

Ernst & Young LLP Suite 4000 111 Monument Circle Indianapolis, IN 46204 Tel: +1 317 681 7000 Fax: +1 317 681 7216

Middlesex Health System, Inc. Attn: Don Ludwig, Controller 28 Crescent Street Middletown, CT 06457

Dear Don:

Enclosed are the original and one copy of your income tax returns for the period ended September 30, 2013 for:

MIDDLESEX HEALTH SYSTEM, INC. as follows...

2012 990 - Return of Organization Exempt from Income Tax

Each original should be dated, signed and filed in accordance with the filing instructions. The copy should be retained for your files.

The enclosed returns were prepared primarily from data and information which you submitted. You should review the returns to ensure that there are no omissions or misstatements.

An additional copy of the Form 990 has been included, to be made available for public inspection upon request. Please note that all statements of donors' contributions are not subject to public inspection and have been removed, as appropriate.

The "Taxpayer Copy" of your returns in electronic format is on the enclosed password protected; encrypted CD-ROM. Password instructions have been or will be provided to you under separate cover. The estimated shelf life of a CD-ROM is 5 to 10 years. Therefore it is recommended that you back-up this electronic taxpayer's copy of your returns to your hard drive or server for record retention. A bound hard copy of the return package is available upon written request to your E&Y client service team.

Prior to preparing your return(s), we provided you with summaries of transactions identified by the IRS as "Listed Transactions and Transactions of Interest". We asked questions to determine if you had participated in such a transaction or any other Reportable Transaction requiring disclosure with the tax return(s). We have prepared your tax return(s) based on the information you provided in response to this questionnaire. If you indicated that you have not participated in any such transactions or you have not responded to our inquiries related to this request, your tax return(s) was/were prepared without any disclosure statement for these transactions. Otherwise, we have prepared your tax return(s) in accordance with the information you provided to us, and have attached the appropriate "Disclosure Statement(s) For Reportable Transactions must also be filed with the Office of Tax Shelter Analysis, we have included an extra copy of that disclosure statement and filing instructions for it. E&Y will not be liable for any penalties resulting from your failure to provide us with accurate and timely information regarding such transactions or to timely file the required disclosure statements. Similarly, certain states have added reporting requirements or require a copy of the federal disclosure be

filed with the state. The terms and procedures above apply to each state that E&Y is engaged to prepare that has a similar reporting or disclosure requirement to the IRS rules.

We sincerely appreciate this opportunity to serve you. Please contact us if you have questions concerning the returns or if we may be of further assistance.

Very truly yours,

Christophe B. Borrs

ERNST & YOUNG US, LLP

Enclosure(s)

Middlesex Health System, Inc.
Instructions for E-filed
Form 990 Exempt Under 501(c)(3)
For the period ended September 30, 2013

Signature ...

The file copy and public inspection copy of the returns should be signed by an officer, title indicated, and dated on page 1.

Filing ...

The federal copy of the return was e-filed by us on your behalf. Do not separately file a copy of the Form 990 with the Internal Revenue Service.

Payment of tax ...

No payment of tax is required.

2012 EFILE ELF Status for Batch ID 10742085:

Return Taxpayer Name Client Code Alerts Jurisdiction Juris Description Service Center Filing Stat

MIDDLESEX 1083EX HEALTH SYSTEM, INC.

753066

FED

Federal

Accepted

1 record returned.

Refresh

Cancel

Form 8453-EO

Exempt Organization Declaration and Signature for Electronic Filing

Electronic Filing For calendar year 2012, or tax year beginning $_$ 10/01, 2012, and ending $_$ 09/30, 20 13

For use with Forms 990, 990-EZ, 990-PF, 1120-POL, and 8868 Department of the Treasury

Name of exem				Employer identification number
	SEX HEALTH SYSTEM, INC.			22-2676137
	Type of Return and Return Information	(Whole Dollars Only)		
check the bleave line 1	oox for the type of return being filed with foox on line 1a, 2a, 3a, 4a, or 5a below and b, 2b, 3b, 4b, or 5b, whichever is applicable ne below. Do not complete more than one li	the amount on that line e, blank (do not enter -0	of the return being fil	ed with this form was blank, then
2a Form 9 3a Form 1 4a Form 9	90-EZ check here ► b Total reve 120-POL check here ► b Total 90-PF check here ► b Tax based	, if any (Form 990, Part enue, if any (Form 990-E tax (Form 1120-POL, li on investment income ((Form 8868, Part I, line	EZ, line 9)	2b
Part II	Declaration of Officer			
wit org I r da	authorize the U.S. Treasury and its designated the drawal (direct debit) entry to the financial ganization's federal taxes owed on this return, a must contact the U.S. Treasury Financial Agent te. I also authorize the financial institutions in cormation necessary to answer inquiries and resolve	institution account indicand the financial institution at 1-888-353-4537 no levelved in the processing	cated in the tax prepai on to debit the entry to ater than 2 business da i of the electronic paym	ration software for payment of the this account. To revoke a payment, ys prior to the payment (settlement)
exe	a copy of this return is being filed with a state ecuted the electronic disclosure consent contain (as specifically identified in Part I above) to the sel	ned within this return all	harities as part of the IF lowing disclosure by the	RS Fed/State program, I certify that I IRS of this Form 990/990-EZ/990-
organization' correct, and return. I cor to the IRS :	Ities of perjury, I declare that I am an offis 2012 electronic return and accompanying so complete. I further declare that the amount is not to allow my intermediate service provide and to receive from the IRS (a) an acknowledgesing the return or refund, and (c) the date of any Signature of officer	chedules and statements, in Part I above is the a er, transmitter, or electron gement of receipt or rea	and to the best of my amount shown on the o nic return originator (ER son for rejection of the	knowledge and belief, they are true, copy of the organization's electronic O) to send the organization's return
Part III	Declaration of Electronic Return Origina	itor (ERO) and Paid P	reparer (see instruct	tions)
my knowledge on the return information of IRS e-file Progranization	at I have reviewed the above organization's relate. I am only a collector, I am not responsible. The organization officer will have signed that to be filed with the IRS, and have followed all oviders for Business Returns. If I am also the sereturn and accompanying schedules and statis Paid Preparer declaration is based on all informations.	le for reviewing the return nis form before I submit other requirements in Po Paid Preparer, under per atements, and to the bes	n and only declare that the return. I will give ub. 4163, Modernized e- nalties of perjury I decla st of my knowledge an	this form accurately reflects the data the officer a copy of all forms and File (MeF) Information for Authorized are that I have examined the above
ERO'S	ERO's Christophe B. Boyas	Date 08/11/14	Check if also paid self-preparer X employe	
Only 5	Firm's name (or rours if self-employed), address, and ZIP code ERNST & YOUNG CITY TO THE TOTAL T) IN 46204	EIN 34-6565596 Phone no. 317-681-7000
Under penaltic and belief, they	es of perjury, I declare that I have examined the a	above return and accompan s based on all information of wi	ying schedules and statem	ents, and to the best of my knowledge
Paid	Print/Type preparer's name	Preparer's signature	Date	Check if PTIN self-employed
Preparer Use Only	Firm's name ► Firm's address ►			Firm's EIN ▶ Phone no.
For Privacy	Act and Paperwork Reduction Act Notice, see ba	ck of form,		Form 8453-EO (2012)

