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CLIENT'S COPY

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

benefit trust or private foundation)

OMB No. 1545-0047

Open to Public Inspection ▶ The organization may have to use a copy of this return to satisfy state reporting requirements. 2012 OCT 1, SEP A For the 2012 calendar year, or tax year beginning and ending

3 Check if applicable: C Name of organization	D Employer identific	cation number						
Address THE WILLIAM W BACKUS HOSPITAL								
Name	06-0	250773						
Change	E Telephone number							
Termin- 326 WACHINGTON CURFFT		889-8331						
Amended								
	H(a) Is this a group re	332,093,794.						
F Name and address of principal officer:DANIEL E LOHR	for affiliates?	Yes X No						
	H(b) Are all affiliates inc							
Tax-exempt status: X 501(c)(3) 501(c) ( ) ( insert no.) 4947(a)(1) or 527	` '	list. (see instructions)						
THE DIGITION OF THE COLO	H(c) Group exemption	,						
	·	State of legal domicile: CT						
Part I Summary		, class or regar definition, c =						
Delete describe the experiencies described as most significant activities. BACKIIS HOSI	PITAL DELIV	ERS AND						
COORDINATES A CONTINUUM OF HIGH-QUALITY HEALTH  Check this box if the organization discontinued its operations or disposed of more of the Number of voting members of the governing body (Part VI, line 1a)  Number of independent voting members of the governing body (Part VI, line 1b)  Total number of individuals employed in calendar year 2012 (Part V, line 2a)  Total number of volunteers (estimate if necessary)  Total unrelated business revenue from Part VIII, column (C), line 12								
Check this box  if the organization discontinued its operations or disposed of more								
3 Number of voting members of the governing body (Part VI, line 1a)	1 1	15						
4 Number of independent voting members of the governing body (Part VI, line 1b)		10						
5 Total number of individuals employed in calendar year 2012 (Part V, line 2a)		2133						
6 Total number of volunteers (estimate if necessary)		465						
7 a Total unrelated business revenue from Part VIII, column (C), line 12		2,234,756.						
<b>b</b> Net unrelated business taxable income from Form 990-T, line 34		219,181.						
	Prior Year	Current Year						
Contributions and grants (Part VIII, line 1h)	1,179,014.	1,225,848.						
9 Program service revenue (Part VIII, line 2g)	85,997,171.							
9 Program service revenue (Part VIII, line 2g) 28 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	4,525,194.	6,336,590.						
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,628,784.	2,501,468.						
	93,330,163.	289,408,393.						
13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	752,684.	130,303.						
14 Benefits paid to or for members (Part IX, column (A), line 4)	0.							
5 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	46,148,497.							
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) 17 Other professional fundraising expenses (Part IX, column (D), line 25) 17 Other professional fundraising expenses (Part IX, column (D), line 25) 18 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column (D), line 25) 19 Other professional fundraising expenses (Part IX, column	0.	0.						
b Total fundraising expenses (Part IX, column (D), line 25)	15 100 670	112 205 414						
17 Other expenses (Part IX, Column (A), lines 11a-11d, 11f-24e)		113,205,414.						
		257,526,279.						
(0)	31,240,312.	31,882,114.						
Sel oo Till oo	ginning of Current Year 93,284,501.	End of Year 477,063,817.						
600 \ / / / / / / / / / / / / / / / / / /	95,088,980.	151,234,531.						
n⊆	98,195,521.	325,829,286.						
로 22 Net assets or fund balances. Subtract line 21 from line 20 15 Part II   Signature Block	70,173,321.	323,023,200.						
Inder penalties of perjury, I declare that I have examined this return, including accompanying schedules and statemen	ents, and to the hest of my	knowledge and helief it is						
rue, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer h		into widago ana bollon, it io						
L	T T T T T T T T T T T T T T T T T T T							
Signature of officer	Date							
Here DANIEL E LOHR, SENIOR VP/CFO								
Type or print name and title								
Print/Type preparer's name Preparer's signature Da	ate Check	PTIN						
Paid MICHAEL J. ENGLE	if self-employe	P00482834						
Preparer Firm's name BKD, LLP	Firm's EIN	44-0160260						
Jse Only Firm's address 1201 WALNUT, SUITE 1700								
KANSAS CITY, MO 64106	Phone no. 8	16-221-6300						
May the IRS discuss this return with the preparer shown above? (see instructions)		Yes No						

Pai	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:  THE WILLIAM W BACKUS HOSPITAL DELIVERS AND COORDINATES A CONTINUUM OF
	HIGH QUALITY HEALTH CARE THAT IS SENSITIVE TO THE NEEDS OF INDIVIDUALS
	IN EASTERN CONNECTICUT. THE HOSPITAL IS COMMITTED TO BEING RESPONSIVE
	AND ACCOUNTABLE TO THOSE FOR WHOSE BENEFIT IT EXISTS, AND TO IMPROVING
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 209,142,811. including grants of \$ 130,303.) (Revenue \$ 278,231,478.)
	IN FISCAL YEAR 2013, BACKUS HOSPITAL HAD 10,573 ADMISSIONS, 78,884
	EMERGENCY DEPARTMENT VISITS, AND 460,916 OUTPATIENT VISITS. THE
	HOSPITAL DELIVERED 860 BABIES AND 6,323 SAME DAY SURGICAL PROCEDURES.
	BACKUS PERFORMED 128,607 OUTPATIENT IMAGING EXAMS, 7,132 MRI
	EXAMINATIONS, 7,973 PSYCHIATRIC CLINICAL VISITS AND 7,992 PSYCHIATRIC
	PARTIAL HOSPITAL VISITS.
4b	(Code:) (Expenses \$
_	
4c	(Code:) (Expenses \$
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$ ) (Revenue \$ )
4e	Total program service expenses ► 209,142,811.

232002 12-10-12

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# Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		_X_
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect		37	
_	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			77
_	Schedule D, Part III	8		_X_
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			Х
10	If "Yes," complete Schedule D, Part IV  Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent	9		
10	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
•	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		_X_
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			37
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		_X_
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			Х
_	Part X, line 16? If "Yes," complete Schedule D, Part IX  Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11d 11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	Tie	21	
•	the organization's separate of consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			77
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		_X_
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization	4-		Х
16	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If</i> "Yes," <i>complete Schedule F, Parts III and IV</i>	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19	77	_X_
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	X	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<b>20</b> b	X	

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# Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		х	
•	Schedule J	23	Λ	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25	24a	х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II			
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial	20		
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?  If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  Note. All Form 990 filers are required to complete Schedule O	38	Х	

# Form 990 (2012) THE WILLIAM W BACKUS HOSPITAL Part V Statements Regarding Other IRS Filings and Tax Compliance

Second Comment   Seco		Check if Schedule O contains a response to any question in this Part V										
to the number reported in Box 3 of Form 1006. Enter-0-it not applicable 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0						Yes	No					
b Enter the number of Forms W.26 included in line 1s. Enter 6- if not applicable   10   0	1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	204								
c Did the organization comply with backup withholding rules for reportable gamments to vendors and reportable gaming (gambling) withings to prize withorises?  2a Etter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.  3 If all least one is reported on line 2a, did the organization file all required federal employment tax returns?  2b If all least one is reported on line 2a, did the organization file all required federal employment tax returns?  2c Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  3a If all least one is reported on line 2a, did the organization file all required federal employment tax returns?  3b If 1'Yes, "has it filed a Form 990 T for this year? If "No," provide an explanation in Schedule 0  3b If Yes, "has it filed a Form 990 T for this year? If "No," provide an explanation in Schedule 0  3c If Yes, "has it filed a Form 990 T for this year? If "No," provide an explanation in Schedule 0  3c If Yes, "has it filed a form 990 T for this year? If "No," provide an explanation in Schedule 0  3c If Yes, "has it filed a foreign country." Peace of the provide an explanation in Schedule 0  3c If Yes, "to lise a foreign country to provide an explanation in Schedule 0  3c If Yes, "to lise 5a of 5b, did the organization that it was or is a party to a prohibited tax with the remaining of the organization schedule or the provide an explanation or any time during the tax year?  5c If Yes, "to lise the organization that it was or is a party to a prohibited tax shelter transaction?  5c If Yes, "to lise the organization that it was or is a party to a prohibited tax shelter transaction?  5c If Yes, "to lise the organization that it was or is a party to a prohibited tax shelter transaction?  5c If Yes, "to lise the organization that were not tax deductible or charaction and the support of the organization schedule to the page of the organi			1b	0								
Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, flee for the calendar year ending with on within the year covered by this return.  1	С			ble gaming								
field for the calendary year ending with or within the year covered by this return    1		(gambling) winnings to prize winners?			1c	Х						
b If at least one is reported on line 2a, did the organization file all required tederal employment tax returns?  3a Did the organization have unrelated business gross income of \$1,000 or more during the year?  3a X  3b If Yes, *has it filed a Form 900-Tio this year? If *No.*, *provide an explanation in \$Chedube O  3a At any time during the celandary year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial accountry?  5b If Yes, *reter the name of the foreign country. ▶  5ce instructions for filing requirements for Form TD F 90.22.1, Report of Foreign Bank and Financial Accounts.  5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  5b Did any texable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  5b LY**  5c If Yes, *to line 5a or 5b, did the organization file Form 88861?  6a Does the organization are annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?  6b LY**  6c Version of the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  7c Organizations that many receive deductible contributions under section 170(c).  8d If Yes, *did the organization notify the donor of the value of the goods or services provided?  7b LY**  7c Variation of the Form 8282?  7d If Yes, *did the organization notify the donor of the value of the goods or services provided?  7d If Yes, *did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  7d If Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  7d If Did the organization received a contribution of cars, boats, airplanes, or other vehicles, did	2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		ľ								
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  3a   X			2a	2133								
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?  b if Yes,* has it flied a Form 9901 for this year? if **No,* provide an explanation in Schedule O  a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial accounts)  b if Yes,* from the three mans of the foreign country: ▶  See instructions for fling requirements for Form TD F 90.22.1, Report of Foreign Bank and Financial Accounts.  5 Was the organization or party to a prohibited to skelter transaction at any time during the tax year?  5 B Was the organization or have a mutual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as chariable contributions?  6 If Yes,* to line 5a or 5b, did the organization file Form 8886-17?  6 Does the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  6 If Yes,* did the organization include with every solicitation and partly for goods and services provided to the payor?  7 If Yes,* did the organization self, exchange, or otherwise dispose of tangible personal property for which it was required to life Form 8282?  6 If Yes,* did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  7 If If the organization received a contribution of qualified intellectual property, did the organization file a Form 1098-0?  7 If the organization received a contribution of cars, boats, arplanase, or other vehicles, did the organization file a Form 1098-0?  7 Sponsoring organizations maintaining door advised funds an ascellance property, did the organization file a Form 1098-0?  7 Sponsoring organizations maintaining door advised funds an ascellance property and the organization file a Form 1098-0 Pat VIII, ine 12, for publi	b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns	rns?		2b	X						
b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 4a At any time during the calendary year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country; such as a bank account, securities account, or other financial account?  b If "Yes," enter the name of the foreign country; > See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.  5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  5a Was the organization aparty to aprohibited tax shelter transaction at any time during the tax year?  5b Id any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  5c Was the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?  5c Was if "Yes," to line 5a or 5b, did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible as charitable contributions?  6b Was received to the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  7 Organizations that may receive deductible contributions under section 170(c).  a bill the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  7 Organizations that may receive deductible contributions under section 170(c).  a bill the organization self-exchange, or other-wise dispose of tangible personal property for goods and services provided to the page of the property of the goods or services provided?  7 Organization received a contribution of the value of the goods or services provided?  7 Organization received a contribution of the goods or services provided?  8 Sponsoring organizati		Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)									
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9 Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? b Did the organization make a distribution to a donor, donor advisor, or related person? 9 b 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 10a 10b 11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders 11a 11b 11b 12c 11b 11b 12c 11b 11b 12c 11b 12b 12c 11b 12c 11c 12c 11b 12c 11c 12c 11b 12c 11b 12c 11c 12c 12c 12c 12c 12c 12c 12c 12c	8											
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b Did the organization make a distribution to a donor, donor advisor, or related person?  Section 501(c)(7) organizations. Enter:  a Initiation fees and capital contributions included on Part VIII, line 12  b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10b  11 Section 501(c)(12) organizations. Enter:  a Gross income from members or shareholders  b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)  12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  b If "Yes," enter the amount of tax-exempt interest received or accrued during the year  13 Section 501(c)(29) qualified nonprofit health insurance issuers.  Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O.  b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  c Enter the amount of reserves on hand  13a  14a  Note, See, 'he amount of reserves on hand  15b  17b  17c  17c  17c  17c  17c  17c  17												
10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12												
a Initiation fees and capital contributions included on Part VIII, line 12 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter:  a Gross income from members or shareholders 11a					90							
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter:  a Gross income from members or shareholders 11a 1			102									
11 Section 501(c)(12) organizations. Enter:  a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)  12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filling Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year  13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c  14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O. 14b	_											
a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)  12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year  13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13b 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b												
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)  12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  b If "Yes," enter the amount of tax-exempt interest received or accrued during the year  13 Section 501(c)(29) qualified nonprofit health insurance issuers.  a Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O.  b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  c Enter the amount of reserves on hand  13b  c Enter the amount of reserves on hand  14a Did the organization receive any payments for indoor tanning services during the tax year?  14a X  15b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.  16b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.  17b In the source of the source against and the source against again			11a									
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	b											
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  b If "Yes," enter the amount of tax-exempt interest received or accrued during the year		amounts due or received from them.)	11b									
Section 501(c)(29) qualified nonprofit health insurance issuers.  a Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O.  b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  c Enter the amount of reserves on hand  13c  14a  X  b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.  14b	12a		1041	?	12a							
a Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O.  b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  c Enter the amount of reserves on hand  13c  14a	b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b									
Note. See the instructions for additional information the organization must report on Schedule O.  b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  c Enter the amount of reserves on hand  13c  14a Did the organization receive any payments for indoor tanning services during the tax year?  b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.  14b	13	Section 501(c)(29) qualified nonprofit health insurance issuers.	_									
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  c Enter the amount of reserves on hand  13c  14a Did the organization receive any payments for indoor tanning services during the tax year?  b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O  14b	а	Is the organization licensed to issue qualified health plans in more than one state?			13a							
organization is licensed to issue qualified health plans  c Enter the amount of reserves on hand  13c  14a Did the organization receive any payments for indoor tanning services during the tax year?  b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O  14b		<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.										
c Enter the amount of reserves on hand 13c 14a X  14a Did the organization receive any payments for indoor tanning services during the tax year? 14a X  b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b	b			,								
14aDid the organization receive any payments for indoor tanning services during the tax year?14aXbIf "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O14b												
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O14b							v					
		• • • • • • • • • • • • • • • • • • • •					Λ					
Lorm LLIN (10111)	b	if "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul	e∪			gan	(2012)					

Part VI | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year la   15			110
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 10			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
-	officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
Ū	of officers, directors, or trustees, or key employees to a management company or other person?	3		х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Х	
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	Х	
7a				
,	more members of the governing body?	7a	х	
h	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
-		7b	х	
8	persons other than the governing body?  Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	7.5		
	The governing body?	8a	Х	
	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
•	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
	and by the meaning requests members about periods not required by the members has been a		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
-	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a	Х	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		Х
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ► NONE			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) and 990-T (Section 501(c)(3)s only) are considered as a section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are considered as a section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are considered as a section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are considered as a section 6104 requires as a section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are considered as a section 6104 requires as a sectio	ıvailab	le	
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website X Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, an	d finar	ncial	
	statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiza	tion:	_	
	DANIEL LOHR - 860-889-8331			
	326 WASHINGTON STREET, NORWICH, CT 06360			

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per week	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					h an	(D) Reportable compensation from	(E) Reportable compensation from related	<b>(F)</b> Estimated amount of other		
	(list any hours for related organizations below line)	Individual trustee or director	In stitutio na I trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations		
(1) DAVID WHITEHEAD TRUSTEE/PRESIDENT/CEO	40.00	x		х				1,054,517.	0.	39,768.		
(2) JOHN BILDA	2.00							1,034,317	0.	33,700.		
TRUSTEE	1.00	x						0.	0.	0.		
(3) STEPHEN BRIGGS	2.00											
TRUSTEE	1.00	x						0.	0.	0.		
(4) ELIZABETH CONWAY	6.00											
TRUSTEE/VICE CHAIRMAN	1.00	Х		Х				0.	0.	0.		
(5) KARIN EDWARDS	2.00											
TRUSTEE	1.00	Х						0.	0.	0.		
(6) NANCY GENTES	2.00							•		0		
TRUSTEE	1.00	Х						0.	0.	0.		
(7) ANTHONY JOYCE	6.00 1.00	x		х				0.	0.	0		
TRUSTEE/CHAIRMAN (8) PETER MANERI	2.00	Λ		Λ				0.	0.	0.		
TRUSTEE	1.00	х						0.	0.	0.		
(9) PAUL MAXFIELD	2.00	Λ						0.	0.	<u></u>		
TRUSTEE	1.00	x						0.	0.	0.		
(10) DEBORAH MONAHAN	6.00							•	•			
TRUSTEE/SECRETARY	1.00	x		х				0.	0.	0.		
(11) LYNNE QUINTAL-HILL	2.00											
TRUSTEE	1.00	х						0.	0.	0.		
(12) ROBERT RAMSDELL	6.00											
TRUSTEE/TREASURER	1.00	Х		Х				0.	0.	0.		
(13) DONNA ROMITO	2.00											
TRUSTEE	1.00	Х						0.	0.	0.		
(14) DENNIS SLATER	2.00								_			
TRUSTEE	1.00	Х						0.	0.	0.		
(15) MARK TRAMONTOZZI	2.00							_		0		
TRUSTEE	1.00	Х						0.	0.	0.		
(16) DANIEL LOHR	9.00			х				712 704	0.	39,768.		
SENIOR VP/CFO (17) PETER SHEA	40.00	Н		^				713,794.	0.	33,100.		
SENIOR VP/MEDICAL DIRECTOR	=0.00				х			636,111.	0.	39,184.		
SHATOR VI/MEDICAL DIRECTOR					27	<u> </u>		050,111.	U •	33,104.		

232007 12-10-12

	330 (2012)				_				-	*****			<del>290 -</del>
Par	t VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	ees	, an	d Hi	ighe	st C	ompensated Employee	es (continued)			
	(A)	(B)									(F)		
	Name and title	Average hours per week	Position (do not check more than one box, unless person is both an officer and a director/trustee)						Reportable compensation from	Reportable compensation from related		stimate nount other	
		(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	fr org an	pensa rom the anizat d relat anizati	e ion ed
-	SERGIO CASILLAS	40.00									_		
	ICIAN						Х		495,341.	0.	3	9,1	84.
-	ROBERT SIDMAN ICIAN	40.00					x		422,418.	0.	3	9,4	15.
(20)	MARK TOUSIGNANT	40.00											
	ICIAN	40.00					Х		514,535.	0.	3	9,1	84.
	FRED FENTON	40.00					х		341,303.	0.	1	6,9	15
	RICHARD GOULDING	40.00					^		341,303.	0.	-	0,5	<u> 1J.</u>
	CICIAN	40.00					х		358,979.	0.	3	9,1	84.
	Cub Askel								4,536,998.	0.	32	2,6	<u></u>
	Sub-total Total from continuation sheets to Part VI						-		0.	0.	24	2,0	0.
	Total (add lines 1b and 1c)								4,536,998.	0.	32	2,6	
2	Total number of individuals (including but n						_	no re				_, _	<u></u>
	compensation from the organization									, ,			167
3	Did the organization list any <b>former</b> officer,											Yes	No X
4	line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su										3		22
•	and related organizations greater than \$150	-		-							4	Х	
5	Did any person listed on line 1a receive or a					-		elate			5		х

**Section B. Independent Contractors** 

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
ALLIANCE HEALTHCARE SERVICES		
	MEDICAL SERVICES	3,137,705.
NAVIN, HAFTY & ASSOC, 1900 WEST PARK DRIVE		
STE 180, WESTBOROUGH, MA 01581	CONSULTING	2,548,871.
YALE NEW HAVEN HOSPITAL		_
20 YORK STREET, NEW HAVEN, CT 06504	MEDICAL SERVICES	1,945,762.
EXECUTIVE HEALTH RESOURCES		
PO BOX 822688, PHILADELPHIA, PA 19182	CONSULTING	1,106,719.
DAVITA INC		
PO BOX 8500-1607, PHILADELPHIA, PA 19178	MEDICAL SERVICES	498,533.
2 Total number of independent contractors (including but not limited to those liste	d above) who received more than	
\$100,000 of compensation from the organization > 36		
	·	200

06-0250773 THE WILLIAM W BACKUS HOSPITAL Form 990 (2012) Page 9 Part VIII Statement of Revenue Check if Schedule O contains a response to any question in this Part VIII (B) (C) (**D)** Revenue excluded Related or Unrelated Total revenue from tax under sections 512, 513, or 514 exempt function business revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1b **b** Membership dues 101,867. Fundraising events ..... 1c 3.500 1d Related organizations 586,588. e Government grants (contributions) 1e All other contributions, gifts, grants, and similar amounts not included above 533,893 3,894 g Noncash contributions included in lines 1a-1f: \$ 1,225,848 Total. Add lines 1a-1f **Business Code** Program Service Revenue INPATIENT 900099 118,361,330 118,361,330 OUTPATIENT 900099 103,455,748 103,455,748 EMERGENCY DEPT 900099 52,725,675 52,725,675 EHR REVENUE 900099 2,611,725 2,611,725 2,190,009 LAB COURIER SERVICE 621500 2,190,009 All other program service revenue 279,344,487 Total. Add lines 2a-2f Investment income (including dividends, interest, and 3,582,788 3,582,788. other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties ..... (i) Real (ii) Personal 879,099 6 a Gross rents 1,241,059 **b** Less: rental expenses ...... -361,960 Rental income or (loss) -361,960 -361,960. **d** Net rental income or (loss) . (i) Securities (ii) Other 7 a Gross amount from sales of 43,451,957 337,151 assets other than inventory b Less: cost or other basis and sales expenses 40,559,506 475,800. 2,892,451 -138,649 c Gain or (loss) 2,753,802 2,753,802. d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ 101,867. of contributions reported on line 1c). See 30,320 Part IV, line 18 43,976. **b** Less: direct expenses -13,656 -13.656. c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 a **b** Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances 515,308 365,060 **b** Less: cost of goods sold ..... 150,248 150,248. c Net income or (loss) from sales of inventory Miscellaneous Revenue **Business Code** CAFETERIA 722320 1,225,242 1,225,242 11 a CHILD CARE 624410 379,847 379,847. PURCHASE DISCOUNTS 900099 218,906. 218,906. 900099 902,841 858,094 44,747. All other revenue .....

Form **990** (2012)

7,716,311.

2,234,756.

2,726,836

278,231,478

289,408,393.

Total. Add lines 11a-11d

Total revenue. See instructions.

