# SCHEDULE H (Form 990)

# **Hospitals**

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 Attach to Form 990.
 See separate instructions.

2012
Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

CONNECTICUT CHILDREN'S MEDICAL CENTER

Employer identification number

06-0646755

Financial Assistance and Certain Other Community Benefits at Cost Yes No Χ 1a 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . . . . . . . Χ 1b **b** If "Yes," was it a written policy?........ If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing X free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: 3a X Other 250.0000 % 200% 150% Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," Χ indicate which of the following was the family income limit for eligibility for discounted care: 3b X 400% Other \_ **」** 300% 350% c If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? Χ Χ 5a 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? X c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or 5c X 6a Χ 6b Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost (a) Number of activities or programs (optional) (b) Persons (f) Percent (c) Total community benefit expense (d) Direct offsetting (e) Net community Financial Assistance and revenue benefit expense of total Means-Tested Government (optional) expense Programs a Financial Assistance at cost 621,287. 621,287. .23 (from Worksheet 1) Medicaid (from Worksheet 3, 128,786,553. 76,613,744. 52,172,809. 19.52 column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total Financial Assistance and Means-Tested Government 129,407,840. 76,613,744. 52,794,096. 19.75 Programs Other Benefits Community health improvement services and community benefit 6,705,308. 6,705,308. 2.51 operations (from Worksheet 4) Health professions education 12,091,237. 1,044,656. 11,046,581. 4.13 (from Worksheet 5)

2,059,209.

8,139,436.

29,056,315.

158,464,155.

61,125

63,580.

1,108,236.

77,721,980.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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1,995,629.

8,139,436.

27,948,079.

80,742,175.

61,125.

Subsidized health services (from

Worksheet 6)

Research (from Worksheet 7)

Cash and in-kind contributions for community benefit (from

Worksheet 8)

Total. Other Benefits

Total. Add lines 7d and 7j.

.75

.02

10.46

30.21

3.05

**Community Building Activities** Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. Part II

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing			507,769.		507,769.	.19
2 Economic development						
3 Community support			3,072,895.		3,072,895.	1.15
4 Environmental improvements						
5 Leadership development and						
training for community members			222,173.		222,173.	.08
6 Coalition building			477,968.		477,968.	.18
7 Community health improvement						
advocacy			425,644.	388.	425,256.	.16
8 Workforce development						
9 Other			189,591.		189,591.	.07
10 Total			4,896,040.	388.	4,895,652.	1.83

Pa	Bad Debt, Medicare, & Collection Practices					
Sec	ction A. Bad Debt Expense				Yes	No
1	Did the organization report bad debt expense in accordance with Healthcare Financial Statement No. 15?		-	1	Х	
2	Enter the amount of the organization's bad debt expense. Explain in Part VI the					
	methodology used by the organization to estimate this amount	2	4,545,394.			
3	Enter the estimated amount of the organization's bad debt expense attributable to					
	patients eligible under the organization's financial assistance policy. Explain in Part VI					
	the methodology used by the organization to estimate this amount and the rationale,					
	if any, for including this portion of bad debt as community benefit.	3	590,901.			
4	Provide in Part VI the text of the footnote to the organization's financial statements	tha	t describes bad debt			
	expense or the page number on which this footnote is contained in the attached financial	al sta	atements.			
Sec	ction B. Medicare					
5	Enter total revenue received from Medicare (including DSH and IME)	5	93,118.			
6	Enter Medicare allowable costs of care relating to payments on line 5					
7	Subtract line 6 from line 5. This is the surplus (or shortfall)	7	-228,093.			
8	Describe in Part VI the extent to which any shortfall reported in line 7 should I	oe tr	eated as community			
	benefit. Also describe in Part VI the costing methodology or source used to determ	nine	the amount reported			
	on line 6. Check the box that describes the method used:					
	Cost accounting system Cost to charge ratio X Other					
Sec	ction C. Collection Practices					
9a	Did the organization have a written debt collection policy during the tax year?			9a	X	
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the to	ax yea	ar contain provisions on the			
	collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part	VI .		9b	Х	
Pa	ort IV Management Companies and Joint Ventures (award 10% or more by efficient directors			!		,

(a) Name of entity	<b>(b)</b> Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians profit % or stoo ownership %
1				
2				
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12				
13				
JSA 85 1.000 5269FQ U600			Schedule	H (Form 990) 2 PAGE

### Part V Facility Information Section A. Hospital Facilities General medical & surgical Children's hospital Teaching hospital Critical access hospital Research facility ER-24 hours Licensed hospital (list in order of size, from largest to smallest - see instructions) How many hospital facilities did the organization operate during the tax year? \_\_\_4 Facility reporting Name, address, and primary website address Other (describe) group 1 CONNECTICUT CHILDREN'S MEDICAL CENTER 282 WASHINGTON STREET HARTFORD CT 06106 WWW.CONNECTICUTCHILDRENS.ORG Χ Χ X Χ Χ Χ 1 2 CONNECTICUT CHILDREN'S MEDICAL CENTER 263 FARMINGTON AVENUE FARMINGTON CT 06030 WWW.CONNECTICUTCHILDRENS.ORG Χ X Χ Χ 1 3 CONNECTICUT CHILDREN'S MEDICAL CENTER 56 FRANKLIN STREET CT 06706 WATERBURY WWW.CONNECTICUTCHILDRENS.ORG Χ Χ Χ Χ 4 CONNECTICUT CHILDREN'S MEDICAL CENTER 80 SEYMOUR STREET HARTFORD CT 06102 WWW.CONNECTICUTCHILDRENS.ORG Х Χ Χ Х Χ 1 5 6 8 9 10 11 12

# Part V Facility Information (continued)

### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or facility reporting group  $\underline{\text{CONNECTICUT CHILDREN'S MEDICAL}} \text{CENTER}$ 

For single facility filers only: line number of hospital facility (from Schedule H, Part V, Section A)  $^{-4}$ 

FOT SI	ngle facility filers only: line number of nospital facility (from Schedule H, Part V, Section A)		Yes	No
Comn	nunity Health Needs Assessment (Lines 1 through 8c are optional for tax years beginning on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	х	
_	If "Yes," indicate what the CHNA report describes (check all that apply):  X A definition of the community served by the hospital facility			
a	X Demographics of the community			
b	=y			
С	Existing health care facilities and resources within the community that are available to respond to the			
	health needs of the community  X How data was obtained			
d	Tiow data was obtained			
e	——————————————————————————————————————			
f				
_	and minority groups  X The process for identifying and prioritizing community health needs and services to meet the			
g	X The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	X The process for consulting with persons representing the community's interests			
i	X Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA:  20 1 2			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of			
-	the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who			
	represent the community, and identify the persons the hospital facility consulted.	3	Х	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Part VI	4	Х	
5	Did the hospital facility make its CHNA report widely available to the public?	5	Х	
-	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
а	X Hospital facility's website			
b	X Available upon request from the hospital facility			
С	X Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check			
	all that apply to date):			
а	X Adoption of an implementation strategy that addresses each of the community health needs identified			
	through the CHNA			
b	X Execution of the implementation strategy			
С	X Participation in the development of a community-wide plan			
d	X Participation in the execution of a community-wide plan			
е	X Inclusion of a community benefit section in operational plans			
f	X Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	X Prioritization of health needs in its community			
h	X Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	X Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No,"			
	explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		Х
8 a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			
	CHNA as required by section 501(r)(3)?	8a		X
b	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		
С	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form			
	4720 for all of its hospital facilities? \$			

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Part	V Facility Information (continued)		•	age C
	cial Assistance Policy CONNECTICUT CHILDREN'S MEDICAL CENTER		Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that:			
9	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted			
	care?	9	Х	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Х	
	If "Yes," indicate the FPG family income limit for eligibility for free care: $\frac{2}{5}$ $\frac{5}{0}$ %			
	If "No," explain in Part VI the criteria the hospital facility used.			
11		11	Х	
	Used FPG to determine eligibility for providing discounted care?			
	If "No," explain in Part VI the criteria the hospital facility used.			
12	Explained the basis for calculating amounts charged to patients?	12	Х	
	If "Yes," indicate the factors used in determining such amounts (check all that apply):			
а	X Income level			
b	Asset level			
С	Medical indigency			
d	Insurance status			
e	Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	Other (describe in Part VI)	42	Х	
13	Explained the method for applying for financial assistance?	13	X	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	21	
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
C	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	X The policy was posted in the hospital facility's admissions offices			
e	X The policy was provided, in writing, to patients on admission to the hospital facility			
f	X The policy was available on request			
g	X Other (describe in Part VI)			
	ng and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written			
	financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Х	
16	Check all of the following actions against an individual that were permitted under the hospital facility's			
	policies during the tax year before making reasonable efforts to determine the patient's eligibility under the			
	facility's FAP:			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
е	Other similar actions (describe in Part VI)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		Х
		17		71
•	If "Yes," check all actions in which the hospital facility or a third party engaged:  Reporting to credit agency			
a b	Lawsuits			
C	Liens on residences			
d	Body attachments			
e	Other similar actions (describe in Part VI)			

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# Part V Facility Information (continued)

# Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital **Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities di	I the organization operate during the tax year?	6
·	, ,	

lame and address	Type of Facility (describe)
1 CONNECTICUT CHILDREN'S MEDICAL CENTER	SPEECH THERAPY
100 RETREAT AVENUE, 4TH FLOOR	
HARTFORD CT 06106	
2 CONNECTICUT CHILDREN'S MEDICAL CENTER	SPEECH THERAPY, AUDIOLOGY
11 SOUTH ROAD	
FARMINGTON CT 06032	
3 CONNECTICUT CHILDREN'S MEDICAL CENTER	OCCUPATIONAL & PHYSICAL
399 FARMINGTON AVENUE, 3RD FLOOR	THERAPY
FARMINGTON CT 06032	
4 CONNECTICUT CHILDREN'S MEDICAL CENTER	MOTION ANALYSIS
399 FARMINGTON AVENUE, 3RD FLOOR	
FARMINGTON CT 06032	
5 CONNECTICUT CHILDREN'S MEDICAL CENTER	OCCUPATIONAL, PHYSICAL &
320 WESTERN BOULEVARD	SPEECH THERAPY, AUDIOLOGY
GALSTONBURY CT 06033	
6 CONNECTICUT CHILDREN'S MEDICAL CENTER	CLINICAL NUTRITION
111 FOUNDERS PLAZA	
EAST HARTFORD CT 06108	
7	
8	
9	
10	

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# Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- 8 Facility reporting group(s). If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

CHARITY CARE AND CERTAIN OTHER COMMUNITY BENEFIT COST

SCHEDULE H, PART I, QUESTION 7

LINES 7A AND 7B WERE DETERMINED USING A RATIO OF COST TO CHARGES. LINES

7E THROUGH 7I WERE ALL REPORTED AT TRUE COST, NOT USING A COST TO CHARGE

RATIO.

