

## Annual Report on the

# FINANCIAL STATUS OF CONNECTICUT'S SHORT TERM ACUTE CARE HOSPITALS

## for Fiscal Year 2013

State of Connecticut Department of Public Health Office of Health Care Access

September 2014



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## **Executive Summary**

The Department of Public Health, Office of Health Care Access (OHCA) is responsible for the collection, analysis and dissemination of acute care hospital financial information. This report provides information related to the financial stability of Connecticut's acute care hospitals, as mandated in Section 19a-670 of the Connecticut General Statutes. The report highlights Connecticut's statewide hospital trends and includes individual hospital profiles of financial performance. The report is intended to provide information that will enhance knowledge of the financial status of Connecticut's hospitals.

The report identifies a number of key findings and trends:

- In Fiscal Year (FY) 2013, Connecticut hospitals had a total gain from operations of \$333.6 million, a sizable decrease (35%) from the previous year's gain from operations.
- In FY 2013, Connecticut hospitals earned \$263.2 million in income from non-operating sources of revenue, a substantial increase (35%) from the previous year's results.
- In FY 2013, 83% of hospitals (24 of 29) achieved a positive total margin.
- The average statewide total margin was 5.64% in FY 2013, a decrease from the 6.63% average statewide total margin in FY 2012.
- Three hospitals had negative five-year average total margins in FY 2013.
- Total hospital net assets increased by \$1.3 billion to a total of \$5.6 billion in FY 2013.
- Bad debts accounted for 64% of uncompensated care charges in FY 2013 while charity care accounted for nearly 36%, the same as in FY 2012.
- Statewide uncompensated care charges totaled \$672.8 million in FY 2013, increasing \$9.3 million or 1% over FY 2012 results.
- Medicaid discharges accounted for greater than two out of every ten discharges.
- Connecticut continues to have an increasing number of hospitals that operate within corporate systems directly related to other Connecticut hospitals or, in several cases, to out-of-state hospitals.

## Introduction

The Department of Public Health, Office of Health Care Access (OHCA) is responsible for the collection, analysis, and dissemination of acute care hospital financial information. This report provides information related to the financial stability of Connecticut's 29<sup>1</sup> acute care hospitals, as mandated in Section 19a-670 of the Connecticut General Statutes. The following narrative provides a summary of the financial performance of Connecticut's hospitals during Fiscal Year (FY) 2013<sup>2</sup> and presents some key statewide hospital financial indicators.<sup>3</sup>

Connecticut state statutes and regulations<sup>4</sup> require each short-term acute care general or children's hospital, whether structured as for-profit or not-for-profit, to annually submit financial and statistical information to OHCA. Hospital audited financial statements, which include balance sheet and statement of operations information are the primary source of information in this report. This report also uses the annual hospital filings submitted to OHCA, which include utilization statistics, uncompensated care data, free bed funds and legal charts of corporate structure.<sup>5</sup>

The report highlights Connecticut's statewide hospital trends, includes individual hospital profiles of financial performance, and is intended to provide information that will enhance knowledge of the financial status of Connecticut's hospitals. While there are numerous financial and operating indicators that provide a means to measure hospital performance, this report focuses on ten measures – profitability, cost data, liquidity, solvency, net assets, utilization, discharges by payer, case mix index by payer, uncompensated care and emergency department visits – that are considered strong indicators of the hospitals' financial and operating strength.

<sup>&</sup>lt;sup>1</sup>There are currently 29 acute care hospitals at the time of release of this report.

<sup>&</sup>lt;sup>2</sup>For the purpose of filing fiscal year end results with OHCA, Connecticut's acute care hospitals' Fiscal Year 2013 began on October 1, 2012 and ended on September 30, 2013.

<sup>&</sup>lt;sup>3</sup>OHCA used OPTUMInsight (formerly INGENIX) 2014, *Almanac of Hospital Financial & Operating Indicators, A Comprehensive Benchmark of the Nation's Hospitals*, as the source for this report's financial ratios.

<sup>&</sup>lt;sup>4</sup>Sections 19a-644 and 19a-676, C.G.S and Section 19a-643-206 of the Regulations of Connecticut State Agencies.

<sup>&</sup>lt;sup>5</sup>Some FY 2012 financial and statistical data elements previously reported have been updated by the hospitals. This is updated information has been included to improve reporting accuracy and comparability between FY 2012 and FY 2013 data reported.

## **Hospital Income and Financial Performance**

Hospitals must be able to generate sufficient cash flow to pay for operations and debt service, to provide a source of capital for facility needs and strategic initiatives and to increase cash reserves. In FY 2013, Net Patient Revenue (NPR) showed a slight decrease primarily due to hospitals implementing Financial Accounting Standards Board (FASB) update No 2011-07, which required bad debts to be recorded as a deduction from revenues as opposed to an operating expense. If not for the FASB change, statewide NPR would have increased by 3% over this past year.

Statewide NPR was approximately \$9.8 billion and accounted for 95% of operating revenues. For FY 2013, nearly half (48%) of hospital net revenues continued to be generated from governmental payers (Medicare, Medicaid, CHAMPUS/TRICARE and Medical Assistance), which also accounted for the majority of discharges (67%).

In FY 2013, Connecticut hospitals had a total gain from operations of \$333.6 million, a sizable decrease (35%) from the previous year. In FY 2013, non-operating revenue, which is derived primarily from investments in stocks and bonds, the value of held securities, endowments and charitable contributions, rose by \$68.9 million (35%) from the previous year. Combined, these factors resulted in excess revenue over expenses of approximately \$597 million (see **Table 1**), a 16% decrease from \$708 million in FY 2012. While hospitals' operational financial performance weakened in FY 2013, they continued to generate significant non-operating gains, helping to keep overall hospital financial performance strong. However, a robust financial picture should rely more on patient and other operating revenues and not on a less than reliable income source, such as investment performance.

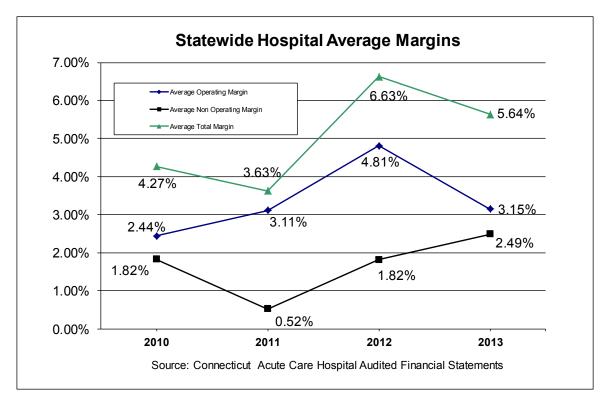
More detailed hospital statement of operations and margin data are provided in Appendices I and J, which list results by individual hospital.

#### Table 1

STATEWIDE HOSPITALS STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013
Net Patient Revenue	\$8,743,587,682	\$9,283,848,370	\$9,902,029,414	\$9,765,865,286
Other Operating Revenue	\$471,099,526	\$448,460,140	\$587,041,326	\$554,346,711
Total Operating Revenue	\$9,214,687,208	\$9,732,308,510	\$10,489,070,740	\$10,320,211,997
Total Operating Expenses Income/(Loss) from Operations	\$8,985,335,744 \$229,351,464	\$9,428,356,460 \$303,952,050	\$9,975,496,976 \$513,573,764	\$9,986,636,150 \$333,575,847
Non Operating Revenue Excess/(Deficiency) of Revenue over Expenses	\$171,260,050 \$400,611,514	\$50,716,284 \$354,668,334	\$194,372,819 \$707,946,583	\$263,231,322 \$596,807,169

Source: Hospital Audited Financial Statements

**Figure 1** below shows the statewide hospital average operating, non-operating and total margins for the last four years, which illustrates changes in statewide hospital financial performance over this time frame.



While FY 2013 was not as profitable for hospitals as FY 2012, Connecticut's acute care hospitals' overall financial performance was still positive. Twenty four hospitals posted positive total margins in FY 2013, compared to 25 in FY 2012 (see Appendices J and M).

The statewide average total margin decreased slightly from 6.63% in FY 2012 to 5.64% in FY 2013. During FY 2013, just eleven hospitals reported a stronger or improved total margin than in FY 2012, including all three of the Yale system hospitals (Bridgeport Hospital, Greenwich Hospital and Yale-New Haven Hospital). This result is in stark contrast to the improvement between FY 2011 and FY 2012 when three-quarters of hospitals reported stronger total margins. Individual results ranged from a high of +12.5% (William W. Backus) to a low of -12.8% (Milford). Five hospitals reported negative total margins in FY 2013; of particular concern, Milford Hospital has reported a negative total margin for the past six fiscal years.

## **Five Year Financial Performance**

**Table 2** on the following page provides five-year weighted average total margins for Connecticut's acute care hospitals. Hospitals need to generate revenue in excess of expenses to remain profitable. Expenses exceeding revenues over a period of several years may be indicative of financial distress. Those hospitals with a negative total margin are not receiving sufficient revenue to pay all of their expenses and must use other sources of funds, such as cash reserves or the liquidation of assets, to pay their expenses. To make improvements to facilities and equipment, hospitals must have operating gains or access to sources of capital.

Listed below are key findings from **Table 2** on the following page:

- Three hospitals (Milford, New Milford, and Windham) had negative five-year average total margins over the period FY 2009 FY 2013.
- These same three hospitals had negative total margins for four of the five fiscal years reported.
- Windham's negative financial performance continued despite its affiliation with a large Connecticut hospital system that occurred in 2009. Windham had positive total margins for the years preceding that affiliation (FYs 2005, 2006, 2007 and 2008).
- There were 26 hospitals with positive five-year average total margins.
- Nineteen hospitals consistently sustained positive total margins in each of the five years and three hospitals had a positive total margin in four of the five years.<sup>6</sup>
- Overall, the statewide five-year weighted average total margin for FY 2009 through FY 2013 was 4.65%.
- There were 15 hospitals reporting a five-year total margin greater than the statewide average of 4.65%.

<sup>&</sup>lt;sup>6</sup>The former Hospital of St. Raphael is presented in Table 2 for historical information only and was not considered in these observations. Yale-New Haven Hospital acquired the assets of the Hospital of St. Raphael on September 12, 2012.

### Table 2

Γ

Hospital Total Margin Trends FY 2009 - FY 2013								
	FY 2009-2013	FY	FY	FY	FY	FY		
	5 YEAR	2009	2010	2011	2012	2013		
	AVERAGE	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL		
	TOTAL	MARGIN	MARGIN	MARGIN	MARGIN	MARGIN		
	MARGIN							
MILFORD	-5.84%	-4.27%	-4.65%	-6.74%	-2.01%	-12.84%		
WINDHAM	-3.35%	-1.41%	-1.85%	-4.59%	-0.75%	-8.58%		
NEW MILFORD	-3.14%	-5.52%	0.21%	-0.10%	-7.83%	-2.94%		
GRIFFIN	0.09%	1.02%	-0.79%	-0.14%	-3.08%	3.28%		
SAINT FRANCIS	0.44%	1.77%	-1.16%	-2.52%	-0.34%	4.13%		
SAINT RAPHAEL	n/a	-1.30%	0.04%	0.65%	4.90%	n/a		
WATERBURY	1.23%	-0.76%	0.14%	-0.59%	4.85%	2.62%		
BRISTOL	1.33%	0.29%	1.35%	1.63%	1.68%	1.66%		
HUNGERFORD	1.64%	0.18%	1.41%	2.28%	1.94%	2.11%		
DEMPSEY	1.83%	1.25%	3.23%	0.91%	0.00%	3.63%		
ROCKVILLE	1.96%	2.01%	4.48%	-1.03%	0.67%	3.58%		
DAY KIMBALL	2.75%	1.59%	3.95%	2.95%	4.31%	0.80%		
MANCHESTER	2.98%	3.38%	3.23%	3.38%	5.03%	-0.11%		
HARTFORD	3.29%	-0.52%	3.52%	1.96%	8.03%	2.22%		
GREENWICH	4.60%	3.24%	4.32%	1.93%	4.86%	8.24%		
HOSP OF CENTRAL CT	4.97%	3.81%	1.41%	6.13%	7.02%	6.26%		
CT CHILDREN'S	5.18%	5.50%	7.09%	6.92%	6.99%	0.12%		
NORWALK	5.32%	4.46%	1.53%	6.57%	7.55%	6.05%		
JOHNSON	5.34%	-9.65%	28.80%	-0.40%	0.08%	-4.94%		
L+M	5.44%	5.16%	1.18%	7.87%	7.53%	4.95%		
SAINT MARY	5.96%	6.23%	6.47%	2.72%	6.44%	7.67%		
BRIDGEPORT	6.16%	0.45%	4.78%	8.15%	7.95%	8.18%		
SHARON	6.18%	5.18%	5.72%	5.24%	5.94%	8.81%		
YALE-NEW HAVEN	6.19%	4.33%	6.13%	4.47%	7.32%	7.40%		
STAMFORD	6.21%	3.99%	5.55%	7.37%	7.13%	6.68%		
MIDSTATE	6.66%	3.01%	5.50%	3.83%	10.56%	8.90%		
MIDDLESEX	6.80%	5.79%	7.39%	6.15%	8.00%	6.59%		
DANBURY	7.65%	8.01%	8.83%	4.56%	9.39%	7.36%		
BACKUS	9.25%	4.38%	6.68%	9.07%	12.98%	12.45%		
SAINT VINCENT	10.25%	2.01%	10.38%	5.41%	18.91%	12.02%		
STATEWIDE (Note A)	4.65%	2.61%	4.27%	3.63%	6.63%	5.64%		
Median (Note B)	5.0%	2.0%	3.7%	2.8%	5.5%	4.1%		

Note A: Weighted average by dollar amounts. Revenue in excess of expenses/(revenue from operations+(revenue in excess of expenses - gain/loss from operations))

Note B: Middle margin in numerical order

Milford Hospital did not have audited financial statements in FY 2013.

Johnson's FY 2010 total margin is due to the discharge of \$34.6 million of debt as a result of their bankruptcy filing.

## **Balance Sheet Strength and Liquidity**

Measuring balance sheet strength and liquidity can vary based on the ratios and indicators used. The equity financing ratio measures how much a hospital's total assets are financed with equity as opposed to debt. On a statewide basis, the equity financing ratio increased to 45% from 36% in FY 2012. This is a positive trend as a higher equity financing ratio is favorable. There were 27 hospitals that had increases in the equity financing ratio. Backus (68), Greenwich (71), and St. Vincent's (81) had the highest amounts while Griffin (-11), Windham (-9), and Johnson (16) had the lowest ratios. More detailed data on specific hospital solvency measures are provided in Appendix P.<sup>7</sup>

On a statewide basis, liquidity remained about the same. The current ratio, a liquidity indicator that measures a hospital's ability to pay its debts over the next twelve months with available resources, decreased slightly from 1.98 overall in FY 2012 to 1.93 in FY 2013. Eighteen hospitals had a decline in their current ratio while eleven hospitals had an increase, indicating that hospitals have almost twice the level of current assets compared to current liabilities. Backus (6.1), L+M (3.9) and Yale (2.9) had the highest amounts, implying a good ability to pay short-term obligations, while Milford (.89), New Milford (.83) and Johnson (.43) had the lowest ratios, implying a lesser ability to pay short-term obligations. More detailed data on specific hospital liquidity measures are provided in Appendix Q.

Total statewide hospital net assets were \$5.57 billion in FY 2013, an increase of \$1.3 billion (31%) from FY 2012. Net assets are also referred to as a hospital's ownership equity. Primary factors affecting total net assets include changes in unrealized gains and losses, a hospital's excess or deficiency of revenue over expenses, monetary transfers to or from a hospital affiliate, pension and post retirement-related changes, and net assets released from restrictions and used for operating purposes. In FY 2013, 27 hospitals experienced net asset increases; only Day Kimball and Johnson Memorial had decreases in total net assets between FY 2012 and FY 2013. It should be further noted that two hospitals, Griffin and Windham, had negative net assets for FY 2013. More detailed data on specific hospital net assets totals is provided in Appendix N.

<sup>&</sup>lt;sup>7</sup>Certain solvency and liquidity ratios for FY 2013 were directly impacted by the previously mentioned FASB No 2011-07 (Days Cash on Hand, Days Revenue in Accounts Receivable, Cash Flow to Total Debt). Drawing conclusions using these ratios is difficult this fiscal year because of this accounting change.

## **Financial Status of Hospital Health Systems**

The corporate systems within which Connecticut hospitals operate had results similar to the individual hospitals this past year. The hospital corporate systems, which include hospital parent corporations and all subsidiaries, had mostly positive results in FY 2013. The hospital health systems<sup>8</sup> in Connecticut had revenue in excess of expenses of \$730.2 million in FY 2013, an increase of \$102.2 million or 16% from the previous fiscal year. This resulted in a statewide average total margin of 5.8% for the hospital corporate systems, an increase from 5.1% earned in FY 2012.

Total margins in FY 2013 ranged from a high of 13.8% (Hartford Healthcare Corporation) to a low of -11.4% (Milford Health and Medical, Inc.). There were nine health systems that reported an increase in total margin over the year. Seven health systems reported a negative total margin (CCMC Corporation, Day Kimball Healthcare, Eastern Connecticut Health Network, Inc., Greater Waterbury Health Network, Inc., Johnson Memorial Medical Center, Inc., Milford Health & Medical, Inc. and the University of Connecticut Health Center), an increase from just four health systems with a negative total margin in FY 2012. More detailed health system statement of operations and margin data are provided in Appendix A and B.

Hospital corporate systems also experienced stable solvency and liquidity levels on a statewide average. The statewide current ratio for hospital parent corporations and their subsidiaries dipped slightly to 1.99 in FY 2013 from 2.12 in FY 2012, with only eight health systems showing an increase. Backus Corporation had the highest ratio at (5.8), implying that the system had a good ability to pay its system-wide, short-term obligations, while Johnson Memorial Medical Center, Inc. had the lowest (0.33), implying that the system had a substantially lower ability to pay its system-wide, short-term obligations. The statewide equity financing ratio rose to 48% from 39% with 20 hospitals having a higher ratio in FY 2013. St. Vincent's Health Services Corporation had the highest ratio (80%) while Griffin Health Services Corporation had the lowest (-7.6%).

The total net assets of hospital corporate systems<sup>9</sup> increased to \$6.8 billion in FY 2013 from \$5.2 billion over the year, an increase of 31% or over \$1.6 billion from FY 2012. All health systems except Johnson Memorial Medical Center Inc. and the University of Connecticut Health Center, had an increase in net assets in FY 2013. Detailed data on specific health system liquidity and solvency measures, in addition to net asset data, are provided in Appendices F, G and H.

<sup>&</sup>lt;sup>8</sup>See Appendices A-H for a listing of the 24 hospital parent corporations. A number of these parent corporations are affiliated with each other, such as Bridgeport Hospital and Healthcare Services, Inc. and Yale-New Haven Network Corporation.

<sup>&</sup>lt;sup>9</sup>The financial results of a hospital system include each hospital's parent corporation, the hospital itself and any other subsidiaries under the hospital parent organization. Therefore, the statewide hospital systems' net assets of \$6.8 billion in FY 2013 includes the statewide hospitals' nets assets for FY 2013.

## **Utilization Indicators**

Utilization measures provide additional information essential to understanding hospital performance. Significant fluctuations of patient volume or length of stay, for example, can enhance or detract from a hospital's financial performance. Appendix S of this report provides hospital utilization statistics for FY 2013.

For more detailed utilization data, refer to OHCA's publication entitled "Healthcare Utilization in Connecticut" released in December 2013, which contains a comprehensive look at the utilization of services in Connecticut's acute care hospitals. The report may be accessed in the Publications section of the OHCA website at the following address: <u>http://www.ct.gov/dph/lib/dph/ohca/</u><u>utilizationreport/utilizationreport2013.pdf</u>.

## **Uncompensated Care**

By law, all emergent, non-elective patients at Connecticut's hospitals must be treated, regardless of their ability to pay. Uncompensated care (UC) represents health care provided by hospitals to patients that will not be reimbursed. There are two levels of uncompensated care, charity care and bad debts. Charity care occurs when a hospital knows in advance that the care provided will not be reimbursed. Bad debts are incurred after a service has been provided, with no forewarning of non-payment. Bad debts accounted for 64% of uncompensated care charges in FY 2013, while charity care accounted for nearly 36%. These are the same percentages experienced statewide in FY 2012.

Uncompensated care costs (UCC) are the costs hospitals incur providing care for which no payment was received from the patient or insurer. Hospital charges include the actual cost of care plus a mark-up to generate additional income. This additional income is used by hospitals to recoup fixed costs, generate funds for future investment and to maintain profitability. Uncompensated care costs are calculated from hospital charges and attempt to remove the additional mark-up to determine the "true cost" of care.

Statewide uncompensated care charges totaled \$672.8 million in FY 2013, an increase of only \$9.3 million or 1.4% more than in FY 2012. Statewide uncompensated care costs decreased by \$16.3 million (or 6.9%) in FY 2013 and accounted for 2.2% of total expenses.<sup>10</sup> Appendix R of this report provides an overview of the hospitals' uncompensated care data for FY 2013.

As the Affordable Care Act (ACA) expands health care coverage, uncompensated care costs should decrease.<sup>11</sup> A significant reduction in the overall costs, however, may take some time and may not decrease uniformly at individual hospitals. Hospitals in areas with a high uninsured population may not see significant reductions in uncompensated care costs in the immediate future.

<sup>&</sup>lt;sup>10</sup>OHCA notes that total expenses are partially affected by FASB No. 2011-07 in FY 2013 which affects the Ratio of Cost to Charge which in turn affects the calculation of the uncompensated care cost.

<sup>&</sup>lt;sup>11</sup>Kaiser Commission on Medicaid and the Uninsured; *The Cost and Coverage Implications of the ACA Medicaid Expansion: National and State-by-State Analysis*; John Holohan, Matthew Buettgens, Caitlin Carrol, Stan Dorn; The Urban Institute; pp1-11; accessed at <u>http://kaiserfamilyfoundation.files.wordpress.com/2013/01/8384.pdf</u>.

## A Discussion of Hospitals within Affiliated Systems

Connecticut continues to have an increasing number of hospitals that operate within corporate systems directly related to other Connecticut hospitals or, in several cases, to out-of-state hospitals. The Connecticut acute care hospitals that operated within such systems during this past year are listed in Appendix AA.

In December 2013, OHCA authorized a Certificate of Need (CON) for the affiliation of Norwalk Health Service Corporation, the parent corporation of Norwalk Hospital, and Western Connecticut Health Network, Inc., the parent corporation of Danbury Hospital and New Milford Hospital, Inc. On January 1, 2014, these parties became formally affiliated and Norwalk Hospital now operates within the Western Connecticut Health Network system. In addition, in June 2014, a CON was issued to New Milford Hospital, Inc., Danbury Hospital and Western Connecticut Health Network, Inc. approving a consolidation of the operations of Danbury Hospital and New Milford Hospital under a single general hospital license. As of the date of this report, the consolidation of the two hospital will operate with one license and two hospital campuses, similar to the change that occurred in September 2012 when Yale acquired Hospital of Saint Raphael. Yale is now operating as a single licensed hospital with two campuses.

The planned affiliation of non-profit health systems with national for-profit hospital chains is an active trend currently within Connecticut's hospital industry.<sup>12</sup> The activity may indicate a growing interest in and/or necessity for hospitals and their corporations to enter into conversations or negotiations with other hospital systems. This may be the result of many factors including, but not limited to, the status of current national and state economies, reimbursement issues, strengthening of position in payer contract negotiations and access to capital. The changes that have occurred at the Federal and State level with the full implementation of the Affordable Care Act<sup>13</sup> have clearly played a significant role in the on-going reshaping of Connecticut's hospital systems and the formation of more affiliations, both non-profit and for-profit affiliations.

<sup>&</sup>lt;sup>12</sup>At the time of publication of this report, several merger/affiliation dockets are pending before OHCA. There have been a number of other affiliations reported in the news at the time of this publication, but those matters are not before OHCA for regulatory purposes.

<sup>&</sup>lt;sup>13</sup>Connecticut's new health insurance exchange marketplace, called Access Health CT, began enrollment in October 2013 and the provision of coverage began in January 2014.

## Statewide Health System Data Statewide Hospital Data & Individual Hospital Data

The following sections provide an aggregate statewide profile of hospital parent corporations and aggregate statewide profile of hospital summary totals for both financial and statistical indicators. In addition, individual hospital profiles are presented for each of Connecticut's acute care hospitals. The final section of this report contains detailed appendices by hospital parent corporation and by hospital as identified in the table of contents. Unless otherwise indicated, the sources of data used in these sections are the OHCA Hospital Reporting System (HRS) and the hospitals' annual filings to OHCA.

## STATEWIDE HOSPITAL HEALTH SYSTEM PROFILE

Reported below is the total Statewide Health System statement of operations summary for Fiscal Year 2010 - Fiscal Year 2013, a summary of profitability margins, net assets and selected liquidity and solvency measures.

STATEWIDE HEALTH SYSTEM STATEMENT OF OPERATIONS SUMMARY	2010	2011	2012	2013
STATEMENT OF OPERATIONS SUMMART	2010	2011	2012	2013
Net Patient Revenue	\$9,699,766,627	\$10,123,431,993	\$10,964,152,921	\$10,916,780,879
Other Operating Revenue Total Operating Revenue	<u>\$858,443,425</u> \$10,558,210,052	\$794,747,313 \$10,918,179,306	<u>\$921,104,500</u> \$11,885,257,421	<u>\$851,506,454</u> \$11,768,287,333
Total Operating Expenses Income/(Loss) from Operations	\$10,575,277,507 (\$17,067,455)	<u>\$10,934,111,090</u> (\$15,931,784)	\$11,738,450,215 \$146,807,206	<u>\$11,857,807,780</u> (\$89,520,447)
	(\$17,007,400)	(\$10,001,704)	φ140,007,200	(\$65,526,447)
Non Operating Revenue Excess/(Deficiency) of Revenue over Expenses	\$431,548,329 \$414,480,874	\$436,168,057 \$420,236,273	\$481,194,171 \$628,001,377	\$819,724,019 \$730,203,572
Excess/(Denciency) of Revenue over Expenses	\$414,400,074	\$420,230,273	3020,001,377	\$730,203,572
Source: Hospital Parent Corporation Audited Financial S	Statements			
PROFITABILITY SUMMARY				
Health System Operating Margins	-0.16%	-0.14%	1.19%	-0.71%
Health System Non Operating Margins	3.93%	3.84%	3.89%	6.51%
Health System Total Margins	3.77%	3.70%	5.08%	5.80%
NET ASSETS SUMMARY				
Health System Unrestricted Net Assets	\$3,382,448,500	\$3,379,406,553	\$3,701,170,608	\$5,210,977,456
Health System Total Net Assets	\$4,767,993,704	\$4,743,115,776	\$5,261,223,689	\$6,856,604,853
Health System Change in Total Net Assets	\$608,083,299	(\$24,877,928)	\$518,107,913	\$1,595,381,164
Health System Change in Total Net Assets %	14.6%	-0.5%	10.9%	30.3%
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.85	2.00	2.13	1.99
Days cash on hand	61	64	77	69
Days in patients accounts receivable	39	39	39	40
Average Payment Period	64	62	66	67
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	43.8	39.0	38.6	47.8
Cash flow to total debt ratio	24.1	21.6	24.0	26.0
Long-term debt to Capitalization Ratio				

## KEY RESULTS - STATEWIDE HOSPITAL PROFILE

A summary of total statewide hospital operating results is provided below and on the following page.

STATEWIDE HOSPITALS				
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013
Net Patient Revenue	\$8,743,587,682	\$9,283,848,370	\$9,902,029,414	\$9,765,865,286
Other Operating Revenue	\$471,099,526	\$448,460,140	\$587,041,326	\$554,346,711
Total Operating Revenue	\$9,214,687,208	\$9,732,308,510	\$10,489,070,740	\$10,320,211,997
Total Operating Expenses	\$8,985,335,744	\$9,428,356,460	\$9,975,496,976	\$9,986,636,150
Income/(Loss) from Operations	\$229,351,464	\$303,952,050	\$513,573,764	\$333,575,847
Non Operating Revenue	\$171,260,050	\$50,716,284	\$194,372,819	\$263,231,322
Excess/(Deficiency) of Revenue over Expenses	\$400,611,514	\$354,668,334	\$707,946,583	\$596,807,169
Source: Hospital Audited Financial Statements				
PROFITABILITY SUMMARY				
Hospital Operating Margins	2.44%	3.11%	4.81%	3.15%
Hospital Non Operating Margins	1.82%	0.52%	1.82%	2.49%
Hospital Total Margins	4.27%	3.63%	6.63%	5.64%
COST DATA SUMMARY				
Ratio of Cost to Charges	0.39	0.38	0.36	0.33
Private Payment to Cost Ratio	1.25	1.29	1.35	1.44
Medicare Payment to Cost Ratio	0.86	0.84	0.84	0.83
Medicaid Payment to Cost Ratio	0.67	0.66	0.66	0.67
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.88	1.92	1.98	1.93
Days Cash on Hand	62	58	69	66
Days in Patients Accounts Receivable	39	39	40	40
Average Payment Period	66	63	69	70
SOLVENCY MEASURES SUMMARY				
Equity Financing Ratio	41.1	37.2	35.9	45.4
Cash Flow to Total Debt Ratio	25.2	21.2	27.1	24.7
Long-Term Debt to Capitalization Ratio	31.4	37.3	38.1	32.6

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$2,956,555,544	\$2,888,334,112	\$3,160,587,217	\$4,409,201,320
Hospital Total Net Assets	\$3,961,212,856	\$3,867,771,579	\$4,261,050,591	\$5,574,852,062
	¢047 576 000	¢000 749 650	¢000 ECC E01	¢042 594 062
Charity Care Bad Debts	\$217,576,322 \$429,767,197	\$220,718,650 \$282,242,785	\$236,566,531 \$426,050,558	\$243,581,962 \$420,226,510
		\$383,342,785	\$426,959,558 \$662,526,080	\$429,226,519 \$672,808,481
Total Uncompensated Care Charges Uncompensated Care Cost	\$647,343,519 \$249,782,666	\$604,061,435 \$222,110,320	\$663,526,089 \$233,600,630	\$672,808,481 \$217,388,515
Uncompensated Care % of Total Expenses	\$249,782,000 2.8%	\$222,110,320 2.4%	\$233,699,630 2.3%	\$217,388,515 2.2%
· · ·	2.070	2.170	2.070	2.270
UTILIZATION MEASURES				
Patient Days	2,055,873	2,077,013	2,034,351	2,067,235
Discharges	428,276	426,388	418,068	412,632
ALOS	4.8	4.9	4.9	5.0
Staffed Beds	6,769	6,841	6,875	7,067
Available Beds	8,370	8,515	8,610	8,711
Licensed Beds	9,358	9,416	9,430	9,404
Occupancy of staffed beds	83%	83%	81%	80%
Occupancy of available beds	67%	67%	65%	65%
Full Time Equivalent Employees	52,140.7	53,374.1	54,341.7	54,444.3
Total Case Mix Index	1.2957	1.3202	1.3240	1.3517
DISCHARGES				
Non-Government (Including Uninsured)	158,967	150,852	144,076	137,076
Medicare	176,978	179,072	176,111	174,828
Medical Assistance	89,933	94,014	95,368	98,299
Medicaid	78,014	93,059	94,553	97,529
Other Medical Assistance	11,919	955	815	770
Champus / TRICARE	2,398	2,450	2,513	2,429
Uninsured (Included in Non-Government)	8,295	6,263	6,437	5,903
Total Discharges	428,276	426,388	418,068	412,632
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	245,647	249,643	248,557	251,689
Emergency Room - Treated and Discharged	1,426,466	1,453,852	1,509,958	1,473,218
Total Emergency Room Visits	1,672,113	1,703,495	1,758,515	1,724,907
PAYER MIX				
Based on Charges:				
Non Government	38.5%	37.4%	36.8%	36.0%
Medicare	41.2%	41.4%	41.3%	41.6%
State Medical Assistance	17.6%	18.8%	19.4%	20.0%
Uninsured	2.8%	2.4%	2.6%	2.4%
Based on Payments:				
Non Government	50.4%	50.1%	50.7%	51.5%
Medicare	37.1%	36.1%	35.4%	34.4%
State Medical Assistance	11.6%	12.8%	13.0%	13.3%
Uninsured	1.0%	0.9%	0.8%	0.7%
Chinourou	1.070	0.370	0.070	0.770

## WILLIAM W. BACKUS HOSPITAL

The William W. Backus Hospital is located in Norwich. In FY 2013, the Hospital generated \$25.3 million in income from operations and had \$10.2 million in non-operating revenue, resulting in an excess of revenues over expenses of \$35.5 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Hartford Healthcare Corporation, based on OHCA filings, can be found in Appendix AA.

BACKUS CORPORATION					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$282,901,504	\$285,207,565	\$297,604,077	\$236,266,086	
Other Operating Revenue	\$4,448,488	\$4,981,011	\$7,456,820	\$6,392,445	
Total Operating Revenue	\$287,349,992	\$290,188,576	\$305,060,897	\$242,658,531	
Total Operating Expenses	\$276,737,448	\$268,647,757	\$281,434,152	\$222,838,722	
Income/(Loss) from Operations	\$10,612,544	\$21,540,819	\$23,626,745	\$19,819,809	
Non Operating Revenue	\$8,892,661	\$2,038,205	\$14,102,638	\$9,941,207	
Excess/(Deficiency) of Revenue over Expenses	\$19,505,205	\$23,579,024	\$37,729,383	\$29,761,016	
WILLIAM W. BACKUS HOSPITAL STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$270,048,715	\$271,933,218	\$283,219,755	\$268,008,827	
Other Operating Revenue	\$4,374,927	\$5,109,286	\$7,456,692	\$7,202,302	
Total Operating Revenue	\$274,423,642	\$277,042,504	\$290,676,447	\$275,211,129	
Total Operating Expenses	\$262,102,283	\$252,073,735	\$264,111,731	\$249,935,251	
Income/(Loss) from Operations	\$12,321,359	\$24,968,769	\$26,564,716	\$25,275,878	
Non Operating Revenue	\$6,430,426	\$174,374	\$12,819,113	\$10,257,621	
Excess/(Deficiency) of Revenue over Expenses	\$18,751,785	\$25,143,143	\$39,383,829	\$35,533,499	
Source: Audited Financial Statements					Statewide
Source: Audited Financial Statements PROFITABILITY SUMMARY					Statewide Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins	4.39%	9.01%	8.75%	8.85%	
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins	2.29%	0.06%	4.22%	8.85% 3.59%	Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins					Avg. 2013 3.15%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins	2.29% 6.68%	0.06% 9.07%	4.22% 12.98%	3.59% 12.45%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges	2.29% 6.68% 0.44	0.06% 9.07% 0.41	4.22% 12.98% 0.42	3.59% 12.45% 0.38	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	2.29% 6.68% 0.44 1.42	0.06% 9.07% 0.41 1.53	4.22% 12.98% 0.42 1.53	3.59% 12.45% 0.38 1.68	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	2.29% 6.68% 0.44 1.42 0.77	0.06% 9.07% 0.41 1.53 0.82	4.22% 12.98% 0.42 1.53 0.88	3.59% 12.45% 0.38 1.68 0.86	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	2.29% 6.68% 0.44 1.42	0.06% 9.07% 0.41 1.53	4.22% 12.98% 0.42 1.53	3.59% 12.45% 0.38 1.68	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	2.29% 6.68% 0.44 1.42 0.77	0.06% 9.07% 0.41 1.53 0.82	4.22% 12.98% 0.42 1.53 0.88	3.59% 12.45% 0.38 1.68 0.86	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio	2.29% 6.68% 0.44 1.42 0.77	0.06% 9.07% 0.41 1.53 0.82	4.22% 12.98% 0.42 1.53 0.88	3.59% 12.45% 0.38 1.68 0.86	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY	2.29% 6.68% 0.44 1.42 0.77 0.61	0.06% 9.07% 0.41 1.53 0.82 0.62	4.22% 12.98% 0.42 1.53 0.88 0.57	3.59% 12.45% 0.38 1.68 0.86 0.67	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable	2.29% 6.68% 0.44 1.42 0.77 0.61 3.90	0.06% 9.07% 0.41 1.53 0.82 0.62 4.14	4.22% 12.98% 0.42 1.53 0.88 0.57 4.99	3.59% 12.45% 0.38 1.68 0.86 0.67 6.07	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	2.29% 6.68% 0.44 1.42 0.77 0.61 3.90 108	0.06% 9.07% 0.41 1.53 0.82 0.62 4.14 145	4.22% 12.98% 0.42 1.53 0.88 0.57 4.99 159	3.59% 12.45% 0.38 1.68 0.86 0.67 6.07 206	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARYHospital Operating MarginsHospital Non Operating MarginsHospital Total MarginsHospital Total MarginsCOST DATA SUMMARYRatio of Cost to ChargesPrivate Payment to Cost RatioMedicare Payment to Cost RatioMedicaid Payment to Cost RatioMedicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARYCurrent RatioDays Cash on HandDays in Patients Accounts ReceivableAverage Payment PeriodSOLVENCY MEASURES SUMMARY	2.29% 6.68% 0.44 1.42 0.77 0.61 3.90 108 38 45	0.06% 9.07% 0.41 1.53 0.82 0.62 4.14 145 37 51	4.22% 12.98% 0.42 1.53 0.88 0.57 4.99 159 40 46	3.59% 12.45% 0.38 1.68 0.86 0.67 6.07 206 40 45	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period         SOLVENCY MEASURES SUMMARY         Equity Financing Ratio	2.29% 6.68% 0.44 1.42 0.77 0.61 3.90 108 38 45 47.4	0.06% 9.07% 0.41 1.53 0.82 0.62 4.14 145 37 51 45.3	4.22% 12.98% 0.42 1.53 0.88 0.57 4.99 159 40 46 50.4	3.59% 12.45% 1.68 0.86 0.67 6.07 206 40 45 68.3	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
PROFITABILITY SUMMARYHospital Operating MarginsHospital Non Operating MarginsHospital Total MarginsHospital Total MarginsCOST DATA SUMMARYRatio of Cost to ChargesPrivate Payment to Cost RatioMedicare Payment to Cost RatioMedicaid Payment to Cost RatioMedicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARYCurrent RatioDays Cash on HandDays in Patients Accounts ReceivableAverage Payment PeriodSOLVENCY MEASURES SUMMARY	2.29% 6.68% 0.44 1.42 0.77 0.61 3.90 108 38 45	0.06% 9.07% 0.41 1.53 0.82 0.62 4.14 145 37 51	4.22% 12.98% 0.42 1.53 0.88 0.57 4.99 159 40 46	3.59% 12.45% 0.38 1.68 0.86 0.67 6.07 206 40 45	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

Note, Backus Corporation excludes activity for August and September 2013 which was consolidated with Hartford Healthcare Corporation.