232009 12-10-12

### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response to any question in this Part IX (B) (D) Do not include amounts reported on lines 6b. Management and general expenses Total expenses Program service Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to governments and 117,803. 117,803. organizations in the United States. See Part IV, line 21 Grants and other assistance to individuals in 12,500. 12,500. the United States. See Part IV, line 22 Grants and other assistance to governments. organizations, and individuals outside the United States. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 2,034,773. 577,237. 1,457,536. trustees, and key employees ..... Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 115,218,074.100,571,289. 14,537,332. 109,453. Other salaries and wages ..... 7 Pension plan accruals and contributions (include 7,678,569. 6,680,355. 992,071. section 401(k) and 403(b) employer contributions) 6,143. 9,420,076. Other employee benefits 10,827,673. 1,398,935. 8,662. 9 8,431,473. 7,335,382. 1,089,349 6,742. Payroll taxes 10 Fees for services (non-employees): Management 1.475.968. 1,475,968. 346,185. 346,185. Accounting 51,325. 51,325. Professional fundraising services. See Part IV. line 17 109,002. 109,002. Investment management fees \_\_\_\_\_ Other. (If line 11g amount exceeds 10% of line 25, 16,509,418. 13,411,828. 3,097,590 column (A) amount, list line 11g expenses on Sch O.) 132,453. 110,611. 21,842. Advertising and promotion 12 ,140,225. 3,913,243. 8,925. 1,218,057. 13 Office expenses 3,596,627. 492,509. 3,104,118. Information technology 14 Royalties 15 452,531. 5,261,549. 4,809,018. 16 Occupancy 210,558. 77,355. 133,203. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 14,710. 2,085. 12,625. Conferences, conventions, and meetings 19 3,170,525. 3,170,525. 20 Payments to affiliates 21 14,971,813. 7,108,267. 7,863,546. 22 Depreciation, depletion, and amortization ..... 5,126,318. 4,531,196. 595,122. 23 Other expenses, Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 34,713,650. 34,713,650. MEDICAL EXPENSES BAD DEBT 8,725,735. 8,723,935. 1,800. 4,894,477. 3,710,464. 1,184,013. MAINT/SERVICE CONTRACTS 4,113,229. 4,113,229. LAB EXPENSES 4,641,647. 3,067,266. 1,299,063. 275,318. All other expenses 257,526,279,209,142,811. 47,946,383. 437,085. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2012)

Part X | Balance Sheet

Par	t X	Balance Sheet					
		Check if Schedule O contains a response to any o	quest	tion in this Part X			
					(A) Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			3,816,199.	1	1,643,564
	2	Savings and temporary cash investments			103,907,072.	2	130,996,812
	3	Pledges and grants receivable, net			31,723.		29,416
	4	Accounts receivable, net		32,015,340.	4	31,013,657	
	5	Loans and other receivables from current and form					
		trustees, key employees, and highest compensate	ed er	nployees. Complete			
		Part II of Schedule L				5	
	6	Loans and other receivables from other disqualified					
		section 4958(f)(1)), persons described in section 4	1958(	(c)(3)(B), and contributing			
		employers and sponsoring organizations of section		-			
		employees' beneficiary organizations (see instr). C		· ·		6	
Assets	7	Notes and loans receivable, net		74,517.	7	53,821	
Yss	8	Inventories for sale or use			3,602,936.	8	3,778,841
`	9	Down and a supragram and disferenced also makes		5,066,915.	9	2,941,851	
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	299,682,104.			
	b	Less: accumulated depreciation	10b	160,938,198.	91,354,486.	10c	138,743,906
	11	Investments - publicly traded securities			147,043,829.	11	158,491,234
	12	Investments - other securities. See Part IV, line 11	12,632.	12	12,632		
	13	Investments - program-related. See Part IV, line 11		13			
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11	6,358,852.	15	9,358,083		
	16	Total assets. Add lines 1 through 15 (must equal		393,284,501.	16	477,063,817	
	17	Accounts payable and accrued expenses	23,583,670.	17	21,300,221		
	18	Grants payable		18			
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities			59,265,000.	20	62,005,476
ဖွ	21	Escrow or custodial account liability. Complete Pa				21	
	22	Loans and other payables to current and former of	office	rs, directors, trustees,			
Liabilities		key employees, highest compensated employees	, and	I disqualified persons.			
-		Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelate			1,126,557.	23	1,527,930
	24	Unsecured notes and loans payable to unrelated	third	parties		24	
	25	Other liabilities (including federal income tax, paya	ables	to related third			
		parties, and other liabilities not included on lines 1	17-24	). Complete Part X of			
		Schedule D			111,113,753.		66,400,904
	26	Total liabilities. Add lines 17 through 25			195,088,980.	26	151,234,531
		Organizations that follow SFAS 117 (ASC 958),	che	ck here ▶ X and			
es		complete lines 27 through 29, and lines 33 and	34.				
<u>ء</u> ا	27	Unrestricted net assets			187,548,862.	27	314,456,228
33	28	Temporarily restricted net assets			2,890,743.	28	3,305,592
<u> </u>	29	Permanently restricted net assets			7,755,916.	29	8,067,466
로		Organizations that do not follow SFAS 117 (AS	C 95	8), check here 🕨 📖			
ة		and complete lines 30 through 34.					
ets	30	Capital stock or trust principal, or current funds			30		
Ass	31	Paid-in or capital surplus, or land, building, or equ	ipme	nt fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated inco	ome,	or other funds		32	
z	33	Total net assets or fund balances		198,195,521.	33	325,829,286	
	34	Total liabilities and net assets/fund balances			393,284,501.	34	477,063,817

Pa	rt XI Reconciliation of Net Assets					$\equiv$
	Check if Schedule O contains a response to any question in this Part XI					X
1 2 3 4 5 6 7 8 9 10	Total revenue (must equal Part VIII, column (A), line 12)  Total expenses (must equal Part IX, column (A), line 25)  Revenue less expenses. Subtract line 2 from line 1  Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  Net unrealized gains (losses) on investments  Donated services and use of facilities  Investment expenses  Prior period adjustments  Other changes in net assets or fund balances (explain in Schedule O)  Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,	1 2 3 4 5 6 7 8 9	289 257 31 198	0,40 7,52 ,88 3,19 5,11 -39	8,3 6,2 2,1 5,5 3,1	79. 14. 21. 61.
10	column (B))	10	325	,82	9,2	86.
Pa	rt XII Financial Statements and Reporting			-		$\overline{}$
	Check if Schedule O contains a response to any question in this Part XII					<u>Ш</u>
1	Accounting method used to prepare the Form 990: Cash X Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule		_		Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?  If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed separate basis, consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis			2a		X
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis	e basis,		20		
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the			20	Х	
	review, or compilation of its financial statements and selection of an independent accountant?			2c		
32	If the organization changed either its oversight process or selection process during the tax year, explain in Sch As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si					
Jä	As a result of a federal award, was the organization required to undergo an audit of audits as set forth in the Si Act and OMB Circular A-133?	•	IL	За		x
h	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required		it	Ja		<del></del>
	or audite, explain why in Schodulo O and describe any stops taken to undergo such audite	iii ca addi		26		

### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

THE WILLIAM W BACKUS HOSPITAL

Employer identification number 0.6 - 0.250773

			HIMI W DACKO							0 023	, , , ,	<u> </u>
Part I	Reason	for Public Char	ity Status (All organiz	ations mu	st complet	e this par	t.) See inst	tructions.				
The organ	ization is not a	a private foundation	because it is: (For lines	1 through	11, check	only one b	ox.)					
1 📙	A church, co	nvention of churche	s, or association of chur	ches desc	ribed in <b>se</b>	ction 170	(b)(1)(A)(i)	).				
2 🖳	A school des	cribed in section 17	<b>'0(b)(1)(A)(ii).</b> (Attach Sc	hedule E.)								
3 X	A hospital or	a cooperative hospi	tal service organization	described	in <b>section</b>	170(b)(1)	(A)(iii).					
4 📖	A medical res	search organization	operated in conjunction	with a hos	pital desc	ribed in <b>se</b>	ction 170	(b)(1)(A)(ii	i <b>i).</b> Enter	the hospi	tal's na	ame,
	city, and stat											
5 📖	-	· ·	benefit of a college or u	niversity o	wned or op	perated by	a govern	mental uni	it describ	oed in		
	section 170	(b)(1)(A)(iv). (Comple	ete Part II.)									
6	•	,	ent or governmental uni									
7 📖			eives a substantial part	of its supp	ort from a	governme	ental unit c	or from the	general	public de	scribe	d in
• 🗀	•	<b>b)(1)(A)(vi).</b> (Comple	•	, <u> </u>								
8			section 170(b)(1)(A)(vi).									
9 📖			eives: (1) more than 33									
		•	nctions - subject to certa	•	•	•				•		
			axable income (less sect	tion 511 ta	x) from bu	sinesses a	acquired b	y the orga	anization	after Jun	e 30, 1	975.
		<b>509(a)(2).</b> (Complete	•									
10	-	-	perated exclusively to te	•	•			-				
11 📖	•		perated exclusively for the						•			
			ations described in secti				2). See <b>se</b>	ction 509(	<b>a)(3).</b> Ch	eck the b	ox that	ī.
			organization and compl						a III. Nia		نمال دالم	
	a ☐ Type I	•	· ·	ype III - Fu	-	-				n-functior	•	•
e 📖			at the organization is not									
			han one or more publicly						9(a)(1) or	section 5	.09(a)(2	<u>2)</u> .
f			tten determination from									
		rganization, check th										🖳
g			organization accepted ar								[ <sub>1</sub>	T
			lirectly controls, either al								Ye	s No
	-											-
			n described in (i) above?									-
			person described in (i)							11g(	<u>    </u>	
h	Provide the f	ollowing information	about the supported or	ganization	(S).							
/!\ Namaa		(!!\ FIN	(!!!) Tune of averagination	(iv) Is the c	rganization	(v) Did you	ı notify the	(vi) Is	the	() A		
` '	of supported anization	(ii) EIN	(iii) Type of organization (described on lines 1-9	in col. (i) lis			ion in col.	Torganization	on in col.	(vii) Amo	uni oi n support	ionetary
Ulya	anization		above or IRC section		document?		r support?	(i) organiz U.S	i.?		upport	
			(see instructions))	Yes	No	Yes	No	Yes	No	1		
Total										I		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

232021 12-04-12

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	ļ					
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to	ļ					
	the organization without charge	ļ					
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	etion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Amounts from line 4	(u) 2000	(5) 2000	(6) 2010	(4) 2011	(6) 2012	(i) rotal
	Gross income from interest,						
Ŭ	dividends, payments received on	ļ					
	securities loans, rents, royalties						
	and income from similar sources	ļ					
9	Net income from unrelated business						
3	activities, whether or not the	ļ					
40	business is regularly carried on						
IU	Other income. Do not include gain	ļ					
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
		-t- / in-tt				40	
	Gross receipts from related activities,	•	,			12	
13	First five years. If the Form 990 is for	ŭ		•	•	. , . ,	. □
Sec	organization, check this box and storection C. Computation of Publ	ic Support Pe	rcentage				<u></u>
_	Public support percentage for 2012 (l			acluma (fl)		14	%
	Public support percentage from 2011					15	
	33 1/3% support test - 2012. If the o						
10a							
<b>h</b>	<ul><li>stop here. The organization qualifies</li><li>33 1/3% support test - 2011. If the organization</li></ul>						
U							
170	and <b>stop here.</b> The organization qual						
1/a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac			-	· ·	-	. $\Box$
	meets the "facts-and-circumstances"	-	· ·				
b	10% -facts-and-circumstances tes						
	more, and if the organization meets the						
	organization meets the "facts-and-circ						
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17	b, check this box a	and see instruction	ns ▶∟

## Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support	iow, piedoc com	oloto i art II.,				
Calendar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
<b>1</b> Gifts, grants, contributions, and		, ,	, ,	` '		.,
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in						
any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
· · · · ·						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons <b>b</b> Amounts included on lines 2 and 3 received						
from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)  Section B. Total Support						
		#10000	( ) 0040	( 1) 0044	( ) 0040	(O.T.)
Calendar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9 Amounts from line 6						
dividends, payments received on						
securities loans, rents, royalties						
and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b,						
whether or not the business is						
regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital						
assets (Explain in Part IV.)						
<b>13</b> Total support. (Add lines 9, 10c, 11, and 12.)						
<b>14</b> First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth to	ax year as a sectio	on 501(c)(3) organiz	ation,
check this box and stop here						<u></u>
Section C. Computation of Public					1 1	
15 Public support percentage for 2012 (lin					15	<u>%</u>
16 Public support percentage from 2011					16	%
Section D. Computation of Inves					l l	
17 Investment income percentage for 201					17	%
18 Investment income percentage from 2					18	%
<b>19a 33 1/3% support tests - 2012.</b> If the o	•		•		*	
more than 33 1/3%, check this box an						
<b>b 33 1/3</b> % <b>support tests - 2011.</b> If the o	•			•	•	
line 18 is not more than 33 1/3%, chec			•		ŭ	
20 Private foundation. If the organization	ı did not check a	box on line 14, 19	a, or 19b, check th	his box and see in	structions	<b>&gt;</b> L

### **SCHEDULE C**

(Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

• Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

• Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

• ;	Section 501(c)(4), (5), or (6) organiza	tions: Complete Part III.			
Nam	ne of organization			En	nployer identification number
	THE WIL	LIAM W BACKUS H	OSPITAL		06-0250773
Pa	art I-A Complete if the org	ganization is exempt un	der section 501(c	) or is a section 527	organization.
2 3	Provide a description of the organize Political expenditures  Volunteer hours			· · · · · · · · · · · · · · · · · · ·	*\$
		ganization is exempt un			
1	Enter the amount of any excise tax	incurred by the organization ur	nder section 4955	<b>&gt;</b>	* \$
2	Enter the amount of any excise tax	incurred by organization mana	gers under section 495	i5 <b>&gt;</b>	* \$
3	If the organization incurred a section	on 4955 tax, did it file Form 472	0 for this year?		Yes No
	Was a correction made?				Yes No
	If "Yes," describe in Part IV.	<del> </del>	1 1: 504/	· · · · · ·	147 1/01
	•	ganization is exempt un		• •	* * * * * * * * * * * * * * * * * * * *
	Enter the amount directly expende		· · · · · · · · · · · · · · · · · · ·		\$
2	Enter the amount of the filing organ		· ·		
	exempt function activities				\$
3	Total exempt function expenditures				
4	line 17b  Did the filing organization file <b>Form</b>				Yes No
		mployer identification number (fation listed, enter the amount paromptly and directly delivered to	EIN) of all section 527 p aid from the filing orgar o a separate political or	political organizations to w nization's funds. Also ente ganization, such as a sep	hich the filing organization r the amount of political
	<b>(a)</b> Name	(b) Address	(c) EIN	(d) Amount paid fron filing organization's funds. If none, enter -	contributions received and

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2012

LHA

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Scriedule C (Form 990 or 990-EZ) 2012	111T M		W Drienob II	ODITIME	00 0	230113 Page 2
Part II-A Complete if the org			mpt under sectio	n 501(c)(3) and fil	led Form 5768	
<del></del>		• • • • • • • • • • • • • • • • • • • •	iliated group (and list ir	n Part IV each affiliated	I group member's nan	ne, address, EIN,
expenses, and sha	re of exces	ss lobbying	expenditures).			
B Check 🕨 📖 if the filing organiza	ation check	ed box A ar	nd "limited control" pro	ovisions apply.		
		bying Expe neans amou	nditures unts paid or incurred.	)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to infl	uence pub	lic opinion (	grass roots lobbying)			
<b>b</b> Total lobbying expenditures to infl						
c Total lobbying expenditures (add l						
<b>d</b> Other exempt purpose expenditur						
e Total exempt purpose expenditure						
f Lobbying nontaxable amount. Ent						
If the amount on line 1e, column (a)			bying nontaxable am			
Not over \$500,000	` ,		the amount on line 1e.			
Over \$500,000 but not over \$1,00	0.000		00 plus 15% of the exc			
Over \$1,000,000 but not over \$1,5			00 plus 10% of the exc			
Over \$1,500,000 but not over \$17			00 plus 5% of the exce			
Over \$17,000,000	, ,	\$1,000,	-	. , ,		
. , ,		. , ,				
g Grassroots nontaxable amount (er	nter 25% c	of line 1f)				
h Subtract line 1g from line 1a. If zer						
i Subtract line 1f from line 1c. If zero	o or less, e					
j If there is an amount other than ze						
reporting section 4911 tax for this					[	Yes No
·			eraging Period Under			
(Some organiz	zations tha		ection 501(h) election		plete all of the five	
co	olumns be	low. See th	e instructions for line	es 2a through 2f on pa	age 4.)	
	Lobl	oying Expe	nditures During 4-Yea	ar Averaging Period		
Calendar year (or fiscal year beginning in)	(a)	2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	(e) Total
2a Lobbying nontaxable amount						
<b>b</b> Lobbying ceiling amount						
(150% of line 2a, column(e))						
c Total lobbying expenditures						
d Grassroots nontaxable amount						
e Grassroots ceiling amount						
(150% of line 2d, column (e))						
	I					

Schedule C (Form 990 or 990-EZ) 2012

f Grassroots lobbying expenditures

# Schedule C (Form 990 or 990-EZ) 2012 THE WILLIAM W BACKUS HOSPITAL 06-025075 Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

local legislation, including any attempt to influence public opinion on a legislative matter	Yes	No			
local legislation, including any attempt to influence public opinion on a legislative matter		l NC	,	Am	ount
local legislation, including any attempt to influence public opinion on a legislative matter					
or referendum, through the use of:					
a Volunteers?		Х	7		
<b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Х			
c Media advertisements?		Х	7		
d Mailings to members, legislators, or the public?		Х			
e Publications, or published or broadcast statements?		Х	7		
f Grants to other organizations for lobbying purposes?				5	1,325
g Direct contact with legislators, their staffs, government officials, or a legislative body?		Х			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х			
i Other activities?		Х	7		
j Total. Add lines 1c through 1i				5	1,325
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х	7		
<b>b</b> If "Yes," enter the amount of any tax incurred under section 4912					
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Part III-A Complete if the organization is exempt under section 501(c)(4), sec	tion 501(c	)(5), o	r se	ection	
501(c)(6).					No
501(c)(6).				Yes	No
		Г	1	Yes	NO
Were substantially all (90% or more) dues received nondeductible by members?			1 2	Yes	NO
<ul> <li>Were substantially all (90% or more) dues received nondeductible by members?</li> <li>Did the organization make only in-house lobbying expenditures of \$2,000 or less?</li> <li>Did the organization agree to carry over lobbying and political expenditures from the prior year?</li> <li>Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answere</li> </ul>	tion 501(c	)(5), o	2 3 or se	ection	
1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? 2 Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answere answered "Yes."	tion 501(c	)(5), o	2 3 or se	ection	
<ul> <li>Were substantially all (90% or more) dues received nondeductible by members?</li> <li>Did the organization make only in-house lobbying expenditures of \$2,000 or less?</li> <li>Did the organization agree to carry over lobbying and political expenditures from the prior year?</li> <li>Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."</li> <li>Dues, assessments and similar amounts from members</li> </ul>	tion 501(c	)(5), o	2 3 or se Par	ection	
<ul> <li>Were substantially all (90% or more) dues received nondeductible by members?</li> <li>Did the organization make only in-house lobbying expenditures of \$2,000 or less?</li> <li>Did the organization agree to carry over lobbying and political expenditures from the prior year?</li> <li>Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."</li> <li>Dues, assessments and similar amounts from members</li> <li>Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)</li> </ul>	tion 501(c ed "No," C	i)(5), o	2 3 or se Par	ection	
<ul> <li>Were substantially all (90% or more) dues received nondeductible by members?</li> <li>Did the organization make only in-house lobbying expenditures of \$2,000 or less?</li> <li>Did the organization agree to carry over lobbying and political expenditures from the prior year?</li> <li>Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."</li> <li>Dues, assessments and similar amounts from members</li> <li>Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).</li> </ul>	tion 501(c ed "No," C	)(5), o	2 3 or se Par	ection	
1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year?  Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answere answered "Yes."  1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year	tion 501(c ed "No," C	)(5), o	2 3 r se Par	ection	
<ul> <li>Were substantially all (90% or more) dues received nondeductible by members?</li> <li>Did the organization make only in-house lobbying expenditures of \$2,000 or less?</li> <li>Did the organization agree to carry over lobbying and political expenditures from the prior year?</li> <li>Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."</li> <li>Dues, assessments and similar amounts from members</li> <li>Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of poli expenses for which the section 527(f) tax was paid).</li> <li>a Current year</li> <li>b Carryover from last year</li> <li>c Total</li> </ul>	tion 501(c ed "No," C	)(5), o	2 3 Par 1 2a 2b	ection	
1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? 2 Orange of the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answere answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total	tion 501(c	)(5), o	2 3 r se Par 1 2a 2b 2c	ection	
<ul> <li>Were substantially all (90% or more) dues received nondeductible by members?</li> <li>Did the organization make only in-house lobbying expenditures of \$2,000 or less?</li> <li>Did the organization agree to carry over lobbying and political expenditures from the prior year?</li> <li>Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answere answered "Yes."</li> <li>Dues, assessments and similar amounts from members</li> <li>Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of poli expenses for which the section 527(f) tax was paid).</li> <li>a Current year</li> <li>b Carryover from last year</li> <li>c Total</li> <li>Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues</li> </ul>	tion 501(c	)(5), o	2 3 r se Par 1 2a 2b 2c	ection	
<ul> <li>Were substantially all (90% or more) dues received nondeductible by members?</li> <li>Did the organization make only in-house lobbying expenditures of \$2,000 or less?</li> <li>Did the organization agree to carry over lobbying and political expenditures from the prior year?</li> <li>Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answere answered "Yes."</li> <li>Dues, assessments and similar amounts from members</li> <li>Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of poli expenses for which the section 527(f) tax was paid).</li> <li>a Current year</li> <li>b Carryover from last year</li> <li>c Total</li> <li>Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues</li> <li>If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the edoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and</li> </ul>	tion 501(c	)(5), o	2 3 r se Par 1 2a 2b 2c	ection	
<ul> <li>Were substantially all (90% or more) dues received nondeductible by members?</li> <li>Did the organization make only in-house lobbying expenditures of \$2,000 or less?</li> <li>Did the organization agree to carry over lobbying and political expenditures from the prior year?</li> <li>Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answere answered "Yes."</li> <li>Dues, assessments and similar amounts from members</li> <li>Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of poli expenses for which the section 527(f) tax was paid).</li> <li>a Current year</li> <li>b Carryover from last year</li> <li>c Total</li> <li>Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues</li> <li>If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenses for the prior year of the section of the expenses for the prior year of /li></ul>	tion 501(c	)(5), o	2 3 or see Par 1 2a 2b 2c 3	ection	

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions. OMB No. 1545-0047

2012
Open to Public Inspection

Name of the organization

THE WILLIAM W BACKUS HOSPITAL

Employer identification number 0.6 - 0.250773

Par	t I Organizations Maintaining Donor Advised	Funds or Other Similar Funds	s or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line 6	3.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in wr	iting that the assets held in donor advis	sed funds
	are the organization's property, subject to the organization's ex		
6	Did the organization inform all grantees, donors, and donor adv		
	for charitable purposes and not for the benefit of the donor or o		
Par			
1	Purpose(s) of conservation easements held by the organization	ı (check all that apply).	
	Preservation of land for public use (e.g., recreation or edu	ucation) Preservation of an his	storically important land area
	Protection of natural habitat	Preservation of a cert	ified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified	d conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		
			Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	<b>+</b> • • • • • • • • • • • • • • • • • • •		01
С	Number of conservation easements on a certified historic struc	ture included in (a)	2c
d	Number of conservation easements included in (c) acquired aft	er 8/17/06, and not on a historic struct	ure
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, release	ased, extinguished, or terminated by the	e organization during the tax
	year ▶		
4	Number of states where property subject to conservation ease	ment is located >	
5	Does the organization have a written policy regarding the perio	dic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it h	olds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, ar	nd enforcing conservation easements d	uring the year
7	Amount of expenses incurred in monitoring, inspecting, and en	forcing conservation easements during	the year <b>&gt;</b> \$
8	Does each conservation easement reported on line $2(d)$ above		
	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation	•	
	include, if applicable, the text of the footnote to the organizatio	n's financial statements that describes	the organization's accounting for
Da	conservation easements.	Aut Historical Transcruss or O	they Cimiley Assets
Par	t III Organizations Maintaining Collections of		ther Similar Assets.
	Complete if the organization answered "Yes" to Form 99		
та	If the organization elected, as permitted under SFAS 116 (ASC		
	historical treasures, or other similar assets held for public exhib	•	nce of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that describe		
D	If the organization elected, as permitted under SFAS 116 (ASC		
	treasures, or other similar assets held for public exhibition, edu	cation, or research in furtherance of pu	blic service, provide the following amounts
	relating to these items:		<b>•</b>
	(i) Revenues included in Form 990, Part VIII, line 1		
^	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treas		ıı gairi, provide
_	the following amounts required to be reported under SFAS 116	· ·	<b>•</b> •
a	Revenues included in Form 990, Part VIII, line 1		
D	Assets included in Form 990, Part X		• • <u> </u>

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

	t III   Organizations Maintaining C	Collections of Ar			er Simil			D Page <b>Z</b> Jued)	
3	Using the organization's acquisition, accessi								
3	(check all that apply):	on, and other record	3, Check any of the	Tollowing that are a	Sigrifficant	use or its	Collection	TILETTIS	
а	Public exhibition	d	I can or excl	hange programs					
b	Scholarly research	e	Other	nange programs					
C	Preservation for future generations	e							
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.								
5	During the year, did the organization solicit o					OSC IIII ai	t XIII.		
3	to be sold to raise funds rather than to be ma						Yes	☐ No	
Par	t IV Escrow and Custodial Arran								
1 011	reported an amount on Form 990, Par		ne ii ine organizatio	Transwered res a	31 01111 000	, r art r <b>v</b> ,			
			liary for contribution	s or other assets no	t included				
	a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?								
b	If "Yes," explain the arrangement in Part XIII			•••••					
-	, ee, expram the arrangement in rail and a		g tals.c.				Amount		
С	Beginning balance				1c				
	Additions during the year								
	Distributions during the year								
f	Ending balance								
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?				Yes	No No	
	If "Yes," explain the arrangement in Part XIII.								
Par									
		(a) Current year	(b) Prior year	(c) Two years back	(d) Three	years back	(e) Four	years back	
1a	Beginning of year balance	5,396,859.	5,396,859.	5,320,786.	4,8	341,631.	. 3,	871,631.	
b	Contributions			5,000.	;	358,064.		970,000.	
С	Net investment earnings, gains, and losses	159,637.	5,226.	76,505.	į	505,259.		142,089.	
d	Grants or scholarships								
е	Other expenditures for facilities								
	and programs				;	378,271.		135,254.	
f	Administrative expenses	4,511.	5,226.			5,897.		6,835.	
g	End of year balance	5,551,985.	5,396,859.	5,396,859.	5,3	320,786.	. 4,	841,631.	
2	Provide the estimated percentage of the curr	rent year end balanc	e (line 1g, column (a	i)) held as:					
а	Board designated or quasi-endowment		_%						
	Permanent endowment ► 100.00	%							
С	Temporarily restricted endowment ▶	%							
	The percentages in lines 2a, 2b, and 2c should	ıld equal 100%.							
3a	Are there endowment funds not in the posse	ssion of the organiza	ation that are held a	nd administered for	the organi	zation	-		
	by:							Yes No	
	(i) unrelated organizations						. 3a(i)	X	
							. 3a(ii)	X	
b	If "Yes" to 3a(ii), are the related organizations						. 3b		
4	Describe in Part XIII the intended uses of the								
Par	t VI Land, Buildings, and Equipm		· i						
	Description of property	(a) Cost or of basis (investment)			Accumulate epreciation	I	(d) Book		
1a	Land			1,878.				1,878.	
	Buildings		267.117,92		489,9			3,042.	
	Leasehold improvements				595,6			5,023.	
d	Equipment		102,54		852,5	73. 2		5,811.	
<u>e</u>	Other			7,152.				7,152.	
Total	. Add lines 1a through 1e. (Column (d) must e	qual Form 990, Part	X, column (B), line 1	0(c).)		▶ 13	88,743	3,906.	