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

			alisiy sia				
ΑF	or th	e 2012 calendar year, or tax year beginning 10/01, 2012, and	ending		9/30, 20 13		
D 0.	heck if a	C Name of organization		D Employer identific	cation number		
	_	MIDDLESEX HEALTH SYSTEM, INC.		22-267613	7		
	Addre	Doing Business As					
	Name	Number and street (or P.O. box if mail is not delivered to street address) Room	n/suite	E Telephone numbe	E Telephone number		
	Initia	return 28 CRESCENT STREET	(860) 358-6	(860) 358-6395			
	Term	City, town or post office, state, and ZIP code					
	Amer			G Gross receipts \$	976,340.		
		F Name and address of principal officer: VINCENT CADECE-DRESIDENT	T/CEO	H(a) Is this a group retu			
	_ pend	28 CRESCENT STREET MIDDLETOWN, CT 06457	_,	affiliates? H(b) Are all affiliates inc			
	Tay-ey	rempt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or	527		t. (see instructions)		
		ite: WWW.MIDDLESEXHOSPITAL.ORG	321	H(c) Group exemption r			
		·	Voor of	formation: 1895 M State			
			L Teal OI	ioimation. 1095 W State	or legal dornicile. C1		
Рa	rt I	Summary					
	1						
e		MIDDLESEX HEALTH SYSTEM'S MISSION IS TO PROVIDE FUND					
an		MIDDLESEX HOSPITAL, AN ACUTE CARE GENERAL HOSPITAL E					
Governance		TO PROVIDE HIGH QUALITY INPATIENT AND OUTPATIENT HEA	LTH S	ERVICES.			
30	2	Check this box if the organization discontinued its operations or disposed of m	nore thai	n 25% of its net assets.			
ૐ	3	Number of voting members of the governing body (Part VI, line 1a)		3	11.		
ies	4	Number of independent voting members of the governing body (Part VI, line 1b)		4	9.		
Activities	5	Total number of individuals employed in calendar year 2012 (Part V, line 2a)		5	7.		
Act	6	Total number of volunteers (estimate if necessary)		_	0		
1	7a	Total unrelated business revenue from Part VIII, column (C), line 12			0		
		Net unrelated business taxable income from Form 990-T, line 34			0		
	-			Prior Year	Current Year		
	8	Contributions and grants (Part VIII, line 1h)	ŀ	0	0		
υne	9	Program service revenue (Part VIII, line 2g)		892,088.	976,340.		
Revenue		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		0	7,0,310.		
Re	10			0			
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		892,088.	976,340.		
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)			970,340.		
	13			0	U		
	14	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		ام			
es		Benefits paid to or for members (Part IX, column (A), line 4)		0	0		
93	15	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		665,482.	714,125.		
eu	16a	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e)			714,125. 0		
zxpen	16a b	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 957,482.		665,482.	0		
Expenses	16a b	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		665,482. 0 226,606.	262,215.		
Expen	16a b	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) ▶ 957,482. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		665,482.	0		
	16a b 17 18	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		665,482. 0 226,606.	262,215.		
	16a b 17 18	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) ▶ 957,482. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		665,482. 0 226,606.	262,215.		
	16a b 17 18	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 18 from line 12		665,482. 0 226,606. 892,088.	262,215. 976,340.		
	16a b 17 18	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 18 from line 12.		665,482. 0 226,606. 892,088. 0	262,215. 976,340. 0		
	16a b 17 18	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 18 from line 12		665,482. 0 226,606. 892,088. 0 Beginning of Current Year 14,591.	262,215. 976,340. 0		
Net Assets or Fund Balances	16a b 17 18 19 20 21 22	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) ▶		665,482. 0 226,606. 892,088. 0 Beginning of Current Year 14,591.	262,215. 976,340. 0 End of Year 14,591.		
Net Assets or Fund Balances	16a b 17 18 19 20 21 22 rt II	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 18 from line 12 Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20. Signature Block malties of periury. I declare that I have examined this return, including accompanying schedules an	nd statem	665,482. 0 226,606. 892,088. 0 Beginning of Current Year 14,591. 0 14,591.	262,215. 976,340. 0 End of Year 14,591. 0		
Net Assets or Fund Balances	16a b 17 18 19 20 21 22 rt II	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 18 from line 12 Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20.	nd statem	665,482. 0 226,606. 892,088. 0 Beginning of Current Year 14,591. 0 14,591.	262,215. 976,340. 0 End of Year 14,591. 0		
Net Assets or Fund Balances	16a b 17 18 19 20 21 22 rt II	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 18 from line 12 Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20. Signature Block malties of periury. I declare that I have examined this return, including accompanying schedules an	nd statem	665,482. 0 226,606. 892,088. 0 Beginning of Current Year 14,591. 0 14,591.	262,215. 976,340. 0 End of Year 14,591. 0		
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S Net Assets or and Palances	16a b 17 18 19 20 21 22 rt II	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 18 from line 12 Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20. Signature Block nalties of perjury, I declare that I have examined this return, including accompanying schedules an ext, and complete. Declaration of preparer (other than officer) is based on all information of which pre	nd statem	665,482. 0 226,606. 892,088. 0 Beginning of Current Year 14,591. 0 14,591. ents, and to the best of my any knowledge.	262,215. 976,340. 0 End of Year 14,591. 0		
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Pond Palances Fund Balances	16a b 17 18 19 20 21 22 rt II	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 18 from line 12 Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20. Signature Block nalties of perjury, I declare that I have examined this return, including accompanying schedules an act, and complete. Declaration of preparer (other than officer) is based on all information of which pre Signature of officer Type or print name and title Print/Type preparer's name Preparer's signature	nd statem	665 , 482 . 0 226 , 606 . 892 , 088 . 0 Beginning of Current Year 14 , 591 . 0 14 , 591 . ents, and to the best of my any knowledge. Date	262,215. 976,340. 0 End of Year 14,591. 0 14,591. knowledge and belief, it is		
Bend Balances	16a b 17 18 19 20 21 22 rt II	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 18 from line 12 Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20. Signature Block nalties of perjury. I declare that I have examined this return, including accompanying schedules and ext, and complete. Declaration of preparer (other than officer) is based on all information of which pre Signature of officer Type or print name and title Print/Type preparer's name CHRISTOPHER B. BOGGS	nd statem	665,482. 0 226,606. 892,088. 0 Beginning of Current Year 14,591. 0 14,591. ents, and to the best of my any knowledge. Date Check if self-employed	262,215. 976,340. 0 End of Year 14,591. 0 14,591. knowledge and belief, it is		
De Presente or Pre	16a b 17 18 19 20 21 22 rt II der pee c, corre	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) ▶	nd statem	665 , 482 . 0 226 , 606 . 892 , 088 . 0 Beginning of Current Year 14 , 591 . 0 14 , 591 . ents, and to the best of my any knowledge. Date Check if self-employed Firm's EIN ▶ 34-	262,215. 976,340. 0 End of Year 14,591. 0 14,591. knowledge and belief, it is PTIN P00032493		
He Parets or Par	16a b 17 18 19 20 21 22 rt II 22 nree	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 18 from line 12 Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20. Signature Block nalties of perjury. I declare that I have examined this return, including accompanying schedules and ext, and complete. Declaration of preparer (other than officer) is based on all information of which pre Signature of officer Type or print name and title Print/Type preparer's name CHRISTOPHER B. BOGGS	nd statem eparer has atte 08/15/	665 , 482 . 0 226 , 606 . 892 , 088 . 0 Beginning of Current Year 14 , 591 . 0 14 , 591 . ents, and to the best of my any knowledge. Date Check if self-employed Firm's EIN ▶ 34 - Phone no. 317	262,215. 976,340. 0 End of Year 14,591. 0 14,591. knowledge and belief, it is		