SUBSIDIZED HEALTH SERVICES

SCHEDULE H, PART I; QUESTION 7G

THE SUBSIDIZED HEALTH SERVICE REPORTED ON LINE 7G ARE FOR SHARED

PSYCHIATRIC SERVICES WITH THE INSTITUTE OF LIVING.

COMMUNITY BUILDING ACTIVITIES

SCHEDULE H, PART II

CONNECTICUT CHILDREN'S CORE MISSION IS TO IMPROVE THE PHYSICAL AND

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#### Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

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- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- 8 Facility reporting group(s). If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

EMOTIONAL HEALTH OF CHILDREN ACROSS THE STATE OF CONNECTICUT. WE

RECOGNIZE THAT CHILDREN DO NOT LIVE IN ISOLATION: THEY ARE A PART OF

FAMILIES AND COMMUNITIES. IN ORDER TO FULFILL OUR MISSION, WE PROVIDE

LEADERSHIP AND PARTICIPATE IN COMMUNITY BASED PROGRAMS THAT HELP BUILD

HEALTHIER COMMUNITIES. TO THAT END, WE HAVE ADOPTED, AS ONE OF OUR FIVE

KEY ORGANIZATIONAL STRATEGIES, THE CREATION OF THE OFFICE OF CHILD

COMMUNITY HEALTH ("OCCH"). THE OCCH WILL SERVE AS OUR COORDINATING ENTITY

FOR OUR COMMUNITY-ORIENTED PROGRAMS. IT WILL OVERSEE TWELVE COMMUNITY

PROGRAMS:

- CO-MANAGEMENT PROGRAM
- EASY BREATHING
- EDUCATING PRACTICES IN THE COMMUNITY (EPIC)
- HELP ME GROW NATIONAL CENTER
- HARTFORD CHILDHOOD WELLNESS ALLIANCE
- HARTFORD YOUTH HIV IDENTIFICATION AND LINKAGE GROUP (HYHIL)
- THE INJURY PREVENTION CENTER

#### Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
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- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- **8 Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.
- LEAD ACTION FOR MEDICAID PRIMARY PREVENTION (LAMPP)
- MAINTENANCE OF CERTIFICATION
- THE PRIMARY CARE CENTER/CHARTER OAK PARTNERSHIP
- RESIDENT EDUCATION IN ADVOCACY AND COMMUNITY HEALTH (REACH) AND
- THE SPECIAL KIDS SUPPORT CENTER/HARTFORD AREA COORDINATION

COLLABORATIVE.

ALL TWELVE PROGRAMS HAVE ELEMENTS OF COMMUNITY BUILDING IN THEIR PURPOSE,

SOME WORKING WITH LOCAL COMMUNITIES, SOME WITH STATE-WIDE COMMUNITIES,

AND SOME WORKING WITH COMMUNITIES ON A NATIONAL LEVEL. OCCH WILL HELP

THESE EXISTING PROGRAMS PROGRESS AND EVOLVE, WHILE ALSO ACTING AN AS

INCUBATOR FOR NEW, INNOVATIVE COMMUNITY-ORIENTED PROGRAMS. THE GOAL OF

THE OFFICE IS TO MAXIMIZE OUR IMPACT IN THE COMMUNITY AND HELP MAKE

CONNECTICUT'S CHILDREN THE HEALTHIEST IN THE COUNTRY.

ADDITIONAL COMMUNITY BUILDING ACTIVITIES INCLUDE OUR WORK WITH A
NEIGHBORHOOD PARTNERSHIP CALLED SOUTHSIDE INSTITUTIONS NEIGHBORHOOD

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#### Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- **8 Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

ALLIANCE AND THE UNITED WAY.

SOUTHSIDE INSTITUTIONS NEIGHBORHOOD ALLIANCE ("SINA") IS A PARTNERSHIP BETWEEN CONNECTICUT CHILDREN'S MEDICAL CENTER, HARTFORD HOSPITAL AND TRINITY COLLEGE. WE SHARE ONE OF HARTFORD'S POOREST NEIGHBORHOODS. EACH INSTITUTION PAYS DUES THAT ACT AS THE FOUNDATION FOR SINA'S ANNUAL OPERATING BUDGET. THREE EMPLOYEES OF CT CHILDREN'S ARE ON SINA'S BOARD OF DIRECTORS, AND IN 2012, 30 EMPLOYEES PARTICIPATED IN COMMITTEES AND ACTIVITIES THAT PROMOTED EDUCATION, IMPROVED HOUSING, AND PUBLIC SAFETY IN OUR SURROUNDING NEIGHBORHOODS.

A FEW OF THE WAYS THAT WE SUPPORTED EDUCATION THROUGH SINA INCLUDED THE SPONSORSHIP OF THE CITY-WIDE SCIENCE FAIR. OUR GOAL WAS TO SUPPORT THE HARTFORD BOARD OF EDUCATION IN THEIR ENCOURAGEMENT OF PROMOTING STUDENT INTEREST IN THE SCIENCES. ALONG WITH A FINANCIAL SPONSORSHIP, 17

EMPLOYEES ACTED AS JUDGES FOR THE EVENT AND 4 ADDITIONAL EMPLOYEES SERVED AS VOLUNTEERS TO HELP WITH THE EVENT COORDINATION. WE DEVELOPED A

Schedule H (Form 990) 2012

#### Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
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COMPLIMENTARY ROLE MODELING PROGRAM WHEREBY STAFF FROM THE INSTITUTIONS VISITED A LOCAL SCHOOL TO TALK TO CLASSROOMS ABOUT HOW SCIENCE HAS BEEN USED IN THEIR JOBS. SINA HAS ALSO SET UP TWO SCHOLARSHIP PROGRAMS. IN 2012, THREE GRADUATES FROM THE LOCAL HIGH SCHOOL RECEIVED SCHOLARSHIPS FOR THEIR COMMUNITY SERVICE CONTRIBUTIONS, AND THREE ADULTS FROM THE NEIGHBORHOOD WHO ATTEND CAPITAL COMMUNITY COLLEGE RECEIVED A "SINA STUDENT SUPPORT SCHOLARSHIP" TO SUPPORT THEIR EFFORTS IN GETTING INTO A CAREER IN EITHER HEALTHCARE OR EDUCATION.

SINA'S HOUSING PROGRAM HAS FOCUSED ON TAKING BLIGHTED BUILDINGS, RAZING THEM, AND THEN BUILDING NEW SINGLE AND TWO-FAMILY HOMES. SINA HAS BEEN ABLE TO BRING TOGETHER FEDERAL, STATE, AND CITY FINANCIAL SUPPORT TO CONSTRUCT OVER 50 HOMES DURING THE PAST 6 YEARS, 6 OF THEM COMPLETED IN 2012. ASIDE FROM IMPROVING THE NEIGHBORHOOD WITH 50 FIRST TIME HOMEOWNERS, WE ESTIMATE THAT THIS HAD ADDED MORE THAN \$250,000 TO THE TAX ROLL FOR THE CITY. SINA CONTINUES TO OWN RENTAL PROPERTIES THAT WERE OBTAINED SOME YEARS AGO TO ADDRESS THE NEED OF INADEQUATE QUALITY

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#### Part VI Supplemental Information

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LOW-COST HOUSING FOR THE NEIGHBORHOOD, AND THROUGH SINA, WE CONTINUE TO DIALOGUE WITH THE COMMUNITY ON STRATEGIES TO BALANCE ALL OF OUR HOUSING EFFORTS TO MEET THE GREATEST COMMUNITY NEED.

PUBLIC SAFETY IS PROMOTED IN A NUMBER OF WAYS. SINA STAFF AND STAFF FROM CT CHILDREN'S PARTICIPATE IN ONE OF HARTFORD'S NEIGHBORHOOD REVITALIZATION ZONE (NRZ) MEETINGS. WE PARTICIPATE ON THE NRZ'S PUBLIC SAFETY COMMITTEE SUPPORTING BLOCK WATCH PROGRAMS. SINA ORGANIZES REGULAR MEETINGS WITH THE HARTFORD POLICE DEPARTMENT AND THE CAMPUS SAFETY MANAGERS OF THE THREE INSTITUTIONS TO DISCUSS COLLABORATIVE EFFORTS FOR PATROLLING THE NEIGHBORHOOD. IN 2012 SINA DONATED SPECIAL BIKES TO THE HARTFORD POLICE DEPARTMENT TO SUPPORT THEIR EFFORTS IN COMMUNITY POLICING IN OUR NEIGHBORHOOD.

OUR WORK WITH THE UNITED WAY EXTENDS BEYOND A YEARLY EMPLOYEE CAMPAIGN TO RAISE MONEY THAT IS INVESTED IN THE COMMUNITY. IN SEPTEMBER OF 2012, MORE THAN 50 EMPLOYEES WERE INVOLVED IN "DAY OF CARING" ACTIVITIES THAT

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INCLUDED CREATING AND SERVING A MEAL AT A LOCAL HOMELESS SHELTER,

CLEANING UP ONE OF HARTFORD'S HIGHLY VISIBLE PARKS, AND HELPING WITH

CLEANING AND MAINTENANCE PROJECTS AT A LOCAL BOYS AND GIRLS CLUB. FOR

THESE ACTIVITIES, EMPLOYEES PARTICIPATING WERE ABLE TO USE AN EMPLOYEE

BENEFIT ALLOWING FOR 8 HOURS OF PAID TIME TO CONTRIBUTE TOWARD THE

COMMUNITY. CT CHILDREN'S WAS ALSO REPRESENTED IN THE UNITED WAY'S

COMMUNITY INVESTMENT PROCESS, HELPING TO EVALUATE COMMUNITY PROGRAMS

RECEIVING UNITED WAY FUNDS.

