SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 ► Attach to Form 990.
 ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

THE CHARLOTTE HUNGERFORD HOSPITAL

Employer identification number

06-0646678

Par	t I Financial Assistance a	and Certain Ot	ther Commun	ity Benefits a	t Cost				
								Yes	No
1a	Did the organization have a financial	assistance policy	during the tax yea	ar? If "No," skip to	question 6a		1a	Х	
b	If "Yes," was it a written policy? If the organization had multiple hospital facilities						1b	Х	
2	If the organization had multiple hospital facilities facilities during the tax year.	, indicate which of the fo	llowing best describes a	pplication of the financi	ial assistance policy to its	s various hospital			
	Applied uniformly to all hospital	al facilities	Applie	ed uniformly to mo	st hospital facilities	S			
	Generally tailored to individual	hospital facilities		•	•				
3	Answer the following based on the financial assi	stance eligibility criteria t	hat applied to the larges	st number of the organiz	ation's patients during th	ie tax year.			
а	Did the organization use Federal Por	verty Guidelines (F	PG) as a factor in	determining eligib	ility for providing fr	ee care?			
	If "Yes," indicate which of the follow	ing was the FPG fa	amily income limit	for eligibility for fre	ee care:		За	Х	
	100% 150%	X 200%	Other	%					
b	Did the organization use FPG as a fa			-					
	of the following was the family incom			are:			3b	Х	
	☐ 200% ☐ 250% ☐	─ 300%	350% X X X X X X X X X X	400% LJ 0	Other 9	6			
С	If the organization used factors other								
	determining eligibility for free or disc other threshold, regardless of incom		•		-	asset test or			
4	Did the organization's financial assistance policy					ed care to the	_	37	
Ė							4	X	<u> </u>
	Did the organization budget amounts for		-				5a	Λ	Х
	If "Yes," did the organization's financial to the organization of						5b		
С	If "Yes" to line 5b, as a result of bud	•	. •	•			5c		
62	care to a patient who was eligible fo Did the organization prepare a comm						6a	Х	
	If "Yes," did the organization make it						6b	X	
b	Complete the following table using the workshee						OD		
7	Financial Assistance and Certain Ot	-		ot submit these worksh	icets with the coneduct				
<u> </u>	Financial Assistance and	(a) Number of	(b) Persons	(C) Total	(d) Direct	(e) Net	(f)	Percent	of
Mea	ins-Tested Government Programs	activities or programs (optional)	served (optional)	community benefit expense	offsetting revenue	community benefit expense	tota	al expen	se
	Financial Assistance at cost (from								
	Worksheet 1)		3,409	1613688.	0.	1613688.	1	.29	용
b	Medicaid (from Worksheet 3,								
	column a)		42,458	27835850.	22094334.	5741516.	4	. 59	용
С	Costs of other means-tested								
	government programs (from								_
	Worksheet 3, column b)		637	228,156.	152,254.	75,902.		.06	<u> </u>
d	Total Financial Assistance and		46 504	00688604	00046500	F421106	_	0.4	
	Means-Tested Government Programs		46,504	296//694.	22246588.	7431106.	5	.94	<u>*</u>
	Other Benefits								
е	Community health								
	improvement services and								
	community benefit operations	8	4,323	37,621.	0.	37,621.		.03	Q.
	(from Worksheet 4)		4,525	37,021.	•	37,021.		• 0 3	-
'	Health professions education (from Worksheet 5)	1	55	897.	0.	897.		.00	8
	Subsidized health services		33	0371	-	037.		•••	-
У	(from Worksheet 6)			20242175.	17246063.	2996112.	2	.40	ક્ર
h	Research (from Worksheet 7)								
	Cash and in-kind contributions								
-	for community benefit (from								
	Worksheet 8)	1	1	176.				.00	
j	Total. Other Benefits	10			17246063.			.43	
	Total. Add lines 7d and 7i	10	50.883	49958563.	39492651.	10465912.	8	.37	ક