Form **990** (2012)

Form 990 (2012) Page 2 Part III **Statement of Program Service Accomplishments** Briefly describe the organization's mission: MIDDLESEX HEALTH SYSTEM'S MISSION IS TO PROVIDE FUNDRAISING FOR MIDDLESEX HOSPITAL, AN ACUTE CARE GENERAL HOSPITAL ESTABLISHED TO PROVIDE HIGH QUALITY INPATIENT AND OUTPATIENT HEALTH SERVICES. 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. o including grants of \$ 0 (Revenue \$) (Expenses \$_ 4a (Code: 976,340.) MIDDLSEX HEALTH SYSTEM, INC. MANAGES THE FUNDRAISING ACTIVITIES OF MIDDLESEX HOSPITAL. IT PROMOTES THE DEVELOPMENT OF COMPREHENSIVE HEALTHCARE RELATED SERVICES THROUGH MANAGEMENT OF FUNDRAISING ACTIVITIES. **4b** (Code: including grants of \$) (Expenses \$ including grants of \$) (Revenue \$ **4c** (Code: 4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$ 4e Total program service expenses ▶

JSA 2E1020 2.000

Form **990** (2012)

Form 990 (2012)
Part IV Chacklist of Paguired Schodules

-ar	Checklist of Required Schedules		· ·	
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		37	
	complete Schedule A	1	X	37
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			v
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			Х
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		Λ
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,	5		Х
6	Part III	3		Λ
6	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes,"	-		
Ū	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a			
-	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a		X
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
t	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11f		Х
10-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	111		Λ
ıza	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		Х
h	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if	124		21
D	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section $170(b)(1)(A)(ii)$? If "Yes," complete Schedule E	13		Х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services			
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	4.		37
	If "Yes," complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

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Part	V Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II.	21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
23	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
24 a				
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b	24a		Х
	through 24d and complete Schedule K. If "No," go to line 25	24a 24b		
D	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	240		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	0.4-		
_	to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			3.7
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II .	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
•	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
-	complete Schedule N, Part II.	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
J-T	or IV, and Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
		33a	21	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	256	Х	
20		35b	Λ	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	20		37
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	X	

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Form 990 (2012) Page **5**

Par	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V			
	Check is Schedule O contains a response to any question in this Fait V		Yes	No
1 a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			110
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b			
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 7			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			37
	account)?	4a		Х
D	If "Yes," enter the name of the foreign country: ►			
5 o	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
•	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		X
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	_		3.5
	required to file Form 8282?	7c		Х
	If "Yes," indicate the number of Forms 8282 filed during the year	70		X
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7e 7f		X
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		21
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
•	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		Х
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders			
D	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

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Form **990** (2012)

Form 990 (2012) MIDDLESEX HEALTH SYSTEM, 22-2676137 Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response to any question in this Part VI............... Section A. Governing Body and Management Yes 11 1a Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 Χ 3 Did the organization delegate control over management duties customarily performed by or under the direct X 3 supervision of officers, directors, or trustees, or key employees to a management company or other person? . . . X 4 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? X 5 5 Did the organization become aware during the year of a significant diversion of the organization's assets?.... Х 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint Х **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X 8a 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at X the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Nο Х 10a **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . b Describe in Schedule O the process, if any, used by the organization to review this Form 990. Χ 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give Χ 12b rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," Χ 12c describe in Schedule O how this was done 13 Χ 13 Χ 14 14 Did the organization have a written document retention and destruction policy?....... Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Χ 15a The organization's CEO, Executive Director, or top management official 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement Χ 16a with a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶_CT, 17 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