BAD DEBT EXPENSE

SCHEDULE H, PART III, SECTION A; QUESTION 4

BAD DEBT EXPENSE WAS CALCULATED USING THE PROVIDERS' BAD DEBT EXPENSE

FROM FINANCIAL STATEMENT, NET OF ACCOUNTS WRITTEN OFF AT CHARGES.

CONNECTICUT CHILDREN'S MEDICAL CENTER ("CONNECTICUT CHILDREN'S") AND ITS

SUBSIDIARIES PREPARE AND ISSUE AUDITED CONSOLIDATED FINANCIAL STATEMENTS.

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# Part VI Supplemental Information

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CONNECTICUT CHILDREN'S ALLOWANCE FOR DOUBTFUL ACCOUNTS (BAD DEBT

EXPENSE) METHODOLOGY AND CHARITY CARE POLICIES ARE CONSISTENTLY APPLIED ACROSS ALL HOSPITAL FACILITIES. THE ATTACHED TEXT WAS OBTAINED FROM THE FOOTNOTES TO THE AUDITED FINANCIAL STATEMENTS OF CONNECTICUT CHILDREN'S AND SUBSIDIARIES.

PATIENT ACCOUNTS RECEIVABLE

PATIENT ACCOUNTS RECEIVABLE AND REVENUES ARE RECORDED WHEN PATIENT

SERVICES ARE PERFORMED. AMOUNTS RECEIVED FROM CERTAIN PAYORS ARE

DIFFERENT FROM ESTABLISHED BILLING RATES OF THE MEDICAL CENTER, AND THE

DIFFERENCE IS ACCOUNTED FOR AS ALLOWANCES. THE MEDICAL CENTER RECORDS ITS

PROVISION FOR BAD DEBTS BASED UPON A REVIEW OF ALL OF ITS OUTSTANDING

RECEIVABLES. WRITE-OFFS OF RECEIVABLE BALANCES ARE RELATED TO ITS

POPULATION OF UNDERINSURED PATIENTS. AN UNDERINSURED PATIENT IS ONE WHO

HAS COMMERCIAL INSURANCE WHICH LEAVES A SIGNIFICANT PORTION OF THE

MEDICAL CENTER'S REIMBURSEMENT TO BE PAID BY THE PATIENT, EITHER THROUGH

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LARGE DEDUCTIBLES OR CO-PAY REQUIREMENTS. SELF-PAY PATIENTS ARE RARE IN THE PEDIATRIC ENVIRONMENT, AS MEDICAID IS READILY AVAILABLE TO CHILDREN. SELF-PAY NET REVENUE APPROXIMATED \$4,400,000 AND \$4,380,000 FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012, RESPECTIVELY.

CHARITY CARE

THE MEDICAL CENTER ACCEPTS ALL PATIENTS REGARDLESS OF THEIR ABILITY TO PAY. A PATIENT IS CLASSIFIED AS A CHARITY PATIENT BY REFERENCE TO THE ESTABLISHED POLICIES OF THE MEDICAL CENTER. ESSENTIALLY, THOSE POLICIES DEFINE CHARITY SERVICES AS THOSE SERVICES FOR WHICH NO PAYMENT IS ANTICIPATED. IN ASSESSING A PATIENT'S INABILITY TO PAY, THE MEDICAL CENTER UTILIZES THE GENERALLY RECOGNIZED POVERTY INCOME LEVELS FOR THE STATE OF CONNECTICUT, BUT ALSO INCLUDES CERTAIN CASES WHERE INCURRED CHARGES ARE SIGNIFICANT WHEN COMPARED TO INCOMES.

THE COSTS OF CHARITY CARE INCURRED WERE \$626,607 AND \$346,815 FOR THE

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YEARS ENDED SEPTEMBER 30, 2013 AND 2012, RESPECTIVELY. THE COSTS OF

CHARITY CARE ARE DERIVED FROM BOTH ESTIMATED AND ACTUAL DATA. THE

ESTIMATED COST OF CHARITY CARE INCLUDES THE DIRECT AND INDIRECT COST OF

PROVIDING SUCH SERVICES AND IS ESTIMATED UTILIZING THE MEDICAL CENTER'S

RATIO OF COST TO GROSS CHARGES, WHICH IS THEN MULTIPLIED BY THE GROSS

UNCOMPENSATED CHARGES ASSOCIATED WITH PROVIDING CARE TO CHARITY PATIENTS.

COMMUNITY BENEFIT

SCHEDULE H, PART III, SECTION B; QUESTION 8

MEDICARE COSTS WERE DERIVED FROM THE 2012 MEDICARE COST REPORT.

MEDICARE UNDERPAYMENTS AND BAD DEBT ARE COMMUNITY BENEFIT AND ASSOCIATED

COSTS ARE INCLUDABLE ON THE FORM 990, SCHEDULE H, PART I.

THE ORGANIZATION FEELS THAT MEDICARE UNDERPAYMENTS (SHORTFALL) AND BAD

DEBT ARE COMMUNITY BENEFIT AND ASSOCIATED COSTS ARE INCLUDABLE ON THE

Schedule H (Form 990) 2012

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FORM 990, SCHEDULE H, PART I. AS OUTLINED MORE FULLY BELOW THE

ORGANIZATION BELIEVES THAT THESE SERVICES AND RELATED COSTS PROMOTE THE

HEALTH OF THE COMMUNITY AS A WHOLE AND ARE RENDERED IN CONJUNCTION WITH

THE ORGANIZATION'S CHARITABLE TAX-EXEMPT PURPOSES AND MISSION IN

PROVIDING MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUAL'S IN

A NON-DISCRIMINATORY MANNER WITHOUT REGARD TO RACE, COLOR, CREED, SEX,

NATIONAL ORIGIN, RELIGION OR ABILITY TO PAY AND CONSISTENT WITH THE

COMMUNITY BENEFIT STANDARD PROMULGATED BY THE IRS. THE COMMUNITY BENEFIT

STANDARD IS THE CURRENT STANDARD FOR A HOSPITAL FOR RECOGNITION AS A

TAX-EXEMPT AND CHARITABLE ORGANIZATION UNDER INTERNAL REVENUE CODE

("IRC") §501(C)(3).

THE ORGANIZATION IS RECOGNIZED AS A TAX-EXEMPT ENTITY AND CHARITABLE

ORGANIZATION UNDER §501(C)(3) OF THE IRC. ALTHOUGH THERE IS NO DEFINITION

IN THE TAX CODE FOR THE TERM "CHARITABLE" A REGULATION PROMULGATED BY THE

DEPARTMENT OF THE TREASURY PROVIDES SOME GUIDANCE AND STATES THAT "[T]HE

TERM CHARITABLE IS USED IN §501(C)(3) IN ITS GENERALLY ACCEPTED LEGAL

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SENSE," AND PROVIDES EXAMPLES OF CHARITABLE PURPOSES, INCLUDING THE RELIEF OF THE POOR OR UNPRIVILEGED; THE PROMOTION OF SOCIAL WELFARE; AND THE ADVANCEMENT OF EDUCATION, RELIGION, AND SCIENCE. NOTE IT DOES NOT EXPLICITLY ADDRESS THE ACTIVITIES OF HOSPITALS. IN THE ABSENCE OF EXPLICIT STATUTORY OR REGULATORY REQUIREMENTS APPLYING THE TERM "CHARITABLE" TO HOSPITALS, IT HAS BEEN LEFT TO THE IRS TO DETERMINE THE CRITERIA HOSPITALS MUST MEET TO QUALIFY AS IRC §501(C)(3) CHARITABLE ORGANIZATIONS. THE ORIGINAL STANDARD WAS KNOWN AS THE CHARITY CARE STANDARD. THIS STANDARD WAS REPLACED BY THE IRS WITH THE COMMUNITY BENEFIT STANDARD WHICH IS THE CURRENT STANDARD.

CHARITY CARE STANDARD

IN 1956, THE IRS ISSUED REVENUE RULING 56-185, WHICH ADDRESSED THE REQUIREMENTS HOSPITALS NEEDED TO MEET IN ORDER TO QUALIFY FOR IRC \$501(C)(3) STATUS. ONE OF THESE REQUIREMENTS IS KNOWN AS THE "CHARITY CARE STANDARD." UNDER THE STANDARD, A HOSPITAL HAD TO PROVIDE, TO THE

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EXTENT OF ITS FINANCIAL ABILITY, FREE OR REDUCED-COST CARE TO PATIENTS

UNABLE TO PAY FOR IT. A HOSPITAL THAT EXPECTED FULL PAYMENT DID NOT,

ACCORDING TO THE RULING, PROVIDE CHARITY CARE BASED ON THE FACT THAT SOME

PATIENTS ULTIMATELY FAILED TO PAY. THE RULING EMPHASIZED THAT A LOW LEVEL

OF CHARITY CARE DID NOT NECESSARILY MEAN THAT A HOSPITAL HAD FAILED TO

MEET THE REQUIREMENT SINCE THAT LEVEL COULD REFLECT ITS FINANCIAL ABILITY

TO PROVIDE SUCH CARE. THE RULING ALSO NOTED THAT PUBLICLY SUPPORTED

COMMUNITY HOSPITALS WOULD NORMALLY QUALIFY AS CHARITABLE ORGANIZATIONS

BECAUSE THEY SERVE THE ENTIRE COMMUNITY, AND A LOW LEVEL OF CHARITY CARE

WOULD NOT AFFECT A HOSPITAL'S EXEMPT STATUS IF IT WAS DUE TO THE

SURROUNDING COMMUNITY'S LACK OF CHARITABLE DEMANDS.