06-0646678 Page 2 THE CHARLOTTE HUNGERFORD HOSPITAL Schedule H (Form 990) 2012

	rt II Community Building	Activities Compl	ete this table if the	e organizatio	n conducte	d any co	mmunity building act	tivities o	during	the
	tax year, and describe in Part									
		(a) Number of activities or programs	(b) Persons served (optional)	(c) Tota		(d) Direct etting reven			Percent	
		(optional)		building expe	ense		building expense	_		
1	Physical improvements and housing									
	Economic development									
3	Community support									
	Environmental improvements							+		
5	Leadership development and									
	training for community members									
<u>6</u> 7	Coalition building Community health improvement									
•	advocacy									
8	Workforce development									
9	Other									
10	Total									
Pa	rt III Bad Debt, Medicare, &	& Collection P	ractices				•	_		
Sect	tion A. Bad Debt Expense								Yes	No
1	Did the organization report bad debt	t expense in accor	dance with Health	ncare Financi	al Managen	nent Ass	ociation			
	Statement No. 15?							1	Х	
2	Enter the amount of the organization	n's bad debt exper	ise. Explain in Par	t VI the						
	methodology used by the organizati	on to estimate this	amount			2	3,378,061	<u>.</u>		
3	Enter the estimated amount of the o	rganization's bad	debt expense attr	ibutable to						
	patients eligible under the organization	ion's financial assis	stance policy. Exp	olain in Part V	I the					
	methodology used by the organizati	on to estimate this	amount and the	rationale, if a	ny,					
	for including this portion of bad deb	t as community be	nefit			3	0	<u>•</u>		
4	Provide in Part VI the text of the foor	tnote to the organi	zation's financial s	statements th	nat describe	es bad d	ebt			
	expense or the page number on whi	ch this footnote is	contained in the	attached fina	ncial staten	nents.				
Sect	tion B. Medicare						42 410 066			
5	Enter total revenue received from M	•					43,418,966			
6	Enter Medicare allowable costs of ca					-	46,946,867			
7	Subtract line 6 from line 5. This is th						-3,527,901	<u>•</u>		
8	Describe in Part VI the extent to whi									
	Also describe in Part VI the costing		urce used to dete	ermine the an	nount repor	ted on lir	ne 6.			
	Check the box that describes the m									
Coot	Cost accounting system	X Cost to char	ge ratio	☐ Other						
	tion C. Collection Practices Did the organization have a written of	Acht collection poli	ov during the tax	voor?				9a	x	
	If "Yes," did the organization's collection							9a		
	collection practices to be followed for pat							9b	х	
Pa	rt IV Management Compar									ctions)
	(a) Name of entity		scription of primar		(c) Organiz		(d) Officers, direct-		hysicia	
	(a) Name of Chary		ctivity of entity	y	profit % o		ors, trustees, or		ofit %	
					ownersh	nip %	key employees' profit % or stock		stock	
							ownership %	own	ership	%
	ADVANCED MEDICAL									
	AGING OF NORTHWEST									
								50	.00	ક
	2 MEDCONN COLLECTION PATIENT COLLECTION									
	AGENCY, LLC AGENCY 25.00% .00%								.00	ક
	3 UROLOGY CENTER OF									
							37	.50	<u></u>	
	4 LITCHFIELD COUNTY									
HEALTHCARE SERVICE							0.			
COI	CORP PHYSICIANS PRACTICE 100.00% .00%							.00	₹	

12-10-12

Part V	Facility Information										
	Hospital Facilities er of size, from largest to smallest)		ırgical			tal					
	hospital facilities did the organization operate tax year?	 	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	n facility	ours			
		Licensed	General	Children	Teaching	Critical a	Research facility	ER-24 hours	ER-other	Other (describe)	Facility reporting group
540	dress, and primary website address RLOTTE HUNGERFORD HOSPITAL LITCHFIELD STRRET RINGTON, CT 06790									,	
	GERFORD EMERGENCY MEDICAL CENTER SPENCER STREET	x	Х					Х	Х		
	STED, CT 06098								х		
											<u> </u>
		-1	1	1	1	1	1	l	1		1

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or facility reporting group $\underline{CHARL}OTTE$ HUNGERFORD HOSPITAL

For	r single facility filers only: line number of hospital facility (from Schedule H, Part V, Section A)	_		
			Yes	No
	Community Health Needs Assessment (Lines 1 through 8c are optional for tax years beginning on or before March 23, 2012)	_		
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health		.,	
	needs assessment (CHNA)? If "No," skip to line 9	1	X	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
	a X A definition of the community served by the hospital facility			
١	b X Demographics of the community			
(c Existing health care facilities and resources within the community that are available to respond to the health needs			
	of the community			
(d X How data was obtained			
(e X The health needs of the community			
1	f X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
	groups			
,	g X The process for identifying and prioritizing community health needs and services to meet the community health needs			
ı	h X The process for consulting with persons representing the community's interests			
i	i X Information gaps that limit the hospital facility's ability to assess the community's health needs			
i	j Other (describe in Part VI)			
2				
3				
_	served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in			
	Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons			
	the hospital facility consulted	3	х	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other	<u> </u>		
7	hospital facilities in Part VI	4		х
5		5	Х	
J	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
	a X Hospital facility's website			
	. v			
'				
,	c United (describe in Part VI)			
О	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all			
	that apply to date):			
•	a X Adoption of an implementation strategy that addresses each of the community health needs identified			
	through the CHNA			
	b X Execution of the implementation strategy			
	c X Participation in the development of a community-wide plan			
(d X Participation in the execution of a community-wide plan			
	e X Inclusion of a community benefit section in operational plans			
1	Adoption of a budget for provision of services that address the needs identified in the CHNA			
,	g X Prioritization of health needs in its community			
١	h X Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	i U Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain			
	in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		X
8	a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA			
	as required by section 501(r)(3)?	8a		X
ı	b If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		
(c If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720			
	for all of its hospital facilities?			