X Upon request X Own website Other (explain in Schedule O) Another's website

19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the

organization: ▶ Susan Martin 28 Cresecent Street Middletown, Ct 06457

Form **990** (2012)

JSA 2E1042 1.000 Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.								
		(C)						

(A) Name and Title	(B) Average hours per week (list any	box,	not ch unles:	s pe	ition more rson	e than o is both or/trust	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(1) CHANDLER HOWARD	1.00									
DIRECTOR	1.00	Х						0	0	0
(2) HUGH MACKENZIE DIRECTOR	1.00	X						0	0	0
(3) BRUCE MACMILLIAN	1.00									
DIRECTOR	0	Х						0	0	0
(4) JOHN RAFAL	1.00									
DIRECTOR	1.00	X						0	0	0
(5) ERIC THORNBURG	1.00									
DIRECTOR	1.00	X						0	0	0
(6) BARBARA WEISS	1.00									
DIRECTOR	1.00	X						0	0	0
(7) GARY WILLIS VICE CHAIRMAN	1.00	X		Х				0	0	0
(8) DAVID BAGGISH MD	1.00									
CHIEF OF MEDICINE SECRETARY	40.00	X		Х				0	331,012.	5,037.
(9) CHRISTOPHER SEATON	1.00									
CHAIRMAN	1.00	X		Х				0	0	0
(10) GEOFFREY HERTER MD	1.00									
ASSISTANT SECRETARY	1.00	X		Х				0	0	0
(11)VINCENT CAPECE JR PRESIDENT/ CEO	1.00	X		Х				0	757,217.	362,397.
(12) SUSAN MARTIN VP FINANCE TREASURER	1.00			Х				0	1,369,857.	90,670.
(13) LAURA MARTINO	40.00								, , , , , , , , , , , , , , , , , , , ,	23,270
VP MARKETING & DEVELOPMENT	0	1			Х			303,127.	0	46,907.
(14)BARBARA FERGIONE	40.00							,		
DIRECTOR, PHILANTHROPY	† <u>0</u>	1	1			X	l	126,913.	0	4,153.

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1083EX 3987

Form 990 (2012)			1 .				12	l (O					Page 8
Part VII Section A. Officers, Directors, Tr		y En	pic			and F	ııgı	1		yees (c	ontinue		
(A) Name and title	(B) Average hours per week (list any hours for	box, unless person is both a officer and a director/truste		an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations		Estimated amount of other compensatio					
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099		org: and	om the anizatio d related anization	t
	+												
1h Sub-total							_	430,040.	2,458	.086.	5	09,1	64.
to Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	Section A						>	430,040.		0		09,1	0
Total number of individuals (including but not reportable compensation from the organization)	limited to t	hose					re	1				0571	<u> </u>
				ıcto		kov o	mn	Joyco or highes	t compone	eatad		Yes	No
employee on line 1a? If "Yes," complete Scheo	lule J for su	ch ind	livid	ual			• •				3		Х
4 For any individual listed on line 1a, is the organization and related organizations grindividual	eater than	\$15	0,0	00?) If	"Yes	n ar ," (nd other compens complete Schedu	sation from <i>le J for</i>	the such	4	Х	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y											5		X
Section B. Independent Contractors													
1 Complete this table for your five highest concompensation from the organization. Report year.													
(A) Name and business ad	dress							(B) Description of se	rvices	С	(C) compens	sation	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 0

Form **990** (2012)

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MIDDLESEX HEALTH SYSTEM, INC.

Part VIII	Statement of Revenue	
	Check if Schedule O contains a response to any question in this Part VIII	

		Check if Schedule O contains a respo	rise to any quest	lion in this Fait VIII			<u> </u>
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
S S	4-	Federated campaigns					
Contributions, Gifts, Grants and Other Similar Amounts	1a	. oddratod dampaigne I I I I I I I I					
ي 5	b	Membership dues 1b					
ξţ	С	Fundraising events1c					
ia Bi	d	Related organizations 1d					
ns,	е	Government grants (contributions) 1e					
er S	f	All other contributions, gifts, grants,					
혈		and similar amounts not included above . 1f					
늘							
a C	g	Noncash contributions included in lines 1a-1f: \$		_			
Ф	h	Total. Add lines 1a-1f		0			
Į,			Business Code				
ě	2a	FUNDRAISING SERVICE	900099	976,340.	976,340.		
8	b						
Ş	С						
è	d						
Ë							
<u>a</u>	е						
Program Service Revenue	f	All other program service revenue					
	g	Total. Add lines 2a-2f		976,340.			
	3	Investment income (including dividends, inter					
		other similar amounts)	🖊	0			
	4	Income from investment of tax-exempt bond	oroceeds ►	0			
	5	Royalties		0			
	•	(i) Real	(ii) Personal				
	6a	Gross rents					
	b	Less: rental expenses					
	С	Rental income or (loss)					
	d	Net rental income or (loss)		0			
	7a	Gross amount from sales of (i) Securities	(ii) Other				
	/ a	assets other than inventory					
	b	Less: cost or other basis					
	"						
		and sales expenses					
	C	Gain or (loss)					
	d	Net gain or (loss)		0			
ne	8a	Gross income from fundraising					
en		events (not including \$					
ě		of contributions reported on line 1c).					
Ř		See Part IV, line 18 a					
ē	b	Less: direct expenses b					
Other Revenu	C	Net income or (loss) from fundraising events		0			
J		·					
	9a	Gross income from gaming activities. See Part IV, line 19					
	b	Less: direct expenses b					
	С	Net income or (loss) from gaming activities.		0			
	10a	Gross sales of inventory, less					
		returns and allowances a					
	b	Less: cost of goods sold b					
	С	Net income or (loss) from sales of inventory.		0			
		Miscellaneous Revenue	Business Code				
	110						
	11a						
	b						
	С						
	d	All other revenue					
	е	Total. Add lines 11a-11d		0			
	12	Total revenue. See instructions		976,340.	976,340.		

