(5)	(6)
		ACTUAL	ACTUAL	AMOUNT	%
<u>LINE</u>	DESCRIPTION	FY 2013	<u>FY 2014</u>	DIFFERENCE	<u>DIFFERENCE</u>
Α.	Hospital Charity Care (from HRS Report 500)				
1	Number of Applicants	2,817	1,139	(1,678)	-60%
2	Number of Approved Applicants	2,500	1,000	(1,500)	-60%
3	Total Charges (A)	\$3,908,882	\$2,411,263	(\$1,497,619)	-38%
4	Average Charges	\$1,564	\$2,411	\$848	54%
5	Ratio of Cost to Charges (RCC)	0.360412	0.323425	(0.036987)	-10%
6	Total Cost	\$1,408,808	\$779,863	(\$628,945)	-45%
7	Average Cost	\$564	\$780	\$216	38%
				(*	
8	Charity Care - Inpatient Charges	\$1,269,114	\$540,715	(\$728,399)	-57%
9	Charity Care - Outpatient Charges (Excludes ED Charges)	847,211	1,415,036	567,825	67%
10	Charity Care - Emergency Department Charges	1,792,557	455,512	(1,337,045)	-75%
11	Total Charges (A)	\$3,908,882	\$2,411,263	(\$1,497,619)	-38%
12	Charity Care - Number of Patient Days	1,097	704	(393)	-36%
13	Charity Care - Number of Discharges	199	143	(56)	-28%
14	Charity Care - Number of Outpatient ED Visits	1,400	860	(540)	-39%
	Charity Care - Number of Outpatient Visits (Excludes ED	,		(/	
15	Visits)	1,647	1,468	(179)	-11%
В.	Hospital Bad Debts (from HRS Report 500)				
	Bad Debts - Inpatient Services	\$1,425,373	¢4 EEQ 426	\$133,753	9%
2	Bad Debts - Impatient Services Bad Debts - Outpatient Services (Excludes ED Bad Debts)	1,313,642	\$1,559,126 1,426,732	113,090	9%
3	Bad Debts - Outpatient Services (Excludes ED Bad Debts) Bad Debts - Emergency Department	2,779,446	2,836,612	57,166	2%
4	Total Bad Debts (A)	\$5,518,461	\$5,822,470	\$304,009	6%
-4	Total Bau Debts (A)	Ψ3,310,401	Φ3,022,470	\$304,009	0 /0
C.	Hospital Uncompensated Care (from HRS Report 500)				
1	Charity Care (A)	\$3,908,882	\$2,411,263	(\$1,497,619)	-38%
2	Bad Debts (A)	5,518,461	5,822,470	304,009	6%
3	Total Uncompensated Care (A)	\$9,427,343	\$8,233,733	(\$1,193,610)	-13%
4	Uncomponented Core Innations Convince	\$2,694,487	\$2,099,841	(\$594,646)	200/
4	Uncompensated Care - Inpatient Services Uncompensated Care - Outpatient Services (Excludes ED	Φ∠,094,407	φ∠,∪99,641	(Ф094,046)	-22%
5		2,160,853	2,841,768	680,915	32%
	Unc. Care)	4,572,003	3,292,124	(1,279,879)	
6 7	Uncompensated Care - Emergency Department Total Uncompensated Care (A)	\$9,427,343	\$8,233,733		-28% -13%
	rotal oncompensated care (A)	⊅ઝ,4∠1,343	Φο,∠აა,133	(\$1,193,610)	-13%

(A) The amount must agree with the amount listed on Hospital Reporting System - Report 500.

		MANCHESTER MEMORIAL			
		TWELVE MONTHS ACTUA			
		FISCAL YEAR 201			
		AL NON-GOVERNMENT GROSS RE	·	ALLOWANCES,	
		ACCRUED PAYMENTS AND DISCOU	JNT PERCENTAGE		
(1)	(2)	(3)	(4)	(5)	(6)
		FY 2013	FY 2014		
		ACTUAL TOTAL	ACTUAL TOTAL	AMOUNT	%
<u>LINE</u>	DESCRIPTION	NON-GOVERNMENT	NON-GOVERNMENT	DIFFERENCE	DIFFERENCE
	COMMERCIAL - ALL PAYERS				
1	Total Gross Revenue	\$211,134,171	\$216,312,755	\$5,178,584	20
2	Total Contractual Allowances	\$122,721,019	\$130,848,409	\$8,127,390	79
	Total Accrued Payments (A)	\$88,413,152	\$85,464,346	(\$2,948,806)	-39
	Total Discount Percentage	58.12%	60.49%	2.37%	40
(A) A	ccrued Payments associated with Non-Go	vernment Contractual Allowances r	nust exclude any reduction	n for Uncompensated	I Care.