Pa	rt V	Facility Information (continued) CHARLOTTE HUNGERFORD HOSPITAL			
Fi		Assistance Policy		Yes	No
	Did the	e hospital facility have in place during the tax year a written financial assistance policy that:			
9	Explair	ned eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Х	
10	Used f	ederal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Х	
		," indicate the FPG family income limit for eligibility for free care: 200 %			
		explain in Part VI the criteria the hospital facility used.			
11	Used F	FPG to determine eligibility for providing discounted care?	11	Х	
		," indicate the FPG family income limit for eligibility for discounted care:			
		explain in Part VI the criteria the hospital facility used.			
12	Explair	ned the basis for calculating amounts charged to patients?	12	Х	
		," indicate the factors used in determining such amounts (check all that apply):			
а		Income level			
b		Asset level			
c		Medical indigency			
d		Insurance status			
е	X	Uninsured discount			
f		Medicaid/Medicare			
g		State regulation			
h		Other (describe in Part VI)			
13		ned the method for applying for financial assistance?	13	Х	
14		ed measures to publicize the policy within the community served by the hospital facility?	14	Х	
		" indicate how the hospital facility publicized the policy (check all that apply):			
а		The policy was posted on the hospital facility's website			
b	37	The policy was attached to billing invoices			
c	37	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	37	The policy was posted in the hospital facility's admissions offices			
е	v	The policy was provided, in writing, to patients on admission to the hospital facility			
f	X	The policy was available on request			
		Other (describe in Part VI)			
— Ei	lling an	d Collections			
		e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
13		ance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	х	
16		all of the following actions against an individual that were permitted under the hospital facility's policies during the tax	13		
10		efore making reasonable efforts to determine patient's eligibility under the facility's FAP:			
а	v	Reporting to credit agency			
b		Lawsuits			
	v	Liens on residences			
d		Body attachments			
		·			
47		Other similar actions (describe in Part VI)			
17		e hospital facility or an authorized third party perform any of the following actions during the tax year before making	47	х	
		lable efforts to determine the patient's eligibility under the facility's FAP?	17	21	
_	v	," check all actions in which the hospital facility or a third party engaged:			
a		Reporting to credit agency			
D	X	Lawsuits			
C	$\overline{}$	Liens on residences			
C	님	Body attachments Other similar actions (describe in Part VI)			
_		LITING CIMILAR ACTIONS (MASCRING IN MART VII)			

		(Form 990) 2012	007	O Pa	age 6		
	rt V	Facility Information (continued) CHARLOTTE HUNGERFORD HOSPITAL					
18	8 Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that						
a	<u> X</u>	Notified individuals of the financial assistance policy on admission					
b	· 🖳	Notified individuals of the financial assistance policy prior to discharge					
c	: <u>X</u>	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills					
c	37	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's					
		financial assistance policy					
e		Other (describe in Part VI)					
P	olicy Re	elating to Emergency Medical Care					
				Yes	No		
19	Did the	e hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the					
		al facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their					
	•	ty under the hospital facility's financial assistance policy?	19	х			
	Gg	y and no not place and a solution of policy in the solution of policy					
	If "No	" indicate why:					
а		The hospital facility did not provide care for any emergency medical conditions					
b		The hospital facility's policy was not in writing					
		The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)					
		Other (describe in Part VI)					
_		to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)					
20		te how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible					
_		uals for emergency or other medically necessary care.					
а		The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts					
		that can be charged					
b	• 🗀	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating					
		the maximum amounts that can be charged					
C		The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged					
C		Other (describe in Part VI)					
21		the tax year, did the hospital facility charge any of its FAP-eligible individuals, to whom the hospital facility					
	-	ed emergency or other medically necessary services, more than the amounts generally billed to individuals who had					
	insurar	nce covering such care?	21		_X_		
		," explain in Part VI.					
22	During	the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any					
	service	e provided to that individual?	22		X		
		," explain in Part VI.					

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or facility reporting group $\begin{tabular}{lllll} \underline{HUNGERFORD} & \underline{EMERGENCY} & \underline{MEDICAL} & \underline{CENTER} \end{tabular}$