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$147,348,055	\$153,327,362	\$187,197,385	\$314,099,880
Hospital Total Net Assets	\$158,925,018	\$162,176,033	\$197,844,044	\$325,472,938
UNCOMPENSATED CARE				
Charity Care	\$6,321,367	\$4,672,730	\$5,341,790	\$5,518,573
Bad Debts	\$14,508,284	\$12,690,606	\$8,089,246	\$8,822,403
Total Uncompensated Care Charges	\$20,829,651	\$17,363,336	\$13,431,036	\$14,340,976
Uncompensated Care Cost	\$9,257,065	\$7,184,927	\$5,694,063	\$5,450,356
Uncompensated Care % of Total Expenses	3.5%	2.9%	2.2%	2.2%
UTILIZATION MEASURES				
Patient Days	49,096	49,654	49,361	48,465
Discharges	12,175	11,999	11,911	11,396
ALOS	4.0	4.1	4.1	4.3
Staffed Beds	202	202	201	201
Available Beds	233	233	233	233
Licensed Beds	233	233	233	233
Occupancy of staffed beds	67%	67%	67%	66%
Occupancy of available beds	58%	58%	58%	57%
Full Time Equivalent Employees	1,542.1	1,513.9	1,542.8	1,531.7
Total Case Mix Index	1.2417	1.2820	1.2505	1.2816
DISCHARGES				
Non-Government (Including Uninsured)	4,440	4,178	3,836	3,554
Medicare	5,229	5,200	5,508	5,244
Medical Assistance	2,289	2,384	2,347	2,409
Medicaid	1,891	2,318	2,286	2,341
Other Medical Assistance	398	66	61	68
Champus / TRICARE	217	237	220	189
Uninsured (Included in Non-Government)	176	172	124	132
Total Discharges	12,175	11,999	11,911	11,396
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	6,391	6,846	7,364	7,289
Emergency Room - Treated and Discharged	59,170	56,352	60,738	71,555
Total Emergency Room Visits	65,561	63,198	68,102	78,844
PAYER MIX				
Based on Charges:				
Non Government	41.4%	40.7%	38.3%	36.5%
Medicare	40.2%	39.8%	41.7%	41.9%
State Medical Assistance	16.0%	17.3%	17.9%	19.4%
Uninsured	2.4%	2.2%	2.1%	2.2%
Based on Payments:				
Non Government	59.1%	58.2%	55.1%	55.2%
Medicare	31.0%	30.5%	34.3%	32.3%
State Medical Assistance	8.8%	10.1%	9.6%	11.7%

## **BRIDGEPORT HOSPITAL**

Bridgeport Hospital is located in Bridgeport. In FY 2013, the Hospital generated \$32.5 million in income from operations and had \$4.0 million in non-operating revenue, resulting in an excess of revenues over expenses of \$36.5 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Bridgeport Hospital and Healthcare Services, including the entire Yale-New Health Services Corporation, based on OHCA filings, can be found in Appendix AA.

BRIDGEPORT HOSP & HEALTHCARE SERVICES					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$369,432,000	\$409,615,000	\$420,616,000	\$418,827,000	
Other Operating Revenue	\$10,581,000	\$10,881,000	\$19,050,000	\$26,208,000	
Total Operating Revenue	\$380,013,000	\$420,496,000	\$439,666,000	\$445,035,000	
Total Operating Expenses	\$365,999,000	\$393,525,000	\$420,298,000	\$425,775,000	
Income/(Loss) from Operations	\$14,014,000	\$26,971,000	\$19,368,000	\$19,260,000	
Non Operating Revenue	\$1,766,000	(\$38,000)	\$2,164,000	\$3,969,000	
Excess/(Deficiency) of Revenue over Expenses	\$15,780,000	\$26,933,000	\$21,532,000	\$23,229,000	
BRIDGEPORT HOSPITAL STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$359,062,000	\$409,615,000	\$420,616,000	\$418,827,000	
Other Operating Revenue	\$6,954,000	\$7,707,000	\$16,075,000	\$22,885,000	
Total Operating Revenue	\$366,016,000	\$417,322,000	\$436,691,000	\$441,712,000	
Total Operating Expenses	\$350,215,000	\$383,278,000	\$403,987,000	\$409,234,000	
Income/(Loss) from Operations	\$15,801,000	\$34,044,000	\$32,704,000	\$32,478,000	
Non Operating Revenue	\$1,766,000	(\$38,000)	\$2,164,000	\$3,969,000	
Excess/(Deficiency) of Revenue over Expenses	\$17,567,000	\$34,006,000	\$34,868,000	\$36,447,000	
Source: Audited Financial Statements					
PROFITABILITY SUMMARY					
					Statewide Avg. 2013
	4.30%	8.16%	7.45%	7.29%	Avg. 2013
Hospital Operating Margins	4.30% 0.48%	8.16% -0.01%	7.45% 0.49%	7.29% 0.89%	Avg. 2013 3.15%
		8.16% -0.01% 8.15%	7.45% 0.49% 7.95%	7.29% 0.89% 8.18%	Avg. 2013
Hospital Operating Margins Hospital Non Operating Margins	0.48%	-0.01%	0.49%	0.89%	Avg. 2013 3.15% 2.49%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges	0.48%	-0.01%	0.49%	0.89%	Avg. 2013 3.15% 2.49%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY	0.48% 4.78%	-0.01% 8.15%	0.49% 7.95%	<mark>0.89%</mark> 8.18%	Avg. 2013 3.15% 2.49% 5.64%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges	0.48% 4.78%	-0.01% 8.15% 0.29	0.49% 7.95% 0.29	0.89% 8.18% 0.27	Avg. 2013 3.15% 2.49% 5.64%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio	0.48% 4.78% 0.29 1.39	-0.01% 8.15% 0.29 1.44	0.49% 7.95% 0.29 1.41	0.89% 8.18% 0.27 1.49	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio	0.48% 4.78% 0.29 1.39 0.95	-0.01% 8.15% 0.29 1.44 0.98	0.49% 7.95% 0.29 1.41 0.98	0.89% 8.18% 0.27 1.49 1.03 0.69	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio	0.48% 4.78% 0.29 1.39 0.95	-0.01% 8.15% 0.29 1.44 0.98	0.49% 7.95% 0.29 1.41 0.98	0.89% 8.18% 0.27 1.49 1.03	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand	0.48% 4.78% 0.29 1.39 0.95 0.72 1.95 68	-0.01% 8.15% 0.29 1.44 0.98 0.74 1.79 56	0.49% 7.95% 0.29 1.41 0.98 0.74 1.60 54	0.89% 8.18% 0.27 1.49 1.03 0.69 1.26 60	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable	0.48% 4.78% 0.29 1.39 0.95 0.72 1.95 68 28	-0.01% 8.15% 0.29 1.44 0.98 0.74 1.79 56 36	0.49% 7.95% 0.29 1.41 0.98 0.74 1.60 54 37	0.89% 8.18% 0.27 1.49 1.03 0.69 1.26 60 45	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand	0.48% 4.78% 0.29 1.39 0.95 0.72 1.95 68	-0.01% 8.15% 0.29 1.44 0.98 0.74 1.79 56	0.49% 7.95% 0.29 1.41 0.98 0.74 1.60 54	0.89% 8.18% 0.27 1.49 1.03 0.69 1.26 60	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicaire Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment PeriodSOLVENCY MEASURES SUMMARY	0.48% 4.78% 0.29 1.39 0.95 0.72 1.95 68 28 57	-0.01% 8.15% 0.29 1.44 0.98 0.74 1.79 56 36 62	0.49% 7.95% 0.29 1.41 0.98 0.74 1.60 54 37 77	0.89% 8.18% 0.27 1.49 1.03 0.69 1.26 60 45 107	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment PeriodSOLVENCY MEASURES SUMMARY Equity Financing Ratio	0.48% 4.78% 0.29 1.39 0.95 0.72 1.95 68 28 57 34.6	-0.01% 8.15% 0.29 1.44 0.98 0.74 1.79 56 36 62 36.2	0.49% 7.95% 0.29 1.41 0.98 0.74 1.60 54 37 77 31.6	0.89% 8.18% 0.27 1.49 1.03 0.69 1.26 60 45 107 39.9	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicaire Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment PeriodSOLVENCY MEASURES SUMMARY	0.48% 4.78% 0.29 1.39 0.95 0.72 1.95 68 28 57	-0.01% 8.15% 0.29 1.44 0.98 0.74 1.79 56 36 62	0.49% 7.95% 0.29 1.41 0.98 0.74 1.60 54 37 77	0.89% 8.18% 0.27 1.49 1.03 0.69 1.26 60 45 107	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$62,529,000	\$74,736,000	\$74,554,000	\$123,039,000
Hospital Total Net Assets	\$103,099,000	\$118,814,000	\$123,258,000	\$175,860,000
UNCOMPENSATED CARE				
Charity Care	\$12,024,692	\$13,664,086	\$14,777,279	\$19,484,535
Bad Debts	\$25,581,567	\$28,215,688	\$30,026,844	\$32,666,112
Total Uncompensated Care Charges	\$37,606,259	\$41,879,774	\$44,804,123	\$52,150,647
Uncompensated Care Cost	\$11,054,283	\$12,285,910	\$12,979,556	\$14,066,134
Uncompensated Care % of Total Expenses	3.2%	3.2%	3.2%	3.4%
UTILIZATION MEASURES				
Patient Days	104,729	104,095	100,830	97,440
Discharges	19,044	19,058	18,936	18,453
ALOS	5.5	5.5	5.3	5.3
Staffed Beds	290	289	281	271
Available Beds	397	406	371	333
Licensed Beds	425	425	383	383
Occupancy of staffed beds	99%	99%	98%	99%
Occupancy of available beds	72%	70%	74%	80%
Full Time Equivalent Employees	2,015.4	2,085.9	2,110.6	2,126.0
Total Case Mix Index	1.3084	1.2938	1.2798	1.3121
DISCHARGES				
Non-Government (Including Uninsured)	6,407	6,089	5,672	5,525
Medicare	6,937	6,932	7,260	7,117
Medical Assistance	5,672	6,004	5,984	5,789
Medicaid	5,266	6,004	5,984	5,789
Other Medical Assistance	406	0	0	0
Champus / TRICARE	28	33	20	22
Uninsured (Included in Non-Government)	311	262	296	301
Total Discharges	19,044	19,058	18,936	18,453
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	10,660	11,166	11,267	10,835
Emergency Room - Treated and Discharged	65,012	65,670	67,791	66,060
Total Emergency Room Visits	75,672	76,836	79,058	76,895
PAYER MIX				
Based on Charges:				
Non Government	30.8%	32.1%	30.7%	30.7%
Medicare	39.6%	38.7%	38.8%	38.0%
State Medical Assistance	26.3%	25.9%	27.1%	27.8%
Uninsured	3.4%	3.3%	3.4%	3.5%
Based on Payments:				
Non Government	43.1%	44.3%	42.4%	43.3%
Medicare	37.9%	36.2%	37.0%	37.3%
State Medical Assistance	18.0%	18.2%	19.6%	18.1%
Uninsured	0.9%	1.3%	1.1%	1.3%

## **BRISTOL HOSPITAL**

Bristol Hospital is located in Bristol. In FY 2013, the Hospital generated \$1.4 million in income from operations and had \$800,000 in non-operating revenue, resulting in an excess of revenues over expenses of \$2.2 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Bristol Hospital and Healthcare Group, based on OHCA filings, can be found in Appendix AA.

BRISTOL HOSPITAL & HEALTHCARE GROUP STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$154,305,654	\$155,158,705	\$160,223,250	\$155,469,099	
Other Operating Revenue	\$7,156,743	\$8,394,129	\$7,071,296	\$6,651,756	
Total Operating Revenue	\$161,462,397	\$163,552,834	\$167,294,546	\$162,120,855	
Total Operating Expenses	\$160,538,371	\$164,004,899	\$167,392,904	\$161,783,218	
Income/(Loss) from Operations	\$924,026	(\$452,065)	(\$98,358)	\$337,637	
Non Operating Revenue Excess/(Deficiency) of Revenue over Expenses	\$646,372 \$1,570,398	\$2,170,216 \$1,718,151	\$1,298,723 \$1,200,365	\$857,803 \$1,195,440	
BRISTOL HOSPITAL					
STATEMENT OF OPERATIONS DATA	¢407 204 000	¢105 041 010	¢120.260.402	¢100 001	
Net Patient Revenue	\$127,394,892 \$4,807,086	\$125,941,019 \$6,100,777	\$130,360,493 \$5,173,982	\$126,808,091 \$4,242,269	
Other Operating Revenue Total Operating Revenue	\$132,201,978	\$132,041,796	\$135,534,475	\$131,050,360	
Total Operating Expenses	\$130,987,633	\$131,894,527	\$134,486,303	\$129,703,674	
Income/(Loss) from Operations	\$1,214,345	\$147,269	\$1,048,172	\$1,346,686	
Non Operating Revenue	\$571,472	\$2,043,267	\$1,253,154	\$844,070	
Excess/(Deficiency) of Revenue over Expenses	\$1,785,817	\$2,190,536	\$2,301,326	\$2,190,756	
Source: Audited Financial Statements					
					Statewide
PROFITABILITY SUMMARY					Avg. 2013
Hospital Operating Margins	0.91%	0.11%	0.77%	1.02%	Avg. 2013 3.15%
Hospital Operating Margins Hospital Non Operating Margins	0.43%	1.52%	0.92%	0.64%	Avg. 2013 3.15% 2.49%
Hospital Operating Margins					Avg. 2013 3.15%
Hospital Operating Margins Hospital Non Operating Margins	0.43%	1.52%	0.92%	0.64%	Avg. 2013 3.15% 2.49%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges	0.43%	1.52%	0.92%	0.64%	Avg. 2013 3.15% 2.49%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY	0.43% 1.35%	1.52% 1.63%	0.92% 1.68%	0.64% 1.66%	Avg. 2013 3.15% 2.49% 5.64%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges	0.43% 1.35% 0.36	1.52% 1.63% 0.38	0.92% 1.68% 0.34	0.64% 1.66% 0.30	Avg. 2013 3.15% 2.49% 5.64%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio	0.43% 1.35% 0.36 1.16	1.52% 1.63% 0.38 1.07	0.92% 1.68% 0.34 1.25	0.64% 1.66% 0.30 1.42	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio	0.43% 1.35% 0.36 1.16 0.85	1.52% 1.63% 0.38 1.07 0.85	0.92% 1.68% 0.34 1.25 0.84	0.64% 1.66% 0.30 1.42 0.81	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio	0.43% 1.35% 0.36 1.16 0.85	1.52% 1.63% 0.38 1.07 0.85	0.92% 1.68% 0.34 1.25 0.84	0.64% 1.66% 0.30 1.42 0.81	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio	0.43% 1.35% 0.36 1.16 0.85 0.71 1.37	1.52% 1.63% 0.38 1.07 0.85 0.72 1.19	0.92% 1.68% 0.34 1.25 0.84 0.66 1.46	0.64% 1.66% 0.30 1.42 0.81 0.73 1.45	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand	0.43% 1.35% 0.36 1.16 0.85 0.71 1.37 24	1.52% 1.63% 0.38 1.07 0.85 0.72 1.19 13	0.92% 1.68% 0.34 1.25 0.84 0.66 1.46 27	0.64% 1.66% 0.30 1.42 0.81 0.73 1.45 38	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio	0.43% 1.35% 0.36 1.16 0.85 0.71 1.37	1.52% 1.63% 0.38 1.07 0.85 0.72 1.19	0.92% 1.68% 0.34 1.25 0.84 0.66 1.46	0.64% 1.66% 0.30 1.42 0.81 0.73 1.45	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment PeriodSOLVENCY MEASURES SUMMARY	0.43% 1.35% 0.36 1.16 0.85 0.71 1.37 24 43 62	1.52% 1.63% 0.38 1.07 0.85 0.72 1.19 13 66 80	0.92% 1.68% 0.34 1.25 0.84 0.66 1.46 27 52 76	0.64% 1.66% 0.30 1.42 0.81 0.73 1.45 38 57 80	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment PeriodSOLVENCY MEASURES SUMMARY Equity Financing Ratio	0.43% 1.35% 0.36 1.16 0.85 0.71 1.37 24 43 62 8.4	1.52% 1.63% 0.38 1.07 0.85 0.72 1.19 13 66 80 7.8	0.92% 1.68% 0.34 1.25 0.84 0.66 1.46 27 52 76 9.4	0.64% 1.66% 0.30 1.42 0.81 0.73 1.45 38 57 80 23.2	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment PeriodSOLVENCY MEASURES SUMMARY	0.43% 1.35% 0.36 1.16 0.85 0.71 1.37 24 43 62	1.52% 1.63% 0.38 1.07 0.85 0.72 1.19 13 66 80	0.92% 1.68% 0.34 1.25 0.84 0.66 1.46 27 52 76	0.64% 1.66% 0.30 1.42 0.81 0.73 1.45 38 57 80	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$755,592	\$427,122	(\$376,115)	\$15,896,282
Hospital Total Net Assets	\$8,220,533	\$8,015,688	\$10,631,335	\$26,472,271
UNCOMPENSATED CARE				
Charity Care	\$259,103	\$223,751	\$3,781,958	\$5,306,456
Bad Debts	\$10,944,348	\$9,847,024	\$6,470,291	\$4,909,425
Total Uncompensated Care Charges	\$11,203,451	\$10,070,775	\$10,252,249	\$10,215,881
Uncompensated Care Cost	\$4,010,210	\$3,782,697	\$3,525,525	\$3,067,593
Uncompensated Care % of Total Expenses	3.1%	2.9%	2.6%	2.4%
UTILIZATION MEASURES				
Patient Days	30,673	28,670	29,383	29,710
Discharges	7,617	7,316	7,565	7,448
ALOS	4.0	3.9	3.9	4.0
Staffed Beds	132	132	132	115
Available Beds	154	154	154	154
Licensed Beds	154	154	154	154
Occupancy of staffed beds	64%	60%	61%	71%
Occupancy of available beds	55%	51%	52%	53%
Full Time Equivalent Employees	873.3	860.8	863.7	855.0
Total Case Mix Index	1.0809	1.1124	1.1172	1.1161
DISCHARGES				
Non-Government (Including Uninsured)	2,486	2,320	2,350	2,202
Medicare	3,426	3,378	3,565	3,584
Medical Assistance	1,685	1,593	1,625	1,646
Medicaid	1,325	1,593	1,625	1,646
Other Medical Assistance	360	0	0	0
Champus / TRICARE	20	25	25	16
Uninsured (Included in Non-Government)	64	38	119	132
Total Discharges	7,617	7,316	7,565	7,448
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	5,467	5,363	5,787	5,771
Emergency Room - Treated and Discharged	33,293	34,497	32,242	32,582
Total Emergency Room Visits	38,760	39,860	38,029	38,353
PAYER MIX				
Based on Charges:				
Non Government	36.3%	35.8%	34.9%	32.8%
Medicare	45.0%	43.0%	44.6%	46.0%
State Medical Assistance	16.9%	19.5%	18.6%	19.1%
Uninsured	1.8%	1.7%	1.9%	2.0%
Based on Payments:				
-	45.9%	43.0%	46.8%	47.5%
Non Government Medicare	45.9% 41.5%	43.0% 40.9%	46.8% 40.0%	
Non Government				47.5% 38.2% 14.3%

## CONNECTICUT CHILDREN'S MEDICAL CENTER

Connecticut Children's Medical Center (CCMC) is located in Hartford. In FY 2013, the Hospital experienced a \$10.5 million loss from operations and had \$10.8 million in non-operating revenue, resulting in an excess of revenues over expenses of \$300,000. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, CCMC Corporation, Incorporated, based on OHCA filings, can be found in Appendix AA.

CCMC CORPORATION INC.					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$223,198,671	\$246,878,198	\$277,604,755	\$286,514,028	
Other Operating Revenue	\$30,956,383	\$34,123,989	\$37,320,565	\$38,302,026	
Total Operating Revenue	\$254,155,054	\$281,002,187	\$314,925,320	\$324,816,054	
Total Operating Expenses	\$268,833,537	\$286,917,294	\$332,275,513	\$358,502,224	
Income/(Loss) from Operations	(\$14,678,483)	(\$5,915,107)	(\$17,350,193)	(\$33,686,170)	
Non Operating Revenue	\$21,356,356	\$14,906,138	\$24,593,006	\$16,611,908	
Excess/(Deficiency) of Revenue over Expenses	\$6,677,873	\$8,991,031	\$7,242,813	(\$17,074,262)	
CT CHILDREN'S MEDICAL CENTER					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$185,228,029	\$202,447,507	\$231,197,635	\$239,314,874	
Other Operating Revenue	\$13,628,825 \$198,856,854	\$15,994,983 \$218,442,490	\$19,775,990 \$250,973,625	\$18,007,225 \$257,322,099	
Total Operating Revenue	\$190,000,004	<b>φ210,442,490</b>	\$250,975,025	φz57,3zz,099	
Total Operating Expenses	\$200,115,623	\$212,457,955	\$251,662,045	\$267,793,841	
Income/(Loss) from Operations	(\$1,258,769)	\$5,984,535	(\$688,420)	(\$10,471,742)	
Non Operating Revenue	\$16,535,869	\$9,798,919	\$19,597,315	\$10,804,821	
Excess/(Deficiency) of Revenue over Expenses	\$15,277,100	\$15,783,454	\$18,908,895	\$333,079	
Source: Audited Financial Statements					Statowido
PROFITABILITY SUMMARY					Statewide Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins	-0.58%	2.62%	-0.25%	-3.91%	
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins	-0.58% 7.68%	2.62% 4.29%	-0.25% 7.24%	- <mark>3.91%</mark> 4.03%	Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins					Avg. 2013 3.15%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins	7.68%	4.29%	7.24%	4.03%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARYHospital Operating MarginsHospital Non Operating MarginsHospital Total MarginsCOST DATA SUMMARYRatio of Cost to Charges	7.68% 7.09% 0.51	4.29% 6.92% 0.46	7.24% 6.99% 0.47	4.03% 0.12% 0.44	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	7.68% 7.09% 0.51 1.21	4.29% 6.92% 0.46 1.27	7.24% 6.99% 0.47 1.21	4.03% 0.12% 0.44 1.26	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	7.68% 7.09% 0.51 1.21 18.10	4.29% 6.92% 0.46 1.27 15.71	7.24% 6.99% 0.47 1.21 12.66	4.03% 0.12% 0.44 1.26 6.03	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	7.68% 7.09% 0.51 1.21	4.29% 6.92% 0.46 1.27	7.24% 6.99% 0.47 1.21	4.03% 0.12% 0.44 1.26	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	7.68% 7.09% 0.51 1.21 18.10	4.29% 6.92% 0.46 1.27 15.71 0.71	7.24% 6.99% 0.47 1.21 12.66	4.03% 0.12% 0.44 1.26 6.03	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio	7.68% 7.09% 0.51 1.21 18.10	4.29% 6.92% 0.46 1.27 15.71	7.24% 6.99% 0.47 1.21 12.66 0.67 1.33	4.03% 0.12% 0.44 1.26 6.03 0.58 0.94	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	7.68% 7.09% 0.51 1.21 18.10 0.69 0.96 6	4.29% 6.92% 0.46 1.27 15.71 0.71 0.71	7.24% 6.99% 0.47 1.21 12.66 0.67 1.33 1	4.03% 0.12% 0.44 1.26 6.03 0.58 0.94 3	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable	7.68% 7.09% 0.51 1.21 18.10 0.69 0.96 6 33	4.29% 6.92% 0.46 1.27 15.71 0.71 0.96 6 39	7.24% 6.99% 0.47 1.21 12.66 0.67 1.33 1 49	4.03% 0.12% 0.44 1.26 6.03 0.58 0.94 3 27	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	7.68% 7.09% 0.51 1.21 18.10 0.69 0.96 6	4.29% 6.92% 0.46 1.27 15.71 0.71 0.71	7.24% 6.99% 0.47 1.21 12.66 0.67 1.33 1	4.03% 0.12% 0.44 1.26 6.03 0.58 0.94 3	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARYHospital Operating MarginsHospital Non Operating MarginsHospital Total MarginsCOST DATA SUMMARYRatio of Cost to ChargesPrivate Payment to Cost RatioMedicare Payment to Cost RatioMedicaid Payment to Cost RatioMedicaid Payment to Cost RatioCurrent RatioDays Cash on HandDays in Patients Accounts ReceivableAverage Payment Period	7.68% 7.09% 0.51 1.21 18.10 0.69 0.96 6 33 79	4.29% 6.92% 0.46 1.27 15.71 0.71 0.96 6 39 68	7.24% 6.99% 0.47 1.21 12.66 0.67 1.33 1 49 70	4.03% 0.12% 0.44 1.26 6.03 0.58 0.94 3 27 89	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
PROFITABILITY SUMMARYHospital Operating MarginsHospital Non Operating MarginsHospital Total MarginsHospital Total MarginsCOST DATA SUMMARYRatio of Cost to ChargesPrivate Payment to Cost RatioMedicare Payment to Cost RatioMedicaid Payment to Cost RatioMedicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARYCurrent RatioDays Cash on HandDays in Patients Accounts ReceivableAverage Payment PeriodSOLVENCY MEASURES SUMMARYEquity Financing Ratio	7.68% 7.09% 0.51 1.21 18.10 0.69 0.96 6 33 79 62.0	4.29% 6.92% 0.46 1.27 15.71 0.71 0.96 6 39 68 61.7	7.24% 6.99% 0.47 1.21 12.66 0.67 1.33 1 49 70 58.1	4.03% 0.12% 0.44 1.26 6.03 0.58 0.94 3 27 89 58.2	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
PROFITABILITY SUMMARYHospital Operating MarginsHospital Non Operating MarginsHospital Total MarginsCOST DATA SUMMARYRatio of Cost to ChargesPrivate Payment to Cost RatioMedicare Payment to Cost RatioMedicaid Payment to Cost RatioMedicaid Payment to Cost RatioCurrent RatioDays Cash on HandDays in Patients Accounts ReceivableAverage Payment Period	7.68% 7.09% 0.51 1.21 18.10 0.69 0.96 6 33 79	4.29% 6.92% 0.46 1.27 15.71 0.71 0.96 6 39 68	7.24% 6.99% 0.47 1.21 12.66 0.67 1.33 1 49 70	4.03% 0.12% 0.44 1.26 6.03 0.58 0.94 3 27 89	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$80,916,370	\$82,917,999	\$96,684,590	\$101,387,989
Hospital Total Net Assets	\$184,221,988	\$187,010,417	\$209,337,925	\$219,132,129
JNCOMPENSATED CARE				
Charity Care	\$1,326,729	\$1,581,301	\$710,025	\$1,431,441
Bad Debts	\$3,302,352	\$1,147,789	\$4,548,779	\$4,545,394
Total Uncompensated Care Charges	\$4,629,081	\$2,729,090	\$5,258,804	\$5,976,835
Uncompensated Care Cost	\$2,341,098	\$1,255,628	\$2,467,230	\$2,652,569
Uncompensated Care % of Total Expenses	1.2%	0.6%	1.0%	1.0%
JTILIZATION MEASURES				
Patient Days	36,799	37,834	44,449	46,107
Discharges	6,800	6,203	6,642	6,422
ALOS	5.4	6.1	6.7	7.2
Staffed Beds	142	182	182	182
Available Beds	147	187	187	187
Licensed Beds	147	187	187	187
Occupancy of staffed beds	71%	57%	67%	69%
Occupancy of available beds	69%	55%	65%	68%
Full Time Equivalent Employees	1,212.5	1,229.2	1,331.9	1,429.7
Total Case Mix Index	1.3241	1.3623	1.5618	1.6229
DISCHARGES				
Non-Government (Including Uninsured)	3,110	2,960	3,194	2,975
Medicare	8	14	3	20
Medical Assistance	3,644	3,177	3,392	3,357
Medicaid	3,644	3,177	3,392	3,357
Other Medical Assistance	0	0	0	0
Champus / TRICARE	38	52	53	70
Uninsured (Included in Non-Government)	80	50	72	47
Total Discharges	6,800	6,203	6,642	6,422
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	3,473	3,376	3,365	3,299
Emergency Room - Treated and Discharged	50,118	50,112	52,613	52,341
Total Emergency Room Visits	53,591	53,488	55,978	55,640
PAYER MIX				
Based on Charges:				
Non Government	47.3%	46.0%	45.3%	46.5%
Medicare	0.5%	0.7%	1.1%	1.1%
State Medical Assistance	50.7%	52.5%	52.7%	51.6%
Uninsured	1.5%	0.7%	0.9%	0.8%
Based on Payments:				
Non Government	60.1%	59.5%	58.8%	64.3%
Medicare	2.4%	2.2%	2.4%	2.3%
State Medical Assistance	36.8%	38.0%	38.2%	33.0%
	0.7%	0.3%		

## DANBURY HOSPITAL

Danbury Hospital is located in Danbury. In FY 2013, the Hospital generated \$28.4 million in income from operations and had \$10.2 million in non-operating revenue, resulting in an excess of revenues over expenses of \$38.6 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Western Connecticut Health Network, Inc., based on OHCA filings, can be found in Appendix AA.

WESTERN CT HEALTH NETWORK INC. STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$702,067,144	\$720,525,178	\$736,921,369	\$693,630,862	
Other Operating Revenue	\$14,892,893	\$17,176,189	\$29,907,285	\$18,878,200	
Total Operating Revenue	\$716,960,037	\$737,701,367	\$766,828,654	\$712,509,062	
Total Operating Expenses	\$699,978,062	\$746,101,320	\$748,965,294	\$689,272,450	
Income/(Loss) from Operations	\$16,981,975	(\$8,399,953)	\$17,863,360	\$23,236,612	
Non Operating Revenue Excess/(Deficiency) of Revenue over Expenses	\$21,776,718 \$38,758,693	\$5,592,784 (\$2,807,169)	\$24,649,093 \$42,512,453	\$10,485,983 \$33,722,595	
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DANBURY HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$471,020,724	\$497,720,490	\$521,836,000	\$501,863,239	
Other Operating Revenue	\$10,083,592	\$13,930,894	\$22,126,583	\$13,159,391	
Total Operating Revenue	\$481,104,316	\$511,651,384	\$543,962,583	\$515,022,630	
Total Operating Expenses	\$460,314,702	\$495,471,968	\$514,797,196	\$486,568,594	
Income/(Loss) from Operations	\$20,789,614	\$16,179,416	\$29,165,387	\$28,454,036	
Non Operating Revenue	\$23,790,084	\$7,506,504	\$24,210,874	\$10,187,487	
Excess/(Deficiency) of Revenue over Expenses	\$44,579,698	\$23,685,920	\$53,376,261	\$38,641,523	
Source: Audited Financial Statements					Otatawida
PROFITABILITY SUMMARY					Statewide Avg. 2013
Hospital Operating Margins	4.12%	3.12%	5.13%	5.42%	3.15%
Hospital Non Operating Margins	4.71%	1.45%	4.26%	1.94%	2.49%
Hospital Total Margins	8.83%	4.56%	9.39%	7.36%	5.64%
COST DATA SUMMARY					
Ratio of Cost to Charges	0.44	0.44	0.43	0.39	0.33
Private Payment to Cost Ratio	1.37	1.37	1.40	1.52	1.44
Medicare Payment to Cost Ratio	0.79	0.77	0.78	0.83	0.83
Medicaid Payment to Cost Ratio	0.64	0.55	0.57	0.56	0.67
LIQUIDITY MEASURES SUMMARY					
Current Ratio	3.21	1.96	2.35	1.92	1.93
Days Cash on Hand	168	29	41	48	66
Days in Patients Accounts Receivable	31	31	35	35	40
Average Payment Period		46	48	63	70
	71	40	10	00	
SOLVENCY MEASURES SUMMARY	71	40	10		
	71	54.3	54.4	55.5	45.4
SOLVENCY MEASURES SUMMARY					45.4 24.7

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$368,034,236	\$332,255,763	\$386,002,265	\$400,930,008
Hospital Total Net Assets	\$424,005,127	\$388,241,578	\$444,621,099	\$486,647,111
JNCOMPENSATED CARE				
Charity Care	\$12,767,832	\$11,359,623	\$13,969,782	\$12,948,351
Bad Debts	\$10,687,109	\$18,183,085	\$19,413,218	\$17,114,070
Total Uncompensated Care Charges	\$23,454,941	\$29,542,708	\$33,383,000	\$30,062,421
Uncompensated Care Cost	\$10,279,289	\$13,011,700	\$14,361,005	\$11,728,671
Uncompensated Care % of Total Expenses	2.2%	2.6%	2.8%	2.4%
ITILIZATION MEASURES				
Patient Days	95,884	96,663	92,010	91,003
Discharges	20,715	20,763	19,668	18,562
ALOS	4.6	4.7	4.7	4.9
Staffed Beds	278	286	265	267
Available Beds	365	371	371	371
Licensed Beds	371	371	371	371
Occupancy of staffed beds	94%	93%	95%	93%
Occupancy of available beds	72%	71%	68%	67%
Full Time Equivalent Employees	2,492.8	2,541.3	2,403.9	2,361.9
Total Case Mix Index	1.2011	1.2321	1.2215	1.3296
ISCHARGES				
Non-Government (Including Uninsured)	8,752	8,068	7,521	6,808
Medicare	8,917	9,495	8,736	8,369
Medical Assistance	3,017	3,166	3,377	3,350
Medicaid	2,727	3,069	3,326	3,321
Other Medical Assistance	290	97	51	29
Champus / TRICARE	29	34	34	35
Uninsured (Included in Non-Government)	298	248	197	156
Total Discharges	20,715	20,763	19,668	18,562
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	14,124	14,603	14,260	11,548
Emergency Room - Treated and Discharged	56,136	54,992	56,362	58,017
Total Emergency Room Visits	70,260	69,595	70,622	69,565
PAYER MIX				
Based on Charges:				
Non Government	43.1%	41.8%	41.2%	40.3%
Medicare	43.5%	44.1%	43.3%	43.8%
State Medical Assistance	10.8%	11.6%	12.4%	13.1%
Uninsured	2.6%	2.5%	3.1%	2.8%
Based on Payments:				
Non Government	58.2%	58.3%	57.7%	57.2%
Medicare	33.8%	34.5%	33.1%	34.1%
Medicare State Medical Assistance	33.8% 6.3%	34.5% 6.5%	33.7% 7.1%	34.1% 7.0%

## DAY KIMBALL HOSPITAL

Day Kimball Hospital is located in Putnam. In FY 2013, the Hospital generated \$500,000 in income from operations and had \$400,000 in non-operating revenue, resulting in an excess of revenues over expenses of \$900,000. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Day Kimball Healthcare Incorporated d/b/a Day Kimball Hospital, based on OHCA filings, can be found in Appendix AA.