Dord VIII Investments Other Convities				Tage Tage
Part VII Investments - Other Securities. See  (a) Description of security or category (including name of security)	Form 990, Part X, lii <b>(b)</b> Book value		aluation: Cost or one	I-of-year market value
	(b) BOOK Value	(c) Method of v	aluation. Cost of end	i-or-year market value
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
(I)  Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶				
Part VIII Investments - Program Related. See	Farma 000 David V	line 10		
(a) Description of investment type	(b) Book value		aluation: Cost or end	I-of-year market value
	(b) DOOK Value	(C) Method of V	aluation. Oost of end	1-01-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)  Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶				
Part IX Other Assets. See Form 990, Part X, line 1	5			
	escription			(b) Book value
	Coonplion			(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(10)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15 )			
Part X Other Liabilities. See Form 990, Part X, lir			······	
1. (a) Description of liability	16 23.	(b) Book value		
(1) Federal income taxes		(b) Book value		
(2) DUE TO 3RD PARTIES		17,467,823.		
(3) EMPLOYEE RELATED OBLIGATION	NS	21,820,825.		
(4) SELF-INSURED PROF LIABILIT		14,348,700.		
(7	-	6,103,598.		
(-)		6,659,958.		
(-)		0,000,000		
(7)				
(8)				
(9)				
(10)				

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII .

Schedule D (Form 990) 2012

66,400,904.

HOSPITAL IN ACCORDANCE WITH THE DONOR'S WISHES.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

AUXILIARY INCOME-156,999

K-1 PASSTHROUGH-(1,402)

LOSS ON FIXED ASSETS-(138,649)

### **SCHEDULE G**

(Form 990 or 990-EZ)

# Supplemental Information Regarding Fundraising or Gaming Activities

OMB No. 1545-0047

Open To Public

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open To Public Inspection

Name of the organization  THE WIL	LIAM W BACKUS HOSF	PITA	L			Employer ide	ntification number 773		
	Complete if the organization answer			Form 990, Part IV, I	ine 1				
<ul> <li>1 Indicate whether the organization raise a Mail solicitations</li> <li>b Internet and email solicitations</li> <li>c Phone solicitations</li> <li>d In-person solicitations</li> <li>2 a Did the organization have a written or key employees listed in Form 990, Pab If "Yes," list the ten highest paid individed compensated at least \$5,000 by the</li> </ul>	e Solicitar f Solicitar g Special  r oral agreement with any individual art VII) or entity in connection with p viduals or entities (fundraisers) purs	tion of tion of fundra I (includer profess	non-g gover lising ding o	overnment grants nment grants events fficers, directors, tru- fundraising services?	stees	Yes			
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	or control of contributions?		have custody or control of		(iv) Gross receipts from activity	to (d	Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No						
Total  3 List all states in which the organization	n is registered or licensed to solicit		<b>L</b> ution:	s or has been notified	d it is	evemnt from re	egistration		
or licensing.	Tis registered of licensed to solicit	CONTINE	- CITOTI	o or mas been notified		exempt from re			
LHA Paperwork Reduction Act Notice, s	see the Instructions for Form 990	or 990	-EZ.		-	Schedule G (Forr	n 990 or 990-EZ) 2012		

232081 01-07-13 Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

			(a) Event #1 GOLF TOURNAMENT	(b) Event #2 SEDER GOLF TOURNAMENT	(c) Other events NONE	(d) Total events (add col. (a) through
<u>e</u>			(event type)	(event type)	(total number)	col. <b>(c)</b> )
Revenue	1	Gross receipts	91,435.	40,752.		132,187.
	2	Less: Contributions	69,035.	32,832.		101,867.
	3	Gross income (line 1 minus line 2)	22,400.	7,920.		30,320.
	4	Cash prizes				
Se	5	Noncash prizes	12,420.			12,420.
Direct Expenses	6	Rent/facility costs	11,200.	13,254.		24,454.
irect E	7	Food and beverages	3,082.	765.		3,847.
	8	Entertainment Other direct expenses	1 001	750. 714.		750. 2,505.
	_	Direct expense summary. Add lines 4 through	0 1 1 (1)	, 110	<b>•</b>	( 43,976,
	11	Net income summary. Combine line 3, column	n (d), and line 10		<b>)</b>	-13,656.
Pa	rt I		answered "Yes" to Form	990, Part IV, line 19, or r	eported more than	
		\$15,000 on Form 990-EZ, line 6a.		(b) Pull tabs/instant		(d) Total gaming (add
anue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue		Cross rovenus				
		Gross revenue				
Direct Expenses		Cash prizes				
t Exp	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes % No	Yes % No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		<b>&gt;</b>	( )
	8	Net gaming income summary. Combine line 1	, column d, and line 7		<b>&gt;</b>	
		ter the state(s) in which the organization opera he organization licensed to operate gaming ac	_	states?		Yes No
		No," explain:				100 110
		ere any of the organization's gaming licenses re			year?	Yes No
	_					

232082 01-07-13

Schedule G (Form 990 or 990-EZ) 2012

Sch	edule G (Form 990 or 990-EZ) 2012 THE WILLIAM W BACKUS HOSPITAL 06-0	<u> 1250</u>	773	Page 3
11	Does the organization operate gaming activities with nonmembers?		Yes	☐ No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	☐ No
13	Indicate the percentage of gaming activity operated in:			
	The organization's facility	13a		%
	An outside facility	130		<u>%</u>
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name			
	Address >			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	🔲	Yes	☐ No
b	olf "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount			
	of gaming revenue retained by the third party  \$\sum_{\text{s}} = \text{s} \\ \text{s} = \t			
c	: If "Yes," enter name and address of the third party:			
•	The first than and address of the third party.			
	Name ▶			
	Address ►			
16	Gaming manager information:			
	Name			
	Coming resources and the C			
	Gaming manager compensation ▶ \$			
	Description of services provided			
	☐ Director/officer ☐ Employee ☐ Independent contractor			
17	Mandatory distributions:			
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?	🔲	Yes	└─ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
	organization's own exempt activities during the tax year ▶ \$			
Pa	Irt IV Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii	and (	n) and	Part III
	lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information	, ,		
	illes 3, 30, 100, 130, 130, 16, and 170, as applicable. Also complete this part to provide any additional information	11 (366.1	iistiuc	iloris).
_				
_				

## SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

# **Hospitals**

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 ► Attach to Form 990.
 ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

THE WILLIAM W BACKUS HOSPITAL

Employer identification number 06-0250773

Par	rt I   Financial Assistance a	and Certain Ot	her Commun	ity Benefits a	t Cost				
	<u> </u>							Yes	No
1a	Did the organization have a financial	l assistance policy	during the tax yea	r? If "No," skip to	question 6a		1a	Х	
b	If "Yes," was it a written policy? If the organization had multiple hospital facilities						1b	Х	
2	If the organization had multiple hospital facilities facilities during the tax year.	s, indicate which of the fol	llowing best describes a	pplication of the financi	al assistance policy to its	s various hospital			
	Applied uniformly to all hospit	al facilities	Applie	ed uniformly to mo	st hospital facilitie	S			
	Generally tailored to individual	l hospital facilities							
3	Answer the following based on the financial assi	stance eligibility criteria t	hat applied to the larges	st number of the organiz	ation's patients during th	ne tax year.			
а	Did the organization use Federal Po	verty Guidelines (F	PG) as a factor in	determining eligib	ility for providing fr	ee care?			
	If "Yes," indicate which of the follow	ring was the FPG fa	amily income limit	for eligibility for fre	ee care:		За	Х	
	☐ 100% ☐ 150% ☐	200% X	Other25	<u>0</u> %					
b	Did the organization use FPG as a fa								
	of the following was the family incom			are:			3b	Х	
	☐ 200% ☐ 250% ☐	300%	350% X	400% LJ O	ther	%			
С	If the organization used factors other								
	determining eligibility for free or disc other threshold, regardless of incom		•		-	asset test or			
4	Did the organization's financial assistance policy					ed care to the		37	
•		function of discounts does					4	X	
	· · ·		•				5a	Λ	Х
	, 3						5b		
С	If "Yes" to line 5b, as a result of bud						5c		
62	care to a patient who was eligible fo Did the organization prepare a comm						6a	Х	$\vdash$
	If "Yes," did the organization make i						6b	X	
b	Complete the following table using the workshee						OD		
7	Financial Assistance and Certain Ot			or submit these worksin	ects with the ochedule i				
	Financial Assistance and	(a) Number of	(b) Persons	(C) Total	(d) Direct	(e) Net	(f)	Percent	of
Mea	ans-Tested Government Programs	activities or programs (optional)	served (optional)	community benefit expense	offsetting revenue	community benefit expense	τοτ	al expen	.se
	Financial Assistance at cost (from								
	Worksheet 1)			3145248.	525,427.	2619821.	1	.05	ક્ર
b	Medicaid (from Worksheet 3,								
	column a)			58661230.	40262278.	18398952.	7	.40	ક
С	Costs of other means-tested								
	government programs (from								
	Worksheet 3, column b)								
d	Total Financial Assistance and			61006450	4000000	01010553		4 -	
	Means-Tested Government Programs			61806478.	40787705.	21018773.	8	.45	<u> </u>
	Other Benefits								
е	Community health								
	improvement services and								
	community benefit operations	78	37,619	850,994.	14,110.	836,884.		.34	Q.
_	(from Worksheet 4)	70	37,013	030,334.	14,110.	030,004.		• 7 =	-
'	Health professions education	15	848	174,283.	5,000.	169,283.		.07	8
a	(from Worksheet 5)	1	040	1,1,200	3,000.	100,200			
y	(from Worksheet 6)		19,841	3935738.		3935738.	1	.58	ક
h	Research (from Worksheet 7)		=> ,	27,352.	1	27,352.		.01	
	Cash and in-kind contributions			,		, ====			
•	for community benefit (from								
	Worksheet 8)	15	120			87,248.		.04	ક
j	<b>Total.</b> Other Benefits	108		5075615.	19,110.	5056505.	2	.04	
	Total. Add lines 7d and 7i	108	58,428	66882093.	40806815.	26075278.	10	.49	ક્ર

Pa	rt II Community Building A	<b>Activities</b> Compl	ete this table if the	e organization o	conducted a	ny comn	nunity building act	tivities c	luring t	the
	tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.									
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(C) Total community building expens	offsettir	Direct g revenue	(e) Net community building expense		Percent al expen	
1	Physical improvements and housing									
2	Economic development									
3	Community support	7		39,64	1.		39,641	•	.02	ક
4	Environmental improvements									
5	Leadership development and									
	training for community members 2 1,126.							.00		
_6	Coalition building 2 1,319. 1,319.						•	.00	ક	
7	Community health improvement				_					_
	advocacy	3		5,11			5,117		.00	
_8_	Workforce development	1	7	69			691		.00	
_9_	Other	1 1 6	-	56			560		.00	
10	Total	16	7	48,45	4 •		48,454	•	.02	₹ <u></u>
	rt III Bad Debt, Medicare, 8	& Collection P	ractices						Yes	No
	ion A. Bad Debt Expense			<b>-</b>					res	NO
1	Did the organization report bad deb Statement No. 15?	•			•	nt Associa	ation	1		х
2	Enter the amount of the organization									
	methodology used by the organizati	on to estimate this	amount			2 3	3,352,286	•		
3	Enter the estimated amount of the o	organization's bad	debt expense attri	butable to						
	patients eligible under the organizat	ion's financial assis	stance policy. Exp	lain in Part VI t	he					
	methodology used by the organizati	on to estimate this	amount and the r	ationale, if any						
	for including this portion of bad deb				·····		2,556,613	<u>•</u>		
4	Provide in Part VI the text of the foo	· ·								
	expense or the page number on whi	ich this footnote is	contained in the a	ttached financ	ial statemer	nts.				
	ion B. Medicare				1	_   _ (	1 101 171			
5	Enter total revenue received from M						0,291,272			
6	Enter Medicare allowable costs of ca						3,283,759			
7	Subtract line 6 from line 5. This is th						7,992,487	4		
8	Describe in Part VI the extent to whi	•				•				
	Also describe in Part VI the costing		urce used to dete	rmine the amo	unt reported	on line 6	i.			
	Check the box that describes the m	Cost to char	vao vatio X	Other						
Coot	ion C. Collection Practices	Cost to char	ge ratio L21	□ Otrier						
	Did the organization have a written of	debt collection poli	cy during the tay y	(ear?				9a	х	
	If "Yes," did the organization's collection						nrovisions on the	Ja		
	collection practices to be followed for part		•	•			•	9b	х	
Pa	rt IV   Management Compar	nies and Joint	Ventures (owned	1 10% or more by of	ficers, directors	trustees, ke	ey employees, and phys	sicians - se		ctions)
	(a) Name of entity		scription of primary		c) Organizat		) Officers, direct-		nysicia	
	(a) Name of Chary		tivity of entity		orofit % or s	tock C	ors, trustees, or		fit % o	
					ownership	%   k	key employees' profit % or stock		stock	
							ownership %	own	ership	%

232092 12-10-12

Part V   Facility I	nformation										<u>.</u>
Section A. Hospital Fac		$\mathbf{T}$									1
			surgical								
list in order of size, from	largest to smallest)		rg			<u>t</u> a					
			জ		l_	sp	Research facility				
		Licensed hospital	<u>ख</u>	ᄩ	Ę.	2	בַּ				
low many hospital facili	ties did the organization operate	l gs	응	So	l g	SSE	<u> </u>	١,,			
luring the tax year?	1	15	۱e	S	ភ្ម	Ö	얼	Įξ			
· —		- log	<u>ra</u>	e.	ΙĘ	<u> </u>	$\frac{1}{2}$	12	ER-other		Facility
		ë	l e	₽	凉	ğ	Se	-24	þ		reporting
lawa a alakuana arad muka			ဗြီ	당	ĕ	Ω	æ	HH H	EB	Oth an (decentibe)	l
name, address, and prim תודה הדדד הא	nary website address M W BACKUS HOSPITAL	+			-		-			Other (describe)	group
L THE WILLIAM	M W BACKUS HUSPITAL	4									
326 WASHIN	GTON STREET										
NORWICH, C'	T 06360										
		X	X					X			
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		_	<u> </u>	<u> </u>							
			1	1	1						
		1									1
		1			1		1			1	1

## Part V Facility Information (continued)

### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or facility reporting group  $\underline{THE\ \ WILLIAM\ \ } \underline{W\ \ BACKUS\ \ HOSPITAL}$ 

or	single f	acility filers only: line number of hospital facility (from Schedule H, Part V, Section A)	-	Yes	No		
	nmuni	ity Health Needs Assessment (Lines 1 through 8c are optional for tax years beginning on or before March 23, 2012)		162	No		
During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health							
•		assessment (CHNA)? If "No," skip to line 9	1	х			
		" indicate what the CHNA report describes (check all that apply):	Ė				
а		A definition of the community served by the hospital facility					
b	37	Demographics of the community					
c	77	Existing health care facilities and resources within the community that are available to respond to the health needs					
٠		of the community					
d	X	How data was obtained					
_		The health needs of the community					
f	X	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority					
•							
_	X	groups  The process for identifying and prioritizing community health needs and services to meet the community health needs					
g h		The process for consulting with persons representing the community's interests					
i		Information gaps that limit the hospital facility's ability to assess the community's health needs					
i		Other (describe in Part VI)					
•	Indicat	e the tax year the hospital facility last conducted a CHNA: 20 12					
		· · · · · · · · · · · · · · · · · · ·					
3		ducting its most recent CHNA, did the hospital facility take into account input from representatives of the community					
		by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in how the hospital facility took into account input from persons who represent the community, and identify the persons					
		10.16.10	3	x			
4		spital facility consulted le hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other	-	- 25			
4			1		Х		
_		al facilities in Part VI hospital facility make its CHNA report widely available to the public?	5	Х			
5		hospital facility make its CHNA report widely available to the public? " indicate how the CHNA report was made widely available (check all that apply):	-				
а		Hospital facility's website					
		Available upon request from the hospital facility					
b		Other (describe in Part VI)					
C							
О		ospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all					
_		ply to date):					
а	_21_	Adoption of an implementation strategy that addresses each of the community health needs identified					
<b>L</b>	X	through the CHNA Execution of the implementation strategy					
b		Participation in the development of a community-wide plan					
d	37	Participation in the execution of a community-wide plan					
	v	Inclusion of a community benefit section in operational plans					
e f	X	Adoption of a budget for provision of services that address the needs identified in the CHNA					
	v	Prioritization of health needs in its community					
g h		Prioritization of health needs in its community  Prioritization of services that the hospital facility will undertake to meet health needs in its community					
i		Other (describe in Part VI)					
	Did +ba						
7		hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain	7		Х		
٥.		VI which needs it has not addressed and the reasons why it has not addressed such needs	<del>- '</del> -				
oa		e organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA	00		Х		
as required by section 501(r)(3)?  8a							
b If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?  8b							
c If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities?							
	ior all o	n is nospital radiities? Ψ					

		Facility Information (continued) THE WILLIAM W BACKUS HOSPITAL	• • •	<u> </u>	age <b>o</b>
		I Assistance Policy		Yes	No
		e hospital facility have in place during the tax year a written financial assistance policy that:			
9		ned eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Х	
10		federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Х	
		s," indicate the FPG family income limit for eligibility for free care:250%			
		explain in Part VI the criteria the hospital facility used.			
11			11	Х	
		FPG to determine eligibility for providing <i>discounted</i> care?			
		explain in Part VI the criteria the hospital facility used.			
12	Explai	ned the basis for calculating amounts charged to patients?	12	Х	
		s," indicate the factors used in determining such amounts (check all that apply):			
á	T T				
ŀ	, $\square$	Asset level			
(	; X	Medical indigency			
	X				
•	X	Uninsured discount			
f	X	Medicaid/Medicare			
ç	, X	State regulation			
ŀ	, 🔲	Other (describe in Part VI)			
13	Explai	ned the method for applying for financial assistance?	13	Х	
14		ed measures to publicize the policy within the community served by the hospital facility?	14	Х	
	If "Yes	s," indicate how the hospital facility publicized the policy (check all that apply):			
á	$\mathbf{x}$	The policy was posted on the hospital facility's website			
ŀ	$\mathbf{X}$				
(	$\Box$	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
	X	The policy was posted in the hospital facility's admissions offices			
•	, 🔲	The policy was provided, in writing, to patients on admission to the hospital facility			
f	X				
ç	, 🗆	Other (describe in Part VI)			
В	illing ar	nd Collections			
15	Did th	e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
		ance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Х	
16	Check	call of the following actions against an individual that were permitted under the hospital facility's policies during the tax			
	year b	efore making reasonable efforts to determine patient's eligibility under the facility's FAP:			
á	, 🗌	Reporting to credit agency			
ŀ	, <u> </u>	Lawsuits			
(	$\Box$	Liens on residences			
(	ı 🗌	Body attachments			
•	, 🗌	Other similar actions (describe in Part VI)			
17	Did th	e hospital facility or an authorized third party perform any of the following actions during the tax year before making			
	reasor	nable efforts to determine the patient's eligibility under the facility's FAP?	17		Х
		s," check all actions in which the hospital facility or a third party engaged:			
á	, 🖂	Reporting to credit agency			
ŀ	, 🖂	Lawsuits			
(	, 🖂	Liens on residences			
	ı 🗌	Body attachments			
•	, 🗌	Other similar actions (describe in Part VI)			

		(Form 990) 2012 THE WILLIAM W BACKUS HOSPITAL 06-023	0//	J Pa	age <b>6</b>
Pa	rt V	Facility Information (continued) THE WILLIAM W BACKUS HOSPITAL			
18	Indicat	e which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that			
а	X	Notified individuals of the financial assistance policy on admission			
b	X	Notified individuals of the financial assistance policy prior to discharge			
С	X	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	X	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's			
		financial assistance policy			
е		Other (describe in Part VI)			
Po	licv Re	elating to Emergency Medical Care			
				Yes	No
19	Did the	e hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the			
		al facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their			
	•	ty under the hospital facility's financial assistance policy?	19	x	
	Cligibili	ty direct the hospital radiity 3 illiaridal assistance policy:	13		
	If "No '	" indicate why:			
_		The hospital facility did not provide care for any emergency medical conditions			
a					
b		The hospital facility's policy was not in writing			
С.		The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d		Other (describe in Part VI)			
		to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20		te how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible			
	individ	uals for emergency or other medically necessary care.			
а		The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts			
		that can be charged			
b	X	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating			
		the maximum amounts that can be charged			
С		The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d		Other (describe in Part VI)			
21	During	the tax year, did the hospital facility charge any of its FAP-eligible individuals, to whom the hospital facility			
	provide	ed emergency or other medically necessary services, more than the amounts generally billed to individuals who had			
	insurar	nce covering such care?	21		X
		," explain in Part VI.			
22	During	the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any			
		e provided to that individual?	22		X
		," explain in Part VI.			