MANCHESTER MEMORIAL HOSPITAL **TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2014 REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE** (2) (1) (3) (4) (5) **ACTUAL ACTUAL ACTUAL** LINE DESCRIPTION FY 2012 FY 2013 FY 2014 **Gross and Net Revenue** Α. 1 Inpatient Gross Revenue \$185,302,227 \$225,513,088 \$232,383,939 Outpatient Gross Revenue \$306,599,579 \$337,511,329 \$369,575,729 2 Total Gross Patient Revenue \$491,901,806 \$563,024,417 \$601,959,668 Net Patient Revenue \$175,217,566 \$170,299,621 \$172,204,267 В. **Total Operating Expenses** \$184,446,001 1 **Total Operating Expense** \$188,335,086 \$185,309,559 C. **Utilization Statistics** Patient Days 1 45,545 46,662 44,106 8.831 9.342 9.110 2 Discharges 3 Average Length of Stay 5.2 5.0 4.8 120,903 116,498 114,251 Equivalent (Adjusted) Patient Days (EPD) 4 0 Equivalent (Adjusted) Discharges (ED) 23,443 23,324 23,598 D. Case Mix Statistics 1.15291 1.19255 1.19089 1 Case Mix Index Case Mix Adjusted Patient Days (CMAPD) 52,509 55,647 52,526 2 10,849 Case Mix Adjusted Discharges (CMAD) 10,181 11,141 3 Case Mix Adjusted Equivalent Patient Days (CMAEPD) 139,390 138,929 136,060 27,027 27,814 28,103 Case Mix Adjusted Equivalent Discharges (CMAED) 5 E. **Gross Revenue Per Statistic** \$10,800 \$12,066 \$13,648 Total Gross Revenue per Patient Day 1 2 Total Gross Revenue per Discharge \$55,702 \$60,268 \$66,077 \$4,833 Total Gross Revenue per EPD \$4,069 \$5,269 3 \$20,983 \$24,140 \$25,509 4 Total Gross Revenue per ED Total Gross Revenue per CMAEPD 5 \$3,529 \$4,053 \$4,424 Total Gross Revenue per CMAED \$18,200 \$20,242 \$21,420 6 Inpatient Gross Revenue per EPD \$1,936 \$2,034 7 \$1,533 Inpatient Gross Revenue per ED \$7,904 \$9,669 \$9,848 8

MANCHESTER MEMORIAL HOSPITAL **TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2014** REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE (1) (2) (4) (5) (3) ACTUAL ACTUAL ACTUAL LINE DESCRIPTION FY 2012 FY 2013 FY 2014 **Net Revenue Per Statistic** F. Net Patient Revenue per Patient Day \$3,847 \$3,650 \$3,904 2 Net Patient Revenue per Discharge \$19,841 \$18,229 \$18,903 Net Patient Revenue per EPD \$1,449 \$1,462 \$1,507 3 Net Patient Revenue per ED \$7,474 \$7,302 \$7,297 4 5 Net Patient Revenue per CMAEPD \$1,257 \$1,226 \$1,266 Net Patient Revenue per CMAED \$6,483 \$6,123 \$6,128 G. Operating Expense Per Statistic \$4,050 1 Total Operating Expense per Patient Day \$4,036 \$4,201 Total Operating Expense per Discharge \$20,886 \$20,160 \$20,341 2 \$1,617 Total Operating Expense per EPD \$1,526 \$1,622 3 4 Total Operating Expense per ED \$7,868 \$8,075 \$7,853 \$1,362 Total Operating Expense per CMAEPD \$1,323 \$1,356 Total Operating Expense per CMAED \$6,824 \$6,771 \$6,594 6 H. **Nursing Salary and Fringe Benefits Expense** \$27,483,799 \$27,731,842 \$27,777,193 Nursing Salary Expense 1 Nursing Fringe Benefits Expense \$10,096,694 2 \$9,278,681 \$9,385,872 Total Nursing Salary and Fringe Benefits Expense \$36,762,480 \$37,828,536 \$37,163,065 Physician Salary and Fringe Expense I. Physician Salary Expense \$8,493,290 1 \$7,064,262 \$7,727,228 \$2.686.194 Physician Fringe Benefits Expense \$2,196,063 \$2.592.137 2 **Total Physician Salary and Fringe Benefits Expense** \$9,260,325 \$10,319,365 \$11,179,484 J. Non-Nursing, Non-Physician Salary and Fringe Benefits Expense \$47,335,814 Non-Nursing, Non-Physician Salary Expense \$47,001,764 \$48,450,279 2 Non-Nursing, Non-Physician Fringe Benefits Expense \$13,392,508 \$14,969,960 \$13,648,187 Total Non-Nurs., Non-Phys. Salary and Fringe Ben. Expense \$60,394,272 \$63,420,239 \$60,984,001 K. Total Salary and Fringe Benefits Expense Total Salary Expense \$81,549,825 \$83,909,349 \$83,606,297 1 2 Total Fringe Benefits Expense \$24,867,252 \$27,658,791 \$25,720,253