DAY KIMBALL HEALTHCARE, INC.					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$107,034,385	\$115,157,319	\$128,976,157	\$126,341,664	
Other Operating Revenue	\$3,492,807	\$4,494,080	\$7,427,525	\$8,639,267	
Total Operating Revenue	\$110,527,192	\$119,651,399	\$136,403,682	\$134,980,931	
Total Operating Expenses	\$109,395,647	\$121,166,696	\$136,022,982	\$143,922,296	
Income/(Loss) from Operations	\$1,131,545	(\$1,515,297)	\$380,700	(\$8,941,365)	
Non Operating Revenue	\$607,272	\$1,333,404	\$486,938	\$430,535	
Excess/(Deficiency) of Revenue over Expenses	\$1,738,817	(\$181,893)	\$867,638	(\$8,510,830)	
DAY KIMBALL HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$100,651,954	\$106,400,269	\$113,405,335	\$104,649,330	
Other Operating Revenue	\$3,279,958	\$3,994,274	\$6,539,058	\$6,431,641	
Total Operating Revenue	\$103,931,912	\$110,394,543	\$119,944,393	\$111,080,971	
Total Operating Expenses	\$100,411,939	\$108,436,817	\$115,241,429	\$110,624,592	
Income/(Loss) from Operations	\$3,519,973	\$1,957,726	\$4,702,964	\$456,379	
Non Operating Revenue	\$607,272	\$1,333,404	\$483,967	\$430,535	
Excess/(Deficiency) of Revenue over Expenses	\$4,127,245	\$3,291,130	\$5,186,931	\$886,914	
Courses Audited Financial Chotomouto					
Source: Audited Financial Statements					
PROFITABILITY SUMMARY					Statewide Avg. 2013
PROFITABILITY SUMMARY	3.37%	1.75%	3.91%	0.41%	Statewide Avg. 2013 3.15%
PROFITABILITY SUMMARY Hospital Operating Margins					Avg. 2013 3.15%
PROFITABILITY SUMMARY	3.37% 0.58% 3.95%	1.75% 1.19% 2.95%	3.91% 0.40% 4.31%	0.41% 0.39% 0.80%	Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins	0.58%	1.19%	0.40%	0.39%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins	0.58%	1.19%	0.40%	0.39%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges	0.58% 3.95%	1.19% 2.95%	0.40% 4.31%	0.39% 0.80%	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	0.58% 3.95% 0.58	1.19% 2.95% 0.58	0.40% 4.31% 0.53	0.39% 0.80% 0.50	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges	0.58% 3.95% 0.58 1.18	1.19% 2.95% 0.58 1.10	0.40% 4.31% 0.53 1.15	0.39% 0.80% 0.50 1.20	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	0.58% 3.95% 0.58 1.18 0.96	1.19% 2.95% 0.58 1.10 0.94	0.40% 4.31% 0.53 1.15 0.92	0.39% 0.80% 0.50 1.20 0.89	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio	0.58% 3.95% 0.58 1.18 0.96	1.19% 2.95% 0.58 1.10 0.94	0.40% 4.31% 0.53 1.15 0.92	0.39% 0.80% 0.50 1.20 0.89	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY	0.58% 3.95% 0.58 1.18 0.96 0.71	1.19% 2.95% 0.58 1.10 0.94 0.77	0.40% 4.31% 0.53 1.15 0.92 0.82	0.39% 0.80% 0.50 1.20 0.89 0.75	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio	0.58% 3.95% 0.58 1.18 0.96 0.71 2.04	1.19% 2.95% 0.58 1.10 0.94 0.77 1.85	0.40% 4.31% 0.53 1.15 0.92 0.82 1.97	0.39% 0.80% 0.50 1.20 0.89 0.75 1.36	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	0.58% 3.95% 0.58 1.18 0.96 0.71 2.04 60	1.19% 2.95% 0.58 1.10 0.94 0.77 1.85 38	0.40% 4.31% 0.53 1.15 0.92 0.82 1.97 28	0.39% 0.80% 0.50 1.20 0.89 0.75 1.36 28	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	0.58% 3.95% 0.58 1.18 0.96 0.71 2.04 60 32 55	1.19% 2.95% 0.58 1.10 0.94 0.77 1.85 38 40 55	0.40% 4.31% 0.53 1.15 0.92 0.82 1.97 28 50 56	0.39% 0.80% 1.20 0.89 0.75 1.36 28 41 81	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period         SOLVENCY MEASURES SUMMARY         Equity Financing Ratio	0.58% 3.95% 0.58 1.18 0.96 0.71 2.04 60 32 55 27.7	1.19% 2.95% 0.58 1.10 0.94 0.77 1.85 38 40 55 28.4	0.40% 4.31% 0.53 1.15 0.92 0.82 1.97 28 50 56 28.1	0.39% 0.80% 1.20 0.89 0.75 1.36 28 41 81	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	0.58% 3.95% 0.58 1.18 0.96 0.71 2.04 60 32 55	1.19% 2.95% 0.58 1.10 0.94 0.77 1.85 38 40 55	0.40% 4.31% 0.53 1.15 0.92 0.82 1.97 28 50 56	0.39% 0.80% 1.20 0.89 0.75 1.36 28 41 81	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

IET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$15,206,895	\$16,542,725	\$16,901,258	\$7,050,300
Hospital Total Net Assets	\$22,173,961	\$24,758,534	\$27,415,950	\$16,084,923
INCOMPENSATED CARE				
Charity Care	\$1,391,261	\$446,519	\$710,098	\$703,850
Bad Debts	\$3,312,220	\$3,354,712	\$3,462,360	\$3,021,107
Total Uncompensated Care Charges	\$4,703,481	\$3,801,231	\$4,172,458	\$3,724,957
Uncompensated Care Cost	\$2,748,737	\$2,196,343	\$2,200,156	\$1,859,896
Uncompensated Care % of Total Expenses	2.7%	2.0%	1.9%	1.7%
JTILIZATION MEASURES				
Patient Days	18,876	18,418	18,484	16,124
Discharges	5,202	5,182	5,097	4,331
ALOS	3.6	3.6	3.6	3.7
Staffed Beds	72	72	65	65
Available Beds	122	122	122	122
Licensed Beds	122	122	122	122
Occupancy of staffed beds	72%	70%	78%	68%
Occupancy of available beds	42%	41%	42%	36%
Full Time Equivalent Employees	774.8	802.8	835.4	806.7
Total Case Mix Index	0.9137	0.9894	1.0285	1.0684
DISCHARGES				
Non-Government (Including Uninsured)	1,726	1,542	1,425	1,099
Medicare	2,334	2,368	2,208	1,947
Medical Assistance	1,096	1,240	1,427	1,265
Medicaid	1,050	1,240	1,427	1,265
Other Medical Assistance	46	0	0	0
Champus / TRICARE	46	32	37	20
Uninsured (Included in Non-Government)	81	69	71	59
Total Discharges	5,202	5,182	5,097	4,331
MERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	3,604	3,521	3,285	2,777
Emergency Room - Treated and Discharged	28,650	25,284	24,726	21,491
Total Emergency Room Visits	32,254	28,805	28,011	24,268
PAYER MIX				
Based on Charges:				
Non Government	40.6%	40.1%	38.2%	35.9%
Medicare	39.2%	39.3%	39.0%	42.0%
State Medical Assistance	18.0%	18.6%	20.7%	20.3%
Uninsured	2.3%	2.0%	2.2%	1.8%
Based on Payments:				
Non Government	49.1%	46.2%	45.3%	45.0%
	38.3%	38.6%	36.7%	39.0%
Medicare				
Medicare State Medical Assistance	12.4%	15.1%	17.5%	15.7%

## JOHN DEMPSEY HOSPITAL

John Dempsey Hospital is located in Farmington as the teaching hospital of the University of Connecticut Health Center. In FY 2013, the Hospital experienced a \$4.1 million loss from operations and had \$15.7 million in non-operating revenue, resulting in an excess of revenues over expenses of \$11.6 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, the University of Connecticut Health Center, based on OHCA filings, can be found in Appendix AA.

UNIVERSITY OF CT HEALTH CENTER					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$415,044,939	\$427,311,134	\$436,437,254	\$432,031,821	
Other Operating Revenue	\$158,984,528	\$170,801,000	\$192,070,000	\$204,630,000	
Total Operating Revenue	\$574,029,467	\$598,112,134	\$628,507,254	\$636,661,821	
Total Operating Expenses	\$785,031,400	\$820,092,537	\$838,245,254	\$864,156,821	
Income/(Loss) from Operations	(\$211,001,933)	(\$221,980,403)	(\$209,738,000)	(\$227,495,000)	
Non Operating Revenue	\$245,837,744	\$215,749,000	\$273,250,000	\$222,103,000	
Excess/(Deficiency) of Revenue over Expenses	\$34,835,811	(\$6,231,403)	\$63,512,000	(\$5,392,000)	
JOHN DEMPSEY HOSPITAL STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$253,989,584	\$268,117,022	\$278,985,670	\$281,412,882	
Other Operating Revenue	\$1,081,457	\$1,954,663	\$15,889,186	\$23,634,474	
Total Operating Revenue	\$255,071,041	\$270,071,685	\$294,874,856	\$305,047,356	
Total Operating Expenses	¢070 626 501	¢006 050 070	001 101 COC	¢200 006 761	
Income/(Loss) from Operations	\$279,636,521 (\$24,565,480)	\$286,852,873 (\$16,781,188)	\$303,434,488 (\$8,559,632)	\$309,096,761 (\$4,049,405)	
income/(Loss) from Operations	(\$24,505,400)	(\$10,701,100)	(\$0,559,052)	(\$4,049,400)	
Non Operating Revenue	\$33,913,006	\$19,409,872	\$8,564,466	\$15,682,598	
Excess/(Deficiency) of Revenue over Expenses	\$9,347,526	\$2,628,684	\$4,834	\$11,633,193	
Source: Audited Financial Statements					Statewide
Source: Audited Financial Statements PROFITABILITY SUMMARY					Statewide Avg. 2013
	-8.50%	-5.80%	-2.82%	-1.26%	
PROFITABILITY SUMMARY	-8.50% 11.74%	-5.80% 6.71%	-2.82% 2.82%	- <mark>1.26%</mark> 4.89%	Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins					Avg. 2013 3.15%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins	11.74%	6.71%	2.82%	4.89%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins	11.74%	6.71%	2.82%	4.89%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	11.74% 3.23% 0.49 1.06	6.71% 0.91% 0.49 1.13	2.82% 0.00% 0.55 1.13	4.89% 3.63% 0.50 1.12	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	11.74% 3.23% 0.49 1.06 0.99	6.71% 0.91% 0.49 1.13 1.00	2.82% 0.00% 0.55 1.13 0.82	4.89% 3.63% 0.50 1.12 0.90	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	11.74% 3.23% 0.49 1.06	6.71% 0.91% 0.49 1.13	2.82% 0.00% 0.55 1.13	4.89% 3.63% 0.50 1.12	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	11.74% 3.23% 0.49 1.06 0.99	6.71% 0.91% 0.49 1.13 1.00	2.82% 0.00% 0.55 1.13 0.82	4.89% 3.63% 0.50 1.12 0.90	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio	11.74% 3.23% 0.49 1.06 0.99	6.71% 0.91% 0.49 1.13 1.00	2.82% 0.00% 0.55 1.13 0.82	4.89% 3.63% 0.50 1.12 0.90	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY	11.74% 3.23% 0.49 1.06 0.99 0.75	6.71% 0.91% 0.49 1.13 1.00 0.75	2.82% 0.00% 0.55 1.13 0.82 0.67	4.89% 3.63% 0.50 1.12 0.90 0.75	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable	11.74% 3.23% 0.49 1.06 0.99 0.75 1.58 0 39	6.71% 0.91% 0.49 1.13 1.00 0.75 1.59 2 29	2.82% 0.00% 0.55 1.13 0.82 0.67 1.22	4.89% 3.63% 0.50 1.12 0.90 0.75 1.39	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	11.74% 3.23% 0.49 1.06 0.99 0.75 1.58 0	6.71% 0.91% 0.49 1.13 1.00 0.75 1.59 2	2.82% 0.00% 0.55 1.13 0.82 0.67 1.22 0	4.89% 3.63% 0.50 1.12 0.90 0.75 1.39 0	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable	11.74% 3.23% 0.49 1.06 0.99 0.75 1.58 0 39	6.71% 0.91% 0.49 1.13 1.00 0.75 1.59 2 29	2.82% 0.00% 0.55 1.13 0.82 0.67 1.22 0 32	4.89% 3.63% 0.50 1.12 0.90 0.75 1.39 0 44	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period         SOLVENCY MEASURES SUMMARY         Equity Financing Ratio	11.74% 3.23% 0.49 1.06 0.99 0.75 1.58 0 39 45 60.3	6.71% 0.91% 0.49 1.13 1.00 0.75 1.59 2 29 47 60.6	2.82% 0.00% 0.55 1.13 0.82 0.67 1.22 0 32 49 58.8	4.89% 3.63% 0.50 1.12 0.90 0.75 1.39 0 44 48 62.4	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	11.74% 3.23% 0.49 1.06 0.99 0.75 1.58 0 39 45	6.71% 0.91% 1.13 1.00 0.75 1.59 2 29 47	2.82% 0.00% 0.55 1.13 0.82 0.67 1.22 0 32 49	4.89% 3.63% 0.50 1.12 0.90 0.75 1.39 0 44 48	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$65,259,763	\$67,969,446	\$68,041,405	\$79,674,598
Hospital Total Net Assets	\$65,407,886	\$68,036,570	\$68,041,405	\$79,674,598
JNCOMPENSATED CARE				
Charity Care	\$1,104,104	\$873,533	\$477,593	\$823,539
Bad Debts	\$6,859,997	\$2,513,627	\$5,650,516	\$1,521,412
Total Uncompensated Care Charges	\$7,964,101	\$3,387,160	\$6,128,109	\$2,344,951
Uncompensated Care Cost	\$3,896,815	\$1,659,927	\$3,357,670	\$1,161,135
Uncompensated Care % of Total Expenses	1.5%	0.6%	1.1%	0.4%
JTILIZATION MEASURES				
Patient Days	51,230	51,614	40,295	40,704
Discharges	9,567	9,082	8,374	8,578
ALOS	5.4	5.7	4.8	4.7
Staffed Beds	145	150	184	184
Available Beds	224	224	234	234
Licensed Beds	224	224	234	234
Occupancy of staffed beds	97%	94%	60%	61%
Occupancy of available beds	63%	63%	47%	48%
Full Time Equivalent Employees	1,195.0	1,285.3	1,544.9	1,592.7
Total Case Mix Index	1.4918	1.4546	1.4200	1.4601
DISCHARGES				
Non-Government (Including Uninsured)	3,604	3,328	2,580	2,552
Medicare	3,950	3,811	3,700	3,822
Medical Assistance	1,929	1,881	2,053	2,169
Medicaid	1,757	1,872	2,050	2,162
Other Medical Assistance	172	9	3	7
Champus / TRICARE	84	62	41	35
Uninsured (Included in Non-Government)	81	50	39	35
Total Discharges	9,567	9,082	8,374	8,578
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	4,713	4,893	4,877	5,131
Emergency Room - Treated and Discharged	24,798	25,371	24,430	23,640
Total Emergency Room Visits	29,511	30,264	29,307	28,771
PAYER MIX				
Based on Charges:				
Non Government	42.1%	40.1%	37.7%	37.5%
Medicare	39.6%	39.4%	42.5%	40.5%
State Medical Assistance	17.5%	19.8%	19.1%	21.2%
Uninsured	0.8%	0.7%	0.6%	0.7%
Based on Payments:				
Non Government	46.3%	45.4%	47.2%	44.4%
Medicare	40.6%	39.4%	38.4%	38.4%
	10.070			
State Medical Assistance	12.9%	14.9%	14.2%	16.8%

## **GREENWICH HOSPITAL**

Greenwich Hospital is located in Greenwich. In FY 2013, the Hospital generated \$21.8 million in income from operations and had \$6.2 million in non-operating revenue, resulting in an excess of revenues over expenses of \$28 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Greenwich Health Care Services Inc., including the entire Yale-New Health Services Corporation, based on OHCA filings, can be found in Appendix AA.

GREENWICH HEALTH CARE SERVICES INC.					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$288,416,000	\$310,407,000	\$327,382,000	\$328,796,000	
Other Operating Revenue	\$14,769,000	\$12,951,000	\$13,249,000	\$13,960,000	
Total Operating Revenue	\$303,185,000	\$323,358,000	\$340,631,000	\$342,756,000	
Total Operating Expenses	\$294,701,000	\$314,917,000	\$327,936,000	\$327,050,000	
Income/(Loss) from Operations	\$8,484,000	\$8,441,000	\$12,695,000	\$15,706,000	
Non Operating Revenue	(\$378,000)	(\$6,254,000)	(\$2,618,000)	\$3,270,000	
Excess/(Deficiency) of Revenue over Expenses	\$8,106,000	\$2,187,000	\$10,077,000	\$18,976,000	
GREENWICH HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$279,086,000	\$297,010,000	\$304,346,000	\$312,982,000	
Other Operating Revenue	\$21,807,197	\$18,563,000	\$20,142,000	\$19,797,000	
Total Operating Revenue	\$300,893,197	\$315,573,000	\$324,488,000	\$332,779,000	
Total Operating Expenses	\$287,530,757	\$305,925,000	\$312,559,000	\$311,019,000	
Income/(Loss) from Operations	\$13,362,440	\$9,648,000	\$11,929,000	\$21,760,000	
Non Operating Revenue	(\$369,000)	(\$3,626,000)	\$4,054,000	\$6,170,000	
Excess/(Deficiency) of Revenue over Expenses	\$12,993,440	\$6,022,000	\$15,983,000	\$27,930,000	
Source: Audited Financial Statements					
PROFITABILITY SUMMARY					Statewide Avg. 2013
PROFITABILITY SUMMARY	4.45%	3.09%	3.63%	6.42%	Statewide Avg. 2013 3.15%
	4.45% -0.12%	3.09% -1.16%	3.63% 1.23%	6.42% 1.82%	Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins					Avg. 2013 3.15%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins	-0.12%	-1.16%	1.23%	1.82%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges	-0.12%	-1.16%	1.23%	1.82%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	-0.12% 4.32% 0.31 1.22	-1.16% 1.93% 0.32 1.27	1.23% 4.86% 0.31 1.32	1.82% 8.24% 0.28 1.42	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	-0.12% 4.32%	-1.16% 1.93% 0.32	1.23% 4.86% 0.31	<b>1.82%</b> 8.24% 0.28	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	-0.12% 4.32% 0.31 1.22	-1.16% 1.93% 0.32 1.27	1.23% 4.86% 0.31 1.32	1.82% 8.24% 0.28 1.42	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio	-0.12% 4.32% 0.31 1.22 0.71	-1.16% 1.93% 0.32 1.27 0.67	1.23% 4.86% 0.31 1.32 0.66	1.82% 8.24% 0.28 1.42 0.72	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY	-0.12% 4.32% 0.31 1.22 0.71 0.58	-1.16% 1.93% 0.32 1.27 0.67 0.69	1.23% 4.86% 0.31 1.32 0.66 0.39	1.82% 8.24% 0.28 1.42 0.72 0.69	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio	-0.12% 4.32% 0.31 1.22 0.71	-1.16% 1.93% 0.32 1.27 0.67	1.23% 4.86% 0.31 1.32 0.66 0.39 2.10	1.82% 8.24% 0.28 1.42 0.72	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	-0.12% 4.32% 0.31 1.22 0.71 0.58 2.69	-1.16% 1.93% 0.32 1.27 0.67 0.69 2.40	1.23% 4.86% 0.31 1.32 0.66 0.39	1.82% 8.24% 0.28 1.42 0.72 0.69 2.70	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio	-0.12% 4.32% 0.31 1.22 0.71 0.58 2.69 76	-1.16% 1.93% 0.32 1.27 0.67 0.69 2.40 68	1.23% 4.86% 0.31 1.32 0.66 0.39 2.10 56	1.82% 8.24% 0.28 1.42 0.72 0.69 2.70 77	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	-0.12% 4.32% 0.31 1.22 0.71 0.58 2.69 76 42 51	-1.16% 1.93% 0.32 1.27 0.67 0.69 2.40 68 40 55	1.23% 4.86% 0.31 1.32 0.66 0.39 2.10 56 43 65	1.82% 8.24% 0.28 1.42 0.72 0.69 2.70 77 39	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period         SOLVENCY MEASURES SUMMARY         Equity Financing Ratio	-0.12% 4.32% 0.31 1.22 0.71 0.58 2.69 76 42 51 70.3	-1.16% 1.93% 0.32 1.27 0.67 0.69 2.40 68 40 55 65.8	1.23% 4.86% 0.31 1.32 0.66 0.39 2.10 56 43 65	1.82% 8.24% 0.28 1.42 0.72 0.69 2.70 77 39 63 71.4	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	-0.12% 4.32% 0.31 1.22 0.71 0.58 2.69 76 42 51	-1.16% 1.93% 0.32 1.27 0.67 0.69 2.40 68 40 55	1.23% 4.86% 0.31 1.32 0.66 0.39 2.10 56 43 65	1.82% 8.24% 0.28 1.42 0.72 0.69 2.70 77 39 63	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$282,678,000	\$266,335,000	\$267,939,000	\$318,845,000
Hospital Total Net Assets	\$331,518,000	\$311,302,000	\$319,727,000	\$377,624,000
UNCOMPENSATED CARE				
Charity Care	\$20,038,812	\$19,375,204	\$16,060,311	\$14,617,978
Bad Debts	\$10,503,632	\$9,269,877	\$14,042,325	\$14,715,765
Total Uncompensated Care Charges	\$30,542,444	\$28,645,081	\$30,102,636	\$29,333,743
Uncompensated Care Cost	\$9,507,865	\$9,076,877	\$9,443,391	\$8,265,933
Uncompensated Care % of Total Expenses	3.3%	3.0%	3.0%	2.7%
UTILIZATION MEASURES				
Patient Days	53,059	52,638	51,919	51,964
Discharges	13,627	13,479	13,027	12,439
ALOS	3.9	3.9	4.0	4.2
Staffed Beds	206	206	206	206
Available Beds	206	206	206	206
Licensed Beds	206	206	206	206
Occupancy of staffed beds	71%	70%	69%	69%
Occupancy of available beds	71%	70%	69%	69%
Full Time Equivalent Employees	1,461.7	1,613.0	1,489.3	1,465.1
Total Case Mix Index	1.0868	1.1277	1.0476	1.1096
DISCHARGES				
Non-Government (Including Uninsured)	7,582	7,441	7,317	6,891
Medicare	5,269	5,255	4,984	4,888
Medical Assistance	770	779	722	647
Medicaid	517	445	425	370
Other Medical Assistance	253	334	297	277
Champus / TRICARE	6	4	4	13
Uninsured (Included in Non-Government)	333	290	370	340
Total Discharges	13,627	13,479	13,027	12,439
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	7,764	7,715	7,663	7,527
Emergency Room - Treated and Discharged	34,887	35,170	35,924	34,925
Total Emergency Room Visits	42,651	42,885	43,587	42,452
PAYER MIX				
Based on Charges:				
Non Government	53.6%	52.4%	51.8%	50.8%
Medicare	37.9%	38.7%	38.4%	40.5%
State Medical Assistance	4.7%	5.4%	5.4%	5.5%
Uninsured	3.8%	3.5%	4.5%	3.1%
Uninsured Based on Payments:	3.8%	3.5%	4.5%	3.1%
	3.8% 67.8%	68.2%	4.5% 68.1%	3.1% 67.6%
Based on Payments:	67.8% 27.7%		68.1% 25.2%	
Based on Payments: Non Government	67.8%	68.2%	68.1%	67.6%

## **GRIFFIN HOSPITAL**

Griffin Hospital is located in Derby. In FY 2013, the Hospital generated \$2.1 million in income from operations and had \$2.2 million in non-operating revenue, resulting in an excess of revenues over expenses of \$4.3 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Griffin Health Services Corporation, based on OHCA filings, can be found in Appendix AA.

GRIFFIN HEALTH SERVICES CORPORATION STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$120,786,185	\$124,691,401	\$123,980,407	\$129,011,298	
Other Operating Revenue	\$14,557,300	\$24,405,299	\$23,428,706	\$15,858,922	
Total Operating Revenue	\$135,343,485	\$149,096,700	\$147,409,113	\$144,870,220	
Total Operating Expenses	\$136,595,184	\$151,427,994	\$154,797,623	\$149,355,129	
Income/(Loss) from Operations	(\$1,251,699)	(\$2,331,294)	(\$7,388,510)	(\$4,484,909)	
Non Operating Revenue	(\$1,506,876)	\$194,021	\$1,020,932	\$5,640,008	
Excess/(Deficiency) of Revenue over Expenses	(\$2,758,575)	(\$2,137,273)	(\$6,367,578)	\$1,155,099	
GRIFFIN HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$118,086,481	\$121,998,344	\$121,061,315	\$125,805,820	
Other Operating Revenue	\$3,781,488	\$6,027,457	\$5,748,384	\$3,714,050	
Total Operating Revenue	\$121,867,969	\$128,025,801	\$126,809,699	\$129,519,870	
Total Operating Expenses	\$120,493,484	\$126,168,018	\$129,115,712	\$127,376,540	
Income/(Loss) from Operations	\$1,374,485	\$1,857,783	(\$2,306,013)	\$2,143,330	
Non Operating Revenue	(\$2,319,609)	(\$2,036,521)	(\$1,549,682)	\$2,179,666	
Excess/(Deficiency) of Revenue over Expenses	(\$945,124)	(\$178,738)	(\$3,855,695)	\$4,322,996	
Source: Audited Financial Statements					Statewide
					Statewide Avg. 2013
PROFITABILITY SUMMARY	1.15%	1.47%	-1.84%	1.63%	Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins	1.15% -1.94%	1.47% -1.62%	-1.84% -1.24%	1.63% 1.66%	Avg. 2013 3.15%
PROFITABILITY SUMMARY	1.15% -1.94% -0.79%	1.47% -1.62% -0.14%	-1.84% -1.24% -3.08%	1.63% 1.66% 3.28%	Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins	-1.94%	-1.62%	-1.24%	1.66%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY	-1.94%	-1.62%	-1.24%	1.66%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges	-1.94% -0.79%	-1.62% -0.14%	-1.24% -3.08%	1.66% 3.28%	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	-1.94% -0.79% 0.31 1.19	-1.62% -0.14% 0.32 1.16	-1.24% -3.08% 0.30 1.23	1.66% 3.28% 0.28 1.30	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges	-1.94% -0.79% 0.31	-1.62% -0.14% 0.32	-1.24% -3.08% 0.30	1.66% 3.28% 0.28	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	-1.94% -0.79% 0.31 1.19 0.92	-1.62% -0.14% 0.32 1.16 0.90	-1.24% -3.08% 0.30 1.23 0.85	1.66% 3.28% 0.28 1.30 0.91	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio	-1.94% -0.79% 0.31 1.19 0.92	-1.62% -0.14% 0.32 1.16 0.90	-1.24% -3.08% 0.30 1.23 0.85	1.66% 3.28% 0.28 1.30 0.91	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY	-1.94% -0.79% 0.31 1.19 0.92 0.85	-1.62% -0.14% 0.32 1.16 0.90 0.70	-1.24% -3.08% 0.30 1.23 0.85 0.61	1.66% 3.28% 0.28 1.30 0.91 0.61	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio	-1.94% -0.79% 0.31 1.19 0.92 0.85 1.03	-1.62% -0.14% 0.32 1.16 0.90 0.70 1.09	-1.24% -3.08% 0.30 1.23 0.85 0.61 0.91	1.66% 3.28% 0.28 1.30 0.91 0.61 1.06	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	-1.94% -0.79% 0.31 1.19 0.92 0.85 1.03 43	-1.62% -0.14% 0.32 1.16 0.90 0.70 1.09 40	-1.24% -3.08% 0.30 1.23 0.85 0.61 0.91 40	1.66% 3.28% 0.28 1.30 0.91 0.61 1.06 43	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable	-1.94% -0.79% 0.31 1.19 0.92 0.85 1.03 43 47	-1.62% -0.14% 0.32 1.16 0.90 0.70 1.09 40 51	-1.24% -3.08% 0.30 1.23 0.85 0.61 0.91 40 38	1.66% 3.28% 0.28 1.30 0.91 0.61 1.06 43 42	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	-1.94% -0.79% 0.31 1.19 0.92 0.85 1.03 43 47	-1.62% -0.14% 0.32 1.16 0.90 0.70 1.09 40 51	-1.24% -3.08% 0.30 1.23 0.85 0.61 0.91 40 38	1.66% 3.28% 0.28 1.30 0.91 0.61 1.06 43 42	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	-1.94% -0.79% 0.31 1.19 0.92 0.85 1.03 43 47 103	-1.62% -0.14% 0.32 1.16 0.90 0.70 1.09 40 51 103	-1.24% -3.08% 0.30 1.23 0.85 0.61 0.91 40 38 106	1.66% 3.28% 0.28 1.30 0.91 0.61 1.06 43 42 98	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	(\$24,966,200)	(\$39,665,385)	(\$38,049,002)	(\$22,179,759)
Hospital Total Net Assets	(\$17,147,261)	(\$32,257,854)	(\$30,035,645)	(\$13,707,175)
UNCOMPENSATED CARE				
Charity Care	\$8,958,645	\$7,580,152	\$6,785,012	\$4,849,739
Bad Debts	\$1,246,161	\$3,349,408	\$985,612	\$2,373,418
Total Uncompensated Care Charges	\$10,204,806	\$10,929,560	\$7,770,624	\$7,223,157
Uncompensated Care Cost	\$3,193,586	\$3,463,489	\$2,367,752	\$2,056,918
Uncompensated Care % of Total Expenses	2.7%	2.7%	1.8%	1.6%
UTILIZATION MEASURES				
Patient Days	33,429	31,549	29,321	31,271
Discharges	7,719	7,494	7,063	7,176
ALOS	4.3	4.2	4.2	4.4
Staffed Beds	94	89	82	88
Available Beds	180	180	180	180
Licensed Beds	180	180	180	180
Occupancy of staffed beds	97%	97%	98%	97%
Occupancy of available beds	51%	48%	45%	48%
Full Time Equivalent Employees	958.0	940.6	973.0	902.4
Total Case Mix Index	1.0936	1.1007	1.1349	1.1435
DISCHARGES				
Non-Government (Including Uninsured)	2,697	2,700	2,462	2,395
Medicare	3,673	3,482	3,301	3,456
Medical Assistance	1,339	1,306	1,283	1,315
Medicaid	1,278	1,306	1,283	1,315
Other Medical Assistance	61	0	0	0
Champus / TRICARE	10	6	17	10
Uninsured (Included in Non-Government)	103	112	74	85
Total Discharges	7,719	7,494	7,063	7,176
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	5,533	5,178	4,870	5,156
Emergency Room - Treated and Discharged	33,402	34,965	36,080	34,542
Total Emergency Room Visits	38,935	40,143	40,950	39,698
PAYER MIX				
Based on Charges:				
Non Government	38.8%	40.1%	39.2%	38.0%
Medicare	46.3%	45.1%	44.2%	44.5%
State Medical Assistance	12.4%	12.3%	14.8%	16.2%
Uninsured	2.6%	2.5%	1.7%	1.2%
Based on Payments:				
Non Government	46.6%	48.2%	50.7%	49.3%
Medicare	43.3%	42.4%	39.4%	40.3%
			00.170	10.0/0
State Medical Assistance	9.7%	9.0%	9.5%	9.8%

## HARTFORD HOSPITAL

Hartford Hospital is located in Hartford. In FY 2013, the Hospital experienced a \$4.9 million loss from operations and had \$29.3 million in non operating revenue, resulting in an excess of revenues over expenses of \$24.4 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Hartford Healthcare Corporation, based on OHCA filings, can be found in Appendix AA.

HARTFORD HEALTHCARE CORPORATION					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$1,242,385,000	\$1,615,988,000	\$1,879,748,000	\$1,904,184,000	
Other Operating Revenue	\$184,106,000	\$187,975,000	\$267,538,000	\$222,045,000	
Total Operating Revenue	\$1,426,491,000	\$1,803,963,000	\$2,147,286,000	\$2,126,229,000	
Total Operating Expenses	\$1,408,349,000	\$1,760,430,000	\$2,086,710,000	\$2,160,998,000	
Income/(Loss) from Operations	\$18,142,000	\$43,533,000	\$60,576,000	(\$34,769,000)	
Non Operating Revenue	\$31,845,000 \$49,987,000	\$182,626,000	\$68,563,000	\$381,049,000	
Excess/(Deficiency) of Revenue over Expenses	\$49,987,000	\$226,159,000	\$129,139,000	\$346,280,000	
HARTFORD HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$794,806,049	\$853,959,278	\$926,633,051	\$903,784,775	
Other Operating Revenue	\$137,793,737	\$130,806,848	\$171,975,203	\$166,595,731	
Total Operating Revenue	\$932,599,786	\$984,766,126	\$1,098,608,254	\$1,070,380,506	
Total Operating Expenses	\$920,001,155	\$963,927,041	\$1,046,001,610	\$1,075,242,367	
Income/(Loss) from Operations	\$12,598,631	\$20,839,085	\$52,606,644	(\$4,861,861)	
Non Operating Revenue	\$20,981,787	(\$1,519,601)	\$38,750,468	\$29,320,979	
Excess/(Deficiency) of Revenue over Expenses	\$33,580,418	\$19,319,484	\$91,357,112	\$24,459,118	
Source: Audited Financial Statements					Statewide
PROFITABILITY SUMMARY					Avg. 2013
Hospital Operating Margins	1.32%		4.63%	-0.44%	3.15%
Hospital Non Operating Margins	2.20%		3.41%	2.67%	2.49%
Hospital Total Margins	3.52%	1.96%	8.03%	2.22%	5.64%
COST DATA SUMMARY					
Ratio of Cost to Charges	0.45		0.43	0.42	0.33
Private Payment to Cost Ratio	1.14			1.37	1.44
Medicare Payment to Cost Ratio	0.84		0.88	0.79	0.83
Medicaid Payment to Cost Ratio	0.68	0.68	0.65	0.59	0.67
LIQUIDITY MEASURES SUMMARY					
Current Ratio	1.52	2.01	1.81	1.07	1.93
Days Cash on Hand	14	24	32	5	66
Days in Patients Accounts Receivable	53	50	58	55	40
Average Payment Period	56	47	61	79	70
SOLVENCY MEASURES SUMMARY					
Equity Financing Ratio	47.0		36.4		45.4
Cash Flow to Total Debt Ratio	39.0	20.2	38.6	16.8	24.7
Long-Term Debt to Capitalization Ratio	12.5			29.9	32.6

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$178,313,676	\$163,006,762	\$169,620,159	\$201,002,168
Hospital Total Net Assets	\$427,719,774	\$402,492,184	\$440,709,105	\$494,445,108
INCOMPENSATED CARE				
Charity Care	\$27,507,152	\$18,246,408	\$23,839,114	\$26,543,780
Bad Debts	\$37,824,767	\$12,919,784	\$22,645,965	\$17,467,613
Total Uncompensated Care Charges	\$65,331,919	\$31,166,192	\$46,485,079	\$44,011,393
Uncompensated Care Cost	\$29,595,623	\$13,838,056	\$20,089,338	\$18,404,841
Uncompensated Care % of Total Expenses	3.2%	1.4%	1.9%	1.7%
TILIZATION MEASURES				
Patient Days	220,114	223,555	233,332	235,012
Discharges	41,265	40,674	41,251	41,809
ALOS	5.3	5.5	5.7	5.6
Staffed Beds	630	640	667	647
Available Beds	760	796	802	809
Licensed Beds	867	867	867	867
Occupancy of staffed beds	96%	96%	96%	100%
Occupancy of available beds	79%	77%	80%	80%
Full Time Equivalent Employees	5,648.0	5,838.3	6,033.5	6,124.9
Total Case Mix Index	1.4865	1.5401	1.5717	1.5716
ISCHARGES				
Non-Government (Including Uninsured)	16,050	15,149	15,151	14,784
Medicare	15,819	15,795	16,556	17,247
Medical Assistance	9,230	9,492	9,311	9,578
Medicaid	7,923	9,492	9,311	9,578
Other Medical Assistance	1,307	0,10	0,011	0,010
Champus / TRICARE	166	238	233	200
Uninsured (Included in Non-Government)	690	359	453	357
Total Discharges	41,265	40,674	41,251	41,809
MERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	16,735	17,014	20,588	22,296
Emergency Room - Treated and Discharged	78,670	78,553	79,223	78,503
Total Emergency Room Visits	95,405	95,567	99,811	100,799
AYER MIX				
Based on Charges:				
Non Government	35.4%	35.2%	34.6%	33.1%
Medicare	44.6%	44.4%	44.8%	45.9%
State Medical Assistance	17.5%	18.5%	18.4%	19.0%
Uninsured	2.5%	1.9%	2.2%	2.0%
Based on Payments:				
Non Government	45.0%	45.9%	46.1%	48.8%
Medicare	41.8%	39.8%	40.8%	38.8%
State Medical Assistance	12.9%	13.2%	12.4%	11.9%
Uninsured	0.3%	1.1%	0.7%	0.4%
OTHISULEU	0.3%	1.1%	0.7%	0.4%

# HOSPITAL OF CENTRAL CONNECTICUT

The Hospital of Central Connecticut is located in New Britain. In FY 2013, the Hospital generated \$13.6 million in income from operations and had \$11.6 million in non-operating revenue, resulting in an excess of revenues over expenses of \$25.2 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Hartford Healthcare Corporation, based on OHCA filings, can be found in Appendix AA.