Section C. Other Health Care Facilities	That Are Not Licensed Re	agistored or Similarly	Pecognized as a Hos	nital Facility
Section G. Other Health Gare Facilities	That Are Not Licenseu, ne	gistereu, or Similariy	y necognizeu as a nos	pitai raciiity

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year	ır?10

Nar	ne and address	Type of Facility (describe)
1	BACKUS OUTPATIENT CARE CENTER	
	111 SALEM TURNPIKE	
	NORWICH, CT 06360	OUTPATIENT SERVICES
2	MEDICAL OFFICE BUILDING	
	330 WASHINGTON STREET	
	NORWICH, CT 06360	RADIATION THERAPY/LAB
3	COLCHESTER BACKUS HEALTH CENTER	
	163 BROADWAY	
	COLCHESTER, CT 06415	RADIOLOGY/LAB/PRIMARY CARE
4	MONTVILLE BACKUS HEALTH CARE	
	80 NORWICH/NEW LONDON TURNPIKE	
	UNCASVILLE, CT 06382	RADIOLOGY/LAB/PRIMARY CARE
5	LEDYARD BACKUS HEALTH CENTER	
	743 COLONEL LEDYARD HIGHWAY	
	LEDYARD, CT 06339	LAB/PRIMARY CARE
6		
	70 MAIN STREET	
	JEWETT CITY, CT 06351	LAB
7		
	107 LAFAYETTE STREET	
	NORWICH, CT 06360	CLINIC
8	NORTH STONINGTON BACKUS HEALTH CENTER	
	82 NORWICH-WESTERLY ROAD	
	NORTH STONINGTON, CT 06359	PRIMARY CARE
9	NORWICHTOWN BACKUS PATIENT SERVICE CT	
	55 TOWN STREET	
	NORWICH, CT 06360	LAB
10	PLAINFIELD EMERGENCY CENTER	
	582 NORWICH ROAD	LAB/RADIOLOGY/EMERGENCY
	PLAINFIELD, CT 06374	SERVICES
		Sahadula H (Form 000) 2012

### Part VI | Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- **8 Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

PART I, LINE 7, COLUMN (F): THE BAD DEBT EXPENSE INCLUDED ON FORM 990,

PART IX, LINE 25, COLUMN (A), BUT SUBTRACTED FOR PURPOSES OF CALCULATING

THE PERCENTAGE IN THIS COLUMN IS \$ 8725735.

PART III, LINE 4: SEE PAGES 13&14 OF THE AUDITED FINANCIAL STATEMENTS.

LINE 3-COST METHODOLOGY EQUALS RCC FROM 2013 OHCA FILING. PORTION OF BAD

DEBT CONSIDERED COMMUNITY BENEFIT IS BASED ON THE COST OF THE ACCOUNTS

RETURNED FROM THE COLLECTION AGENCY AS UNCOLLECTIBLE.

PART III, LINE 8: THE MEDICARE SHORTFALL WAS NOT INCLUDED IN THE

COMMUNITY BENEFIT COST. THE COSTING METHODOLOGY CONSISTED OF INFORMATION

FROM THE HOSPITAL'S COST ACCOUNTING SYSTEM AS WELL AS COSTS FROM THE

MEDICARE COST REPORT

PART III, LINE 9B: IN THE SELF-PAY POLICY, SECTION IIB, STATES THAT THE MEDICAL BUREAU OF ECONOMICS (MBE) RECEIVES A WEEKLY LIST OF PATIENTS WHO

WERE SENT FINANCIAL ASSISTANCE APPLICATIONS FROM BACKUS STAFF. THIS

### Part VI Supplemental Information

INFORMATION IS FROM THE PATIENT ACCOUNTS OR FINANCIAL COUNCELING

DEPARTMENTS. MBE'S COLLECTION ACTIVITY ON THESE PATIENTS IS HAULTED UNTIL

IT HAS BEEN DETERMINED IF THE PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE

UNDER THE HOSPITAL'S POLICY, BY THE HOSPITAL FINANCIAL COUNCELING UNIT.

COLLECTION ACTION IS ONLY RESUMED ONCE IT IS DETERMINED THE PATIENT DOES

NOT QUALIFY FOR FINANCIAL ASSISTANCE.

### THE WILLIAM W BACKUS HOSPITAL:

PART V, SECTION B, LINE 3: IN THE MOST RECENT CHNA, WILLIAM W. BACKUS HOSPITAL CONTRACTED WITH HOLLERAN, AN INDEPENDENT RESEARCH AND CONSULTING FIRM LOCATED IN LANCASTER, PENNSYLVANIA. A SAMPLE OF 461 INDIVIDUALS WHO RESIDE WITHIN EASTERN CONNECTICUT WERE INTERVIEWED BY TELEPHONE TO ASSESS THEIR HEALTH BEHAVIORS, PREVENTATIVE PRACTICES, AND ACCESS TO HEALTH CARE. INDIVIDUALS WERE RANDOMLY SELECTED FOR PARTICIPATION BASED ON A STATISTICALLY VALID SAMPLING FRAME DEVELOPED BY HOLLERAN. THE SAMPLING FRAME REPRESENTED 24 ZIP CODES WITHIN THE HOSPITAL'S SERVICE AREA. INTERVIEWS WERE CONDUCTED BY HOLLERAN'S TELE-RESEARCH CENTER BETWEEN THE DATES OF JULY 24, 2012 AND SEPTEMBER 6, 2012. INTERVIEWERS CONTACTED RESPONDENTS VIA LAND-LINE TELEPHONE NUMBERS GENERATED FROM A RANDOM CALL LIST. EACH INTERVIEW LASTED APPROXIMATELY 12 - 15 MINUTES DEPENDING ON THE CRITERIA MET AND WAS COMPLETELY CONFIDENTIAL. ONLY RESPONDENTS WHO WERE AT LEAST 18 YEARS OF AGE AND LIVED IN A PRIVATE RESIDENCE WERE INCLUDED. THE SURVEY WAS ADAPTED FROM THE CENTER FOR DISEASE CONTROL AND PREVENTION'S BEHAVIORAL RISK FACTOR SURVEILLANCE SYSTEM (BRFSS). BRFSS IS THE LARGEST TELEPHONE HEALTH SURVEY IN THE WORLD. IT IS USED NATIONALLY TO IDENTIFY NEW HEALTH PROBLEMS, MONITOR CURRENT PROBLEMS AND GOALS, AND ESTABLISH AND EVALUATE HEALTH PROGRAMS AND POLICIES. THE SURVEY TOOL CONSISTED OF APPROXIMATELY 100 FACTORS SELECTED FROM THE 2010 AND 2011 BRFSS TOOLS. THE

FACTORS WERE CHOSEN BY WILLIAM W. BACKUS HOSPITAL, IN CONSULTATION WITH
HOLLERAN AND ADDRESSED 27 HEALTH-RELATED TOPICS RANGING FROM GENERAL
HEALTH STATUS TO CHILD HUMAN PAPILLOMA VIRUS. IN ADDITION, BRFSS RESULTS
FOR CONNECTICUT AND THE UNITED STATES ARE INCLUDED WHEN AVAILABLE TO
INDICATE HOW THE HEALTH STATUS OF WILLIAM W. BACKUS HOSPITAL® SERVICE
AREA COMPARES ON A STATE AND NATIONAL LEVEL.

THE SUMMARY REPORT IS AVAILABLE AT:

HTTP://BACKUSHOSPITAL.ORG/WP-CONTENT/UPLOADS/2013/05/CHNA-FINAL-REPORT.PDF

## THE WILLIAM W BACKUS HOSPITAL:

PART V, SECTION B, LINE 5C: THE CHNA REPORT WAS MADE WIDELY AVAILABLE TO THE PUBLIC. INFORMATION ABOUT THE CHNA AND ITS MAJOR FINDINGS AND IMPLEMENTATION STRATEGY APPEARED IN HEALTHY CONNECTIONS AND THE HOSPITELL. BACKUS HOSPITAL PUBLISHES HEALTHY CONNECTIONS EACH MONTH AS A COMMUNITY SERVICE TO THE RESIDENTS OF EASTERN CONNECTICUT. INFORMATION IN HEALTHY CONNECTIONS COMES FROM A WIDE RANGE OF MEDICAL RESOURCES. THE HOSPITELL IS A WEEKLY NEWSLETTER FOR BACKUS EMPLOYEES, VOLUNTEERS, PATIENTS, AND COMMUNITY MEMBERS. IT IS KEEPS READERS UPDATED ON HOSPITAL NEWS AND CAN BE FOUND IN PRINTED FORM IN THE HOSPITAL AND ITS OFFSITE LOCATIONS AND IT CAN ALSO BE FOUND ONLINE AT THE HOSPITAL'S WEBSITE. THE ENTIRE NEEDS ASSESSMENT IS MADE AVAILABLE TO THE PUBLIC VIA THE HOSPITALS WEBSITE AND CAN BE FOUND AT WWW.BACKUSHOSPITAL.ORG/HEALTHSURVEY.

THE WILLIAM W BACKUS HOSPITAL:

PART V, SECTION B, LINE 7: BY FOCUSING EFFORTS THE CROSS-CUTTING ISSUES

OF ACCESS TO CARE, PREVENTATIVE HEALTH (INCLUDING CHRONIC AND INFECTIOUS

DISEASE, RESPIRATORY HEALTH, AND OBESITY), AND MENTAL HEALTH (INCLUDING

SUBSTANCE ABUSE), THE BACKUS HEALTH SYSTEM WILL TAKE A COMPREHENSIVE

APPROACH TO ADDRESSING EIGHT OF THE NINE MOST URGENT NEEDS IN THE

COMMUNITIES IT SERVES.

AS WITH ALL BACKUS HEALTH SYSTEM PROGRAMS, IT WILL CONTINUE TO MONITOR

COMMUNITY NEEDS AND ADJUST PROGRAMMING AND SERVICES ACCORDINGLY.

BACKUS RECOGNIZES THAT THERE ARE NUMEROUS PARTNERS IN THE COMMUNITY THAT

CAN HELP TO IMPROVE THE IDENTIFIED HEALTH NEEDS. IN SOME CASES, PARTNERS

ARE BETTER SUITED TO LEAD THE INITIATIVE TO IMPACT CERTAIN HEALTH NEEDS.

SUCH IS THE CASE WITH THE BUILT ENVIRONMENT. BACKUS HEALTH SYSTEM WILL

SUPPORT ONGOING AND NEW EFFORTS TO IMPROVE THE COMMUNITY'S PHYSICAL

ENVIRONMENT AND INFRASTRUCTURE TO IMPROVE SAFETY, THE TRANSPORTATION

SYSTEM, AND CREATE MORE OPPORTUNITIES FOR PHYSICAL ACTIVITY, BUT SEES ITS

PRIMARY ROLE AS ALLOCATING RESOURCES TO ADDRESS DIRECT HEALTH NEEDS FOR

THE COMMUNITY.

PART V SECTION B

NEEDS ASSESSMENT

IN 2012, BACKUS COMMISSIONED A COMPREHENSIVE COMMUNITY HEALTH NEEDS

ASSESSMENT CONDUCTED BY HOLLERAN, A PROFESSIONAL RESEARCH FIRM. THE

ASSESMENT CONSISTED OF 461 TELEPHONE INTERVIEWS WHICH WERE CONDUCTED

THROUGHOUT THE HOSPITAL'S SERVICE REGION (BOTH NEW LONDON AND WINDOM

COUNTIES). THE ASSESSMENT ALSO INCLUDED A DETAILED ANALYSIS OF

SECONDARY DATA SOURCES, AS WELL AS KEY INFORMANT INTERVIEWS AND THREE

FOCUS GROUPS.

THE NEEDS ASSESSMENT WAS PRESENTED AND DISTRIBUTED, AND CAN BE ACCESSED AT WWW.BACKUSHOSPITAL.ORG/HEATLHSURVEY.

THE SUMMARY REPORT IS AVAILABLE AT:

HTTP://BACKUSHOSPITAL.ORG/WP-CONTENT/UPLOADS/2013/05/CHNA-FINAL-REPORT.

PART VI LINE 3

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE

NOTIFICATION ABOUT CHARITABLE CARE AND ASSISTANCE PROGRAMS IS AVAILABLE

AT ALL REGRISTRATION AREAS, ON AND OFF THE MAIN HOSPITAL CAMPUS, IN

WAITING AREAS, IN THE PATIENT HANDBOOK, ON OUR WEBSITE, ON PROMINENTLY

PLACED SIGNS (IN ENGLISH AND IN SPANISH). ADDITIONALLY, CARE MANAGEMENT

SOCIAL WORKERS MEET WITH PARENTS, FAMILY, CLERGY, AND OTHERS AS

APPROPRIATE TO DISCUSS ASSISTANCE PROGRAMS AND SERVICES THAT MAY BE

AVAILABLE.

IN ADDITION TO THE COMPLETE FINANCIAL ASSISTANCE POLICY AND APPLICATION

FOR FINANCIAL ASSISTANCE, HERE IS THE INFORMATION INCLUDED ON THE

HOSPITAL WEBSITE:

FINANCIAL ASSISTANCE

BACKUS HOSPITAL PROVIDES FINANCIAL ASSISTANCE PROGRAMS FOR CERTAIN

QUALIFIED PATIENTS WHO ARE UNABLE TO PAY ALL OR PART OF THEIR BILL FOR

INPATIENT, OUTPATIENT AND EMERGENCY SERVICES RENDERED AT THE HOSPITAL.

IF YOU ARE COPING WITH A FINANCIAL HARDSHIP, AND ARE FACING DEBTS OWED

TO BACKUS HOSPITAL, FINANCIAL ASSISTANCE MAY BE AVAILABLE TO YOU.

INCOME VERIFICATION

BACKUS REQUESTS INCOME INFORMATION FROM THE APPLICANT. VERIFICATION OF REPORTED INCOME SHOULD BE INCLUDED WITHIN THE APPLICATION PACKAGE.

APPROPRIATE VERIFICATION SOURCES INCLUDE:

MOST RECENT FEDERAL TAX RETURN AND W-2

MOST RECENT 3 PAYROLL CHECKS

COPIES OF UNEMPLOYMENT CHECKS

COPIES OF ANY PENSION, ALIMONY, CHILD SUPPORT OR OTHER SOURCES OF

INCOME

COPIES OF SOCIAL SECURITY EARNINGS, IF ANY

ANY OTHER PERTINENT INFORMATION

OF SUPPORT WILL BE ACCEPTED. PROOF OF INCOME OR EARNINGS IS REQUIRED
WITH APPLICATION OR THE APPLICATION WILL NOT BE CONSIDERED.

FINANCIAL ASSISTANCE OPTIONS

THE LEVEL OF FINANCIAL ASSISTANCE THAT YOU MAY BE ELIGIBLE TO RECEIVE
WILL BE BASED UPON THE CRITERIA DEFINED IN THE FINANCIAL ASSISTANCE
POLICY.

THE WILLIAM W. BACKUS HOSPITAL CONSIDERS FINANCIAL ASSISTANCE AWARDS ON

A CASE-BY-CASE BASIS. PLEASE CONTACT US IF YOU HAVE QUESTIONS REGARDING

ELIGIBILITY.

FINANCIALLY INDIGENT

FINANCIALLY INDIGENT IS DEFINED AS AN INDIVIDUAL WHOSE TOTAL GROSS

ANNUAL INCOME IS LESS THAN OR EQUAL TO 250% OF THE FEDERAL POVERTY

GUIDELINES (FPG).

PATIENTS AT OR BELOW 250% FPG ARE ELIGIBLE FOR A 100% DISCOUNT OFF OF
THEIR OUTSTANDING BALANCES. INDIVIDUALS ABOVE 250% UP TO 400% FPG ARE
ELIGIBLE FOR A DISCOUNT BASED ON THEIR TOTAL GROSS ANNUAL INCOME.

#### MEDICALLY INDIGENT

BACKUS HOSPITAL CONSIDERS AN INDIVIDUAL TO BE MEDICALLY INDIGENT IF

THEIR TOTAL ANNUAL GROSS INCOME IS ABOVE 400% FPG AND THEIR OUTSTANDING

MEDICAL OBLIGATIONS ARE GREATER THAN 50% OF THEIR TOTAL ANNUAL GROSS

INCOME.

THESE INDIVIDUALS MAY BE ELIGIBLE FOR A DISCOUNT SEPARATE FROM

TRADITIONAL FINANCIAL ASSISTANCE. PLEASE REFER TO THE FINANCIAL

ASSISTANCE POLICY FOR DETAILS REGARDING ELIGIBILITY AND THE DISCOUNT

SCHEDULE.

MEDICALLY INDIGENT IS DEFINED BY THE IRS AS: PERSONS WHOM THE

ORGANIZATION HAS DETERMINED ARE UNABLE TO PAY SOME OR ALL OF THEIR

MEDICAL BILLS BECAUSE THEIR MEDICAL BILLS EXCEED A CERTAIN PERCENTAGE

OF THEIR FAMILY OR HOUSEHOLD INCOME OR ASSETS (FOR EXAMPLE, DUE TO

CATASTROPHIC COSTS OR CONDITIONS), EVEN THOUGH THEY HAVE INCOME OR

ASSETS THAT OTHERWISE EXCEED THE GENERALLY APPLICABLE ELIGIBILITY

REQUIREMENTS FOR FREE OR DISCOUNTED CARE UNDER THE ORGANIZATION'S

FINANCIAL ASSISTANCE POLICY.

BACKUS HOSPITAL TREATS EACH APPLICATION INDIVIDUALLY. IF YOU HAVE ANY
QUESTIONS ABOUT YOUR SPECIFIC SITUATION, PLEASE CONTACT OUR CUSTOMER

HOSPITAL.

Part VI | Supplemental Information

SERVICE REPRESENTATIVES AT 860-889-8331, EXT. 2917, MONDAY THROUGH

FRIDAY FROM 7:30 AM TO 4 PM.

FINANCIAL ASSISTANCE LETTER

THE WILLIAM W. BACKUS HOSPITAL PROVIDES FINANCIAL ASSISTANCE FOR

CERTAIN QUALIFIED PATIENTS WHO ARE UNABLE TO PAY ALL OR PART OF THEIR

BILL FOR INPATIENT, OUTPATIENT AND EMERGENCY SERVICES RENDERED AT THE

TO THE WILLIAM W. BACKUS HOSPITAL, FINANCIAL ASSISTANCE SUCH AS FREE

CARE OR A SLIDING SCALE DISCOUNT MAY BE AVAILABLE TO YOU. THE

FINANCIAL COUNSELING PROCESS WILL INDICATE WHAT OPTIONS EXIST TO ASSIST

FINANCIAL ASSISTANCE APPLIES TO BACKUS HOSPITAL BILLS ONLY. IT DOES NOT

APPLY TO RADIOLOGISTS, PATHOLOGISTS, ANESTHESIOLOGISTS OR OTHER

PROFESSIONAL SERVICES INVOLVED IN YOUR CARE THAT ARE BILLED SEPARATELY.

FREQUENTLY ASKED QUESTIONS

YOU WITH YOUR OUTSTANDING BALANCE.

1. DOES THE HOSPITAL HAVE A FINANCIAL ASSISTANCE POLICY?

THE WILLIAM W. BACKUS HOSPITAL DOES HAVE A WRITTEN FINANCIAL ASSISTANCE
POLICY THAT DEFINES THE DISCOUNT STRUCTURE AND PROGRAMS AVAILABLE TO
QUALIFYING PATIENTS.

THE WILLIAM W. BACKUS HOSPITAL BASES ALL FINANCIAL ASSISTANCE ON THE

MOST CURRENT FEDERAL POVERTY GUIDELINES (FPG), WHICH ARE BASED ON THE

GROSS INCOME AND HOUSEHOLD SIZE.

BACKUS GRANTS 100% CHARITY CARE TO THOSE APPLICANTS WHOSE GROSS
HOUSEHOLD INCOME IS AT OR BELOW 250% FPG. A SLIDING DISCOUNT IS
AVAILABLE TO THOSE PATIENTS WHO HAVE GROSS INCOME UP TO 400% FPG.

CURRENTLY, THE FEDERAL GOVERNMENT DEFINES 100% OF POVERTY AS AN

INDIVIDUAL EARNING A GROSS INCOME OF \$11,670 PER YEAR. THE WILLIAM W.

BACKUS HOSPITAL FINANCIAL ASSISTANCE POLICY GRANTS 100% CHARITY CARE TO

A FAMILY OF ONE EARNING UP TO \$29,175 PER YEAR, OR 250% FPG. INCOME

THRESHOLDS INCREASE RELATIVE TO HOUSEHOLD SIZE. A DISCOUNT IS AVAILABLE

FOR APPLICANTS EARNING UP TO 400% FPG.

2. WHAT SERVICES DOES THE FINANCIAL ASSISTANCE POLICY COVER?

THE WILLIAM W. BACKUS HOSPITAL® FINANCIAL ASSISTANCE POLICY COVERS

SERVICES RENDERED AT THE WILLIAM W. BACKUS HOSPITAL, INCLUDING

INPATIENT, EMERGENCY, AND OUTPATIENT PROCEDURES.

FINANCIAL ASSISTANCE MAY NOT BE GRANTED FOR SOME PROCEDURES, SUCH AS

ELECTIVE PROCEDURES OR SOME SPECIAL SITUATIONS, SUCH AS THAT OF AN

INDIVIDUAL WHO IS ELIGIBLE FOR INSURANCE BUT HAS REFUSED TO APPLY OR

FUNDS ARE AVAILABLE THROUGH ANOTHER SOURCE FOR PAYMENT (I.E.

SETTLEMENTS, STATE FUNDED PROGRAMS).

FINANCIAL ASSISTANCE APPLIES TO BACKUS HOSPITAL BILLS ONLY. IT DOES NOT
APPLY TO RADIOLOGISTS, PATHOLOGISTS, ANESTHESIOLOGISTS OR OTHER
PROFESSIONAL SERVICES INVOLVED IN YOUR CARE THAT ARE BILLED SEPARATELY.

3. DOES THE HOSPITAL PROVIDE PERSONNEL TO HELP WITH APPLICATIONS AND TO ANSWER QUESTIONS?

THE WILLIAM W. BACKUS HOSPITAL EMPLOYS FINANCIAL COUNSELORS TO HELP
PATIENTS APPLY FOR FINANCIAL ASSISTANCE, MEDICAID, AND OTHER STATE
HEALTH PROGRAMS.

THE HOSPITAL ALSO HAS RESOURCES TO HELP WITH APPLICATIONS FOR STATE

NUTRITIONAL ASSISTANCE PROGRAMS (SNAP) AND PHARMACY ASSISTANCE

PROGRAMS. FINANCIAL COUNSELORS CAN HELP TO DETERMINE APPROPRIATE

REFERRALS TO THESE RESOURCES.

THE WILLIAM W. BACKUS HOSPITAL PROVIDES LANGUAGE TRANSLATION VIA
CYRACOM AND MARTTI LANGUAGE LINES.

4. DOES THE HOSPITAL COMMUNICATE THE AVAILABILITY OF FINANCIAL

ASSISTANCE TO THE COMMUNITY?

THE WILLIAM W. BACKUS HOSPITAL BELIEVES IT IS IMPORTANT TO COMMUNICATE

THE AVAILABILITY OF FINANCIAL ASSISTANCE TO THE COMMUNITIES IT SERVES.

THEREFORE, A NOTICE OF THE AVAILABILITY OF FINANCIAL ASSISTANCE IS

INCLUDED WITH THE PAPER BILL SENT TO THE PATIENT'S HOME, IS POSTED IN

ALL MAIN REGISTRATION AREAS, IS AVAILABLE ON THE HOSPITAL'S WEBSITE,

AND UPON REQUEST OF HOSPITAL STAFF OR REPRESENTATIVES.

5. DOES THE HOSPITAL EVER DENY CARE BASED ON INABILITY TO PAY?

THE WILLIAM W. BACKUS HOSPITAL WILL NEVER DELAY OR DENY EMERGENCY CARE

OR NECESSARY SERVICES DUE TO AN INABILITY TO PAY.

6. DOES THE HOSPITAL HAVE A PROGRAM FOR PATIENTS WHO DONT QUALIFY FOR
TRADITIONAL FINANCIAL ASSISTANCE BUT INCUR CATASTROPHIC MEDICAL DEBTS?
THE HOSPITAL HAS A WRITTEN POLICY THAT COVERS CATASTROPHIC FINANCIAL
ASSISTANCE FOR THE MEDICALLY INDIGENT. THE POLICY IS INCLUDED IN THE
FINANCIAL ASSISTANCE POLICY, IS AVAILABLE ON THE WEBSITE, AND UPON
REQUEST.

## PART VI 4

COMMUNITY INFORMATION

THE WILLIAM W. BACKUS HOSPITAL IS LOCATED IN NORWICH, 45 MINUTES

SOUTHEAST OF HARTFORD. IN THE PAST DECADE, THE REGION HAS UNDERGONE

MAJOR ECONOMIC CHANGES, DUE TO THE OPERATION OF TWO NATIVE-AMERICAN

OWNED ENTERTAINMENT VENUES BRINGING THOUSANDS OF VISITORS INTO THE

REGION EACH DAY. THE CASINOS ARE THE LARGEST EMPLOYERS, AND ARE

EXPERIENCING LAYOFFS AND CUTBACKS AS THE ECONOMY CONTINUES TO DECLINE.