COMMUNITY BENEFIT STANDARD

IN 1969, THE IRS ISSUED REVENUE RULING 69-545, WHICH "REMOVE[D]" FROM
REVENUE RULING 56-185 "THE REQUIREMENTS RELATING TO CARING FOR PATIENTS
WITHOUT CHARGE OR AT RATES BELOW COST." UNDER THE STANDARD DEVELOPED IN

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REVENUE RULING 69-545, WHICH IS KNOWN AS THE "COMMUNITY BENEFIT STANDARD," HOSPITALS ARE JUDGED ON WHETHER THEY PROMOTE THE HEALTH OF A BROAD CLASS OF INDIVIDUALS IN THE COMMUNITY.

THE RULING INVOLVED A HOSPITAL THAT ONLY ADMITTED INDIVIDUALS WHO COULD PAY FOR THE SERVICES (BY THEMSELVES, PRIVATE INSURANCE, OR PUBLIC PROGRAMS SUCH AS MEDICARE), BUT OPERATED A FULL-TIME EMERGENCY ROOM THAT WAS OPEN TO EVERYONE. THE IRS RULED THAT THE HOSPITAL QUALIFIED AS A CHARITABLE ORGANIZATION BECAUSE IT PROMOTED THE HEALTH OF PEOPLE IN ITS COMMUNITY. THE IRS REASONED THAT BECAUSE THE PROMOTION OF HEALTH WAS A CHARITABLE PURPOSE ACCORDING TO THE GENERAL LAW OF CHARITY, IT FELL WITHIN THE "GENERALLY ACCEPTED LEGAL SENSE" OF THE TERM "CHARITABLE," AS REQUIRED BY TREAS. REG. §1.501(C)(3)-1(D)(2). THE IRS RULING STATED THAT THE PROMOTION OF HEALTH, LIKE THE RELIEF OF POVERTY AND THE ADVANCEMENT OF EDUCATION AND RELIGION, IS ONE OF THE PURPOSES IN THE GENERAL LAW OF CHARITY THAT IS DEEMED BENEFICIAL TO THE COMMUNITY AS A WHOLE EVEN THOUGH THE CLASS OF BENEFICIARIES ELIGIBLE TO RECEIVE A DIRECT BENEFIT FROM ITS

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ACTIVITIES DOES NOT INCLUDE ALL MEMBERS OF THE COMMUNITY, SUCH AS

INDIGENT MEMBERS OF THE COMMUNITY, PROVIDED THAT THE CLASS IS NOT SO

SMALL THAT ITS RELIEF IS NOT OF BENEFIT TO THE COMMUNITY.

THE IRS CONCLUDED THAT THE HOSPITAL WAS "PROMOTING THE HEALTH OF A CLASS OF PERSONS THAT IS BROAD ENOUGH TO BENEFIT THE COMMUNITY" BECAUSE ITS EMERGENCY ROOM WAS OPEN TO ALL AND IT PROVIDED CARE TO EVERYONE WHO COULD PAY, WHETHER DIRECTLY OR THROUGH THIRD-PARTY REIMBURSEMENT. OTHER CHARACTERISTICS OF THE HOSPITAL THAT THE IRS HIGHLIGHTED INCLUDED THE FOLLOWING: ITS SURPLUS FUNDS WERE USED TO IMPROVE PATIENT CARE, EXPAND HOSPITAL FACILITIES, AND ADVANCE MEDICAL TRAINING, EDUCATION, AND RESEARCH; IT WAS CONTROLLED BY A BOARD OF TRUSTEES THAT CONSISTED OF INDEPENDENT CIVIC LEADERS; AND HOSPITAL MEDICAL STAFF PRIVILEGES WERE AVAILABLE TO ALL QUALIFIED PHYSICIANS.

MEDICARE UNDERPAYMENTS AND BAD DEBT ARE COMMUNITY BENEFIT AND ASSOCIATED COSTS ARE INCLUDABLE ON THE FORM 990, SCHEDULE H, PART I.

Schedule H (Form 990) 2012

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THE AMERICAN HOSPITAL ASSOCIATION ("AHA") FEELS THAT MEDICARE

UNDERPAYMENTS (SHORTFALL) AND BAD DEBT ARE COMMUNITY BENEFIT AND THUS

INCLUDABLE ON THE FORM 990, SCHEDULE H, PART I. THIS ORGANIZATION AGREES

WITH THE AHA POSITION. AS OUTLINED IN THE AHA LETTER TO THE IRS DATED

AUGUST 21, 2007 WITH RESPECT TO THE FIRST PUBLISHED DRAFT OF THE NEW FORM

990 AND SCHEDULE H, THE AHA FELT THAT THE IRS SHOULD INCORPORATE THE FULL

VALUE OF THE COMMUNITY BENEFIT THAT HOSPITALS PROVIDE BY COUNTING

MEDICARE UNDERPAYMENTS (SHORTFALL) AS QUANTIFIABLE COMMUNITY BENEFIT FOR

THE FOLLOWING REASONS:

- PROVIDING CARE FOR THE ELDERLY AND SERVING MEDICARE PATIENTS IS AN ESSENTIAL PART OF THE COMMUNITY BENEFIT STANDARD.
- MEDICARE, LIKE MEDICAID, DOES NOT PAY THE FULL COST OF CARE. RECENTLY,
  MEDICARE REIMBURSES HOSPITALS ONLY 92 CENTS FOR EVERY DOLLAR THEY SPEND
  TO TAKE CARE OF MEDICARE PATIENTS. THE MEDICARE PAYMENT ADVISORY

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COMMISSION ("MEDPAC") IN ITS MARCH 2007 REPORT TO CONGRESS CAUTIONED THAT UNDERPAYMENT WILL GET EVEN WORSE, WITH MARGINS REACHING A 10-YEAR LOW AT NEGATIVE 5.4 PERCENT.

- MANY MEDICARE BENEFICIARIES, LIKE THEIR MEDICAID COUNTERPARTS, ARE

POOR. MORE THAN 46 PERCENT OF MEDICARE SPENDING IS FOR BENEFICIARIES

WHOSE INCOME IS BELOW 200 PERCENT OF THE FEDERAL POVERTY LEVEL. MANY OF

THOSE MEDICARE BENEFICIARIES ARE ALSO ELIGIBLE FOR MEDICAID -- SO CALLED

"DUAL ELIGIBLES."

THERE IS EVERY COMPELLING PUBLIC POLICY REASON TO TREAT MEDICARE AND MEDICAID UNDERPAYMENTS SIMILARLY FOR PURPOSES OF A HOSPITAL'S COMMUNITY BENEFIT AND INCLUDE THESE COSTS ON FORM 990, SCHEDULE H, PART I. MEDICARE UNDERPAYMENT MUST BE SHOULDERED BY THE HOSPITAL IN ORDER TO CONTINUE TREATING THE COMMUNITY'S ELDERLY AND POOR. THESE UNDERPAYMENTS REPRESENT A REAL COST OF SERVING THE COMMUNITY AND SHOULD COUNT AS A QUANTIFIABLE COMMUNITY BENEFIT.

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BOTH THE AHA AND THIS ORGANIZATION ALSO FEEL THAT PATIENT BAD DEBT IS A COMMUNITY BENEFIT AND THUS INCLUDABLE ON THE FORM 990, SCHEDULE H, PART I. LIKE MEDICARE UNDERPAYMENT (SHORTFALLS), THERE ALSO ARE COMPELLING REASONS THAT PATIENT BAD DEBT SHOULD BE COUNTED AS QUANTIFIABLE COMMUNITY BENEFIT AS FOLLOWS:

- A SIGNIFICANT MAJORITY OF BAD DEBT IS ATTRIBUTABLE TO LOW-INCOME PATIENTS, WHO, FOR MANY REASONS, DECLINE TO COMPLETE THE FORMS REQUIRED TO ESTABLISH ELIGIBILITY FOR HOSPITALS' CHARITY CARE OR FINANCIAL ASSISTANCE PROGRAMS. A 2006 CONGRESSIONAL BUDGET OFFICE ("CBO") REPORT, NONPROFIT HOSPITALS AND THE PROVISION OF COMMUNITY BENEFITS, CITED TWO STUDIES INDICATING THAT "THE GREAT MAJORITY OF BAD DEBT WAS ATTRIBUTABLE TO PATIENTS WITH INCOMES BELOW 200% OF THE FEDERAL POVERTY LINE."
- THE REPORT ALSO NOTED THAT A SUBSTANTIAL PORTION OF BAD DEBT IS
  PENDING CHARITY CARE. UNLIKE BAD DEBT IN OTHER INDUSTRIES, HOSPITAL BAD

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DEBT IS COMPLICATED BY THE FACT THAT HOSPITALS FOLLOW THEIR MISSION TO THE COMMUNITY AND TREAT EVERY PATIENT THAT COMES THROUGH THEIR EMERGENCY DEPARTMENT, REGARDLESS OF ABILITY TO PAY. PATIENTS WHO HAVE OUTSTANDING BILLS ARE NOT TURNED AWAY, UNLIKE OTHER INDUSTRIES. BAD DEBT IS FURTHER COMPLICATED BY THE AUDITING INDUSTRY'S STANDARDS ON REPORTING CHARITY CARE. MANY PATIENTS CANNOT OR DO NOT PROVIDE THE NECESSARY, EXTENSIVE DOCUMENTATION REQUIRED TO BE DEEMED CHARITY CARE BY AUDITORS. AS A RESULT, ROUGHLY 40% OF BAD DEBT IS PENDING CHARITY CARE.

THE CBO CONCLUDED THAT ITS FINDINGS "SUPPORT THE VALIDITY OF THE USE OF UNCOMPENSATED CARE [BAD DEBT AND CHARITY CARE] AS A MEASURE OF COMMUNITY BENEFITS" ASSUMING THE FINDINGS ARE GENERALIZABLE NATIONWIDE; THE EXPERIENCE OF HOSPITALS AROUND THE NATION REINFORCES THAT THEY ARE GENERALIZABLE.