HARTFORD HEALTHCARE CORPORATION					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$1,242,385,000	\$1,615,988,000	\$1,879,748,000	\$1,904,184,000	
Other Operating Revenue	\$184,106,000	\$187,975,000	\$267,538,000	\$222,045,000	
Total Operating Revenue	\$1,426,491,000	\$1,803,963,000	\$2,147,286,000	\$2,126,229,000	
Total Operating Expenses	\$1,408,349,000	\$1,760,430,000	\$2,086,710,000	\$2,160,998,000	
Income/(Loss) from Operations	\$18,142,000	\$43,533,000	\$60,576,000	(\$34,769,000)	
Non Operating Revenue	\$31,845,000	\$182,626,000	\$68,563,000	\$381,049,000	
Excess/(Deficiency) of Revenue over Expenses	\$49,987,000	\$226,159,000	\$129,139,000	\$346,280,000	
HOSPITAL OF CENTRAL CONNECTICUT					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$364,911,931	\$383,316,464	\$393,528,986	\$371,907,491	
Other Operating Revenue	\$14,808,991	\$9,281,147	\$15,421,287	\$19,118,992	
Total Operating Revenue	\$379,720,922	\$392,597,611	\$408,950,273	\$391,026,483	
Total Operating Expenses	\$381,476,536	\$368,573,386	\$389,521,494	\$377,447,207	
Income/(Loss) from Operations	(\$1,755,614)	\$24,024,225	\$19,428,779	\$13,579,276	
Non Operating Revenue	\$7,196,048	\$26,025	\$9,965,362	\$11,638,482	
Excess/(Deficiency) of Revenue over Expenses	\$5,440,434	\$24,050,250	\$29,394,141	\$25,217,758	
On the state of th					
Source: Audited Financial Statements					
					Statewide
PROFITABILITY SUMMARY	0.45%	6 12%	4 64%	3 37%	Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins	-0.45%		4.64%	3.37%	Avg. 2013 3.15%
PROFITABILITY SUMMARY	-0.45% 1.86% 1.41%	0.01%	4.64% 2.38% 7.02%	3.37% 2.89% 6.26%	Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins	1.86%	0.01%	2.38%	2.89%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY	1.86% 1.41%	0.01% 6.13%	2.38% 7.02%	2.89% 6.26%	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges	1.86%	0.01% 6.13% 0.43	2.38% 7.02%	2.89%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY	1.86% 1.41% 0.46	0.01% 6.13% 0.43 1.51	2.38% 7.02% 0.44	2.89% 6.26% 0.41	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	1.86% 1.41% 0.46 1.28	0.01% 6.13% 0.43 1.51 0.84	2.38% 7.02% 0.44 1.43	2.89% 6.26% 0.41 1.51	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	1.86% 1.41% 0.46 1.28 0.78	0.01% 6.13% 0.43 1.51 0.84	2.38% 7.02% 0.44 1.43 0.83	2.89% 6.26% 0.41 1.51 0.85	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio	1.86% 1.41% 0.46 1.28 0.78	0.01% 6.13% 0.43 1.51 0.84 0.81	2.38% 7.02% 0.44 1.43 0.83	2.89% 6.26% 0.41 1.51 0.85	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	1.86% 1.41% 0.46 1.28 0.78 0.82	0.01% 6.13% 0.43 1.51 0.84 0.81 1.00	2.38% 7.02% 0.44 1.43 0.83 0.68	2.89% 6.26% 0.41 1.51 0.85 0.70	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable	1.86% 1.41% 0.46 1.28 0.78 0.82 0.91 23 17	0.01% 6.13% 0.43 1.51 0.84 0.81 1.00 18 24	2.38% 7.02% 0.44 1.43 0.83 0.68 1.19 27 27	2.89% 6.26% 0.41 1.51 0.85 0.70 1.39 24 33	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	1.86% 1.41% 0.46 1.28 0.78 0.82 0.91 23	0.01% 6.13% 0.43 1.51 0.84 0.81 1.00 18 24	2.38% 7.02% 0.44 1.43 0.83 0.68 1.19 27	2.89% 6.26% 0.41 1.51 0.85 0.70 1.39 24	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARYHospital Operating MarginsHospital Non Operating MarginsHospital Total MarginsCOST DATA SUMMARYRatio of Cost to ChargesPrivate Payment to Cost RatioMedicare Payment to Cost RatioMedicaid Payment to Cost RatioMedicaid Payment to Cost RatioCurrent RatioDays Cash on HandDays in Patients Accounts ReceivableAverage Payment PeriodSOLVENCY MEASURES SUMMARY	1.86% 1.41% 0.46 1.28 0.78 0.82 0.91 23 17 77	0.01% 6.13% 0.43 1.51 0.84 0.81 1.00 18 24 81	2.38% 7.02% 0.44 1.43 0.83 0.68 1.19 27 27 76	2.89% 6.26% 0.41 1.51 0.85 0.70 1.39 24 33 67	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period         SOLVENCY MEASURES SUMMARY         Equity Financing Ratio	1.86% 1.41% 0.46 1.28 0.78 0.82 0.91 23 17 77 39.7	0.01% 6.13% 0.43 1.51 0.84 0.81 1.00 18 24 81 44.3	2.38% 7.02% 0.44 1.43 0.83 0.68 1.19 27 27 76 33.8	2.89% 6.26% 0.41 1.51 0.85 0.70 1.39 24 33 67 56.1	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
PROFITABILITY SUMMARYHospital Operating MarginsHospital Non Operating MarginsHospital Total MarginsCOST DATA SUMMARYRatio of Cost to ChargesPrivate Payment to Cost RatioMedicare Payment to Cost RatioMedicaid Payment to Cost RatioMedicaid Payment to Cost RatioCurrent RatioDays Cash on HandDays in Patients Accounts ReceivableAverage Payment PeriodSOLVENCY MEASURES SUMMARY	1.86% 1.41% 0.46 1.28 0.78 0.82 0.91 23 17 77	0.01% 6.13% 0.43 1.51 0.84 0.81 1.00 18 24 81 44.3 52.5	2.38% 7.02% 0.44 1.43 0.83 0.68 1.19 27 27 76 33.8 61.9	2.89% 6.26% 0.41 1.51 0.85 0.70 1.39 24 33 67	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$96,622,401	\$128,627,309	\$93,203,114	\$194,567,882
Hospital Total Net Assets	\$133,555,140	\$165,443,112	\$135,010,987	\$241,711,563
UNCOMPENSATED CARE				
Charity Care	\$8,420,571	\$17,262,086	\$6,791,581	\$16,310,702
Bad Debts	\$9,548,336	\$1,140,529	\$17,293,190	\$9,742,308
Total Uncompensated Care Charges	\$17,968,907	\$18,402,615	\$24,084,771	\$26,053,010
Uncompensated Care Cost	\$8,317,480	\$7,858,309	\$10,554,538	\$10,738,540
Uncompensated Care % of Total Expenses	2.2%	2.1%	2.7%	2.8%
UTILIZATION MEASURES				
Patient Days	81,872	83,137	76,771	75,467
Discharges	19,517	20,546	18,252	17,907
ALOS	4.2	4.0	4.2	4.2
Staffed Beds	341	356	356	304
Available Beds	356	383	383	373
Licensed Beds	446	464	446	446
Occupancy of staffed beds	66%	64%	59%	68%
Occupancy of available beds	63%	59%	55%	55%
Full Time Equivalent Employees	2,166.1	2,172.0	2,299.5	2,272.9
Total Case Mix Index	1.1864	1.1700	1.2002	1.2658
	1.1004	1.1700	1.2002	1.2000
DISCHARGES				
Non-Government (Including Uninsured)	6,207	6,033	5,345	4,756
Medicare	8,738	9,651	8,524	8,464
Medical Assistance	4,535	4,816	4,352	4,668
Medicaid	4,042	4,816	4,352	4,668
Other Medical Assistance	493	0	0	0
Champus / TRICARE	37	46	31	19
Uninsured (Included in Non-Government)	334	187	200	206
Total Discharges	19,517	20,546	18,252	17,907
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	15,051	14,219	14,064	14,470
Emergency Room - Treated and Discharged	90,611	94,835	96,434	92,594
Total Emergency Room Visits	105,662	109,054	110,498	107,064
PAYER MIX				
Based on Charges:				
Non Government	33.7%	31.6%	30.4%	28.9%
Medicare	44.6%	45.9%	45.0%	45.6%
State Medical Assistance	19.1%	20.5%	21.9%	23.3%
Uninsured	2.6%	2.1%	2.7%	2.2%
Based on Payments:				
Non Government	45.8%	46.0%	44.8%	44.1%
Medicare	45.8% 37.1%			
State Medical Assistance		37.1%	38.7% 15.3%	39.1% 16.4%
	15.4%	15.9%	15.3%	16.4%
Uninsured	1.7%	0.9%	1.2%	0.4%

## CHARLOTTE HUNGERFORD HOSPITAL

The Charlotte Hungerford Hospital is located in Torrington. In FY 2013, the Hospital generated \$28,000 in income from operations and had \$2.66 million in non-operating revenue, resulting in an excess of revenues over expenses of \$2.7 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of Charlotte Hungerford Hospital, based on OHCA filings, can be found in Appendix AA.

CHARLOTTE HUNGERFORD HOSPITAL					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$103,758,285	\$109,569,717	\$116,313,832	\$116,677,548	
Other Operating Revenue	\$5,283,033	\$4,949,386	\$5,735,128	\$8,250,545	
Total Operating Revenue	\$109,041,318	\$114,519,103	\$122,048,960	\$124,928,093	
Total Operating Expenses	\$109,825,185	\$113,880,767	\$121,882,681	\$124,899,985	
Income/(Loss) from Operations	(\$783,867)	\$638,336	\$166,279	\$28,108	
Non Operating Revenue	\$2,243,445	\$2,011,113	\$2,249,345	\$2,664,812	
Excess/(Deficiency) of Revenue over Expenses	\$1,459,578	\$2,649,449	\$2,415,624	\$2,692,920	
CHARLOTTE HUNGERFORD HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue Other Operating Revenue	\$103,193,652 \$5,277,783	\$109,579,717 \$4,949,386	\$116,313,832 \$5,735,128	\$116,677,548 \$8,250,545	
Total Operating Revenue	\$108,471,435	\$114,529,103	\$122,048,960	\$124,928,093	
Total Operating Expenses	\$108,897,163	\$113,880,767	\$121,882,681	\$124,899,985	
Income/(Loss) from Operations	(\$425,728)	\$648,336	\$166,279	\$28,108	
Non Operating Revenue	\$1,978,820	\$2,011,113	\$2,249,345	\$2,664,812	
Excess/(Deficiency) of Revenue over Expenses	\$1,553,092	\$2,659,449	\$2,415,624	\$2,692,920	
Source: Audited Financial Statements					Chatawida
PROFITABILITY SUMMARY					Statewide Avg. 2013
Hospital Operating Margins	-0.39%	0.56%	0.13%	0.02%	3.15%
Hospital Non Operating Margins	1.79%	1.73%	1.81%	2.09%	2.49%
Hospital Total Margins	1.41%	2.28%	1.94%	2.11%	5.64%
COST DATA SUMMARY					
Ratio of Cost to Charges	0.56	0.53	0.50	0.47	0.33
Private Payment to Cost Ratio	1.03	1.07	1.09	1.16	1.44
Medicare Payment to Cost Ratio	1.02	1.01	0.97	0.99	0.83
Medicaid Payment to Cost Ratio	0.70	0.72	0.70	0.71	0.67
LIQUIDITY MEASURES SUMMARY					
Current Ratio	1.23	1.33	1.39	1.32	1.93
Days Cash on Hand	19	29	31	27	66
Days in Patients Accounts Receivable	30	37	39	37	40
Average Payment Period	59	65	63	65	70
SOLVENCY MEASURES SUMMARY					
Equity Financing Ratio	49.7	55.5	48.8	63.8	45.4
Cash Flow to Total Debt Ratio	34.2	37.2	36.3	41.2	24.7
Long-Term Debt to Capitalization Ratio	9.3	6.5	5.0	0.0	32.6

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$39,188,881	\$47,062,165	\$40,934,207	\$61,139,349
Hospital Total Net Assets	\$58,541,584	\$65,985,850	\$61,791,679	\$84,555,779
UNCOMPENSATED CARE				
Charity Care	\$1,421,695	\$1,726,098	\$1,766,984	\$3,214,518
Bad Debts	\$2,413,649	\$2,129,955	\$3,125,364	\$3,378,061
Total Uncompensated Care Charges	\$3,835,344	\$3,856,053	\$4,892,348	\$6,592,579
Uncompensated Care Cost	\$2,158,433	\$2,056,056	\$2,455,854	\$3,070,270
Uncompensated Care % of Total Expenses	2.0%	1.8%	2.0%	2.5%
UTILIZATION MEASURES				
Patient Days	27,979	27,425	25,249	26,574
Discharges	6,438	6,512	6,338	6,533
ALOS	4.3	4.2	4.0	4.1
Staffed Beds	81	81	75	77
Available Beds	122	122	122	122
Licensed Beds	122	122	122	122
Occupancy of staffed beds	95%	93%	92%	95%
Occupancy of available beds	63%	62%	57%	60%
Full Time Equivalent Employees	713.2	744.3	768.4	789.0
Total Case Mix Index	1.2353	1.2576	1.2411	1.2741
DISCHARGES				
Non-Government (Including Uninsured)	1,900	1,747	1,720	1,821
Medicare	3,371	3,532	3,482	3,510
Medical Assistance	1,133	1,200	1,105	1,170
Medicaid	935	1,192	1,103	1,167
Other Medical Assistance	198	8	2	3
Champus / TRICARE	34	33	31	32
Uninsured (Included in Non-Government)	155	90	114	200
Total Discharges	6,438	6,512	6,338	6,533
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	4,589	5,055	5,066	5,182
Emergency Room - Treated and Discharged	34,004	34,480	35,812	35,790
Total Emergency Room Visits	38,593	39,535	40,878	40,972
PAYER MIX				
Based on Charges:				
Non Government	34.1%	33.3%	32.8%	31.0%
Medicare	45.2%	45.6%	46.6%	47.6%
State Medical Assistance	18.1%	18.6%	17.9%	18.6%
Uninsured	2.6%	2.5%	2.7%	2.7%
Based on Payments:				
Non Government	37.0%	37.0%	37.7%	37.0%
Medicare	48.6%	47.7%	47.6%	48.4%
State Medical Assistance	13.1%	13.9%	13.2%	13.6%
Uninsured	1.2%	1.4%	1.5%	1.0%

### JOHNSON MEMORIAL HOSPITAL

Johnson Memorial Hospital is located in Stafford. In FY 2013, the Hospital experienced a \$3.2 million loss from operations and had \$200,000 in non-operating revenue, resulting in an excess of expenses over revenues of \$3 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Johnson Memorial Medical Center, Inc., based on OHCA filings, can be found in Appendix AA.

JOHNSON MEMORIAL MEDICAL CENTER INC.					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$89,148,038	\$88,701,620	\$92,870,450	\$86,321,671	
Other Operating Revenue	\$1,507,077	\$1,633,180	\$896,986	\$1,356,313	
Total Operating Revenue	\$90,655,115	\$90,334,800	\$93,767,436	\$87,677,984	
Total Operating Expenses	\$97,303,163	\$93,561,742	\$96,980,439	\$93,071,797	
Income/(Loss) from Operations	(\$6,648,048)	(\$3,226,942)	(\$3,213,003)	(\$5,393,813)	
Non Operating Revenue	\$33,842,025	\$1,205,975	\$447,582	\$2,589,208	
Excess/(Deficiency) of Revenue over Expenses	\$27,193,977	(\$2,020,967)	(\$2,765,421)	(\$2,804,605)	
JOHNSON MEMORIAL HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$61,336,304	\$59,499,426	\$65,318,419	\$59,633,584	
Other Operating Revenue	\$252,845	\$623,863	\$282,934	\$718,658	
Total Operating Revenue	\$61,589,149	\$60,123,289	\$65,601,353	\$60,352,242	
Total Operating Expenses	\$67,684,735	\$61,577,163	\$65,981,058	\$63,578,052	
Income/(Loss) from Operations	(\$6,095,586)	(\$1,453,874)	(\$379,705)	(\$3,225,810)	
Non Operating Revenue	\$33,467,213	\$1,205,826	\$430,461	\$232,279	
Excess/(Deficiency) of Revenue over Expenses	\$27,371,627	(\$248,048)	\$50,756	(\$2,993,531)	
Source: Audited Financial Statements					
					Statewide
PROFITABILITY SUMMARY					Avg. 2013
Hospital Operating Margins	-6.41%	-2.37%	-0.58%	-5.32%	Avg. 2013 3.15%
	-6.41% 35.21% 28.80%	-2.37% 1.97% -0.40%	-0.58% 0.65% 0.08%	-5.32% 0.38% -4.94%	Avg. 2013
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins	35.21%	1.97%	0.65%	0.38%	Avg. 2013 3.15% 2.49%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY	35.21% 28.80%	1.97% -0.40%	0.65% 0.08%	0.38% -4.94%	Avg. 2013 3.15% 2.49% 5.64%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges	35.21% 28.80% 0.45	1.97% -0.40% 0.41	0.65% 0.08% 0.43	0.38% -4.94% 0.40	Avg. 2013 3.15% 2.49% 5.64%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio	35.21% 28.80% 0.45 1.28	1.97% -0.40% 0.41 1.35	0.65% 0.08% 0.43 1.28	0.38% -4.94% 0.40 1.34	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges	35.21% 28.80% 0.45	1.97% -0.40% 0.41	0.65% 0.08% 0.43	0.38% -4.94% 0.40	Avg. 2013 3.15% 2.49% 5.64%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio	35.21% 28.80% 0.45 1.28 0.70	1.97% -0.40% 0.41 1.35 0.78	0.65% 0.08% 0.43 1.28 0.83	0.38% -4.94% 0.40 1.34 0.74	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins <b>COST DATA SUMMARY</b> Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio	35.21% 28.80% 0.45 1.28 0.70	1.97% -0.40% 0.41 1.35 0.78	0.65% 0.08% 0.43 1.28 0.83	0.38% -4.94% 0.40 1.34 0.74	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY	35.21% 28.80% 0.45 1.28 0.70 0.61	1.97% -0.40% 0.41 1.35 0.78 0.65	0.65% 0.08% 0.43 1.28 0.83 0.68	0.38% -4.94% 0.40 1.34 0.74 0.58	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable	35.21% 28.80% 0.45 1.28 0.70 0.61 0.89	1.97% -0.40% 0.41 1.35 0.78 0.65	0.65% 0.08% 0.43 1.28 0.83 0.68	0.38% -4.94% 0.40 1.34 0.74 0.58	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio ELIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand	35.21% 28.80% 0.45 1.28 0.70 0.61 0.89 23	1.97% -0.40% 0.41 1.35 0.78 0.65 0.95 6	0.65% 0.08% 0.43 1.28 0.83 0.68 0.95 5	0.38% -4.94% 0.40 1.34 0.74 0.58 0.43 1	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicaid Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment PeriodSOLVENCY MEASURES SUMMARY	35.21% 28.80% 0.45 1.28 0.70 0.61 0.89 23 40 93	1.97% -0.40% 0.41 1.35 0.78 0.65 0.95 6 37 77	0.65% 0.08% 0.43 1.28 0.83 0.68 0.95 5 38 67	0.38% -4.94% 0.40 1.34 0.74 0.58 0.43 1 29 158	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment PeriodSOLVENCY MEASURES SUMMARY Equity Financing Ratio	35.21% 28.80% 0.45 1.28 0.70 0.61 0.89 23 40 93 18.6	1.97% -0.40% 0.41 1.35 0.78 0.65 0.95 6 37 77 20.1	0.65% 0.08% 0.43 1.28 0.83 0.68 0.95 5 38 67 22.5	0.38% -4.94% 0.40 1.34 0.74 0.58 0.43 1 29 158 16.4	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment PeriodSOLVENCY MEASURES SUMMARY	35.21% 28.80% 0.45 1.28 0.70 0.61 0.89 23 40 93	1.97% -0.40% 0.41 1.35 0.78 0.65 0.95 6 37 77	0.65% 0.08% 0.43 1.28 0.83 0.68 0.95 5 38 67	0.38% -4.94% 0.40 1.34 0.74 0.58 0.43 1 29 158	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$4,607,135	\$4,359,087	\$4,961,873	\$2,069,573
Hospital Total Net Assets	\$8,733,965	\$8,690,013	\$9,684,598	\$6,911,814
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UNCOMPENSATED CARE				
Charity Care	\$280,655	\$465,816	\$193,108	\$310,398
Bad Debts	\$2,544,094	\$2,141,072	\$3,564,251	\$4,455,452
Total Uncompensated Care Charges	\$2,824,749	\$2,606,888	\$3,757,359	\$4,765,850
Uncompensated Care Cost	\$1,258,250	\$1,070,220	\$1,620,753	\$1,900,823
Uncompensated Care % of Total Expenses	1.9%	1.7%	2.5%	3.0%
UTILIZATION MEASURES				
Patient Days	17,737	15,790	16,189	16,130
Discharges	3,437	3,268	3,251	3,139
ALOS	5.2	4.8	5.0	5.1
Staffed Beds	72	72	72	70
Available Beds	95	95	95	95
Licensed Beds	101	101	101	101
Occupancy of staffed beds	67%	60%	62%	63%
Occupancy of available beds	51%	46%	47%	47%
Full Time Equivalent Employees	475.7	463.5	464.2	460.3
Total Case Mix Index	1.2111	1.1539	1.1665	1.1463
DISCHARGES				
Non-Government (Including Uninsured)	1,143	979	985	896
Medicare	1,733	1,616	1,601	1,633
Medical Assistance	541	643	646	581
Medicaid	509	643	646	581
Other Medical Assistance	32	0	0	0
Champus / TRICARE	20	30	19	29
Uninsured (Included in Non-Government)	46	52	76	48
Total Discharges	3,437	3,268	3,251	3,139
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	2,178	2,686	2,537	2,309
Emergency Room - Treated and Discharged	17,243	17,435	18,145	17,817
Total Emergency Room Visits	19,421	20,121	20,682	20,126
PAYER MIX				
Based on Charges:				
Non Government	40.3%	37.5%	36.3%	33.9%
Medicare	46.2%	46.9%	45.7%	48.4%
State Medical Assistance	11.5%	13.9%	15.9%	16.1%
Uninsured	2.0%	1.7%	2.1%	1.6%
Based on Payments:				
Non Government	56.6%	52.4%	48.8%	50.0%
Medicare	35.6%	37.9%	39.8%	39.5%
State Medical Assistance	7.5%	9.3%	11.3%	10.3%
Uninsured	0.4%	0.3%	0.2%	0.2%
	0.170	0.070	0.270	0.270

## LAWRENCE & MEMORIAL HOSPITAL

Lawrence and Memorial Hospital is located in New London. In FY 2013, the Hospital generated \$10 million in income from operations and had \$6.2 million in non-operating revenue, resulting in an excess of revenues over expenses of \$16.2 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Lawrence & Memorial Corporation, based on OHCA filings, can be found in Appendix AA.

LAWRENCE & MEMORIAL CORPORATION					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$326,063,574	\$346,642,222	\$354,042,019	\$358,189,769	
Other Operating Revenue	\$19,974,336	\$18,437,225	\$16,080,943	\$22,197,644	
Total Operating Revenue	\$346,037,910	\$365,079,447	\$370,122,962	\$380,387,413	
Total Operating Expenses	\$334,984,009	\$355,831,236	\$369,415,491	\$387,805,077	
Income/(Loss) from Operations	\$11,053,901	\$9,248,211	\$707,471	(\$7,417,664)	
Non Operating Revenue	\$3,507,474	\$6,654,562	\$7,013,860	\$9,671,018	
Excess/(Deficiency) of Revenue over Expenses	\$14,561,375	\$15,902,773	\$7,721,331	\$2,253,354	
LAWRENCE & MEMORIAL HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$306,562,977	\$318,813,210	\$323,643,197	\$298,930,165	
Other Operating Revenue Total Operating Revenue	\$14,705,837 \$321,268,814	\$16,057,736 \$334,870,946	\$15,883,284 \$339,526,481	\$23,162,066 \$322,092,231	
	\$02 I,200,0 I I	<i>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>	¢000,020, 101	<i><b>4022</b>,002,201</i>	
Total Operating Expenses	\$299,648,936	\$312,331,109	\$318,194,716	\$312,019,235	
Income/(Loss) from Operations	\$21,619,878	\$22,539,837	\$21,331,765	\$10,072,996	
Non Operating Revenue	(\$18,052,615)	\$4,137,772	\$4,584,564	\$6,163,570	
Excess/(Deficiency) of Revenue over Expenses	\$3,567,263	\$26,677,609	\$25,916,329	\$16,236,566	
Source: Audited Financial Statements					
					Statewide Avg. 2013
PROFITABILITY SUMMARY	7.13%	6.65%	6.20%	3.07%	Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins	7.13% -5.95%	6.65% 1.22%	6.20% 1.33%	3.07% 1.88%	
PROFITABILITY SUMMARY	7.13% -5.95% 1.18%	6.65% 1.22% 7.87%	6.20% 1.33% 7.53%	3.07% 1.88% 4.95%	Avg. 2013 3.15%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins	-5.95%	1.22%	1.33%	1.88%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges	-5.95% 1.18% 0.47	1.22% 7.87% 0.46	1.33%	1.88%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	-5.95% 1.18% 0.47 1.35	1.22% 7.87% 0.46 1.36	1.33% 7.53%	1.88% 4.95%	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	-5.95% 1.18% 0.47	1.22% 7.87% 0.46 1.36 0.82	1.33% 7.53% 0.45	1.88% 4.95% 0.43	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	-5.95% 1.18% 0.47 1.35	1.22% 7.87% 0.46 1.36	1.33% 7.53% 0.45 1.41	1.88% 4.95% 0.43 1.47	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	-5.95% 1.18% 0.47 1.35 0.86 0.70	1.22% 7.87% 0.46 1.36 0.82 0.76	1.33% 7.53% 0.45 1.41 0.85	1.88% 4.95% 0.43 1.47 0.82	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio	-5.95% 1.18% 0.47 1.35 0.86	1.22% 7.87% 0.46 1.36 0.82	1.33% 7.53% 0.45 1.41 0.85	1.88% 4.95% 0.43 1.47 0.82	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	-5.95% 1.18% 0.47 1.35 0.86 0.70 3.71 175	1.22% 7.87% 0.46 1.36 0.82 0.76 3.88 180	1.33% 7.53% 0.45 1.41 0.85 0.67 4.06 185	1.88% 4.95% 0.43 1.47 0.82 0.68 3.93 164	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable	-5.95% 1.18% 0.47 1.35 0.86 0.70 3.71 175 25	1.22% 7.87% 0.46 1.36 0.82 0.76 3.88 180 25	1.33% 7.53% 0.45 1.41 0.85 0.67 4.06 185 26	1.88% 4.95% 0.43 1.47 0.82 0.68 3.93 164 37	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	-5.95% 1.18% 0.47 1.35 0.86 0.70 3.71 175	1.22% 7.87% 0.46 1.36 0.82 0.76 3.88 180	1.33% 7.53% 0.45 1.41 0.85 0.67 4.06 185	1.88% 4.95% 0.43 1.47 0.82 0.68 3.93 164	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicaid Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	-5.95% 1.18% 0.47 1.35 0.86 0.70 3.71 175 25 65	1.22% 7.87% 0.46 1.36 0.82 0.76 3.88 180 25 60	1.33% 7.53% 0.45 1.41 0.85 0.67 4.06 185 26 62	1.88% 4.95% 0.43 1.47 0.82 0.68 3.93 164 37 62	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period         SOLVENCY MEASURES SUMMARY         Equity Financing Ratio	-5.95% 1.18% 0.47 1.35 0.86 0.70 3.71 175 25 65 47.7	1.22% 7.87% 0.46 1.36 0.82 0.76 3.88 180 25 60 46.8	1.33% 7.53% 0.45 1.41 0.85 0.67 4.06 185 26 62 46.0	1.88% 4.95% 0.43 1.47 0.82 0.68 3.93 164 37 62 50.4	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicaid Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	-5.95% 1.18% 0.47 1.35 0.86 0.70 3.71 175 25 65	1.22% 7.87% 0.46 1.36 0.82 0.76 3.88 180 25 60	1.33% 7.53% 0.45 1.41 0.85 0.67 4.06 185 26 62	1.88% 4.95% 0.43 1.47 0.82 0.68 3.93 164 37 62	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$137,717,053	\$142,478,037	\$144,038,576	\$171,018,998
Hospital Total Net Assets	\$161,616,678	\$165,780,674	\$169,995,622	\$199,164,500
UNCOMPENSATED CARE				
Charity Care	\$3,153,445	\$3,148,344	\$2,828,618	\$3,684,045
Bad Debts	\$14,381,177	\$13,865,210	\$11,930,618	\$12,037,777
Total Uncompensated Care Charges	\$17,534,622	\$17,013,554	\$14,759,236	\$15,721,822
Uncompensated Care Cost	\$8,219,444	\$7,851,175	\$6,638,637	\$6,701,686
Uncompensated Care % of Total Expenses	2.7%	2.5%	2.1%	2.1%
UTILIZATION MEASURES				
Patient Days	71,761	74,082	70,558	67,153
Discharges	15,464	15,328	14,932	14,649
ALOS	4.6	4.8	4.7	4.6
Staffed Beds	256	256	256	256
Available Beds	256	256	256	256
Licensed Beds	308	308	308	308
Occupancy of staffed beds	77%	79%	76%	72%
Occupancy of available beds	77%	79%	76%	72%
Full Time Equivalent Employees	1,892.8	1,939.1	1,954.8	1,921.0
Total Case Mix Index	1.1845	1.2128	1.2198	1.2110
DISCHARGES				
Non-Government (Including Uninsured)	4,669	4,292	4,075	3,952
Medicare	6,829	6,897	6,829	6,658
Medical Assistance	3,012	3,249	3,059	3,096
Medicaid	2,568	3,192	3,028	3,069
Other Medical Assistance	444	57	31	27
Champus / TRICARE	954	890	969	943
Uninsured (Included in Non-Government)	168	89	69	67
Total Discharges	15,464	15,328	14,932	14,649
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	7,469	7,543	6,525	7,004
Emergency Room - Treated and Discharged	73,421	72,571	76,140	77,556
Total Emergency Room Visits	80,890	80,114	82,665	84,560
PAYER MIX				
Based on Charges:				
Based on Charges: Non Government	38.2%	36.3%	35.7%	34.6%
Non Government Medicare	38.2% 44.4%	45.2%	45.8%	46.4%
Non Government Medicare State Medical Assistance	44.4% 15.4%	45.2% 16.7%	45.8% 16.9%	46.4% 17.4%
Non Government Medicare	44.4%	45.2%	45.8%	46.4% 17.4%
Non Government Medicare State Medical Assistance	44.4% 15.4%	45.2% 16.7%	45.8% 16.9%	46.4% 17.4%
Non Government Medicare State Medical Assistance Uninsured	44.4% 15.4%	45.2% 16.7%	45.8% 16.9%	46.4% 17.4%
Non Government Medicare State Medical Assistance Uninsured Based on Payments:	44.4% 15.4% 2.0%	45.2% 16.7% 1.8%	45.8% 16.9% 1.6%	46.4% 17.4% 1.7%
Non Government Medicare State Medical Assistance Uninsured Based on Payments: Non Government	44.4% 15.4% 2.0% 51.7%	45.2% 16.7% 1.8% 49.9%	45.8% 16.9% 1.6% 50.3%	46.4% 17.4% 1.7% 50.7%

## MANCHESTER MEMORIAL HOSPITAL

Manchester Memorial Hospital is located in Manchester. In FY 2013, the Hospital generated \$1.3 million in income from operations and experienced a \$1.5 million non-operating loss, resulting in an excess of expenses over revenues of \$200,000. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Eastern Connecticut Health Network, based on OHCA filings, can be found in Appendix AA.

EASTERN CT HEALTH NETWORK INC.					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$262,817,891	\$261,348,876	\$277,042,997	\$298,979,957	
Other Operating Revenue	\$17,826,849	\$19,641,309	\$28,839,184	\$28,987,736	
Total Operating Revenue	\$280,644,740	\$280,990,185	\$305,882,181	\$327,967,693	
Total Operating Expenses	\$274,106,412	\$280,947,508	\$300,954,489	\$327,855,198	
Income/(Loss) from Operations	\$6,538,328	\$42,677	\$4,927,692	\$112,495	
Non Operating Revenue	(\$1,785,503)	(\$1,341,596)	(\$1,200,536)	(\$2,138,589)	
Excess/(Deficiency) of Revenue over Expenses	\$4,752,825	(\$1,298,919)	\$3,727,156	(\$2,026,094)	
MANCHESTER MEMORIAL HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue Other Operating Revenue	\$166,310,748 \$10,448,262	\$166,602,260 \$13,148,358	\$175,217,566 \$19,861,936	\$170,299,621 \$19,289,474	
Total Operating Revenue	\$176,759,010	\$179,750,618	\$195,079,502	\$189,589,095	
Total Operating Expenses	\$170,234,748	\$173,322,666	\$184,446,001	\$188,335,086	
Income/(Loss) from Operations	\$6,524,262	\$6,427,952	\$10,633,501	\$1,254,009	
Non Operating Revenue	(\$842,128)	(\$364,307)	(\$868,637)	(\$1,466,699)	
Excess/(Deficiency) of Revenue over Expenses	\$5,682,134	\$6,063,645	\$9,764,864	(\$212,690)	
Source: Audited Financial Statements					
PROFITABILITY SUMMARY					Statewide Avg. 2013
	3.71%	3.58%	5.48%	0.67%	Statewide Avg. 2013 3.15%
Hospital Operating Margins	3.71% -0.48%	3.58% -0.20%	5.48% -0.45%	0.67% -0.78%	Avg. 2013
					Avg. 2013 3.15%
Hospital Operating Margins Hospital Non Operating Margins	-0.48%	-0.20%	-0.45%	-0.78%	Avg. 2013 3.15% 2.49%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins	-0.48%	-0.20%	-0.45%	-0.78%	Avg. 2013 3.15% 2.49%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio	-0.48% 3.23%	-0.20% 3.38%	-0.45% 5.03%	-0.78% -0.11%	Avg. 2013 3.15% 2.49% 5.64%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio	-0.48% 3.23% 0.40	-0.20% 3.38% 0.40	-0.45% 5.03% 0.36	-0.78% -0.11%	Avg. 2013 3.15% 2.49% 5.64%
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio	-0.48% 3.23% 0.40 1.19	-0.20% 3.38% 0.40 1.29	-0.45% 5.03% 0.36 1.34	-0.78% -0.11% 0.32 1.35	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio	-0.48% 3.23% 0.40 1.19 0.86 0.67	-0.20% 3.38% 0.40 1.29 0.80 0.65	-0.45% 5.03% 0.36 1.34 0.78 0.69	-0.78% -0.11% 0.32 1.35 0.76 0.69	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio	-0.48% 3.23% 0.40 1.19 0.86	-0.20% 3.38% 0.40 1.29 0.80	-0.45% 5.03% 0.36 1.34 0.78	-0.78% -0.11% 0.32 1.35 0.76	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand	-0.48% 3.23% 0.40 1.19 0.86 0.67 0.98 16	-0.20% 3.38% 0.40 1.29 0.80 0.65 1.01 24	-0.45% 5.03% 0.36 1.34 0.78 0.69 1.31 13	-0.78% -0.11% 0.32 1.35 0.76 0.69 1.19 25	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable	-0.48% 3.23% 0.40 1.19 0.86 0.67 0.98 16 54	-0.20% 3.38% 0.40 1.29 0.80 0.65 1.01 24 52	-0.45% 5.03% 0.36 1.34 0.78 0.69 1.31 13 60	-0.78% -0.11% 0.32 1.35 0.76 0.69 1.19 25 59	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand	-0.48% 3.23% 0.40 1.19 0.86 0.67 0.98 16	-0.20% 3.38% 0.40 1.29 0.80 0.65 1.01 24	-0.45% 5.03% 0.36 1.34 0.78 0.69 1.31 13	-0.78% -0.11% 0.32 1.35 0.76 0.69 1.19 25	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment PeriodSOLVENCY MEASURES SUMMARY	-0.48% 3.23% 0.40 1.19 0.86 0.67 0.98 16 54 105	-0.20% 3.38% 0.40 1.29 0.80 0.65 1.01 24 52 89	-0.45% 5.03% 0.36 1.34 0.78 0.69 1.31 13 60 73	-0.78% -0.11% 0.32 1.35 0.76 0.69 1.19 25 59 84	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment PeriodSOLVENCY MEASURES SUMMARY Equity Financing Ratio	-0.48% 3.23% 0.40 1.19 0.86 0.67 0.98 16 54 105 10.1	-0.20% 3.38% 0.40 1.29 0.80 0.65 1.01 24 52 89 82	-0.45% 5.03% 0.36 1.34 0.78 0.69 1.31 13 60 73 8.8	-0.78% -0.11% 0.32 1.35 0.76 0.69 1.19 25 59 84 21.7	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
Hospital Operating Margins Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment PeriodSOLVENCY MEASURES SUMMARY	-0.48% 3.23% 0.40 1.19 0.86 0.67 0.98 16 54 105	-0.20% 3.38% 0.40 1.29 0.80 0.65 1.01 24 52 89	-0.45% 5.03% 0.36 1.34 0.78 0.69 1.31 13 60 73	-0.78% -0.11% 0.32 1.35 0.76 0.69 1.19 25 59 84	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$5,363,698	\$3,473,307	\$4,925,515	\$27,759,929
Hospital Total Net Assets	\$15,191,387	\$12,141,642	\$15,005,773	\$37,731,740
JNCOMPENSATED CARE				
Charity Care	\$2,236,613	\$4,838,371	\$4,953,633	\$3,908,882
Bad Debts	\$6,712,599	\$6,164,670	\$6,382,307	\$5,518,461
Total Uncompensated Care Charges	\$8,949,212	\$11,003,041	\$11,335,940	\$9,427,343
Uncompensated Care Cost	\$3,545,885	\$4,389,440	\$4,085,613	\$3,049,042
Uncompensated Care % of Total Expenses	2.1%	2.5%	2.2%	1.6%
JTILIZATION MEASURES				
Patient Days	44,935	43,475	45,545	46,662
Discharges	9,109	9,281	8,831	9,342
ALOS	4.9	4.7	5.2	5.0
Staffed Beds	140	171	171	171
Available Beds	283	283	283	283
Licensed Beds	283	283	283	283
Occupancy of staffed beds	88%	70%	73%	75%
Occupancy of available beds	44%	42%	44%	45%
Full Time Equivalent Employees	1,146.9	1,138.9	1,075.8	1,108.7
Total Case Mix Index	1.1816	1.1208	1.1529	1.1925
DISCHARGES				
Non-Government (Including Uninsured)	3,650	3,754	3,296	3,395
Medicare	3,774	3,626	3,537	3,821
Medical Assistance	1,651	1,854	1,957	2,085
Medicaid	1,295	1,854	1,957	2,085
Other Medical Assistance	356	0	0	0
Champus / TRICARE	34	47	41	41
Uninsured (Included in Non-Government)	185	216	182	218
Total Discharges	9,109	9,281	8,831	9,342
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	5,340	5,332	5,028	6,189
Emergency Room - Treated and Discharged	40,946	42,502	41,475	40,876
Total Emergency Room Visits	46,286	47,834	46,503	47,065
PAYER MIX				
Based on Charges:				
Non Government	39.0%	39.0%	36.8%	35.8%
Medicare	43.2%	41.3%	43.4%	44.0%
State Medical Assistance	14.8%	17.0%	17.4%	18.5%
Uninsured	3.0%	2.7%	2.4%	1.7%
Based on Payments:				
	10.00/	F2 00/	51.5%	50.9%
	48 6%	<b>~~~</b>		
Non Government	48.6% 39.2%	53.0% 35.2%		
	48.6% 39.2% 10.0%	35.2% 11.6%	35.6% 12.6%	35.4% 13.5%

### MIDDLESEX HOSPITAL

Middlesex Hospital is located in Middletown. In FY 2013, the Hospital generated \$17 million in income from operations and had \$7.1 million in non-operating revenue, resulting in an excess of revenues over expenses of \$24.1 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Middlesex Health System, Incorporated, based on OHCA filings, can be found in Appendix AA.