THE HOSPITAL'S PRIMARY SERVICE AREA HAS AN ESTIMATED POPULATION OF ABOUT 134,111. THE SECONDARY SERVICE AREA CONSISTS OF LARGER

COMMUNITIES, SUCH AS NEW LONDON AND GROTON, AND SMALLER LOWER-DENSITY

RURAL COMMUNITIES. THE TOTAL POPULATION OF THE SECONDARY SERVICE AREA

IS ABOUT 136,881. THE SERVICE AREAS CONTAIN MUNICIPALITIES IN THE NEW

LONDON AND WINDHAM COUNTIES.

A DETAILED ANALYSIS OF THE COMMUNITIES WHICH BACKUS SERVES CAN BE FOUND
WITHIN THE COMMUNITY HEALTH NEEDS ASSESSMENT, IN BOTH THE SECONDARY

DATA PROFILE AND THE FINAL REPORT, LINKED BELOW:

SECONDARY DATA PROFILE, BEGINNING ON PAGE 4:

HTTP://BACKUSHOSPITAL.ORG/WP-CONTENT/UPLOADS/2013/05/SECONDARY-DATA-PRO FINAL REPORT, BEGINNING ON PAGE 3:

HTTP://BACKUSHOSPITAL.ORG/WP-CONTENT/UPLOADS/2013/05/CHNA-FINAL-REPORT.

## PART VI 5

PROMOTION OF COMMUNITY HEALTH

A)THE HOSPITAL IS GOVERNED BY A VOLUNTEER COMMUNITY BOARD OF
DIRECTORS/TRUSTEES. THESE INDIVIDUALS REPRESENT AN ARRAY OF
PROFESSIONS AND BACKGROUNDS.

B)THE HOSPITAL HAS 110 CORPORATORS - VOLUNTEER MEMBERS CHOSEN FROM

ALL THE COMMUNITIES IN OUR PRIMARY AND SECONDARY SERVICE AREAS. IN

ADDITION TO THEIR OFFICIAL CAPACITY AS NOMINATORS OF BOARD MEMBERS, THE

CORPORATORS SERVE AS THE HOSPITAL'S EYES AND EARS THROUGHOUT ITS

SERVICE AREA.

C)THE HOSPITAL OWNS AND OPERATES A MOBILE HEALTH RESOURCE CENTER- A

40-FOOT VAN AND A SMALLER CAREVAN THAT TRAVELS TO VARIOUS LOCATIONS IN

EASTERN CONNECTICUT OFFERING HEALTH EDUCATION, COUNSELING, AND

SCREENINGS. THE VANS MAKE REGULARLY SCHEDULED STOPS AT SENIOR CITIZEN

CENTERS, SOUP KITCHENS, ELDERLY HOUSING COMPLEXES, AND HOMELESS

SHELTERS. NOT-FOR PROFIT GROUPS ARE ENCOURAGED TO REQUEST THE VANS AND

THEIR SERVICES AT THEIR FUNCTIONS OR OFFICES.

- D)THE HOSPITAL PROVIDES INDIVIDUALS WHO DO NOT IDENTIFY AS HAVING A

  PRIMARY MEDICAL HOME WITH A FOLLOW UP VISIT POST DISCHARGE TO LINK

  THESE INDIVIDUALS WITH A PRIMARY CARE PHYSICIAN IN THE COMMUNITY. THIS

  IS FACILITATED THROUGH THE MY HEALTH DIRECT PROGRAM, A WEB-BASED TOOL

  THAT ALLOWS HOSPITAL STAFF TO ACCESS BLOCKED APPOINTMENTS FOR

  PHYSICIANS IN THE COMMUNITY. FROM 10/1/12 TO 9/30/13 THE HOSPITAL

  LINKED 1042 INDIVIDUALS WITH PRIMARY AND PREVENTIVE CARE.

  E)THE HOSPITAL PROVIDES FREE COMMUNITY PROSTATE SCREENINGS, DIABETES

  EDUCATION, BACKPACK SAFETY, HIV EDUCATION/TESTING, BLOOD PRESSURE

  TESTS, SKIN CANCER SCREENINGS, NUTRITION EDUCATION, AND MANY OTHER

  SERVICES.
- F)THE HOSPITAL PROVIDES A COMPREHENSIVE MEDICAL LIBRARY, WHICH IS OPEN

  TO ALL STAFF. THE LIBRARY HAS SUBSCRIPTIONS TO HUNDREDS OF MAJOR

  SCIENTIFIC AND CLINICAL JOURNALS, AS WELL AS AN ON-STAFF LIBRARIAN TO

  HELP WITH SPECIFIC REQUESTS.
- G)THE HOSPITAL PROVIDES FREE WEBSITE ACCESS TO COMPLETE AND CURRENT

  MEDICAL INFORMATION TO ANSWER CLINICAL QUESTIONS, THROUGH UPTODATE.COM,

  A PEER-REVIEWED ONLINE MEDICAL REFERENCE. UPTODATE COVERS MORE THAN

  7,400 TOPICS IN 13 MEDICAL SPECIALTIES AND INCLUDES MORE THAN 76,000

  PAGES OF TEXT, GRAPHICS, LINKS TO MEDICAL ABSTRACTS, MORE THAN 254,000

  REFERENCES, AND A DRUG DATABASE.
- H)THE HOSPITAL PROVIDES FREE MEDICATION CARDS TO HELP PATIENTS KEEP

  TRACK OF THEIR CURRENT MEDICATIONS, AND ITS PHARMACISTS OFFER FREE

  REGULAR EDUCATION REVIEWS TO CHECK FOR POSSIBLE INTERACTIONS AND

  EXPIRED MEDICATION.
- I)THE HOSPITAL OFFERS FREE WIRELESS INTERNET (WI-FI) USE THROUGHOUT THE CAMPUS, AND PROVIDES FREE COMPUTER USE TO VISITORS.

Schedule H (Form 990) THE WILLIAM W BACKUS HOSPITAL  Part VI   Supplemental Information	06-0250773 Page 8
J)THE HOSPITAL PUBLISHES A MONTHLY HEALTH MAGAZINE. THE P	UBLICATION
CONTAINS INFORMATION ABOUT HEALTH ISSUES AND TRENDS, A CAL	ENDAR OF FREE
HEALTHCARE EDUCATION AND SCREENINGS, AND CONTACT INFORMATI	ON FOR
HEALTHCARE PROVIDERS. 44,000 COPIES ARE DISTRIBUTED MONTH	LY.
PART VI 6	
AFFILIATED HEALTH CARE SYSTEM	
ON AUGUST 1, 2013 (THE ACQUISITION DATE), HARTFORD HEALTH	CARE (OHCO)
BECAME THE SOLE CORPORATE MEMBER OF BACKUS CORPORATION AND	A FULL
CORPORATE AFFILIATION WAS COMPLETED. ALL ASSETS AND LIABI	LITIES WERE
REVALUED TO FAIR VALUES AS OF AUGUST 1, 2013. THE HOSPITA	L IS
CONSOLIDATED IN HHC® FINANCIALS FOR THE PERIOD AUGUST 1, 2	013 то
SEPTEMBER 30, 2013.	
PART VI 7	
STATE FILING OF COMMUNITY BENEFIT REPORT	
THE HOSPITAL FILES A COMMUNITY BENEFIT REPORT WITH THE CON	NECTICUT
OFFICE OF THE HEALTH ADVOCATE, OHCA.	
PART VI 8	
FACILITY REPORTING GROUPS	
PLEASE SEE THE ANSWERS TO PART VI QUESTION 1.	

## SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

# Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

OMB No. 1545-0047 **2012** 

Open to Public Inspection

THE WILLI	AM W BACE	US HOSPITAI					06-0250773
Part I General Information on Grants a							
Does the organization maintain records     criteria used to award the grants or assi     Describe in Part IV the organization's pr      Part II Grants and Other Assistance to	stance? ocedures for mon	toring the use of gran	t funds in the Unite	d States.			X Yes No
recipient that received more than  1 (a) Name and address of organization or government	\$5,000. Part II car (b) EIN	(c) IRC section if applicable	tional space is need (d) Amount of cash grant	ded.  (e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHAMBER OF COMMERCE OF SE CT 914 HARTFORD TPKE WATERFORD, CT 06385	06-0475490	501C6	12,459.	0.			SPONSORSHIP
DR MARTIN LUTHER KING SCHOLARSHIP TRUST FUND - PO BOX 1308 - NEW LONDON, CT 06320	06-6107846	501c3	10,000.	0.			SPONSORSHIP
CENTER FOR HOSPICE CARE 227 DURHAM STREET NORWICH, CT 06360	22-2667260	501C3	8,500.	0.			SPONSORSHIP
NORWICH HUMAN SERVICES UNION STREET NORWICH, CT 06360			10,000.	0.			SPONSORSHIP
BROADWAY KIDS 12 PENNSYLVANIA AVE NIANTIC, CT 06357			5,500.	0.			SPONSORSHIP
2 Enter total number of section 501(c)(3) a  Finter total number of other organization			he line 1 table				

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistanc
SCHOLARSHIP	5	12,500.	0.		
Part IV Supplemental Information. Complete this part to prove					formation.
SCHEDULE I, PART I, LINE 2: DONAT	IONS MADE	FOR LOCAL	EVENTS, S	UCH AS	
SPONSORSHIPS ARE TYPICALLY ATTEND	ED BY HOS	PITAL EMPL	OYEES. FIV	E	
SCHOLARSHIPS IN THE AMOUNT OF \$25	00 EACH A	RE AWARDED	TO STUDEN	TS WHO WILL	
ATTEND SCHOOL EITHER FOR NURSING	OR IN THE	MEDICAL F	'IELD. THE	APPLICANTS	
ARE REVIEWED BY THE SCHOLARSHIP C	OMMITTEE (	OF THE AUX	ILIARY AND	WINNERS ARE	
BASED ON ACADEMICS AS WELL AS COM	MUNITY SE	RVICE.			

# SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

➤ Attach to Form 990. ➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Part I Questions Regarding Compensation

THE WILLIAM W BACKUS HOSPITAL

Employer identification number 06-0250773

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	Independent compensation consultant  X Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments		.,	
_	not described in lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			7.7
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9	I	I

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

			SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	<b>(F)</b> Compensation reported as deferred	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benents	(B)(()-(D)	in prior Form 990
(1) DAVID WHITEHEAD	(i)	664,686.	0.	389,831.	22,000.	17,768.	1,094,285.	0.
TRUSTEE/PRESIDENT/CEO	(ii)	0.	0.	0.	0.	0.		0.
(2) DANIEL LOHR	(i)	454,036.	0.	259,758.	22,000.	17,768.	753,562.	0.
SENIOR VP/CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) PETER SHEA	(i)	454,686.	0.	181,425.	14,500.	24,684.	675,295.	0.
SENIOR VP/MEDICAL DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) SERGIO CASILLAS	(i)	495,341.	0.	0.	14,500.	24,684.	534,525.	0.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) ROBERT SIDMAN	(i)	304,139.	101,279.	17,000.	14,500.	24,915.	461,833.	0.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) MARK TOUSIGNANT	(i)	393,232.	121,303.	0.	14,500.	24,684.	553,719.	0.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) FRED FENTON	(i)	243,823.	78,680.	18,800.	22,000.	24,915.	388,218.	0.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) RICHARD GOULDING	(i)	274,634.	82,845.	1,500.	14,500.	24,684.	398,163.	0.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)	_	_					
	(ii)							

Part III	Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4B: DAVID WHITEHEAD, DANIEL LOHR AND PETER SHEA

PARTICIPATE IN A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THERE WERE NO

ACCRUALS OR CONTRIBUTIONS THAT WERE MADE TO THE PLAN DURING THE REPORTING

PERIOD. THEY DID RECEIVE DISBURSEMENTS OF \$377,527, \$233,170 AMD \$180,651,

RESPECTIVELY.

PART I, LINE 7: BASE COMPENSATION FOR EXECUTIVES IS APPROVED BASED ON

CRITERIA LISTED IN PART 1 LINE 3, HOWEVER A PORTION OF THAT IS HELD BACK

AND SUBSEQUENTLY DISTRIBUTED BASED ON EVALUATION OF THE INDIVIDUALS

PERFORMANCE AND ACCOMPLISHMENT OF THE GOALS SET AT THE BEGINNING OF THE

YEAR BY AN INDEPENDENT COMPENSATION COMMITTEE. PHYSICIANS BONUSES ARE BASED

ON MEETING PREESTABLISHED GOALS.

# **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a, Provide descriptions. explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047 2012 Open to Public Inspection

Internal Revenue Service Employer identification number Name of the organization 06-0250773 THE WILLIAM W BACKUS HOSPITAL SEE PART VI FOR COLUMNS (A) AND CONTINUATIONS **Bond Issues** Part I (a) Defeased (h) On behalf (i) Pooled (b) Issuer EIN (c) CUSIP# (d) Date issued (e) Issue price (f) Description of purpose (a) Issuer name of issuer financing Yes Yes No No Yes No STATE OF CT HEALTH & ADVANCED REFUND 06-080618620774LSV3 08/10/05 28992719.OF SERIES D, FINA Х Х A EDUCATIONAL FACILITIES Х STATE OF CT HEALTH & CONSTRUCTION, 06-080618620774UC86 07/02/08 B EDUCATIONAL FACILITIES 30168922. RENOVATION AND IM Х Х Х С D Part II Proceeds С D 3,535,000. 2,850,000. 1 Amount of bonds retired 2 Amount of bonds legally defeased 30,168,922. 28,992,719. 3 Total proceeds of issue ... 755,086. **4** Gross proceeds in reserve funds 5 Capitalized interest from proceeds 30,100,000. 16,750,062. 6 Proceeds in refunding escrows 68,922. 369,723. 7 Issuance costs from proceeds 583,673. **8** Credit enhancement from proceeds Working capital expenditures from proceeds 10,514,252. Capital expenditures from proceeds 19,923. Other spent proceeds 11 Other unspent proceeds 2008 2008 Year of substantial completion Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? Were the bonds issued as part of an advance refunding issue? X Х Has the final allocation of proceeds been made? X  $\overline{\mathbf{x}}$ Does the organization maintain adequate books and records to support the final allocation of proceeds? Part III Private Business Use Was the organization a partner in a partnership, or a member of an LLC, В C D Α which owned property financed by tax-exempt bonds? Yes No Yes No Yes No Yes No X X 2 Are there any lease arrangements that may result in private business use of X Х bond-financed property?

SCHEDULE K

Department of the Treasury

(Form 990)

Pai	rt III Private Business Use (Continuea)								
			Ą	l	В		Ç		<u> </u>
3a	Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
	business use of bond-financed property?		X		X				
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
c	Are there any research agreements that may result in private business use of bond-financed property?		X		X				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
	counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by								
	entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a result of								
	unrelated trade or business activity carried on by your organization, another								
	section 501(c)(3) organization, or a state or local government		%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
7	Does the bond issue meet the private security or payment test?		X		X				
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?		X		X				
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed								
	of		%		%		%		%
C	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections								
	1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified								
	bonds of the issue are remediated in accordance with the requirements under								
_	Regulations sections 1.141-12 and 1.145-2?		X		X				
Pai	rt IV Arbitrage								
			Ą	l	В	(	Ç		<u> </u>
		Yes	No	Yes	No	Yes	No	Yes	No
_1	Has the issuer filed Form 8038-T?		X	X					
_2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?		X						
	Exception to rebate?		Х						
	No rebate due?		X						
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate								
	computation was performed								
_3	Is the bond issue a variable rate issue?		X	Х					
4a	Has the organization or the governmental issuer entered into a qualified								
	hedge with respect to the bond issue?		X	Х					
b	Name of provider			UBS AG					
	Term of hedge			29.	9000000				
	Was the hedge superintegrated?				X				
е	Was the hedge terminated?				X				

Part IV Arbitrage (Continued)		Α	ı	 3			ı	D
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?	100	X	100	X	100	140	100	110
b Name of provider		1		l		ı		
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х		Х				
7 Has the organization established written procedures to monitor the requirements of								
section 148?	X		X					
Part V Procedures To Undertake Corrective Action	1		1			ı	1	
		Α		3				D
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of		1.10		110	1.00	1.10		
federal tax requirements are timely identified and corrected through the voluntary								
closing agreement program if self-remediation is not available under applicable								
regulations?	X		x					
Part VI Supplemental Information. Complete this part to provide additional information for r	responses to	guestions on	Schedule K (	see instructi	ons)	ı	l .	
SCHEDULE K, PART I, BOND ISSUES:	00001100010	quodilorio di	Corrodato IV		0110).			
(A) ISSUER NAME: STATE OF CT HEALTH & EDUCATIONA	L FACI	LITIES						
(F) DESCRIPTION OF PURPOSE:								
ADVANCED REFUND OF SERIES D, FINANCE FACILITY MA	STER P	LAN						
(A) ISSUER NAME: STATE OF CT HEALTH & EDUCATIONA	L FACI	LITIES						
(F) DESCRIPTION OF PURPOSE:								
CONSTRUCTION, RENOVATION AND IMPROVEMENTS TO THE	FACIL	ITY						
·								

#### **SCHEDULE L**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

# Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

Open To Public Inspection

THE WILLIAM W BACKUS HOSPITAL

**Employer identification number** 

06-0250773 Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (b) Relationship between disqualified (d) Corrected? (a) Name of disqualified person (c) Description of transaction person and organization Yes No 2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (b) Relationship h) Approved (d) Loan to or **(g)** In (a) Name of (c) Purpose (e) Original (i) Written (f) Balance due with by board or from the agreement? interested person of loan principal amount default? organization? cómmittee? organization Yes Yes From To No No Yes No Total Grants or Assistance Benefiting Interested Persons. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (c) Amount of (d) Type of (e) Purpose of (b) Relationship between assistance **assistance** àssistance interested person and the organization

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2012

# 06-0250773 Page 2 Schedule L (Form 990 or 990-EZ) 2012 THE WILLIAM W BACKUS HOSPITAL **Business Transactions Involving Interested Persons.** Part IV Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (e) Sharing of (a) Name of interested person (b) Relationship between interested (c) Amount of (d) Description of organization's person and the organization transaction transaction revenues? No Yes DANIEL LOOFFICERS OF 3,394,691. REIMBURSEM DAVID WHITEHEAD BOTH WW X DAVID WHITEHEAD AND DANIELOFFICERS 132,000.MANAGEMENT X OF BOTH WW 9,308,319.REIMBURSEME DAVID WHITEHEAD AND DANIELOFFICERS OF BOTH X Part V **Supplemental Information** Complete this part to provide additional information for responses to questions on Schedule L (see instructions). SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS: (A) NAME OF PERSON: DAVID WHITEHEAD, DANIEL LOHR AND PETER SHEA (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION: OFFICERS OF BOTH WWBH AND CONNCARE INC (C) AMOUNT OF TRANSACTION \$ 3,394,691. DESCRIPTION OF TRANSACTION: REIMBURSEMENTS PAID BY CONNCARE TO WWBH, PERFORMANCE OF SERVICES BY WWBH FOR CONNCARE, LEASED PROPERTY SHARING OF ORGANIZATION REVENUES? = NO (A) NAME OF PERSON: DAVID WHITEHEAD AND DANIEL LOHR RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION: OFFICERS OF BOTH WWBH AND OMNI HOME HEALTH AMOUNT OF TRANSACTION \$ 132,000. (D) DESCRIPTION OF TRANSACTION: MANAGEMENT FEES PAID BY OMNI TO WWBH SHARING OF ORGANIZATION REVENUES? = NO (E)

- (A) NAME OF PERSON: DAVID WHITEHEAD AND DANIEL LOHR
- RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

OFFICERS OF BOTH WWBH AND WWB INC

(C) AMOUNT OF TRANSACTION \$ 9,308,319.

Schedule L (Form 990 or 990-EZ) 2012

# SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2012
Open to Public Inspection

Name of the organization

THE WILLIAM W BACKUS HOSPITAL

Employer identification number 06-0250773

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

SENSITIVE TO THE NEEDS OF INDIVIDUALS IN EASTERN CONNECTICUT.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THE HEALTH OF ITS COMMUNITIES.

FORM 990, PART VI, SECTION A, LINE 2: DAVID WHITEHEAD AND DANIEL LOHR

HAVE A BUSINESS RELATIONSHIP WITH EACH OTHER. THEY SERVE AS AN OFFICER OR

DIRECTOR FOR CONNCARE INC, WWB CORPORATION, AND BACKUS HOME HEALTH WHICH

ARE RELATED FOR PROFIT COMPANIES.

FORM 990, PART VI, SECTION A, LINE 4: EFFECTIVE AUGUST 1, 2013, HARTFORD

HEALTHCARE CORPORATION BECAME THE SOLE CORPORATE MEMBER OF BACKUS

CORPORATION.

FORM 990, PART VI, SECTION A, LINE 6: BACKUS CORPORATION, A

NOT-FOR-PROFIT 501(C)(3) ORGANIZATION, IS THE SOLE MEMBER OF THE WILLIAM W

BACKUS HOSPITAL.

FORM 990, PART VI, SECTION A, LINE 7A: BACKUS CORPORATION, BEING THE SOLE

MEMBER OF THE WILLIAM W BACKUS HOSPITAL, HAS THE RIGHT TO ELECT ALL THE

BOARD OF TRUSTEES.

FORM 990, PART VI, SECTION A, LINE 7B: IN ADDITION TO ANY OTHER RIGHTS AND POWERS WHICH THE MEMBER MAY HAVE UNDER LAW, THE MEMBER SHALL HAVE THE RIGHT AND POWER TO (A)APPROVE THE STRATEGIC PLAN AND THE CONSOLIDATION OR

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2012)

CLOSURE OF SIGNIFICANT LINES OF BUSINESS, PROGRAMS OR SERVICES (B)TO EFFECTUATE THE TRANSFER OF FUNDS TO ANOTHER AFFILIATED CORPORATION (C)TO EFFECTUATE THE HOSPITALS PAYMENT TO OR RECEIPT OF PAYMENT FROM THE CORPORATION (D)TO APPROVE THE ACQUISITION OR LEASE OF ANY EQUIPMENT AND ANY PROJECT OR CONSTRUCTION CONTRACT THAT ENTAILS AN EXPENDITURE BY THE HOSPITAL IN EXCESS OF, OR WITH A VALUE OVER, \$400,000 IN ANY FISCAL YEAR AND THAT IS NOT ALREADY INCORPORATED IN AN APPROVED BUDGET (E) TO APPROVE ANY PROJECTS THAT WOULD REQUIRE A CERTIFICATE OF NEED (CON) OR FOR WHICH A CON DETERMINATION WILL BE SUBMITTED TO THE OFFICE OF HEALTH CARE ACCESS (F)TO APPROVE THE REORGANIZATION, MERGER, CONSOLIDATION OR DISSOLUTION OF THE HOSPITAL OR THE AFFILIATION OF THE HOSPITAL WITH ANOTHER HOSPITAL OR HEALTH DELIVERY SYSTEM, OR THE CREATION OR ACQUISITION OF ANY SUBSIDIARY OR AFFILIATE OF THE HOSPITAL (G)TO APPROVE THE HOSPITALS ANNUAL OPERATING BUDGET (H)TO APPROVE PLANS FOR THE BORROWING OF ANY SUM IN EXCESS OF \$400,000 WHICH HAS A STATED TERM GREATER THAN ONE YEAR OR WHICH IS SECURED BY A MORTGAGE OF ALL OR ANY PORTION OF THE HOSPITALS REAL PROPERTY OR BY A SECURITY INTEREST IN THE HOSPITALS ASSTS OR REVENUES (I)TO APPROVE AMENDMENTS TO THE CERTIFICATE OF INCORPORATION OR BYLAWS

FORM 990, PART VI, SECTION B, LINE 11: THE 990 IS PREPARED BY THE

ACCOUNTING STAFF AND THEN REVIEWED BY AN INDEPENDENT ACCOUNTING FIRM. THE

990 IS THEN REVIEWED BY THE CFO AND ANY QUESTIONS ADDRESSED. THE FINAL 990

IS THEN PROVIDED TO THE BOARD.