22-2676137

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a resp	onse to any question ir	this Part IX		
	not include amounts reported on lines 6b, 7b, , 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21	0			
2	Grants and other assistance to individuals in				
_	the United States. See Part IV, line 22	0			
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors,				
	trustees, and key employees	493,620.			493,620.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	108,248.			108,248.
8	Pension plan accruals and contributions (include section				
	401(k) and 403(b) employer contributions)	6,952.			6,952.
9	Other employee benefits	88,189.			88,189.
10	Payroll taxes	17,116.			17,116.
11	Fees for services (non-employees):				
а	Management	181,830.			181,830.
	Legal	0			
c	Accounting	2,575.		2,575.	
d	Lobbying	0			
	Professional fundraising services. See Part IV, line 17	0			
f	Investment management fees	0			
	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O.)	0			
12	Advertising and promotion	0			
13	Office expenses	43,373.			43,373.
14	Information technology	0			
15	Royalties	0			
16	Occupancy	10,502.		10,502.	
17	Travel	2,536.			2,536.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	4,880.		4,880.	
20	Interest	0			
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	0			
23	Insurance	0			
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
_	DUES & SUBSCRIPTIONS	901.		901.	
b	MISCELLANEOUS EXPENSES	15,618.			15,618.
c	;				
d					
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	976,340.		18,858.	957,482.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs				
	from a combined educational campaign and				
	fundraising solicitation. Check here if				
	following SOP 98-2 (ASC 958-720)	0			

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Form **990** (2012)

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Form 990 (2012)

Part X Page **11**

Balance Sheet

		Check if Schedule O contains a response to any question in this Part	X		
		Oneskii Coneduio O comaine a response te arry queetter in time r ar	(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	14,591.	1	14,591.
	2	Savings and temporary cash investments	0	2	0
	3	Pledges and grants receivable, net	0	3	0
	4	Accounts receivable, net	0	4	0
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees.			
	6	Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L	0	6	0
ets	7	Notes and loans receivable, net	0	7	0
Assets	8	Inventories for sale or use	0	8	0
⋖	9	Prepaid expenses and deferred charges	0		0
	-	Land, buildings, and equipment: cost or			-
		other basis. Complete Part VI of Schedule D			
	b	Less: accumulated depreciation 10b	0	10c	0
	11	Investments - publicly traded securities	0	11	0
	12	Investments - other securities. See Part IV, line 11	0	12	0
	13	Investments - program-related. See Part IV, line 11		13	0
	14	Intangible assets		14	0
	15	Other assets. See Part IV, line 11		15	0
	16	Total assets. Add lines 1 through 15 (must equal line 34)			14,591.
	17	Accounts payable and accrued expenses		17	0
	18	Grants payable		18	0
	19	Deferred revenue		19	0
	20	Tax-exempt bond liabilities	0	20 21	0
Liabilities	21 22	Escrow or custodial account liability. Complete Part IV of Schedule D Loans and other payables to current and former officers, directors,	U	21	0
ij	22	trustees, key employees, highest compensated employees, and			
Lia		disqualified persons. Complete Part II of Schedule L	0	22	0
	23	Secured mortgages and notes payable to unrelated third parties	0	23	0
	24	Unsecured notes and loans payable to unrelated third parties	0	24	0
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	0	25	0
	26	Total liabilities. Add lines 17 through 25	0	26	0
ses		Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34.			
anc	27	Unrestricted net assets	14,591.	27	14,591.
Bal	28	Temporarily restricted net assets	0	28	0
Ы	29	Permanently restricted net assets	0	29	0
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.			
şts	30	Capital stock or trust principal, or current funds		30	
SSE	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
4	32	Retained earnings, endowment, accumulated income, or other funds		32	
Š	33	Total net assets or fund balances	14,591.	33	14,591.
	34	Total liabilities and net assets/fund balances	14,591.	34	14,591.

Form **990** (2012)

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1083EX 3987 PAGE 12 Form 990 (2012) Page **12**

Part	XI Reconciliation of Net Assets					_
	Check if Schedule O contains a response to any question in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1		9	76,	340.
2	Total expenses (must equal Part IX, column (A), line 25)	2		9	76,	340.
3	Revenue less expenses. Subtract line 2 from line 1	3				0
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			14,	591.
5	Net unrealized gains (losses) on investments	5				0
6	Donated services and use of facilities	6				0
7	Investment expenses	7				0
8	Prior period adjustments	8				0
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10			14,	591.
Part						
	Check if Schedule O contains a response to any question in this Part XII				Ш	
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplai	n in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were con	pile	d or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi	ted o	n a			
	separate basis, consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for overs	_		_		
	of the audit, review, or compilation of its financial statements and selection of an independent account			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, e	xplai	n in			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as se	fort	h in			37
	the Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	_	the	3b		

Form **990** (2012)

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SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