MIDDLESEX HEALTH SYSTEM INC. STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$337,751,000	\$345,032,000	\$361,466,000	\$361,760,000	
Other Operating Revenue	\$9,955,000	\$14,403,000	\$12,534,000	\$12,946,000	
Total Operating Revenue	\$347,706,000	\$359,435,000	\$374,000,000	\$374,706,000	
Total Operating Revenue	φ347,700,000	\$339,433,000	\$374,000,000	φ <b>37</b> <i>4,</i> 700,000	
Total Operating Expenses	\$328,329,000	\$344,623,000	\$351,657,000	\$360,357,000	
Income/(Loss) from Operations	\$19,377,000	\$14,812,000	\$22,343,000	\$14,349,000	
Non Operating Revenue Excess/(Deficiency) of Revenue over Expenses	\$2,815,000 \$22,192,000	\$5,151,000 \$19,963,000	\$3,906,000 \$26,249,000	\$7,155,000 \$21,504,000	
Excess/(Deliciency) of Revenue over Expenses	φ22,192,000	\$19,905,000	\$20,249,000	φ21,504,000	
MIDDLESEX HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$325,072,710	\$336,113,486	\$347,835,624	\$347,171,019	
Other Operating Revenue	\$9,611,535	\$9,543,630	\$11,871,399	\$12,173,148	
Total Operating Revenue	\$334,684,245	\$345,657,116	\$359,707,023	\$359,344,167	
Total Operating Expenses	\$312,521,510	\$328,515,648	\$334,537,291	\$342,279,038	
Income/(Loss) from Operations	\$22,162,735	\$17,141,468	\$25,169,732	\$17,065,129	
Non Operating Revenue	\$2,779,040	\$4,377,722	\$3,903,958	\$7,063,038	
Excess/(Deficiency) of Revenue over Expenses	\$24,941,775	\$21,519,190	\$29,073,690	\$24,128,167	
Source: Audited Financial Statements					Statewide
PROFITABILITY SUMMARY					Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins	6.57%	4.90%	6.92%	4.66%	Avg. 2013 3.15%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins	0.82%	1.25%	1.07%	1.93%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY Hospital Operating Margins					Avg. 2013 3.15%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins	0.82%	1.25%	1.07%	1.93%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges	0.82% 7.39% 0.33	1.25% 6.15% 0.31	1.07%	<b>1.93%</b> 6.59% 0.28	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	0.82% 7.39% 0.33 1.39	1.25% 6.15% 0.31 1.40	1.07% 8.00% 0.30 1.47	1.93% 6.59% 0.28 1.55	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	0.82% 7.39% 0.33 1.39 0.82	1.25% 6.15% 0.31 1.40 0.76	1.07% 8.00% 0.30 1.47 0.77	1.93% 6.59% 0.28 1.55 0.78	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	0.82% 7.39% 0.33 1.39	1.25% 6.15% 0.31 1.40	1.07% 8.00% 0.30 1.47	1.93% 6.59% 0.28 1.55	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	0.82% 7.39% 0.33 1.39 0.82	1.25% 6.15% 0.31 1.40 0.76	1.07% 8.00% 0.30 1.47 0.77	1.93% 6.59% 0.28 1.55 0.78	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio	0.82% 7.39% 0.33 1.39 0.82	1.25% 6.15% 0.31 1.40 0.76	1.07% 8.00% 0.30 1.47 0.77	1.93% 6.59% 0.28 1.55 0.78	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY	0.82% 7.39% 0.33 1.39 0.82 0.84	1.25% 6.15% 0.31 1.40 0.76 0.75	1.07% 8.00% 0.30 1.47 0.77 0.66	1.93% 6.59% 0.28 1.55 0.78 0.61	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable	0.82% 7.39% 0.33 1.39 0.82 0.84 2.21 97 43	1.25% 6.15% 0.31 1.40 0.76 0.75 1.97	1.07% 8.00% 0.30 1.47 0.77 0.66 1.85 76 44	1.93% 6.59% 0.28 1.55 0.78 0.61 2.06	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	0.82% 7.39% 0.33 1.39 0.82 0.84 2.21 97	1.25% 6.15% 0.31 1.40 0.76 0.75 1.97 80	1.07% 8.00% 0.30 1.47 0.77 0.66 1.85 76	1.93% 6.59% 0.28 1.55 0.78 0.61 2.06 69	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARYHospital Operating MarginsHospital Non Operating MarginsHospital Total MarginsHospital Total MarginsCOST DATA SUMMARYRatio of Cost to ChargesPrivate Payment to Cost RatioMedicare Payment to Cost RatioMedicaid Payment to Cost RatioMedicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARYCurrent RatioDays Cash on HandDays in Patients Accounts ReceivableAverage Payment PeriodSOLVENCY MEASURES SUMMARY	0.82% 7.39% 0.33 1.39 0.82 0.84 2.21 97 43 70	1.25% 6.15% 0.31 1.40 0.76 0.75 1.97 80 46 73	1.07% 8.00% 0.30 1.47 0.77 0.66 1.85 76 44 77	1.93% 6.59% 0.28 1.55 0.78 0.61 2.06 69 49	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period         SOLVENCY MEASURES SUMMARY         Equity Financing Ratio	0.82% 7.39% 0.33 1.39 0.82 0.84 2.21 97 43 70 36.9	1.25% 6.15% 0.31 1.40 0.76 0.75 1.97 80 46 73 34.3	1.07% 8.00% 0.30 1.47 0.77 0.66 1.85 76 44 77 36.3	1.93% 6.59% 0.28 1.55 0.78 0.61 2.06 69 49 66 57.4	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
PROFITABILITY SUMMARYHospital Operating MarginsHospital Non Operating MarginsHospital Total MarginsHospital Total MarginsCOST DATA SUMMARYRatio of Cost to ChargesPrivate Payment to Cost RatioMedicare Payment to Cost RatioMedicaid Payment to Cost RatioMedicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARYCurrent RatioDays Cash on HandDays in Patients Accounts ReceivableAverage Payment PeriodSOLVENCY MEASURES SUMMARY	0.82% 7.39% 0.33 1.39 0.82 0.84 2.21 97 43 70	1.25% 6.15% 0.31 1.40 0.76 0.75 1.97 80 46 73	1.07% 8.00% 0.30 1.47 0.77 0.66 1.85 76 44 77	1.93% 6.59% 0.28 1.55 0.78 0.61 2.06 69 49 66	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$131,224,000	\$124,933,000	\$144,992,000	\$247,940,000
Hospital Total Net Assets	\$144,810,000	\$138,072,000	\$161,005,000	\$264,166,000
UNCOMPENSATED CARE				
Charity Care	\$9,520,361	\$6,856,094	\$7,509,399	\$8,529,846
Bad Debts	\$11,858,436	\$13,570,742	\$12,199,395	\$11,094,963
Total Uncompensated Care Charges	\$21,378,797	\$20,426,836	\$19,708,794	\$19,624,809
Uncompensated Care Cost	\$7,061,633	\$6,432,546	\$5,829,532	\$5,466,908
Uncompensated Care % of Total Expenses	2.3%	2.0%	1.7%	1.6%
UTILIZATION MEASURES				
Patient Days	57,829	59,935	59,473	62,546
Discharges	13,918	13,855	14,158	15,162
ALOS	4.2	4.3	4.2	4.1
Staffed Beds	178	183	183	189
Available Beds	214	248	260	260
Licensed Beds	297	297	297	297
Occupancy of staffed beds	89%	90%	89%	91%
Occupancy of available beds	74%	66%	63%	66%
Full Time Equivalent Employees	2,021.0	2,056.6	2,080.0	2,119.0
Total Case Mix Index	1.1839	1.2135	1.2326	1.2225
DISCHARGES				
Non-Government (Including Uninsured)	4,717	4,406	4,421	4,525
Medicare	7,204	7,373	7,537	8,270
Medical Assistance	1,954	2,028	2,138	2,323
Medicaid	1,665	2,028	2,138	2,323
Other Medical Assistance	289	0	0	0
Champus / TRICARE	43	48	62	44
Uninsured (Included in Non-Government)	242	201	182	168
Total Discharges	13,918	13,855	14,158	15,162
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	8,487	8,487	8,809	9,971
Emergency Room - Treated and Discharged	85,981	86,806	85,082	81,193
Total Emergency Room Visits	94,468	95,293	93,891	91,164
PAYER MIX				
Based on Charges:				
Non Government	40.6%	38.3%	37.1%	35.4%
Medicare	44.8%	46.5%	46.9%	48.5%
State Medical Assistance	12.4%	13.3%	14.3%	14.4%
Uninsured	2.3%	2.0%	1.8%	1.7%
Based on Payments:				
Non Government	54.3%	52.9%	53.1%	53.0%
	35.1%	34.8%	35.4%	36.2%
Medicare State Medical Assistance	35.1% 8.5%	34.8% 9.8%	35.4% 9.2%	36.2% 8.4%

# **MIDSTATE MEDICAL CENTER**

MidState Medical Center is located in Meriden. In FY 2013, the Hospital generated \$16.3 million in income from operations and had \$4.2 million in non-operating revenue, resulting in an excess of revenues over expenses of \$20.5 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Hartford Healthcare Corporation, based on OHCA filings, can be found in Appendix AA.

HARTFORD HEALTHCARE CORPORATION					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$1,242,385,000	\$1,615,988,000	\$1,879,748,000	\$1,904,184,000	
Other Operating Revenue	\$184,106,000	\$187,975,000	\$267,538,000	\$222,045,000	
Total Operating Revenue	\$1,426,491,000	\$1,803,963,000	\$2,147,286,000	\$2,126,229,000	
Total Operating Expenses	\$1,408,349,000	\$1,760,430,000	\$2,086,710,000	\$2,160,998,000	
Income/(Loss) from Operations	\$18,142,000	\$43,533,000	\$60,576,000	(\$34,769,000)	
Non Operating Revenue	\$31,845,000	\$182,626,000	\$68,563,000	\$381,049,000	
Excess/(Deficiency) of Revenue over Expenses	\$49,987,000	\$226,159,000	\$129,139,000	\$346,280,000	
MIDSTATE MEDICAL CENTER					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue Other Operating Revenue	\$182,022,152 \$18,695,433	\$196,755,436 \$14,584,411	\$218,353,748 \$27,846,850	\$217,746,204 \$9,116,321	
Total Operating Revenue	\$200,717,585	\$211,339,847	\$246,200,598	\$226,862,525	
Total Operating Expenses	\$190,181,772	\$203,675,287	\$221,306,295	\$210,520,148	
Income/(Loss) from Operations	\$10,535,813	\$7,664,560	\$24,894,303	\$16,342,377	
Non Operating Revenue	\$534,112	\$455,490	\$1,222,491	\$4,228,077	
Excess/(Deficiency) of Revenue over Expenses	\$11,069,925	\$8,120,050	\$26,116,794	\$20,570,454	
Source: Audited Financial Statements					
PROFITABILITY SUMMARY					Statewide Avg. 2013
Hospital Operating Margins	5.24%	3.62%	10.06%	7.07%	3.15%
Hospital Non Operating Margins	0.27%			1.83%	2.49%
Hospital Total Margins	5.50%			8.90%	5.64%
COST DATA SUMMARY					
Ratio of Cost to Charges	0.48	0.47	0.44	0.41	0.33
Private Payment to Cost Ratio	1.40	1.47	1.56	1.72	1.44
Medicare Payment to Cost Ratio	0.78	0.79	0.84	0.84	0.83
Medicaid Payment to Cost Ratio	0.68	0.62	0.65	0.69	0.67
LIQUIDITY MEASURES SUMMARY					
Current Ratio	1.93	1.93	3.08	2.41	1.93
Days Cash on Hand	57	37	81	50	66
Days in Patients Accounts Receivable	45	41	36	49	40
Average Payment Period	60	49	52	56	70
SOLVENCY MEASURES SUMMARY					
Equity Financing Ratio	31.0	27.9	30.9	41.6	45.4
Cash Flow to Total Debt Ratio	20.1	18.4	33.0	28.5	24.7
Long-Term Debt to Capitalization Ratio	52.2	56.9	49.7	43.6	32.6

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$58,808,950	\$52,820,335	\$73,637,750	\$96,806,371
Hospital Total Net Assets	\$73,744,007	\$67,247,606	\$89,918,628	\$113,586,026
UNCOMPENSATED CARE				
Charity Care	\$3,637,983	\$3,025,038	\$4,233,596	\$7,131,143
Bad Debts	\$10,465,542	\$7,875,420	\$6,461,499	\$2,265,391
Total Uncompensated Care Charges	\$14,103,525	\$10,900,458	\$10,695,095	\$9,396,534
Uncompensated Care Cost	\$6,815,201	\$5,068,840	\$4,666,905	\$3,847,332
Uncompensated Care % of Total Expenses	3.6%	2.5%	2.1%	1.8%
UTILIZATION MEASURES				
Patient Days	42,359	44,604	42,530	41,898
Discharges	9,818	10,235	10,330	9,847
ALOS	4.3	4.4	4.1	4.3
Staffed Beds	142	144	144	139
Available Beds	156	156	156	156
Licensed Beds	156	156	156	156
Occupancy of staffed beds	82%	85%	81%	83%
Occupancy of available beds	74%	78%	75%	74%
Full Time Equivalent Employees	985.8	1,018.6	1,054.6	1,028.1
Total Case Mix Index	1.1806	1.1811	1.2013	1.2865
DISCHARGES				
Non-Government (Including Uninsured)	3,270	3,252	3,098	2,804
Medicare	4,619	4,826	5,054	4,908
Medical Assistance	1,909	2,138	2,151	2,111
Medicaid	1,741	2,106	2,151	2,111
Other Medical Assistance	168	32	0	0
Champus / TRICARE	20	19	27	24
Uninsured (Included in Non-Government)	234	209	254	242
Total Discharges	9,818	10,235	10,330	9,847
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	6,380	6,629	7,232	6,894
Emergency Room - Treated and Discharged	68,942	78,336	84,907	52,897
Total Emergency Room Visits	75,322	84,965	92,139	59,791
PAYER MIX				
Based on Charges:				
Non Government	37.0%	34.9%	34.5%	32.3%
Medicare	44.6%	45.2%	44.3%	45.2%
State Medical Assistance	15.2%	17.3%	18.9%	20.0%
Uninsured	3.1%	2.5%	2.3%	2.5%
Based on Payments:				
Non Government	53.6%	52.2%	52.0%	51.2%
Medicare	36.2%	36.4%	35.7%	34.7%
Medicare State Medical Assistance Uninsured	36.2% 9.8% 0.4%	36.4% 11.0% 0.4%	35.7% 11.8% 0.5%	34.7% 12.6% 1.4%

## **MILFORD HOSPITAL**

Milford Hospital is located in Milford. In FY 2013, the Hospital experienced a \$9.1 million loss from operations and experienced a \$100,000 non-operating loss, resulting in an excess of expenses over revenues of \$9.2 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Milford Health & Medical, Incorporated, based on OHCA filings, can be found in Appendix AA.

MILFORD HEALTH & MEDICAL, INC.					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$83,794,463	\$84,946,930	\$89,130,320	\$73,181,042	
Other Operating Revenue	\$1,669,876	\$1,505,504	\$3,585,478	\$3,108,035	
Total Operating Revenue	\$85,464,339	\$86,452,434	\$92,715,798	\$76,289,077	
Total Operating Expenses	\$93,410,584	\$93,643,054	\$98,072,081	\$86,812,851	
Income/(Loss) from Operations	(\$7,946,245)	(\$7,190,620)	(\$5,356,283)	(\$10,523,774)	
Non Operating Revenue	\$3,718,367	\$111,096	\$2,793,652	\$1,654,384	
Excess/(Deficiency) of Revenue over Expenses	(\$4,227,878)	(\$7,079,524)	(\$2,562,631)	(\$8,869,390)	
MILFORD HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$78,229,898	\$79,860,535	\$84,451,715	\$69,524,760	
Other Operating Revenue	\$1,165,893	\$653,094	\$2,505,143	\$1,828,000	
Total Operating Revenue	\$79,395,791	\$80,513,629	\$86,956,858	\$71,352,760	
Total Operating Expenses	\$86,047,738	\$85,587,522	\$90,685,854	\$80,406,210	
Income/(Loss) from Operations	(\$6,651,947)	(\$5,073,893)	(\$3,728,996)	(\$9,053,450)	
Non Operating Revenue	\$2,825,570	(\$333,921)	\$1,943,229	(\$94,758)	
Excess/(Deficiency) of Revenue over Expenses	(\$3,826,377)	(\$5,407,814)	(\$1,785,767)	(\$9,148,208)	
Source: Audited Financial Statements PROFITABILITY SUMMARY					Statewide Avg. 2013
Hospital Operating Margins	-8.09%	-6.33%	-4.19%	-12.71%	3.15%
Hospital Non Operating Margins	3.44%	-0.42%	2.19%	-0.13%	2.49%
Hospital Total Margins	-4.65%	-6.74%	-2.01%	-12.84%	5.64%
COST DATA SUMMARY					
Ratio of Cost to Charges	0.42	0.46	0.47	0.41	0.33
Private Payment to Cost Ratio	1.02	1.01	1.01	1.16	1.44
Medicare Payment to Cost Ratio	0.74	0.75	0.70	0.72	0.83
Medicaid Payment to Cost Ratio	0.54	0.56	0.56	0.65	0.67
LIQUIDITY MEASURES SUMMARY					
Current Ratio	0.99	1.03	1.00	0.89	1.93
Days Cash on Hand	2	5	3	9	66
Days in Patients Accounts Receivable Average Payment Period	48 69	48 72	49 67	42 80	40 70
SOLVENCY MEASURES SUMMARY					
Equity Financing Ratio	37.1	24.0	12.5	17.3	45.4
Cash Flow to Total Debt Ratio					
Long-Term Debt to Capitalization Ratio	-1.4 6.6	-12.9 5.7	6.2 0.0	-28.3	24.7 32.6

Note: Milford Hospital financial statements were not audited in FY 2013.

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$25,485,476	\$14,195,295	\$5,927,259	\$6,868,860
Hospital Total Net Assets	\$26,811,974	\$15,495,219	\$7,270,463	\$8,317,133
UNCOMPENSATED CARE				
Charity Care	\$299,029	\$187,766	\$192,533	\$643,601
Bad Debts	\$6,738,669	\$7,611,773	\$7,028,914	\$6,085,642
Total Uncompensated Care Charges	\$7,037,698	\$7,799,539	\$7,221,447	\$6,729,243
Uncompensated Care Cost	\$2,952,944	\$3,612,969	\$3,412,141	\$2,750,166
Uncompensated Care % of Total Expenses	3.4%	4.2%	3.8%	3.4%
UTILIZATION MEASURES				
Patient Days	17,708	17,312	14,756	13,603
Discharges	4,540	4,374	3,580	3,348
ALOS	3.9	4.0	4.1	4.1
Staffed Beds	51	49	47	46
Available Beds	118	118	118	118
Licensed Beds	118	118	118	118
Occupancy of staffed beds	95%	97%	86%	81%
Occupancy of available beds	41%	40%	34%	32%
Full Time Equivalent Employees	524.0	505.0	507.0	498.6
Total Case Mix Index	1.3080	1.2995	1.3825	1.4131
DISCHARGES				
Non-Government (Including Uninsured)	1,753	1,797	1,240	1,068
Medicare	2,362	2,050	1,986	2,011
Medical Assistance	413	519	351	259
Medicaid	406	517	349	258
Other Medical Assistance	7	2	2	1
Champus / TRICARE	12	8	3	10
Uninsured (Included in Non-Government)	79	78	63	50
Total Discharges	4,540	4,374	3,580	3,348
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	3,143	3,152	3,025	3,065
Emergency Room - Treated and Discharged	35,049	34,292	33,427	32,175
Total Emergency Room Visits	38,192	37,444	36,452	35,240
PAYER MIX				
Based on Charges:				
Non Government	40.2%	40.0%	38.8%	36.7%
Medicare	48.2%	46.1%	47.7%	49.4%
State Medical Assistance	8.8%	10.9%	10.5%	10.3%
Uninsured	2.8%	3.0%	3.0%	3.5%
Based on Payments:				
Non Government	50.2%	49.7%	50.0%	49.9%
Medicare	43.6%	42.3%	42.2%	41.7%
State Medical Assistance	5.8%	7.6%	7.4%	7.8%
Uninsured	0.5%	0.4%	0.4%	0.7%

### **NEW MILFORD HOSPITAL**

New Milford Hospital is located in New Milford. In FY 2013, the Hospital experienced a \$2.1 million loss from operations and had no non-operating revenue, resulting in an excess of expenses over revenues of \$2.1 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Western Connecticut Health Network Inc., based on OHCA filings, can be found in Appendix AA.

WESTERN CT HEALTH NETWORK, INC.					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$702,067,144	\$720,525,178	\$736,921,369	\$693,630,862	
Other Operating Revenue	\$14,892,893	\$17,176,189	\$29,907,285	\$18,878,200	
Total Operating Revenue	\$716,960,037	\$737,701,367	\$766,828,654	\$712,509,062	
Total Operating Expenses	\$699,978,062	\$746,101,320	\$748,965,294	\$689,272,450	
Income/(Loss) from Operations	\$16,981,975	(\$8,399,953)	\$17,863,360	\$23,236,612	
Non Operating Revenue	\$21,776,718	\$5,592,784	\$24,649,093	\$10,485,983	
Excess/(Deficiency) of Revenue over Expenses	\$38,758,693	(\$2,807,169)	\$42,512,453	\$33,722,595	
NEW MILFORD HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$88,045,146	\$90,588,107	\$81,236,073	\$69,721,620	
Other Operating Revenue	\$3,875,185	\$3,236,289	\$1,244,665	\$1,157,159	
Total Operating Revenue	\$91,920,331	\$93,824,396	\$82,480,738	\$70,878,779	
Total Operating Expenses	\$91,802,230	\$93,915,766	\$88,958,809	\$72,962,299	
Income/(Loss) from Operations	\$118,101	(\$91,370)	(\$6,478,071)	(\$2,083,520)	
Non Operating Revenue	\$72,146	(\$2,572)	\$21,958	\$0	
Excess/(Deficiency) of Revenue over Expenses	\$190,247	(\$93,942)	(\$6,456,113)	(\$2,083,520)	
Source: Audited Financial Statements					
Source: Audited Financial Statements PROFITABILITY SUMMARY					Statewide Avg. 2013
PROFITABILITY SUMMARY	0.13%	-0.10%	-7.85%	-2.94%	Statewide Avg. 2013 3.15%
	0.13% 0.08%	-0.10% 0.00%	-7.85% 0.03%	-2.94% 0.00%	Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins					Avg. 2013 3.15%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins	0.08%	0.00%	0.03%	0.00%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges	0.08% 0.21% 0.38	0.00% -0.10% 0.39	0.03% -7.83% 0.43	0.00% -2.94% 0.39	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	0.08% 0.21% 0.38 1.30	0.00% -0.10% 0.39 1.29	0.03% -7.83% 0.43 1.22	0.00% -2.94% 0.39 1.38	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	0.08% 0.21% 0.38 1.30 0.64	0.00% -0.10% 0.39 1.29 0.65	0.03% -7.83% 0.43 1.22 0.62	0.00% -2.94% 0.39 1.38 0.68	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	0.08% 0.21% 0.38 1.30	0.00% -0.10% 0.39 1.29	0.03% -7.83% 0.43 1.22	0.00% -2.94% 0.39 1.38	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	0.08% 0.21% 0.38 1.30 0.64 0.72	0.00% -0.10% 0.39 1.29 0.65 0.73	0.03% -7.83% 0.43 1.22 0.62 0.67	0.00% -2.94% 0.39 1.38 0.68 0.65	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio	0.08% 0.21% 0.38 1.30 0.64 0.72 1.68	0.00% -0.10% 0.39 1.29 0.65 0.73 1.42	0.03% -7.83% 0.43 1.22 0.62	0.00% -2.94% 0.39 1.38 0.68 0.65	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	0.08% 0.21% 0.38 1.30 0.64 0.72 1.68 30	0.00% -0.10% 0.39 1.29 0.65 0.73 1.42 44	0.03% -7.83% 0.43 1.22 0.62 0.67 1.01 16	0.00% -2.94% 0.39 1.38 0.68 0.65 0.83 12	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable	0.08% 0.21% 0.38 1.30 0.64 0.72 1.68 30 27	0.00% -0.10% 0.39 1.29 0.65 0.73 1.42 44 25	0.03% -7.83% 0.43 1.22 0.62 0.67 1.01 16 28	0.00% -2.94% 0.39 1.38 0.68 0.65 0.83 12 28	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	0.08% 0.21% 0.38 1.30 0.64 0.72 1.68 30	0.00% -0.10% 0.39 1.29 0.65 0.73 1.42 44	0.03% -7.83% 0.43 1.22 0.62 0.67 1.01 16	0.00% -2.94% 0.39 1.38 0.68 0.65 0.83 12	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	0.08% 0.21% 0.38 1.30 0.64 0.72 1.68 30 27 58	0.00% -0.10% 0.39 1.29 0.65 0.73 1.42 44 25 73	0.03% -7.83% 0.43 1.22 0.62 0.67 1.01 16 28 65	0.00% -2.94% 0.39 1.38 0.68 0.65 0.83 12 28 75	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period         SOLVENCY MEASURES SUMMARY         Equity Financing Ratio	0.08% 0.21% 0.38 1.30 0.64 0.72 1.68 30 27 58 50.4	0.00% -0.10% 0.39 1.29 0.65 0.73 1.42 44 25 73 42.8	0.03% -7.83% 0.43 1.22 0.62 0.67 1.01 16 28 65 31.0	0.00% -2.94% 0.39 1.38 0.68 0.65 0.83 12 28 75 51.8	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	0.08% 0.21% 0.38 1.30 0.64 0.72 1.68 30 27 58	0.00% -0.10% 0.39 1.29 0.65 0.73 1.42 44 25 73	0.03% -7.83% 0.43 1.22 0.62 0.67 1.01 16 28 65	0.00% -2.94% 0.39 1.38 0.68 0.65 0.83 12 28 75	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

Note: Financial measures noted in green are favorable compared to the statewide average while financial measures noted in red are unfavorable compared to the statewide average. In some cases, the 2013 amount and the statewide average show the same amount. The red and green formatting is based on additional decimal spaces that are not shown.

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$28,931,108	\$26,176,392	\$12,487,373	\$23,332,942
Hospital Total Net Assets	\$34,704,604	\$30,388,996	\$20,545,903	\$31,727,632
INCOMPENSATED CARE				
Charity Care	\$2,208,785	\$1,734,591	\$1,181,756	\$624,534
Bad Debts	\$3,065,190	\$2,545,989	\$3,125,172	\$2,560,334
Total Uncompensated Care Charges	\$5,273,975	\$4,280,580	\$4,306,928	\$3,184,868
Uncompensated Care Cost	\$1,987,111	\$1,663,212	\$1,863,279	\$1,255,840
Uncompensated Care % of Total Expenses	2.2%	1.8%	2.1%	1.7%
JTILIZATION MEASURES				
Patient Days	9,382	9,347	8,537	7,017
Discharges	2,512	2,516	2,288	1,824
ALOS	3.7	3.7	3.7	3.8
Staffed Beds	30	29	27	22
Available Beds	95	95	95	95
Licensed Beds	95	95	95	85
Occupancy of staffed beds	86%	88%	87%	87%
Occupancy of available beds	27%	27%	25%	20%
Full Time Equivalent Employees	475.5	461.6	420.3	362.2
Total Case Mix Index	1.3055	1.2218	1.1530	1.2867
DISCHARGES				
Non-Government (Including Uninsured)	1,057	1,068	888	545
Medicare	1,167	1,199	1,118	1,083
Medical Assistance	283	242	273	194
Medicaid	252	236	265	188
Other Medical Assistance	31	6	8	6
Champus / TRICARE	5	7	9	2
Uninsured (Included in Non-Government)	51	55	54	38
Total Discharges	2,512	2,516	2,288	1,824
MERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	1,901	2,042	2,050	2,135
Emergency Room - Treated and Discharged	16,972	16,738	16,366	15,715
Total Emergency Room Visits	18,873	18,780	18,416	17,850
PAYER MIX				
Based on Charges:				
Non Government	46.2%	46.4%	44.6%	41.8%
Medicare	44.8%	43.1%	44.4%	46.6%
State Medical Assistance	6.9%	8.5%	8.7%	9.8%
Uninsured	2.1%	2.0%	2.2%	1.8%
Based on Payments:				
Non Government	64.0%	63.3%	61.8%	59.9%
Medicare	30.5%	29.7%	31.3%	33.1%
State Medical Assistance	5.2%	6.6%	6.6%	6.6%

## NORWALK HOSPITAL

Norwalk Hospital is located in Norwalk. In FY 2013, the Hospital generated \$12 million in income from operations and had \$9.8 million in non operating revenue, resulting in an excess of revenues over expenses of \$21.8 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Norwalk Health Services Corporation, based on OHCA filings, can be found in Appendix AA.

NORWALK HEALTH SERVICES CORPORATION STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$350,695,373	\$374,982,882	\$388,662,545	\$364,800,437	
Other Operating Revenue	\$24,687,471	\$23,390,919	\$23,548,515	\$18,994,632	
Total Operating Revenue	\$375,382,844	\$398,373,801	\$412,211,060	\$383,795,069	
Total Operating Expenses	\$377,200,353	\$382,748,783	\$392,112,422	\$369,760,151	
Income/(Loss) from Operations	(\$1,817,509)	\$15,625,018	\$20,098,638	\$14,034,918	
Non Operating Revenue	\$3,595,122	(\$4,026,811)	\$6,256,474	\$10,731,419	
Excess/(Deficiency) of Revenue over Expenses	\$1,777,613	\$11,598,207	\$26,355,112	\$24,766,337	
NORWALK HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$326,580,262	\$350,594,448	\$363,267,877	\$334,131,914	
Other Operating Revenue	\$13,756,910	\$12,324,861	\$20,310,592	\$16,843,048	
Total Operating Revenue	\$340,337,172	\$362,919,309	\$383,578,469	\$350,974,962	
Total Operating Expenses	\$337,444,501	\$338,475,864	\$361,951,445	\$338,981,125	
Income/(Loss) from Operations	\$2,892,671	\$24,443,445	\$21,627,024	\$11,993,837	
Non Operating Revenue	\$2,351,981	(\$658,476)	\$7,929,614	\$9,816,666	
Excess/(Deficiency) of Revenue over Expenses	\$5,244,652	\$23,784,969	\$29,556,638	\$21,810,503	
Source: Audited Financial Statements					
Source: Audited Financial Statements PROFITABILITY SUMMARY					Statewide Avg. 2013
	0.84%	6.75%	5.52%	3.32%	
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins	0.69%	-0.18%	2.03%	2.72%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY Hospital Operating Margins					Avg. 2013 3.15%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY	0.69% 1.53%	-0.18% 6.57%	2.03% 7.55%	2.72% 6.05%	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges	0.69% 1.53% 0.45	-0.18% 6.57% 0.39	2.03% 7.55% 0.39	2.72% 6.05% 0.36	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	0.69% 1.53% 0.45 1.27	-0.18% 6.57% 0.39 1.46	2.03% 7.55% 0.39 1.40	2.72% 6.05% <b>0.36</b> 1.56	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	0.69% 1.53% 0.45 1.27 0.70	-0.18% 6.57% 0.39 1.46 0.71	2.03% 7.55% 0.39 1.40 0.67	2.72% 6.05% 0.36 1.56 0.72	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	0.69% 1.53% 0.45 1.27	-0.18% 6.57% 0.39 1.46	2.03% 7.55% 0.39 1.40	2.72% 6.05% <b>0.36</b> 1.56	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	0.69% 1.53% 0.45 1.27 0.70 0.58	-0.18% 6.57% 0.39 1.46 0.71 0.65	2.03% 7.55% 0.39 1.40 0.67 0.69	2.72% 6.05% 0.36 1.56 0.72 0.63	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicaid Payment to Cost Ratio	0.69% 1.53% 0.45 1.27 0.70	-0.18% 6.57% 0.39 1.46 0.71	2.03% 7.55% 0.39 1.40 0.67	2.72% 6.05% 0.36 1.56 0.72	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	0.69% 1.53% 0.45 1.27 0.70 0.58 2.05 40	-0.18% 6.57% 0.39 1.46 0.71 0.65 2.13 80	2.03% 7.55% 0.39 1.40 0.67 0.69 2.21 95	2.72% 6.05% 0.36 1.56 0.72 0.63 1.88 94	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable	0.69% 1.53% 0.45 1.27 0.70 0.58 2.05 40 45	-0.18% 6.57% 0.39 1.46 0.71 0.65 2.13 80 34	2.03% 7.55% 0.39 1.40 0.67 0.69 2.21 95 28	2.72% 6.05% 0.36 1.56 0.72 0.63 1.88 94 24	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	0.69% 1.53% 0.45 1.27 0.70 0.58 2.05 40	-0.18% 6.57% 0.39 1.46 0.71 0.65 2.13 80	2.03% 7.55% 0.39 1.40 0.67 0.69 2.21 95	2.72% 6.05% 0.36 1.56 0.72 0.63 1.88 94	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	0.69% 1.53% 0.45 1.27 0.70 0.58 2.05 40 45 46	-0.18% 6.57% 0.39 1.46 0.71 0.65 2.13 80 34 62	2.03% 7.55% 0.39 1.40 0.67 0.69 2.21 95 28 63	2.72% 6.05% 0.36 1.56 0.72 0.63 1.88 94 24 71	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period         SOLVENCY MEASURES SUMMARY         Equity Financing Ratio	0.69% 1.53% 0.45 1.27 0.70 0.58 2.05 40 45 46 51.4	-0.18% 6.57% 0.39 1.46 0.71 0.65 2.13 80 34 62 38.8	2.03% 7.55% 0.39 1.40 0.67 0.69 2.21 95 28 63 38.0	2.72% 6.05% 0.36 1.56 0.72 0.63 1.88 94 24 71 45.7	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period         SOLVENCY MEASURES SUMMARY	0.69% 1.53% 0.45 1.27 0.70 0.58 2.05 40 45 46	-0.18% 6.57% 0.39 1.46 0.71 0.65 2.13 80 34 62	2.03% 7.55% 0.39 1.40 0.67 0.69 2.21 95 28 63	2.72% 6.05% 0.36 1.56 0.72 0.63 1.88 94 24 71	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

IET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$111,900,976	\$104,824,797	\$123,000,420	\$207,578,029
Hospital Total Net Assets	\$135,176,638	\$135,696,801	\$166,692,992	\$247,213,116
INCOMPENSATED CARE				
Charity Care	\$18,026,000	\$17,327,000	\$17,929,000	\$18,272,000
Bad Debts	\$23,255,695	\$20,654,069	\$23,530,477	\$17,836,044
Total Uncompensated Care Charges	\$41,281,695	\$37,981,069	\$41,459,477	\$36,108,044
Uncompensated Care Cost	\$18,455,851	\$14,840,041	\$16,148,519	\$13,157,867
Uncompensated Care % of Total Expenses	5.5%	4.4%	4.5%	3.9%
ITILIZATION MEASURES				
Patient Days	69,417	70,355	67,341	59,611
Discharges	14,483	14,878	15,003	13,045
ALOS	4.8	4.7	4.5	4.6
Staffed Beds	194	196	193	168
Available Beds	312	312	320	334
Licensed Beds	366	366	366	366
Occupancy of staffed beds	98%	98%	96%	97%
Occupancy of available beds	61%	62%	58%	49%
Full Time Equivalent Employees	1,726.6	1,698.4	1,698.8	1,685.4
Total Case Mix Index	1.1723	1.1729	1.1303	1.1998
ISCHARGES				
Non-Government (Including Uninsured)	6,117	5,773	5,799	4,907
Medicare	5,684	6,008	6,147	5,319
Medical Assistance	2,673	3,078	3,042	2,803
Medicaid	2,458	3,038	3,002	2,782
Other Medical Assistance	215	40	40	21
Champus / TRICARE	9	19	15	16
Uninsured (Included in Non-Government)	426	223	267	193
Total Discharges	14,483	14,878	15,003	13,045
MERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	9,008	9,538	9,699	8,469
Emergency Room - Treated and Discharged	39,491	40,107	39,550	39,838
Total Emergency Room Visits	48,499	49,645	49,249	48,307
AYER MIX				
Based on Charges:				
Non Government	39.4%	40.0%	40.0%	38.3%
Medicare	42.9%	41.7%	41.2%	42.0%
State Medical Assistance	13.2%	14.8%	14.9%	15.9%
Uninsured	4.5%	3.5%	3.9%	3.8%
Based on Payments:				
Non Government	56.6%	59.6%	59.4%	59.3%
Medicare	34.0%	30.0%	29.2%	30.0%
Medicale				
State Medical Assistance	8.6%	9.8%	10.8%	9.9%

# **ROCKVILLE GENERAL HOSPITAL**

Rockville General Hospital is located in Vernon. In FY 2013, the Hospital generated \$3.3 million in income from operations and experienced a \$700,000 non-operating loss, resulting in an excess of revenues over expenses of \$2.6 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Eastern Connecticut Health Network Inc., based on OHCA filings, can be found in Appendix AA.