AS OUTLINED BY THE AHA, DESPITE THE HOSPITALS' BEST EFFORTS AND DUE DILIGENCE, PATIENT BAD DEBT IS A PART OF THE HOSPITAL'S MISSION AND

Schedule H (Form 990) 2012

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CHARITABLE PURPOSES. BAD DEBT REPRESENTS PART OF THE BURDEN HOSPITALS

SHOULDER IN SERVING ALL PATIENTS REGARDLESS OF RACE, COLOR, CREED, SEX,

NATIONAL ORIGIN, RELIGION OR ABILITY TO PAY. IN ADDITION, THE HOSPITAL

INVESTS SIGNIFICANT RESOURCES IN SYSTEMS AND STAFF TRAINING TO ASSIST

PATIENTS THAT ARE IN NEED OF FINANCIAL ASSISTANCE.

COLLECTION POLICY

SCHEDULE H, PART III, SECTION B; QUESTION 9B

CONNECTICUT CHILDREN'S MEDICAL CENTER WILL ONLY REFER THOSE ACCOUNTS TO

COLLECTION AGENCIES WHEN IT HAS BEEN DETERMINED THAT THE

PATIENT/GUARANTOR HAS THE MEANS TO PAY THE BALANCE AND HAS CHOSEN NOT TO

APPLY FOR PATIENT FINANCIAL ASSISTANCE.

FACILITY INFORMATION

Schedule H (Form 990) 2012

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SCHEDULE H, PART V, SECTION B, QUESTION 1J

NOT APPLICABLE.

FACILITY INFORMATION

SCHEDULE H, PART V, SECTION B, QUESTION 3

WHEN CONDUCTING OUR FORMAL COMMUNITY HEALTH NEEDS ASSESSMENT ("CHNA"), WE DID TAKE INTO ACCOUNT INPUT FROM PERSONS REPRESENTING A BROAD RANGE OF INTERESTS IN THE COMMUNITY. WE WORKED AS PART OF A COLLABORATIVE GROUP, TEAMING WITH A NUMBER OF ORGANIZATIONS ON A VARIETY OF LEVELS. WE BEGAN BY INVITING REPRESENTATIVES FROM A NUMBER OF CITY AND STATE AGENCIES TO SOLICIT INPUT ON OUR PROCESS. REPRESENTATIVES FROM CONNECTICUT CHILDREN'S, THE CITY OF HARTFORD'S HEALTH AND HUMAN SERVICES DEPARTMENT, ST. FRANCIS HOSPITAL, AND HARTFORD HOSPITAL MADE UP THE WORK TEAM THAT TOOK THE INPUT AND DEVELOPED A PROCESS AND TIME-LINE FOR CONDUCTING THE ASSESSMENT.

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OUR PROCESS INCORPORATED A NUMBER OF STRATEGIES. WE HIRED AN OUTSIDE

CONSULTANT TO COMPLETE A COMMUNITY PROFILE. THEY DID SO USING SECONDARY

DATA SOURCES THAT INCLUDED:

- CONNECTICUT DEPARTMENT OF PUBLIC HEALTH VITAL STATISTICS AND HEALTH

OUTCOMES;

- WOMEN'S HEALTH QUICK HEALTH DATA ONLINE VIA THE OFFICE ON WOMEN'S

HEALTH;

- HEALTH DATA INTERACTIVE VIA THE CENTERS FOR DISEASE CONTROL AND

PREVENTION;

- CONNECTICUT LABOR MARKET INFORMATION VIA THE CONNECTICUT DEPARTMENT OF

LABOR; AND

- U.S. CENSUS BUREAU, FOR LOCAL, STATE AND NATIONAL DATA.

WE COMPILED A LIST OF 100 INDIVIDUALS WHO WOULD ACT AS "KEY INFORMANTS",

AND ASKED THAT THEY TAKE PART IN A SURVEY. THE LIST INCLUDED 4-5

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INDIVIDUALS FROM EACH OF THE THREE HOSPITALS, REPRESENTING DEPARTMENTS

SUCH AS EMERGENCY MEDICINE, PRIMARY CARE, AND RESEARCH. HUMAN SERVICE

ORGANIZATIONAL LEADERS, REPRESENTATIVES FROM HARTFORD'S BOARD OF

EDUCATION, PUBLIC HEALTH OFFICIALS, FEDERALLY QUALIFIED HEALTH CARE

PROVIDERS, AND CIVIC AND COMMUNITY LEADERS. THE CONSULTANT CONDUCTED THE

SURVEY ANONYMOUSLY, WITH 60 OUT OF THE 100 TAKING PART.

HARTFORD WAS ONE OF THREE PILOT SITES IN THE STATE THAT WERE SELECTED TO TEST AND EVALUATE A HEALTH EQUITY INDEX (HEI) PROJECT. THIS PROJECT ATTEMPTED TO IMPROVE THE COMMUNITY'S KNOWLEDGE OF HEALTH EQUITY CONCEPTS, MOBILIZE THE COMMUNITY INTO ACTION, AND HELP CREATE STRUCTURAL CHANGES THAT CAN LEAD TO BETTER OUTCOMES. VARIOUS SOCIAL DETERMINANTS OF HEALTH WERE MEASURED ON A NEIGHBORHOOD BASIS. PART OF THE PROCESS FOR THIS WAS THE CONDUCTING OF CITY-WIDE FOCUS GROUPS. LEAD BY THE CITY'S HEALTH AND HUMAN SERVICES DEPARTMENT, THE TIMING WAS FORTUITOUS FOR OUR COLLABORATIVE, AND FEEDBACK FROM THE FOCUS GROUPS AS WELL AS THE SOCIAL DETERMINANT MEASURES WERE INCORPORATED INTO OUR ASSESSMENT.

Schedule H (Form 990) 2012

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ADDITIONALLY, WE BENEFITED BY THE WORK OF A GROUP CALLED THE URBAN ALLIANCE IN HARTFORD. THEY WERE IN THE PROCESS OF CONDUCTING A SURVEY PROJECT TO TRY AND IDENTIFY NEEDS AND BARRIERS TO RECEIVING HUMAN SERVICES THROUGHOUT THE CITY. THEY CONDUCTED A FACE-TO-FACE SURVEY WITH MORE THAN 400 RESIDENTS FROM 12 DIFFERENT NEIGHBORHOODS IN HARTFORD. THE ALLIANCE WAS GRACIOUS IN ALLOWING OUR COLLABORATIVE TO INCLUDE THEIR RESULTS IN OUR ASSESSMENT.

IN ADDITION TO THE CHNA, WE CONTINUE TO GATHER VALUABLE SOURCES OF HEALTH INFORMATION ABOUT HARTFORD, THE GREATER HARTFORD AREA, THE STATE OF CONNECTICUT, AND THE COUNTRY FROM A VARIETY OF SOURCES. SINCE OUR CATCHMENT AREA GOES WELL BEYOND THE CITY, THE FOLLOWING LIST REPRESENTS SOURCES OF DATA THAT ALSO GUIDES OUR DECISION MAKING IN HOW WE CAN BEST DIRECT OUR EXPERTISE AND RESOURCES TO CHILDREN'S HEALTH ISSUES:

- WE PARTNER WITH 2 OTHER ANCHOR INSTITUTIONS (TRINITY COLLEGE, HARTFORD

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HOSPITAL) TO ADDRESS PUBLIC HEALTH AND QUALITY OF LIFE ISSUES THOUGH

SOUTHSIDE NEIGHBORHOOD ALLIANCE (SINA).

- WE PARTICIPATE IN THE CITY'S PUBLIC HEALTH ADVISORY COMMITTEE.
- CT CHILDREN'S IS REPRESENTED ON NUMEROUS BOARDS OF DIRECTORS/ADVISORY

BOARDS ON A VARIETY OF LOCAL, STATE-WIDE, AND NATIONAL LEVELS.

- WE MONITOR TRENDS THAT WE SEE IN OUR EMERGENCY DEPARTMENT, PRIMARY CARE

CENTER, AND SPECIALTY CLINICS.

- WE COLLABORATE WITH OUR LOCAL UNITED WAY (REPRESENTATION ON THE
- OPERATIONS COMMITTEE), HAVING ACCESS TO INFORMATION SUCH AS NEEDS OF

PEOPLE CALLING INTO THE 2-1-1 CALL CENTER.

- WE CONDUCT RESEARCH INTO HEALTH AND PUBLIC HEALTH ISSUES.
- WE RESPOND TO REQUESTS FOR PROPOSALS IF WE FEEL OUR EXPERTISE CAN

CONTRIBUTE AND ARE ASKED TO PARTICIPATE IN COLLABORATIVE EFFORTS.

- AS MEMBERS OF CONNECTICUT HOSPITAL ASSOCIATION AND THE CHILDREN'S

HOSPITAL ASSOCIATION, WE ARE AWARE OF TRENDS IN CHILDREN'S HEALTH ISSUES

AND CONCERNS.

Schedule H (Form 990) 2012

#### Part VI Supplemental Information

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1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

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WE'VE PARTICIPATED IN OTHER CONNECTICUT HOSPITAL'S CHNAS (WATERBURY,

TORRINGTON), AND THROUGH THE CONNECTICUT HOSPITAL ASSOCIATION, WE'VE HAD

MONTHLY DIALOGUE WITH THE HOSPITAL REPRESENTATIVES RESPONSIBLE FOR THE

CHNAS FOR ALL OTHER CONNECTICUT HOSPITALS.

FACILITY INFORMATION

SCHEDULE H, PART V, SECTION B, QUESTION 4

WE CONDUCTED OUR ASSESSMENT WITH 2 OTHER HARTFORD BASED HOSPITALS;

HARTFORD HOSPITAL AND ST. FRANCIS HOSPITAL.

