** PUBLIC DISCLOSURE COPY **

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

| Α | For the | \pm 2012 calendar year, or tax year beginning $$ OCT $$ $$ 1 , $$ $$ $$ $$ $$ $$ 20 $$ $$ 2 $$ and ending | SEP 30, 2013 | |
|--------------------------------|------------------------------|--|--------------------------------|---------------------------------|
| В | Check if | C Name of organization | D Employer identific | cation number |
| _ | | | | |
| L | Addres | EASTERN CONNECTICUT HEALTH NETWORK, INC. | | |
| L | □Name □change □Initial | | | 546079 |
| Ļ | return | Number and street (or P.O. box if mail is not delivered to street address) | | |
| F | Termin ated Amend | /I HAINED DIKEEI | | 646-1222 |
| F | return | City, town, or post office, state, and ZIP code | G Gross receipts \$ | 33,480,311. |
| L | tion pendin | MANCHESIER, CI 00040 | H(a) Is this a group re | eturn |
| | | F Name and address of principal officer: PETER J. KARL SAME AS C ABOVE | for affiliates? | Yes X No |
| $\overline{}$ | Tav. av. | | H(b) Are all affiliates inc | |
| | | e: NWW • ECHN • ORG | H(c) Group exemptio | list. (see instructions) |
| | | | rear of formation: 1995 | |
| | | Summary | our or formation: 2333 K | Totale of logal dofficine. O2 |
| | | Briefly describe the organization's mission or most significant activities: INTEGRAT | ED HEALTHCARE | SYSTEM. |
| ű | | | | |
| Activities & Governance | 2 | Check this box if the organization discontinued its operations or disposed of r | nore than 25% of its net as | ssets. |
| ove | 1 | Number of voting members of the governing body (Part VI, line 1a) | | 18 |
| <u>ფ</u> | | Number of independent voting members of the governing body (Part VI, line 1b) | | 12 |
| es | 5 | Total number of individuals employed in calendar year 2012 (Part V, line 2a) | 5 | 0 |
| Νİ | | Total number of volunteers (estimate if necessary) | | 12 |
| Act | | Total unrelated business revenue from Part VIII, column (C), line 12 | | 0. |
| _ | b | Net unrelated business taxable income from Form 990-T, line 34 | | 0. |
| | | | Prior Year | Current Year |
| ne | | Contributions and grants (Part VIII, line 1h) | 832,567. 25,923,519. | 808,889. 32,671,422. |
| Revenue | 1 | Program service revenue (Part VIII, line 2g) | 25,925,519. | 32,6/1,422. |
| Be | 1 | Investment income (Part VIII, column (A), lines 3, 4, and 7d) | 3,761,645. | 0. |
| | 1 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 30,517,731. | 33,480,311. |
| _ | | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | 0. | 0. |
| | 1 | Benefits paid to or for members (Part IX, column (A), line 4) | 0. | 0. |
| ဟွ | 1 | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | 0. | 0. |
| Expenses | 16a | Professional fundraising fees (Part IX, column (A), line 11e) | 0. | 0. |
| ф | b | Total fundraising expenses (Part IX, column (D), line 25) | | |
| ш | 17 | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | 29,989,067. | |
| | 1 | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | 29,989,067. | |
| | 19 | Revenue less expenses. Subtract line 18 from line 12 | 528,664. | 426,796. |
| Net Assets or Fund Balances | | | Beginning of Current Year | End of Year |
| Sset | 20 | Total assets (Part X, line 16) | 20,833,299. | 18,058,695. |
| et A | 21 | Total liabilities (Part X, line 26) | 24,159,488. | 21,496,234. |
| | 22 | Net assets or fund balances. Subtract line 21 from line 20 | -3,326,189. | -3,437,539. |
| | | Ities of perjury, I declare that I have examined this return, including accompanying schedules and sta | stamenta, and to the heat of m | v knowledge and balief it is |
| | | t, and complete. Declaration of preparer (other than officer) is based on all information of which prep | | y Kilowieuge allu bellet, it is |
| 11 11 11 | , 001100 | t, and complete. Declaration of proparer (other than officer) is based on an information of which prop | And has any knowledge. | |
| Sig | n | Signature of officer | Date | |
| He | | MICHAEL D. VEILLETTE, CHIEF FINANCIAL OFF | ICER | |
| | | Type or print name and title | | |
| | | Print/Type preparer's name Preparer's signature | Date Check | PTIN |
| Pai | d | BETH A. THURZ BETH A. THURZ | 08/14/14 if self-employ | P00346435 |
| Pre | parer | Firm's name SASLOW LUFKIN & BUGGY, LLP | Firm's EIN | 06-1533253 |
| Use | Only | Firm's address 175 POWDER FOREST DRIVE | | |
| | | SIMSBURY, CT 06089 | Phone no. 8 | 60-678-9200 |
| Ma | y the IF | RS discuss this return with the preparer shown above? (see instructions) | | X Yes No |

| 4d | Other program services (Describe in So | chedule O.) | |
|----|--|------------------------|---------------|
| | (Expenses \$ | including grants of \$ |) (Revenue \$ |
| 4e | Total program service expenses | 33,053,515. | |

Form 990 (2012)

4e Total program service expenses ▶

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Part IV | Checklist of Required Schedules

| | | | Yes | No |
|-----|--|-------------|------|----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | х | |
| _ | If "Yes," complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | Λ | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | Х |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | Х | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | Х |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | X |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | х |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | Х |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent | | | |
| | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | | Х |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | Х | |
| b | id the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | | | |
| | sets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | | | Х |
| С | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | | | |
| | s reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | | Х | |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in | | 37 | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | X | |
| | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Х | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 446 | Х | |
| 100 | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | 11f | - 22 | |
| ıza | Schedule D, Parts XI and XII | 12a | | х |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| _ | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | Х | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | Х |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Х |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | _ |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization | | | 37 |
| | or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals | | | v |
| 4- | located outside the United States? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | Х |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | Х |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | |
| | complete Schedule G, Part III | 19 | | Х |
| 20a | | 20a | | Х |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20 b | | |

Form **990** (2012)

Part IV Checklist of Required Schedules (continued)

| | | | Yes | No |
|-----|---|-----|-----|----|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | Х |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | Х |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Х | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25 | 24a | | х |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| · | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | Х |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | х |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | Х |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | Х |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | X |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | X | |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | | | |
| | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | Х | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | Х |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | Х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | Х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," <i>complete Schedule R, Part I</i> | 33 | | Х |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | Х | |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | X | |
| | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | X | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | Х |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | Х |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | | | |
| | Note. All Form 990 filers are required to complete Schedule O | 38 | Х | |

Form **990** (2012)

Part V Statements Regarding Other IRS Filings and Tax Compliance

| | Check if Schedule O contains a response to any question in this Part V | | | | | | | | |
|-----|--|---------------------------------------|----------|-----|-------------|--|--|--|--|
| | | | | Yes | No | | | | |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | 1a | וו | | | | | | |
| | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b | <u> </u> | | | | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | | | | | | |
| | (gambling) winnings to prize winners? | | | | | | | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | | | | | |
| | filed for the calendar year ending with or within the year covered by this return | | | | | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax retur | ns? | 2b | | | | | | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions |) | | | | | | | |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | | 3a | | X | | | | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | | 3b | | | | | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other a | • | | | | | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial a | account)? | 4a | Х | | | | | |
| b | If "Yes," enter the name of the foreign country: ► <u>CAYMAN ISLANDS</u> | | | | | | | | |
| | See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial A | | | | 37 | | | | |
| | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | 5a | | X | | | | |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction. | | 5b | | X | | | | |
| | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | | 5c | | - | | | | |
| ьа | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | | х | | | | |
| h | any contributions that were not tax deductible as charitable contributions? | | 6a | | - 25 | | | | |
| D | were not tax deductible? | | 6b | | | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | 0.5 | | | | | | |
| a | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser | vices provided to the payor | 7a | | Х | | | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | | 7b | | | | | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | | | | | | | | |
| | to file Form 8282? | | 7с | | X | | | | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | 7d | | | | | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit c | ontract? | 7e | | X | | | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contri | act? | 7f | | Х | | | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Fo | orm 8899 as required? | 7g | | | | | | |
| | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization | | 7h | | | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Di | | _ | | | | | | |
| ^ | organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at a | any time during the year? | 8 | | | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | 0- | | | | | | |
| | Did the organization make any taxable distributions under section 4966? Did the organization make a distribution to a donor, donor advisor, or related person? | | 9a Ob | | | | | | |
| 10 | Section 501(c)(7) organizations. Enter: | | 9b | | | | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | | | | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | | | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | · I | | | | | | | |
| а | Gross income from members or shareholders | 11a | | | | | | | |
| | Gross income from other sources (Do not net amounts due or paid to other sources against | | | | | | | | |
| | amounts due or received from them.) | 11b | | | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form | 1041? | 12a | | | | | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | 12b | | | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | | 13a | | | | | | |
| _ | Note. See the instructions for additional information the organization must report on Schedule O. | | | | | | | | |
| b | b Enter the amount of reserves the organization is required to maintain by the states in which the | | | | | | | | |
| | organization is licensed to issue qualified health plans | 13b | | | | | | | |
| | Enter the amount of reserves on hand Did the organization receive any payments for indoor tanning services during the tax year? | 13c | 14a | | X | | | | |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule | e O | 14a | | | | | | |
| U | ii 103, has it lieu a 101111120 to report these payments! Il 110, provide air explanation in ochedule | · · · · · · · · · · · · · · · · · · · | | 990 | (2012) | | | | |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| | Check if Schedule O contains a response to any question in this Part VI | | | | | | A | | | |
|-----|--|---------|----------------------|---------|----------------|------|----|--|--|--|
| Sec | tion A. Governing Body and Management | | | | | | | | | |
| | | | 1 | = | | Yes | No | | | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 1a | | 18 | | | | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | | | | | | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | | | | | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent | 1b | | 12 | | | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | | | | | | | |
| | officer, director, trustee, or key employee? | | | | | | | | | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the | ne dire | ect supervision | Γ | | | | | | |
| | of officers, directors, or trustees, or key employees to a management company or other person? | | | | 3 | | Х | | | |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form | | | | 4 | | Х | | | |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's as | | | | 5 | | Х | | | |
| 6 | Did the organization have members or stockholders? | | | · - | 6 | | Х | | | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or a | | | ·· | | | | | | |
| , u | | | | | 7a | Х | | | | |
| h | more members of the governing body? Are any governance decisions of the organization reserved to (or subject to approval by) members, s | | | ·· - | 74 | | | | | |
| b | | | | | 7b | Х | | | | |
| _ | persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the ye | or by t | ho following: | | ' 0 | -25 | | | | |
| 8 | | | | | ا ۔ | v | | | | |
| а | The governing body? | | | | 8a | X | | | | |
| b | Each committee with authority to act on behalf of the governing body? | | | ·· - | 8b | Λ | | | | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be real | | | | | | 37 | | | |
| | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | | | | 9 | | X | | | |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal R | Revenu | ie Code.) | | | | | | | |
| | | | | _ | | Yes | No | | | |
| | Did the organization have local chapters, branches, or affiliates? | | | - | 10a | | X | | | |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such c | | | | | | | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? \dots | | | L | 10b | | | | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing boo | dy bef | ore filing the form? | ` | 11a | X | | | | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | | | | | | | |
| 12a | | | | | 12a | X | | | | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise | e to co | nflicts? | L | 12b | Х | | | | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y | es," c | describe | | | | | | | |
| | in Schedule O how this was done | | | L | 12c | Х | | | | |
| 13 | Did the organization have a written whistleblower policy? | | | [| 13 | X | | | | |
| 14 | Did the organization have a written document retention and destruction policy? | | | [| 14 | X | | | | |
| 15 | Did the process for determining compensation of the following persons include a review and approv | | | | | | | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | | | | | | | |
| а | The organization's CEO, Executive Director, or top management official | | | | 15a | Х | | | | |
| | Other officers or key employees of the organization | | | | 15b | Х | | | | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | | | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange | ment | with a | | | | | | | |
| - | taxable entity during the year? | | | | 16a | Х | | | | |
| h | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluation | | | | | | | | | |
| ~ | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization of the organizati | | • | | | | | | | |
| | exempt status with respect to such arrangements? | | | | 16b | Х | | | | |
| Sec | tion C. Disclosure | | | | .00 | | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed NONE | | | | | | | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990- | T (Sec | tion 501(c)(3)s onl | (v) av | ailah | e | | | | |
| .5 | for public inspection. Indicate how you made these available. Check all that apply. | . ,060 | | y, av | andD | | | | | |
| | Own website Another's website I Upon request Other (explain | n in Sa | chedule (1) | | | | | | | |
| 10 | Describe in Schedule O whether (and if so, how), the organization made its governing documents, or | | * | and | finan | cial | | | | |
| 19 | | OHILICT | or interest policy, | and | mian | udi | | | | |
| 00 | statements available to the public during the tax year. | امصد | | : e * · | ► | | | | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books a $NICHOLAS\ JAMIESON\ -\ 860-646-1222$ | ına re | cords of the organ | ızatı | on: 📂 | · | | | | |
| | 71 HAYNES STREET, MANCHESTER, CT 06040 | | | | | | | | | |
| | 'I HAINED DIKEEI, MANCHEDIEK, CI 00040 | | | | | | | | | |

232006 12-10-12

Form **990** (2012)

EASTERN1

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A) Name and Title | (B) Average hours per week | box. | not cl , unles | ss pe | ition more rson i | than is bot | h an | (D) Reportable compensation from | (E) Reportable compensation from related | (F) Estimated amount of other |
|------------------------------------|--|--------------------------------|-----------------------|---------|-------------------------|------------------------------|--------|--|--|--|
| | (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | compensation from the organization and related organizations |
| (1) DENNIS O'NEILL, MD CHAIRMAN | 1.00 | x | | х | | | | 0. | 0. | 0. |
| (2) ROBIN MURDOCK MEGGERS | 1.00 | | | _ | | | | | | |
| VICE CHAIR | 2.00 | х | | х | | | | 0. | 0. | 0. |
| (3) MICHELE CONLON, MD | 1.00 | | | | | | | | | |
| SECRETARY | 2.00 | Х | | Х | | | | 0. | 0. | 0. |
| (4) JOSEPH F. JEAMEL, JR. | 1.00 | | | | | | | | | |
| TREASURER | | Х | | Х | | | | 0. | 0. | 0. |
| (5) GORDON BRODIE, MD | 1.00 | | | | | | | | _ | _ |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (6) THOMASINA CLEMONS | 1.00 | | | | | | | | | • |
| TRUSTEE | 2.00 | Х | | | | | | 0. | 0. | 0. |
| (7) ANTHONY DISTEFANO, MD | 1.00 | ,, | | | | | | | | 0 |
| TRUSTEE | 3.00 | Х | | | | | | 0. | 0. | 0. |
| (8) MILTON DOREMUS TRUSTEE | 1.00 | х | | | | | | 0. | 0. | 0. |
| (9) JOY DORIN | 1.00 | Λ | | | | | | 0. | 0. | <u></u> |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (10) DAVID GONCI | 1.00 | 25 | | | | | | 0. | • | |
| TRUSTEE | 2.00 | х | | | | | | 0. | 0. | 0. |
| (11) REBECCA JANENDA | 1.00 | | | | | | | | | |
| TRUSTEE | 2.00 | х | | | | | | 0. | 0. | 0. |
| (12) CLAUDIO MILITE, MD | 1.00 | | | | | | | | | |
| TRUSTEE | 2.00 | Х | | | | | | 0. | 0. | 0. |
| (13) LENORA WILLIAMS, MD | 1.00 | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (14) PETER J. KARL | 1.00 | | | | | | | | | |
| PRESIDENT AND CEO | 41.50 | Х | | Х | | | | 0. | 769,136. | 113,819. |
| (15) LOUISE ENGLAND | 1.00 | | | | | | | | | |
| TRUSTEE | 3.00 | Х | | | | | _ | 0. | 0. | 0. |
| (16) DONALD GENOVESI | 1.00 | ,, | | | | | | | | • |
| TRUSTEE | 2.00 1.00 | Х | | | | _ | | 0. | 0. | 0. |
| (17) KATHLEEN A. O'NEILL TRUSTEE | 3.00 | x | | | | | | 0. | 0. | 0. |
| TRUSTEE | 3.00 | Λ | | | | | | 1 0. | U • | - 000 |