or	single f	acility filers only: line number of hospital facility (from Schedule H, Part V, Section A)	-	Yes	No	
_	ommun	ity Health Needs Assessment (Lines 1 through 8c are optional for tax years beginning on or before March 23, 2012)		162	No	
During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health						
•		assessment (CHNA)? If "No," skip to line 9	1	х		
		" indicate what the CHNA report describes (check all that apply):	Ė			
a		A definition of the community served by the hospital facility				
k	37	Demographics of the community				
		Existing health care facilities and resources within the community that are available to respond to the health needs				
٠	. —	of the community				
c	X	How data was obtained				
		The health needs of the community				
f	37	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority				
'		groups				
ç	X	The process for identifying and prioritizing community health needs and services to meet the community health needs				
ŀ	37	The process for consulting with persons representing the community's interests				
i		Information gaps that limit the hospital facility's ability to assess the community's health needs				
i		Other (describe in Part VI)				
, 2	Indicat	e the tax year the hospital facility last conducted a CHNA: 20 12				
3		ducting its most recent CHNA, did the hospital facility take into account input from representatives of the community				
0		by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in				
		how the hospital facility took into account input from persons who represent the community, and identify the persons				
		11. 14. 111.	3	х		
4		spital facility consulted	٦			
7		al facilities in Part VI	4		Х	
5		e hospital facility make its CHNA report widely available to the public?	5	Х		
٥		" indicate how the CHNA report was made widely available (check all that apply):	Ŭ			
a		Hospital facility's website				
k		Available upon request from the hospital facility				
		Other (describe in Part VI)				
		ospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all				
Ŭ		oply to date):				
á		Adoption of an implementation strategy that addresses each of the community health needs identified				
		through the CHNA				
k	X	Execution of the implementation strategy				
`		Participation in the development of a community-wide plan				
	37	Participation in the execution of a community-wide plan				
•	v	Inclusion of a community benefit section in operational plans				
f		Adoption of a budget for provision of services that address the needs identified in the CHNA				
ç	v	Prioritization of health needs in its community				
ŀ		Prioritization of services that the hospital facility will undertake to meet health needs in its community				
i		Other (describe in Part VI)				
7		e hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain				
•		VI which needs it has not addressed and the reasons why it has not addressed such needs	7		х	
8:		e organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA	Ė			
		uired by section 501(r)(3)?	8a		х	
ŀ	If "Yes	" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b			
c If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720						
		of its hospital facilities? \$				
		· <u></u>				

Pa	ırt V	Facility Information (continued) HUNGERFORD EMERGENCY MEDICAL CENTER			
Fi	nancia	I Assistance Policy		Yes	No
	Did the	e hospital facility have in place during the tax year a written financial assistance policy that:			
9	Explair	ned eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Х	
10	Used 1	federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Х	
If "Yes," indicate the FPG family income limit for eligibility for free care:					
	If "No,	explain in Part VI the criteria the hospital facility used.			
11		FPG to determine eligibility for providing discounted care?	11	Х	
	If "Yes	s," indicate the FPG family income limit for eligibility for discounted care: 250 %			
		explain in Part VI the criteria the hospital facility used.			
12	Explair	ned the basis for calculating amounts charged to patients?	12	Х	
	If "Yes	s," indicate the factors used in determining such amounts (check all that apply):			
a	X	Income level			
k	·	Asset level			
c	; <u> </u>	Medical indigency			
C		Insurance status			
e	X	Uninsured discount			
f		Medicaid/Medicare			
ç	, _	State regulation			
r	ı 🔲	Other (describe in Part VI)			
13	Explair	ned the method for applying for financial assistance?	13	X	
14	Includ	ed measures to publicize the policy within the community served by the hospital facility?	14	Х	
	If "Yes	s," indicate how the hospital facility publicized the policy (check all that apply):			
a		The policy was posted on the hospital facility's website			
k					
c					
C					
e					
f	X	The policy was available on request			
	<u>, </u>	Other (describe in Part VI)			
_B	lling ar	nd Collections			
15		e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
		ance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	X	
16		call of the following actions against an individual that were permitted under the hospital facility's policies during the tax			
		efore making reasonable efforts to determine patient's eligibility under the facility's FAP:			
a	X				
k		Lawsuits			
C	: X				
C	' ├	Body attachments			
e		Other similar actions (describe in Part VI)			
17		e hospital facility or an authorized third party perform any of the following actions during the tax year before making		3,7	
		nable efforts to determine the patient's eligibility under the facility's FAP?	17	X	
	v	s," check all actions in which the hospital facility or a third party engaged:			
		Reporting to credit agency			
k		Lawsuits			
C	: <u>X</u>				
C	╵├┤	Body attachments			
e	• 📖	Other similar actions (describe in Part VI)			

	nedule H (Form 990) 2012 THE CHARLOTTE HUNGERFORD HOSPITAL 06-064	667	8 Pa	age 6				
Pá	art V Facility Information (continued) HUNGERFORD EMERGENCY MEDICAL CENTER							
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that							
	apply):							
á	a X Notified individuals of the financial assistance policy on admission							
ı	Notified individuals of the financial assistance policy prior to discharge							
	c X Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills							
(d X Documented its determination of whether patients were eligible for financial assistance under the hospital facility's							
	financial assistance policy							
•	Other (describe in Part VI)							
P	olicy Relating to Emergency Medical Care							
			Yes	No				
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the							
	hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their							
	eligibility under the hospital facility's financial assistance policy?	19	Х					
	If "No," indicate why:							
á	The hospital facility did not provide care for any emergency medical conditions							
ı	The hospital facility's policy was not in writing							
	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)							
	d Other (describe in Part VI)							
	harges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)							
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible							
	individuals for emergency or other medically necessary care.							
á	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts							
	that can be charged							
ı	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating							
	the maximum amounts that can be charged							
	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged							
	d X Other (describe in Part VI)							
21	During the tax year, did the hospital facility charge any of its FAP-eligible individuals, to whom the hospital facility							
	provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had							
	insurance covering such care?	21		Х				
	If "Yes," explain in Part VI.							
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any							
	service provided to that individual?	22		Х				
	If "Yes," explain in Part VI.							