FACILITY INFORMATION

SCHEDULE H, PART V, SECTION B, QUESTION 5C

THE COMMUNITY HEALTH NEEDS ASSESSMENT HAS BEEN AVAILABLE ON OUR WEBSITE

AND IN HARD COPY TO ANYONE REQUESTING IT. ADDITIONALLY, COPIES WERE GIVEN

TO THE CONNECTICUT CHILDREN'S MEDICAL CENTER BOARD OF DIRECTORS, MEDICAL

Schedule H (Form 990) 2012

# Part VI Supplemental Information

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CENTER LEADERS, OUR LOCAL UNITED WAY, LOCAL POLITICAL LEADERS,

NEIGHBORHOOD GROUPS (NEIGHBORHOOD REVITALIZATION ZONES, URBAN ALLIANCE),

AS WELL AS ALL WHO WERE LISTED AS KEY INFORMANTS FOR THE PURPOSE OF THE

FACILITY INFORMATION

SURVEY.

SCHEDULE H, PART V, SECTION B, QUESTION 61

IN 2012, CONNECTICUT CHILDREN'S MEDICAL CENTER BEGAN A FIVE-YEAR

STRATEGIC PLAN. ONE KEY INITIATIVE OF THE PLAN WAS THE CREATION OF THE

OFFICE OF COMMUNITY CHILD HEALTH (OCCH). OCCH WAS CREATED AS A COMMITMENT

TO CHILDREN'S HEALTH AND THE COMMUNITY. OCCH HAS BECOME OUR COORDINATING

ENTITY THAT IMPROVES UPON OUR EFFORTS IN COMMUNITIES, WHETHER IT'S

IMPROVING THE LIVES OF CHILDREN AND FAMILIES THOUGH DIRECT SERVICE,

EXTENDING BEST PRACTICES, IMPROVING THE HEALTHCARE SYSTEM, OR MAKING

IMPROVEMENTS THROUGH CHILD HEALTH ADVOCACY. THERE ARE TWELVE PROGRAMS

UNDER THE OFFICE. THEY INCLUDE:

Schedule H (Form 990) 2012

#### Part VI Supplemental Information

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- THE PRIMARY CARE CENTER PROVIDING PRIMARY CARE TO THE LARGEST NUMBER
- OF MEDICAID SUPPORTED CHILDREN IN THE STATE.
- CO-MANAGEMENT PROGRAM DEVELOPING EXPANDED PRIMARY CARE MANAGEMENT OF
- CONDITIONS IN COLLABORATION WITH OUR SPECIALISTS.
- EASY BREATHING IMPLEMENTATION OF PRIMARY CARE-BASED ASTHMA
- MANAGEMENT.
- EDUCATING PRACTICES IN THE COMMUNITIES (EPIC) TRAINING FOR PRIMARY
- CARE OFFICE PRACTICE IMPROVEMENTS.
- HARTFORD CHILDHOOD WELLNESS ALLIANCE CHILDHOOD OBESITY PREVENTION
- COALITION BUILDING.
- HELP ME GROW NATIONAL CENTER EARLY DETECTION AND REFERRAL SYSTEM FOR
- CHILDREN AT RISK FOR DEVELOPMENTAL AND BEHAVIORAL PROBLEMS.
- HARTFORD YOUTH HIV IDENTIFICATION AND LINKAGE (HYHIL) PROGRAM -
- PROMOTING HIV PREVENTION AMONG TEENS AND YOUTH.
- INJURY PREVENTION CENTER INJURY PREVENTION WORK, RESEARCH AND
- EDUCATION.

#### Part VI Supplemental Information

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1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

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- LEAD ACTION FOR MEDICAID PRIMARY PREVENTION (LAMPP) / GREEN AND HEALTH
  HOMES LEAD HAZARD ASSESSMENT, EDUCATION, AND FINANCIAL ASSISTANCE, AND
  ALSO HOME VISITS FOR ASTHMA TRIGGERS AND ENVIRONMENTAL HAZARDS FOR INJURY
- MAINTENANCE OF CERTIFICATION/QUALITY IMPROVEMENT DEVELOPMENT AND ADMINISTRATION OF PRACTICE-BASED QUALITY IMPROVEMENT ACTIVITIES RELATED TO OCCH PROGRAM AREAS.
- RESIDENT EDUCATION IN COMMUNITY HEALTH (REACH) PEDIATRIC RESIDENT TRAINING IN ADVOCACY, CHILDREN'S HEALTH SYSTEMS, AND CHILD HEALTH POLICY.
- SPECIAL KIDS SUPPORT CENTER/HARTFORD AREA CARE COORDINATION

  COLLABORATIVE ASSISTING PRIMARY CARE MEDICAL HOMES IN CONNECTING

  CHILDREN WITH SPECIAL HEALTH CARE NEEDS TO SERVICES.
- IN SEPTEMBER OF 2013, THE CONNECTICUT CHILDREN'S MEDICAL CENTER BOARD ADOPTED OUR CHNA, AND IN FEBRUARY OF 2014, THE BOARD ADOPTED OUR USING OCCH AS THE VEHICLE TO RESPOND TO COMMUNITY NEEDS.

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PREVENTION.

## Part VI Supplemental Information

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THE FORMAL ASSESSMENT IDENTIFIED A NUMBER OF NEEDS, MANY RELATED TO SOCIAL DETERMINANTS AND MANY RELATED TO ADULT CONCERNS. THROUGH OUR NEIGHBORHOOD PARTNERS AT SINA, WE ARE ADDRESSING SOME OF THE LOCAL PUBLIC HEALTH CONCERNS IN THE AREAS OF HOUSING AND PUBLIC SAFETY. WE'VE BEEN TAKING A BLOCK-BY-BLOCK APPROACH TO LEVERAGE OUR RESOURCES WITH CITY, STATE AND FEDERAL RESOURCES TO WORK TOWARD ELIMINATING BLIGHTED PROPERTIES AND WORK MORE EFFECTIVELY WITH PUBLIC OFFICIALS TO CREATE SAFER NEIGHBORHOODS.

WHILE WE DON'T HAVE THE EXPERTISE TO TACKLE THE ISSUES RELATED TO ADULT HEALTH NEEDS IDENTIFIED IN THE CHNA, THERE WERE THREE ISSUES RELATED TO CHILDREN'S HEALTH THAT WE ARE WORKING TO ADDRESS. OUR LEADERSHIP WITH THE HARTFORD CHILDHOOD WELLNESS ALLIANCE HAS RESULTED IN 30 AGENCIES COMING TOGETHER TO LOOK AT ISSUES RELATED TO CHILDHOOD OBESITY. OUR CONTINUED WORK WITH OUR EASY BREATHING PROGRAM AND LAMPP PROJECT CONTINUES TO PROVIDE SUPPORT FOR CONCERNS AROUND CHILDHOOD ASTHMA. THE THIRD AREA

Schedule H (Form 990) 2012

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IDENTIFIED IS IN THE AREA OF MATERNAL/CHILD HEALTH, AND IN 2013, WE

RECEIVED A FUNDING FROM THE HARTFORD FOUNDATION FOR PUBLIC GIVING AND THE

CITY OF HARTFORD'S HEALTH AND HUMAN SERVICES DEPARTMENT TO DEVELOP A

BLUEPRINT FOR MATERNAL/CHILD HEALTH SUPPORTS AND INTERVENTIONS.

OTHER PROGRAMS UNDER OCCH HAVE BEEN DEVELOPED OVER TIME IN ORDER TO

ADDRESS NEEDS THAT HAVE BEEN IDENTIFIED FROM SOURCES OUTSIDE OF OUR CHNA.

WE UNDERSTAND THE RESPONSIBILITY WE HAVE TO USE OUR RESOURCES AND

EXPERTISE WISELY. THE MISSION OF THE OFFICE IS TO ELEVATE THE

EFFECTIVENESS AND STATUS OF THE MEDICAL CENTER AS A CRITICAL COMMUNITY

RESOURCE BY DEVELOPING, PROMOTING, SUPPORTING, EVALUATING, AND

DISSEMINATING INNOVATIVE EFFECTIVE, COMMUNITY ORIENTED PROGRAMS AND

SERVICES TO ADDRESS CHILDREN'S CRITICAL HEALTH NEEDS. WE WANT THE

CHILDREN OF CONNECTICUT TO BE THE HEALTHIEST IN THE COUNTRY.

## Part VI Supplemental Information

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FACILITY INFORMATION

SCHEDULE H, PART V, SECTION B, QUESTION 7

THERE ARE NEEDS IDENTIFIED IN THE CHNA THAT WE ARE NOT ADDRESSING, BUT
THOSE ARE NEEDS RELATED TO ADULT HEALTH SUCH AS DIABETES AND HEART
DISEASE. WE DO NOT HAVE THE EXPERTISE IN THESE AREAS, THOUGH WE DO
UNDERSTAND THE RELATIONSHIP THAT CHILDREN'S HEALTH DOES HAVE TO FUTURE
ADULTS BEING HEALTHY. MANY OF THE PARTICIPANTS WITH THE ALLIANCE WORK
WITH PARENTS, FOSTER PARENTS AND GRANDPARENTS, SO WE DO HAVE AN INDIRECT
INFLUENCE IN THESE AREAS.

FACILITY INFORMATION

SCH H, PART V, SECTION B, QUESTIONS 10,11,12H,16E,17E,18E,19C,19D,20D,21&22

NOT APPLICABLE.

Schedule H (Form 990) 2012

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FACILITY INFORMATION

SCHEDULE H, PART V, SECTION B, QUESTION 14G

THE BOTTOM OF ALL BILLING INVOICES INCLUDES A STANDARD NOTE INDICATING

THE PATIENT FINANCIAL ASSISTANCE POLICY IS AVAILABLE ALONG WITH A PHONE

NUMBER TO OBTAIN THE POLICY. ALSO, THE POLICY IS POSTED ON THE HOSPITAL'S

INTERNET WEBSITE.