232007 12-10-12

Form **990** (2012)

| 546079 | Page 8 | |
|--------|--------|--|
| | | |

| Form | 990 (2012) EASTERN (| CONNECT. | <u> LC</u> I | JΤ | HI | ΞAΙ | ъTЕ | <u> </u> | NETWORK, INC | 22-2546 | 079 | P | age 8 |
|------|--|-------------------|--------------------|-----------------------|-------------|---------------|------------------------------|----------|------------------------|----------------------------------|--------|----------------|-------------|
| Par | t VII Section A. Officers, Directors, Trus | tees, Key Em | ploy | ees | , an | d Hi | ghe | st C | ompensated Employe | es (continued) | | | |
| | (A) | (B) | | | | C) | | | (D) | (E) | | (F) | |
| | Name and title | Average | (do | not c | Pos heck | ition more | than | one | Reportable | Reportable | Es | timate | ∍d |
| | | hours per | box | , unle | ss pe | rson i | is bot | h an | compensation | compensation | an | nount | of |
| | | week (list any | \vdash | CCI ai | 1444 | T COLO | 17 11 113 | 100) | from | from related | | other | |
| | | hours for | ordirector | | | | | | the organization | organizations (W-2/1099-MISC) | | pensa om th | |
| | | related | e or d | tee | | | sated | | (W-2/1099-MISC) | (***2/1099*****130) | | anizat | |
| | | organizations | truste | al trus | | yee yee | mper | | (** 27 1000 111100) | | | d relat | |
| | | below | Individual trustee | Institutional trustee | ie . | Key employee | est co oyee | er | | | orga | anizati | ons |
| | | line) | Indiv | Instit | Officer | Key e | Highest compensated employee | Former | | | | | |
| (18) | KEITH J. WOLF | 1.00 | | | | | | | | | | | |
| TRUS | TEE | 2.00 | Х | | | | | | 0. | 0. | | | 0. |
| (19) | KEVIN G. MURPHY | 1.00 | | | | | | | | | | | |
| | TREASURER | 41.50 | | | Х | | | | 0. | 471,431. | 6 | 6,5 | 70. |
| (20) | MICHAEL D. VEILLETTE | 1.00 | | | | | | | | | | | |
| SVP | CHIEF FINANCIAL OFFICER | 41.50 | | | Х | | | | 0. | 355,183. | 4 | 6,0 | <u>63.</u> |
| (21) | DEBORAH GOGLIETTINO | 1.00 | | | | | | | _ | | | | |
| | HUMAN RESOURCES | 41.50 | | | | Х | | | 0. | 291,172. | 4 | 1,7 | 50. |
| (22) | DENNIS MCCONVILLE | 1.00 | | | | | | | _ | | | | |
| | STRATEGIC PLANNING | 41.50 | | | | Х | | | 0. | 261,775. | 8 | 3,4 | 73 . |
| | DEBORAH PARKER | 1.00 | | | | | | | _ | | | | |
| | CHIEF CLINICAL OFFICER | 41.50 | | | | Х | | | 0. | 335,989. | 5 | 2,1 | 20. |
| | JOEL REICH, MD | 1.00 | | | | | | | | | | | |
| | MEDICAL AFFAIRS | 41.50 | | | | Х | | | 0. | 400,584. | 11 | <u>9,1</u> | <u> 17.</u> |
| | CHARLES COVIN | 1.00 | | | | | | | | | | | |
| | ND CIO | 41.50 | | | | Х | | | 0. | 214,967. | 3 | <u>8,4</u> | 84. |
| (26) | LEONA CROSSKEY | 1.00 | | | | | | | | | _ | | |
| VP, | QUALITY | 41.50 | | | | Х | | | 0. | | 6 | 9,1 | 66. |
| 1b | Sub-total | | | | | | | | 0. | , , | | | |
| | Total from continuation sheets to Part V | | | | | | | | 0. | | | 4,2 | |
| d | Total (add lines 1b and 1c) | | | | | | | | 0. | <u> </u> | 67 | 4,8 | 01. |
| 2 | Total number of individuals (including but n | ot limited to th | ose | liste | ed al | bove | e) wł | no re | eceived more than \$10 | 0,000 of reportable | | | ^ |
| | compensation from the organization | | | | | | | | | | | | 0 |
| | | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any former officer, | • | | | • | • | • | | • | | | 37 | |
| _ | line 1a? If "Yes," complete Schedule J for s | | | | | | | | | | 3 | Х | |
| 4 | For any individual listed on line 1a, is the su | • | | | | | | | • | • | | 7.7 | |
| _ | and related organizations greater than \$15 | | | | | | | | | | 4 | X | |
| 5 | Did any person listed on line 1a receive or a | - | | | | - | | | _ | | | | 37 |
| | rendered to the organization? If "Yes," com | piete Schedul | e J f | or s | uch | pers | son . | | | | 5 | | X |
| | tion B. Independent Contractors | | | | | | | | | 4400.000. f | -41. 1 | | |

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address NONE | (B) Description of services | (C) Compensation |
|------------------------------------|------------------------------------|---------------------|
| | | |
| | | |
| | | |
| | | |
| | | |

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 0

SEE PART VII, SECTION A CONTINUATION SHEETS

Form **990** (2012)

| | | | | | | | | NETWORK, INC | | 6079 |
|--|---|-------------------------------------|-----------------------|---------|--------------|------------------------------|--------|--|--|---|
| Part VII Section A. Officers, Directors, Tr | | nplo | yee | | | ligh | est | | rees (continued) | |
| (A) Name and title | (B) Average hours | (C) Position (check all that apply) | | | | | | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of |
| | per week (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | from the organization (W-2/1099-MISC) | from related organizations (W-2/1099-MISC) | other compensation from the organization and related organizations |
| (27) ROBERT CARROLL, MD MED DIR, EMERGENCY DEPARTMENT | 1.00 | | | | x | | | 0. | 528,665. | 28,137 |
| (28) KATHLEEN SIMS FORMER VP, OPERATIONS | 1.00 41.50 | | | | | | х | 0. | 119,754. | 16,102 |
| · | | | | | | | | | | • |
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| | | | | | | | | | | |
| Fotal to Part VII, Section A, line 1c | | | | | | | | | 648,419. | 44,239 |

| Page | ć |
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| | |

| | | | | CTICUT H | EALTH NETW | ORK, INC. | 22-2546 | 079 Page 9 |
|--|-----------|---|-----------------|-------------------|----------------------|--|--|--|
| Pa | rt VI | III Statement of Rever | nue | | | | | |
| | | Check if Schedule O cont | ains a response | to any question i | | (5) | | |
| | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | Revenue excluded from tax under sections 512, 513, or 514 |
| ts ts | 1 8 | Federated campaigns | 1a | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | Membership dues | | | | | | |
| S, G | | Fundraising events | | | | | | |
| ar, | | d Related organizations | | | | | | |
| imi | | e Government grants (contribut | | | | | | |
| rior S | f | f All other contributions, gifts, gran | ts, and | | | | | |
| ig # | | similar amounts not included abo | ve 1f | 808,889. | | | | |
| | ç | g Noncash contributions included in lines | 1a-1f: \$ | | | | | |
| <u>a</u> <u>ö</u> | ŀ | n Total. Add lines 1a-1f | | | 808,889. | | | |
| | | | | Business Code | | | | |
| ice | 2 8 | | | 900099 | 29,653,692. | | | |
| er < | k | OTHER HEALTHCARE RELAT | ED | 621990 | 1,593,182. | | | |
| Program Service Revenue | (| PARTNERSHIP AND OTHER | | 900099 | 1,424,548. | 1,424,548. | | |
| Re | (| d | | | | | | |
| Š | | e | | | | | | |
| - | | f All other program service reve | | | 22 671 422 | | | |
| \dashv | | g Total. Add lines 2a-2f | | | 32,671,422. | | | |
| | 3 | Investment income (including | | | | | | |
| | 4 | other similar amounts) | | | | | | |
| | 5 | Royalties | | • | | | | |
| | • | rioyanics | (i) Real | (ii) Personal | | | | |
| | 6 : | a Gross rents | | (ii) i croonar | | | | |
| | | Less: rental expenses | | | | | | |
| | (| Rental income or (loss) | | | | | | |
| | (| d Net rental income or (loss) | | | | | | |
| | | Gross amount from sales of | (i) Securities | (ii) Other | | | | |
| | | assets other than inventory | | | | | | |
| | k | Less: cost or other basis | | | | | | |
| | | and sales expenses | | | | | | |
| | (| Gain or (loss) | | | | | | |
| | (| d Net gain or (loss) | | | | | | |
| e l | 8 8 | a Gross income from fundraisin | • | | | | | |
| le l | | including \$ | | | | | | |
| Be | | contributions reported on line | | | | | | |
| Other Revenue | | Part IV, line 18 | | | | | | |
| ₹ | | Less: direct expenses | | | | | | |
| | | Net income or (loss) from fund | | P | | | | |
| | 9 8 | a Gross income from gaming ac | | | | | | |
| | | Part IV, line 19 | | | | | | |
| | | Net income or (loss) from gam | | | | | | |
| | | a Gross sales of inventory, less | | | | | | |
| | | and allowances | | | | | | |
| | k | Less: cost of goods sold | | | | | | |
| | | Net income or (loss) from sale | | | | | | |
| Ī | | Miscellaneous Revenu | | Business Code | | | | |
| Ī | 11 a | a | | | | | | |
| | k | | | | | | | |
| | (| · | | | | | | |
| | | d All other revenue | | | | | | |
| | | Total. Add lines 11a-11d | | | 22.400.51 | 20.674.135 | _ | - |
| 23200 | 12 | Total revenue. See instructions. | | > | 33,480,311. | 32,671,422. | 0. | 0. |
| 23200 12-10- | 12 | | | | | | | Form 990 (2012) |

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). X Check if Schedule O contains a response to any question in this Part IX (B) (D) (A) Do not include amounts reported on lines 6b. Management and general expenses Total expenses Program service Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 Grants and other assistance to individuals in the United States. See Part IV, line 22 3 Grants and other assistance to governments. organizations, and individuals outside the United States. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits 9 Payroll taxes 10 Fees for services (non-employees): Management 1,035,934. 1,035,934. Legal 26,851. 26,851. С Accounting 45,000. 45,000. Lobbying Professional fundraising services. See Part IV. line 17 Investment management fees _____ Other. (If line 11g amount exceeds 10% of line 25, 1,634,749. 1,634,749. column (A) amount, list line 11g expenses on Sch O.) 1,265,252. 1,265,252. Advertising and promotion 12 2,395,669. 2,395,669. 13 Office expenses 4,069,898. 4,069,898. Information technology 14 15 Royalties 384,960. 384,960. Occupancy 16 7,593. 7,593. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 195,815. 195,815. Conferences, conventions, and meetings 19 138,065. 138,065. 20 Payments to affiliates 21 228,411. 228,411. 22 Depreciation, depletion, and amortization 3,811,651. 3,811,651. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) 13,717,260. 13,717,260. ALLOCATED WAGES AND BEN DUE DILIGENCE 1,672,861. 1,672,861. 1,153,823. 1,153,823. OUTSIDE SERVICES OTHER EXPENSES 800,545. 800,545. All other expenses SEE SCH O 469,178. 469,178. е 33,053,515. 33,053,515. 0. 0. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2012) Part X | Balance Sheet

| Pa | πχ | Balance Sneet | | | | | |
|-----------------------------|----------|--|------------|--|---------------------------------|------------|---------------------------|
| | | Check if Schedule O contains a response to any | / quest | ion in this Part X | | | |
| | | | | | (A) Beginning of year | | (B) End of year |
| | — | Cash non-interest hearing | | | 115,450. | 1 | 243,530. |
| | 1 | Cash - non-interest-bearing | 113,430. | | 243,3300 | | |
| | 2 | Savings and temporary cash investments | | | | 2 | |
| | 3 | Pledges and grants receivable, net | 926,570. | 3 4 | 328,616. | | |
| | 4 | Accounts receivable, net | 920,370. | 4 | 320,010. | | |
| | 5 | Loans and other receivables from current and for | | | | | |
| | | trustees, key employees, and highest compensa | | | | - | |
| | | Part II of Schedule L | | | | 5 | |
| | 6 | Loans and other receivables from other disquali | - | · | | | |
| | | section 4958(f)(1)), persons described in section | | - | | | |
| | | employers and sponsoring organizations of sec | | ` ' ' ' | | _ | |
| ţ | _ | employees' beneficiary organizations (see instr). Complete Part II of Sch L Notes and loans receivable, net | | | 326,935. | 6 | 307,041. |
| Assets | 7 | | 320,333. | 7 | 307,041. | | |
| Ä | 8 | Inventories for sale or use | | | 1,390,040. | 8 | 1,235,148. |
| | 9 | Prepaid expenses and deferred charges | I I | | 1,390,040. | 9 | 1,233,140. |
| | 10a | Land, buildings, and equipment: cost or other | 40 | 555,034. | | | |
| | ١. | basis. Complete Part VI of Schedule D | | 253,443. | 376,869. | | 201 501 |
| | | Less: accumulated depreciation | | , | 370,003. | 10c | 301,591. |
| | 11 | Investments - publicly traded securities | | | | 11 | |
| | 12 | Investments - other securities. See Part IV, line | | | 8,437,569. | 12 | 0 022 055 |
| | 13 | Investments - program-related. See Part IV, line | | The state of the s | 0,437,303. | 13 | 8,922,955. |
| | 14 | Intangible assets | | | 9,259,866. | 14 | 6 710 011 |
| | 15 | Other assets. See Part IV, line 11 | | | 15 | 6,719,814. | |
| | 16 | Total assets. Add lines 1 through 15 (must equ | | | 20,833,299. | 16 | 18,058,695. |
| | 17 | Accounts payable and accrued expenses | 1,572,925. | 17 | 1,301,847. | | |
| | 18 | Grants payable | | | | 18 | |
| | 19 | Deferred revenue | | | | 19 | |
| | 20 | Tax-exempt bond liabilities | | | | 20 | |
| Liabilities | 21 | Escrow or custodial account liability. Complete | | T | | 21 | |
| ij | 22 | Loans and other payables to current and former | | | | | |
| <u>E</u> | | key employees, highest compensated employee | | | | | |
| | | Complete Part II of Schedule L | | | 2 007 152 | 22 | 2 162 414 |
| | 23 | Secured mortgages and notes payable to unrela | | | 3,097,152. | 23 | 2,162,414. |
| | 24 | Unsecured notes and loans payable to unrelate | | The state of the s | | 24 | |
| | 25 | Other liabilities (including federal income tax, pa | | | | | |
| | | parties, and other liabilities not included on lines | - | • | 19,489,411. | | 18,031,973. |
| | | Schedule D | | | 24,159,488. | | 21,496,234. |
| | 26 | | | V . | 24,139,400. | 26 | 21,490,234. |
| | | Organizations that follow SFAS 117 (ASC 958 | | ck nere 🚩 🕰 and | | | |
| ces | | complete lines 27 through 29, and lines 33 ar | | | -3,944,964. | | -3,959,262. |
| an | 27 | Unrestricted net assets | | | 618,775. | 27 | 521,723. |
| Ва | 28 | Temporarily restricted net assets | | | 010,773. | 28 | 321,723. |
| pur | 29 | | | | | 29 | |
| Ę | | Organizations that do not follow SFAS 117 (A | SC 958 | B), check here ▶∟ | | | |
| S O | | and complete lines 30 through 34. | | | | | |
| set | 30 | Capital stock or trust principal, or current funds | | | | 30 | |
| As | 31 | Paid-in or capital surplus, or land, building, or ed | | | | 31 | |
| Net Assets or Fund Balances | 32 | Retained earnings, endowment, accumulated in | | | 2 206 100 | 32 | 2 427 520 |
| _ | 33 | Total net assets or fund balances | | | -3,326,189. | 33 | -3,437,539. |
| | 34 | Total liabilities and net assets/fund balances | | | 20,833,299. | 34 | 18,058,695. |

Form **990** (2012)

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| Pa | rt XI Reconciliation of Net Assets | | | | |
|----|--|------------|---------|------------|------------|
| | Check if Schedule O contains a response to any question in this Part XI | | <u></u> | | X |
| | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | | 33,48 | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 33,05 | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | | 96. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | -3,32 | | |
| 5 | Net unrealized gains (losses) on investments | 5 | 31 | <u>9,2</u> | 02. |
| 6 | Donated services and use of facilities | 6 | | | |
| 7 | Investment expenses | 7 | | | |
| 8 | Prior period adjustments | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | -85 | 7,3 | 48. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, | | | | |
| | column (B)) | 10 | -3,43 | 7,5 | <u>39.</u> |
| Pa | rt XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response to any question in this Part XII | | | | |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule | О. | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewer | d on a | | | |
| | separate basis, consolidated basis, or both: | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Х | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | e basis, | | | |
| | consolidated basis, or both: | | | | |
| | Separate basis | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | e audit, | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | 2c | Х | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in Sch | edule O. | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si | ngle Audit | | | |
| | Act and OMB Circular A-133? | | За | | X |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ | | | | |
| | or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | 3b | | |

Form **990** (2012)