Part V	Facility	Information	(continued)

Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?	2 13

Nar	ne and address	Type of Facility (describe)
1	NORTHWEST CONNECTICUT MEDICAL WALK IN	
	1598 EAST MAIN STREET	1
	TORRINGTON, CT 06790	WALK IN MEDICAL CLINIC
2	THE HUNGERFORD CENTER	
	780 LITCHFIELD STREET	CARDIAC AND PULMONARY REHAB
	TORRINGTON, CT 06790	SERVICES
3	THE CENTER FOR CANCER CARE	
	200 KENNEDY DRIVE	
	TORRINGTON, CT 06790	CANCER TREATMENT CENTER
4		
	220 KENNEDY DRIVE	
	TORRINGTON, CT 06790	RADIOLOGY SERVICES
5	THE CENTER FOR YOUTH AND FAMILIES	
	1061 EAST MAIN STREET	PSYCH SERVICES FOR CHILDREN
	TORRINGTON, CT 06790	AND FAMILIES
6		
	28 SAINT JOHN PLACE	
	TORRINGTON, CT 06790	CHILD GUIDANCE CLINIC
<u>7</u>	WINSTED BEHAVIORAL HEALTH CENTER	
	294 MAIN STREET	
_	WINSTED, CT 06098	PSYCH SERVICES
8	SURGICAL ASSOCIATES OF CHH	
	538 LITCHFIELD STREET	
	TORRINGTON, CT 06790	SURGICAL PHYSICIANS PRACTICE
9	-1	
	780 LITCHFIELD STREET	
10	TORRINGTON, CT 06790	NEUROLOGY PHYSICIANS PRACTICE
<u>T 0</u>	CHH PRIMARY CARE	
	780 LITCHFIELD STREET	PRIMARY CARE PHYSICIANS
	TORRINGTON, CT 06790	PRACTICE

Part V Facility	Information (continued)
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	Section C. Other Health Care Facilities	That Are Not Licensed, Registered, or Similarly	y Recognized as a Hospital Facility
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(list in order of size, from largest to smallest)

How many non-hospital he	alth care facilities did the organization operate during the ta	x year?

Name and address	Type of Facility (describe)
11 CHH CARDIOVASCULAR MEDICINE SERVICE 1215 NEW LITCHFIELD STREET TORRINGTON, CT 06790	CARDIOVASCULAR PHYSICIANS PRACTICE
12 CHH WOUND CARE AND HYPERBARIC MEDICIN 7 FELICITY LANE TORRINGTON, CT 06790	WOUND CARE PHYSICIANS PRACTICE
13 CHH UROLOGY MEDICINE 538 LITCHFIELD STREET TORRINGTON, CT 06790	ADULT AND PEDIATRIC UROLOGY PHYSICIANS PRACTICE

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6j, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- **8 Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

PART I, LINE 3C: CARE WILL BE PROVIDED FREE FOR THOSE WHO QUALIFY AS

UNINSURED AND VERIFICATION HAS DETERMINED THAT THEIR ANNUAL INCOME IS LESS

THAN 200% OF THE FEDERAL INCOME POVERTY LEVEL. CARE WILL BE PROVIDED AT

HOSPITAL COST, AS ESTABLISHED BY THE OFFICE OF HEALTH CARE ACCESS (OCHA),

FOR THOSE UNINSURED PATIENTS WHO REQUEST ASSISTANCE AND VERIFICATION HAS

DETERMINED THAT THEIR ANNUAL INCOME IS BETWEEN 200% AND 250% OF THE FPL.

CARE WILL BE DISCOUNTED BY 30% FOR THOSE UNISURED PATIENTS WHO REQUEST

ASSISTANCE AND VERIFICATION HAS DETERMINED THAT THEIR ANNUAL INCOME IS

BETWEEN 250% AND 400% OF THE FPL. THE HOSPITAL WILL ALSO CONSIDER THE

TOTAL MEDICAL EXPENSES FACED BY THE FAMILY AND THE FAMILY'S ABILITY TO PAY

FOR THOSE EXPENSES, AND WILL CONSIDER OFFERING GREATER ASSISTANCE WHEN

POSSIBLE TO THOSE FAMILIES FACING CATASTROPHIC MEDICAL EXPENSES.