2012

Open to Public

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

Name of	the organization							Emplo	yer iden	tification number
MIDDL	ESEX HEALTH SYS	STEM, INC.							22-	-2676137
Part I	Reason for Publ	lic Charity Status	s (All organizations mu	ıst cor	nplete	this pa	art.) Se	e instru	uctions	
The org	anization is not a priv	ate foundation bed	cause it is: (For lines 1 th	rough	11, che	ck only	one bo	x.)		
1	A church, convention	on of churches, or	association of churches	describ	ed in s	ection	170(b)(1)(A)(i)		
2	A school described	in section 170(b)	(1)(A)(ii). (Attach Schedul	e E.)						
3	A hospital or a coo	perative hospital s	ervice organization descri	ibed in	sectio	n 170(b)(1)(A)	(iii).		
4	A medical researc	h organization op	erated in conjunction wi	ith a h	nospita	I descri	ibed in	sectio	n 170(k	o)(1)(A)(iii). Enter the
	hospital's name, cit									
5			nefit of a college or univ	ersity	owned	l or ope	erated b	by a go	vernme	ntal unit described in
	section 170(b)(1)(A	A)(iv). (Complete F	Part II.)							
6	•	-	or governmental unit des							
7	An organization that	at normally receive	es a substantial part of it	s supp	ort fro	m a go	vernme	ental un	it or fro	om the general public
	described in section 170(b)(1)(A)(vi). (Complete Part II.)									
8	-		on 170(b)(1)(A)(vi). (Com							
9	· =		es: (1) more than 331/3%							· -
			exempt functions - sub							
	· · ·		ome and unrelated busi						n 511	tax) from businesses
			ne 30, 1975. See section	-						
10	-	-	ted exclusively to test for	-	-				-	
11 X	_	-	rated exclusively for the			-				
			ipported organizations de					-		
			es the type of supporting							
	a Type I		c Type III-Function	-	-					unctionally integrated
e X	_	-	the organization is not			-		-	-	•
			gers and other than one	or mo	re pur	oliciy su	pported	organ	izations	described in section
	509(a)(1) or section	` ' ' '	. data and a Car for a file		05 - 0 - 20	т	7		.	. III
f			n determination from th	e iks	that it	is a ry	/pe ı, ı	ype II,	or Typ	
_	organization, check							41		X
g	-	ooo, nas the orga	nization accepted any gift	l or co	ntributi	on irom	any or	tne		
	following persons?	directly or indire	atly controls sither clar	00 or 1	ogotha	ar with	noroon	o dooo	ribad in	(ii) Yes No
			ectly controls, either alor dy of the supported organ			er with	person	is desci	nbea m	11g(i) X
	• •			IIZaliUII	٠					11g(i) X
			scribed in (i) above? on described in (i) or (ii) a	hovo2						11g(iii) X
h			ut the supported organization							[119(111)] A
	Name of supported	(ii) EIN	(iii) Type of organization			(v) Did y	ou potifu	643.1	a tha	(vii) Amount of monetary
(1)	organization	(11) = 114	(described on lines 1-9	organi	Is the zation in		anization	organiz	s the zation in	support
			above or IRC section (see instructions))	your g	listed in overning	in col.		col. (i) o	rganized U.S.?	
			(see manuchons)	Yes	No	Yes	No	Yes	No	
				100		100		100	110	
(A)	ACHMENT 1									
	ICIIIIIII I									
(B)										
(C)										
(D)										
(E)										
Total										

Schedule A (Form 990 or 990-EZ) 2012 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support (a) 2008 **(b)** 2009 (d) 2011 (c) 2010 (e) 2012 (f) Total Calendar year (or fiscal year beginning in) grants, contributions, membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Section B. Total Support (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total Calendar year (or fiscal year beginning in) Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 11 **Total support.** Add lines 7 through 10 . . 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f)) % % 16a 331/3% support test - 2012. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check b 331/3% support test - 2011. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, 17a 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2012

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Schedule A (Form 990 or 990-EZ) 2012

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

_	<u> </u>	<u> </u>			<u>'</u>		
	tion A. Public Support		42000	() 0040	(N 0044	() 0040	(O.T.)
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						-
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						<u> </u>
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						<u> </u>
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						<u>I</u>
Sec	tion B. Total Support						
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly						
12	Other income. Do not include gain or						
12	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,	,					
-	and 12.)						
14	First five years. If the Form 990 is for	the organization	n's first, second	third, fourth. or	fifth tax vear	as a section 501	
	organization, check this box and stop here .	ŭ	·		•		` ` ` `
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2012 (line 8,			mn (f))		15	%
16	Public support percentage from 2011 Sche					16	%
	tion D. Computation of Investmen					- 1	
17	Investment income percentage for 2012 (lir			3, column (f))		17	%
18	Investment income percentage from 2011					18	%
	331/3% support tests - 2012. If the org						
. J a	17 is not more than 331/3%, check thi						. \square
h	331/3% support tests - 2011. If the orga	_		•			
J	line 18 is not more than 331/3%, check						
20	Private foundation. If the organization of		•	•	. ,		
				,	,		

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Schedule A (Form 990 or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012 Page **4**

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

				ATTACH	HMENT 1	
SCHEDULE A, PART I - INFORMATION ABOUT	SUPPORTED C	RGANIZATIO	NS			
		(III) TYPE OF	(IV)	(V)	(VI)	(VII) AMOUNT OF
(I) NAME OF SUPPORTED ORGANIZATION	(II) EIN	ORGANIZATION	YES NO	YES NO	YES NO	SUPPORT
MIDDLESEX HOSPITAL	06-0646718	03	X			0
MIDDLESEX HEALTH SERVICES, INC.	22-2676140	04	X			0
TOTAL AMOUNT OF SUPPORT						0

Schedule A (Form 990 or 990-EZ) 2012

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047 Open to Public

Inspection

Name of the organization MIDDLESEX HEALTH SYSTEM, INC. Employer identification number 22-2676137

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
h	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
D	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers,			
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
•	To Post on Pale 16 and a fall of the CP on a constant of the control Politics and a second to a control Politics.			
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
•	organization or a related organization:	4a		Х
a b	Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4a 4b	Х	Δ.
C	Participate in, or receive payment from, a supplemental hondulamed retirement plan: Participate in, or receive payment from, an equity-based compensation arrangement?	4c	21	Х
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	70		21
	in resite any or lines 4a e, list the persons and provide the applicable amounts for each item in rait in.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
-	compensation contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

MIDDLESEX HEALTH SYSTEM, INC. 22-2676137

Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
DAVID BAGGISH MD	(i)	0	(0	Q	0	0	(
1 CHIEF OF MEDICINE SECRETARY	(ii)	322,215.	8,554.	243.	0	5,037.	336,049.	(
VINCENT CAPECE JR	(i)	0	(0	0	0	0	(
2 PRESIDENT/ CEO	(ii)	564,719.	176,500.	15,998.	354,750.	7,647.	1,119,614.	334,028.
SUSAN MARTIN	(i)	0	(0	0	0	0	(
3 VP FINANCE TREASURER	(ii)	332,712.	141,500.	895,645.	87,440.	3,230.	1,460,527.	
LAURA MARTINO	(i)	216,193.	85,500.	1,434.	43,500.	3,407.	350,034.	42,000.
4 VP MARKETING & DEVELOPMENT	(ii)	0	(0	d	0	0	(
	(i) _							
5	(ii)							
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i) _							
11	(ii)							
	(i) _							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)		<u> </u>					
10	(i) _							
16	(ii)		L					<u> </u>
10	1(")			l .				odulo I (Form 000) 2011