EASTERN1

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

EXCHEDN CONNECHTOUR DEXING NEWWORK TNO **Employer identification number** 22-25/6070

| Pa | art I | Reason | | ity Status (All organiz | | | | | | | 4 | <u> </u> | 013 | |
|-------------------------|------------|--|--|--|---|---|--|--|---|--------------------------------------|------------|-----------------------|---------------------------|---------|
| The 1 2 3 4 | organ | ization is not a A church, co A school des A hospital or A medical res | tion is not a private foundation because it is: (For lines 1 through 11, check only one box.) church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, | | | | | | | | | | | |
| 5 | | | | benefit of a college or unete Part II.) | niversity ov | wned or op | perated by | a governi | mental uni | t describ | ed in | n | | |
| 6 7 | | A federal, sta An organizati | ite, or local governm | ent or governmental uni eives a substantial part | | | | | or from the | general | pub | lic desci | ribed i | n |
| 8 9 | | A community An organizati activities rela income and u | r trust described in s ion that normally rec ted to its exempt fur | ection 170(b)(1)(A)(vi). eives: (1) more than 33 nctions - subject to certa axable income (less sect | 1/3% of its ain exception | support fi ons, and (2 | 2) no more | than 33 1 | 1/3% of its | support | fror | n gross | invest | ment |
| f | X | An organization An organization and publicly describes the a Type I By checking foundation multiple organization organizat | ion organized and op ion organized and op a supported organizate type of supporting b Ty this box, I certify that nanagers and other to action received a writte rganization, check the | perated exclusively to te perated exclusively for the pera | ne benefit on 509(a)(1) ete lines 1 ype III - Fur controlled y supporte the IRS tha | of, to perform to perform the through the | orm the ful on 509(a)(2 on 11h. integrated r indirectly ations desi pe I, Type | nctions of, 2). See sec by by one o cribed in section of the | or to carry ction 509(a Typ r more disc section 509 H | e III - No qualified (a)(1) or | eck in-fur | the box nctionally | that y inteq er tha | grated |
| g | I | (i) A perso | n who directly or ind erning body of the si | organization accepted ar irectly controls, either al upported organization? In described in (i) above? | one or tog | ether with | persons o | described | in (ii) and (i | iii) below | [| 11g(i) | Yes X | No X |
| h | 1 | (iii) A 35% d | controlled entity of a | person described in (i) about the supported or | or (ii) above | ∍? | | | | | | 11g(ii) 11g(iii) | | X |
| (i | | of supported anization | (ii) EIN | (iii) Type of organization (described on lines 1-9 above or IRC section (see instructions)) | in col. (i) lis governing (| document? | organizat (i) of you | ion in col. r support? | (vi) Is organizatio (i) organiz U.S | on in col. ed in the .? | (vii) | Amount supp | | netary |
| | | ESTER IAL HOS | 06-0646710 | , " | Yes | No | Yes X | No | Yes | No | | | | 0. |
| RO GE | CKV NER | ILLE | 06-0653151 | | Х | | Х | | Х | | | | | 0. |
| | HN DER | CARE SE | 06-1149193 | 9 | Х | | Х | | Х | | | | | 0. |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

232021 12-04-12

Total

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sed | ction A. Public Support | | | | | | |
|------|--|----------------------|----------------------|-------------------------|-----------------------------|---------------------|---------------------------------------|
| | ndar year (or fiscal year beginning in) | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 1 | Gifts, grants, contributions, and | , , | , , | , , | | | , |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| 5 | The portion of total contributions | | | | | | |
| _ | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | |
| | ction B. Total Support | | | | | | _ |
| Cale | ndar year (or fiscal year beginning in) | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 7 | Amounts from line 4 | , | , , , | , , | | | , , , , , , , , , , , , , , , , , , , |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar sources | | | | | | |
| 9 | Net income from unrelated business | | | | | | |
| _ | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part IV.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | |
| | Gross receipts from related activities, | etc. (see instruct | ions) | • | • | 12 | |
| | First five years. If the Form 990 is for | | | | | on 501(c)(3) | |
| | organization, check this box and stop | - | | | • | | |
| Sec | ction C. Computation of Publ | | | | | | · |
| 14 | Public support percentage for 2012 (I | ine 6, column (f) c | livided by line 11, | column (f)) | | 14 | % |
| 15 | Public support percentage from 2011 | Schedule A, Part | : II, line 14 | | | 15 | % |
| 16a | 33 1/3% support test - 2012. If the o | organization did no | ot check the box o | on line 13, and line | 14 is 33 1/3% or r | more, check this b | oox and |
| | stop here. The organization qualifies | as a publicly supp | oorted organizatio | n | | | ▶□ |
| b | 33 1/3% support test - 2011. If the o | | | | | | |
| | and stop here. The organization qual | ifies as a publicly | supported organiz | ation | | | |
| 17a | 10% -facts-and-circumstances tes | | | | | | |
| | and if the organization meets the "fac | ts-and-circumstar | nces" test, check t | his box and stop | here. Explain in Pa | rt IV how the orga | anization |
| | meets the "facts-and-circumstances" | test. The organiza | ation qualifies as a | publicly supporte | ed organization | | |
| b | 10% -facts-and-circumstances tes | t - 2011. If the org | ganization did not | check a box on lin | ne 13, 16a, 16b, or | 17a, and line 15 i | s 10% or |
| | more, and if the organization meets the | ne "facts-and-circu | umstances" test, c | heck this box and | l stop here. Explair | n in Part IV how th | ne |
| | organization meets the "facts-and-circ | cumstances" test. | The organization | qualifies as a publ | licly supported org | anization | ▶□ |
| 18 | Private foundation. If the organization | n did not check a | box on line 13, 16 | 6a, 16b, 17a, or 17 | b, check this box | and see instructio | ns ▶□ |
| | · | - | | | | | 00 ou 000 EZ) 0040 |

Schedule A (Form 990 or 990-EZ) 2012

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support | | , | | | | |
|--|----------------------------|---------------------------|---------------------------|----------------------|---------------------------|-------------|
| Calendar year (or fiscal year beginning in) ► | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received. (Do not | | | | | | |
| include any "unusual grants.") | | | | | | |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 Total. Add lines 1 through 5 | | | | | | |
| 7a Amounts included on lines 1, 2, and | | | | | | |
| 3 received from disqualified persons | | | | | | |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| c Add lines 7a and 7b | | | | | | |
| 8 Public support (Subtract line 7c from line 6.) | | | | | | |
| Section B. Total Support | | | | • | • | |
| Calendar year (or fiscal year beginning in) ► | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 9 Amounts from line 6 | | | | | | |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| b Unrelated business taxable income | | | | | | |
| (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on 12 Other income. Do not include gain or loss from the sale of capital | | | | | | |
| assets (Explain in Part IV.) | | | | | | |
| 13 Total support. (Add lines 9, 10c, 11, and 12.)14 First five years. If the Form 990 is for | the organization's | L s first second thir | L d fourth or fifth to | ax vear as a section | 1 nn 501(c)(3) organia | zation |
| • | ū | • | | • | | · . 🗀 |
| Section C. Computation of Publi | | | | | | |
| 15 Public support percentage for 2012 (li | | | column (f)) | | 15 | <u></u> % |
| 16 Public support percentage from 2011 | | | | | 16 | % |
| Section D. Computation of Inves | | | | | • • | |
| 17 Investment income percentage for 20 | 12 (line 10c, colur | nn (f) divided by lir | ne 13, column (f)) | | 17 | % |
| 18 Investment income percentage from 2 | | | | | 18 | % |
| 19a 33 1/3% support tests - 2012. If the | | | | | | |
| more than 33 1/3%, check this box ar | - | | | | | |
| b 33 1/3% support tests - 2011. If the | | | | | | |
| line 18 is not more than 33 1/3%, che | ck this box and s f | top here. The orga | anization qualifies | as a publicly supp | orted organization | ▶□ |
| 20 Private foundation. If the organization | n did not check a | box on line 14, 19 | a, or 19b, check th | his box and see in | structions | > |

EASTERN1

** PUBLIC DISCLOSURE COPY **

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2012

Name of the organization **Employer identification number** EASTERN CONNECTICUT HEALTH NETWORK, 22-2546079 INC. Organization type (check one): Filers of Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year. contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to

religious, charitable, etc., contributions of \$5,000 or more during the year

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Employer identification number

EASTERN CONNECTICUT HEALTH NETWORK, INC.

| Part I | Contributors (see instructions). Use duplicate copies of Part I if addition | al space is needed. | |
|------------|---|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$ 75,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$\$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | | \$11,008. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | | \$11,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 6 | | \$ 10,000. | Person X Payroll |

Employer identification number

EASTERN CONNECTICUT HEALTH NETWORK, INC.

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | al space is needed. | |
|------------|---|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 7 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 8 | | \$10,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 9 | | \$\$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 10 | | \$8,942. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 11 | | \$8,449. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 12 | | \$8,120. | Person X Payroll |

Employer identification number

EASTERN CONNECTICUT HEALTH NETWORK, INC.

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additions | al space is needed. | |
|------------|--|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 13 | | \$7,771. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 14 | | \$7,500. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 15 | | \$7,300. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 16 | | \$7,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 17 | | \$7,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 18 | | \$6,500. | Person X Payroll |

Employer identification number

EASTERN CONNECTICUT HEALTH NETWORK, INC.

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additions | al space is needed. | |
|------------|--|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 19 | | \$6,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 20 | | \$5,297. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 21 | | \$5,250. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 22 | | \$5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 23 | | \$5,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 24 | | \$5,000. | Person X Payroll |

Employer identification number

EASTERN CONNECTICUT HEALTH NETWORK, INC.

| Part I | Contributors (see instructions). Use duplicate copies of Part I if ad | ditional space is needed. | |
|-------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 25 | | \$5,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 26 | | \$5,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 27 | | \$5,000 . | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 28 | | \$5,000 . | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 222452 12 2 | | \$\$ | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |

Name of organization **Employer identification number**

EASTERN CONNECTICUT HEALTH NETWORK, INC.

| Part II | Noncash Property (see instructions). Use duplicate copies of Pa | urt II if additional space is needed. | |
|------------------------------|---|--|----------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | | |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | | |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | | |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | | |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | _ | |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | _ | |
| _ | | | |
| 3453 12-21- | -12 | \$ Schedule B (Form 9 | <u> </u> |

| | RN CONNECTICUT HEALTH N | ETWORK, INC. | 22-2546079 | 000 for the |
|---------------------------|--|---|--|---------------|
| Part III | year. Complete columns (a) through (e) and the | ne following line entry. For organizations of \$1,000 or loss for | c)(7), (8), or (10) organizations that total more than \$1 ons completing Part III, enter r the year. (Enter this information once.) | ,000 101 1116 |
| | Use duplicate copies of Part III if additional | al space is needed. | Title year. (Enter this information once.) | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is h | eld |
| | | | | |
| | | | | |
| - | | (e) Transfer of git | | |
| | | ,, | | |
| - | Transferee's name, address, ar | nd ZIP + 4 | Relationship of transferor to transferee | |
| | | | | |
| (a) No | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is h | eld |
| | | | | |
| | | | | |
| - | | (e) Transfer of git | ft | |
| | Townstown to many and down and | | | |
| - | Transferee's name, address, ar | 10 ZIP + 4 | Relationship of transferor to transferee | |
| | | | | |
| (-) NI- | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is h | eld |
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| - | | (e) Transfer of git | | |
| | | ,, | | |
| - | Transferee's name, address, ar | nd ZIP + 4 | Relationship of transferor to transferee | |
| | | | | |
| | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is h | eld |
| | | | | |
| — | | | | |
| - | | (e) Transfer of git | ft | |
| | | | | |
| - | Transferee's name, address, ar | nd ZIP + 4 | Relationship of transferor to transferee | |
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| | | | | |

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

• Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

| Section 5 | 01(c)(4), (5), or (6) organiza | tions: Complete Part III. | | | |
|-------------------------------|--------------------------------|---|--|---|------------------------------|
| Name of orga | | | | · · · · · · · · · · · · · · · · · · · | ployer identification number |
| | | CONNECTICUT HE | | | 22-2546079 |
| Part I-A | Complete if the org | janization is exempt un | der section 501(c |) or is a section 527 | organization. |
| 2 Political | expenditures | ration's direct and indirect polit | | > | \$ |
| Part I-B | Complete if the org | janization is exempt un | der section 501(c |)(3). | |
| 1 Enter the | | incurred by the organization ur | | | \$ |
| 2 Enter the | amount of any excise tax | incurred by organization mana | gers under section 495 | 55 | \$ |
| 3 If the org | anization incurred a sectio | n 4955 tax, did it file Form 472 | 0 for this year? | | Yes No |
| | | | | | |
| b If "Yes," | describe in Part IV. | | | | |
| Part I-C | Complete if the org | janization is exempt un | der section 501(c |), except section 50 [.] | I(c)(3). |
| 1 Enter the | amount directly expended | d by the filing organization for s | ection 527 exempt fun | ction activities | \$ |
| 2 Enter the | e amount of the filing organ | ization's funds contributed to | other organizations for | | |
| | | | | | \$ |
| | | s. Add lines 1 and 2. Enter here | | | |
| line 17b | | | | > | \$ |
| | | 1120-POL for this year? | | | |
| made pa contribut | yments. For each organiza | nployer identification number (I tion listed, enter the amount pa omptly and directly delivered to additional space is needed, pro | aid from the filing organ o a separate political or | nization's funds. Also enter ganization, such as a sepa | the amount of political |
| | (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0 | contributions received and |
| | | | | | |
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For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2012

LHA

| Cobe | edule C (Form 990 or 990-EZ) 2012 | FASTE | RN CON | NECTICIT HE | 'AT.TH NETWOR | к тыс 22-2 | 2546079 Daga 2 |
|------------|--|------------|---|------------------------------------|---|--------------------------|----------------------|
| | rt II-A Complete if the org | ganizatio | on is exe | | | | 23 400 / 3 Page 2 |
| | (election under sec | | • | | | | |
| A C | | | _ | | n Part IV each affiliated | group member's nan | ne, address, EIN, |
| D 0 | expenses, and sha | | , , | • • | - visione sout | | |
| ВС | heck Lifthe filing organiza | tion check | ed box A ar | nd "limited control" pr | ovisions apply. | (a) Filing | (b) Affiliated group |
| | | | oying Expe leans amou | nditures ınts paid or incurred. |) | organization's totals | totals |
| 1a | Total lobbying expenditures to infl | uence pub | lic opinion (| grass roots lobbying) | | | |
| b | Total lobbying expenditures to infl | uence a le | gislative boo | dy (direct lobbying) | | | |
| С | Total lobbying expenditures (add l | ines 1a an | d 1b) | | | | |
| | Other exempt purpose expenditur | | | | | | |
| | Total exempt purpose expenditure | | | | | | |
| f | Lobbying nontaxable amount. Ent | er the amo | unt from the | e following table in bo | th columns. | | |
| | If the amount on line 1e, column (a) | or (b) is: | The lob | bying nontaxable am | ount is: | | |
| | Not over \$500,000 | | 20% of | the amount on line 1e | | | |
| | Over \$500,000 but not over \$1,00 | | | 00 plus 15% of the exc | | | |
| | Over \$1,000,000 but not over \$1,5 | | | 00 plus 10% of the exc | | | |
| | Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000. | | | | | | |
| | Over \$17,000,000 | | \$1,000, | 000. | | | |
| | 0 | -1050/ - | £ 15 4 6 | | | | |
| _ | Grassroots nontaxable amount (er | | | | | | |
| | Subtract line 1g from line 1a. If zer Subtract line 1f from line 1c. If zer | | | | | | |
| | If there is an amount other than ze | | | line 1i, did the organiz | | | |
| , | reporting section 4911 tax for this | _ | | | | ĺ | Yes No |
| | reporting section 4911 tax for this | yearr | | eraging Period Under | Section 501(h) | | 1e5 140_ |
| | , , | | at made a s | ection 501(h) electio | n do not have to comp es 2a through 2f on pa | | |
| | | Lobi | ying Expe | nditures During 4-Ye | ar Averaging Period | | |
| | Calendar year (or fiscal year beginning in) | (a) | 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) Total |
| | Lobbying nontaxable amount | | | | | | |
| b | Lobbying ceiling amount (150% of line 2a, column(e)) | | | | | | |
| <u>c</u> | Total lobbying expenditures | | | | | | |
| d | Grassroots nontaxable amount | | | | | | |
| | Grassroots ceiling amount (150% of line 2d, column (e)) | | | | | | |

Schedule C (Form 990 or 990-EZ) 2012

EASTERN1

f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2012 EASTERN CONNECTICUT HEALTH NETWORK, INC 22-2546079 Page 3

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768

(election under section 501(h))

| For each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description | (a | n) | (b |) |
|--|---|--|--|------------|
| of the lobbying activity. | Yes | No | Amo | unt |
| During the year, did the filing organization attempt to influence foreign, national, state or | | | | |
| local legislation, including any attempt to influence public opinion on a legislative matter | | | | |
| or referendum, through the use of: | | | | |
| a Volunteers? | | X | | |
| b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | | Х | | |
| c Media advertisements? | | Х | | |
| d Mailings to members, legislators, or the public? | | X | | |
| e Publications, or published or broadcast statements? | | Х | | |
| f Grants to other organizations for lobbying purposes? | | Х | 4.5 | 000 |
| g Direct contact with legislators, their staffs, government officials, or a legislative body? | | | 45 | ,000. |
| h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | X | | |
| i Other activities? | | Х | 4.5 | 000 |
| j Total. Add lines 1c through 1i | | 77 | 45 | ,000. |
| 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | X | | |
| b If "Yes," enter the amount of any tax incurred under section 4912 | | - | | |
| c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | |
| d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | ion F01(a) | (E) or oo | otion | |
| 501(c)(6). | 1011 50 1(0) | (5), 01 50 | Ction | |
| 301(0)(0). | | | Yes | No |
| 4 Ware substantially all (000/ or mare) dues received pendeductible by members? | | 1 | 103 | 110 |
| 1 Were substantially all (90% or more) dues received nondeductible by members? | | | | |
| 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? | | | | |
| Part III-B Complete if the organization is exempt under section 501(c)(4), sect | | | | |
| III DIL III DI L'OUTIDIELE II LITE OLUBITIZALION IS EXEMPLUMENT SECTION SU (C)(4). SECL | ion 501(c) | (5). or se | ction | |
| | | | | e 3. is |
| 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." | | | | e 3, is |
| 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." | d "No," OF | R (b) Part | | e 3, is |
| 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." | d "No," Of | R (b) Part | | e 3, is |
| 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." 1 Dues, assessments and similar amounts from members | d "No," Of | R (b) Part | | e 3, is |
| 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures) | d "No," Of | R (b) Part | | e 3, is |
| 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). | d "No," OF | 1 2a | | e 3, is |
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| 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year | d "No," Of | 1 2a 2b 2c | | e 3, is |
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| 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and | d "No," Of | 2a 2b 2c 3 | | e 3, is |
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| 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Fand Part II-B, line 1. Also, complete this part for any additional information. | d "No," Of | 2a 2b 2c 3 4 5 | ist); Part II. | A, line 2; |
| 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Fand Part II-B, line 1. Also, complete this part for any additional information. PART II-B, LINE 1, LOBBYING ACTIVITIES: | cess political Part II-A (affilia | 2a 2b 2c 3 4 5 ated group | ist); Part II. | A, line 2; |
| 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Fand Part II-B, line 1. Also, complete this part for any additional information. PART II-B, LINE 1, LOBBYING ACTIVITIES: | cess political Part II-A (affilia | 2a 2b 2c 3 4 5 ated group | ist); Part II. AND T | A, line 2; |
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| 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Fand Part II-B, LINE 1, LOBBYING ACTIVITIES: WE ARE MEMBERS AND PAY DUES TO THE AMERICAN HOSPITAL CONNECTICUT HOSPITAL ASSOCIATION. THESE ASSOCIATIONS COMMUNICATIONS WITH MEMBERS OF FEDERAL, STATE AND LOG | Cess political ASSOCI SENGAG CAL GOV STRY. | 2a 2b 2c 3 4 5 ated group CATION CERNMEN | AND TOTAL TO | A, line 2; |

| cheduce (from 980 or 990-27 2012 EASTERN CONNECTICUT HEALTH NETWORK, INC 22-2546079 Page- art W Supplemental Information (continued) EGISLATION. | Schedule C (Form 990 or 990-EZ) 2012 EASTERN | CONNECTICUT | HEALTH | NETWORK, | INC | 22-2546079 | Page 4 |
|---|--|-------------|--------|----------|-----|------------|--------|
| EGISLATION. | Supplemental information (contin | luea) | | | | | |
| | LEGISLATION. | | | | | | |
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SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

➤ Attach to Form 990. ➤ See separate instructions.