PART I, LINE 7: A COST TO CHARGE RATIO BASED ON CHARITY CARE CHARGES

AND EXPENSES.

PART III, LINE 4: IN JULY 2011, THE FASB ISSUED ASU 2011-07, "HEALTH

CARE ENTITIES (TOPIC 954): PRESENTATION AND DISCLOSURE OF PATIENT SERVICE

232098 12-10-12

Schedule H (Form 990) 2012

REVENUE, PROVISION OF BAD DEBTS, AND THE ALLOWANCE FOR DOUBTFUL ACCOUNTS FOR CERTAIN HEALTH CARE ENTITIES." THIS GUIDANCE ESTABLISHES ACCOUNTING AND DISCLOSURE REQUIREMENTS FOR HEALTH CARE ENTITIES THAT RECOGNIZE SIGNIFICANT AMOUNTS OF PATIENT SERVICE REVENUES AT THE TIME SERVICES ARE RENDERED EVEN THOUGH THE ENTITY DOES NOT ASSESS A PATIENT'S ABILITY TO PAY. SPECIFICALLY, THE GUIDANCE REQUIRES THAT HEALTH CARE ENTITIES PRESENT BAD DEBT EXPENSE ASSOCIATED WITH NET PATIENT SERVICE REVENUES AS AN OFFSET TO NET PATIENT SERVICE REVENUES WITHIN THE STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS. ADDITIONALLY, THE GUIDANCE REQUIRES ENHANCED DISCLOSURE OF THE POLICIES FOR RECOGNIZING REVENUE AND ASSESSING BAD DEBTS, AS WELL AS QUALITATIVE AND QUANTITATIVE INFORMATION ABOUT CHANGES IN THE ALLOWANCE FOR DOUBTFUL ACCOUNTS. THE GUIDANCE REQUIRES RETROSPECTIVE APPLICATION TO ALL PRIOR PERIODS PRESENTED. THIS GUIDANCE BECAME EFFECTIVE FOR THE HOSPITAL BEGINNING ON OCTOBER 1, 2012. THE ADOPTION OF THIS GUIDANCE HAD NO IMPACT ON THE HOSPITAL'S OPERATING INCOME IN THE STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS, BUT RESULTED IN ADDITIONAL DISCLOSURES IN NOTE 3. ALL PERIODS INCLUDED HAVE BEEN PRESENTED IN ACCORDANCE WITH THE PROVISIONS OF ASU 2011-07.

MEDICAL CARE FREE OF CHARGE, OR AT A DISCOUNT, TO INDIVIDUALS WITHOUT

INSURANCE OR OTHER MEANS OF PAYING FOR SUCH CARE. AS THE AMOUNTS

DETERMINED TO QUALIFY FOR CHARITY CARE ARE NOT PURSUED FOR COLLECTION,

THEY ARE NOT REPORTED AS NET PATIENT SERVICE REVENUE. PATIENTS WHO WOULD

OTHERWISE QUALIFY FOR CHARITY CARE BUT WHO DO NOT PROVIDE ADEQUATE

INFORMATION WOULD BE CHARACTERIZED AS BAD DEBT AND INCLUDED IN THE

PROVISION FOR BAD DEBTS.

PART III, LINE 2: COSTING METHODOLOGY USED - THE HOSPITAL USES A MODEL CONSISTING OF OUR ACCOUNTS RECEIVABLE BALANCE DIVIDED INTO EIGHT AGING CATEGORIES AS FOLLOWS: 0-30 DAYS, 31-60 DAYS, 61-90 DAYS, 91-120 DAYS, 121-210 DAYS, 211-365 DAYS, AND GREATER THAN 365 DAYS. A PERCENTAGE IS THEN ASSIGNED TO EACH AGING BUCKET BASED ON AGE, WITH A HIGHER PERCENTAGE ASSIGNED AS THE DAYS OUTSTANDING INCREASES. THE RESULTING CALCULATION IS USED TO COMPARE WITH THE RESERVE AND A MONTHLY ADJUSTMENT IS MADE TO DETERMINE THE EXPENSE. ANNUALLY, THIS CALCULATION IS COMPARED TO AN AUDIT OF THE BAD DEBT RESERVES TO DETERMINE IF ANY ADJUSTMENTS ARE REQUIRED.

PART III, LINE 8: THE MEDICARE SHORTFALL IS NOT TREATED AS COMMUNITY

BENEFIT. THE MEDICARE ALLLOWABLE COSTS OF CARE ARE DERIVED DIRECTLY FROM

THE MEDICARE COST REPORT.