MIDDLESEX HEALTH SYSTEM, INC. 22-2676137

Schedule J (Form 990) 2012

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SUPPLEMENTAL NON-QUALIFIED RETIREMENT PLAN

SCHEDULE J, PART I, LINE 4B

NONQUALIFIED RETIREMENT BENEFITS ARE PROVIDED AS PART OF A COMPETITIVE TOTAL COMPENSATION PROGRAM AND TO ENCOURAGE RETENTION OF KEY EXECUTIVES. THE NONQUALIFIED RETIREMENT PLAN BENEFIT ACCRUES ANNUALLY AND THE PLAN PROVIDES THAT A PARTICIPANT VESTS AFTER THREE (3) YEARS OF SERVICE. THE AMOUNT OF THE VESTED BENEFITS IS CONSIDERED "INCOME" TO THE EXECUTIVE'S W-2 FORM AND IS TAXABLE. CERTAIN EXECUTIVES ALSO PARTICIPATE IN A FORMER PLAN, WHERE ACCRUALS CEASED IN 2010 AND THE VESTED BENEFITS WILL BE DISTRIBUTED ON TERMINATION OF EMPLOYMENT. THE FOLLOWING INDIVIDUALS PARTICIPATED IN THE NONQUALIFIED RETIREMENT PLAN. THE AMOUNTS REPORTED BELOW REPRESENT BENEFITS ACCRUED DURING CALENDAR YEAR 2012, NOT PAYABLE UNTIL RETIREMENT.

SUSAN MARTIN \$890,245

THE FOLLOWING PARTICIPANTS HAD FUNDS CONTRIBUTED TO THEIR SERP ACCOUNT IN 2012:

MIDDLESEX HEALTH SYSTEM, INC. 22-2676137

Schedule J (Form 990) 2012

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

VINCENT CAPECE \$171,750

SUSAN MARTIN \$13,440

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization

MIDDLESEX HEALTH SYSTEM, INC.

Employer identification number 22-2676137

REVIEW PROCESS

FORM 990, PART VI, SECTION B, LINE 11A

DRAFT FORMS OF THE 990, INCLUDING REQUIRED SCHEDULES, ARE PROVIDED TO

EACH BOARD MEMBER FOR REVIEW. MEMBERS REVIEW THE DOCUMENTS, HIGHLIGHT ANY
SIGNIFICANT CHANGES AND ATTEST THEIR APPROVAL. ANY QUESTIONS OR COMMENTS
ARE PRESENTED TO EXECUTIVE MANAGEMENT PRIOR TO FILING. A COPY OF THE
FINAL FORM 990 WILL BE PROVIDED TO THE BOARD PRIOR TO FILING WITH THE IRS
VIA A WEB BASED COMMUNICATION PORTAL.

CONFLICT OF INTEREST POLICY

FORM 990, PART VI, SECTION B, LINE 12C

CONFLICT OF INTEREST FORMS ARE DISTRIBUTED ANNUALLY TO KEY EMPLOYEES,
OFFICERS AND THE BOARD OF DIRECTORS. RESPONSES ARE RETURNED TO, TRACKED,
AND REVIEWED BY THE COMPLIANCE OFFICER. INFORMATION REPORTED IS
CONSIDERED PERSONAL AND CONFIDENTIAL AND ONLY DISCLOSED WHEN DEEMED
NECESSARY TO PROTECT THE HOSPITAL AGAINST THE EFFECTS OF CONFLICTS OF
INTEREST AND ONLY AFTER ADVISING THE REPORTING PERSON OF THE PROPOSED
DISCLOSURE AND OF ITS EXTENT. MATERIAL CONFLICTS ARE REPORTED TO THE
BOARDS AUDIT COMMITTEE FOR REVIEW AND DETERMINATION.

IN ADDITION TO COMPLETING THE ANNUAL CONFLICT OF INTEREST FORM, BOARD

MEMBERS MUST IMMEDIATELY DISCLOSE ANY INTEREST AND ALL MATERIAL FACTS TO

THE BOARD OF DIRECTORS. THE BOARD THEN REVIEWS THE FACTS AND MAKES THE

DETERMINATION AS TO WHETHER A SIGNIFICANT CONFLICT OF INTEREST EXISTS. IF

SO, THE BOARD FOLLOWS DISABLING GUIDELINES TO DETERMINE IF THE BOARD MEMBER SHOULD BE ASKED TO RESIGN OR BE REMOVED.

COMPENSATION POLICY

FORM 990, PART VI, LINES 15A AND 15B

EXECUTIVE TEAM COMPENSATION IS REVIEWED ANNUALLY BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD. THE COMMITTEE HAS A CHARTER AND A POLICY STATEMENT SETTING FORTH A PROCESS AND CERTAIN GUIDELINES FOR DETERMINING COMPENSATION. EXECUTIVES RECEIVE A BASE SALARY AND HAVE THE OPPORTUNITY FOR INCENTIVE COMPENSATION WITHIN A RANGE SET BY THE POLICY. FOLLOWING THE CLOSE OF EACH FISCAL YEAR, THE COMMITTEE RECEIVES A MARKET ANALYSIS FROM INDEPENDENT CONSULTANTS REGARDING COMPENSATION AT PEER GROUPS OF COMPARABLE HOSPITALS AND HEALTH SYSTEMS. POSITIONS WITHIN THE EXECUTIVE TEAM ARE COMPARED TO BENCHMARK POSITIONS WITHIN THIS MARKET DATA AND THEIR COMPENSATION IS COMPARED TO THE DATA BOTH WITH RESPECT TO CASH COMPENSATION AND TOTAL COMPENSATION INCLUDING FRINGE BENEFITS. THE CEO RECOMMENDS THE INCENTIVE AWARDS AND BASE SALARY ADJUSTMENTS TO THE COMPENSATION OF THE EXECUTIVES WHO REPORT TO HIM, AND THE COMMITTEE REVIEWS THOSE RECOMMENDATIONS, APPROVES OR MODIFIES THEM, AND ALSO DETERMINES ANY INCENTIVE AWARD AND BASE SALARY ADJUSTMENT FOR THE CEO. THE CONSULTANTS PROVIDE A WRITTEN OPINION ANNUALLY CONFIRMING THAT THE COMPENSATION OF THE EXECUTIVES, AS ADJUSTED BY THIS PROCESS, IS "REASONABLE" WITHIN APPLICABLE IRS GUIDELINES.