EASTERN CT HEALTH NETWORK INC.					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$262,817,891	\$261,348,876	\$277,042,997	\$298,979,957	
Other Operating Revenue	\$17,826,849	\$19,641,309	\$28,839,184	\$28,987,736	
Total Operating Revenue	\$280,644,740	\$280,990,185	\$305,882,181	\$327,967,693	
Total Operating Expenses	\$274,106,412	\$280,947,508	\$300,954,489	\$327,855,198	
Income/(Loss) from Operations	\$6,538,328	\$42,677	\$4,927,692	\$112,495	
Non Operating Revenue	(\$1,785,503)	(\$1,341,596)	(\$1,200,536)	(\$2,138,589)	
Excess/(Deficiency) of Revenue over Expenses	\$4,752,825	(\$1,298,919)	\$3,727,156	(\$2,026,094)	
ROCKVILLE GENERAL HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$64,174,022 \$5,266,202	\$63,387,116 \$4,702,055	\$67,847,638	\$68,910,644 \$6,078,216	
Other Operating Revenue Total Operating Revenue	\$5,266,293 \$69,440,315	\$4,793,055 \$68,180,171	\$6,871,608 \$74,719,246	\$6,078,316 \$74,988,960	
	<i>400,110,010</i>	<i>400,100,111</i>	φ <i>r</i> 1,7 10,2 10	<i>\\\\\\\\\\\\\</i>	
Total Operating Expenses	\$65,883,977	\$68,017,199	\$74,038,954	\$71,670,098	
Income/(Loss) from Operations	\$3,556,338	\$162,972	\$680,292	\$3,318,862	
Non Operating Revenue	(\$468,466)	(\$855,256)	(\$179,961)	(\$660,236)	
Excess/(Deficiency) of Revenue over Expenses	\$3,087,872	(\$692,284)	\$500,331	\$2,658,626	
Source: Audited Financial Statements					
PROFITABILITY SUMMARY					Statewide
Hospital Operating Margins	E 100/				
	5.16%	0.24%	0.91%	4.47%	Avg. 2013
Hospital Non Operating Margins	5.16% -0.68%	0.24% -1.27%	0.91% -0.24%	4.47% -0.89%	Avg. 2013 3.15%
Hospital Non Operating Margins Hospital Total Margins	5.16% -0.68% 4.48%	0.24% -1.27% -1.03%	0.91% -0.24% 0.67%	4.47% -0.89% 3.58%	Avg. 2013
	-0.68%	-1.27%	-0.24%	-0.89%	Avg. 2013 3.15% 2.49%
Hospital Total Margins	-0.68%	-1.27%	-0.24%	-0.89%	Avg. 2013 3.15% 2.49%
Hospital Total Margins COST DATA SUMMARY	-0.68% 4.48%	-1.27% -1.03%	-0.24% 0.67%	-0.89% 3.58%	Avg. 2013 3.15% 2.49% 5.64%
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges	-0.68% 4.48%	-1.27% -1.03% 0.44	-0.24% 0.67% 0.38	-0.89% 3.58% 0.31	Avg. 2013 3.15% 2.49% 5.64%
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio	-0.68% 4.48% 0.43 1.22	-1.27% -1.03% 0.44 1.31	-0.24% 0.67% 0.38 1.37	-0.89% 3.58% 0.31 1.48	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio	-0.68% 4.48% 0.43 1.22 0.86	-1.27% -1.03% 0.44 1.31 0.76	-0.24% 0.67% 0.38 1.37 0.76 0.52	-0.89% 3.58% 0.31 1.48 0.83	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio	-0.68% 4.48% 0.43 1.22 0.86 0.70 1.73	-1.27% -1.03% 0.44 1.31 0.76	-0.24% 0.67% 0.38 1.37 0.76	-0.89% 3.58% 0.31 1.48 0.83	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand	-0.68% 4.48% 0.43 1.22 0.86 0.70 1.73 34	-1.27% -1.03% 0.44 1.31 0.76 0.56 1.45 27	-0.24% 0.67% 0.38 1.37 0.76 0.52 1.20 8	-0.89% 3.58% 0.31 1.48 0.83 0.65 1.31 6	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable	-0.68% 4.48% 0.43 1.22 0.86 0.70 1.73 34 56	-1.27% -1.03% 0.44 1.31 0.76 0.56 1.45 27 55	-0.24% 0.67% 0.38 1.37 0.76 0.52 1.20 8 57	-0.89% 3.58% 0.31 1.48 0.83 0.65 1.31 6 51	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand	-0.68% 4.48% 0.43 1.22 0.86 0.70 1.73 34	-1.27% -1.03% 0.44 1.31 0.76 0.56 1.45 27	-0.24% 0.67% 0.38 1.37 0.76 0.52 1.20 8	-0.89% 3.58% 0.31 1.48 0.83 0.65 1.31 6	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment Period SOLVENCY MEASURES SUMMARY	-0.68% 4.48% 0.43 1.22 0.86 0.70 1.73 34 56 112	-1.27% -1.03% 0.44 1.31 0.76 0.56 1.45 27 55 76	-0.24% 0.67% 0.38 1.37 0.76 0.52 1.20 8 57 71	-0.89% 3.58% 0.31 1.48 0.83 0.65 1.31 6 51 57	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment Period SOLVENCY MEASURES SUMMARY Equity Financing Ratio	-0.68% 4.48% 0.43 1.22 0.86 0.70 1.73 34 56 112 40.9	-1.27% -1.03% 0.44 1.31 0.76 0.56 1.45 27 55 76 35.2	-0.24% 0.67% 0.38 1.37 0.76 0.52 1.20 8 57 71 26.7	-0.89% 3.58% 0.31 1.48 0.83 0.65 1.31 6 51 57 40.6	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment Period SOLVENCY MEASURES SUMMARY	-0.68% 4.48% 0.43 1.22 0.86 0.70 1.73 34 56 112	-1.27% -1.03% 0.44 1.31 0.76 0.56 1.45 27 55 76	-0.24% 0.67% 0.38 1.37 0.76 0.52 1.20 8 57 71	-0.89% 3.58% 0.31 1.48 0.83 0.65 1.31 6 51 57	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$33,744,284	\$24,688,727	\$17,066,097	\$26,773,989
Hospital Total Net Assets	\$38,664,631	\$29,017,364	\$21,315,011	\$31,052,463
INCOMPENSATED CARE				
Charity Care	\$772,244	\$821,721	\$2,192,753	\$1,271,767
Bad Debts	\$3,601,814	\$2,925,278	\$3,309,948	\$4,127,214
Total Uncompensated Care Charges	\$4,374,058	\$3,746,999	\$5,502,701	\$5,398,981
Uncompensated Care Cost	\$1,890,942	\$1,667,218	\$2,089,937	\$1,691,617
Uncompensated Care % of Total Expenses	2.9%	2.5%	2.8%	2.4%
JTILIZATION MEASURES				
Patient Days	14,180	12,370	13,056	12,325
Discharges	3,386	2,515	2,519	2,567
ALOS	4.2	4.9	5.2	4.8
Staffed Beds	66	66	47	47
Available Beds	118	118	118	118
Licensed Beds	118	118	118	118
Occupancy of staffed beds	59%	51%	76%	72%
Occupancy of available beds	33%	29%	30%	29%
Full Time Equivalent Employees	422.7	405.1	376.6	378.3
Total Case Mix Index	1.2028	1.3970	1.4975	1.5738
DISCHARGES				
Non-Government (Including Uninsured)	1,129	663	594	561
Medicare	1,595	1,581	1,655	1,707
Medical Assistance	645	268	266	292
Medicaid	548	268	266	292
Other Medical Assistance	97	0	0	0
Champus / TRICARE	17	3	4	7
Uninsured (Included in Non-Government)	65	63	58	48
Total Discharges	3,386	2,515	2,519	2,567
MERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	2,136	2,066	2,144	2,465
Emergency Room - Treated and Discharged	23,873	24,397	24,278	22,671
Total Emergency Room Visits	26,009	26,463	26,422	25,136
PAYER MIX				
Based on Charges:				
Non Government	37.4%	35.9%	34.6%	34.2%
Medicare	42.8%	45.8%	46.3%	47.1%
State Medical Assistance	16.2%	15.6%	16.1%	16.2%
Uninsured	3.5%	2.7%	3.1%	2.5%
Based on Payments:				
Based on Payments: Non Government	48.3%	51.6%	51.6%	50.3%
Non Government	48.3% 39.2%	51.6% 38.6%	51.6% 38.9%	
-	48.3% 39.2% 11.0%	51.6% 38.6% 9.5%	51.6% 38.9% 9.1%	50.3% 38.9% 10.6%

# SAINT FRANCIS HOSPITAL AND MEDICAL CENTER

Saint Francis Hospital and Medical Center is located in Hartford. In FY 2013, the Hospital generated \$4.2 million in income from operations and had \$24.5 million in non-operating revenue, resulting in an excess of revenues over expenses of \$28.7 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Saint Francis Care, Incorporated, based on OHCA filings, can be found in Appendix AA.

SAINT FRANCIS CARE, INC.					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$636,890,313	\$689,606,986	\$734,727,000	\$734,852,000	
Other Operating Revenue	\$76,106,333	\$61,535,703	\$55,322,000	\$49,283,000	
Total Operating Revenue	\$712,996,646	\$751,142,689	\$790,049,000	\$784,135,000	
Total Operating Expenses	\$698,483,965	\$745,805,088	\$774,695,000	\$775,909,000	
Income/(Loss) from Operations	\$14,512,681	\$5,337,601	\$15,354,000	\$8,226,000	
Non Operating Revenue	(\$9,180,063)	(\$12,704,310)	(\$10,790,000)	\$24,517,000	
Excess/(Deficiency) of Revenue over Expenses	\$5,332,618	(\$7,366,709)	\$4,564,000	\$32,743,000	
ST. FRANCIS HOSP. & MEDICAL CTR					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$575,650,377 \$41,217,606	\$612,741,381 \$30,869,665	\$645,464,533 \$37,899,033	\$635,118,562	
Other Operating Revenue Total Operating Revenue	\$616,867,983	\$643,611,046	\$683,363,566	<u>\$35,327,848</u> \$670,446,410	
Total Operating Revenue	φ010,007,905	\$043,011,040	\$000,000,000	\$070,440,410	
Total Operating Expenses	\$614,686,051	\$646,777,800	\$674,830,699	\$666,258,533	
Income/(Loss) from Operations	\$2,181,932	(\$3,166,754)	\$8,532,867	\$4,187,877	
Non Operating Revenue	(\$9,227,596)	(\$12,703,120)	(\$10,794,169)	\$24,513,453	
Excess/(Deficiency) of Revenue over Expenses	(\$7,045,664)	(\$15,869,874)	(\$2,261,302)	\$28,701,330	
Source: Audited Financial Statements					
Source: Audited Financial Statements PROFITABILITY SUMMARY					Statewide Avg. 2013
	0.36%	-0.50%	1.27%	0.60%	Statewide Avg. 2013 3.15%
PROFITABILITY SUMMARY	0.36% -1.52%	-0.50% -2.01%	1.27% -1.60%	<mark>0.60%</mark> 3.53%	Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins					Avg. 2013 3.15%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins	-1.52%	-2.01%	-1.60%	3.53%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges	-1.52%	-2.01%	-1.60%	3.53%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	-1.52% -1.16% 0.43 1.17	-2.01% -2.52% 0.41 1.20	-1.60% -0.34% 0.38 1.28	3.53% 4.1 <mark>3%</mark>	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	-1.52% -1.16% 0.43 1.17 0.95	-2.01% -2.52% 0.41 1.20 0.91	-1.60% -0.34% 0.38 1.28 0.91	3.53% 4.13% 0.34 1.44 0.90	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	-1.52% -1.16% 0.43 1.17	-2.01% -2.52% 0.41 1.20	-1.60% -0.34% 0.38 1.28	3.53% 4.13% 0.34 1.44	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	-1.52% -1.16% 0.43 1.17 0.95	-2.01% -2.52% 0.41 1.20 0.91	-1.60% -0.34% 0.38 1.28 0.91	3.53% 4.13% 0.34 1.44 0.90	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio	-1.52% -1.16% 0.43 1.17 0.95	-2.01% -2.52% 0.41 1.20 0.91	-1.60% -0.34% 0.38 1.28 0.91	3.53% 4.13% 0.34 1.44 0.90	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	-1.52% -1.16% 0.43 1.17 0.95 0.62	-2.01% -2.52% 0.41 1.20 0.91 0.62	-1.60% -0.34% 0.38 1.28 0.91 0.67 2.24 61	3.53% 4.13% 0.34 1.44 0.90 0.65	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable	-1.52% -1.16% 0.43 1.17 0.95 0.62 1.59 70 38	-2.01% -2.52% 0.41 1.20 0.91 0.62 2.19	-1.60% -0.34% 0.38 1.28 0.91 0.67 2.24	3.53% 4.13% 0.34 1.44 0.90 0.65 2.04	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	-1.52% -1.16% 0.43 1.17 0.95 0.62 1.59 70	-2.01% -2.52% 0.41 1.20 0.91 0.62 2.19 61	-1.60% -0.34% 0.38 1.28 0.91 0.67 2.24 61	3.53% 4.13% 0.34 1.44 0.90 0.65 2.04 64	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicaid Payment to Cost Ratio         Medicaid Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	-1.52% -1.16% 0.43 1.17 0.95 0.62 1.59 70 38 75	-2.01% -2.52% 0.41 1.20 0.91 0.62 2.19 61 33 51	-1.60% -0.34% 0.38 1.28 0.91 0.67 2.24 61 33 47	3.53% 4.13% 0.34 1.44 0.90 0.65 2.04 64 28 53	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         Solution (Medicaid Payment Period)         Solution (Medicaid Payment Period)         Solution (Medicaid Payment Period)	-1.52% -1.16% 0.43 1.17 0.95 0.62 1.59 70 38 75 23.3	-2.01% -2.52% 0.41 1.20 0.91 0.62 2.19 61 33 51 16.5	-1.60% -0.34% 0.38 1.28 0.91 0.67 2.24 61 33 47 14.1	3.53% 4.13% 0.34 1.44 0.90 0.65 2.04 64 28 53 27.8	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicaid Payment to Cost Ratio         Medicaid Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	-1.52% -1.16% 0.43 1.17 0.95 0.62 1.59 70 38 75	-2.01% -2.52% 0.41 1.20 0.91 0.62 2.19 61 33 51	-1.60% -0.34% 0.38 1.28 0.91 0.67 2.24 61 33 47	3.53% 4.13% 0.34 1.44 0.90 0.65 2.04 64 28 53	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$84,991,510	\$35,068,974	\$5,944,000	\$127,892,000
Hospital Total Net Assets	\$170,267,416	\$120,216,253	\$103,370,000	\$208,956,000
UNCOMPENSATED CARE				
Charity Care	\$5,320,840	\$5,103,750	\$6,110,468	\$5,761,205
Bad Debts	\$18,896,554	\$15,406,823	\$18,629,069	\$20,253,386
Total Uncompensated Care Charges	\$24,217,394	\$20,510,573	\$24,739,537	\$26,014,591
Uncompensated Care Cost	\$10,380,074	\$8,328,115	\$9,333,365	\$8,834,587
Uncompensated Care % of Total Expenses	1.7%	1.3%	1.4%	1.3%
UTILIZATION MEASURES				
Patient Days	154,460	157,959	157,534	159,375
Discharges	31,400	31,842	32,111	32,366
ALOS	4.9	5.0	4.9	4.9
Staffed Beds	593	595	595	595
Available Beds	593	595	595	595
Licensed Beds	682	682	682	682
Occupancy of staffed beds	71%	73%	73%	73%
Occupancy of available beds	71%	73%	73%	73%
Full Time Equivalent Employees	3,588.5	3,554.4	3,694.5	3,816.6
Total Case Mix Index	1.4866	1.4704	1.4675	1.4751
DISCHARGES				
Non-Government (Including Uninsured)	11,175	10,615	10,289	10,159
Medicare	13,376	13,685	13,861	14,271
Medical Assistance	6,759	7,447	7,872	7,857
Medicaid	6,038	7,447	7,872	7,857
Other Medical Assistance	721	0	0	0
Champus / TRICARE	90	95	89	79
Uninsured (Included in Non-Government)	301	219	253	281
Total Discharges	31,400	31,842	32,111	32,366
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	15,060	15,872	16,654	17,868
Emergency Room - Treated and Discharged	54,430	56,997	62,547	63,204
Total Emergency Room Visits	69,490	72,869	79,201	81,072
PAYER MIX				
Based on Charges:				
Non Government	35.4%	33.7%	32.9%	31.9%
Medicare	44.0%	45.1%	44.0%	44.3%
State Medical Assistance Uninsured	18.7% 2.0%	19.5% 1.7%	21.2% 1.9%	22.0% 1.8%
Record on Dovimento:				
Based on Payments:	44.00/	10 00/	10 70/	AE 00/
Non Government Medicare	44.0% 44.2%	42.8% 43.3%	43.7% 41.5%	45.9% 39.7%
State Medical Assistance	44.2%	43.3% 12.8%	41.5%	14.3%
Uninsured	0.6%	12.8%	0.2%	0.1%
Uningered	0.070	1.1/0	0.270	0.170

## SAINT MARY'S HOSPITAL

Saint Mary's Hospital is located in Waterbury. In FY 2013, the Hospital generated \$11.5 million in income from operations and had \$6.9 million in non-operating revenue, resulting in an excess of revenues over expenses of \$18.4 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Saint Mary's Health System, Incorporated, based on OHCA filings, can be found in Appendix AA.

ST. MARY'S HEALTH SYSTEM, INC.					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$243,847,000	\$251,279,000	\$259,820,000	\$256,021,000	
Other Operating Revenue	\$7,572,000	\$7,199,000	\$6,695,000	\$7,864,000	
Total Operating Revenue	\$251,419,000	\$258,478,000	\$266,515,000	\$263,885,000	
Total Operating Expenses	\$247,317,000	\$260,799,000	\$261,980,000	\$255,204,000	
Income/(Loss) from Operations	\$4,102,000	(\$2,321,000)	\$4,535,000	\$8,681,000	
Non Operating Revenue	\$2,435,000	\$553,000	\$2,620,000	\$1,758,000	
Excess/(Deficiency) of Revenue over Expenses	\$6,537,000	(\$1,768,000)	\$7,155,000	\$10,439,000	
ST. MARY'S HOSPITAL STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$198,455,064	\$207,355,344	\$225,742,944	\$227,491,163	
Other Operating Revenue	\$8,481,266	\$5,226,127	\$5,263,891	\$5,912,911	
Total Operating Revenue	\$206,936,330	\$212,581,471	\$231,006,835	\$233,404,074	
Total Operating Expenses	\$196,985,263	\$205,686,874	\$218,384,632	\$221,915,377	
Income/(Loss) from Operations	\$9,951,067	\$6,894,597	\$12,622,203	\$11,488,697	
Non Operating Revenue	\$3,675,712	(\$1,136,371)	\$2,413,724	\$6,947,833	
Excess/(Deficiency) of Revenue over Expenses	\$13,626,779	\$5,758,226	\$15,035,927	\$18,436,530	
Source: Audited Financial Statements					
PROFITABILITY SUMMARY					Statewide Avg. 2013
Hospital Operating Margins	4.72%	3.26%	5.41%	4.78%	3.15%
Hospital Non Operating Margins	1.75%	-0.54%	1.03%	2.89%	2.49%
Hospital Total Margins	6.47%	2.72%	6.44%	7.67%	5.64%
COST DATA SUMMARY					
Ratio of Cost to Charges	0.40	0.40	0.38	0.37	0.33
Private Payment to Cost Ratio	1.00	1.05	1.13	1.10	1.44
Medicare Payment to Cost Ratio	1.13	1.08	1.00	0.98	0.83
Medicaid Payment to Cost Ratio	0.65	0.67	0.76	0.84	0.67
LIQUIDITY MEASURES SUMMARY					
Current Ratio	1.75	1.54	1.58	1.36	1.93
Days Cash on Hand	44	44	38	48	66
Days in Patients Accounts Receivable	29	28	40	36	40
Average Payment Period		(')	67	78	70
	62	72	01	10	
SOLVENCY MEASURES SUMMARY					
Equity Financing Ratio	14.8	8.4	10.5	26.5	45.4

5,754,167 3,714,139 1,043,954 1,904,617 2,948,571 5,210,770 2.6% 52,607 12,208 4.3 181 181 379 80% 80% 1,198.7 1.2842 4,007 5,130 3,023 2,697	(\$2,602,946) \$13,626,171 \$629,356 \$7,589,833 \$8,219,189 \$3,267,541 1.6% 55,915 12,534 4.5 179 181 379 86% 85% 1,237.9 1.2993 3,735 5,576 2,107	\$72,000 \$17,924,000 \$384,059 \$10,501,359 \$10,885,418 \$4,126,132 1.9% 51,556 12,078 4.3 182 182 379 78% 78% 1,355.2 1.2818 3,627 5,198	\$31,173,000 \$49,697,000 \$248,631 \$12,069,248 \$12,317,879 \$4,521,847 2.0% 51,833 11,729 4.4 182 182 379 78% 78% 1,355.2 1.2826 3,306 5,053
1,043,954 1,904,617 2,948,571 5,210,770 2.6% 52,607 12,208 4.3 181 181 379 80% 80% 1,198.7 1.2842 4,007 5,130 3,023	\$629,356 \$7,589,833 \$8,219,189 \$3,267,541 1.6% 55,915 12,534 4.5 179 181 379 86% 85% 1,237.9 1.2993 3,735 5,576	\$384,059 \$10,501,359 \$10,885,418 \$4,126,132 1.9% 51,556 12,078 4.3 182 182 379 78% 78% 1,355.2 1.2818	\$248,631 \$12,069,248 \$12,317,879 \$4,521,847 2.0% 51,833 11,729 4.4 182 182 379 78% 78% 1,355.2 1.2826 3,306
1,904,617 2,948,571 5,210,770 2.6% 52,607 12,208 4.3 181 181 379 80% 80% 1,198.7 1.2842 4,007 5,130 3,023	\$7,589,833 \$8,219,189 \$3,267,541 1.6% 55,915 12,534 4.5 179 181 379 86% 85% 1,237.9 1.2993 3,735 5,576	\$10,501,359 \$10,885,418 \$4,126,132 1.9% 51,556 12,078 4.3 182 182 379 78% 78% 1,355.2 1.2818 3,627	\$12,069,248 \$12,317,879 \$4,521,847 2.0% 51,833 11,729 4.4 182 182 379 78% 78% 1,355.2 1.2826 3,306
1,904,617 2,948,571 5,210,770 2.6% 52,607 12,208 4.3 181 181 379 80% 80% 1,198.7 1.2842 4,007 5,130 3,023	\$7,589,833 \$8,219,189 \$3,267,541 1.6% 55,915 12,534 4.5 179 181 379 86% 85% 1,237.9 1.2993 3,735 5,576	\$10,501,359 \$10,885,418 \$4,126,132 1.9% 51,556 12,078 4.3 182 182 379 78% 78% 1,355.2 1.2818 3,627	\$12,069,248 \$12,317,879 \$4,521,847 2.0% 51,833 11,729 4.4 182 182 379 78% 78% 1,355.2 1.2826 3,306
2,948,571 5,210,770 2.6% 52,607 12,208 4.3 181 181 379 80% 80% 1,198.7 1.2842 4,007 5,130 3,023	\$8,219,189 \$3,267,541 1.6% 55,915 12,534 4.5 179 181 379 86% 85% 1,237.9 1,2993 3,735 5,576	\$10,885,418 \$4,126,132 1.9% 51,556 12,078 4.3 182 182 379 78% 78% 78% 1,355.2 1.2818	\$12,317,879 \$4,521,847 2.0% 51,833 11,729 4.4 182 379 78% 78% 1,355.2 1.2826 3,306
5,210,770 2.6% 52,607 12,208 4.3 181 181 379 80% 80% 1,198.7 1.2842 4,007 5,130 3,023	\$3,267,541 1.6% 55,915 12,534 4.5 179 181 379 86% 85% 1,237.9 1.2993 3,735 5,576	\$4,126,132 1.9% 51,556 12,078 4.3 182 182 379 78% 78% 1,355.2 1.2818 3,627	\$4,521,847 2.0% 51,833 11,729 4.4 182 182 379 78% 78% 1,355.2 1.2826 3,306
2.6% 52,607 12,208 4.3 181 181 379 80% 80% 1,198.7 1.2842 4,007 5,130 3,023	1.6% 55,915 12,534 4.5 179 181 379 86% 85% 1,237.9 1.2993 3,735 5,576	1.9% 51,556 12,078 4.3 182 182 379 78% 78% 1,355.2 1.2818 3,627	2.0% 51,833 11,729 4.4 182 182 379 78% 78% 1,355.2 1.2826 3,306
52,607 12,208 4.3 181 181 379 80% 80% 1,198.7 1.2842 4,007 5,130 3,023	55,915 12,534 4.5 179 181 379 86% 85% 1,237.9 1.2993 3,735 5,576	51,556 12,078 4.3 182 182 379 78% 78% 1,355.2 1.2818 3,627	51,833 11,729 4.4 182 182 379 78% 78% 1,355.2 1.2826 3,306
12,208 4.3 181 181 379 80% 80% 1,198.7 1.2842 4,007 5,130 3,023	12,534 4.5 179 181 379 86% 85% 1,237.9 1.2993 3,735 5,576	12,078 4.3 182 182 379 78% 78% 1,355.2 1.2818 3,627	11,729 4.4 182 182 379 78% 78% 1,355.2 1.2826 3,306
12,208 4.3 181 181 379 80% 80% 1,198.7 1.2842 4,007 5,130 3,023	12,534 4.5 179 181 379 86% 85% 1,237.9 1.2993 3,735 5,576	12,078 4.3 182 182 379 78% 78% 1,355.2 1.2818 3,627	11,729 4.4 182 379 78% 78% 1,355.2 1.2826 3,306
4.3 181 181 379 80% 80% 1,198.7 1.2842 4,007 5,130 3,023	4.5 179 181 379 86% 85% 1,237.9 1.2993 3,735 5,576	4.3 182 182 379 78% 78% 1,355.2 1.2818 3,627	4.4 182 182 379 78% 78% 1,355.2 1.2826 3,306
181 181 379 80% 80% 1,198.7 1.2842 4,007 5,130 3,023	179 181 379 86% 85% 1,237.9 1.2993 3,735 5,576	182 182 379 78% 78% 1,355.2 1.2818 3,627	182 182 379 78% 1,355.2 1.2826 3,306
181 379 80% 80% 1,198.7 1.2842 4,007 5,130 3,023	181 379 86% 85% 1,237.9 1.2993 3,735 5,576	182 379 78% 78% 1,355.2 1.2818 3,627	182 379 78% 1,355.2 1.2826 3,306
379 80% 80% 1,198.7 1.2842 4,007 5,130 3,023	379 86% 85% 1,237.9 1.2993 3,735 5,576	379 78% 78% 1,355.2 1.2818 3,627	379 78% 78% 1,355.2 1.2826 3,306
80% 80% 1,198.7 1.2842 4,007 5,130 3,023	86% 85% 1,237.9 1.2993 3,735 5,576	78% 78% 1,355.2 1.2818 3,627	78% 78% 1,355.2 1.2826 3,306
80% 1,198.7 1.2842 4,007 5,130 3,023	85% 1,237.9 1.2993 3,735 5,576	78% 1,355.2 1.2818 3,627	78% 1,355.2 1.2826 3,306
1,198.7 1.2842 4,007 5,130 3,023	1,237.9 1.2993 3,735 5,576	1,355.2 1.2818 3,627	1,355.2 1.2826 3,306
1.2842 4,007 5,130 3,023	1.2993 3,735 5,576	1.2818 3,627	1.2826 3,306
4,007 5,130 3,023	3,735 5,576	3,627	3,306
5,130 3,023	5,576		
5,130 3,023	5,576		
3,023		5,198	5.053
	2 107		
0 607	3,197	3,231	3,345
2,687	3,197	3,231	3,345
336	0	0	0
48	26	22	25
184	128	170	178
12,208	12,534	12,078	11,729
7,441	8,191	7,851	7,991
60,527	61,021	62,968	62,003
67,968	69,212	70,819	69,994
36.5%	34.6%	35.0%	33.2%
38.8%	40.0%	39.5%	38.6%
22.5%	23.8%	23.5%	26.1%
2.2%	1.5%	2.0%	2.1%
38.7%	38.1%	40.6%	37.7%
			39.4%
			22.7%
			0.1%
	67,968 36.5% 38.8% 22.5% 2.2% 38.7% 46.3% 14.8%	67,968         69,212           36.5%         34.6%           38.8%         40.0%           22.5%         23.8%           2.2%         1.5%           38.7%         38.1%           46.3%         45.1%           14.8%         16.7%	67,968         69,212         70,819           36.5%         34.6%         35.0%           38.8%         40.0%         39.5%           22.5%         23.8%         23.5%           2.2%         1.5%         2.0%           38.7%         38.1%         40.6%           46.3%         45.1%         40.7%

# SAINT VINCENT'S MEDICAL CENTER

Saint Vincent's Medical Center is located in Bridgeport. In FY 2013, the Hospital generated \$30.2 million in income from operations and had \$23.7 million in non-operating revenue, resulting in an excess of revenues over expenses of \$53.9 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Saint Vincent's Health Services Corporation, based on OHCA filings, can be found in Appendix AA.

ST. VINCENT'S HEALTH SERVICES CORP. STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$370,296,000	\$400,348,000	\$442,096,000	\$433,357,000	
Other Operating Revenue	\$40,508,000	\$38,558,000	\$44,022,000	\$41,260,000	
Total Operating Revenue	\$410,804,000	\$438,906,000	\$486,118,000	\$474,617,000	
Total Operating Expenses	\$400,215,000	\$426,595,000	\$424,803,000	\$456,701,000	
Income/(Loss) from Operations	\$10,589,000	\$12,311,000	\$61,315,000	\$17,916,000	
Non Operating Revenue	\$31,140,000	\$10,431,000	\$25,565,000	\$27,179,000	
Excess/(Deficiency) of Revenue over Expenses	\$41,729,000	\$22,742,000	\$86,880,000	\$45,095,000	
ST. VINCENT'S MEDICAL CENTER					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$353,724,000	\$389,074,000	\$424,565,000	\$408,184,000	
Other Operating Revenue	\$12,850,000	\$7,963,000	\$12,922,000	\$16,547,000	
Total Operating Revenue	\$366,574,000	\$397,037,000	\$437,487,000	\$424,731,000	
Total Operating Expenses	\$351,813,000	\$382,310,000	\$373,601,000	\$394,491,000	
Income/(Loss) from Operations	\$14,761,000	\$14,727,000	\$63,886,000	\$30,240,000	
Non Operating Revenue	\$26,004,000	\$7,135,000	\$23,224,000	\$23,663,000	
Excess/(Deficiency) of Revenue over Expenses	\$40,765,000	\$21,862,000	\$87,110,000	\$53,903,000	
Source: Audited Financial Statements PROFITABILITY SUMMARY					Statewide
Hospital Operating Margins	0.700/				Avg 2013
	3 /h%	3 64%	13 87%	6 74%	Avg. 2013
Hospital Non Operating Margins	3.76% 6.62%	3.64% 1.77%	13.87% 5.04%	6.74% 5.28%	3.15%
Hospital Non Operating Margins Hospital Total Margins	3.76% 6.62% 10.38%	3.64% 1.77% 5.41%	13.87% 5.04% 18.91%	6.74% 5.28% 12.02%	
	6.62%	1.77%	5.04%	5.28%	3.15% 2.49%
Hospital Total Margins	6.62%	1.77%	5.04%	5.28%	3.15% 2.49%
Hospital Total Margins COST DATA SUMMARY	6.62% 10.38%	1.77% 5.41%	5.04% 18.91%	5.28% 12.02%	3.15% 2.49% 5.64%
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio	6.62% 10.38% 0.37 1.35 0.88	1.77% 5.41% 0.38 1.37 0.83	5.04% 18.91% 0.33 1.66 0.94	5.28% 12.02% 0.33	3.15% 2.49% 5.64% 0.33
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio	6.62% 10.38% 0.37 1.35	1.77% 5.41% 0.38 1.37	5.04% 18.91% 0.33 1.66	5.28% 12.02% 0.33 1.78	3.15% 2.49% 5.64% 0.33 1.44
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio	6.62% 10.38% 0.37 1.35 0.88	1.77% 5.41% 0.38 1.37 0.83	5.04% 18.91% 0.33 1.66 0.94	5.28% 12.02% 0.33 1.78 0.86	3.15% 2.49% 5.64% 0.33 1.44 0.83
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio	6.62% 10.38% 0.37 1.35 0.88 0.67 1.63	1.77% 5.41% 0.38 1.37 0.83	5.04% 18.91% 0.33 1.66 0.94	5.28% 12.02% 0.33 1.78 0.86	3.15% 2.49% 5.64% 0.33 1.44 0.83
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand	6.62% 10.38% 0.37 1.35 0.88 0.67 1.63 23	1.77% 5.41% 0.38 1.37 0.83 0.64 1.34 7	5.04% 18.91% 0.33 1.66 0.94 0.70 1.28 20	5.28% 12.02% 0.33 1.78 0.86 0.72 1.63 4	3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable	6.62% 10.38% 0.37 1.35 0.88 0.67 1.63 23 33	1.77% 5.41% 0.38 1.37 0.83 0.64 1.34 7 33	5.04% 18.91% 0.33 1.66 0.94 0.70 1.28 20 34	5.28% 12.02% 0.33 1.78 0.86 0.72 1.63 4 41	3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand	6.62% 10.38% 0.37 1.35 0.88 0.67 1.63 23	1.77% 5.41% 0.38 1.37 0.83 0.64 1.34 7	5.04% 18.91% 0.33 1.66 0.94 0.70 1.28 20	5.28% 12.02% 0.33 1.78 0.86 0.72 1.63 4	3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment Period SOLVENCY MEASURES SUMMARY	6.62% 10.38% 0.37 1.35 0.88 0.67 1.63 23 33 57	1.77% 5.41% 0.38 1.37 0.83 0.64 1.34 7 33 57	5.04% 18.91% 0.33 1.66 0.94 0.70 1.28 20 34 69	5.28% 12.02% 0.33 1.78 0.86 0.72 1.63 4 41 55	3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment Period SOLVENCY MEASURES SUMMARY Equity Financing Ratio	6.62% 10.38% 0.37 1.35 0.88 0.67 1.63 23 33 57 69.9	1.77% 5.41% 0.38 1.37 0.83 0.64 1.34 7 33 57 76.4	5.04% 18.91% 0.33 1.66 0.94 0.70 1.28 20 34 69 77.6	5.28% 12.02% 0.33 1.78 0.86 0.72 1.63 4 41 55 80.6	3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment Period SOLVENCY MEASURES SUMMARY	6.62% 10.38% 0.37 1.35 0.88 0.67 1.63 23 33 57	1.77% 5.41% 0.38 1.37 0.83 0.64 1.34 7 33 57	5.04% 18.91% 0.33 1.66 0.94 0.70 1.28 20 34 69	5.28% 12.02% 0.33 1.78 0.86 0.72 1.63 4 41 55	3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$373,265,000	\$427,407,000	\$475,180,000	\$517,788,000
Hospital Total Net Assets	\$396,726,000	\$445,927,000	\$495,284,000	\$538,420,000
UNCOMPENSATED CARE				
Charity Care	\$7,662,000	\$9,025,000	\$15,330,000	\$14,991,000
Bad Debts	\$30,582,008	\$32,811,000	\$27,411,000	\$25,817,000
Total Uncompensated Care Charges	\$38,244,008	\$41,836,000	\$42,741,000	\$40,808,000
Uncompensated Care Cost	\$14,299,563	\$15,805,393	\$14,145,742	\$13,319,286
Uncompensated Care % of Total Expenses	4.1%	4.1%	3.8%	3.4%
JTILIZATION MEASURES				
Patient Days	122,812	122,440	122,878	120,574
Discharges	21,873	22,100	21,912	20,324
ALOS	5.6	5.5	5.6	5.9
Staffed Beds	423	423	456	424
Available Beds	423	423	456	446
Licensed Beds	520	520	520	520
Occupancy of staffed beds	80%	79%	74%	78%
Occupancy of available beds	80%	79%	74%	74%
Full Time Equivalent Employees	2,020.1	2,047.2	2,078.2	2,263.2
Total Case Mix Index	1.3089	1.3074	1.2991	1.3418
DISCHARGES				
Non-Government (Including Uninsured)	7,897	7,399	6,919	6,023
Medicare	9,920	10,164	10,153	9,550
Medical Assistance	4,026	4,516	4,811	4,721
Medicaid	3,652	4,488	4,773	4,685
Other Medical Assistance	374	28	38	36
Champus / TRICARE	30	21	29	30
Uninsured (Included in Non-Government)	1,024	991	950	793
Total Discharges	21,873	22,100	21,912	20,324
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	14,253	15,163	15,374	14,293
Emergency Room - Treated and Discharged	54,760	60,360	64,398	64,264
Total Emergency Room Visits	69,013	75,523	79,772	78,557
PAYER MIX				
Based on Charges:				
Non Government	31.2%	29.5%	28.5%	26.6%
Medicare	48.5%	48.0%	47.0%	48.3%
State Medical Assistance	16.0%	18.1%	19.6%	20.4%
Uninsured	4.3%	4.4%	4.9%	4.7%
Based on Payments:				
Non Government	43.9%	43.5%	44.9%	45.3%
Medicare	44.6%	43.2%	41.5%	39.7%
State Medical Assistance	10.6%	12.5%	13.0%	14.1%
Uninsured	0.9%	0.8%	0.6%	0.9%
UTINBUIEU	0.9%	0.0%	0.0%	0.9%

# SHARON HOSPITAL

Essent-Sharon Hospital is located in Sharon. In FY 2013, the Hospital generated an excess of revenue over expenses of \$4.8 million which did not include any non-operating income. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Sharon Hospital Holding Company, Incorporated, based on OHCA filings, can be found in Appendix AA.