NEEDS ASSESSMENT

SCHEDULE H, PART VI; QUESTION 2

IN ADDITION TO THE INTERNAL REVENUE CODE §501(R) COMMUNITY HEALTH NEEDS

ASSESSMENT INFORMATION OUTLINED IN FORM 990, SCHEDULE H, PART V, SECTION

B, CONNECTICUT CHILDREN'S ALSO CONDUCTED THE FOLLOWING ACTIVITIES WITH

RESPECT TO ITS CHNA:

IN MARCH OF 2012, THE COLLABORATIVE MADE UP OF CONNECTICUT CHILDREN'S

Schedule H (Form 990) 2012

.ISA

Schedule H (Form 990) 2012 Page **8** 

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MEDICAL CENTER, HARTFORD HOSPITAL, ST. FRANCIS HOSPITAL, UNIVERSITY OF

CONNECTICUT HEALTH CENTER AND THE CITY OF HARTFORD'S HEALTH AND HUMAN

SERVICES DEPARTMENT RELEASED A COMMUNITY HEALTH NEEDS ASSESSMENT. THE

ASSESSMENT FOCUSED SPECIFICALLY ON HARTFORD USING DATA FROM THE CITY'S

HEALTH EQUITY INDEX, SURVEYS FROM AREA KEY INFORMANTS, THE HARTFORD

SURVEY PROJECT, AND SECONDARY DATA, MUCH OF WHICH CAME FROM CONNECTICUT'S

DEPARTMENT OF PUBLIC HEALTH VITAL STATISTICS AND HEALTH OUTCOMES.

ADDITIONALLY, WE HAVE OPPORTUNITIES TO ASSESS NEEDS THROUGH A NUMBER OF

OTHER VEHICLES THAT ALLOW US TO LOOK DEEPER INTO HARTFORD, BUT ALSO THE

HEALTH OF CHILDREN THROUGHOUT THE STATE. SOME OF THOSE VEHICLES INCLUDE:

- SITTING ON THE CITY'S PUBLIC HEALTH ADVISORY COMMITTEE;
- COLLECTING INFORMATION ABOUT HEALTH TRENDS FROM OUR CLINICS AND

EMERGENCY DEPARTMENT;

- RESEARCHING LOCAL AND NATIONAL HEALTH RELATED ISSUES;
- PARTICIPATING ON NEIGHBORHOOD, LOCAL, STATEWIDE AND NATIONAL

Schedule H (Form 990) 2012

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COMMITTEES, COALITIONS, NETWORKS AND BOARDS OF DIRECTORS USING THOSE

OPPORTUNITIES TO GUIDE OUR DECISION MAKING; AND

- RESPONDING TO GRANT OPPORTUNITIES WHICH REQUIRE US TO ASSESS SPECIFIC

NEEDS AS THEY RELATE TO A SPECIFIC GRANT.

OUR STATE HOSPITAL ASSOCIATION HAS DEVELOPED A NETWORK OF COMMUNITY

BENEFIT REPORTERS WHO SHARE THEIR COMMUNITY HEALTH NEEDS ASSESSMENTS. WE

ARE ABLE TO LOOK TO SEE WHAT THEY HAVE IDENTIFIED AS NEEDS IN PEDIATRICS

AT THEIR LOCAL LEVELS.

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE

SCHEDULE H, PART VI; QUESTION 3

AS WRITTEN IN THE CREDITS AND COLLECTIONS POLICY: POSTED TEXT IN GENERAL

PUBLIC AREAS AND OTHER COMMUNICATIONS (IN ENGLISH AND SPANISH) WILL

NOTIFY PATIENTS AND THEIR GUARANTORS OF THE AVAILABILITY OF

HOSPITAL-BASED ASSISTANCE AND OTHER PROGRAMS OF PUBLIC ASSISTANCE. IF THE

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## Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- 8 Facility reporting group(s). If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

HOSPITAL DETERMINES THAT A PATIENT OR GUARANTOR IS POTENTIALLY ELIGIBLE

FOR MEDICAID OR OTHER GOVERNMENT PROGRAM, IT WILL ENCOURAGE THE PATIENT

OR GUARANTOR TO APPLY FOR SUCH PROGRAM AND THE FINANCIAL COUNSELORS WILL

ASSIST PATIENT GUARANTORS IN APPLYING FOR MEDICAID, HOSPITAL-BASED

ASSISTANCE, OR OTHER ASSISTANCE AND PAYMENT PLAN PROGRAMS WHEN

APPROPRIATE. CONNECTICUT CHILDREN'S MEDICAL CENTER OFFERS HOSPITAL-BASED

ASSISTANCE FOR MEDICALLY NECESSARY INPATIENT AND OUTPATIENT SERVICES FOR

THOSE PATIENTS UNABLE TO PAY WHO CAN DEMONSTRATE FINANCIAL NEED ACCORDING

TO CONNECTICUT CHILDREN'S MEDICAL CENTER'S PATIENT FINANCIAL ASSISTANCE

ELIGIBILITY DETERMINATION METHODOLOGY. IT IS AVAILABLE AS A LAST RESORT

AFTER ALL OTHER THIRD PARTY RESOURCES HAVE BEEN EXHAUSTED. ONCE APPROVED,

THE DURATION FOR ELIGIBILITY FOR FINANCIAL ASSISTANCE IS SIX MONTHS.

COMMUNITY INFORMATION

SCHEDULE H, PART VI; QUESTION 4

CONNECTICUT CHILDREN'S MEDICAL CENTER'S MAIN CAMPUS IS LOCATED IN ONE OF

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# Part VI Supplemental Information

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THE POOREST NEIGHBORHOODS IN ONE OF THE STATE'S POOREST CITIES. THOUGH WE SERVE CHILDREN AND FAMILIES THROUGHOUT THE ENTIRE STATE, WE WORK WITH OUR PARTNERS AT SINA TO IMPROVE LIVING CONDITIONS FOR ABOUT 2,500 HOUSEHOLDS IN OUR IMMEDIATE 14 BLOCK NEIGHBORHOOD, AND WORK WITH OTHER PARTNERS ON HEALTH IMPROVEMENT PROGRAMS IN THE CITY OF HARTFORD AND THROUGHOUT CONNECTICUT. CONNECTICUT CHILDREN'S MEDICAL CENTER OPERATES AN INPATIENT UNIT IN WATERBURY CONNECTICUT AT ST. MARY'S HOSPITAL.

SOME INFORMATION DESCRIBING THE NEIGHBORHOOD, HARTFORD, WATERBURY AND THE STATE: NEIGHBORHOOD - 2,500 HOUSEHOLDS; 75% LATINO; 44% WITH HOUSEHOLD INCOMES UNDER \$25,000; 45% OF THE RESIDENTS 18 AND OLDER HAVE LESS THAN A HIGH SCHOOL DEGREE. HARTFORD - POPULATION OF 124,817; 54,635 HOUSEHOLDS; 37% AFRICAN AMERICAN/BLACK; 42% LATINO; MEDIAN HOUSEHOLD INCOME OF \$29,107. WATERBURY - POPULATION OF 110,075; 48,426 HOUSEHOLDS; 19% AFRICAN AMERICAN/BLACK; 30% LATINO; MEDIAN HOUSEHOLD INCOME OF \$41,499. CONNECTICUT - POPULATION OF 3,558,172; 1,482,798 HOUSEHOLDS; 9.8% AFRICAN AMERICAN/BLACK; 13% LATINO; MEDIAN HOUSEHOLD INCOME OF \$69,243.

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# Part VI Supplemental Information

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1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

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PROMOTION OF COMMUNITY HEALTH

SCHEDULE H, PART VI; QUESTION 5

CONNECTICUT CHILDREN'S MEDICAL CENTER HAS A VISION TO MAKE CONNECTICUT'S CHILDREN THE HEALTHIEST IN THE NATION. WHILE WE PROVIDE LEADING MEDICAL CARE, TREATMENT, AND FOLLOW-UP SUPPORT WITHIN OUR FACILITIES, SOME OF THE BEST WORK WE DO TO PROMOTE CHILDREN'S HEALTH HAPPENS WITHIN CONNECTICUT'S COMMUNITIES. THE OFFICE OF COMMUNITY CHILD HEALTH IS DEDICATED TO DEVELOPING AND SUPPORTING COMMUNITY-BASED PROGRAMS THAT PROMOTE CHILDREN'S OPTIMAL HEALTHY DEVELOPMENT. THIS UNIQUE APPROACH AMONG CHILDREN'S HOSPITALS BRINGS TOGETHER INTERNAL, LOCAL, STATE AND NATIONAL STAKEHOLDERS TO PROVIDE SPECIFIC PROGRAMS WHICH AIM TO PREVENT ILLNESS, INJURY, AND OTHER HARM AND ENSURE THAT ALL CHILDREN IN ALL COMMUNITIES RECEIVE THE BEST CARE POSSIBLE. THERE ARE CURRENTLY TWELVE COMMUNITY CHILD HEALTH PROGRAMS IN PROGRESS IN COMMUNITIES THROUGHOUT THE STATE. IN ADDITION TO THE OFFICE, THERE ARE A NUMBER OF OTHER VEHICLES IN PLACE

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## Part VI Supplemental Information

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- **8 Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

OFFICE COORDINATES ALL EXTERNAL COMMUNICATIONS, MANY OF WHICH ARE

DESIGNED FOR THE PURPOSE OF PROMOTING COMMUNITY HEALTH. OUR ANNUAL REPORT

INFORMS THE COMMUNITY OF THE LATEST ADVANCES IN THE CARING FOR AND CURING

OF CHILDHOOD ILLNESS AND DISEASES. OTHER PUBLICATIONS DESCRIBING THE

PROGRAMS AND SERVICES AT CONNECTICUT CHILDREN'S MEDICAL CENTER ARE SENT

OUT TO THE COMMUNITY THROUGHOUT THE YEAR. OUR CONTINUING MEDICAL

EDUCATION OFFICE HOLDS PEDIATRIC GRAND ROUNDS THROUGHOUT THE YEAR WITH

MANY OF THE ATTENDEES BEING COMMUNITY PROVIDERS. ADDITIONALLY, MANY OF

OUR EMPLOYEES PARTICIPATE IN THE BOARDS OF DIRECTORS AND ADVISORY BOARDS

AT THE LOCAL AND STATE-WIDE LEVEL.