2012
Open to Public Inspection

Name of the organization

EASTERN CONNECTICUT HEALTH NETWORK, INC.

Employer identification number 22-2546079

| Pai | t I Organizations Maintaining Donor Advised | Funds or Other Similar Funds | s or Accounts. Complete if the |
|-----|---|--|--|
| | organization answered "Yes" to Form 990, Part IV, line | 6. | |
| | | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate contributions to (during year) | | |
| 3 | Aggregate grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advisors in wi | riting that the assets held in donor advis | sed funds |
| | are the organization's property, subject to the organization's ex | | |
| 6 | Did the organization inform all grantees, donors, and donor ad | | |
| | for charitable purposes and not for the benefit of the donor or | | |
| | | | |
| Pai | | | |
| 1 | Purpose(s) of conservation easements held by the organization | n (check all that apply). | |
| | Preservation of land for public use (e.g., recreation or ed | ucation) Preservation of an his | storically important land area |
| | Protection of natural habitat | Preservation of a cert | ified historic structure |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a qualifie | ed conservation contribution in the form | of a conservation easement on the last |
| | day of the tax year. | | |
| | | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | 2a |
| b | - 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | | ا م |
| С | Number of conservation easements on a certified historic structure | cture included in (a) | 2c |
| d | Number of conservation easements included in (c) acquired af | ter 8/17/06, and not on a historic struct | ure |
| | listed in the National Register | | 2d |
| 3 | Number of conservation easements modified, transferred, release | ased, extinguished, or terminated by the | e organization during the tax |
| | year ▶ | | |
| 4 | Number of states where property subject to conservation ease | ement is located > | |
| 5 | Does the organization have a written policy regarding the period | odic monitoring, inspection, handling of | |
| | violations, and enforcement of the conservation easements it h | nolds? | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, a | nd enforcing conservation easements d | uring the year |
| 7 | Amount of expenses incurred in monitoring, inspecting, and er | nforcing conservation easements during | the year ▶ \$ |
| 8 | Does each conservation easement reported on line 2(d) above | • | |
| | and section 170(h)(4)(B)(ii)? | | |
| 9 | In Part XIII, describe how the organization reports conservation | • | |
| | include, if applicable, the text of the footnote to the organization | on's financial statements that describes | the organization's accounting for |
| Da | conservation easements. | Art Historical Transcripts or O | they Cimiley Accets |
| Pai | t III Organizations Maintaining Collections of | | ther Similar Assets. |
| | Complete if the organization answered "Yes" to Form 9 | | |
| та | If the organization elected, as permitted under SFAS 116 (ASC | | |
| | historical treasures, or other similar assets held for public exhibit | · | ince of public service, provide, in Part XIII, |
| | the text of the footnote to its financial statements that describe | | t and balance about water of act blacks in a |
| D | If the organization elected, as permitted under SFAS 116 (ASC | | |
| | treasures, or other similar assets held for public exhibition, edu | ication, or research in furtherance of pu | blic service, provide the following amounts |
| | relating to these items: | | • |
| | (i) Revenues included in Form 990, Part VIII, line 1 | | |
| ^ | (ii) Assets included in Form 990, Part X | | |
| 2 | If the organization received or held works of art, historical treas | | ai gain, provide |
| _ | the following amounts required to be reported under SFAS 116 | | • • |
| a | Revenues included in Form 990, Part VIII, line 1 | | |
| D | Assets included in Form 990, Part X | | • • <u> </u> |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2012

Schedule D (Form 990) 2012

| | | | , INC. 22 | -2546079 Page 3 |
|---|-------------------------|------------------|---------------------------------------|-------------------------|
| Part VII Investments - Other Securities. Se | | | | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of va | aluation: Cost or end | -of-year market value |
| (1) Financial derivatives | | | | |
| (2) Closely-held equity interests | | | | |
| (3) Other | | | | |
| (A) | | | | |
| (B) | | | | |
| (C) | | | | |
| (D) | | | | |
| (E) | | | | |
| (F) | | | | |
| (G) | | | | |
| (H) | | | | |
| (I) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | | | | |
| Part VIII Investments - Program Related. Se | on Form 000 Dort V line | 10 | | |
| (a) Description of investment type | (b) Book value | | aluation: Cost or end | -of-year market value |
| DESIDETATA TRIBEDEAN TRI | (b) Book value | (6) Method of Vi | aldation. Cool of one | or your market value |
| (2) NET ASSETS OF ECHN | | | | |
| COMMITTEE HEAT BUCKER | | | | |
| (4) FOUNDATION | 4,015,385 | FND-OF-V | EAR MARKET | 7/AT.IIF |
| TARTE CONTENTO TAL TOTAL | 4,013,303 | END-OF-1 | EAN MARKET | AVIOR |
| (7 | 4,907,570 | COST | | |
| (-) | 4,501,510 | CODI | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| (10) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | 8,922,955 | | | |
| Part IX Other Assets. See Form 990, Part X, line | | | | |
| , , | Description | | | (b) Book value |
| DIE EDOM ABELLEAMEN | Description | | | 847,173. |
| | | | | 5,872,641. |
| ——— | | | | 3,072,041. |
| (3) | | | | |
| (4) | | | | |
| (5) (6) | | | | |
| <u>(6)</u> | | | | |
| (7) | | | | |
| (9) | | | | |
| (10) | | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | <u> </u> | | | 6,719,814. |
| Part X Other Liabilities. See Form 990, Part X, | | | ····· | 0//15/0110 |
| 1. (a) Description of liability | 11110 20. | (b) Book value | | |
| (1) Federal income taxes | | (ii) Deen value | | |
| (2) DUE TO AFFILIATES | | 18,031,973. | | |
| (3) | - | 20,031,3731 | | |
| (4) | | | | |
| (5) | | | | |
| | | | | |
| (6) | | | | |
| | | | | |
| (8) (Q) | | | | |
| (9) (10) | | | | |
| (10) | | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | e 25) | 18,031,973. | | |
| 2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the tex | | | statements that ron | orts the organization's |
| liability for uncertain tax positions under FIN 48 (ASC 7 | | ~ | · · · · · · · · · · · · · · · · · · · | · |
| | / | 10011101011100 | p. 0 114 00 1111 01 | |

| Sche | nedule D (Form 990) 2012 EASTERN CONNECTICUT HEALTH NE | ETWORK, INC. | 22- | 2546079 _{Page} 4 |
|------|--|-------------------------------|---------|---------------------------|
| Pa | art XI Reconciliation of Revenue per Audited Financial Statements | With Revenue per R | eturr | 1 |
| 1 | Total revenue, gains, and other support per audited financial statements | | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | 1 | | |
| а | | 2a | | |
| b | Donated services and use of facilities | 2b | | |
| С | Recoveries of prior year grants | 2c | | |
| d | d Other (Describe in Part XIII.) | 2d | | |
| е | Add lines 2a through 2d | | 2e | |
| 3 | Subtract line 2e from line 1 | | 3 | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | |
| а | a Investment expenses not included on Form 990, Part VIII, line 7b | la | | |
| b | Other (Describe in Part XIII.) | lb | | |
| С | Add lines 4a and 4b | | 4c | |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | 5 | |
| Pa | art XII Reconciliation of Expenses per Audited Financial Statements | s With Expenses per | Retu | rn |
| 1 | Total expenses and losses per audited financial statements | | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | | |
| а | a Donated services and use of facilities 2 | 2a | | |
| b | | 2b | | |
| С | | 2c | | |
| d | | 2d | | |
| е | | • | 2e | |
| 3 | Subtract line 2e from line 1 | | 3 | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | |
| а | | la | | |
| b | | lb | | |
| С | Add lines 4a and 4b | • | 4c | |
| | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | | 5 | |
| | art XIII Supplemental Information | | | |
| | nplete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, line | es 1a and 4: Part IV. lines 1 | o and 2 | 2b: Part V. line 4: Part |
| | ne 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to prov | · · · · · · | | |
| | RT X, LINE 2: THE NETWORK ACCOUNTS FOR UNCERT | | | S IN |
| | · | | | |
| AC | CORDANCE WITH PROVISIONS OF FASB ASC 740, "IN | NCOME TAXES" W | HIC | H PROVIDES |
| A 1 | FRAMEWORK FOR HOW COMPANIES SHOULD RECOGNIZE, | , MEASURE, PRE | SEN' | r and |
| DIS | SCLOSE UNCERTAIN TAX POSITIONS IN THEIR FINAN | NCIAL STATEMEN | TS. | THE |
| NE: | TWORK MAY RECOGNIZE THE TAX BENEFIT FROM AN U | JNCERTAIN TAX | POS | ITION ONLY |
| | ' IT IS MORE LIKELY THAN NOT THAT THE TAX POSI | | | |
| TL | TI TO MOVE DIVEDI THAN NOT THAT THE TAY POST | TITOM MIDD BE | מטמ | TUTINED ON |
| EXZ | AMINATION BY THE TAXING AUTHORITIES, BASED ON | N THE TECHNICA | L M | ERITS OF |

THE POSITION.

THE NETWORK DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS AS OF

Schedule D (Form 990) 2012

| Schedule D (Form 990) 2012 EASTERN CONNECTICUT HEALTH NETWORK, INC. 22-2546079 Page 5 Part XIII Supplemental Information (continued) |
|---|
| SEPTEMBER 30, 2013 AND 2012. AS OF SEPTEMBER 30, 2013 AND 2012, THE |
| NETWORK DID NOT RECORD ANY PENALTIES OR INTEREST ASSOCIATED WITH UNCERTAIN |
| TAX POSITIONS. |
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SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Part I

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

➤ See separate instructions. ➤ Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

22-2546079

Name of the organization

Questions Regarding Compensation

Employer identification number EASTERN CONNECTICUT HEALTH NETWORK, INC.

Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. X Compensation committee X Written employment contract X Compensation survey or study X Independent compensation consultant X Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Х **a** Receive a severance payment or change-of-control payment? **b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b X c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: Х a The organization? X **b** Any related organization? If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: Х 6a a The organization? X **b** Any related organization? If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III Х 7 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III Х If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title | | (B) Breakdown of W-2 and/or 1099-MISC compensation | | | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|-------------------------------|------|--|-------------------------------------|---|--------------------------------|----------------|----------------------|---|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)-(D) | reported as deferred in prior Form 990 |
| (1) PETER J. KARL | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| PRESIDENT AND CEO | (ii) | 571,136. | 198,000. | 0. | 90,000. | 23,819. | 882,955. | 0. |
| (2) KEVIN G. MURPHY | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| EVP, TREASURER | (ii) | 365,827. | 105,604. | 0. | 42,701. | 23,869. | 538,001. | 0. |
| (3) MICHAEL D. VEILLETTE | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| SVP, CHIEF FINANCIAL OFFICER | (ii) | 289,379. | 65,804. | 0. | 25,126. | 20,937. | 401,246. | 0. |
| (4) DEBORAH GOGLIETTINO | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| SVP, HUMAN RESOURCES | (ii) | 234,772. | 56,400. | 0. | 25,125. | 16,625. | 332,922. | 0. |
| (5) DENNIS MCCONVILLE | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| SVP, STRATEGIC PLANNING | (ii) | 212,785. | 48,990. | 0. | 74,088. | 9,385. | 345,248. | 0. |
| (6) DEBORAH PARKER | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| EVP, CHIEF CLINICAL OFFICER | (ii) | 263,589. | 72,400. | 0. | 30,000. | 22,120. | 388,109. | 0. |
| (7) JOEL REICH, MD | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| SVP, MEDICAL AFFAIRS | (ii) | 325,831. | 74,753. | 0. | 103,200. | 15,917. | 519,701. | 0. |
| (8) CHARLES COVIN | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| VP AND CIO | (ii) | 198,967. | 16,000. | 0. | 23,238. | 15,246. | 253,451. | 0. |
| (9) LEONA CROSSKEY | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| VP, QUALITY | (ii) | 146,452. | 26,268. | 0. | 48,609. | 20,557. | 241,886. | 0. |
| (10) ROBERT CARROLL, MD | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| MED DIR, EMERGENCY DEPARTMENT | (ii) | 395,608. | 133,057. | 0. | 7,500. | 20,637. | 556,802. | 0. |
| (11) KATHLEEN SIMS | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| FORMER VP, OPERATIONS | (ii) | 88,279. | 31,475. | 0. | 6,042. | 10,060. | 135,856. | 0. |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |

Part III | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 3: THE BOARD OF TRUSTEES (THE "BOARD") APPOINTS AN

EXECUTIVE COMPENSATION COMMITTEE (THE "COMMITTEE") AND HAS DELEGATED THE

RESPONSIBILITY OF COMPLETING AN ANNUAL MARKET ANALYSIS OF THE CEO'S

COMPENSATION AND OTHER SENIOR EXECUTIVES AND COMPLETION OF THE CEO'S ANUAL

PERFORMANCE REVIEW.

THE EVALUATION OF THE CEO IS AN IMPORTANT RESPONSIBILITY OF THE BOARD AND

IS CRITICAL TO THE GOVERNANCE RESPONSIBILITIES OF THE BOARD. THE EXECUTIVE

COMPENSATION COMMITTEE SOLICITS FEEDBACK ABOUT THE PERFORMANCE OF THE CEO

FROM EVERY ACTIVE BOARD MEMBER WHICH WHEN RECEIVED IS ANALYZED AND REVIEWED

BY THE MEMBERS OF THE COMMITTEE. THE CEO COMPLETES A SELF-EVALUATION AND

AN EVALUATION FOR ALL ELIGIBLE MEMBERS OF THE SENIOR LEADERSHIP TEAM, WHO

COMPLETE BOTH A SELF-EVALUATION AND A PEER EVALUATION. THE RESULTS OF THE

ASSESSMENTS COMPLETED BY MEMBERS OF THE SENIOR LEADERSHIP TEAM ARE REVIEWED

BY THE CEO WHO DISCUSSES THE RESULTS WITH THE MEMBERS OF THE COMMITTEE ON

AN ANNUAL BASIS.

THE EXECUTIVE COMPENSATION COMMITTEE IN COLLABORATION WITH THE CEO

Part III | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

EVALUATES AND APPROVES ORGANIZATIONAL PERFORMANCE OBJECTIVES BOTH ON AN

ANNUAL AND LONG TERM BASIS AND FOCUSES ON THOSE GOALS WITH THE GREATEST

IMPACT TO THE ORGANIZATION'S STRATEGY AND MISSION. THE COMMITTEE ENSURES

AN ANNUAL REVIEW OF THE CEO'S PERFORMANCE IN RELATION TO THESE GOALS;

REVIEWS THE TALLY SHEETS TO UNDERSTAND THE ECONOMICS OF THE EMPLOYEE

BENEFITS; RETAINS AND ENSURES THE INDEPENDENCE OF ITS EXTERNAL CONSULTANTS

AND ADVISORS AND INVOLVES RELEVANT ORGANIZATIONAL RESOURCES AS APPROPRIATE

TO CARRY OUT ITS RESPONSIBILITIES.