FORM 990, PART VI, SECTION B, LINE 12C: ALL TRUSTEES, OFFICERS AND KEY

EMPLOYEES OF THE HOSPITAL SHALL COMPLETE AND SIGN A DISCLOSURE STATEMENT.

THE STATEMENT WILL INCLUDE AN ITEMIZATION AND DESCRIPTION OF ANY ACTUAL OR

POTENTIAL CONFLICT OF INTEREST AND ALL MATERIAL FACTS RELATED THERETO FOR

322212
32212
Schedule O (Form 990 or 990-EZ) (2012)

SUCH INDIVIDUAL BY VIRTUE OF HIS OR HER ACTIVITIES OR THE ACTIVITIES OF RELATED PERSONS. DISCLOSURE STATEMENTS SHALL BE RETURNED TO THE CORPORATE COMPLIANCE OFFICER WHO, UNDER THE DIRECTION OF THE CHAIR AND THE PRESIDENT, SHALL EXERCISE GOOD FAITH AND JUDGEMENT AS TO WHETHER A CONFLICT EXISTS. THE CHAIR AND THE PRESIDENT SHALL BE RESPONSIBLE FOR MONITORING TRANSACTIONS OR ARRANGEMENTS IN WHICH A TRUSTEE, OFFICER OR KEY EMPLOYEE MAY HAVE A CONFLICT OF INTEREST AND FOR ASSURING THAT INDIVIDUAL SERVES THE HOSPITAL'S BEST INTEREST. THE COMPLAINCE OFFICER, THE CHAIR AND/OR PRESIDENT MAY CONSULT WITH ANY TRUSTEE, OFFICER, OR KEY EMPLOYEE TO OBTAIN INFORMATION NECESSARY FOR AN ORDINARILY PRUDENT PERSON TO MAKE A JUDGEMENT AS TO WHETHER A CONFLICT EXISTS AND REQUESTS SHALL BE COMPLIED WITH. IF AN ACTUAL OR POTENTIAL CONFLICT ARISES. THE COMPLIANCE OFFICER SHALL BE PROMPTLY NOTIFIED IN WRITING. TRUSTEES, OFFICERS, AND KEY EMPLOYEES WHO HAVE DECLARED OR HAVE BEEN DEEMED TO HAVE A CONFLICT OF INTEREST MUST REFRAIN FROM CONSIDERATION OF PROPOSED TRANSACTIONS OR ARRANGEMENTS, UNLESS FOR SPECIAL REASON THE BOARD OF TRUSTEES REQUESTS INFORMATION OR INTERPRETATIONS.

FORM 990, PART VI, SECTION B, LINE 15: A PERFORMANCE REVIEW COMMITTEE CONSISTING OF INDEPENDENT BOARD MEMBERS REVIEWS THE PERFORMANCE OF THE SENIOR MANAGMENT TEAM. COMPENSATION IS BASED ON THE RESULTS OF THESE REVIEWS. THE COMMITTEE ALSO TAKES INTO CONSIDERATION INFORMATION FROM COMPENSATION SURVEYS.

FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST. PLEASE CONTACT DANIEL LOHR AT 326 WASHINGTON STREET, NORWICH, CT 06360 ABOUT INSPECTING THE ORGANIZATION'S DOCUMENTS.

Name of the organization  THE WILLIAM W BACKUS HOSPITAL	Employer identification number 06-0250773
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
K-1 PASSTHROUGH	1,402.
TRANSFER TO AFFILIATES	-2,794,559.
INCREASE IN ASSETS HELD IN TRUST	156,434.
CHANGE IN PENSION FUNDING	41,885,288.
FAIR VALUE ADJUSTMENT	51,783,116.
TOTAL TO FORM 990, PART XI, LINE 9	91,031,681.

## SCHEDULE R (Form 990)

Part I

Department of the Treasury Internal Revenue Service

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

► See separate instructions.

2012
Open to Public Inspection

Name of the organization

THE WILLIAM W BACKUS HOSPITAL

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

Employer identification number 06-0250773

(a)  Name, address, and EIN (if applicable)  of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state of foreign country)	or Total inco	me End-of-yea	r assets Direct	(f) sets Direct controlling entity	
	4						
	-						
-							
	4						
	-						
Part II Identification of Related Tax-Exempt Organizations during the tax year.)	ations (Complete if the organization a	answered "Yes" to Form 990	D, Part IV, line 34 b	ecause it had one	or more related tax-exe	mpt	
(a)	(b)	(c)	(d)	(e)	(f)	T (	<b>g)</b> 512(b)(13)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section	Direct controlling entity	cont	512(b)(13) rolled tity?
orrownous organization		loreign country)		501(c)(3))	,	Yes	No
BACKUS HEALTH CARE INC - 22-2481794							
326 WASHINGTON STREET							
NORWICH, CT 06360	SUPPORT	CONNECTICUT	501C3	11A	BACKUS CORP	X	
BACKUS CORPORATION - 22-2757608							
326 WASHINGTON STREET	7						
NORWICH, CT 06360	SUPPORT	CONNECTICUT	501C3	11B	N/A		Х
HARTFORD HOSPITAL - 06-0646668					HARTFORD		
80 SEYMOUR STREET	1				HEALTHCARE		
HARTFORD, CT 06102	HEALTHCARE SERVICES	CONNECTICUT	501C3	3	CORPORATION	Х	
WINDHAM COMMUNITY MEMORIAL HOSPITAL -					HARTFORD	1	
06-0646966, 112 MANSFIELD AVE, WILLIMANTIC,					HEALTHCARE		
CT 06226	HEALTHCARE SERVICES	CONNECTICUT	501C3	3	CORPORATION	Х	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a)  Name, address, and EIN  of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	<b>(f)</b> Direct controlling entity	Section 5 contr	olled
5 Olatou O. gai		Toreign country)		501(c)(3))	5,	Yes	No
MIDSTATE MEDICAL CENTER - 06-0646715					HARTFORD		
435 LEWIS AVENUE					HEALTHCARE		
MERIDAN, CT 06451	HEALTHCARE SERVICES	CONNECTICUT	501C3	3	CORPORATION	Х	
WINDHAM HOSPITAL FOUNDATION INC - 56-2546632							
112 MANSFIELD AVE					WINDHAM COMMUNITY		
WILLIMANTIC, CT 06226	SUPPORTING ORGANIZATION	CONNECTICUT	501C3	11A	MEMORIAL HOSPITAL	Х	
HARTFORD HOSPITAL AUXILIARY C/O HARTFORD							
HOSPITAL - 06-6040747, 80 SEYMOUR STREET,							
HARTFORD, CT 06115	FUNDRAISING	CONNECTICUT	501C3	11C	HARTFORD HOSPITAL	Х	
CONNECTICUT HEALTH SYSTEM INC - 22-2779421							
80 SEYMOUR STREET	COORDINATION OF HEALTH						
HARTFORD, CT 06102	DELIVERY	CONNECTICUT	501C3	11C		Х	
HARTFORD HEALTHCARE CORPORATION - 22-2672834							
80 SEYMOUR STREET	SUPPORT & MANAGEMENT SVCS						
HARTFORD, CT 06102	TO HHC & AFFILIATES	CONNECTICUT	501C3	11C		Х	
INSTITUTE OF LIVING - 06-0646683					HARTFORD		
200 RETREAT AVENUE					HEALTHCARE		
HARTFORD, CT 06106	PSYCHIATRIC SERVICES	CONNECTICUT	501C3	11C	CORPORATION	Х	
NATCHAUG HOSPITAL INC - 06-0966963					HARTFORD		
189 STORRS ROAD					HEALTHCARE		
MANSFIELD CENTER, CT 06226	BEHAVIORAL HEALTH	CONNECTICUT	501C3	3	CORPORATION	Х	
VNA HEALTHCARE INC - 06-0646938					HARTFORD		
103 WOODLAND STREET					HEALTHCARE		
HARTFORD, CT 06105	HOME HEALTHCARE	CONNECTICUT	501C3	7	CORPORATION	Х	
VNA HEALTH RESOURCES INC - 06-1161422					HARTFORD		
103 WOODLAND STREET					HEALTHCARE		
HARTFORD, CT 06105	HOME HEALTHCARE	CONNECTICUT	501C3	9	CORPORATION	Х	
RUSHFORD CENTER INC - 06-0932875					HARTFORD		
883 PADDOCK AVENUE	SUBSTANCE ABUSE HEALTHCARE				HEALTHCARE		
MERIDAN, CT 06450	services	CONNECTICUT	501C3	7	CORPORATION	Х	
THE HATCH HOSPITAL CORP - 06-6076412							
112 MANSFIELD AVE					WINDHAM COMMUNITY		
WILLIMANTIC, CT 06226	HEALTHCARE SERVICES	CONNECTICUT	501C3	3	MEMORIAL HOSPITAL	Х	
WCMH WOMEN'S AUXILIARY INC - 06-0677728							
112 MANSFIELD AVE	]				WINDHAM COMMUNITY		
WILLIMANTIC, CT 06226	FUNDRAISING	CONNECTICUT	501C3	11A	MEMORIAL HOSPITAL	X	

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a)	(b)	(c)	(d)	(e)	(f)	Section 5	) 12(b)(13)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	contr	olled
of related organization		foreign country)	section	status (if section	entity	organiz	
				501(c)(3))		Yes	No
THE HOSPITAL OF CENTRAL CT & BRADLEY	4				HARTFORD		l
MEMORIAL - 06-0646768, 110 GRAND STREET, NEW	<u> </u>				HEALTHCARE	37	l
BRITAIN, CT 06050	HEALTHCARE SERVICES	CONNECTICUT	501C3	3	CORPORATION	X	<del> </del>
CENTRAL CT SENIOR HEALTH DBA SOUTHING CARE	4				HARTFORD		l
CENTER - 22-2635676, 45 MERIDEN AVENUE,	_				HEALTHCARE		l
SOUTHINGTON, CT 06489	SUB-ACUTE & LONG TERM CARE	CONNECTICUT	501C3	9	CORPORATION	X	<b></b>
BRADLEY HEALTH SERVICES - 06-1367014					HARTFORD		l
100 GRAND STREET					HEALTHCARE		l
NEW BRITAIN, CT 06050	HEALTHCARE SERVICES	CONNECTICUT	501C3	9	CORPORATION	X	<u> </u>
CENTRAL CT HEALTH ALLIANCE - 22-2785033	SUPPORT & MANAGEMENT SVCS				HARTFORD		l
100 GRAND STREET	TO THOCC & AFFILIATES				HEALTHCARE		l
NEW BRITAIN, CT 06050	SHELL	CONNECTICUT	501C3	11B	CORPORATION	X	<u> </u>
VNA OF CENTRAL CT INC - 06-0646940					HARTFORD		1
205 WEST MAIN STREET	PUBLIC HEALTH NURSING &				HEALTHCARE		l
NEW BRITAIN, CT 06050	HOME CARE	CONNECTICUT	501C3	9	CORPORATION	X	l
THE ORCHARDS OF SOUTHINGTON - 06-1490803					CENTRAL CT SENIOR		 
34 HOBART STREET	RESIDENTIAL SERVICES FOR				HEALTH SERVICES		l
SOUTHINGTON, CT 06489	SENIOR CITIZENS	CONNECTICUT	501C3	9	INC	Х	l
COMMUNITY MENTAL HEALTH AFFILIATES -					HARTFORD		
06-0934544, 270 JOHN DOWNEY DRIVE, NEW	MENTAL HEALTH & SUBSTANCE				HEALTHCARE		l
BRITAIN, CT 06051	ABUSE TREATMENT PROVIDER	CONNECTICUT	501C3	7	CORPORATION	Х	l
MULBERRY GARDENS OF SOUTHINGTON LLC -					CENTRAL CT SENIOR		i
82-0586577, 58 MULBERRY STREET, PLANTSVILLE,	ASSISTED LIVING & ADULT				HEALTH SERVICES		l
CT 06479	DAY CARE	CONNECTICUT	501C3	9	INC	Х	l
MIDSTATE MEDICAL CENTER AUXILIARY -							
06-6063082, 435 LEWIS AVENUE, MERIDAN, CT	1				MIDSTATE MEDICAL		l
06451	FUNDRAISING	CONNECTICUT	501C3	3	CENTER	Х	l
HHC PHYSICIANS CARE INC - 45-4456939	PRACTICE MEDICINE &				HARTFORD		
80 SEYMOUR STREET	PROVIDE HEALTH CARE TO THE				HEALTHCARE		l
HARTFORD, CT 06102	PUBLIC	CONNECTICUT	501C3	9	CORPORATION	Х	l
HARTFORD HEALTHCARE ACCOUNTABLE CARE ORG INC					HARTFORD		
- 46-0886367, 200 RETREAT AVENUE, HARTFORD,	MANAGE & COORDINATE CARE				HEALTHCARE		i
CT 06102	FOR MEDICARE BENEFICIARIES	CONNECTICUT	501C3	11C	CORPORATION	Х	i
HARTFORD HEALTHCARE CORP GROUP EMPLOYEE					HARTFORD		
BENEFIT PLAN TRUST - 26-6671355, C/O BOA 777	PROVIDE BENEFITS TO				HEALTHCARE		l
MAIN STREET, HARTFORD, CT 06102	EMPLOYEES	CONNECTICUT	501C9		CORPORATION	х	i

Page 2

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Part III

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(ł	1)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	Dispropate alloc		amount in box 20 of Schedule	manag partn	or Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	No
OMNI HOME HEALTH - 06-1458837	]										
12 CASE STREET	HOME HEALTH										
NORWICH, CT 06360	CARE	CT	WWB INC.	RELATED				X	N/A		[ ]
CENTRAL CT SPORT MEDICINE CTR											
LLC - 22-3196509, 15 MASAIRIO	]										
DRIVE STE 104, BERLIN, CT	PHYSICAL										
06037	THERAPY	CT	ссна	RELATED				X	N/A	2	50.00%
NEW BRITAIN MRI LIMITED											
PARTNERSHIP - 06-1271349, 100	MAGNETIC										
GRAND STREET, NEW BRITAIN, CT	RESONANCE		CENCONN								
06050	IMAGING	CT	SERVICES INC	RELATED				X	N/A	2	56.60%
NEW BRITAIN OCCUPATIONAL											
HEALTH CENTER LLC -	]										
06-1484904, 440 NEW BRITAIN	OCCUPATIONAL										
AVENUE, PLAINVILLE , CT	HEALTHCARE	CT	нсс	RELATED				X	N/A	2	85.70%

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related Part IV organizations treated as a corporation or trust during the tax year.)

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	Sec.	i) ction
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	512(l conti	b)(13) rolled tity?
		country)		,				Yes	No
WWB CORPORATION - 06-1094836	]								
326 WASHINGTON STREET	1		BACKUS						
NORWICH, CT 06360	HOLDING COMPANY	CT	CORPORATION	C CORP				Х	
CONNCARE INC - 06-1387598									
326 WASHINGTON STREET	1		BACKUS HEALTH						
NORWICH, CT 06360	HEALTHCARE SERVICES	CT	CARE INC	C CORP				Х	
BACKUS MEDICAL CENTER CONDO ASSOC INC -			THE WILLIAM W						
06-1542647, 330 WASHINGTON STREET, NORWICH,	1		BACKUS						
CT 06360	CONDO ASSOCIATION	CT	HOSPITAL	C CORP			65.00%	Х	
HHMOB CORPORATION& SUBSIDIARY - 06-1140244									
80 SEYMOUR STREET	1								
HARTFORD, CT 06102	REAL ESTATE PARKING	CT		C CORP			100%	Х	
CHS INSURANCE LTD									
FB PERRY BLVD 40 CHURCH ST	]								
HAMILTON, BERMUDA	CAPTIVE INSURANCE	BERMUDA		C CORP			72.50%	Х	

Part III Continuation of Identification of Related Organizations Taxable as a Partnership

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(ŀ	1)	(i)	()	i)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Direct controlling	Predominant income	Share of total	Share of	Disprop	ortion-	Code V-UBI	Gene	ral or	Percentage
of related organization		(state or foreign	entity	(related, unrelated, excluded from tax under	income	end-of-year assets	ate alloc	ations?	amount in box 20 of Schedule	mana parti		ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	No	
HARTFORD HEALTHCARE ENDOWMENT												
	ENDOWMENT	<b>6</b> m							37/3			
	MANAGEMENT	CT		RELATED				<u> </u>	N/A		X	100%
AMBULANCE SERVICE OF												
MANCHESTER - 06-1557358, PO												
	AMBULATORY	~=							/-			
	SERVICE	CT		RELATED	1,515,570.	3,805,580.		X	N/A		X	50.00%
CT IMAGING PARTNERS LLC -												
13-4298940, 111 FOUNDERS												
	IMAGING											
06108	SERVICES	CT		UNRELATED	294,336.	1,096,009.		X	N/A		X	50.00%
GLASTONBURY ENDOSCOPY CENTER												
LLC - 26-1721234, 300 WESTERN												
BLVD STE B, GLASTONBURY, CT	ENDOSCOPY											
06033	SERVICES	CT		RELATED	446,859.	123,624.		X	N/A		X	50.00%
GLASTONBURY SURGERY CENTER												
LLC - 26-2600828, 195 EASTERN	SURGERY											
BLVD, GLASTONBURY, CT 06033	SERVICES	CT		RELATED	1,463,349.	-100,242.		X	N/A		X	50.00%
HARTFORD-MIDDLESEX CLINICAL												
SYSTEM LLC - 06-1543605, 80												
SEYMOUR STREET, HARTFORD, CT	AFFILIATE											
06110	SUPPORT SERVICE	CT		UNRELATED	-135.			X	N/A		X	50.00%
MED EAST ASSOC LLC -												
06-1469575, 1703 WEST MAIN												
STREET, WILLIMANTIC, CT	OUTPATIENT CARE											
06226	CLINIC	CT		RELATED	33,012.	234,623.		X	N/A		X	50.00%
												_
											П	

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or	(d) Direct controlling entity	(e) Type of entity (C corp, S corp,	<b>(f)</b> Share of total income	(g) Share of end-of-year	(h) Percentage ownership	512( cont	(i) ction (b)(13) trolled
or related organization		foreign country)	Citally	or trust)	meente	assets	OWNERSTIP		No
WINDHAM HEALTH SERVICES INC - 06-1461101								163	100
112 MANSFIELD AVENUE									
WILLIMANTIC, CT 06226	HOME HEALTHCARE	CT	WINDHAM	C CORP			100%	Х	
WINDHAM PHYSICIAN HOSPITAL ORGANIZATION -									$\top$
06-1441614, 112 MANSFIELD AVENUE,									
WILLIMANTIC, CT 06226	MEDICAL SERVICES	CT		C CORP			50.00%	Х	
WINDHAM FAMILY MEDICAL SERVICES - 06-1491649									$\vdash$
112 MANSFIELD AVENUE									
WILLIMANTIC, CT 06226	MEDICAL SERVICES	CT	WINDHAM	C CORP			.00%	Х	
CENCONN SERVICES INC - 22-2836001									$\vdash$
100 GRAND STREET									
NEW BRITAIN, CT 06050	INVESTMENT MANAGAMENT	CT	ССНА	C CORP			.00%	Х	
GRAND INDEMNITY CO LTD - 98-0609499									$\vdash$
40 CHURCH STREET	- PROFESSIONAL								
HAMILTON, BERMUDA	- LIABILITY	BERMUDA	тносс	C CORP			100%	Х	
HARTFORD PHYSICIAN SERVICES - 06-1254082									$\vdash$
80 SEYMOUR STREET			HARTFORD						
HARTFORD CT 06102	MEDICAL SERVICES	CT	HOSPITAL	C CORP			.00%	х	
MERIDEN IMAGING CENTER - 06-1541468		_							$\vdash$
101 NORTH PLAINS INDUSTRIAL RD									
MERIDEN , CT 06429	IMAGING	CT	MIDSTATE	S CORP			80.00%	x	
HARTFORD HEATHCARE CORP DEFINED BENEFIT			HARTFORD						$\vdash$
MASTER TRUST - 45-4530568, 80 SEYMOUR			HEALTHCARE						
STREET, HARTFORD, CT 06102		CT	CORP	TRUST			.00%	х	
HARTFORD PHYSICIAN HOSPITAL ORGANIZATION INC			HARTFORD						$\vdash$
- 22-2785918, 80 SEYMOUR STREET, HARTFORD,	- PHYSICIAN & HOSPITAL		HEALTHCARE						
CT 06102	SUPPORT	CT	CORP	C CORP			50.00%	х	
									$\vdash$
-									
	1								
•									$\vdash$
•									
-	1								
-							+		$\vdash$
-	1								
	┨							1	

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

No	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	_		Yes	No		
	1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV						
а	a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	L	1a		Х		
	<b>b</b> Gift, grant, or capital contribution to related organization(s)		1b	Х			
С	c Gift, grant, or capital contribution from related organization(s)	<u>_</u> _	1c		X		
	d Loans or loan guarantees to or for related organization(s)		1d		Х		
	e Loans or loan guarantees by related organization(s)		1e		X		
f	f Dividends from related organization(s)		1f		Х		
g	g Sale of assets to related organization(s)						
h	h Purchase of assets from related organization(s)		1h		Х		
i	i Exchange of assets with related organization(s)						
j	j Lease of facilities, equipment, or other assets to related organization(s)		1j	X			
-							
k	k Lease of facilities, equipment, or other assets from related organization(s)						
-1	Performance of services or membership or fundraising solicitations for related organization(s)		11	Х			
	m Performance of services or membership or fundraising solicitations by related organization(s)		1m		Х		
	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		1n		Х		
	Sharing of paid employees with related organization(s)		10	Х			
р	p Reimbursement paid to related organization(s) for expenses		1p		Х		
	q Reimbursement paid by related organization(s) for expenses		1a	Х			
	1 , , , , , , , , , , , , , , , , , , ,						
r	r Other transfer of cash or property to related organization(s)		1r		Х		
	s Other transfer of cash or property from related organization(s)		1s		Х		
	2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships						
_	(a) (b) (c)	(d)					
	(ω)	(4)					

Name of other organization Transaction Amount involved Method of determining amount involved type (a-s) 469,866.COST (1) CONNCARE INC J 132,000.COST (2) OMNI HOME HEALTH L 97,253.COST (3) CONNCARE INC L (4) CONNCARE INC 2,827,572.COST Q (5) WWB INC 9,308,319.COST Q (6)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

Name, address, and EIN of entity	Primary activity	Legal domicile (state or foreign country)	Predominant income (related, unrelated, excluded from tax under section 512-514)	(e) Are all partners sec 501(c)(3) orgs.?  Yes No	Share of total income	Share of end-of-year assets	Disprotion allocat  Yes	oppor- ate ions?		General managi partner Yes N	or Percentage 9 0 ownership
of entity		(state or foreign country)	excluded from tax under section 512-514)	SU1(c)(3) orgs.?  Yes No	total income		allocat	No	of Schedule K-1 (Form 1065)	yes N	ownership
		country)	under section 512-514)	Yes No	income	assets		No	(Form 1065)	Yes N	D
							$\Box$				
				1 1			1 1				
1											
	ı										
				$\vdash$			$\vdash$			$\vdash$	
							П				
							$\vdash$			$\vdash$	-
							П				
				$\vdash \vdash$			$\vdash$			$\vdash$	

Form **990-W** 

/\A	lork s	 -11

Department of the Treasury Internal Revenue Service

# **Estimated Tax on Unrelated Business Taxable Income for Tax-Exempt Organizations**

(and on Investment Income for Private Foundations) FORM 990-T (Keep for your records. Do not send to the Internal Revenue Service.)