AFFILIATED HEALTHCARE SYSTEM

SCHEDULE H, PART VI; QUESTION 6

OUTLINED BELOW IS A SUMMARY OF THE ENTITIES WHICH COMPRISE CONNECTICUT CHILDREN'S CORPORATION AND SUBSIDIARIES:

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# Part VI Supplemental Information

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1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

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NOT FOR-PROFIT ENTITIES:

CONNECTICUT CHILDREN'S CORPORATION

CONNECTICUT CHILDREN'S CORPORATION IS THE TAX-EXEMPT PARENT OF AN INTEGRATED HEALTHCARE DELIVERY SYSTEM WHICH CONSISTS OF A GROUP OF AFFILIATED HEALTHCARE ORGANIZATIONS.

CONNECTICUT CHILDREN'S CORPORATION IS AN ORGANIZATION RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS TAX-EXEMPT PURSUANT TO INTERNAL REVENUE CODE §501(C)(3) AND AS A NON-PRIVATE FOUNDATION PURSUANT TO INTERNAL REVENUE CODE §509(A)(3).

AS THE PARENT ORGANIZATION, CONNECTICUT CHILDREN'S CORPORATION STRIVES TO
CONTINUALLY DEVELOP AND OPERATE A HEALTHCARE SYSTEM WHICH PROVIDES
SUBSTANTIAL COMMUNITY BENEFIT THROUGH THE PROVISION OF A COMPREHENSIVE
SPECTRUM OF HEALTHCARE SERVICES TO THE RESIDENTS OF CONNECTICUT AND

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## Part VI Supplemental Information

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1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

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SURROUNDING COMMUNITIES. CONNECTICUT CHILDREN'S CORPORATION ENSURES THAT

ITS SYSTEM PROVIDES MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL

INDIVIDUALS REGARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN,

RELIGION OR ABILITY TO PAY. NO INDIVIDUALS ARE DENIED NECESSARY MEDICAL

CARE, TREATMENT OR SERVICES. CONNECTICUT CHILDREN'S MEDICAL CENTER

OPERATES CONSISTENTLY WITH THE FOLLOWING CRITERIA OUTLINED IN IRS REVENUE

RULING 69-545:

- 1. IT PROVIDES MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUALS REGARDLESS OF ABILITY TO PAY, INCLUDING CHARITY CARE, SELF-PAY, MEDICARE AND MEDICAID PATIENTS;
- 2. IT OPERATES AN ACTIVE EMERGENCY DEPARTMENT FOR ALL PERSONS; WHICH IS OPEN 24 HOURS A DAY, 7 DAYS A WEEK, 365 DAYS PER YEAR;
- 3. IT MAINTAINS AN OPEN MEDICAL STAFF, WITH PRIVILEGES AVAILABLE TO ALL QUALIFIED PHYSICIANS;

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- 4. CONTROL OF THE HOSPITAL RESTS WITH ITS BOARD OF DIRECTORS AND THE BOARD OF DIRECTORS OF CONNECTICUT CHILDREN'S CORPORATION. BOTH BOARDS ARE COMPRISED OF A MAJORITY OF INDEPENDENT CIVIC LEADERS AND OTHER PROMINENT MEMBERS OF THE COMMUNITY; AND
- 5. SURPLUS FUNDS ARE USED TO IMPROVE THE QUALITY OF PATIENT CARE, EXPAND AND RENOVATE FACILITIES AND ADVANCE MEDICAL CARE; PROGRAMS AND ACTIVITIES.

CONNECTICUT CHILDREN'S MEDICAL CENTER FOUNDATION, INC.

CONNECTICUT CHILDREN'S MEDICAL CENTER FOUNDATION, INC. IS AN ORGANIZATION RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS TAX-EXEMPT PURSUANT TO INTERNAL REVENUE CODE §501(C)(3) AND AS A NON-PRIVATE FOUNDATION PURSUANT TO INTERNAL REVENUE CODE §509(A)(1). THE ORGANIZATION SUPPORTS

CONNECTICUT CHILDREN'S MEDICAL CENTER; A RELATED INTERNAL REVENUE CODE

Schedule H (Form 990) 2012

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SECTION 501(C)(3) TAX-EXEMPT ORGANIZATION, AND ITS AFFILIATES IN PROVIDING MEDICALLY NECESSARY HEALTHCARE SERVICES TO THE COMMUNITY IN A NON-DISCRIMINATORY MANNER REGARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN, RELIGION OR ABILITY TO PAY.

CONNECTICUT CHILDREN'S AFFILIATES, INC.

CONNECTICUT CHILDREN'S AFFILIATES, INC. IS AN ORGANIZATION RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS TAX-EXEMPT PURSUANT TO INTERNAL REVENUE CODE §501(C)(3) AND AS A NON-PRIVATE FOUNDATION PURSUANT TO INTERNAL REVENUE CODE §509(A)(2). THE ORGANIZATION PROVIDES SPECIALIZED EDUCATION AND CHILD DEVELOPMENT PROGRAMS TO CHILDREN OF CONNECTICUT AND THE SURROUNDING AREAS.

CONNECTICUT CHILDREN'S SPECIALTY GROUP

CONNECTICUT CHILDREN'S SPECIALTY GROUP IS AN ORGANIZATION RECOGNIZED BY

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THE INTERNAL REVENUE SERVICE AS TAX-EXEMPT PURSUANT TO INTERNAL REVENUE CODE §501(C)(3) AND AS A NON-PRIVATE FOUNDATION PURSUANT TO INTERNAL REVENUE CODE §509(A)(2). THE ORGANIZATION PROVIDES MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUALS REGARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN, RELIGION OR ABILITY TO PAY.

CHILDREN'S FUND OF CONNECTICUT, INC.

CHILDREN'S FUND OF CONNECTICUT, INC. IS AN ORGANIZATION RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS TAX-EXEMPT PURSUANT TO INTERNAL REVENUE CODE \$501(C)(3) AND AS A NON-PRIVATE FOUNDATION PURSUANT TO INTERNAL REVENUE CODE \$509(A)(3). THE ORGANIZATION SUPPORTS CONNECTICUT CHILDREN'S MEDICAL CENTER; A RELATED INTERNAL REVENUE CODE SECTION 501(C)(3) TAX-EXEMPT ORGANIZATION, AND ITS AFFILIATES IN PROVIDING MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUALS REGARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN, RELIGION OR ABILITY TO PAY.

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CHILDREN'S HEALTH AND DEVELOPMENT INSTITUTE, INC.

CHILDREN'S HEALTH AND DEVELOPMENT INSTITUTE, INC. IS AN ORGANIZATION RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS TAX-EXEMPT PURSUANT TO INTERNAL REVENUE CODE §501(C)(3) AND AS A NON-PRIVATE FOUNDATION PURSUANT TO INTERNAL REVENUE CODE §509(A)(1). THE ORGANIZATION PROVIDES MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUALS REGARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN, RELIGION OR ABILITY TO PAY.

NORTHEAST PEDIATRIC SPECIALISTS, INC.

NORTHEAST PEDIATRIC SPECIALISTS, INC. IS AN ORGANIZATION RECOGNIZED BY

THE INTERNAL REVENUE SERVICE AS TAX-EXEMPT PURSUANT TO INTERNAL REVENUE

CODE §501(C)(3) AND AS A NON-PRIVATE FOUNDATION PURSUANT TO INTERNAL

REVENUE CODE §509(A)(3). THE ORGANIZATION SUPPORTS CONNECTICUT CHILDREN'S

MEDICAL CENTER; A RELATED INTERNAL REVENUE CODE SECTION 501(C)(3)

TAX-EXEMPT ORGANIZATION, AND ITS AFFILIATES IN PROVIDING MEDICALLY

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## Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- **8 Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUALS REGARDLESS OF RACE,

COLOR, CREED, SEX, NATIONAL ORIGIN, RELIGION OR ABILITY TO PAY.

CAPITAL AREA HEALTH CONSORTIUM, INC.

CAPITAL AREA HEALTH CONSORTIUM, INC. IS AN ORGANIZATION RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS TAX-EXEMPT PURSUANT TO INTERNAL REVENUE CODE \$501(C)(3) AND AS A NON-PRIVATE FOUNDATION PURSUANT TO INTERNAL REVENUE CODE \$509(A)(3). THE ORGANIZATION SUPPORTS CONNECTICUT CHILDREN'S MEDICAL CENTER; A RELATED INTERNAL REVENUE CODE SECTION 501(C)(3) TAX-EXEMPT ORGANIZATION, AND ITS AFFILIATES IN PROVIDING MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUALS REGARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN, RELIGION OR ABILITY TO PAY.

FOR-PROFIT ENTITIES:

CONNECTICUT CHILDREN'S VENTURES, INC.

Schedule H (Form 990) 2012

# Part VI Supplemental Information

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1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

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A FOR-PROFIT ENTITY WHOSE SOLE SHAREHOLDER IS CONNECTICUT CHILDREN'S CORPORATION. THE ORGANIZATION IS LOCATED IN HARTFORD, CONNECTICUT. THIS ENTITY IS CURRENTLY INACTIVE.

STATE FILING OF COMMUNITY BENEFIT REPORT SCHEDULE H, PART VI; QUESTION 7

THE STATE OF CONNECTICUT REQURIES HOSPITALS TO FILE A COMMUNITY BENEFIT REPORT WITH CONNECTICUT'S OFFICE OF THE HEALTHCARE ADVOCATE. THE REPORT IS SUBMITTED EVERY OTHER YEAR. A REPORT FOR FISCAL YEARS 2011 AND 2012 WAS SUBMITTED IN 2013.

FACILITY REPORTING GROUP(S)

SCHEDULE H, PART VI; QUESTION 8

THE ORGANIZATION HAS FOUR HOSPITAL FACILITIES INCLUDED IN ONE FACILITY

Schedule H (Form 990) 2012

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## Part VI Supplemental Information

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- **8 Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

REPORTING GROUP. THESE ARE REFLECTED IN SCHEDULE H, PART V, SECTION A.

PLEASE REFER TO OUR RESPONSES IN SCHEDULE H, PART VI ABOVE.

Schedule H (Form 990) 2012