THE COMMITTEE ENSURES TRANSPARENCY AND DISCLOSURE TO THE BOARD BY

PRESENTING THE RESULTS OF THE ANNUAL PERFORMANCE AND MARKET REVIEWS

PROVIDING THE BOARD WITH THE OPPORUTNITY FOR FURTHER INPUT AND

CONSIDERATION AND ASKING THAT THE BOARD TAKE ACTION ON THE RECOMMENDATIONS

OF THE COMMITTEE IF THE RECOMMENDATION IS APPROPRIATE. THE BOARD HAS THE

OPPORTUNITY TO CHANGE ANY RECOMMENDATION OF THE COMMITTEE IF IT SO DESIRES.

MEMBERS OF THE BOARD AND OF THE COMMITTEE WHO MAY BE INTERESTED PARTIES ARE

ASKED TO RECUSE THEMSELVES FROM ANY REQUIRED VOTES TO AVOID CONFLICTS OF

INTEREST. THE COMMITTEE ENSURES THAT THE PROCESS MEETS COMPLIANCE

STANDARDS.

Part III | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4B:

PETER KARL - \$82,500

KEVIN MURPHY - \$35,201

MICHAEL VEILLETTE - \$17,626

DEBORAH GOGLIETTINO - \$17,625

DEBORAH PARKER - \$22,500

DENNIS MCCONVILLE - \$15,975

JOEL REICH - \$25,500

PART I, QUESTIONS 5A, 5B, 6A AND 6B: THE ECHN

EXECUTIVE INCENTIVE COMPENSATION PLAN IS A PLAN THAT HAS BEEN DEVELOPED,

REVIEWED AND IS ANNUALLY APPROVED BY MEMBERS OF THE BOARD EXECUTIVE

COMPENSATION COMMITTEE WITH CONSULTANT THIRD PARTY OVERSIGHT.

THE PLAN ESTABLISHES GOALS IN 4 AREAS OF PERFORMANCE: SYSTEM-WIDE FINANCIAL

PERFORMANCE BASED ON PROFIT FROM OPERATIONS, TWO QUALITY OUTCOMES IN

CLINICAL CORE MEASURES AND PATIENT SATISFACTION AND AN INDIVIDUAL GOAL

(WHICH HAS A SEPARATE MEASUREMENT FOR TEAM ASSESSMENT) FOR EACH MEMBER OF

Schedule J (Form 990) 2012

Part III | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

THE INCENTIVE PROGRAM.

THERE IS NO EXECUTIVE COMPENSATION TIED TO THE REVENUES OF THE REPORTING

ORGANIZATION OR OTHER RELATED ENTITIES. THERE IS EXECUTIVE COMPENSATION

TIED TO THE NET EARNINGS (INCOME FROM OPERATIONS), AS NOTED IN THE PRIOR

PARAGRAPH, HOWEVER IT IS ONE OF FOUR PERFORMANCE LEVERS THAT DETERMINE THE

LEVEL OF COMPENSATION. THE AGGREGATE NET EARNINGS OF THE ECHN "SYSTEM" NOT

ANY ONE REPORTING ORGANIZATION OR RELATED ENTITIES OF ECHN DETERMINE THIS

COMPENSATION. SO TO CONCLUDE, THE ANSWER TO THESE 4 QUESTIONS IS "NO" WITH

THE CLARIFICATION THAT IT IS THE PERFORMANCE OF THE ENTIRE SYSTEM AS A

WHOLE THAT DETERMINES EXECUTIVE COMPENSATION, NOT ONE REPORTING

ORGANIZATION OR A RELATED ENTITY.

MEMBERS OF THE INCENTIVE PROGRAM INCLUDE THE FOLLOWING:

POSITION TITLE - KEY EMPLOYEE NAME

PRESIDENT AND CEO - PETER J. KARL

EVP, TREASURER - KEVIN G. MURPHY

SVP, CHIEF FINANCIAL OFFICER - MICHAEL D. VEILLETTE

| Schedule J (Form 990) 2012 EASTERN CONNECTICUT HEALTH NETWORK, INC. | 22-2546079 | Page 3 |
|---|---|--------|
| Part III Supplemental Information | | |
| Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, a additional information. | and for Part II. Also complete this part for an | ny |
| SVP, HUMAN RESOURCES - DEBORAH GOGLIETTINO | | |
| SVP, STRATEGIC PLANNING - DENNIS MCCONVILLE | | |
| SVP, CHIEF CLINICAL OFFICER - DEBORAH PARKER | | |
| SVP, MEDICAL AFFAIRS - JOEL REICH, M.D. | | |
| VP AND CIO - CHARLES COVIN | | |
| VP QUALITY - LEONA CROSSKEY | | |
| VP, OPERATIONS - KATHLEEN SIMS | | |
| MED. DIR. EMERGENCY DEPARTMENT - ROBERT CARROLL, M.D. | | |
| | | |
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| | | |

SCHEDULE L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open To Public Inspection

Name of the organization

Employer identification number

| | | | | | | | | | | | 22 | -25 | 460 | 79 | | | | | | |
|----------------|--|----------------|--------------|-----------------------------------|---------|-----------|-------------|---------------------|-------------|----------------------------|---------------|------------------|---------|-------------------------|-------|-------------------|-------|-------|----------------|--|
| Part I | Excess Bene | efit Trans | actio | ons (section 5 | 01(c)(3 | 3) and s | section : | 501(c)(4) org | aniz | zations only). | | | | | | | | | | |
| | Complete if the | organization | answ | vered "Yes" on | Form | 990, Pa | art IV, lir | ne 25a or 25k | o, oı | r Form 990-EZ, F | art V, | line 40 | Ob. | | | | | | | |
| 1 (a) No. | me of diagnalified a | 004000 | (b) R | elationship bet | ween | disqua | lified | ied () 5 | | | -> D | | | | | | | (d) | (d) Corrected? | |
| (a) Nai | me or disqualified p | person | | person and o | rganiz | ation | | (0 | <i>5)</i> D | Description of transaction | | | | Y | es | No | | | | |
| | | | | | | | | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | | | | | | | | |
| | | incurred by t | the or | rganization mar | nagers | or disc | qualified | l persons du | ring | the year under | | | | | | | | | | |
| | | | | | | | | | | | | S | | | | | | | | |
| 3 Enter | the amount of tax, | if any, on lin | ie 2, a | above, reimburs | sed by | the or | ganizati | on | | | | > \$ | | | | | | | | |
| Part II | Loans to an | d/or From | Int | erested Per | sons | | | | | | | | | | | | | | | |
| I di t ii | | | | | | | 7 Dort V | lina 20a ar I | | m 000 Dort IV lin | | or if th | | oni=oti | 00 | | | | | |
| | · · | - | | | | | ., Part V | , iirie soa or i | -OH | n 990, Part IV, III | ie ∠6, | Or II LI | ie orga | arıızatı | OH | | | | | |
| | Complete if the organization answ (b) R (a) Name of disqualified person 2 Enter the amount of tax incurred by the organization answ section 4958 3 Enter the amount of tax, if any, on line 2, as a section 4958 Complete if the organization answ reported an amount on Form 990, (a) Name of interested person (b) Relationship with organization answ reported an amount on Form 990, with organization (c) Relationship with organization answ reported an amount on Form 990, with organization organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization answ reported an amount on Form 990, with organization and reported an amount on Form 990, with organization and reported an amount on Form 990, with organization and reported an amount on Form 990, with organization and reported an amount on Form 990, with organization and reported an amount on Form 990, with organization and reported an amount on Form 990, with organization and reported an amount on Form 990, with organization and reported an amount on Form 990, with organization and reported an amount on Form 990, with organization and reported an amount of Form 990, with organization and reported an amount of Form 990, with organization and reported | | | | (0) | Original | 14 | f) Balance due | (a |) In | (h) Ap | proved ard or | /i) W | ritten | | | | | | |
| | | | ion | of loan | | | princip | oal amount | '' | (i) Balarioc duc | | (.) Dala 100 da0 | | ault? | by bo | ard or nittee? | agree | ment? | | |
| | | 5.94 | | | | | 1 | | | | Yes | No | Yes | No | Yes | No | | | | |
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| Total | Overete en Ae | | D | -dition - losto | | al Da | | > \$ | | | | | | | | | | | | |
| Part III | J | | | _ | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | |
| (a) N | ame of interested | person | (| b) Relationship interested per | betwe | een nd | | Amount of ssistance | | (d) Type assistan | | | |) Purp assist | | Ī | | | | |
| | | | | the organiz | ation | | | | | | | | | | | | | | | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 2 (a) Name of disqualified person Enter the amount of tax incurred by the organization managers or disqualified persection 4958 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization TI II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of interested person (b) Relationship organization To From To From To From Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 2 (a) Name of interested person (b) Relationship between (c) Amount of tax in the principal answered "Yes" on Form 990, Part IV, line 2 (a) Name of interested person (b) Relationship between (c) Amount of tax in the principal answered "Yes" on Form 990, Part IV, line 2 (a) Name of interested person (b) Relationship between (c) Amount of tax incurred by the organization answered "Yes" on Form 990, Part IV, line 2 (c) Amount of tax incurred by the organization answered "Yes" on Form 990, Part IV, line 2 (c) Amount of tax incurred by the organization answered "Yes" on Form 990, Part IV, line 2 (c) Amount of tax incurred by the organization answered "Yes" on Form 990, Part IV, line 2 (c) Amount of tax incurred by the organization answered "Yes" on Form 990, Part IV, line 2 (c) Amount of tax incurred by the organization answered "Yes" on Form 990, Part IV, line 2 (c) Amount of tax incurred by the organization answered "Yes" on Form 990, Part IV, line 2 (c) Amount of tax incurred by the organization answered "Yes" on Form 990, Part IV, line 2 (c) Amount of tax incurred by the organization answered "Yes" on Form 990, Part IV, line 2 (c) Amount of tax incurred by the organization answered "Yes" on Form 990, Part IV, line 2 (c) Amount of tax incurred by the organization answered "Yes" on Form 990, Part IV, line 2 (c) Amount of tax incurred by the organ | | | | | | | | | | | | | | | | | | | |
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2012

EASTERN1

| Schedule L (Form 990 or 990-EZ) 2012 EAST | | H NETWORK, | INC.22-2546 | 079 Page 2 |
|---|--|-----------------------|--------------------|--|
| Part IV Business Transactions Inve | • | | | |
| (a) Name of interested person | red "Yes" on Form 990, Part IV, line 28a, 2 (b) Relationship between interested | (c) Amount of | (d) Description of | (e) Sharing of |
| (a) Name of interested person | person and the organization | transaction | transaction | organization's revenues? |
| | | | | Yes No |
| DR. DENNIS O'NEILL & DR. | MSEE PART V | 0. | SEE PART V | X |
| KATHLEEN O'NEILL | SEE PART V | | SEE PART V | X |
| DR. GORDON BRODIE | SEE PART V | 347,464. | SEE PART V | X |
| | | | | |
| | | | | |
| | | | | |
| _ | | | | |
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| | | | | |
| Part V Supplemental Information | | | | |
| Complete this part to provide addition | ional information for responses to question | ns on Schedule L (see | e instructions). | |
| SCH L, PART IV, BUSINESS | TRANSACTIONS INVOLVI | NG INTEREST | TED PERSONS | : |
| (A) NAME OF PERSON: DR. | DENNIS O'NEILL & DR. | MICHELE CON | NLON | |
| (B) RELATIONSHIP BETWEEN | INTERESTED PERSON AN | D ORGANIZAT | TION: | |
| SEE PART V | SEE NOTE (1) | | | |
| | | | | |
| (C) AMOUNT OF TRANSACTIO | N \$ -0- | | | |
| (D) DESCRIPTION OF TRANS | ACTION: SEE PART V | | | |
| ECPC CONTRACTS WITH ECHN | , INC. TO PROVIDE PAT | HOLOGY SERV | ICES AND LA | AB |
| MANAGEMENT SERVICES TO M | MH AND RGH. ALL PAYM | ENTS MADE 7 | TO ECPC ARE | FOR |
| PURPOSES OF OPERATING TH | E BUSINESS AND MAINTA | .INING OPERA | ATING CASHFI | JOW; |
| PAYMENTS ARE NOT DIRECTL | Y TO ANY OF THE OWNER | S. THE 6 (| OWNERS ARE A | ALSO |
| WORKING PATHOLOGISTS ALO | | | | |
| | | ADDIDIANIS | O TO MAKE UI | INE O |
| EMPLOYEES OF THE PRACTIC | Ε. | | | |
| (E) SHARING OF ORGANIZAT | ION REVENUES? = NO | | | |
| | | | | |
| (A) NAME OF PERSON: KATH | LEEN O'NEILL | | | |
| (B) RELATIONSHIP BETWEEN | INTERESTED PERSON AN | D ORGANIZAT | TION: | |
| SEE PART V | SEE NOTE (2) | | | |
| (C) AMOUNT OF TRANSACTIO | N \$ -0- | | | |
| | | | | |

Schedule L (Form 990 or 990-EZ) 2012

(D) DESCRIPTION OF TRANSACTION: SEE PART V

(E) SHARING OF ORGANIZATION REVENUES? = NO

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

- (A) NAME OF PERSON: DR. GORDON BRODIE
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SEE PART V

SEE NOTE (3)

- (C) AMOUNT OF TRANSACTION \$ 347,464.
- (D) DESCRIPTION OF TRANSACTION: SEE PART V

HMA LEASES OFFICE SPACE TO ECMPF, AN AFFILIATE OF ECHN, INC.; PAYMENTS
REPRESENT TOTAL PAID BY ECMPF, A RELATED ENTITY OF ECHN, INC.

- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (1) ECHN TRUSTEES EACH OWNING MORE THAN 5% OF EASTERN CONNECTICUT
 PATHOLOGY CONSULTANTS, PC (ECPC) AND TWO OF SIX TOTAL OWNERS OF ECPC.
- (2) ECHN TRUSTEE AND THE WIFE OF DR. DENNIS O'NEILL, TRUSTEE FOR ALL AFFILIATES, WHO HAS A REPORTABLE TRANSACTION AS NOTED ABOVE.
- (3) ECHN TRUSTEE OWNING MORE THAN 5% OF HEALTHWISE MEDICAL ASSOCIATES, LLP (HMA).

SCHEDULE L, PART IV, COLUMN (C):

LINE 1: PAYMENT OF \$600,832 WAS REPORTED ON THE MMH AND RGH 990

SCHEDULE L. ECHN, INC. DOES NOT MAKE ANY PAYMENT TO ECPC, PC AS MMH

PAYS 2/3 AND RGH PAYS 1/3.

LINE 3: PAYMENT OF \$347,464 REPORTED ON ECHN 990 SCHEDULE L ONLY.

PAYMENT MADE DIRECTLY TO HMA, LLP NOT DR. BRODIE.