\$106,417,077

\$111,568,140

\$109,326,550

Total Salary and Fringe Benefits Expense

MANCHESTER MEMORIAL HOSPITAL **TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2014** REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE (1) (2) (4) (5) (3) ACTUAL ACTUAL ACTUAL LINE DESCRIPTION FY 2012 FY 2013 FY 2014 **Total Full Time Equivalent Employees (FTEs)** L. Total Nursing FTEs 325.0 326.2 354.1 Total Physician FTEs 14.6 27.8 42.6 2 Total Non-Nursing, Non-Physician FTEs 736.2 754.7 756.0 Total Full Time Equivalent Employees (FTEs) 1,075.8 1,108.7 1,152.7 М. Nursing Salaries and Fringe Benefits Expense per FTE 1 Nursing Salary Expense per FTE \$84,566 \$85,015 \$78,444 2 Nursing Fringe Benefits Expense per FTE \$28,550 \$30,952 \$26,506 Total Nursing Salary and Fringe Benefits Expense per FTE \$113,115 \$115,967 \$104,951 N. Physician Salary and Fringe Expense per FTE 1 Physician Salary Expense per FTE \$483,854 \$277,958 \$199,373 \$150,415 Physician Fringe Benefits Expense per FTE \$93,242 \$63,056 2 3 Total Physician Salary and Fringe Benefits Expense per FTE \$634,269 \$371,200 \$262,429 Non-Nursing, Non-Physician Salaries and Fringe Benefits Expense per FTE Ο. Non-Nursing, Non-Physician Salary Expense per FTE \$63,844 \$64,198 \$62,614 1 Non-Nursing, Non-Physician Fringe Benefits Expense per FTE \$18,191 \$19,836 \$18,053 2 Total Non-Nurs., Non-Phys. Sal. and Fringe Ben. Exp. per FTE \$82,035 \$84,034 \$80,667 3 Ρ. Total Salary and Fringe Benefits Expense per FTE Total Salary Expense per FTE \$75,804 1 \$75,683 \$72,531 \$23,115 2 Total Fringe Benefits Expense per FTE \$24,947 \$22,313 Total Salary and Fringe Benefits Expense per FTE \$100.630 \$94,844 \$98,919 3 Q. Total Salary and Fringe Ben. Expense per Statistic \$2,337 1 Total Salary and Fringe Benefits Expense per Patient Day \$2,391 \$2,479 Total Salary and Fringe Benefits Expense per Discharge \$12,050 \$11,943 \$12,001 2 Total Salary and Fringe Benefits Expense per EPD \$880 \$957 3 \$958 Total Salary and Fringe Benefits Expense per ED \$4,633 4 \$4,539 \$4,783 Total Salary and Fringe Benefits Expense per CMAEPD \$763 \$803 \$804 5 Total Salary and Fringe Benefits Expense per CMAED \$3,937 \$4,011 \$3,890 6