PART III, LINE 9B: THE HOSPITAL ATTEMPTS TO HAVE INDIVIDUALS FILL OUT
ALL PAPER WORK REQUIRED FOR CHARITY CARE. IF THE PERSON IS NOT CAPABLE OF
DOING THIS OR IS KNOWN TO BE UNABLE TO DO THIS (SUCH AS A KNOWN HOMELESS
PERSON), THEN THE FINANCIAL ASSISTANCE COMMITTEE WILL ADJUST THE ACCOUNT
TO CHARITY CARE AND IT WILL NOT BE REPORTED AS BAD DEBT. IF THE ACCOUNT
HAS BEEN REPORTED AS BAD DEBT AND INFORMATION COMES FORTH INDICATING AN
INABILITY TO PAY, THEN THE ACCOUNT WOULD BE REMOVED FROM BAD DEBT AND
MOVED TO CHARITY CARE.

CHARLOTTE HUNGERFORD HOSPITAL:

PART V, SECTION B, LINE 3: THE STUDY WAS CONDUCTED BY THE CENTER FOR
HEALTHY SCHOOLS AND COMMUNITIES AT EDUCATION CONNECTION IN LITCHFIELD, CT.
THE STEERING COMMITTEE INCLUDED THE FOLLOWING INDIVIDUALS AND
ORGANIZATIONS: JIM ROKOS, DIRECTOR OF HEALTH, TORRINGTON AREA HEALTH

DISTRICT; LESLIE POLITO, ASSISTANT DIRECTOR OF HEALTH, TORRINGTON AREA
HEALTH DISTRICT; SHARON MCCOY, PROJECT DIRECTOR, TORRINGTON AREA HEALTH
DISTRICT; STEPHANIE BARKSDALE, EXECUTIVE DIRECTOR, UNITED WAY OF NORTHWEST
CONNECTICUT; GREG BRISCO, CHIEF EXECUTIVE OFFICER, NORTHWEST CONNECTICUT
YMCA; BRIAN MATTIELLO, V.P. FOR ORGANIZATIONAL DEVELOPMENT, CHARLOTTE
HUNGERFORD HOSPITAL; DANIEL BAROODY, DIRECTOR OF HEALTH, TOWN OF SHARON;
MIKE CRESPAN, DIRECTOR OF HEALTH, NEW MILFORD HEALTH DEPARTMENT; DONNA
CULBERT, DIRECTOR OF HEALTH, NEWTOWN HEALTH DISTRICT; JENNIFER KERTANIS,
DIRECTOR OF HEALTH, FARMINGTON VALLEY HEALTH DISTRICT; NEAL LUSTIG,
DIRECTOR OF HEALTH, POMPERAUG HEALTH DISTRICT; MARY BEVAN, DIRECTOR,
CENTER FOR HEALTHY SCHOOLS AND COMMUNITIES EDUCATION CONNECTION; JIM
HUTCHISON, COMMUNITY HEALTH COORDINATOR, SHARON HOSPITAL; ANDREA RYNN,
DIRECTOR OF PUBLIC AND GOVERNMENT RELATIONS, WESTERN CT HEALTH NETWORK;
MARY WINAR, PROJECTS COORDINATOR, CONNECTICUT OFFICE OF RURAL HEALTH.

HUNGERFORD EMERGENCY MEDICAL CENTER:

PART V, SECTION B, LINE 3: THE STUDY WAS CONDUCTED BY THE CENTER FOR
HEALTHY SCHOOLS AND COMMUNITIES AT EDUCATION CONNECTION IN LITCHFIELD, CT.
THE STEERING COMMITTEE INCLUDED THE FOLLOWING INDIVIDUALS AND
ORGANIZATIONS: JIM ROKOS, DIRECTOR OF HEALTH, TORRINGTON AREA HEALTH
DISTRICT; LESLIE POLITO, ASSISTANT DIRECTOR OF HEALTH, TORRINGTON AREA
HEALTH DISTRICT; SHARON MCCOY, PROJECT DIRECTOR, TORRINGTON AREA HEALTH
DISTRICT; STEPHANIE BARKSDALE, EXECUTIVE DIRECTOR, UNITED WAY OF NORTHWEST
CONNECTICUT; GREG BRISCO, CHIEF EXECUTIVE OFFICER, NORTHWEST CONNECTICUT
YMCA; BRIAN MATTIELLO, V.P. FOR ORGANIZATIONAL DEVELOPMENT, CHARLOTTE
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MIKE CRESPAN, DIRECTOR OF HEALTH, NEW MILFORD HEALTH DEPARTMENT; DONNA
CULBERT, DIRECTOR OF HEALTH, NEWTOWN HEALTH DISTRICT; JENNIFER KERTANIS,

DIRECTOR OF HEALTH, FARMINGTON VALLEY HEALTH DISTRICT; NEAL LUSTIG,

DIRECTOR OF HEALTH, POMPERAUG HEALTH DISTRICT; MARY BEVAN, DIRECTOR,

CENTER FOR HEALTHY SCHOOLS AND COMMUNITIES EDUCATION CONNECTION; JIM

HUTCHISON, COMMUNITY HEALTH COORDINATOR, SHARON HOSPITAL; ANDREA RYNN,

DIRECTOR OF PUBLIC AND GOVERNMENT RELATIONS, WESTERN CT HEALTH NETWORK;

MARY WINAR, PROJECTS COORDINATOR, CONNECTICUT OFFICE OF RURAL HEALTH.