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 Inspection

Name of the organization

Employer identification number

| Name of the organization | EASTERN CONNECTICUT HEALTH NETWORK, INC. 22-2546079 |
|--------------------------|--|
| FORM 990, PART II | II, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: |
| INPATIENTS WERE (| CARED FOR IN FY13 REPRESENTING 58,987 PATIENT DAYS; |
| 392,781 OUTPATIEN | NT VISITS WERE RECORDED. |
| INCLUDED IN THE 1 | 11,909 INPATIENTS WERE 8,222 GOVERNMENT RELATED |
| PATIENTS. THE GOV | VERNMENT INPATIENTS FALL INTO THE FOLLOWING GROUPS: |
| | |
| MEDICARE | 4,354 |
| MEDICARE MANAGED | CARE 1,174 |
| MEDICAID | 2,377 |
| SAGA | 48 |
| CHAMPUS | 269 |
| | |
| TOTAL GOV INPATIE | ENTS 8,222 |
| TOTAL NON GOV IN | PATIENTS 3,687 |
| | |
| TOTAL INPATIENTS | 11,909 |
| | |
| INCLUDED IN THE 3 | 392,781 OUTPATIENT VISITS WERE 215,288 GOVERNMENT |
| RELATED VISITS. 7 | THE VISITS ARE A PRODUCT OF GROSS REVENUE RELATIONSHIP |
| TO TOTAL VISITS. | THE GOVERNMENT VISITS FALL INTO THE FOLLOWING GROUPS: |
| | |
| MEDICARE | 111,781 |
| MEDICARE MANAGED | CARE 35,740 |
| MEDICAID | 58,260 |
| SAGA | 1,538 |
| CHAMPUS | 7,969 |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2012)

| Schedule O (Form 990 or 990-EZ) (2012) Name of the organization | Page 2 Employer identification number |
|--|---------------------------------------|
| EASTERN CONNECTICUT HEALTH NETWORK, INC. | 22-2546079 |
| TOTAL CON OUTDANTENING 215 200 | |
| TOTAL GOV OUTPATIENTS 215,288 | |
| TOTAL NON GOV OUTPATIENTS 177,493 | |
| TOTAL OUTPATIENTS 392,781 | |
| MMH AND RGH PROVIDED UNCOMPENSATED CARE TO 57,231 MEDIC | AID PATIENTS FOR |
| A NET COMMUNITY BENEFIT AMOUNT OF \$12,258,917 AFTER MED | ICAID |
| REIMBURSEMENT. ADDITIONAL INFORMATION REGARDING PROGRAM | S FOR THE |
| COMMUNITY AT MMH AND RGH: | |
| | |
| 2013 PERSONS | 2013 BENEFITS |
| COMMUNITY HEALTH IMPROVEMENT SERVICES (A) | |
| COMMUNITY HEALTH EDUCATION (A1) 140,3 | 97 \$ 626,982 |
| COMMUNITY BASED CLINICAL SERVICES (A2) 1,0 | 33 \$ 991,173 |
| HEALTH CARE SUPPORT SERVICES (A3) 1,8 | 96 \$ 120,680 |
| **** COMMUNITY HEALTH IMPROVEMENT SERVICES 143,3 | 26 \$1,738,685 |
| HEALTH PROFESSIONS EDUCATION (B) | |
| PHYSICIANS/MEDICAL STUDENTS (B1) | 48 \$ 986,196 |
| NURSES/NURSING STUDENTS (B2) 2 | 79 \$1,194,700 |
| | 50 \$ 402,677 |
| **** HEALTH PROFESSIONS EDUCATION 5 | 77 \$2,583,573 |
| | |
| SUBSIDIZED HEALTH SERVICES (C) | |
| NEONATAL INTENSIVE CARE (C2) 1 | 91 \$1,428,466 |
| **** SUBSIDIZED HEALTH SERVICES 1 | 91 \$1,428,466 |

| Name of the organization EASTERN CONNECTICUT HEALTH NETWORK, | INC. | Employer identification number 22-2546079 |
|---|-------|---|
| RESEARCH (D) | | |
| OTHER RESEARCH (D3) | 0 | \$ 264,956 |
| **** RESEARCH | 0 | \$ 264,956 |
| FINANCIAL AND IN-KIND CONTRIBUTIONS (E) | | |
| CASH DONATIONS (E1) | 0 | \$ 31,441 |
| GRANTS (E2) | 45 | \$ 10,008 |
| IN-KIND DONATIONS (E3) | 2,632 | \$ 119,984 |
| **** FINANCIAL AND IN-KIND CONTIBUTIONS | 2,677 | \$ 161,433 |
| COMMUNITY BUILDING ACTIVITIES (F) | | |
| ECONOMIC DEVELOPMENT (F2) | 0 | \$ 946 |
| COMMUNITY SUPPORT (F3) | 821 | \$1,391,365 |
| COALTION BUILDING (F6) | 0 | \$ 16,727 |
| COMMUNITY HEALTH IMPROVEMENT ADVOCACY (F7) | 0 | \$ 6,595 |
| WORKFORCE DEVELOPMENT (F8) | 73 | \$ 337,869 |
| **** COMMUNITY BUILDING ACTIVITIES | 894 | \$1,753,502 |
| COMMUNITY BENEFT OPERATIONS (G) | | |
| DEDICATED STAFF (G1) | 0 | \$ 229,280 |
| COMMUNITY NEEDS/HEALTH ASSTS ASSESSMENT (G2) | 0 | \$ 10,694 |
| **** COMMUNITY BENEFIT OPERATIONS | 0 | \$ 239,974 |
| FINANCIAL ASSISTANCE | | |
| FINANCIAL ASSISTANCE | 3,645 | \$1,530,319 |
| **** FINANCIAL ASSISTANCE | 3,645 | \$1,530,319 |

GOVERNMENT SPONSORED HEALTH CARE

232212 01-04-13

| Schedule O (Form 990 or 990-EZ) (2012) | | Page 2 |
|--|----------|---|
| Name of the organization EASTERN CONNECTICUT HEALTH NETWORK, | INC. | Employer identification number 22-2546079 |
| MEDICAID | 57,231 | \$12,258,917 |
| **** GOVERNMENT SPONSORED HEALTH CARE | 57,231 | \$12,258,917 |
| TOTALS - COMMUNITY BENEFIT 2 | 208,541 | \$21,959,975 |
| FORM 990, PART VI, SECTION A, LINE 2: BOARD MEMBERS | E DENNI | S O'NEILL AND |
| MICHELE CONLON ARE BUSINESS PARTNERS. | | |
| FORM 990, PART VI, SECTION A, LINE 7A: CORPORATORS | HAVE TI | HE AUTHORITY TO |
| ELECT BOARD MEMBERS. | | |
| | | |
| FORM 990, PART VI, SECTION A, LINE 7B: CORPORATORS | HAVE T | HE AUTHORITY TO |
| VOTE ON SIGNIFICANT ISSUES. | | |
| | | |
| FORM 990, PART VI, SECTION B, LINE 11: PRIOR TO THE | E FILING | G OF THE FORM |
| 990, THE FOLLOWING STEPS ARE TAKEN: 1) THE ACCOUNT | ING MAN | AGER, TOGETHER |
| WITH OTHER MEMBERS OF THE FINANCE DEPARTMENT, CONDU | JCT A RI | EVIEW OF THE FORM |
| 990 ALONG WITH A REVIEW AND RECONCILATION OF THE FO | ORM 990 | TO THE AUDITED |
| FINANCIAL STATEMENTS; 2) THE ACCOUNTING MANAGER CON | NDUCTS 2 | AN EXTENSIVE |
| REVIEW AND DISCUSSION OF THE FORM 990 WITH THE CPA | FIRM T | HAT PREPARES THE |
| RETURN; 3) AN ELECTRONIC COPY OF THE FORM 990 IS MA | ADE AVA | ILABLE TO THE |
| FINANCIAL STATEMENTS; 2) THE ACCOUNTING MANAGER CONTROL AND DISCUSSION OF THE FORM 990 WITH THE CPARETURN; 3) AN ELECTRONIC COPY OF THE FORM 990 IS MADE | FIRM T | HAT PREPARES THE |

FORM 990, PART VI, SECTION B, LINE 12C: ANNUALLY, THE CORPORATE COMPLIANCE/INTERNAL AUDIT DEPARTMENT PROVIDES TO OFFICERS, DIRECTORS, OR TRUSTEES AND KEY EMPLOYEES THE ORGANIZATION'S CONFLICT OF INTEREST POLICY

AUDIT AND CORPORATE COMPLIANCE COMMITTEE OF THE BOARD OF TRUSTEES (THE

GOVERNING BOARD), AND SENIOR MANAGEMENT OF THE ORGANIZATION, FOR REVIEW.

AND DISCLOSURE STATEMENT, AND EACH INDIVIDUAL IS REQUIRED TO RETURN TO THE 232212 01-04-13

EASTERN CONNECTICUT HEALTH NETWORK, INC.

Employer identification number 22-2546079

DEPARTMENT, A SIGNED DOCUMENT, ACKNOWLEDGING RECEIPT OF THE POLICY AND DISCLOSURE STATEMENT AND DISCLOSE ANY INTERESTS THAT COULD GIVE RISE TO CONFLICTS. A SUMMARY OF THE DISCLOSURES IS SHARED WITH THE CHAIRMAN OF THE BOARD OF TRUSTEES AND WITH THE AUDIT AND CORPORATE COMPLIANCE COMMITTEE OF THE BOARD. INDIVIDUALS WHO ARE IDENTIFIED AS HAVING A CONFLICT OF INTEREST ARE PROHIBITED IN PARTICIPATING IN THE GOVERNING BODIES DEELIBERATIONS AND DECISIONS RELATED TO THE TRANSACTION. THE RETURNED STATEMENTS ARE RETAINED BY THE CORPORATE COMPLIANCE/INTERNAL AUDIT DEPARTMENT.

FORM 990, PART VI, SECTION B, LINE 15: THE COMPENSATION COMMITTEE TAKES
THE FOLLOWING STEPS WITH AN INDEPENDENT COMPENSATION CONSULTANT (1) REVIEWS
DATA RELATED TO CURRENT MARKET VALUES CONSISTENT FOR ORGANIZATION'S

EXECUTIVES BY REVIEW OF COMPENSATION LEVELS AND PLANS CONSISTENT WITH
HOSPITALS AND HEALTH SYSTEMS OF COMPARABLE SIZE AND LOCATION; (2) COMPLETES
A REVIEW OF DATA ON CURRENT AND FUTURE PLANS FOR THE ORGANIZATION,
INCLUDING STRUCTURE AND JOB DESCRIPTIONS; (3) REVIEWS AND APPROVES AND
RECOMMEND SALARY RANGES FOR EACH POSITION, ALONG WITH RELATED BENEFITS; (4)
REVIEWS AND APPROVES A TIERED EXECUTIVE STRUCTURE WITH APPROPRIATE
INCENTIVE OPPORTUNITY, BENEFITS, AND COMPENSATION. THE DATE OF THE LAST
COMPENSATION REVIEW WAS 12/13/12.

FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION, WILL, UPON REQUEST, ALLOW FOR REVIEW OF OUR GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND MOST RECENT ANNUAL AUDITED FINANCIAL STATEMENTS AT AN OFFICE OF THE ORGANIZATION.

FORM 990, PART IX, LINE 24E, ALL OTHER FUNCTIONAL EXPENSES:

HOSPITAL ASSOCIATION DUES:

232212 01-04-13

| Name of the organization EASTERN CONNECTICUT HEALTH NETWORK, INC. | Employer identification number 22-2546079 |
|--|---|
| PROGRAM SERVICE EXPENSES | 350,728. |
| MANAGEMENT AND GENERAL EXPENSES | 0. |
| FUNDRAISING EXPENSES | 0. |
| TOTAL EXPENSES | 350,728. |
| REPAIRS/MAINTENANCE: | |
| PROGRAM SERVICE EXPENSES | 118,450. |
| MANAGEMENT AND GENERAL EXPENSES | 0. |
| FUNDRAISING EXPENSES | 0. |
| TOTAL EXPENSES | 118,450. |
| TOTAL OTHER EXPENSES ON FORM 990, PART IX, LINE 24E, COL | A 469,178. |
| FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: | |
| TRANSFERS TO AFFILIATES, NET | -857,348. |
| FORM 990, PART XII, LINE 2C: | |
| THE ECHN AUDIT COMMITTEE ASSUMES RESPONSIBILITY FOR OVERS | SIGHT OF THE |
| AUDIT OF ITS FINANCIAL STATEMENTS AND SELECTION OF AN INI | DEPENDENT |
| ACCOUNTANT. THERE HAVE BEEN NO CHANGES IN THESE PROCESSE | ES SINCE THE |
| PRIOR YEAR. | |
| | |
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SCHEDULE R (Form 990)

Part I

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

(c)

(d)

(e)

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

► See separate instructions.

2012
Open to Public Inspection

Name of the organization

(a)

EASTERN CONNECTICUT HEALTH NETWORK, INC.

(b)

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

Employer identification number 22-2546079

(f)

| Name, address, and EIN (if applicable) of disregarded entity | Primary activity | foreign country) | or I otal inco | me End-of-yea | | ntity | 9 |
|--|--------------------------------------|---|-------------------------------|---------------------------------------|-------------------------------|-------|------------------------------------|
| | - | | | | | | |
| | | | | | | | |
| | - | | | | | | |
| | - | | | | | | |
| Part II Identification of Related Tax-Exempt Organizations during the tax year.) | ations (Complete if the organization | answered "Yes" to Form 990 | D, Part IV, line 34 b | ecause it had one | or more related tax-exe | mpt | |
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section | (f) Direct controlling entity | cont | g) 512(b)(13) rolled ity? |
| MANCHESTER MEMORIAL HOSPITAL - 06-0646710 | | | | 501(c)(3)) | | Yes | No |
| 71 HAYNES STREET | 1 | | | | | | |
| MANCHESTER, CT 06040 | - HOSPITAL | CONNECTICUT | 501 (C) 3 | 3 | ECHN | x | |
| ROCKVILLE GENERAL HOSPITAL, INC | | | | | | | |
| 06-0653151, 31 UNION STREET, ROCKVILLE, CT | 1 | | | | | | |
| 06066 | HOSPITAL | CONNECTICUT | 501 (C) 3 | 3 | ECHN | Х | |
| ECHN COMMUNITY HEALTHCARE FOUNDATION, INC | | | | | | | |
| 22-2546080, 71 HAYNES STREET, MANCHESTER, CT | | | | | | | |
| 06040 | FUNDRAISING/SUPPORT | CONNECTICUT | 501 (C) 3 | 7 | ECHN | X | |
| ECHN ELDERCARE SERVICES, INC 06-1149193 | | | | | | | |
| 26 SHENIPSIT LAKE ROAD |] | | | | | | |
| TOLLAND CT 06084 | SKILLED NURSING FACILITY | CONNECTICUT | 501 (C) 3 | 9 | ECHN | l x | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2012

Part II Continuation of Identification of Related Tax-Exempt Organizations

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section | (f) Direct controlling entity | | g) 512(b)(13) rolled zation? |
|--|--------------------------|---|-------------------------------|---------------------------------------|-------------------------------|-----|---------------------------------------|
| Ç | | Toroigh country) | | 501(c)(3)) | _ | Yes | No |
| EASTERN CONNECTICUT MEDICAL PROFESSIONAL | | | | | | | |
| FOUNDATION, INC 22-2546078, 71 HAYNES | 1 | | | | | | |
| STREET, MANCHESTER, CT 06040 | PHYSICIAN SERVICES | CONNECTICUT | 501 (C) 3 | 3 | ECHN | Х | |
| VISITING NURSE & HEALTH SERVICES OF CT, INC. | | | | | | | |
| - 06-0646795, 8 KEYNOTE DRIVE, VERNON, CT | 1 | | | | | | |
| 06066 | HOME HEALTHCARE SERVICES | CONNECTICUT | 501 (C) 3 | 9 | ECHN | Х | |
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Page 2

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Part III

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (1 | h) | (i) | (| j) | (k) | | |
|--|------------------|---|-----|---|-----|-----------------------------------|------------------------------------|----|------------------------------------|-----|-----------------------------|----------------------|--------------------------|-------------------------|
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign | | Predominant income (related, unrelated, excluded from tax under | | Share of end-of-year assets | Disproportion- ate allocations? | | Disproportion- ate allocations? | | Code V-UBI amount in box | Gene mana part | eral or aging ner? | Percentage ownership |
| | | country) | | sections 512-514) | | | Yes | No | K-1 (Form 1065) | Yes | No | | | |
| | BILLING AND | | | | | | | | | | | | | |
| MEDICAL PRACTICE PARTNERS, | PRACTICE | | | | | | | | | | | | | |
| LLC - 27-1498877, P.O. BOX | MANAGEMENT | | | | | | | | | | | | | |
| 3830, VERNON, CT 06066 | SERVICES | CT | N/A | N/A | N/A | N/A | N/A | | N/A | N/ | A | N/A | | |
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Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related Part IV organizations treated as a corporation or trust during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | 512(l contr | ction (b)(13) trolled tity? |
|--|--|---|-------------------------------|---|---------------------------------|--|--------------------------------|----------------|--------------------------------------|
| ECHN ENTERPRISES, INC 22-2546828 71 HAYNES STREET MANCHESTER, CT 06040 | REAL ESTATE HOLDING | СТ | ECHN | C CORP | -5.575. | 2,500,355. | 100% | | |
| HAYNES STREET PROPERTY MANAGEMENT, LLC - | REAL ESTATE PROPERTY | СТ | N/A | C CORP | N/A | N/A | N/A | X | |
| CONNECTICUT HEALTHCARE INSURANCE COMPANY - 98-0623043, P.O. BOX 1109, GRAND CAYMAN, CAYMAN ISLANDS | CAPTIVE INSURANCE | CAYMAN ISLANDS | ECHN | C CORP | -5,701,677. | 5,220,598. | 100% | х | |
| ECHN CORPORATE SERVICES - 27-1596320 71 HAYNES STREET MANCHESTER, CT 06040 | BILLING AND OTHER PRACTICE MANAGEMENT SERVICES | СТ | ECHN | C CORP | 82,658. | 1,610,388. | 100% | х | |
| | | | | | | | | | |

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

| Not | e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | Yes | No |
|-----|--|----|-----|----|
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | | | |
| а | Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity | 1a | | X |
| b | Gift, grant, or capital contribution to related organization(s) | 1b | | X |
| С | Gift, grant, or capital contribution from related organization(s) | 1c | | X |
| | Loans or loan guarantees to or for related organization(s) | 1d | Х | |
| | Loans or loan guarantees by related organization(s) | 1e | | X |
| | | | | |
| f | Dividends from related organization(s) | 1f | | X |
| | Sale of assets to related organization(s) | 1g | | Х |
| | Purchase of assets from related organization(s) | 1h | | X |
| i | Exchange of assets with related organization(s) | 1i | | X |
| j | Lease of facilities, equipment, or other assets to related organization(s) | 1j | Х | |
| | | | | |
| k | Lease of facilities, equipment, or other assets from related organization(s) | 1k | | X |
| | Performance of services or membership or fundraising solicitations for related organization(s) | 11 | Х | |
| | Performance of services or membership or fundraising solicitations by related organization(s) | 1m | Х | |
| | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | 1n | | X |
| | Sharing of paid employees with related organization(s) | 10 | | X |
| | | | | |
| р | Reimbursement paid to related organization(s) for expenses | 1p | | X |
| | Reimbursement paid by related organization(s) for expenses | 1q | | X |
| · | | | | |
| r | Other transfer of cash or property to related organization(s) | 1r | | Х |
| s | Other transfer of cash or property from related organization(s) | 1s | | Х |
| | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. | | | |
| | | | | |

| (a) Name of other organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining amount involved |
|---|----------------------------------|------------------------|---|
| (1) ECHN CORPORATE SERVICES, INC. | D | 88,381. | CASH |
| EASTERN CT MEDICAL PROFESSIONALS (2) FOUNDATION | J | 66,957. | MARKET VALUE |
| EASTERN CT MEDICAL PROFESSIONALS (3) FOUNDATION | L | 150,000. | CONTRACT |
| (4) ROCKVILLE GENERAL HOSPITAL | L | 8,418,856. | COST |
| (5) MANCHESTER MEMORIAL HOSPITAL | L | 21,156,078. | COST |
| (6) ECHN ELDERCARE SERVICES, INC. | L | 78,756. | COST |

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

| (a) Name of other organization | (b) Transaction type (a-r) | (c) Amount involved | (d) Method of determining amount involved |
|---|---|------------------------|---|
| (7)MANCHESTER MEMORIAL HOSPITAL | М | 71,399. | COST |
| ECHN COMMUNITY HEALTHCARE FOUNDATION, (8)INC. | М | 164,829. | COST |
| (9) | | | |
| | | | |
| (10) | | | |
| <u>(11)</u> | | | |
| (12) | | | |
| (13) | | | |
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| (19) | | | |
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| (20) | | | |
| (21) | | | |
| (22) | | | |
| (23) | | | |
| (24) | | | |

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) | (e) | (f) Share of total income | (g) Share of end-of-year assets | (h Dispro tiona allocati Yes | por- ite ons? | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) Genera manag partne Yes | (k) Percentage ownership |
|--|----------------------|-----|-----|---------------------------|--|--|---------------------|---|---|--------------------------|
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| Schedule R | Supplemental Information |
|------------|---|
| Part VII | |
| | Complete this part to provide additional information for responses to questions on Schedule R (see instructions). |
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Form **5471**

(Rev. December 2012)

Department of the Treasury
Internal Revenue Service

Information Return of U.S. Persons With Respect To Certain Foreign Corporations ▶ For more information about Form 5471, see www.irs.gov/form5471.