SHARON HOSPITAL HOLDING COMPANY, INC.					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$54,034,467	\$59,340,161	\$59,379,084	\$60,248,744	
Other Operating Revenue	\$531,371	\$458,274	\$482,704	\$429,185	
Total Operating Revenue	\$54,565,838	\$59,798,435	\$59,861,788	\$60,677,929	
Total Operating Expenses	\$52,992,832	\$58,301,652	\$59,882,389	\$59,153,702	
Income/(Loss) from Operations	\$1,573,006	\$1,496,783	(\$20,601)	\$1,524,227	
Non Operating Revenue	\$0	\$0	\$0	\$0	
Excess/(Deficiency) of Revenue over Expenses	\$1,573,006	\$1,496,783	(\$20,601)	\$1,524,227	
SHARON HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$50,495,530	\$55,537,559	\$54,558,825	\$53,746,903	
Other Operating Revenue	\$530,398	\$457,560	\$453,530	\$429,185	
Total Operating Revenue	\$51,025,928	\$55,995,119	\$55,012,355	\$54,176,088	
Total Operating Expenses	\$48,108,598	\$53,061,849	\$51,745,114	\$49,401,485	
Income/(Loss) from Operations	\$2,917,330	\$2,933,270	\$3,267,241	\$4,774,603	
Non Operating Revenue	\$0	\$0	\$0	\$0	
Excess/(Deficiency) of Revenue over Expenses	\$2,917,330	\$2,933,270	\$3,267,241	\$4,774,603	
Source: Audited Financial Statements					
PROFITABILITY SUMMARY					
					Statewide Avg. 2013
Hospital Operating Margins	5.72%	5.24%	5.94%	8.81%	Statewide Avg. 2013 3.15%
Hospital Operating Margins Hospital Non Operating Margins	5.72% 0.00%	5.24% 0.00%	5.94% 0.00%	8.81% 0.00%	Avg. 2013
Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins					Avg. 2013 3.15%
Hospital Non Operating Margins	0.00%	0.00%	0.00%	0.00%	Avg. 2013 3.15% 2.49%
Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges	0.00%	0.00%	0.00%	0.00%	Avg. 2013 3.15% 2.49%
Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio	0.00% 5.72%	0.00% 5.24%	0.00% 5.94%	<mark>0.00%</mark> 8.81%	Avg. 2013 3.15% 2.49% 5.64%
Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio	0.00% 5.72% 0.40	0.00% 5.24% 0.41	0.00% 5.94% 0.37	0.00% 8.81% 0.33	Avg. 2013 3.15% 2.49% 5.64%
Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio	0.00% 5.72% 0.40 1.26	0.00% 5.24% 0.41 1.19	0.00% 5.94% 0.37 1.25	0.00% 8.81% 0.33 1.31	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio	0.00% 5.72% 0.40 1.26 0.90	0.00% 5.24% 0.41 1.19 0.91	0.00% 5.94% 0.37 1.25 0.92	0.00% 8.81% 0.33 1.31 1.00	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio EliQUIDITY MEASURES SUMMARY Current Ratio	0.00% 5.72% 0.40 1.26 0.90 0.77 1.51	0.00% 5.24% 0.41 1.19 0.91	0.00% 5.94% 0.37 1.25 0.92	0.00% 8.81% 0.33 1.31 1.00	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio EliQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand	0.00% 5.72% 0.40 1.26 0.90 0.77 1.51 0	0.00% 5.24% 0.41 1.19 0.91 0.67 1.37 0	0.00% 5.94% 0.37 1.25 0.92 0.67 1.78 0	0.00% 8.81% 0.33 1.31 1.00 0.74 2.07 0	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable	0.00% 5.72% 0.40 1.26 0.90 0.77 1.51 0 40	0.00% 5.24% 0.41 1.19 0.91 0.67 1.37 0 42	0.00% 5.94% 0.37 1.25 0.92 0.67 1.78 0 46	0.00% 8.81% 0.33 1.31 1.00 0.74 2.07 0 46	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio EliQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand	0.00% 5.72% 0.40 1.26 0.90 0.77 1.51 0	0.00% 5.24% 0.41 1.19 0.91 0.67 1.37 0	0.00% 5.94% 0.37 1.25 0.92 0.67 1.78 0	0.00% 8.81% 0.33 1.31 1.00 0.74 2.07 0	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable	0.00% 5.72% 0.40 1.26 0.90 0.77 1.51 0 40 50	0.00% 5.24% 0.41 1.19 0.91 0.67 1.37 0 42 51	0.00% 5.94% 0.37 1.25 0.92 0.67 1.78 0 46 39	0.00% 8.81% 0.33 1.31 1.00 0.74 2.07 0 46	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40
Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment PeriodSOLVENCY MEASURES SUMMARY Equity Financing Ratio	0.00% 5.72% 0.40 1.26 0.90 0.77 1.51 0 40 50 29.9	0.00% 5.24% 0.41 1.19 0.91 0.67 1.37 0 42 51 33.6	0.00% 5.94% 0.37 1.25 0.92 0.67 1.78 0 46 39 52.9	0.00% 8.81% 0.33 1.31 1.00 0.74 2.07 0 46 42 65.2	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
Hospital Non Operating Margins Hospital Total MarginsCOST DATA SUMMARYRatio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost RatioLIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment PeriodSOLVENCY MEASURES SUMMARY	0.00% 5.72% 0.40 1.26 0.90 0.77 1.51 0 40 50	0.00% 5.24% 0.41 1.19 0.91 0.67 1.37 0 42 51	0.00% 5.94% 0.37 1.25 0.92 0.67 1.78 0 46 39	0.00% 8.81% 0.33 1.31 1.00 0.74 2.07 0 46 42	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$18,267,822	\$21,632,914	\$24,878,651	\$30,054,582
Hospital Total Net Assets	\$18,267,822	\$21,632,914	\$24,878,651	\$30,054,582
UNCOMPENSATED CARE				
Charity Care	\$767,288	\$942,411	\$760,089	\$941,923
Bad Debts	\$1,748,130	\$3,537,228	\$2,999,367	\$2,293,507
Total Uncompensated Care Charges	\$2,515,418	\$4,479,639	\$3,759,456	\$3,235,430
Uncompensated Care Cost Uncompensated Care % of Total Expenses	\$995,025 2.1%	\$1,825,630 3.4%	\$1,400,677 2.7%	\$1,080,914 2.2%
Uncompensated Care % Of Total Expenses	2.170	5.4 /0	2.1 /0	2.270
UTILIZATION MEASURES				
Patient Days	11,622	12,355	11,914	12,338
Discharges	2,681	2,703	2,685	2,878
ALOS	4.3	4.6	4.4	4.3
Staffed Beds	47	49	49	49
Available Beds	94	94	94	94
Licensed Beds	94 68%	94 69%	94 67%	78 69%
Occupancy of staffed beds Occupancy of available beds	34%	36%	35%	36%
Full Time Equivalent Employees	256.3	271.5	255.6	247.4
Total Case Mix Index	1.0572	1.1043	1.0769	1.0948
	1.0072	1.1040	1.0700	1.0040
DISCHARGES				
Non-Government (Including Uninsured)	808	794	743	830
Medicare	1,479	1,530	1,554	1,614
Medical Assistance	387	371	377	425
Medicaid	217	223	194	217
Other Medical Assistance	170	148	183	208
Champus / TRICARE	7 65	8 57	11 73	9 93
Uninsured (Included in Non-Government) Total Discharges	2,681	2,703	73 2,685	93 2,878
Total Discharges	2,001	2,703	2,005	2,070
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	1,597	1,720	1,766	1,878
Emergency Room - Treated and Discharged	13,668	15,938	15,856	15,746
Total Emergency Room Visits	15,265	17,658	17,622	17,624
PAYER MIX				
Based on Charges:				
Non Government	39.5%	37.7%	35.1%	34.9%
Medicare	49.3%	50.6%	51.8%	51.7%
State Medical Assistance	8.4%	9.2%	10.2%	10.8%
Uninsured	2.8%	2.5%	2.8%	2.6%
Based on Payments:				
Non Government	49.1%	46.4%	44.2%	42.8%
Medicare	43.8%	47.2%	48.1%	48.7%
State Medical Assistance	5.7%	5.9%	6.4%	7.3%
Uninsured	1.5%	0.5%	1.3%	1.2%

### STAMFORD HOSPITAL

The Stamford Hospital is located in Stamford. In FY 2013, the Hospital generated \$31.4 million in income from operations and had \$1.1 million in non-operating revenue, resulting in an excess of revenues over expenses of \$32.5 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Stamford Health System, based on OHCA filings, can be found in Appendix AA.

STAMFORD HEALTH SYSTEM					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$434,344,495	\$475,258,979	\$528,744,000	\$495,861,267	
Other Operating Revenue	\$59,243,947	\$38,776,834	\$27,041,494	\$22,120,448	
Total Operating Revenue	\$493,588,442	\$514,035,813	\$555,785,494	\$517,981,715	
Total Operating Expenses	\$470,884,231	\$486,051,034	\$528,907,794	\$513,251,900	
Income/(Loss) from Operations	\$22,704,211	\$27,984,779	\$26,877,700	\$4,729,815	
Non Operating Revenue	\$4,877,409	(\$724,009)	(\$2,165,592)	\$7,750,771	
Excess/(Deficiency) of Revenue over Expenses	\$27,581,620	\$27,260,770	\$24,712,108	\$12,480,586	
STAMFORD HOSPITAL STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$436,167,190	\$475,258,979	\$504,856,844	\$465,884,745	
Other Operating Revenue	\$21,067,324	\$22,722,727	\$24,382,136	\$19,191,199	
Total Operating Revenue	\$457,234,514	\$497,981,706	\$529,238,980	\$485,075,944	
Total Operating Expenses	\$431,680,034	\$461,480,665	\$482,124,601	\$453,664,905	
Income/(Loss) from Operations	\$25,554,480	\$36,501,041	\$47,114,379	\$31,411,039	
Non Operating Revenue	(\$167,187)	\$221,386	(\$10,097,527)	\$1,087,375	
Excess/(Deficiency) of Revenue over Expenses	\$25,387,293	\$36,722,427	\$37,016,852	\$32,498,414	
Source: Audited Financial Statements					Statewide
PROFITABILITY SUMMARY					Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins	5.59%	7.33%	9.08%	6.46%	Avg. 2013 3.15%
PROFITABILITY SUMMARY	5.59% -0.04% 5.55%	7.33% 0.04% 7.37%	9.08% -1.95% 7.13%	6.46% 0.22% 6.68%	Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins	-0.04%	0.04%	-1.95%	0.22%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY	-0.04% 5.55%	0.04% 7.37%	-1.95% 7.13%	<mark>0.22%</mark> 6.68%	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges	-0.04% 5.55% 0.33	0.04% 7.37% 0.31	-1.95% 7.13% 0.29	0.22% 6.68% 0.26	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	-0.04% 5.55% 0.33 1.37	0.04% 7.37% 0.31 1.43	-1.95% 7.13% 0.29 1.49	0.22% 6.68% 0.26 1.64	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges	-0.04% 5.55% 0.33	0.04% 7.37% 0.31	-1.95% 7.13% 0.29	0.22% 6.68% 0.26	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	-0.04% 5.55% 0.33 1.37 0.65	0.04% 7.37% 0.31 1.43 0.61	-1.95% 7.13% 0.29 1.49 0.64	0.22% 6.68% 0.26 1.64 0.70	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARYHospital Operating MarginsHospital Non Operating MarginsHospital Total MarginsCOST DATA SUMMARYRatio of Cost to ChargesPrivate Payment to Cost RatioMedicare Payment to Cost RatioMedicaid Payment to Cost Ratio	-0.04% 5.55% 0.33 1.37 0.65	0.04% 7.37% 0.31 1.43 0.61	-1.95% 7.13% 0.29 1.49 0.64	0.22% 6.68% 0.26 1.64 0.70	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY	-0.04% 5.55% 0.33 1.37 0.65 0.54	0.04% 7.37% 0.31 1.43 0.61 0.50	-1.95% 7.13% 0.29 1.49 0.64 0.58	0.22% 6.68% 0.26 1.64 0.70 0.58	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio	-0.04% 5.55% 0.33 1.37 0.65 0.54 1.72	0.04% 7.37% 0.31 1.43 0.61 0.50 1.91	-1.95% 7.13% 0.29 1.49 0.64 0.58 1.80	0.22% 6.68% 0.26 1.64 0.70 0.58 1.78	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	-0.04% 5.55% 0.33 1.37 0.65 0.54 1.72 45	0.04% 7.37% 0.31 1.43 0.61 0.50 1.91 68	-1.95% 7.13% 0.29 1.49 0.64 0.58 1.80 79	0.22% 6.68% 0.26 1.64 0.70 0.58 1.78 90	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	-0.04% 5.55% 0.33 1.37 0.65 0.54 1.72 45 43 61	0.04% 7.37% 0.31 1.43 0.61 0.50 1.91 68 44 69	-1.95% 7.13% 0.29 1.49 0.64 0.58 1.80 79 43 82	0.22% 6.68% 0.26 1.64 0.70 0.58 1.78 90 51 94	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period         SOLVENCY MEASURES SUMMARY         Equity Financing Ratio	-0.04% 5.55% 0.33 1.37 0.65 0.54 1.72 45 43 61 25.5	0.04% 7.37% 0.31 1.43 0.61 0.50 1.91 68 44 69 28.3	-1.95% 7.13% 0.29 1.49 0.64 0.58 1.80 79 43 82 20.2	0.22% 6.68% 0.26 1.64 0.70 0.58 1.78 90 51 94 26.1	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period	-0.04% 5.55% 0.33 1.37 0.65 0.54 1.72 45 43 61	0.04% 7.37% 0.31 1.43 0.61 0.50 1.91 68 44 69	-1.95% 7.13% 0.29 1.49 0.64 0.58 1.80 79 43 82	0.22% 6.68% 0.26 1.64 0.70 0.58 1.78 90 51 94	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$82,055,000	\$108,504,000	\$120,895,000	\$160,467,000
Hospital Total Net Assets	\$109,583,000	\$135,199,000	\$161,014,000	\$208,376,000
UNCOMPENSATED CARE Charity Care	\$23,197,082	\$27,344,589	\$34,807,823	\$28,856,190
Bad Debts	\$42,704,703	\$46,972,113	\$51,939,073	\$48,816,541
Total Uncompensated Care Charges	\$65,901,785	\$74,316,702	\$86,746,896	\$77,672,731
Uncompensated Care Cost	\$21,671,931	\$23,111,558	\$25,108,167	\$20,268,313
Uncompensated Care % of Total Expenses	5.0%	\$20,111,000 5.0%	\$23,100,107 5.2%	4.5%
UTILIZATION MEASURES				
Patient Days	76,225	74,442	70,911	71,656
Discharges	15,089	14,940	14,294	14,871
ALOS	5.1	5.0	5.0	4.8
Staffed Beds	269	271	267	267
Available Beds	322	322	325	325
Licensed Beds	330	330	330	330
Occupancy of staffed beds	78%	75%	73%	74%
Occupancy of available beds	65%	63%	60%	60%
Full Time Equivalent Employees	2,051.8	2,089.4	2,034.6	2,084.4
Total Case Mix Index	1.2122	1.2263	1.2846	1.2589
DISCHARGES				
Non-Government (Including Uninsured)	6,787	6,526	5,963	6,114
Medicare	5,382	5,251	5,144	5,118
Medical Assistance	2,907	3,147	3,173	3,621
Medicaid	2,457	3,039	3,089	3,552
Other Medical Assistance	450	108	84	69
Champus / TRICARE	13	16	14	18
Uninsured (Included in Non-Government)	490	479	399	359
Total Discharges	15,089	14,940	14,294	14,871
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	8,068	8,175	7,642	8,094
Emergency Room - Treated and Discharged	39,642	40,316	43,189	42,864
Total Emergency Room Visits	47,710	48,491	50,831	50,958
PAYER MIX				
Based on Charges:				
Non Government	45.9%	45.6%	43.9%	43.8%
Medicare	10.070			
	37.2%	36.6%	37.2%	36.6%
State Medical Assistance		36.6% 12.8%		36.6% 15.0%
State Medical Assistance Uninsured	37.2%		37.2%	
	37.2% 12.0%	12.8%	37.2% 13.5%	15.0%
Uninsured	37.2% 12.0%	12.8%	37.2% 13.5%	15.0%
Uninsured Based on Payments:	37.2% 12.0% 4.9%	12.8% 5.0%	37.2% 13.5% 5.4%	15.0% 4.6%
Uninsured Based on Payments: Non Government	37.2% 12.0% 4.9% 67.5%	12.8% 5.0% 69.1%	37.2% 13.5% 5.4% 67.3%	15.0% 4.6% 67.5%

### WATERBURY HOSPITAL

The Waterbury Hospital is located in Waterbury. In FY 2013, the Hospital generated \$3.5 million in income from operations and had \$2.2 million in non-operating revenue, resulting in an excess of revenues over expenses of \$5.7 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Greater Waterbury Health Network, Inc., based on OHCA filings, can be found in Appendix AA.

GREATER WATERBURY HEALTH NETWORK, IN	с.				
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$259,811,962	\$270,732,398	\$273,484,098	\$248,028,586	
Other Operating Revenue	\$15,755,483	\$13,154,680	\$13,227,694	\$12,423,300	
Total Operating Revenue	\$275,567,445	\$283,887,078	\$286,711,792	\$260,451,886	
Total Operating Expenses	\$279,944,679	\$291,891,000	\$286,509,869	\$263,937,259	
Income/(Loss) from Operations	(\$4,377,234)	(\$8,003,922)	\$201,923	(\$3,485,373)	
Non Operating Revenue	\$477,042	(\$3,981,175)	\$2,087,588	\$1,888,552	
Excess/(Deficiency) of Revenue over Expenses	(\$3,900,192)	(\$11,985,097)	\$2,289,511	(\$1,596,821)	
WATERBURY HOSPITAL STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$229,011,318	\$227,759,506	\$230,780,700	\$207,698,016	
Other Operating Revenue	\$7,866,089	\$8,617,978	\$10,662,189	\$9,034,648	
Total Operating Revenue	\$236,877,407	\$236,377,484	\$241,442,889	\$216,732,664	
Total Operating Expenses	\$237,519,576	\$237,912,997	\$231,658,975	\$213,170,829	
Income/(Loss) from Operations	(\$642,169)	(\$1,535,513)	\$9,783,914	\$3,561,835	
Non Operating Revenue	\$969,525	\$134,208	\$2,035,841	\$2,172,878	
Excess/(Deficiency) of Revenue over Expenses	\$327,356	(\$1,401,305)	\$11,819,755	\$5,734,713	
Source: Audited Financial Statements					Statewide
PROFITABILITY SUMMARY					Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins	-0.27%	-0.65%	4.02%	1.63%	Avg. 2013 3.15%
PROFITABILITY SUMMARY	-0.27% 0.41% 0.14%	-0.65% 0.06% -0.59%	4.02% 0.84% 4.85%	1.63% 0.99% 2.62%	Avg. 2013
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins	0.41%	0.06%	0.84%	0.99%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY	0.41%	0.06%	0.84%	0.99%	Avg. 2013 3.15% 2.49%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges	0.41% 0.14%	0.06% -0.59%	0.84% 4.85%	0.99% 2.62%	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY Hospital Operating Margins Hospital Non Operating Margins Hospital Total Margins COST DATA SUMMARY	0.41% 0.14% 0.29	0.06% -0.59% 0.29	0.84% 4.85% 0.26	0.99% 2.62% 0.25	Avg. 2013 3.15% 2.49% 5.64%
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio	0.41% 0.14% 0.29 1.16	0.06% -0.59% 0.29 1.17	0.84% 4.85% 0.26 1.24	0.99% 2.62% 0.25 1.32	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio	0.41% 0.14% 0.29 1.16 0.89	0.06% -0.59% 0.29 1.17 0.87	0.84% 4.85% 0.26 1.24 0.95	0.99% 2.62% 0.25 1.32 0.82	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio	0.41% 0.14% 0.29 1.16 0.89	0.06% -0.59% 0.29 1.17 0.87	0.84% 4.85% 0.26 1.24 0.95	0.99% 2.62% 0.25 1.32 0.82	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY	0.41% 0.14% 0.29 1.16 0.89 0.62	0.06% -0.59% 0.29 1.17 0.87 0.65	0.84% 4.85% 0.26 1.24 0.95 0.57	0.99% 2.62% 0.25 1.32 0.82 0.85	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable	0.41% 0.14% 0.29 1.16 0.89 0.62 1.79	0.06% -0.59% 0.29 1.17 0.87 0.65	0.84% 4.85% 0.26 1.24 0.95 0.57 1.49 37 42	0.99% 2.62% 0.25 1.32 0.82 0.85 1.78	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand	0.41% 0.14% 0.29 1.16 0.89 0.62 1.79 26	0.06% -0.59% 0.29 1.17 0.87 0.65 1.38 16	0.84% 4.85% 0.26 1.24 0.95 0.57 1.49 37	0.99% 2.62% 0.25 1.32 0.82 0.85 1.78 42	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period         SOLVENCY MEASURES SUMMARY	0.41% 0.14% 0.29 1.16 0.89 0.62 1.79 26 44 44	0.06% -0.59% 1.17 0.87 0.65 1.38 16 42 58	0.84% 4.85% 0.26 1.24 0.95 0.57 1.49 37 42 62	0.99% 2.62% 0.25 1.32 0.82 0.85 1.78 42 39 56	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period         SOLVENCY MEASURES SUMMARY         Equity Financing Ratio	0.41% 0.14% 0.29 1.16 0.89 0.62 1.79 26 44 44 44	0.06% -0.59% 0.29 1.17 0.87 0.65 1.38 16 42 58 43.8	0.84% 4.85% 0.26 1.24 0.95 0.57 1.49 37 42 62 45.5	0.99% 2.62% 0.25 1.32 0.82 0.85 1.78 42 39 56 48.9	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
PROFITABILITY SUMMARY         Hospital Operating Margins         Hospital Non Operating Margins         Hospital Total Margins         COST DATA SUMMARY         Ratio of Cost to Charges         Private Payment to Cost Ratio         Medicare Payment to Cost Ratio         Medicaid Payment to Cost Ratio         LIQUIDITY MEASURES SUMMARY         Current Ratio         Days Cash on Hand         Days in Patients Accounts Receivable         Average Payment Period         SOLVENCY MEASURES SUMMARY	0.41% 0.14% 0.29 1.16 0.89 0.62 1.79 26 44 44	0.06% -0.59% 1.17 0.87 0.65 1.38 16 42 58	0.84% 4.85% 0.26 1.24 0.95 0.57 1.49 37 42 62	0.99% 2.62% 0.25 1.32 0.82 0.85 1.78 42 39 56	Avg. 2013 3.15% 2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$40,084,846	\$17,379,947	\$18,516,310	\$18,667,399
Hospital Total Net Assets	\$90,753,820	\$63,988,676	\$71,171,929	\$74,829,268
UNCOMPENSATED CARE Charity Care	\$1,910,845	\$2,456,277	\$1,389,352	\$1,472,594
Bad Debts	\$14,985,815	\$13,122,386	\$10,435,502	\$10,783,760
Total Uncompensated Care Charges	\$16,896,660	\$15,578,663	\$11,824,854	\$12,256,354
Uncompensated Care Cost	\$4,856,677	\$4,466,323	\$3,064,711	\$3,014,287
Uncompensated Care % of Total Expenses	2.0%	1.9%	1.3%	1.4%
UTILIZATION MEASURES				
Patient Days	59,271	58,780	57,548	55,099
Discharges	13,046	12,758	12,364	11,847
ALOS	4.5	4.6	4.7	4.7
Staffed Beds	192	190	190	176
Available Beds	292	284	280	268
Licensed Beds	393	393	393	393
Occupancy of staffed beds	85%	85%	83%	86%
Occupancy of available beds	56%	57%	56%	56%
Full Time Equivalent Employees	1,513.1	1,512.7	1,299.9	1,209.1
Total Case Mix Index	1.4145	1.3373	1.3146	1.3169
DISCHARGES				
Non-Government (Including Uninsured)	3,968	3,719	3,407	3,287
Medicare	6,077	5,972	5,734	5,301
Medical Assistance	2,991	3,059	3,210	3,234
Medicaid	2,411	3,059	3,210	3,234
Other Medical Assistance	580	0	0	0
Champus / TRICARE	10	8	13	25
Uninsured (Included in Non-Government)	216	158	116	144
Total Discharges	13,046	12,758	12,364	11,847
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	8,340	8,462	8,267	7,836
Emergency Room - Treated and Discharged	49,393	48,560	47,677	46,520
Total Emergency Room Visits	57,733	57,022	55,944	54,356
PAYER MIX				
Based on Charges:				
Non Government	32.4%	31.7%	32.1%	31.7%
Medicare	47.7%	47.7%	47.1%	46.7%
State Medical Assistance Uninsured	17.9% 2.0%	18.8% 1.8%	19.5% 1.4%	19.9% 1.7%
	2.070	1.070	1.170	/0
Based on Payments:				
Non Government	41.7%	40.7%	41.6%	42.7%
Medicare	47.0%	45.2%	46.6%	39.0%
State Medical Assistance	10.9%	13.4%	11.5%	17.2%
Uninsured	0.3%	0.7%	0.3%	1.1%

### WINDHAM COMMUNITY MEMORIAL HOSPITAL

Windham Community Memorial Hospital is located in Willimantic. In FY 2013, the Hospital experienced an \$8.8 million loss from operations and had \$1.6 million in non-operating revenue, resulting in an excess of expenses over revenues of \$7.2 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Hartford Healthcare Corporation, based on OHCA filings, can be found in Appendix AA.

HARTFORD HEALTCARE CORPORATION					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$1,242,385,000		\$1,879,748,000	\$1,904,184,000	
Other Operating Revenue	\$184,106,000	\$187,975,000	\$267,538,000	\$222,045,000	
Total Operating Revenue	\$1,426,491,000	\$1,803,963,000	\$2,147,286,000	\$2,126,229,000	
Total Operating Expenses	\$1,408,349,000	\$1,760,430,000	\$2,086,710,000	\$2,160,998,000	
Income/(Loss) from Operations	\$18,142,000	\$43,533,000	\$60,576,000	(\$34,769,000)	
Non Operating Revenue Excess/(Deficiency) of Revenue over Expenses	\$31,845,000 \$49,987,000	\$182,626,000 \$226,159,000	\$68,563,000 \$129,139,000	\$381,049,000 \$346,280,000	
Excess/(Deliciency) of Revenue over Expenses	\$ <del>49,987,000</del>	φ <u>2</u> 20,159,000	\$129,139,000	φ <b>340,280,000</b>	
WINDHAM COMM. MEMORIAL HOSP.					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$86,942,706	\$85,855,448	\$90,160,381	\$76,714,489	
Other Operating Revenue	\$2,622,664	\$3,044,239	\$5,761,698	\$5,866,110	
Total Operating Revenue	\$89,565,370	\$88,899,687	\$95,922,079	\$82,580,599	
Total Operating Expenses	\$91,501,818	\$92,639,489	\$96,450,117	\$91,367,918	
Income/(Loss) from Operations	(\$1,936,448)	(\$3,739,802)	(\$528,038)	(\$8,787,319)	
Non Operating Revenue	\$273,628	(\$323,008)	(\$185,298)	\$1,568,775	
Excess/(Deficiency) of Revenue over Expenses	(\$1,662,820)				
Source: Audited Financial Statements PROFITABILITY SUMMARY					Statewide Avg. 2013
Hospital Operating Margins	-2.16%	-4.22%	-0.55%	-10.44%	3.15%
Hospital Non Operating Margins	0.30%				2.49%
Hospital Total Margins	-1.85%	-4.59%	-0.75%	-8.58%	5.64%
COST DATA SUMMARY					
Ratio of Cost to Charges	0.47				0.33
Private Payment to Cost Ratio	1.01				1.44
Medicare Payment to Cost Ratio	0.98				0.83
Medicaid Payment to Cost Ratio	0.74	0.61	0.64	0.57	0.67
LIQUIDITY MEASURES SUMMARY					
Current Ratio	2.10	1.31	1.00		1.93
Days Cash on Hand	14				66
Days in Patients Accounts Receivable	66				40
Average Payment Period	45	69	123	125	70
SOLVENCY MEASURES SUMMARY					
Equity Financing Ratio	-29.4				45.4
Cash Flow to Total Debt Ratio	9.5				24.7
Long-Term Debt to Capitalization Ratio	-3881.7	-166.3	-84.2	162.6	32.6

IET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	(\$25,203,815)	(\$35,978,450)	(\$47,943,489)	(\$13,430,049)
Hospital Total Net Assets	(\$19,935,723)	(\$31,049,573)	(\$42,522,947)	(\$7,449,457)
INCOMPENSATED CARE				
Charity Care	\$2,446,867	\$2,956,537	\$3,573,641	\$2,699,812
Bad Debts	\$3,867,045	\$3,100,374	\$3,254,865	\$4,240,640
Total Uncompensated Care Charges	\$6,313,912	\$6,056,911	\$6,828,506	\$6,940,452
Uncompensated Care Cost	\$2,938,954	\$2,771,904	\$3,050,367	\$3,001,459
Uncompensated Care % of Total Expenses	3.2%	3.0%	3.2%	3.3%
ITILIZATION MEASURES				
Patient Days	20,850	19,996	18,673	17,355
Discharges	5,100	4,701	4,506	4,137
ALOS	4.1	4.3	4.1	4.2
Staffed Beds	87	87	87	87
Available Beds	144	144	144	144
Licensed Beds	144	144	144	144
Occupancy of staffed beds	66%	63%	59%	55%
Occupancy of available beds	40%	38%	36%	33%
Full Time Equivalent Employees	603.4	607.5	601.6	577.1
Total Case Mix Index	1.0367	1.1018	1.1658	1.2008
	1.0007	1.1010	1.1000	1.2000
ISCHARGES		1.0=0		
Non-Government (Including Uninsured)	1,381	1,256	1,178	926
Medicare	2,517	2,372	2,326	2,210
Medical Assistance	1,188	1,055	985	983
Medicaid	1,061	1,035	970	965
Other Medical Assistance	127	20	15	18
Champus / TRICARE	14	18	17	18
Uninsured (Included in Non-Government)	106	66	56	48
Total Discharges	5,100	4,701	4,506	4,137
MERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	3,665	3,378	3,244	3,028
Emergency Room - Treated and Discharged	28,697	30,744	33,618	32,054
Total Emergency Room Visits	32,362	34,122	36,862	35,082
AYER MIX				
Based on Charges:				
Non Government	37.0%	36.2%	35.9%	32.9%
Medicare	41.1%	41.5%	41.5%	41.6%
State Medical Assistance	19.4%	19.9%	20.2%	23.2%
Uninsured	2.5%	2.4%	2.4%	2.3%
Based on Payments:				
Non Government	40.9%	42.8%	42.3%	40.7%
Medicare	40.9%	42.8%	42.3%	40.77
State Medical Assistance	14.7%	13.4%	13.8%	15.1%
Uninsured	0.4%	0.2%	0.1%	0.2%

#### **KEY RESULTS - YALE-NEW HAVEN HOSPITAL**

Yale-New Haven Hospital is located in New Haven. In FY 2013, the Hospital generated \$104.9 million in income from operations and had \$73.8 million in non-operating revenue, resulting in an excess of revenues over expenses of \$178.7 million. Reported below is a list of various financial indicators and selected utilization measures for the Hospital. A chart indicating all of the affiliates of the Hospital's parent, Yale-New Haven Network Corporation, including the entire Yale-New Health Services Corporation, based on OHCA filings, can be found in Appendix AA.

YALE-NEW HAVEN NETWORK CORPORATION					
STATEMENT OF OPERATIONS DATA	2010	2011	2012	2013	
Net Patient Revenue	\$1,365,162,000	\$1,462,366,000	\$1,733,252,000	\$2,317,430,000	
Other Operating Revenue	\$50,190,000	\$48,257,000	\$49,518,000	\$60,720,000	
Total Operating Revenue	\$1,415,352,000	\$1,510,623,000	\$1,782,770,000	\$2,378,150,000	
Total Operating Expenses	\$1,341,219,000	\$1,453,315,000	\$1,675,207,000	\$2,279,435,000	
Income/(Loss) from Operations	\$74,133,000	\$57,308,000	\$107,563,000	\$98,715,000	
Non Operating Revenue Excess/(Deficiency) of Revenue over Expenses	\$12,380,000 \$86,513,000	\$13,708,000 \$71,016,000	\$22,853,000 \$130,416,000	\$69,945,000 \$168,660,000	
Excess/(Deliciency) of Revenue over Expenses	\$80,513,000	\$71,010,000	\$150,410,000	\$108,000,000	
YALE-NEW HAVEN HOSPITAL					
STATEMENT OF OPERATIONS DATA					
Net Patient Revenue	\$1,318,578,000	\$1,442,057,000	\$1,713,271,000	\$2,282,916,000	
Other Operating Revenue	\$48,425,000	\$46,640,000	\$47,560,000	\$58,633,000	
Total Operating Revenue	\$1,367,003,000	\$1,488,697,000	\$1,760,831,000	\$2,341,549,000	
Total Operating Expenses	\$1,297,936,000	\$1,435,807,000	\$1,654,251,000	\$2,236,673,000	
Income/(Loss) from Operations	\$69,067,000	\$52,890,000	\$106,580,000	\$104,876,000	
Non Operating Revenue	\$15,633,000	\$14,272,000	\$24,029,000	\$73,846,000	
Excess/(Deficiency) of Revenue over Expenses	\$84,700,000	\$67,162,000	\$130,609,000	\$178,722,000	
Source: Audited Financial Statements					
PROFITABILITY SUMMARY					Statewide Avg. 2013
Hospital Operating Margins	5.00%	3.52%	5.97%	4.34%	3.15%
Hospital Non Operating Margins	1.13%				J. I J /0
Hospital Total Margins	1.10/0	0.95%	1.35%	3.06%	2.49%
hospital fotal Margins	6.13%		1.35% 7.32%	3.06% 7.40%	
COST DATA SUMMARY					2.49%
COST DATA SUMMARY Ratio of Cost to Charges		4.47%			2.49%
COST DATA SUMMARY	6.13%	4.47%	7.32%	7.40%	2.49% 5.64%
COST DATA SUMMARY Ratio of Cost to Charges	6.13% 0.33	4.47% 0.32 1.28	0.29	0.27	2.49% 5.64% 0.33
COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio	6.13% 0.33 1.27	4.47% 0.32 1.28 0.90	7.32% 0.29 1.40	7.40% 0.27 1.47	2.49% 5.64% 0.33 1.44
COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio	6.13% 0.33 1.27 0.95	4.47% 0.32 1.28 0.90	7.32% 0.29 1.40 0.83	7.40% 0.27 1.47 0.83	2.49% 5.64% 0.33 1.44 0.83
COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio	6.13% 0.33 1.27 0.95 0.60	4.47% 0.32 1.28 0.90 0.61	7.32% 0.29 1.40 0.83 0.66	7.40% 0.27 1.47 0.83 0.69	2.49% 5.64% 0.33 1.44 0.83 0.67
COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio	6.13% 0.33 1.27 0.95	4.47% 0.32 1.28 0.90 0.61 3.05	7.32% 0.29 1.40 0.83	7.40% 0.27 1.47 0.83	2.49% 5.64% 0.33 1.44 0.83
COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio	6.13% 0.33 1.27 0.95 0.60 2.72	4.47% 0.32 1.28 0.90 0.61 3.05 125	7.32% 0.29 1.40 0.83 0.66 2.27	7.40% 0.27 1.47 0.83 0.69 2.94	2.49% 5.64% 0.33 1.44 0.83 0.67 1.93
COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand	6.13% 0.33 1.27 0.95 0.60 2.72 120	4.47% 0.32 1.28 0.90 0.61 3.05 125 42	7.32% 0.29 1.40 0.83 0.66 2.27 147	7.40% 0.27 1.47 0.83 0.69 2.94 122	2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66
COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment Period SOLVENCY MEASURES SUMMARY	6.13% 0.33 1.27 0.95 0.60 2.72 120 37 66	4.47% 0.32 1.28 0.90 0.61 3.05 125 42 63	7.32% 0.29 1.40 0.83 0.66 2.27 147 43 97	7.40% 0.27 1.47 0.83 0.69 2.94 122 37 63	2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70
COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment Period SOLVENCY MEASURES SUMMARY Equity Financing Ratio	6.13% 0.33 1.27 0.95 0.60 2.72 120 37 66 36.4	4.47% 0.32 1.28 0.90 0.61 3.05 125 42 63 33.7	7.32% 0.29 1.40 0.83 0.66 2.27 147 43 97 30.2	7.40% 0.27 1.47 0.83 0.69 2.94 122 37 63 38.9	2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70 45.4
COST DATA SUMMARY Ratio of Cost to Charges Private Payment to Cost Ratio Medicare Payment to Cost Ratio Medicaid Payment to Cost Ratio LIQUIDITY MEASURES SUMMARY Current Ratio Days Cash on Hand Days in Patients Accounts Receivable Average Payment Period SOLVENCY MEASURES SUMMARY	6.13% 0.33 1.27 0.95 0.60 2.72 120 37 66	4.47% 0.32 1.28 0.90 0.61 3.05 125 42 63 33.7 15.8	7.32% 0.29 1.40 0.83 0.66 2.27 147 43 97	7.40% 0.27 1.47 0.83 0.69 2.94 122 37 63	2.49% 5.64% 0.33 1.44 0.83 0.67 1.93 66 40 70

Note: Financial measures noted in green are favorable compared to the statewide average while financial measures noted in red are unfavorable compared to the statewide average. In some cases, the 2013 amount and the statewide average show the same amount. The red and green formatting is based on additional decimal spaces that are not shown.