OMB No. 1545-0976

1	Unrelated business taxable income expected in the tax y	ear				1	
2	Tax on the amount on line 1. See instructions for tax co	omputa	tion			2	
3	Alternative minimum tax (see instructions)	3					
4	Total. Add lines 2 and 3	4					
5	Estimated tax credits (see instructions)					5	
6	Subtract line 5 from line 4					6	
7	Other taxes (see instructions)					7	
8	Total. Add lines 6 and 7					8	
9	Credit for federal tax paid on fuels (see instructions)					9	
	Subtract line 9 from line 8. <b>Note</b> . If less than \$500, the destimated tax payments. Private foundations, see instruc	ctions					
b	Enter the tax shown on the 2012 return (see instructions zero or the tax year was for less than 12 months, skip the and enter the amount from line 10a on line 10c	is line	tion. If	10b	74,522.		
C	2013 Estimated Tax. Enter the smaller of line 10a or line from line 10a on line 10c	e 10b. I	If the organization is requ	ired to skip line 10b, ente		10c	74,524.
			(a)	(b)	(c)		(d)
11	Installment due dates (see instructions)	11			06/16/1	4	09/15/14
12	Required installments. Enter 25% of line 10c in columns (a) through (d) unless the organization uses the annualized income installment method, the adjusted seasonal installment method, or is a						
	"large organization" (see instructions)	12			55,8	93.	18,631.
13	2012 Overpayment (see instructions)	13					
	Payment due. (Subtract line 13 from line 12.)	14			55,8	93.	18,631.
_HA	For Paperwork Reduction Act Notice, see instruction	18.					Form <b>990-W</b> (2013)

Form	990-T	E	Exempt Organization Bus	sine	ss Income 1	ax Returr	1	OMB No. 1545-0687
	tment of the Treasury	_	(and proxy tax und ralendar year 2012 or other tax year beginning OCT 1	ler se	ection 6033(e))	מים איני	12	Open to Public Inspection for
A	Check box if	For c	Name of organization ( Check box if name of			EP 30, 20		501(c)(3) Organizations Only oyer identification number
A	address changed		Name of organization (     Grieck box if hame of	manyeu	i and see mshuchons.)			loyees' trust, see uctions.)
<b>B</b> Ex	cempt under section	Print	THE WILLIAM W BACKUS H	IOSP	ITAL		0	6-0250773
	]501( <b>c</b> )(3)	or	Number, street, and room or suite no. If a P.O. bo					ated business activity codes nstructions)
	]408(e)220(e)	Туре	326 WASHINGTON STREET				(0001	nou detions)
	408A 530(a)		City or town, state, and ZIP code					
	529(a)		NORWICH, CT 06360				621	500 531120
	ok value of all assets end of year		p exemption number (see instructions)	<u> </u>	T	T		
	•	<b>G</b> Checl	k organization type 🕨 💹 501(c) corporatio	n L	501(c) trust	401(a) trust	L	Other trust
	77063817.	n'o nrim	ary unrelated business activity. ▶ LAB COU	TDTE	D CEDVITCEC			
			poration a subsidiary in an affiliated group or a pare			<b>.</b>	Υe	es X No
			tifying number of the parent corporation.	III-subs	idialy controlled group:			55 21 110
			DANIEL LOHR		Teleph	one number $\triangleright$ 8	60-	889-8331
			de or Business Income		(A) Income	(B) Expense:		(C) Net
1 a	Gross receipts or sal	es	7,264,726.					
			5,029,970. cBalance	1c	2,234,756.			
2	Cost of goods sold (S	Schedule	e Ā, line 7)	2				
3	Gross profit. Subtrac			3	2,234,756.			2,234,756.
			ch Schedule D)	4a				
			Part II, line 17) (attach Form 4797)	4b				
C	Capital loss deductio	n for trus	sts	4c				
			ips and S corporations (attach statement)	5 6				
	Rent income (Schedu	ule U)	me (Schedule E)	7				
8			and rents from controlled organizations (Sch. F)	8				
-		-	on 501(c)(7), (9), or (17) organization	F				
				9				
10	Exploited exempt act	ivity inco	ome (Schedule I)	10				
			e J)	11				
12	Other income (see in	struction	ns; attach statement)	12				
			gh 12		2,234,756.			2,234,756.
Pa			ot Taken Elsewhere (see instructions for		•	. ,		
			utions, deductions must be directly connecte			<u> </u>	1	
14			rectors, and trustees (Schedule K)				14	202 024
15							15	382,834. 8,589.
16 17							16	93,376.
18							18	33,370.
19							19	17,771.
20	Charitable contribut	ions (see	e instructions for limitation rules) STATEME	INT	3 SEE STAT	EMENT 1	20	24,353.
21	Depreciation (attach	Form 4	562)		21	66,853.		-
22			n Schedule A and elsewhere on return				22b	66,853.
23							23	
24	Contributions to def	ferred co	mpensation plans				24	
25	Employee benefit pr	ograms					25	88,314.
26	Excess exempt expe	enses (S	chedule I)				26	
27	Excess readership of	osts (Sc	hedule J)		CEE CUVL	Э	27	1,332,485.
28 29			tement)				28	2,014,575.
29 30	Total deductions		nes 14 through 28ncome before net operating loss deduction. Subtra				30	220,181.
31			n (limited to the amount on line 30)				31	220,101.
32			ncome before specific deduction. Subtract line 31 f				32	220,181.
33			y \$1,000, but see instructions for exceptions)				33	1,000.
34			able income. Subtract line 33 from line 32. If line					
	of zero or line 32	34	219,181.					

Form 990-T	(2012)	THE WILLIAM	W B	ACKUS HOS	PITAL		06-025	0773	Page
Part II	II 7	ax Computation							
35	Organ	nizations taxable as corporati	ons (see	instructions for tax	computation).				
	Contr	olled group members (section	s 1561 a	nd 1563) check here	E X See instructions	s and:			
		your share of the \$50,000, \$2							
		\$ 50,000.					1.		
h		organization's share of: (1) A			an \$11 750)     \$	$\frac{11,75}{11}$	0.1		
					ις  \$	,	<del>``</del>		
•	Incom	dditional 3% tax (not more tha ne tax on the amount on line 3	π φ 100,0 1		Ψ See	СПУП	EMENT 4	35c	74,522
26	Truct	s taxable at trust rates (see in	otruotion	a for tay aamautatia	n) Income toy on the emou	nt on line 2/	1 from:	330	74,522
36								36	
0.7		Tax rate schedule or						-	
		tax (see instructions)						37	
38	Aitern	ative minimum tax						38	74 500
		Add lines 37 and 38 to line 35	oc or 36,	wnichever applies				39	74,522
		ax and Payments			- 4440)	1			
		ın tax credit (corporations atta						-	
		credits (see instructions)							
		al business credit. Attach Forr							
		for prior year minimum tax (a							
е	Total	credits. Add lines 40a through	h 40d 👑					40e	= 4 = 5
		act line 40e from line 39				<u></u>	·····	41	74,522
		taxes. Check if from: Fo				· ·	_	42	
43	Total	tax. Add lines 41 and 42						43	74,522
		ents: A 2011 overpayment cro							
b	2012	estimated tax payments				44b			
C	Tax d	eposited with Form 8868				44c	20,000.		
d	Foreig	ın organizations: Tax paid or v	vithheld a	it source (see instru	ctions)	44d			
е	Backı	p withholding (see instruction	ıs)			44e			
		for small employer health ins							
g	Other	credits and payments:		Form 2439					
		Form 4136		Other	Total	▶   44g			
45	Total	payments. Add lines 44a thro	ugh 44g					45	20,000
		ated tax penalty (see instruction						46	1,732
		ue. If line 45 is less than the to						47	56,254
48		ayment. If line 45 is larger tha						48	
49		the amount of line 48 you war					Refunded <b>&gt;</b>	49	
Part V		Statements Regardir				<b>ation</b> (se	e instructions)		
		e during the 2012 calendar yea	ar, did the	e organization have a	an interest in or a signature o	or other aut	hority over a financial ac	count (ban	k, Yes No
	-	or other) in a foreign country?		=			-	•	
		,		-	=		-		X
2 Durir	ng the ta	If "Yes," enter the name of the ax year, did the organization receive instructions for other forms the org	a distribu	tion from, or was it the g	grantor of, or transferor to, a foreig	gn trust?			x
<b>3</b> Ente	r the a	mount of tax-exempt interest	received	or accrued during th	ne tax vear ►\$				
		A - Cost of Goods S				/A			
		at beginning of year	1		_ <del>, `</del>			6	
	chases		2		7 Cost of goods sole				
		or	3				Part I, line 2	7	
		ection 263A costs (att. statement)	4a		8 Do the rules of sec				Yes No
		s (attach statement)	4b		—	,	d for resale) apply to		132 113
		l lines 1 through 4b	5		the organization?		a for roodio, apply to		
0 100	Un	der penalties of perjury, I declare th	at I have e	xamined this return, incl	luding accompanying schedules	and statement	ts, and to the best of my kno		belief, it is true,
Sign	COI	rect, and complete. Declaration of p	oreparer (o	ther than taxpayer) is ba	sed on all information of which p	reparer has ar	ny knowledge.		
Here				ĺ	≥ SENIO	R VP/		-	iscuss this return with hown below (see
		Signature of officer		Date	Title	1t VI /		structions)?	Yes No
-		Print/Type preparer's name		Preparer's s	ignature	Date	<del> </del>	if PTIN	00 N(
<b>.</b>				Γιοραιοί 3 3	.ga.u. 0	Duit	self- employed	' ' '''	
Paid		MICHAEL J. EN	GI.E				3011 GITIPIOYEU	PΛι	0482834
Prepa	rer	Firm's name ► BKD,	_			<u> </u>	Firm's EIN		-0160260
Use C	nly			LNUT SUT	TE 1700		THIIISLIN		0100100
1201 WALNUT, SUITE 1700 Firm's address   KANSAS CITY, MO 64106 Phone no. 816-221-630					221-6300				
				<u>, -</u>	-		1		

Form **990-T** (2012)

Schedule C - Rent Incor	ne (Fro	m Real	Proper	ty and	l Personal	Propert	ty Lease	d With Real P	rope	erty)(see instructions)
1. Description of property										
(2)										
(3)										
(4)										
	2.							3(a) Deductions dire	ctly cor	nnected with the income in
(a) From personal property (if the rent for personal property is 10% but not more than	more than	ge of	( <b>b</b> ) F	f rent for po	nd personal proper ersonal property ex t is based on profit	ceeds 50% c	entage or if			b) (attach statement)
_(1)										
_(2)										
(3)										
(4)			<b>-</b>				0			
Total	2()	0.	Total				0.	(b) Total deductions		
(c) Total income. Add totals of columbere and on page 1, Part I, line 6, co	lumn (A) .		▶				0.	Enter here and on page Part I, line 6, column (B)	1.	0.
Schedule E - Unrelated	Debt-F	inanced	Incom	l <b>e</b> (see i	instructions)			0		
					2. Gross inc	come from		<ol> <li>Deductions directly to debt-fir</li> </ol>	connec anced	ted with or allocable property
1. Description of de	ebt-financed	I property			or allocable financed	e to debt-	(a)	Straight line depreciation (attach statement)		(b) Other deductions (attach statement)
(1)										
(2)										
(3)										
(4)										
<ol> <li>Amount of average acquisition debt on or allocable to debt-financed property (attach statement)</li> </ol>		debt-fina	adjusted ba llocable to nced proper statement)		6. Column by colu			7. Gross income reportable (column 2 x column 6)		8. Allocable deductions (column 6 x total of columns 3(a) and 3(b))
(1)						%	,			
(2)						%	0			
(3)						%	0			
(4)						%	, 0			
							P	ter here and on page 1, art I, line 7, column (A).		Enter here and on page 1, Part I, line 7, column (B).
Totals							▶		0.	0.
Total dividends-received deductio										0.
Schedule F - Interest, A	nnuities	s, Royal	ties, ar					nizations (see in	nstruc	ctions)
1. Name of controlled organization	1	2. Employer ide	ntification	Net un	3. prelated income see instructions)	Total	4. of specified ents made	5. Part of column included in the con organization's gross	trolling	connected with income
		Harris	, CI	(1033) (3	see mad dedona)	Payiii	citto made	organization 3 gross	moonic	in column 5
(1)										
(2)										
(3)										
(4)										
Nonexempt Controlled Organiza	tions									
7. Taxable Income		related incom e instructions		<b>9.</b> To	tal of specified pay made	rments	in the cont	olumn 9 that is included rolling organization's ross income		Deductions directly connected with income in column 10
(1)						+				
(2)						+				
(3)										
(4)										
\ \frac{1}{2}							Enter here	olumns 5 and 10. and on page 1, Part I, 8, column (A).	Ent	Add columns 6 and 11. ter here and on page 1, Part I, line 8, column (B).
<b>-</b>							70			
Totals						<b>&gt;</b>		0.		0.

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						_	00 02	15077.	Taye .
Schedule G - Investm		f a Section	501(c)(7	7), (9), or (17) Or	ganiza	tion			
	structions)			O Amount of income		ductions	<b>4</b> . Set-	-asides	5. Total deductions
1. De	scription of income			2. Amount of income		connected statement)		statement)	and set-asides (col. 3 plus col. 4)
(1)									
(2)									
(3)									
(4)									
				Enter here and on page 1, Part I, line 9, column (A).					Enter here and on page 1, Part I, line 9, column (B).
Totals			<b>&gt;</b>	0.					0.
Schedule I - Exploited	•	vity Incom	e, Other	Than Advertisi	ng Inco	ome			
(see inst	ructions)		i						_
	2. Gross	3. Exp	enses	4. Net income (loss) from unrelated trade or	5. Gros	s income	6	penses	7. Excess exempt
<ol> <li>Description of exploited activity</li> </ol>	unrelated busines income from	s with pro	duction	business (column 2 minus column 3). If a		tivity that inrelated	attribu	table to	expenses (column 6 minus column 5,
onpronou don'ny	trade or business	of unre business		gain, compute cols. 5 through 7.		s income	colu	ımn 5	but not more than column 4).
(4)				unough 7.					
(1)									
(2)									
(3)									
(4)	Enter here and or	n Enter her	e and on						Enter here and
	page 1, Part I, line 10, col. (A).	page 1,	Part I,						on page 1, Part II, line 26.
T.1.1.		0.							
Schedule J - Advertis			0.						0.
				solidated Basis					
Part 1	i i criodicais i	icported of	1 a 0011.	Solidated Basis					
				1 4	1			<del></del>	7
<b>1</b>	<b>2.</b> Gradverti	sina I 💃	3. Direct	<ol> <li>Advertising gain or (loss) (col. 2 minus</li> </ol>		irculation	6. Read		<ol> <li>Excess readership costs (column 6 minus</li> </ol>
1. Name of periodical	incor		rtising costs	col. 3). If a gain, comput cols. 5 through 7.	e in	come	cos	ts	column 5, but not more than column 4).
(1)								$\overline{}$	,
(1)				_	_				
(2)					_				
(3)									
(4)								+	
Totals (carry to Part II, line (5))		0.	0						0.
Part II Income From	Periodicals F				ach perio	ndical lister	l in Dart II	fill in	<u></u>
	h 7 on a line-by-lin		. а оор	1010	acri perio	Julicai iistet	a iii i aitii	, 1111 111	
		<del>í</del>		4. Advertising gain	1				7. Excess readership
1. Name of periodical	<b>2.</b> Gradverti	nina I '	3. Direct	or (loss) (col. 2 minus		irculation	6. Read		costs (column 6 minus
1. Name of periodical	incor		rtising costs	col. 3). If a gain, comput cols. 5 through 7.	e in	come	cos	ts	column 5, but not more than column 4).
(1)									
(2)									
(3)					+				
(4)									
Totals from Part I		0.	0						0.
TOTALS HOTH FAILT	Enter here		here and on	4				-	Enter here and
	page 1, line 11, c	Part I, pag	ge 1, Part I, 11, col. (B).						on page 1, Part II, line 27.
Totale Dort II (lines 1.5)		0.	0						0.
Totals, Part II (lines 1-5)	neation of Off				inetructio	nc)			0.
Ochedule IX Compe		ocis, birec	<del>                                      </del>	id Trustees (see	IIISTIUCTIC	3. Percer	nt of	1 Comp	ensation attributable
1.	Name			2. Title		time devot	ed to		elated business
(4)						Dusines			
(1)			+				%		
(2)							%		
(3)							%		
(4) Total. Enter here and on page 1.	Dort II line 14						%		0.
TOTAL FINEL HERE AND ON DAME I	raitii. IIIIE 14						-1		U.

223731 01-11-13

# Form 4626 Department of the Treasury Internal Revenue Service

### **Alternative Minimum Tax - Corporations**

Attach to the corporation's tax return.

▶ Information about Form 4626 and its separate instructions is at www.irs.gov/form4626.

OMB No. 1545-0175

144111	THE WILLIAM W BACKUS HOSPITAL				06-0250773
	Note: See the instructions to find out if the corporation is a small corporation exempt				
	from the alternative minimum tax (AMT) under section 55(e).				
1	Taxable income or (loss) before net operating loss deduction			1	219,181.
2	Adjustments and preferences:				
á	Depreciation of post-1986 property			2a	
ı	Amortization of certified pollution control facilities			2b	
(	Amortization of mining exploration and development costs			2c	
(	Amortization of circulation expenditures (personal holding companies only)			2d	
(	Adjusted gain or loss			2e	
f	Long-term contracts			2f	
•	Merchant marine capital construction funds			2g	
ı	Section 833(b) deduction (Blue Cross, Blue Shield, and similar type organizations only) $\dots$			2h	
i	Tax shelter farm activities (personal service corporations only)			2i	
j	Passive activities (closely held corporations and personal service corporations only)			2j	
ŀ	C Loss limitations			2k	
- 1	Depletion			21	
-	n Tax-exempt interest income from specified private activity bonds			2m	
-	ı Intangible drilling costs			2n	
	Other adjustments and preferences			20	
3	Pre-adjustment alternative minimum taxable income (AMTI). Combine lines 1 through 20			3	219,181.
4	Adjusted current earnings (ACE) adjustment:				
á	ACE from line 10 of the ACE worksheet in the instructions	4a	219,181.		
ı	Subtract line 3 from line 4a. If line 3 exceeds line 4a, enter the difference as a				
	negative amount (see instructions)	4b	0.		
(	Multiply line 4b by 75% (.75). Enter the result as a positive amount	4c			
(	I Enter the excess, if any, of the corporation's total increases in AMTI from prior				
	year ACE adjustments over its total reductions in AMTI from prior year ACE				
	adjustments (see instructions). Note: You must enter an amount on line 4d				
	(even if line 4b is positive)	4d			
(	ACE adjustment.				
	<ul> <li>If line 4b is zero or more, enter the amount from line 4c</li> </ul>	)			
	• If line 4b is less than zero, enter the <b>smaller</b> of line 4c or line 4d as a negative amount	<b>)</b>		4e	0.
5	Combine lines 3 and 4e. If zero or less, stop here; the corporation does not owe any AMT			5	219,181.
6	Alternative tax net operating loss deduction (see instructions)			6	
7	Alternative minimum taxable income. Subtract line 6 from line 5. If the corporation held a	residual			
	interest in a REMIC, see instructions			7	219,181.
8	Exemption phase-out (if line 7 is \$310,000 or more, skip lines 8a and 8b and enter -0- on li	ne 8c):			
á	Subtract \$150,000 from line 7 (if completing this line for a member of a controlled				
	group, see instructions). If zero or less, enter -0-	8a	69,181. 17,295.		
ı	Multiply line 8a by 25% (.25)	8b	17,295.		
(	Exemption. Subtract line 8b from \$40,000 (if completing this line for a member of a control				
	group, see instructions). If zero or less, enter -0-			8c	22,705.
9	Subtract line 8c from line 7. If zero or less, enter -0-			9	196,476.
10	Multiply line 9 by 20% (.20)			10	39,295.
11	Alternative minimum tax foreign tax credit (AMTFTC) (see instructions)			11	
12	Tentative minimum tax. Subtract line 11 from line 10			12	39,295.
13	Regular tax liability before applying all credits except the foreign tax credit			13	74,522.
14	Alternative minimum tax. Subtract line 13 from line 12. If zero or less, enter -0 Enter here				
	Form 1120, Schedule J, line 3, or the appropriate line of the corporation's income tax return	ı		14	0.
JWA	For Paperwork Reduction Act Notice, see separate instructions.				Form 4626 (2012)

\* SEE ALSO

STATEMENT 5

217001 12-04-12

219,181.

A.	See ACE Worksheet I	` '		
Pre-adjustment AMTI. Enter the amount from lin	e 3 of Form 4626		1	219,181.
2 ACE depreciation adjustment:				
AAAT I I I I		2a		
<b>b</b> ACE depreciation:				
(1) Post-1993 property	2b(1)			
(2) Post-1989, pre-1994 property				
(3) Pre-1990 MACRS property				
(4) Pre-1990 original ACRS property				
(5) Property described in sections				
168(f)(1) through (4)	2b(5)			
(6) Other property				
(7) Total ACE depreciation. Add lines 2b(1) tl		2b(7)		
c ACE depreciation adjustment. Subtract line 2b(7	- ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '		2c	
3 Inclusion in ACE of items included in earnings a				
		3a		
c All other distributions from life insurance contra		*****		
d Inside buildup of undistributed income in life ins				
e Other items (see Regulations sections 1.56(g)-1				
,		3e		
f Total increase to ACE from inclusion in ACE of it			3f	
4 Disallowance of items not deductible from E&P:	omo morados m Est. Mas miso sa tr	nough oo		
a Certain dividends received		4a		
<b>b</b> Dividends paid on certain preferred stock of pub				
		4b		
c Dividends paid to an ESOP that are deductible u				
d Nonpatronage dividends that are paid and deduced the deduced the deduced by the				
1382(c)		4d		
e Other items (see Regulations sections 1.56(g)-1		<del>Tu</del>		
partial list)	. , , , , , , , , , , , , , , , , , , ,	4e		
f Total increase to ACE because of disallowance o		d lines As thus wall As	4f	
5 Other adjustments based on rules for figuring Ed		u iiilos ta tiilougii to	41	
	xi .	5a		
h Cinaulatian aumanditunas		- FL		
c Organizational expenditures		5c		
11.50				
f Total other E&P adjustments. Combine lines 5a	through 5e		5f	
·	e for qualified foreign contracts			
<ul><li>Depletion</li><li>Basis adjustments in determining gain or loss fr</li></ul>	om cale or evehange of pre 1004 pre	nnorty		
Dasis adjustments in determining gain or loss in D Adjusted current earnings. Combine lines 1, 20				

Form 4626

FORM 990-T	CONTRIBUTIONS	STATEMENT	1
DESCRIPTION/KIND OF PROPERTY	METHOD USED TO DETERMINE FMV	AMOUNT	
CONTRIBUTIONS	N/A	24,3	53.
TOTAL TO FORM 990-T, PAGE 1, L	INE 20	24,3	53.
FORM 990-T	OTHER DEDUCTIONS	STATEMENT	2
DESCRIPTION		AMOUNT	
OFFICE SUBSCRIPTIONS & EDUCATION OUTSIDE SERVICE SUPPLIES INSURANCE ADMINISTRATIVE OCCUPANCY TRAVEL MISCELLANEOUS PROFESSIONAL FEES CATERING EXPENSES CAFE EXPENSES		65,24 4,46 164,75 227,58 97,30 443,49 55,9 1,76 195,23 6,79	62. 93. 87. 02. 57. 70. 61.

FORM 990-T	CONTRIBUTIONS SUMMARY		STATEMENT	3
QUALIFIED CON	NTRIBUTIONS SUBJECT TO 100% LIMIT			
CARRYOVER OF FOR TAX YEA	AR 2008 AR 2009 AR 2010			
TOTAL CARRYOV	JER F YEAR 10% CONTRIBUTIONS	24,353		
	BUTIONS AVAILABLE ME LIMITATION AS ADJUSTED	24,353 24,353		
EXCESS 10% CO EXCESS 100% C TOTAL EXCESS		0 0 0		
ALLOWABLE COM	NTRIBUTIONS DEDUCTION		24,3	353
TOTAL CONTRI	BUTION DEDUCTION		24,3	353

FORM	990-T TAX COMPUTATION	STATEMENT 4
1.	TAXABLE INCOME	81
2.	LESSER OF LINE 1 OR FIRST BRACKET AMOUNT . 50,0	00
3.	LINE 1 LESS LINE 2	81
4.	LESSER OF LINE 3 OR SECOND BRACKET AMOUNT . 25,0	00
5.	LINE 3 LESS LINE 4	81
6.	INCOME SUBJECT TO 34% TAX RATE 144,1	81
7.	INCOME SUBJECT TO 35% TAX RATE	0
8.	15 PERCENT OF LINE 2	00
9.	25 PERCENT OF LINE 4 6,2	50
10.	34 PERCENT OF LINE 6	22
11.	35 PERCENT OF LINE 7	0
12.	ADDITIONAL 5% SURTAX	50
13.	ADDITIONAL 3% SURTAX	0
14.	TOTAL OF LINES 8 THROUGH 13 TO FORM 990-T, PAGE 2, LINE 3	5C 74,522

FORM 4626	AMT CONTRIBUTIONS	STATEMENT 5
CARRYOVER OF PRIOR YEARS OF FOR TAX YEAR 2007 FOR TAX YEAR 2008 FOR TAX YEAR 2009 FOR TAX YEAR 2010 FOR TAX YEAR 2011	UNUSED CONTRIBUTIONS	
TOTAL CARRYOVER CURRENT YEAR CONTRIBUTION	<del></del>	24,353
TOTAL CONTRIBUTIONS 10% OF TAXABLE INCOME AS 2	ADJUSTED	24,353 24,353
EXCESS CONTRIBUTIONS		0
ALLOWABLE CONTRIBUTIONS		24,353

### Form

**Underpayment of Estimated Tax by Corporations** 

Attach to the corporation's tax return.