For more information about Form 5471, see www.irs.gov/form5471. Information furnished for the foreign corporation's annual accounting period (tax year required by section 898) (see instructions) beginning , , and ending ,

OMB No. 1545-0704

Attachment Sequence No. **121**

| Name of person filing this return | | | A Identifying num | iber | | | |
|--|-------------------------------------|-----------|---------------------|---|-----------------|----------------|-------------|
| EASTERN CONNECTICUT HEALTH | I NETWORK, I | NC. | 22-2546 | 079 | | | |
| Number, street, and room or suite no. (or P.O. box number if mail is n | | | B Category of filer | (See instructions. Check | applicable I | oox(es)): | |
| 71 HAYNES STREET | | | | 1 (repealed) 2 | 3 | 4 X | 5 X |
| City or town, state, and ZIP code | | | C Enter the total p | ercentage of the foreign (| corporation' | s voting sto | ock |
| MANCHESTER, CT 06040 | | | you owned at th | e end of its annual accou | ınting period | 100 | .00 % |
| Filer's tax year beginning OCT 1 | , 2012 , and ending | SEF | 30 | ,2013 | | | |
| D Person(s) on whose behalf this information return is file | ed: | | | | | | |
| (1) Name | (2) Address | | | (3) Identifying number | (4) Chec | k applicable | e box(es) |
| (1) Name | (Z) Addi 633 | | | (b) lacitallying number | Shareholder | Officer | Director |
| | | | | | | | |
| | | | | | | | |
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| | | | | | | | |
| Important: Fill in all applicable lines and schedule unless otherwise indicated. | es. All information _{must} | t be in | English. All amou | ınts _{must} be stated in | u.S. dolla | rs | |
| 1a Name and address of foreign corporation | | | | b(1) Employer identi | fication num | nber, if any | |
| CONNECTICUT HEALTHCARE I | NSURANCE CO | MPAN | ΙΥ | 98-062 | 3043 | | |
| P.O. BOX 10233 | | | | b(2) Reference ID nu | ımber (see i | nstructions |) |
| GRAND CAYMAN KY1-1002 | | | | | | | |
| CAYMAN ISLANDS | | | | c Country under v | | - | :d |
| d Date of e Principal place of business | f Principal g Pr | rincipal | business activity | h Functio | nal currency | 1 | |
| incorporation | business activity code number | NANC | CIAL | | | | |
| 11/11/06CAYMAN ISLANDS | 525990 | | | U.S., | DOLLA | R | |
| 2 Provide the following information for the foreign corporation | ration's accounting period | d stated | above. | | | | |
| a Name, address, and identifying number of branch office | ce or agent (if any) in the U | Inited St | ates | b If a U.S. income tax | return was 1 | filed, enter: | |
| | | | | (i) Taxable income or (lo | | J.S. income | |
| | | | | (i) raxable income or (ic | 733) | (after all cre | अवारङ) |
| | | | | | | | |
| | | | | | | | |
| c Name and address of foreign corporation's statutory of in country of incorporation | r resident agent | | person (or persons | (including corporate dep) with custody of the boo e location of such books | ks and reco | rds of the f | oreign |
| KANE (CAYMAN) LIMITED | | | | | | | |
| P.O. BOX 10233 | | | | | | | |
| GRAND CAYMAN KY1-1002 | | | | | | | |
| CAYMAN ISLANDS | | | | | | | |
| Schedule A Stock of the Foreign Cor | poration | | | | | | |
| | porturer | | | (b) Number of sha | ares issued a | and outstar | ıding |
| (a) Description of each | th class of stock | | | (i) Beginning of annua accounting period | al (| ii) End of a | nnual |
| COMMON | | | | 50,0 | | | 0,000 |
| COMMON | | | | 30,0 | | | 0,000 |
| | | | | | | | |
| | | | | | | | |
| LHA For Paperwork Reduction Act Notice, see instructi | | | | | Form | 5471 (Pa | v. 12-2012) |
| LIM 1011 apointois nouaudion not notice, see institution | ono. | | | | i Oilii s | C +1 1 (116 | v. 12 2012) |

Page 2

| Schedule B | U.S. Shareholders of F | oreign Corporation | | | |
|------------|--|---|--|--|---|
| | e, address, and identifying mber of shareholder | (b) Description of each class of stock held by shareholder. Note: This description should match the corresponding description entered in Schedule A, column (a). | (c) Number of shares held at beginning of annual accounting period | (d) Number of shares held at end of annual accounting period | (e) Pro rata share of subpart F income (enter as a percentage) |
| 71 HAYNES | R CT 06040 | COMMON | 50,000 | 50,000 | 100.00% |
| | | | | | |
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| Schedule C | Income Statement | · | - | | |

Important: Report all information in functional currency in accordance with U.S. GAAP. Also, report each amount in U.S. dollars translated from functional currency (using GAAP translation rules). However, if the functional currency is the U.S. dollar, complete only the U.S. Dollars column. See instructions for special rules for DASTM corporations.

| | | | Functional Currency | U.S. Dollars |
|------------|---|-----|---------------------|--------------|
| | 1a Gross receipts or sales | 1a | | 2,440,340. |
| | b Returns and allowances | 1b | | |
| | c Subtract line 1b from line 1a | 1c | | 2,440,340. |
| Income | 2 Cost of goods sold | 2 | | |
| | 3 Gross profit (subtract line 2 from line 1c) | 3 | | 2,440,340. |
| | 4 Dividends | 4 | | 56,414. |
| | 5 Interest | 5 | | 115,210. |
| | 6a Gross rents | 6a | | |
| | b Gross royalties and license fees | 6b | | |
| | 7 Net gain or (loss) on sale of capital assets | 7 | | 540,700. |
| | 8 Other income (attach statement) | 8 | | |
| | 9 Total income (add lines 3 through 8) | 9 | | 3,152,664. |
| | 10 Compensation not deducted elsewhere | 10 | | |
| | 11a Rents | 11a | | |
| | b Royalties and license fees | 11b | | |
| દ | 12 Interest | 12 | | |
| Deductions | 13 Depreciation not deducted elsewhere | 13 | | |
| g | 14 Depletion | 14 | | |
| Ğ | 15 Taxes (exclude provision for income, war profits, and excess profits taxes) | 15 | | |
| | 16 Other deductions (attach statement - exclude provision for income, war profits, and excess profits taxes) SEE STATEMENT 1 | 16 | | 8,854,341. |
| | 17 Total deductions (add lines 10 through 16) | 17 | | 8,854,341. |
| | 18 Net income or (loss) before extraordinary items, prior period adjustments, and | | | |
| • | the provision for income, war profits, and excess profits taxes (subtract line | | | |
| Ĕ | 17 from line 9) | 18 | | -5,701,677. |
| ည် | 19 Extraordinary items and prior period adjustments | 19 | | |
| Net Income | 20 Provision for income, war profits, and excess profits taxes | 20 | | |
| z | 21 Current year net income or (loss) per books (combine lines 18 through 20) | 21 | | -5,701,677. |

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| Schedule E | Income, War Profits, and Excess P | Profits Taxes Paid or Accru | ıed | |
|------------|---|-----------------------------|------------------------|-------------------------------|
| | (2) | | Amount of tax | |
| | (a) Name of country or U.S. possession | (b) In foreign currency | (c) Conversion rate | (d) In U.S. dollars |
| U.S. | | | | |
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| Total | | | > | |

Schedule F Balance Sheet

Important: Report all amounts in U.S. dollars prepared and translated in accordance with U.S. GAAP. See instructions for an exception for DASTM corporations.

| | Assets | | | | | (a) Beginning of annual | | (b) End of annual |
|---------|---|---------|-----------|-------------|----------|-----------------------------------|-----|------------------------------|
| | Cook | | | | 1 | accounting period 2,878,767 | + | accounting period 2,982,825. |
| 1 | Cash Trade pates and accounts receivable | | | | <u> </u> | 4,070,707 | + | 2,902,023 |
| | Trade notes and accounts receivable | | | | 2a 2b | 1 | \ / | |
| 3 | Less allowance for bad debts | | | | 3 | (| 4 | |
| ა 4 | Inventories Other current assets (attach statement) | CFF | СПУПЕМЕЛП | 2 | 4 | 935,679 | + | 1,029,868 |
| 5 | Loans to shareholders and other related persons | | DIALEMENT | | 5 | 755,017 | + | 1,025,000 |
| 6 | Investment in subsidiaries (attach statement) | | | | 6 | | + | |
| 7 | Other investments (attach statement) | CFF | СПУПЕМЕИП | 3 | 7 | 6,988,063 | + | 1,207,905 |
| , 8a | Buildings and other depreciable assets | | | | 8a | 0,200,003 | + | 1,201,505 |
| | Less accumulated depreciation | | | | 8b | 1 |) (| |
| | Depletable assets | | | | 9a | | + | |
| h | Less accumulated depletion | | | | 9b | 1 |) (| |
| 10 | Land (net of any amortization) | | | | 10 | (| 7 | |
| 11 | Intangible assets: | | | | 10 | | +- | |
| | Goodwill | | | | 11a | | | |
| h | Organization costs | | | | 11b | | + | |
| c | Patents, trademarks, and other intangible assets | | | | 11c | | + | |
| | Less accumulated amortization for lines 11a, b, and c | | | | 11d | (|) (| |
| 12 | Other assets (attach statement) | | | | 12 | (| | |
| - | Carlot accord (attach caternolly) | | | | | | | |
| 13 | Total assets | | | | 13 | 10,802,509 | . | 5,220,598 |
| | Liabilities and Shareholde | ers' Eq | uity | | | | | |
| 14 | Accounts payable | | | | 14 | 93,267 | | 53,188 |
| 15 | Other current liabilities (attach statement) | SEE | STATEMENT | 4 | 15 | 10,696,330 | • | 6,023,998 |
| 16 | Loans from shareholders and other related persons | | | | 16 | | | |
| 17 | Other liabilities (attach statement) | | | | 17 | | | |
| 18 | Capital stock: | | | | | | | |
| а | Preferred stock | | | | 18a | | | |
| b | Common stock | | | | 18b | 50,000 | | |
| 19 | Paid-in or capital surplus (attach reconciliation) | SEE | STATEMENT | 5 | 19 | 1,197,000 | | |
| 20 | Retained earnings | | | | 20 | -1,234,088 | • | -7,476,680 |
| 21 | Less cost of treasury stock | | | | 21 | (|) (| |
| 22 | Total liabilities and shareholders' equity | | | | 22 | 10,802,509 | | 5,220,598 |
| | | | | | | | | m 5471 (Rev. 12-2012 |

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| S | chedule G Other Information | | | | | |
|-------|---|------------------------------------|--------------------------------|---------|----------------------|-----------------|
| | | | | | Yes | No |
| 1 | During the tax year, did the foreign corporation own at least a 10% inter- | est, directly or indirectly, in ar | ny foreign | | | |
| | partnership? | | | | | X |
| | If "Yes," see the instructions for required statement. | | | | | |
| 2 | During the tax year, did the foreign corporation own an interest in any tr | ust? | | | | X |
| 3 | During the tax year, did the foreign corporation own any foreign entities | | | | | |
| | from their owners under Regulations sections 301.7701-2 and 301.770 | | | | | X |
| | If "Yes," you are generally required to attach Form 8858 for each entity (s | | | | | |
| 4 | During the tax year, was the foreign corporation a participant in any cost | | | | | X |
| 5 | During the course of the tax year, did the foreign corporation become a | | | | | X |
| 6 | During the tax year, did the foreign corporation participate in any reporta | | | | | X |
| | If "Yes," attach Form(s) 8886 if required by Regulations section 1.6011- | | 3 | | | |
| 7 | During the tax year, did the foreign corporation pay or accrue any foreig | | credit under section | | | |
| | 901(m)? | • | | | | X |
| 8 | During the tax year, did the foreign corporation pay or accrue foreign tax | | | | | |
| | were previously suspended under section 909 as no longer suspended? | ? | | | | X |
| S | chedule H Current Earnings and Profits | | | | | |
| lm | portant: Enter the amounts on lines 1 through 5c in functional | currency. | | | | |
| 1 | Current year net income or (loss) per foreign books of account | | | 1 | -5,701,6 | 577. |
| 2 | Net adjustments made to line 1 to determine current earnings and | | | | | |
| | profits according to U.S. financial and tax accounting standards | Net | Net | | | |
| | (see instructions): | Additions | Subtractions | | | |
| а | Capital gains or losses | | 126,170. | | | |
| b | Depreciation and amortization | | | | | |
| C | Depletion | | | | | |
| d | Investment or incentive allowance | | | | | |
| е | Charges to statutory reserves | | | | | |
| f | Inventory adjustments | | | | | |
| g | Taxes | | | | | |
| h | CONTRACTOR C | 7,910,414. | 2,440,340. | | | |
| 3 | Total net additions | 7,910,414. | | | | |
| 4 | Total net subtractions | | 2,566,510. | | | |
| 5a | Current earnings and profits (line 1 plus line 3 minus line 4) | | | 5a | -357, | 773. |
| | DASTM gain or (loss) for foreign corporations that use DASTM | | | 5b | | |
| C | Combine lines 5a and 5b | | | 5c | -357, | 773. |
| d | Current earnings and profits in U.S. dollars (line 5c translated at the app | | | | | |
| | and the related regulations) | | | 5d | | |
| | Enter exchange rate used for line 5d | | | | | |
| S | chedule I Summary of Shareholder's Income F | rom Foreign Corpo | ration | | | |
| If it | em D on page 1 is completed, a separate Schedule I must be filed for each | h Category 4 or 5 filer for who | om reporting is furnished on t | his For | m 5471. This schedul | le |
| l is | being completed for: | | | | | |
| | | | | | | |
| Nar | me of U.S. shareholder | | Identifying number | | | |
| 1 | Subpart F income (line 38b, Worksheet A in the instructions) | | | 1 | | |
| 2 | Earnings invested in U.S. property (line 17, Worksheet B in the instruction | | | 2 | | |
| 3 | Previously excluded subpart F income withdrawn from qualified investm | | | 3 | | |
| 4 | Previously excluded export trade income withdrawn from investment in | · · | | | | |
| | the instructions) | | | 4 | | |
| 5 | Factoring income | | | 5 | | |
| 6 | Total of lines 1 through 5. Enter here and on your income tax return | | | 6 | | |
| 7 | Dividends received (translated at spot rate on payment date under section | | | 7 | | |
| 8 | Exchange gain or (loss) on a distribution of previously taxed income | | | 8 | | |
| _ | | | | | Yes | No |
| • | | - 004/b\\0 | | | | X |
| • | Did any such income become unblocked during the tax year (see section as answer to either question is "Yes." attach an explanation. | II 904(U))? | | | | lacksquare |