CHARLOTTE HUNGERFORD HOSPITAL:

PART V, SECTION B, LINE 7: NOT ALL NEEDS HAVE BEEN ADDRESSED SINCE THE

ASSESSMENT WAS IN YEAR TWO OF A FIVE YEAR PLAN WITH A CONTINUED EFFORT TO

REFINE ASSESSMENTS.

HUNGERFORD EMERGENCY MEDICAL CENTER:

PART V, SECTION B, LINE 7: NOT ALL NEEDS HAVE BEEN ADDRESSED SINCE THE

ASSESSMENT WAS CONDUCTED IN YEAR TWO OF A FIVE YEAR PLAN FOR CONTINUED

EFFORT TO REFINE ASSESSMENTS.

CHARLOTTE HUNGERFORD HOSPITAL:

PART V, SECTION B, LINE 20D: CONNECTICUT STATE LAW (LOONEY BILL) REQUIRES

THE HOSPITAL TO ADJUST THE PATIENT'S BALANCE EQUAL TO THE COST OF

PROVIDING THE CARE.

HUNGERFORD EMERGENCY MEDICAL CENTER:

PART V, SECTION B, LINE 20D: CONNECTICUT STATE LAW (LOONEY BILL) REQUIRES

THE HOSPITAL TO ADJUST THE PATIENT'S BALANCE EQUAL TO THE COST OF

PROVIDING THE CARE.

PART VI, LINE 2: THE HOSPITAL OFFERS FREE HEALTH SCREENINGS, FREE
HEALTH EDUCATION AND LECTURES AT VARIOUS COMMUNITY EVENTS INCLUDING FAIRS,
EXPOS, PRIVATE COMPANIES, PUBLIC MUNICIPALITIES, AND PUBLIC GATHERINGS.
THESE EVENTS PROVIDE A FORUM FOR RECEIVING INFORMATION AND INPUT FROM THE
COMMUNITY.

PART VI, LINE 3: THE HOSPITAL COUNSELS ALL SELF PAY PATIENTS BY

PROVIDING A MEETING WITH A FINANCIAL COUNSELOR OR SOCIAL WORKER. ALL

STATEMENTS DISTRIBUTED TO PATIENTS INCLUDE FINANCIAL COUNSELING

INFORMATION. SIGNS ARE POSTED THROUGHOUT THE HOSPITAL, INCLUDING THE

EMERGENCY ROOM, WHICH STATE CHARITY CARE POLICIES AND FINANCIAL ASSISTANCE

INFORMATION.

PART VI, LINE 4: THE CHARLOTTE HUNGERFORD HOSPITAL IS LOCATED IN

TORRINGTON, CONNECTICUT, AND SERVES AS A REGIONAL HEALTH CARE RESOURCE FOR

100,000 RESIDENTS OF LITCHFIELD COUNTY AND NORTHWEST CONNECTICUT. RECENT

ASSESSMENTS FROM THE AREA THAT THE HOSPITAL SERVES HAS FOUND THE

FOLLOWING:

- THE COUNTY HAS BECOME MORE RACIALLY AND ETHNICALLY DIVERSE.
- THE COUNTY HAS THE HIGHEST PROPORTION OF RESIDENTS AGES 50+ IN THE STATE.
- AREA RATES OF OBESITY AND CURRENT SMOKING EXCEED THE STATE AVERAGE.
- STUDENTS IN NEARLY HALF OF THE AREA'S SCHOOL DISTRICTS SCORED BELOW THE STATE AVERAGE IN STANDARDIZED PHYSICAL FITNESS TESTS.
- NEARLY ONE IN FOUR COUNTY RESIDENTS HAS HYPERTENSION.

Part VI Supplemental Information
- NEARLY 40% HAVE BEEN TOLD BY THEIR HEALTH PROFESSIONAL THAT THEY HAVE
HIGH CHOLESTEROL.
- THE COUNTY HAS A RATIO OF ONE PRIMARY CARE PHYSICIAN TO EVERY 1,123
RESIDENTS. THIS WELL BELOW BOTH STATE AND NATIONAL BENCHMARKS.
PART VI, LINE 5: ALL BOARD OF DIRECTORS MEMBERS RESIDE IN THE
COMMUNITY SERVED BY THE CHARLOTTE HUNGERFORD HOSPITAL. THE HOSPITAL
EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS WHO APPLY FOR
SUCH PRIVILEGES. THE HOSPITAL ESTABLISHES AN ANNUAL CAPITAL BUDGET TO ADD
OR REPLACE PATIENT CARE EQUIPMENT AND FACILITIES. MEDICAL EDUCATION IS
PROVIDED TO PHYSICIANS THROUGH CONFERENCES ON A MONTHLY BASIS.
PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT:
СТ