FORM 990-T

OMB No. 1545-0142

Department of the Treasury Internal Revenue Service

▶ Information about Form 2220 and its separate instructions is at www.irs.gov/form2220.

2012

Name

Part I

### THE WILLIAM W BACKUS HOSPITAL

**Required Annual Payment** 

Employer identification number 06-0250773

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38 on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

1	Total tax (see instructions)				1	74,522.
9 (	a Personal holding company tax (Schedule PH (Form 1120), lin	۵ 26۱	included on line 1	2a		
	b Look-back interest included on line 1 under section 460(b)(2)			Za		
L	contracts or section 167(g) for depreciation under the income			2b		
	contracts of section for (g) for depreciation under the income	10160				
,	Credit for federal tax paid on fuels (see instructions)			2c		
	i Total. Add lines 2a through 2c				2d	
3	Subtract line 2d from line 1. If the result is less than \$500, <b>do</b>	not c	omplete or file this form.	The corporation		
•	does not owe the penalty		•	•	3	74,522.
4	Enter the tax shown on the corporation's 2011 income tax ret					
	or the tax year was for less than 12 months, skip this line a	,	,		4	
5	Required annual payment. Enter the smaller of line 3 or line					
	enter the amount from line 3					74,522.
F	Part II Reasons for Filing - Check the boxes belo	w tha	t apply. If any boxes are	checked, the corporation	must file Form 2220	
_	even if it does not owe a penalty (see instructions).					
6	The corporation is using the adjusted seasonal installi					
7	The corporation is using the annualized income install					
8	The corporation is a "large corporation" figuring its firs	st req	uired installment based o	in the prior year's tax.		
-	Part III   Figuring the Underpayment		(a)	(b)	(a)	(4)
9	Installment due dates. Enter in columns (a) through		(a)	(b)	(c)	(d)
J	(d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the					
	Use 5th month), 6th, 9th, and 12th months of the corporation's tax year	9	01/15/13	03/15/13	06/15/13	09/15/13
10	Required installments. If the box on line 6 and/or line 7	۳	01/13/13	03/13/13	00/13/13	03/13/13
	above is checked, enter the amounts from Sch A, line 38. If					
	the box on line 8 (but not 6 or 7) is checked, see instructions					
	for the amounts to enter. If none of these boxes are checked,					
	enter 25% of line 5 above in each column.	10	18,631.	18,630.	18,631.	18,630.
11	Estimated tax paid or credited for each period (see		,	, , , , , , , , , , , , , , , , , , , ,	, ,	,
	instructions). For column (a) only, enter the amount					
	from line 11 on line 15	11				
	Complete lines 12 through 18 of one column before					
	going to the next column.					
12	Enter amount, if any, from line 18 of the preceding column	12				
13	Add lines 11 and 12	13				
14	Add amounts on lines 16 and 17 of the preceding column	14		18,631.	37,261.	55,892.
15	Subtract line 14 from line 13. If zero or less, enter -0-	15	0.	0.	0.	0.
16	If the amount on line 15 is zero, subtract line 13 from line					
	14. Otherwise, enter -0-	16		18,631.	37,261.	
17	Underpayment. If line 15 is less than or equal to line 10,					
	subtract line 15 from line 10. Then go to line 12 of the next					
	column. Otherwise, go to line 18	17	18,631.	18,630.	18,631.	18,630.
18	<b>Overpayment.</b> If line 10 is less than line 15, subtract line 10					
	from line 15. Then go to line 12 of the next column	18				
	Go to Part IV on page 2 to figure the penalt	y. Do	not go to Part IV if there	are no entries on line 1	7 - no penalty is owed.	

For Paperwork Reduction Act Notice, see separate instructions.

Form 2220 (2012)

JWA

THE WILLIAM W BACKUS HOSPITAL Form 2220 (2012)

Part IV F	iguring the	<b>Penalty</b>
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=			(a)	(b)	(c)	(d)	
19	Enter the date of payment or the 15th day of the 3rd month after the close of the tax year, whichever is earlier (see		,		( )		
	instructions). (Form 990-PF and Form 990-T filers: Use 5th month instead of 3rd month.)	19					
20	Number of days from due date of installment on line 9 to the						
	date shown on line 19	20					
21	Number of days on line 20 after 4/15/2012 and before 7/1/2012	21					
22	Underpayment on line 17 x Number of days on line 21 x 3%	22	\$	\$	\$	\$	
23	Number of days on line 20 after 06/30/2012 and before 10/1/2012	23					
24	Underpayment on line 17 x Number of days on line 23 x 3%	24	\$	\$	\$	\$	
25	Number of days on line 20 after 9/30/2012 and before 1/1/2013	25					
26	Underpayment on line 17 x Number of days on line 25 x 3%	26	\$	\$	\$	\$	
27	Number of days on line 20 after 12/31/2012 and before 4/1/2013	27	SEE	ATTACHED W	ORKSHEET		
28	Underpayment on line 17 x Number of days on line 27 x 3%	28	\$	\$	\$	\$	
29	Number of days on line 20 after 3/31/2013 and before 7/1/2013	29					
30	Underpayment on line 17 x Number of days on line 29 x *%	30	\$	\$	\$	\$	
31	Number of days on line 20 after 6/30/2013 and before 10/01/2013	31					
32	Underpayment on line 17 x Number of days on line 31 x *%	32	\$	\$	\$	\$	
33	Number of days on line 20 after 9/30/2013 and before 1/1/2014	33					
34	Underpayment on line 17 x Number of days on line 33 x *%	34	\$	\$	\$	\$	
35	Number of days on line 20 after 12/31/2013 and before 2/16/2014	35					
36	Underpayment on line 17 x Number of days on line 35 x *%	36	\$	\$	\$	\$	
37	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$	\$	\$	\$	
38	<b>Penalty.</b> Add columns (a) through (d) of line 37. Enter the to	tal he	ere and on Form 1120; lin	ne 33;			
_	or the comparable line for other income tax returns					\$ 1,73	2.

<sup>\*</sup> Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at **www.irs.gov**. You can also call 1-800-829-4933 to get interest rate information.

JWA Form **2220** (2012)

### FORM 990-T UNDERPAYMENT OF ESTIMATED TAX WORKSHEET

Name(s)				Identifyin	) Number
THE WILLIA	250773				
(A)	(B)	(C) Adjusted	(D) Number Days	(E) Daily	(F)
*Date	Amount	Balance Due	Balance Due	Penalty Rate	Penalty
		-0-			
01/15/13	18,631.	18,631.	59	.00008219	2 90.
03/15/13	18,630.	37,261.	92	.00008219	2 282.
06/15/13	18,631.	55,892.	92	.00008219	2 423.
09/15/13	18,630.	74,522.	153	.00008219	2 937.
Penalty Due (Sum of Colu	1,732.				

<sup>\*</sup> Date of estimated tax payment, withholding credit date or installment due date.

Form CT-990T Connecticut Unrelated Business Income Tax Return

Hartford CT 06102 (Rev. 01/13)	-5014 Complete this return in blue or blue in terms of the second of th	lack ink only. ding ► SEPTEMBEI	R 30, 2	013
	Organization name (please type or print)		CT Tax Regi	stration Number
Taxpayer	THE WILLIAM W BACKUS HOSPITAL	▶	60054	74
(Dlagge type	Address number and street PO Box		DRS use on	•
(Please type or print)	326 WASHINGTON STREET	▶_	-	- 20
. ,	•	ZIP code	-	oyer ID Number (FEIN)
	NORWICH, CT 06360	<b>▶</b>	06	-0250773
1		annualizing its income checl		_
	Mailing address Closing month (Attach explanation.) Return			return Final return
		er survivor's CT Tax Reg. Nu		
	anization: ►X Corporation ► Domestic trust ► For		Explain	
1. Date i	inrelated trade or business began in Connecticut: $\frac{04/01/1987}{1000000000000000000000000000000000000$	CERTIFICE		
	e of unrelated trade or business income activity: LAB COURIER		04/01	/1007
	oration only: Enter state of incorporation: CONNECTICUT	Date of organization:	04/01	/198/
Date qualifie	d in Connecticut if not incorporated in Connecticut:			
Computa	<ul> <li>Attach a Complete Copy of Form 990-T Including all Schedules as tion of Income</li> </ul>	Filed With the Internal Reve	enue Service -	<u> </u>
	nrelated business taxable income from 2012 federal Form 990-T, Part II,	Line 34	1	219,181 <sub>00</sub>
2. Federal r	et operating loss deduction from 2012 federal Form 990-T, Part II, Line 3	31 <b>]</b>	2	00
3. Federal of	eduction for Connecticut tax on unrelated business taxable income		3	$17,771_{00}$
	d Lines 1, 2, and 3		4	236,952 <sub>00</sub>
5. Refund or	credit for overpayment of Connecticut tax included in federal unrelated business t	axable income	5	00
	business taxable income: Subtract Line 5 from Line 4		6	236,952 <sub>00</sub>
	tion of Tax			
	business taxable income from Line 6 above. If 100% Connecticut, en		1	236,952 00
	nment fraction from Schedule A, Line 5, page 2. Carry to six places		2	026 050
	cut unrelated business taxable income: Line 1 <b>or</b> Line 1 multiplied by Lir		3	236,952 <sub>00</sub>
	g loss carryover from Schedule B, Line 13 on page 2		4	00
	ubject to tax: Subtract Line 4 from Line 3		5	236,952 <sub>00</sub> 17,771 <sub>00</sub>
	iply Line 5 by 7.5% (.075) tion of Amount Payable		▶ 6	17,771 00
	<u> </u>		▶ 1	17,771 00
	ıde surtax if applicable. See instructions  I for future use		2	17,77100
	for future use : Enter the amount from Line 1		3	17,771 00
	ts from Form CT-1120K, Part III, Line 9. Do not exceed amount on Lin		4	00
	of tax payable: Subtract Line 4 from Line 3. If zero or less, enter "0."		5	17,771 00
	application for extension from Form CT-990T EXT		6a	00
	estimates from Forms CT-990T ESA, ESB, ESC, & ESD	······································	6b	00
	nent from prior year		► 6c	34,797 <sub>00</sub>
6. Tax Pavi	nents: Enter the total of Lines 6a, 6b, and 6c	i	6	34,797 <sub>00</sub>
	of tax due (overpaid): Subtract Line 6 from Line 5		7	-17,026 00
8. Add Penalty			• 8	1,50400
9. Amount to b	e credited to 2013 estimated tax (9a) 15,522. Refunded	► (9b)	9	15,522 <sub>00</sub>
	For faster refund, use Direct Deposit by compl	eting Lines 9c, 9d, and 9e		
9c. Checking		<del></del>		
9e. Account		Il this refund go to a bank a		de the U.S.? ► ☐ Yes 0 00
Visit the DRS	due with this return: Add Line 7 and Line 8 website at  WWW.ct.gov/DRS Mail to: Dept. of Revenue Se TSC PO Roy 5014 Hartford CT 0	ervices. State of Connecticut.	► 10 Make check	
www.ct.gov	TSC to pay electronically. Taxpayer Service Center P0 Box 5014, Hartford CT 0	6102-5014	Commission	er of Revenue Services
and correct. I unde	TSC to pay electronically. Taxpayer Service Center PO Box 5014, Hartford CT 0 re under penalty of law that I have examined this return (including any accompanying schedules stand the penalty for willfully delivering a false return or document to the Department of Revenuoth. The declaration of a paid preparer other than the taxpayer is based on all information of which	and statements) and, to the best of re e Services (DRS) is a fine of not more ich the preparer has any knowledge	than \$5,000, imp	risonment for not more
Sign Here	Signature of officer or fiduciary	Date	May DF	RS contact the preparer
				below about this return?
14	Title	Telephone number		tructions.
Keep a copy	SENIOR VP/CFO	860-889-8331	X	Yes No
of this	Officer's email address			
return for	Paid preparer's signature	Date	1 .	er's SSN or PTIN
your records.			P00	482834
1010	Firm's name and address	FEIN	Teleph	one number
	BKD, LLP	44 0160060	016	221 6200
241901 01-22-13	KANSAS CITY, MO 64106	44-0160260	Ιατρ	-221-6300

### Schedule A - Unrelated Business Income Apportionment: See instructions.

Complete this schedule if the taxpayer's unrelated trade or business is conducted at a regular place of business outside Connecticut.

Factor	Item	Column A Connecticut	Column B Everywhere		<b>Column C</b> Divide Column A by Column B. Carry to six places			
	1. (a) Inventories	00		00				
Property	(b) Tangible property	00		00				
Тторстту	(c) Real property	00		00				
(Average value)	(d) Capitalized rent	00		00				
( tvolage value)	1. Total	00		00				
	2. (a) Sales of tangibles	00		00				
	(b) Services	00		00				
Receipts	(c) Rentals	00		00				
neceipts	(d) Other	00		00				
	2. Total	00		00				
Wages, salaries, and other								
compensation	3. Total	00		00				
Schedule B - Co	1	e Line 4 by number of factors us on front page, Computation of Ta erating Loss Carryover	,					
	et operating loss available for use		1.		00			
	et operating loss available for use			_	00			
	et operating loss available for use				00			
	et operating loss available for use				00			
	et operating loss available for use				00			
	et operating loss available for use				00			
7. 2006 Connecticut n	et operating loss available for use	n 2012	7.		00			
8. 2007 Connecticut n	et operating loss available for use	n 2012	8.		00			
9. 2008 Connecticut n	et operating loss available for use	n 2012	9.		00			
10. 2009 Connecticut n	et operating loss available for use	n 2012	10		00			
	et operating loss available for use				00			
12. 2011 Connecticut n	et operating loss available for use	n 2012		-	00			
	through 12. Enter here and on Com		13		00			
	mputation of Net Operatin	<u> </u>		_				
	Computation of Income, Line 6, if le				00			
· ·	2. Add back specific deduction from 2012 federal Form 990-T, Part II, Line 33							
	. Subtotal: Add Line 1 and Line 2							
	<ul> <li>4. Apportionment fraction from Schedule A, Line 5</li> <li>5. 2012 Connecticut net operating loss available for carryforward:</li> </ul>							
5. 2012 Connecticut n	et operating loss available for carry	riorward:						

Form CT-990T Page 2 (Rev. 01/13)

Line 3 or Line 3 multiplied by Line 4.

Department of Revenue Services State of Connecticut (Rev. 01/13)

## Form CT-1120I Computation of Interest Due on Underpayment of Estimated Tax

2012

Enter Income Year Beginning OCT 1 , 2012 , and Ending SEP 30 , 2013

Corp	oration name						Connectio	ut Tax Reg	istration I	Number
THE WILLIAM W BACKUS HOSPITAL						6005474				
Part I - Computation of Required Annual Payment										
	Tax due from 2012 Form CT-1120 or Form CT-1120U, Schedul	le C, Lir	ne 6, minus Sche	dule C	, Line 1c; Form C	T-1120	CR,			
	Part IV, Line 13, minus Part IV, Line 4; or Form CT-990T, Computation of Amount Payable, Line 5. See instructions.									17,771.
2.	2. Multiply Line 1 by 90% (.90).									17,771. 15,994.
3.	3. Tax from 2011 Form CT-1120 or Form CT-1120U, Schedule C, Line 1, minus Schedule C, Line 1c; or Form CT-1120CR,									
	Part IV, Line 7, minus Part IV, Line 4; or <b>Form CT-990T</b> , Computation of Amount Payable, Line 3. See instructions.									
4.	4. Multiply Line 3 by 100% (1.00).									
5. Required annual payment: Enter the lesser of Line 2 or Line 4.								5.		15,994.
Par	t II - Computation of Required Installments									
6.	First required installment; Multiply Line 5 by 30% (.30). Enter her	re and o	n Part III, Line 13	, Colum	ın A, or Part IV, Li	ne 10a.		6.		4,798.
	Second required installment: Multiply Line 5 by 40% (.40). Enter							7.		6,398.
8.	Third required installment: Multiply Line 5 by 10% (.10). Enter he	ere and o	on Part III, Line 13	3, Colur	nn C, or Part IV, L	ine 16d		8.		1,599.
	Fourth required installment: Multiply Line 5 by 20% (.20). Enter h							9.		3,199.
Par	t III - Annualized Income Installment Schedule									
		You mu	ist complete one	colum	n entirely before (	continu	ing to th	e next co	lumn.	
	<b>Estimated Payment Calculation</b>	Α	First 2 Months	В	First 5 Months	С		st 8 nths	D	First 11 Months
1.	Enter your Connecticut corporation business income for									
	each period. See instructions.									
2.	Annualization factor		6		2.4		1.5			1.09091
3.	Annualized Connecticut corporation business income:									
	Multiply Line 1 by Line 2.									
4.	Multiply Line 3 by 7.5% (.075).									
5.	Enter amounts for surtax and preference tax, if applicable.									
	See instructions.									
6.	Add Line 4 and Line 5.									
7.	Corporation business tax credits: See instructions.									
8.	Total annualized corporation business tax: Subtract									
	Line 7 from Line 6.									
9.	Applicable percentages		.27		.63		.72	.72		.90
10.	Multiply Line 8 by Line 9.									
11.	Add the amounts in all preceding columns of Line 17.									
	See instructions.									
12.	Annualized income installment using net income:									
	Subtract Line 11 from Line 10. If zero or less, enter "0."									
13.										
	See instructions.									
14.	Enter the amount from Line 16 of the preceding									
	column of this worksheet.									
15.										
16.	If Line 15 is more than Line 12, subtract Line 12									
	from Line 15 (otherwise enter "0").	ļ								
	Enter the lesser of Line 12 or Line 15.									
18.	Total required installment for the period: Add Line 11									l
	and Line 17.	ļ								
19.	Estimated tax payments made through the due date									
	for the period.	ļ							-	
20.	Estimated tax payment required by the next due									
	date: Subtract Line 19 from Line 18 and enter the									

D:	art IV - Computation of Interest			
-	10a. First installment; Enter the required installment amount due on the fifteenth day of the			
	About as earth	100	4,798.	
	third month.  10b. Enter payments made or credits received on or before the fifteenth day of the third month.	10a 10b	4,790.	
			4,798.	
	10c. First installment underpayment balance: Subtract Line 10b from Line 10a.  Interest due - Sixteenth day of the third month through the fifteenth day of the fourth month.  Multiply Line 10c by .01 if greater than zero.	100	4,730.	48.
10.	Multiply Line 10c by .01 if greater than zero.	110		40.
	11a. Enter payments made or credits received on or before the fifteenth day of the fourth month		4,798.	
	11b. First installment underpayment balance: Subtract Line 11a from Line 10c.	11b	4,790.	
	Interest due - Sixteenth day of the fourth month through the fifteenth day of the fifth month.			4.0
-	Multiply Line 11b by .01 if greater than zero.			48.
	12a. Enter payments made or credits received on or before the fifteenth day of the fifth month.		4 700	
l	12b. First installment underpayment balance: Subtract Line 12a from Line 11b.		4,798.	4.0
12.	Interest due - Sixteenth day of the fifth month through the fifteenth day of the sixth month.  Multiply Line 12b by .01 if greater than zero.	12		48.
	13a. <b>Second installment:</b> Enter payments made or credits recd on or before the fifteenth day of the			
	sixth month.	13a	4 500	
	13b. First installment underpayment balance: Subtract Line 13a from Line 12b.	13b	4,798.	
	13c. Enter the second required installment amount due on the fifteenth day of the sixth month	13c	6,398.	
	13d. Second installment underpayment balance: Add Line 13b and Line 13c.	13d	11,196.	
	Interest due - Sixteenth day of the sixth month through the fifteenth day of the seventh month.  Multiply Line 13d by .01 if greater than zero.	13		112.
	14a. Enter payments made or credits received on or before the fifteenth day of the seventh month	14a		
	14b. Second installment underpayment balance: Subtract Line 14a from Line 13d.	14b	11,196.	
14.	Interest due - Sixteenth day of the seventh month through the fifteenth day of the eighth month.			
	Multiply Line 14b by .01 if greater than zero.	14		112.
	15a. Enter payments made or credits received on or before the fifteenth day of the eighth month	15a		
	15b. Second installment underpayment balance; Subtract Line 15a from Line 14b.	15b	11,196.	
15.	Interest due - Sixteenth day of the eighth month through the fifteenth day of the ninth month.			
	Multiply Line 15b by .01 if greater than zero.	15		112.
	16a. <b>Third installment:</b> Enter payments made or credits received on or before the fifteenth day of			
	the ninth month.	16a		
	16b. Second installment underpayment balance; Subtract Line 16a from Line 15b.	16b	11,196.	
	16c. Enter the third required installment amount due on the fifteenth day of the ninth month.		1,599.	
	16d. Third installment underpayment balance: Add Line 16b and Line 16c.		12,795.	
16.	Interest due - Sixteenth day of the ninth month through the fifteenth day of the tenth month.  Multiply Line 16d by .01 if greater than zero.	16	,	128.
	17a. Enter payments made or credits received on or before the fifteenth day of the tenth month.			
	17b. Third installment underpayment balance: Subtract Line 17a from Line 16d.		12,795.	
	Interest due - Sixteenth day of the tenth month through the fifteenth day of the eleventh month.	115	==7.200	
	Multiply Line 17b by .01 if greater than zero.	17		128.
	18a. Enter payments made or credits received on or before the fifteenth day of the eleventh month.	18a		1201
	18b. Third installment underpayment balance: Subtract Line 18a from Line 17b.	18b	12,795.	
	Interest due - Sixteenth day of the eleventh month through the fifteenth day of the twelfth month.	100	12,755	
	NA 11: 1 1: 40: 1 04: (C ) 1	18		128.
	19a. Fourth installment: Enter payments made or credits received on or before the fifteenth day of	10		120.
	the Assertation of the Control of th	100		
	the twelfth month.  19b. Third installment underpayment balance: Subtract Line 19a from Line 18b.	19a	12,795.	
		19b	3,199.	
	19c. Enter the fourth required installment amount due on the fifteenth day of the twelfth month	19c	15,994.	
۱.	19d. Fourth installment underpayment balance: Add Line 19b and Line 19c.	19d	15,994.	1.60
19.	Interest due - Sixteenth day of the twelfth month through the fifteenth day of the thirteenth month. Multiply Line 19d by .01 if greater than zero.	19		160.
	20a. Enter payments made or credits received on or before the fifteenth day of the thirteenth month.		15 004	
	20b. Fourth installment underpayment balance: Subtract Line 20a from Line 19d.	20b	15,994.	
	Interest due - Sixteenth day of the thirteenth month through the fifteenth day of the fourteenth			1.00
-	month. Multiply Line 20b by .01 if greater than zero.	20		160.
	21a. Enter payments made or credits received on or before the fifteenth day of the fourteenth month.		15 004	
<u>.</u>	21b. Fourth installment underpayment balance: Subtract Line 21a from Line 20b.	21b	15,994.	1.00
	Interest due - Sixteenth day of the fourteenth month through the fifteenth day of the fifteenth month. Multiply Line 21b by .01 if greater than zero.	21		160.
	22a. Enter payments made or credits received on or before the fifteenth day of the fifteenth month.	22a		
	22b. Fourth installment underpayment balance: Subtract Line 22a from Line 21b.	22b	15,994.	
	Interest due - Sixteenth day of the fifteenth month to the first day of the sixteenth month.			
	Multiply Line 22b by .01 if greater than zero.	22		160.
23.	Total interest due: Add Lns 10 through 22. Enter here and on the appropriate Connecticut tax form	1. 23		1,504.
	Form OT 44001 (Day 04/40) 1010			