212331 12-28-12

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| FORM 5471 OTHE | R DEDUCTIONS | | STATEMENT | 1 |
|---|--------------|---|------------------------------------|-----------------------|
| DESCRIPTION | FUNCTIO | | U.S. DOLL | AR |
| UNDERWRITING EXPENSES ADMINISTRATIVE EXPENSES | | | 8,449,2 405,0 | |
| TOTAL TO 5471, SCHEDULE C, LINE 16 | | | 8,854,3 | 41. |
| FORM 5471 OTHER | CURRENT ASSE | TS | STATEMENT | 2 |
| DESCRIPTION | | BEG. OF ANNUAL ACCOUNTING PERIOD | END OF ANN ACCOUNTING PERIOD | |
| INTEREST RECEIVABLE PREPAID EXPENSES OUTSTANDING LOSSES RECOVERABLE | | 34,582. 33,945. 867,152. | 21,6 | 76. |
| TOTAL TO 5471, PAGE 3, SCHEDULE F, | LINE 4 | 935,679. | 1,029,8 | 68. |
| FORM 5471 OTHER | INVESTMENTS | | STATEMENT | 3 |
| DESCRIPTION | | BEG. OF ANNUAL ACCOUNTING PERIOD | END OF ANN ACCOUNTING PERIOD | |
| U.S. GOVERNMENT AGENCY SECURITIES U.S. EQUITIES CORPORATE BONDS NON-EXCHANGE TRADED FUNDS OTHER INVESTMENTS | | 2,352,152. 789,253. 1,946,269. 1,857,512. 42,877. | 1,207,9 | 0. 0. 0. 05. |
| TOTAL TO 5471, PAGE 3, SCHEDULE F, | LINE 7 | 6,988,063. | 1,207,9 | 05. |

| FORM 5471 | OTHER CURR | ENT LIABILI | TIES | STATEMENT | 4 | |
|--|------------------------------|-------------|--|-------------------------------------|-----|--|
| DESCRIPTION | | | BEG. OF ANNUAL ACCOUNTING PERIOD | END OF ANNO ACCOUNTING PERIOD | | |
| LOSSES PAYABLE PROVISION FOR OU | JTSTANDING LOSSES | | 948. | 17,6 6,006,3 | | |
| TOTAL TO 5471, I | PAGE 3, SCHEDULE F, L | INE 15 | 10,696,330. | 6,023,9 | 98. | |
| FORM 5471 | RECONCILIATION OF P | AID-IN OR C | APITAL SURPLUS | STATEMENT | 5 | |
| DESCRIPTION | | | BEGINNING OF YEAR | END OF YEAR | | |
| CONTRIBUTED SURI | PLUS | | 1,197,000. | 6,570,0 | 92. | |
| FORM 5471 OTHER NET ADJUSTMENTS | | TS | STATEMENT | 6 | | |
| DESCRIPTION | | | NET ADDITIONS | NET SUBTRACTION | NS | |
| RELATED PARTY PERELATED PARTY LO | REMIUM DSS RSVS/CLAIMS PD | _ | 7,910,414. | 2,440,3 | 40. | |
| TOTAL TO 5471, PAGE 4, SCHEDULE H, LINE 2H | | INE 2H | 7,910,414. | 2,440,340. | | |

SCHEDULE J (Form 5471)

(Rev. December 2012) Department of the Treasury Internal Revenue Service

Name of person filing Form 5471

Accumulated Earnings and Profits (E&P) of Controlled Foreign Corporation

► Information about Schedule J (Form 5471) and its instructions is at www.irs.gov/form5471.

Attach to Form 5471.

OMB No. 1545-0704

Identifying number

EASTERN CONNECTICUT HEALTH NETWORK, INC. 22-2546079 Name of foreign corporation EIN (if any) Reference ID number 98-0623043 CONNECTICUT HEALTHCARE INSURANCE COMPANY (c) Previously Taxed E&P (a) Post-1986 (b) Pre-1987 E&P (d) Total Section (sections 959(c)(1) and (2) balances) **Undistributed Earnings** Not Previously Taxed Important: Enter amounts in 964(a) E&P (post-86 section (pre-87 section functional currency. (i) Earnings Invested Earnings Invested in (combine columns (iii) Subpart F Income **Excess Passive Assets** 959(c)(3) balance) 959(c)(3) balance) in U.S. Property (a), (b), and (c)) -3,718,696. -3,718,696. 1 Balance at beginning of year 2a Current year E&P 357,773. **b** Current year deficit in E&P Total current and accumulated F&P not previously taxed (line 1 plus line 2a -4,076,469or line 1 minus line 2b) 4 Amounts included under section 951(a) or reclassified under section 959(c) in current year 5a Actual distributions or reclassifications of previously taxed E&P **b** Actual distributions of nonpreviously taxed E&P 6a Balance of previously taxed E&P at end of year (line 1 plus line 4, minus line 5a) **b** Balance of E&P not previously taxed

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 5471.

-4,076,469.

-4,076,469

at end of year (line 3 minus line 4,

7 Balance at end of year. (Enter amount from line 6a or line 6b, whichever is

minus line 5b)

applicable.)

Schedule J (Form 5471) (Rev. 12-2012)

-4,076,469.

SCHEDULE M (Form 5471)

(Rev. December 2012) Department of the Treasury Internal Revenue Service

Transactions Between Controlled Foreign Corporation and Shareholders or Other Related Persons

▶ Information about Schedule M (Form 5471) and its instructions is at www.irs.gov/form5471. Attach to Form 5471.

OMB No. 1545-0704

Name of person filing Form 5471

Identifying number

| EASTERN CONNECTICUT HEALTH NETWORK | K, INC. | | 22-2546079 |
|------------------------------------|--------------|---------------------|------------|
| Name of foreign corporation | EIN (if any) | Reference ID number | |
| CONNECTICUT HEALTHCARE INSURANCE | 98-0623043 | | |

Important: Complete a Separate Schedule M for each controlled foreign corporation. Enter the totals for each type of transaction that occurred during the annual accounting period between the foreign corporation and the persons listed in columns (b) through (f). All amounts must be stated in U.S. dollars translated from functional currency at the average exchange rate for the foreign corporation's tax year. See instructions.

| (a) Transactions of foreign corporation | (b) U.S. person filing this return | (C) Any domestic corporation or partnership controlled by U.S. person filing this return | (d) Any other foreign corporation or partnership controlled by U.S. person filing this return | (e) 10% or more U.S. shareholder of controlled foreign corporation (other than the U.S. person filing this return) | (f) 10% or more U.S. shareholder of any corporation controlling the foreign corporation |
|--|------------------------------------|--|---|--|---|
| 1 Sales of stock in trade (inventory) | | | | | |
| 2 Sales of tangible property other than | | | | | |
| stock in trade | | | | | |
| 3 Sales of property rights (patents, | | | | | |
| trademarks, etc.) Platform contribution transaction payments received | | | | | |
| 5 Cost sharing transaction payments received | | | | | |
| 6 Compensation received for technical, | | | | | |
| managerial, engineering, construction, or like services | | | | | |
| 7 Commissions received | | | | | |
| 8 Rents, royalties, and license fees received | | | | | |
| 9 Dividends received (exclude deemed | | | | | |
| distributions under subpart F and dist- ributions of previously taxed income) | | | | | |
| 10 Interest received | | | | | |
| 1 Premiums received for insurance or | | | | | |
| | 500,000. | | | | |
| reinsurance | 500,000. | | | | |
| 12 Add lines 1 through 11 | 300,000. | | | | |
| 13 Purchases of stock in trade (inventory) | | | | | |
| 14 Purchases of tangible property other than stock in trade | | | | | |
| 15 Purchases of property rights | | | | | |
| (patents, trademarks, etc.) | | | | | |
| 6 Platform contribution transaction payments paid | | | | | |
| 7 Cost sharing transaction payments paid | | | | | |
| 18 Compensation paid for technical, managerial, engineering, construction, | | | | | |
| or like services | | | | | |
| 9 Commissions paid | | | | | |
| 20 Rents, royalties, and license fees paid | | | | | |
| 21 Dividends paid | | | | | |
| 22 Interest paid | | | | | |
| 23 Premiums paid for insurance or | | | | | |
| reinsurance | | | | | |
| 24 Add lines 13 through 23 | | | | | |
| 25 Amounts borrowed (enter the maximum | | | | | |
| loan balance during the year) - see instr. | | | | | |
| 26 Amounts loaned (enter the maximum | | | | | |
| loan balance during the year) - see instr. | | | | | |

212371 01-17-13 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 5471.

Schedule M (Form 5471) (Rev. 12-2012)

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Form **926**(Rev. December 2011) Department of the Treasury Internal Revenue Service

Return by a U.S. Transferor of Property to a Foreign Corporation

► Attach to your income tax return for the year of the transfer or distribution.

OMB No. 1545-0026

Attachment Sequence No. **128**

| ame of transferor The Company | | | Identifying number (see instructions) | | |
|--|------------------|---------------------|---------------------------------------|--|--|
| EASTERN CONNECTICUT HEALTH NETWORK, INC. | 22-2546 | 22-2546079 | | | |
| If the transferor was a corporation, complete questions 1a through 1d. | | 22-2540 | 0 / 9 | | |
| a If the transfer was a section 361(a) or (b) transfer, was the transferor controlled (under section fewer domestic corporations? b Did the transferor remain in existence after the transfer? | | Yes | No No | | |
| If not, list the controlling shareholder(s) and their identifying number(s): | | | | | |
| Controlling shareholder | | Identifying number | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| c If the transferor was a member of an affiliated group filing a consolidated return, was it the pa If not, list the name and employer identification number (EIN) of the parent corporation: | rent corporation | ?Yes | └─ No | | |
| Name of parent corporation | EI | N of parent corpora | tion | | |
| | | | | | |
| d Have basis adjustments under section 367(a)(5) been made? | | Yes | No No | | |
| 2 If the transferor was a partner in a partnership that was the actual transferor (but is not treate questions 2a through 2d. | d as such under | section 367), compl | ete | | |
| a List the name and EIN of the transferor's partnership: | | | | | |
| Name of partnership | | EIN of partnership | | | |
| | | | | | |
| b Did the partner pick up its pro rata share of gain on the transfer of partnership assets? | | Yes | □ No | | |
| c Is the partner disposing of its entire interest in the partnership? | | Yes | └ No | | |
| d Is the partner disposing of an interest in a limited partnership that is regularly traded on an es securities market? | tablished | Yes | ☐ No | | |
| Part II Transferee Foreign Corporation Information (see instructions) | | L res | □□ NO | | |
| 3 Name of transferee (foreign corporation) | | 4 Identifying numb | er, if any | | |
| CONNECTICUT HEALTHCARE INSURANCE COMPANY 9 | | | 8-0623043 | | |
| 5 Address (including country) P.O. BOX 10233 | | | | | |
| GRAND CAYMAN, KY1-1002 CAYMAN ISLANDS | | | | | |
| 6 Country code of country of incorporation or organization CJ | | | | | |
| 7 Foreign law characterization (see instructions) CORPORATION | | | | | |
| 8 Is the transferee foreign corporation a controlled foreign corporation? | | X Yes | No | | |
| LHA For Paperwork Reduction Act Notice, see separate instructions. | | Form 926 | (Rev. 12-2011) | | |

Part III Information Regarding Transfer of Property (see instructions)

| Type of property | (a) Date of transfer | (b) Description of property | (c) Fair market value on date of transfer | (d) Cost or other basis | (e) Gain recognized on transfer |
|------------------------------|----------------------------|------------------------------------|---|-------------------------------|--|
| Cash | 11/19/2012 | | 7,813,432. | | |
| | | | | | |
| Stock and | | | | | |
| securities | | | | | |
| | | | | | |
| | | | | | |
| Installment obligations, | | | | | |
| account receivables or | | | | | |
| similar property | | | | | |
| , , , | | | | | |
| Foreign currency or other | | | | | |
| property denominated in | | | | | |
| foreign currency | | | | | |
| ·-·-·g····-, | | | | | |
| | | | | | |
| Inventory | | | | | |
| | | | | | |
| | | | | | |
| Assets subject to | | | | | |
| depreciation recapture | | | | | |
| (see Temp. Regs. sec. | | | | | |
| 1.367(a)-4T(b)) | | | | | |
| Tangible property used in | | | | | |
| trade or business not listed | | | | | |
| under another category | | | | | |
| ander another eategory | | | | | |
| | | | | | |
| Intangible | | | | | |
| property | | | | | |
| property | | | | | |
| Property to be leased | | | | | |
| (as described in final | | | | | |
| and temp. Regs. sec. | | | | | |
| 1.367(a)-4(c)) | | | | | |
| Property to be sold | | | | | |
| (as described in | | | | | |
| Temp. Regs. sec. | | | | | |
| 1.367(a)-4T(d)) | | | | | |
| Transfers of oil and gas | | | | | |
| working interests (as | | | | | |
| described in Temp. | | | | | |
| | | | | | |
| Regs. sec. 1.367(a)-4T(e)) | | | | | |
| Other preparty | | | | | |
| Other property | | | | | |
| | | | | | |
| | | | | | <u> </u> |

| Supplemental | Information | Required T | o Be Reported | (see instructions) |
|--------------|-------------|------------|---------------|--------------------|
| ~== ~=== | | | | |

SEE STATEMENT 7

Form 926 (Rev. 12-2011)

| After 100 % | | | |
|---|--------------------------------------|---|--|
| (see instructions) ▶ IRC SEC | . 351 | | |
| ted in Part III is subject to any of th | ne following: | | |
| ·(f)(3) | | Yes | X No |
| ·(f)(5)(F) | | | X No |
| | | Yes | X No |
| | | | X No |
| ge in the classification of the transfe | eree to that of a foreign corporatio | n? Yes | X No |
| s required to recognize income und | er final and temporary Regulations | s sections | |
| y of the following: | | | |
| | | Yes | X No |
| | | | X No |
| | | | X No |
| sion contained in the above-referen | nced regulations | Yes | X No |
| hich qualify for the trade or busines | ss exception under section 367(a) | (3)? Yes | X No |
| oodwill or going concern value as c | | | X No |
| nter the amount of foreign goodwill | or going concern value | | |
| rred? | | X Yes | □ No |
| meaning of section 936(h)(3)(B)) tra | ansferred as a result of the transac | ction? Yes | X No |
| rights to the intangible property tha | at was transferred as a result of th | е | |
| r | ights to the intangible property tha | ights to the intangible property that was transferred as a result of th | ights to the intangible property that was transferred as a result of the |

Form 926 (Rev. 12-2011)

FORM 926 7 STATEMENT

STATEMENT PURSUANT TO IRC SEC. 1.351-3(A) EASTERN CT HEALTH NETWORK, INC., 22-2546079,

A SIGNIFICANT TRANSFEROR

EASTERN CT HEALTH NETWORK, INC., ON NOVEMBER 19, 2012, JANUARY 31, 2013, MARCH 22, 2013, APRIL 5, 2013, MAY 3, 2013 AND JUNE 3, 2013 TRANSFERRED CASH WITH AN AGGREGATE FAIR MARKET VALUE AND A BASIS OF \$7,813,432 TO CONNECTICUT HEALTHCARE INSURANCE COMPANY, 98-0623043. NO PRIVATE LETTER RULINGS WERE ISSUED BY THE INTERNAL REVENUE SERVICE IN CONNECTION WITH THE SECTION 351 EXCHANGE.

8

FORM 926 ADDITIONAL INFORMATION REQUIRED BY TEMPORARY

STATEMENT

EASTERN CT HEALTH NETWORK, INC.

EIN: 22-2546079

ATTACHMENT TO FORM 926, PART III

FOLLOWING IS ADDITIONAL INFORMATION AS REQUESTED BY REGULATIONS SEC. 1.6038B-1(C) AND TEMPORARY REGULATIONS SEC. 1.6038B-1T(C)(5) AND 1.6038B-1T(D).

REGULATION SECTIONS 1.6038B-1T(C)(4)(III) AND (VII), AND 1.6038B-1T(C)(5)

REGULATION SEC. 1.6038B-1T(C)(1): TRANSFEROR:

EASTERN CT HEALTH NETWORK, INC.

EIN: 22-2546079 71 HAYNES STREET

MANCHESTER, CT 06040-4188

REGULATION SEC. 1.6038B-1T(C)(2): TRANSFEREE:

(I.): CONNECTICUT HEALTHCARE INSURANCE COMPANY P.O. BOX 10233 GRAND CAYMAN KY1-1002, CAYMAN ISLANDS INCORPORATED IN THE CAYMAN ISLANDS

(II.): CAPITAL CONTRIBUTIONS AND INSURANCE PREMIUMS, CONSIDERED TO BE DEEMED CONTRIBUTIONS TO CAPITAL, RECEIVED FROM RELATED PARTIES OF THE ABOVE CORPORATION OCCURRED ON VARIOUS DATES THROUGHOUT THE YEAR. THE TOTAL AMOUNT OF THESE CONTRIBUTIONS WAS \$7,813,432.

REGULATION SEC. 1.6038B-1T(C)(3): CONSIDERATION RECEIVED:

NOTHING WAS RECEIVED IN CONSIDERATION IN EXCHANGE FOR CASH CONTRIBUTIONS TO CAPITAL OF \$7,813,432. THE TAXPAYER OWNED 100% OF THE STOCK OF THE TRANSFEREE CORPORATION BOTH BEFORE AND AFTER THESE TRANSFERS.

REGULATION SEC. 1.6038B-1T(C)(4): PROPERTY TRANSFERRED:

CASH IN THE AMOUNT OF \$7,813,432 (US DOLLARS)

REGULATION SEC. 1.6038B-1T(C)(5): TRANSFER OF FOREIGN BRANCH WITH PREVIOUSLY DEDUCTED LOSSES:

NOT APPLICABLE

REGULATION SEC. 1.6038B-1T(C)(6): APPLICATION OF IRC \emptyset 67(A)(5):

NOT APPLICABLE