KEY EMPLOYEE COMPENSATION IS SET FOLLOWING THE GUIDELINES SET FORTH IN

THE HOSPITAL COMPENSATION POLICY. THE OBJECTIVE OF THIS POLICY IS TO PAY EMPLOYEES BASED UPON HOSPITAL NEED, THE PROPER EXTERNAL LABOR MARKET AND PERFORMANCE.

PUBLIC DISCLOSURE

FORM 990, PART VI, SECTION C, LINE 19

MIDDLESEX HEALTH SERVICES, INC. ("SERVICES") IS A MEMBER CORPORATION OF
THE MIDDLESEX HEALTH SYSTEM AND IS A RELATED CORPORATION TO MIDDLESEX
HOSPITAL. THE MIDDLESEX HEALTH SYSTEM MAINTAINS A QUALITY AND COMPLIANCE
SECTION ON THE HOSPITAL'S WEBSITE, MIDDLESEXHOSPITAL.ORG. SERVICES POSTS
THE MOST CURRENT AUDITED FINANCIAL STATEMENTS AND FORM 990 WITH THOSE OF
THE HOSPITAL AND OTHER AFFILIATES AS THEY BECOME AVAIABLE. SERVICES
ADHERES TO THE CONFLICT OF INTEREST POLICY OF THE MIDDLESEX HEALTH SYSTEM
WHICH IS ALSO POSTED ON THE WEBSITE IN THE VENDORS AND SUPPLIERS SECTION.
IN ADDITION, SERVICES' FORM 990 IS AVAILABLE AT WWW.GUIDESTAR.ORG AND
UPON REQUEST.

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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. Attach to Form 990.

Open to Public Inspection

Employer identification number

22-2676137

MIDDLESEX HEALTH SYSTEM, INC.

➤ See separate instructions.

	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)						
(3)						
4)						
5)						
(6)						

one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related orga	anization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled ity?
							Yes	No
(1) MIDDDLESEX HOSPITAL FOUNDATION, INC.	27-3720822							
	LETOWN, CT 06457	SUPPORT	CT	501(C)(3)	11 TYPE II	MSX HOSPITAL	X	
(2) MIDDLESEX HOSPITAL	06-0646718							
	LETOWN, CT 06457	HEALTHCARE	CT	501(C)(3)	3	MSX HLTH SYS	Х	
(3) MIDDLESEX HEALTH SERVICES, INC.	22-2676140							
	LETOWN, CT 06457	ASST. LIVING	CT	501(C)(3)	9	MSX HLTH SYS	Х	
_(4)								
<u>(5)</u>								
<u></u>								

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2012

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Part III	Identification of Relate						nswered "Yes"	to Form	990, Part IV, li	ne 34	
	because it had one or r	more related orga	nizations	s treated as a pa	artnership during the	tax year.)					
	(a)	(b)	(c)	(d)	(e)	(f)	(a)	(h)	(1)	(i)	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h Dispropo allocati	ortionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana	ral or	(k) Percentage ownership
		,,,		,			Yes	No		Yes	No	
(1)												
(2)												
(3)												
<u>(4)</u>												
<u>(5)</u>												
<u>(6)</u>												
(7)												

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Part IV

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(controll entity)
								Yes N
(1) MIDDLESEX HEALTH RESOURCES, INC. 06-1089925								
28 CRESCENT STREET MIDDLETOWN, CT 06457	HEALTHCARE	CT	MSX HLTH SYS	C CORP	726,461.	4,337,783.	100.0000	х
(2) INTEGRATED RESOURCES FOR MIDDLESEX AREA 06-1462230								
28 CRESCENT STREET MIDDLETOWN, CT 06457	OUTPATIENT CARE	CT	MSX HLTH SYS	C CORP	0	0	100.0000	х
(3) MHS PRIMARY CARE, INC. 06-1472743								
28 CRESCENT STREET MIDDLETOWN, CT 06457	HEALTHCARE	CT	MSX HLT SYS	C CORP	12,222,967.	3,895,677.	100.0000	х
<u>(4)</u>	-							
<u>(5)</u>								
<u>(6)</u>								
<u>(7)</u>								

Schedule R (Form 990) 2012

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Part V	Transactions With Related Organizations	(Complete if the organization answered	"Yes" to Form 990, Part IV.	line 34, 35b, or 36.)

Not	te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No						
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?									
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		Х						
b	Gift, grant, or capital contribution to related organization(s)	1b	Х							
С	Gift, grant, or capital contribution from related organization(s)	1c	X							
d	Loans or loan guarantees to or for related organization(s)	1d		Х						
е	Loans or loan guarantees by related organization(s)	1e		Х						
f	Dividends from related organization(s)	1f	i '	X						
g	Sale of assets to related organization(s)	1g		Х						
h	Purchase of assets from related organization(s)	1h		Х						
i	Exchange of assets with related organization(s)	1i		Х						
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		Х						
-										
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		Х						
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11		X						
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		Х						
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		Х						
0	Sharing of paid employees with related organization(s)	10		Х						
р	Reimbursement paid to related organization(s) for expenses	1p		Х						
q	Reimbursement paid by related organization(s) for expenses	1q								
r	Other transfer of cash or property to related organization(s)	1r		Х						
s		1s		Х						
າ ົ	f the answer to any of the above is "Yes " see the instructions for information on who must complete this line, including covered relationships and transaction thresholds									

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) MIDDLESEX HOSPITAL	Q	976,340.	
(2) MIDDLESEX HOSPITAL	С	2,999,000.	
(3) MHS PRIMARY CARE, INC.	В	2,999,000.	
(4)			
<u>(5)</u>			
(6)			

Schedule R (Form 990) 2012 Page 4

Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.) Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	Primary activity Legal (state of	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	Predominant acome (related, related, excluded solutions)		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			section 512-514)	Yes	No			Yes	No	(1 01111 1000)	Yes	No	
(1)													
(2)													
(3)													
(4)													
<u>(5)</u>													
<u>(6)</u>													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													

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Supplemental Information Part VII

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

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