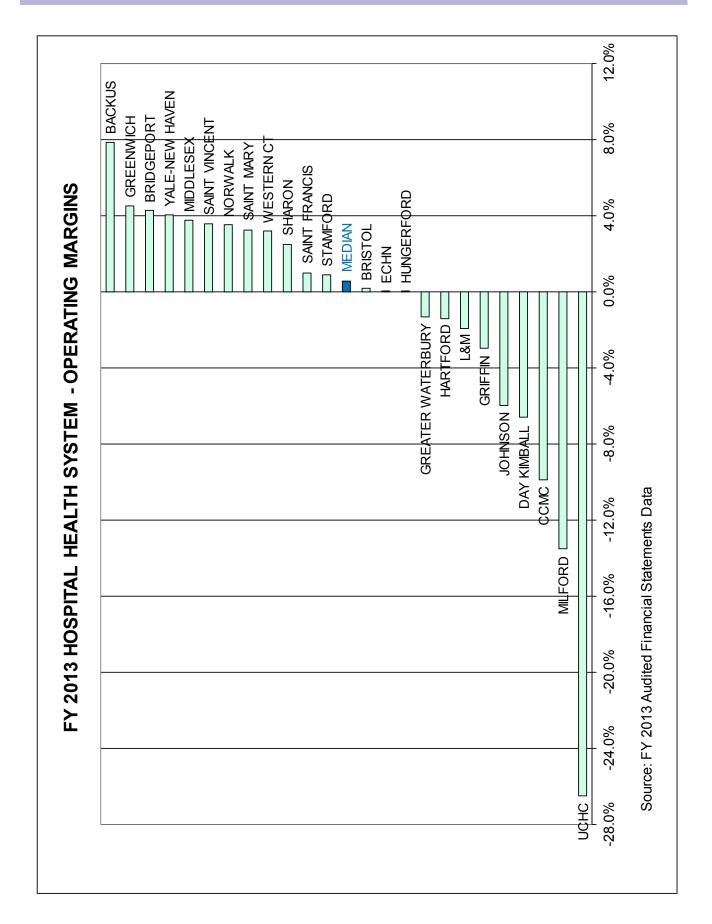
NET ASSETS SUMMARY	2010	2011	2012	2013
Hospital Unrestricted Net Assets	\$567,531,000	\$604,617,000	\$676,008,000	\$930,988,000
Hospital Total Net Assets	\$642,312,000	\$674,087,000	\$748,778,000	\$1,018,125,000
UNCOMPENSATED CARE				<b>*</b> • • • • • • • • • • • • • • • • • • •
Charity Care	\$28,159,845	\$31,059,911	\$35,745,214	\$32,480,929
Bad Debts	\$61,051,690	\$55,846,721	\$74,971,258	\$118,694,071
Total Uncompensated Care Charges	\$89,211,535	\$86,906,632	\$110,716,472	\$151,175,000
Uncompensated Care Cost	\$29,587,928	\$28,023,511	\$31,889,609	\$41,003,684
Uncompensated Care % of Total Expenses	2.3%	2.0%	1.9%	1.8%
UTILIZATION MEASURES				
Patient Days	284,705	300,989	311,547	462,219
Discharges	56,602	57,451	59,426	80,503
ALOS	5.0	5.2	5.2	5.7
Staffed Beds	871	827	859	1,572
Available Beds	919	918	1,001	1,618
Licensed Beds	944	944	1,541	1,541
Occupancy of staffed beds	90%	100%	99%	81%
Occupancy of available beds	85%	90%	85%	78%
Full Time Equivalent Employees	7,078.8	7,611.1	8,150.6	11,071.7
Total Case Mix Index	1.3476	1.4569	1.4303	1.4497
DISCHARGES				
Non-Government (Including Uninsured)	23,401	23,108	23,650	28,416
Medicare	17,357	17,747	18,100	28,633
Medical Assistance	15,521	16,249	17,294	23,006
Medicaid	12,396	16,249	17,294	23,006
Other Medical Assistance	3,125	0	0	0
Champus / TRICARE	323	347	382	448
Uninsured (Included in Non-Government)	1,436	939	977	885
Total Discharges	56,602	57,451	59,426	80,503
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	28,571	28,351	26,732	40,919
Emergency Room - Treated and Discharged	93,579	92,128	114,396	163,785
Total Emergency Room Visits	122,150	120,479	141,128	204,704
PAYER MIX				
Based on Charges:				
Non Government	40.7%	39.1%	38.8%	36.8%
Medicare	32.7%	34.4%	35.8%	39.3%
State Medical Assistance	23.9%	24.4%	23.4%	22.0%
Uninsured	2.7%	2.1%	2.0%	2.0%
Based on Payments:				
Non Government	52.5%	51.6%	54.4%	53.0%
Medicare	31.7%	31.7%	29.6%	31.7%
State Medical Assistance	14.2%	15.4%	15.4%	14.8%
Uninsured	1.6%	1.2%	0.7%	0.5%
Chillou Cu	1.070	1.2/0	0.770	0.070

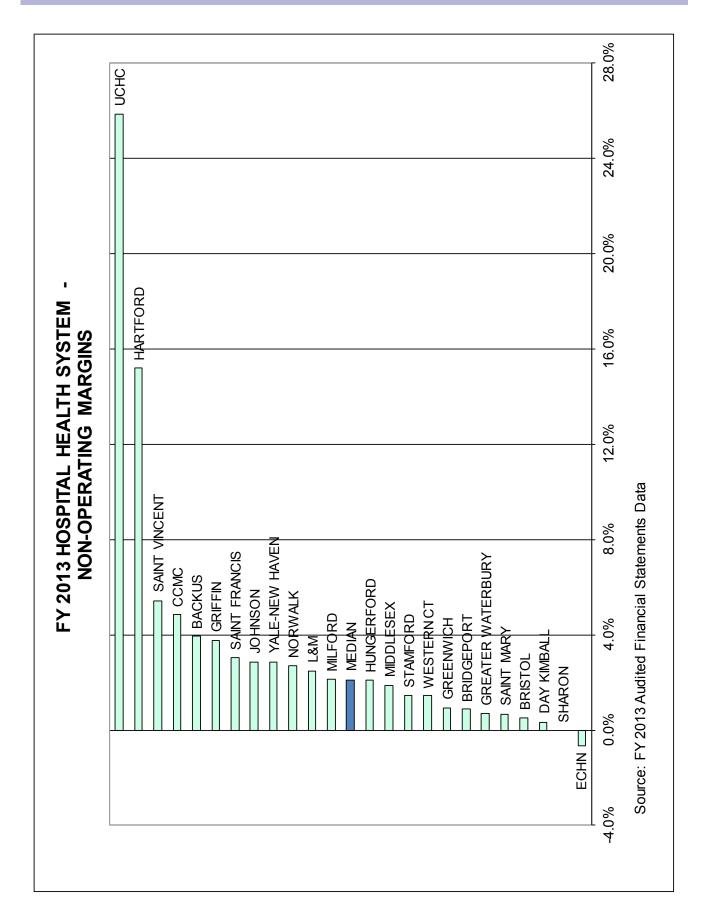
	FY 2013 HOSPI	TAL HEALTH	SYSTEM - STAT	HOSPITAL HEALTH SYSTEM - STATEMENT OF OPERATIONS DATA	RATIONS DA	A	
	FY 2013 NET PATIENT REVENUE	FY 2013 OTHER OPERATING REVENUE	FY 2013 REVENUE FROM OPERATIONS	FY 2013 NET OPERATING EXPENSES	FY 2013 GAIN/ (LOSS) FROM OPERATIONS	FY 2013 NON OPERATING REVENUE	FY 2013 REVENUE OVER/(UNDER) EXPENSES
BACKUS CORPORATION	\$236,266,086	\$6,392,445	\$242,658,531	\$222,838,722	\$19,819,809	\$9,941,207	\$29,761,016
<b>BRISTOL HOSPITAL &amp; HEALTHCARE GROUP</b>	\$155,469,099	\$6,651,756	\$162,120,855	\$161,783,218	\$337,637	\$857,803	\$1,195,440
CCMC CORPORATION INC.	\$286,514,028	\$38,302,026	\$324,816,054	\$358,502,224	(\$33,686,170)	\$16,611,908	(\$17,074,262)
DAY KIMBALL HEALTHCARE INC.	\$126,341,664	\$8,639,267	\$134,980,931	\$143,922,296	(\$8,941,365)	\$430,535	(\$8,510,830)
EASTERN CT HEALTH NETWORK INC.	\$298,979,957	\$28,987,736	\$327,967,693	\$327,855,198	\$112,495	(\$2,138,589)	(\$2,026,094)
GREATER WATERBURY HEALTH NETWORK, INC.	\$248,028,586	\$12,423,300	\$260,451,886	\$263,937,259	(\$3,485,373)	\$1,888,552	(\$1,596,821)
<b>GRIFFIN HEALTH SERVICES CORPORATION</b>	\$129,011,298	\$15,858,922	\$144,870,220	\$149,355,129	(\$4,484,909)	\$5,640,008	\$1,155,099
HARTFORD HEALTHCARE CORPORATION	\$1,904,184,000	\$222,045,000	\$2,126,229,000	\$2,160,998,000	(\$34,769,000)	\$381,049,000	\$346,280,000
C. HUNGERFORD HOSPITAL	\$116,677,548	\$8,250,545	\$124,928,093	\$124,899,985	\$28,108	\$2,664,812	\$2,692,920
JOHNSON MEMORIAL MEDICAL CENTER, INC.	\$86,321,671	\$1,356,313	\$87,677,984	\$93,071,797	(\$5,393,813)	\$2,589,208	(\$2,804,605)
LAWRENCE & MEMORIAL CORPORATION	\$358,189,769	\$22,197,644	\$380,387,413	\$387,805,077	(\$7,417,664)	\$9,671,018	\$2,253,354
MIDDLESEX HEALTH SYSTEM, INC.	\$361,760,000	\$12,946,000	\$374,706,000	\$360,357,000	\$14,349,000	\$7,155,000	\$21,504,000
MILFORD HEALTH & MEDICAL, INC.	\$73,181,042	\$3,108,035	\$76,289,077	\$86,812,851	(\$10,523,774)	\$1,654,384	(\$8,869,390)
NORWALK HEALTH SERVICES CORPORATION	\$364,800,437	\$18,994,632	\$383,795,069	\$369,760,151	\$14,034,918	\$10,731,419	\$24,766,337
SAINT FRANCIS CARE, INC.	\$734,852,000	\$49,283,000	\$784,135,000	\$775,909,000	\$8,226,000	\$24,517,000	\$32,743,000
SAINT MARY'S HEALTH SYSTEM, INC.	\$256,021,000	\$7,864,000	\$263,885,000	\$255,204,000	\$8,681,000	\$1,758,000	\$10,439,000
SAINT VINCENTS HEALTH SERVICES CORP.	\$433,357,000	\$41,260,000	\$474,617,000	\$456,701,000	\$17,916,000	\$27,179,000	\$45,095,000
SHARON HOSPITAL HOLDING COMPANY, INC.	\$60,248,744	\$429,185	\$60,677,929	\$59,153,702	\$1,524,227	\$0	\$1,524,227
STAMFORD HEALTH SYSTEM	\$495,861,267	\$22,120,448	\$517,981,715	\$513,251,900	\$4,729,815	\$7,750,771	\$12,480,586
UNIVERSITY OF CT HEALTH CENTER	\$432,031,821	\$204,630,000	\$636,661,821	\$864,156,821	(\$227,495,000)	\$222,103,000	(\$5,392,000)
WESTERN CT HEALTH NETWORK, INC.	\$693,630,862	\$18,878,200	\$712,509,062	\$689,272,450	\$23,236,612	\$10,485,983	\$33,722,595
YALE-NEW HAVEN HEALTH SERVICES							
BRIDGEPORT HOSP & HEALTHCARE SERV. INC		\$26,208,000	\$445,035,000	\$425,775,000	\$19,260,000	\$3,969,000	\$23,229,000
<b>GREENWICH HEALTH CARE SERVICES, INC.</b>	\$328,796,000	\$13,960,000	\$342,756,000	\$327,050,000	\$15,706,000	\$3,270,000	\$18,976,000
YALE-NEW HAVEN NETWORK CORPORATION	\$2,317,430,000	\$60,720,000	\$2,378,150,000	\$2,279,435,000	\$98,715,000	\$69,945,000	\$168,660,000
STATEWIDE TOTAL	\$10,916,780,879	\$851,506,454	\$11,768,287,333	\$11,857,807,780	(\$89,520,447)	\$819,724,019	\$730,203,572
Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 385. Notes: The Net Patient Revenue amount shown is the amount after the provision for bad debts as indicated in the health system audited financial statements.	from Hospital Report e amount after the pr	ing System Repor vision for bad deb	t 385. ts as indicated in the	e health system audit	ted financial staten	nents.	

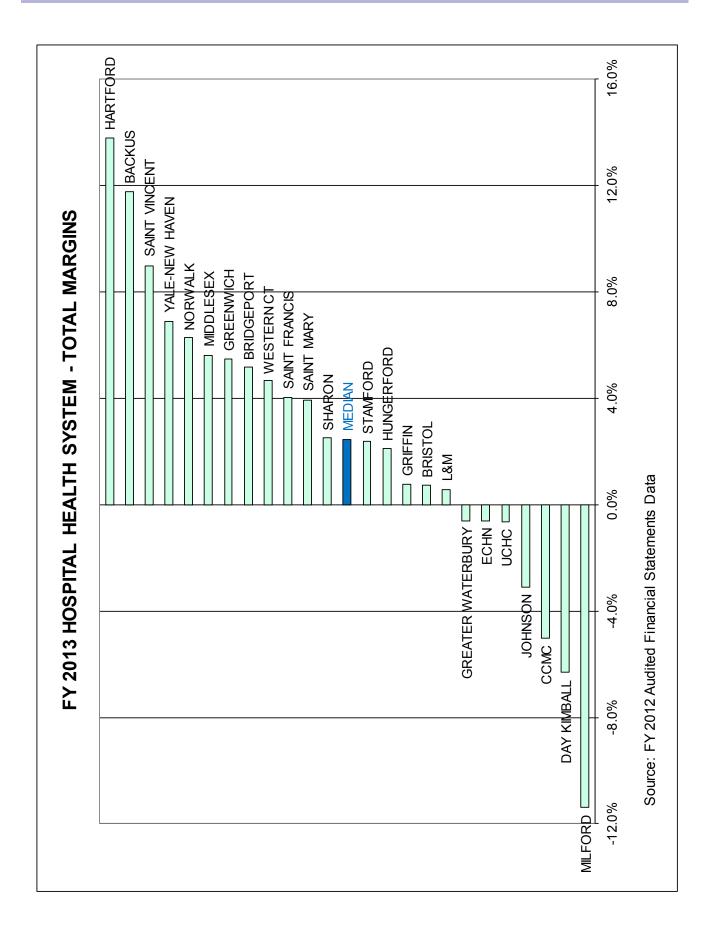
Milford Health and Medical amounts were not unaudited in FY 2013.

Backus Corporation represents activity from October 1, 2012 - July 31, 2013 which was before it affiliated with Hartford Healthcare Corporation.

FY 2013 HOSPITAL HEALTH SYSTEM - MARGIN DATA	STEM - MARGIN	N DATA	
	FY 2013 OPERATING MARGIN	FY 2013 NON-OPERATING MARGIN	FY 2013 TOTAL MARGIN
	Gain/(Loss) from Oper / (Revenue from Operations+Non Operating Rev)	Non Oper Revenue / (Revenue from Operations +Non Operating Rev)	Revenue Over/Under Exp / (Revenue from Operations+Non Operating Rev)
BACKUS CORPORATION	7.85%	3.94%	11.78%
BRISTOL HOSPITAL & HEALTHCARE GROUP	0.21%	0.53%	0.73%
CCMC CORPORATION INC.	-9.87%	4.87%	-5.00%
DAY KIMBALL HEALTHCARE INC.	-6.60%	0.32%	-6.29%
EASTERN CT HEALTH NETWORK INC.	0.03%	-0.66%	-0.62%
GREATER WATERBURY HEALTH NETWORK, INC.	-1.33%	0.72%	-0.61%
GRIFFIN HEALTH SERVICES CORPORATION	-2.98%	3.75%	0.77%
	-1.39%	%07.GI	13.81%
C. HUNGERFURD HUSPITAL	0.02%	2.09%	2.11%
LAWRENCE & MEMORIAL CORPORATION	-1.90%	2.48%	0.58%
MIDDLESEX HEALTH SYSTEM, INC.	3.76%	1.87%	5.63%
MILFORD HEALTH & MEDICAL, INC.	-13.50%	2.12%	-11.38%
NORWALK HEALTH SERVICES CORPORATION	3.56%	2.72%	6.28%
SAINT FRANCIS CARE, INC.	1.02%	3.03%	4.05%
SAINT MARY'S HEALTH SYSTEM, INC.	3.27%	0.66%	3.93%
SAINT VINCENTS HEALTH SERVICES CORP.	3.57%	5.42%	8.99%
SHARON HOSPITAL HOLDING COMPANY, INC.	2.51%	0.00%	2.51%
STAMFORD HEALTH SYSTEM	%06.0	1.47%	2.37%
UNIVERSITY OF CT HEALTH CENTER	-26.49%	25.86%	-0.63%
WESTERN CT HEALTH NETWORK, INC.	3.21%	1.45%	4.66%
YALE-NEW HAVEN HEALTH SERVICES	-		
BRIDGEPORT HOSP & HEALTHCARE SERV. INC.	4.29%	0.88%	5.17%
<b>GREENWICH HEALTH CARE SERVICES, INC.</b>	4.54%	0.95%	5.48%
YALE-NEW HAVEN NETWORK CORPORATION	4.03%	2.86%	6.89%
STATEWIDE AVERAGE	-0.71%	6.51%	5.80%
STATEWIDE MEDIAN	0.55%	2.11%	2.44%
Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 385.	ກ Hospital Reporting	System Report 385	÷







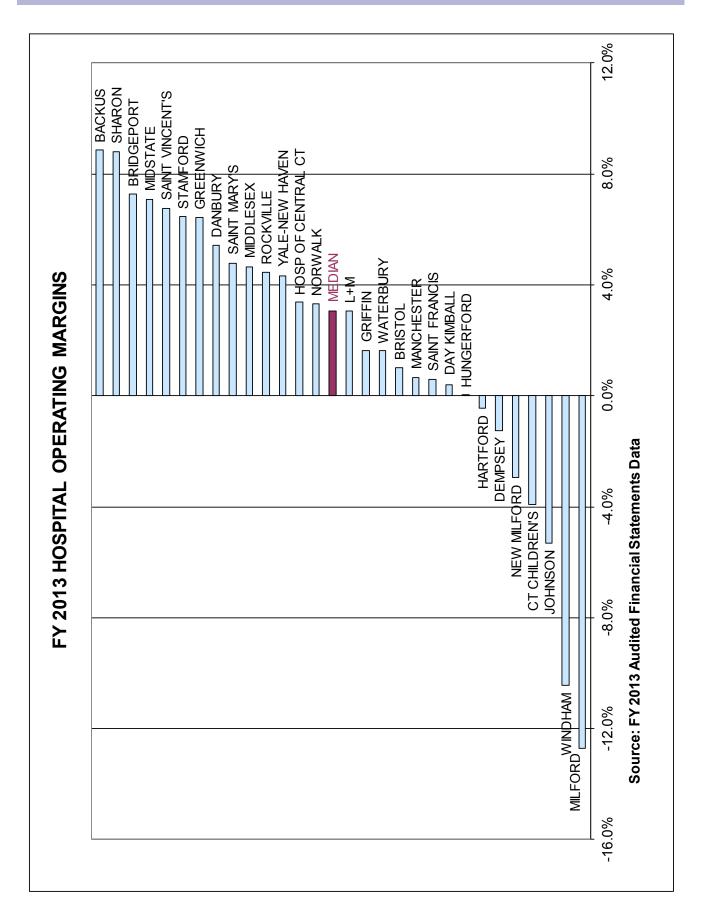
FY 2013 HOSPITAL HEALTH SYSTEM NET ASSETS DATA	EM NET ASSETS	рата
	FY 2013 UNRESTRICTED NET ASSETS OR EQUITY	TOTAL NET ASSETS OR EQUITY FOR FY 2013
BACKUS CORPORATION	\$315,932,503	\$327,305,561
BRIDGEPORT HOSP & HEALTHCARE SERVICES, INC.	\$120,290,000	\$173,111,000
BRISTOL HOSPITAL AND HEALTHCARE GROUP	\$18,001,943	\$28,607,725
CCMC CORPORATION, INC.	\$127,634,615	\$245,712,538
DAY KIMBALL HEALTHCARE, INC.	\$8,092,517	\$17,127,403
EASTERN CONNECTICUT HEALTH NETWORK, INC.	\$70,965,928	\$85,849,149
GREATER WATERBURY HEALTH NETWORK, INC.	\$50,223,049	\$106,384,918
GREENWICH HEALTH CARE SERVICES, INC.	\$351,359,000	\$410,138,000
<b>GRIFFIN HEALTH SERVICES CORPORATION</b>	(\$20,374,016)	(\$11,868,935)
HARTFORD HEALTHCARE CORPORATION	\$844,982,000	\$1,282,258,000
C. HUNGERFORD HOSPITAL	\$61,139,349	\$84,555,779
JOHNSON MEMORIAL MEDICAL CENTER, INC.	(\$8,766,006)	(\$3,686,748)
LAWRENCE & MEMORIAL CORPORATION	\$246,531,146	\$285,975,606
MIDDLESEX HEALTH SYSTEM, INC.	\$253,975,000	\$270,319,000
MILFORD HEALTH & MEDICAL, INC.	\$19,021,704	\$20,469,977
NORWALK HEALTH SERVICES CORPORATION	\$239,539,585	\$292,364,747
SAINT FRANCIS CARE, INC.	\$178,467,000	\$260,573,000
SAINT MARY'S HEALTH SYSTEM, INC.	\$34,102,000	\$52,626,000
SAINT VINCENTS HEALTH SERVICES CORP.	\$569,055,000	\$596,123,000
SHARON HOSPITAL HOLDING COMPANY, INC.	\$17,604,993	\$17,604,993
STAMFORD HEALTH SYSTEM	\$340,828,000	\$391,145,000
UNIVERSITY OF CONNECTICUT HEALTH CENTER	\$29,049,000	\$397,730,000
WESTERN CT HEALTH NETWORK, INC.	\$404,480,146	\$500,199,140
YALE-NEW HAVEN NETWORK CORPORATION	\$938,843,000	\$1,025,980,000
TOTAL	\$5,210,977,456	\$6,856,604,853
Source: Audited Financial Statements data from Hospital Reporting System Report 385. Notes: Milford Health & Medical amounts were not audited in FY 2013. Hartford Healthcare excludes the Net Assets of Backus Hospital and Backus Compution.	Reporting System Repo 1 in FY 2013. Ckus Hosnital and Bac	ort 385. Kris Comoration
רומוווטיט והפמוווטמום בגטומטכט וווכ ואבו הטטבנט טו הנ	ישט שואפטו במוע	nus universion.

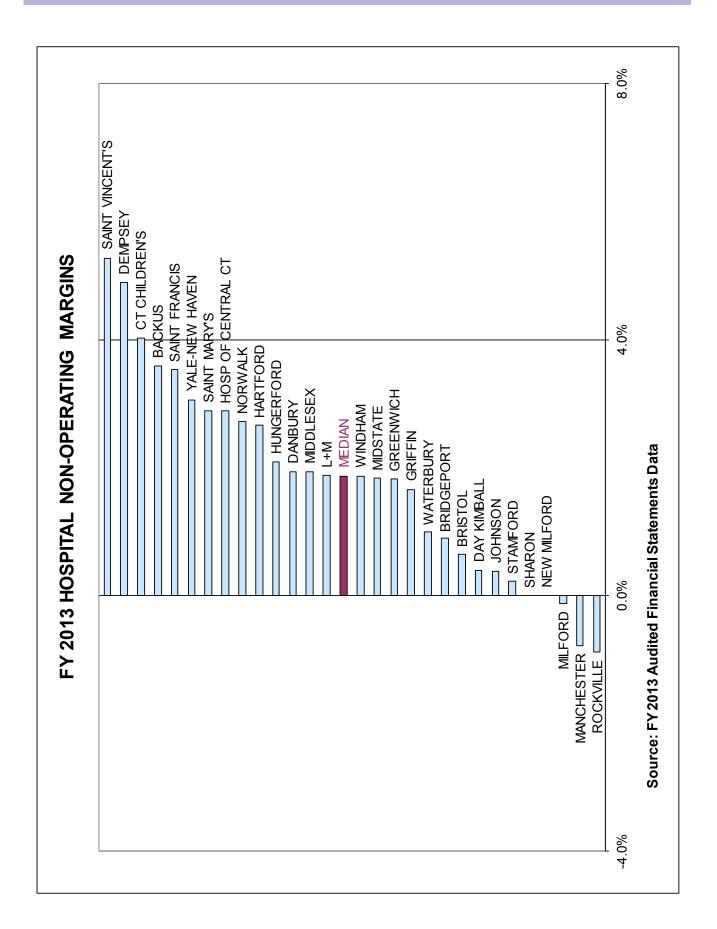
FY 2013 HOSPITAL HEALTH SYSTEM SOLVENCY RATIOS	H SYSTEM SOL	VENCY RATIOS	
Ratio:	EQUITY FINANCING RATIO	CASH FLOW TO TOTAL DEBT	LONG TERM DEBT TO CAPITALIZATION
Calculation:	Net Assets / Total Assets	(Excess Revenue Over Expense + Depreciation) / (Current Liab. + Long Term Debt)	Long Term Debt / (Long Term Debt + Net Assets)
Source:	Report 385	Report 385	Report 385
BACKUS CORPORATION	68.0	50.9	17.0
BRIDGEPORT HOSP & HEAL THCARE SERVICES, INC.	39.1	28.5	22.1
BRISTOL HOSPITAL AND HEALTHCARE GROUP	22.8	13.8	51.3
CCMC CORPORATION, INC.	57.4	(3.0)	20.5
DAY KIMBALL HEALTHCARE, INC.	17.1	(6.7)	63.4
EASTERN CONNECTICUT HEALTH NETWORK, INC.	30.4	6.9	49.6
GREATER WATERBURY HEALTH NETWORK, INC	55.7	12.3	19.9
GREENWICH HEALTH CARE SERVICES, INC.	72.5	45.7	8.4
<b>GRIFFIN HEALTH SERVICES CORPORATION</b>	(7.6)	9.2	134.0
HARTFORD HEALTHCARE CORPORATION	52.2	50.2	22.8
C. HUNGERFORD HOSPITAL	63.8	41.2	0.0
JOHNSON MEMORIAL MEDICAL CENTER, INC.	(7.2)	3.1	0.0
LAWRENCE & MEMORIAL CORPORATION	54.0	14.0	26.1
MIDDLESEX HEALTH SYSTEM, INC.	57.0	35.3	19.6
MILFORD HEALTH & MEDICAL, INC.	26.8	(23.9)	24.5
NORWALK HEALTH SERVICES CORPORATION	49.0	22.7	30.0
SAINT FRANCIS CARE, INC.	30.5	18.7	49.8
SAINT MARY'S HEALTH SYSTEM, INC.	24.5	28.8	27.9
SAINT VINCENTS HEALTH SERVICES CORP.	80.3	56.9	8.8
SHARON HOSPITAL HOLDING COMPANY, INC.	37.0	16.2	55.1
STAMFORD HEALTH SYSTEM	38.6	7.6	49.2
UNIVERSITY OF CONNECTICUT HEALTH CENTER	66.5	16.8	13.5
WESTERN CT HEALTH NETWORK, INC.	51.4	20.5	33.0
YALE-NEW HAVEN NETWORK CORPORATION	38.3	25.1	41.6
STATEWIDE AVERAGE	47.8	26.0	29.9
Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 385. Notes: Milford Health & Medical amounts were not audited in FY 2013. Statewide amounts attempt to remove any duplication with Backus Corporation being a part of Hartford	Hospital Reporting S ed in FY 2013. ation with Backus C	ystem Report 385. orporation being a part o	of Hartford
Healthcare Corporation at fiscal year end FY 2013	Э.		

FY 2013 HOSPITAL HEALTH SYSTEM LIQUIDITY RATIOS	L HEALTH SYS	TEM LIQUIDITY RA	<b>ATIOS</b>	
Ratio:	CURRENT RATIO	DAYS CASH ON HAND	DAYS REVENUE IN PATIENTS ACCOUNTS RECEIVABLE	AVERAGE PAYMENT PERIOD
Calculation:	Current Assets / Current Liabilities	(Cash+Short Term Investments) / ((Total Expenses - Depreciation)/365)	Net Patient Account Receivable and Third Party Payer Activity / (Net Patient Revenues / 365)	Current Liabilities / (Total Expenses - Depreciation)/365
Source:	Report 385	Report 385	Report 385	Report 385
BACKUS CORPORATION	5.75	195	39	45
BRIDGEPORT HOSP & HEALTHCARE SERVICES, INC.	1.56	86	45	~
BRISTOL HOSPITAL AND HEALTHCARE GROUP	1.48	39		
CCMC CORPORATION INC.	1.00	Ø		
DAY KIMBALL HEALTHCARE, INC.	1.38	24	40	
EASTERN CONNECTICUT HEALTH NETWORK, INC.	1.31	26		
GREATER WATERBURY HEALTH NETWORK, INC.	2.09	45		
GREENWICH HEALTH CARE SERVICES, INC.	2.34	79	40	
<b>GRIFFIN HEALTH SERVICES CORPORATION</b>	1.81	111	42	
HARTFORD HEALTHCARE CORPORATION	1.76	52		
C. HUNGERFORD HOSPITAL	1.32	27		
JOHNSON MEMORIAL MEDICAL CENTER, INC.	0.33	4		-
LAWRENCE & MEMORIAL CORPORATION	3.24	193		
MIDDLESEX HEALTH SYSTEM, INC.	2.06	69		
MILFORD HEALTH & MEDICAL, INC.	1.03	14		
NORWALK HEALTH SERVICES CORPORATION	2.28	121		
SAINT FRANCIS CARE, INC.	2.19	73		
SAINT MARY'S HEALTH SYSTEM, INC.	1.45	45		
SAINT VINCENT'S HEALTH SERVICES CORP.	1.18	4	42	
SHARON HOSPITAL HOLDING COMPANY, INC.	1.95	~		
STAMFORD HEALTH SYSTEM	1.61	84		
UNIVERSITY OF CONNECTICUT HEALTH CENTER	2.05	20		
WESTERN CT HEALTH NETWORK, INC.	1.94	40	35	56
YALE-NEW HAVEN NETWORK CORPORATION	3.00	127	38	64
STATEWIDE AVERAGE	1.99	69	40	67
Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 385. Notes: Miliford Health & Medical amounts were not audited in FY 2013. Statewide amounts attempt to remove any duplication with Backus Corporation being a part of Hartford Healthcare Corporation	Hospital Reporting S ed in FY 2013. ation with Backus C	ystem Report 385. orporation being a part c	of Hartford Healthcan	e Corporation
at fiscal year end FY 2013.				

FY 2013 EVENUE         FY 2013 EVENUE         FY 2013 FREMING REVENUE         FY 2013 REVENUE         FY 2	FY 2013         FY 2013 <t< th=""><th></th><th></th><th>FY 2013 HOSPITAL STATEMENT OF OPERATIONS DATA</th><th>AL STATEMEN</th><th>r of operatic</th><th>NS DATA</th><th></th><th></th></t<>			FY 2013 HOSPITAL STATEMENT OF OPERATIONS DATA	AL STATEMEN	r of operatic	NS DATA			
NICON HEALTH         St0547 000         516,547 000         5424,731,000         5304,491 000         530,240 000         523,663,000           T VINCENTS         \$406,164,000         \$16,547 000         \$16,547 000         \$304,491 000         \$30,240 000         \$23,663,000           FEN OT FER IN FINITYORK         \$607,031         \$19,284,610         \$16,547 000         \$31,657 100         \$30,240 000         \$23,663,000           VILLE         \$607,031         \$19,286,513         \$19,286,513         \$10,073,23,365         \$12,44000         \$10,257,621           CUCIS         \$586,000,827         \$19,330,431         \$10,073,242,357         \$424,319         \$41,74,003         \$424,319         \$41,74,003         \$424,319         \$41,75,713         \$41,2603         \$41,75,713         \$41,75,713         \$41,75,713         \$41,75,713         \$41,75,713         \$41,75,713         \$41,75,713         \$41,75,713         \$41,75,713         \$41,75,713         \$41,75,713         \$41,75,713         \$41,75,713         \$41,75 </th <th>ENSION HEALTH         Start Start         Start Start Start         Start Start Start Start         Start Sta</th> <th></th> <th>FY 2013 NET PATIENT REVENUE</th> <th>FY 2013 OTHER OPERATING REVENUE</th> <th>FY 2013 REVENUE FROM OPERATIONS</th> <th>FY 2013 NET OPERATING EXPENSES</th> <th></th> <th>FY 2013 JON-OPERATING REVENUE</th> <th>FY 2013 REVENUE OVER(UNDER) EXPENSES</th>	ENSION HEALTH         Start Start         Start Start Start         Start Start Start Start         Start Sta		FY 2013 NET PATIENT REVENUE	FY 2013 OTHER OPERATING REVENUE	FY 2013 REVENUE FROM OPERATIONS	FY 2013 NET OPERATING EXPENSES		FY 2013 JON-OPERATING REVENUE	FY 2013 REVENUE OVER(UNDER) EXPENSES	
ENSION HEALTH         ENSION HEALTH         ENSION HEALTH         Start Strong         Start Star	Rescontextual         Statistication         Statisti									
TVINCENTS         3406, 114, 000         516, 547, 700         542, 771, 1000         530, 344, 91, 000         530, 240, 000         520, 653, 000         230, 663, 000         230, 663, 000         230, 663, 000         230, 663, 000         230, 663, 000         230, 663, 000         230, 663, 000         230, 663, 000         230, 663, 000         230, 663, 000         531, 683, 750, 000         531, 683, 750, 750, 750         531, 683, 750, 750         531, 683, 750, 750         531, 683, 750         531, 683, 750         531, 683, 750         531, 683, 750         531, 683, 750         531, 683, 750         531, 683, 750         533, 734, 750         531, 750, 751         531, 650, 771         531, 650, 771         531, 650, 771         732, 771         732, 771         732, 771         732, 771         732, 771         731, 750, 751         731, 750, 751         731, 750, 751, 751, 751, 751, 751, 751, 751, 751	Tech         Sad, 401         S16, 547         S10, 547         S10, 547         S10, 547         S10, 550         S10, 547         S10, 550         S10, 510         S12, 540         S10, 510         S12, 540         S10, 510         S13, 118, 927         S10, 510         S13, 118, 927         S10, 510         S13, 118, 923         S11, 118, 913         S11, 118, 913 <th< td=""><td><b>ASCENSION HEALTH</b></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>	<b>ASCENSION HEALTH</b>								
ERN CT HEALTH NERWORK         FII (57) (3961)         FII (67) (36)         FII (67) (37)         FII (67) (37) <t< td=""><td>CHEATTIN NETWORK         Statu C FIEATTIN NETWORK         Statu FIEATTIN NETWORK         Statu C FIEATTIN</td><td>SAINT VINCENTS</td><td>\$408, 184,000</td><td>\$16,547,000</td><td>\$424,731,000</td><td>\$394,491,000</td><td>\$30,240,000</td><td>\$23,663,000</td><td>\$53,903,000</td></t<>	CHEATTIN NETWORK         Statu C FIEATTIN NETWORK         Statu FIEATTIN NETWORK         Statu C FIEATTIN	SAINT VINCENTS	\$408, 184,000	\$16,547,000	\$424,731,000	\$394,491,000	\$30,240,000	\$23,663,000	\$53,903,000	
CHESTER         \$10,289,621         \$10,289,424         \$10,883,500         \$11,670,006         \$12,45,000         \$14,666,030           FCND         FEND         \$17,170,289,623         \$17,270,289,573         \$17,289,275,276         \$16,60236           FCND         \$888,100         \$11,1103         \$23,74,307         \$19,118,982         \$239,106,433         \$37,147,207         \$15,572,267         \$14,600         \$10,257,527         \$16,861,333         \$17,4600         \$10,527,527         \$16,861,333         \$16,773         \$16,861,733         \$16,961,733         \$16,71,823         \$16,71,8	CHESTER         \$77,290         \$77,290         \$71,460         \$71,4700         \$71,4700         \$71,4700         \$71,4700         \$71,4700         \$71,4700         \$71,4700         \$71,4700         \$71,4700         \$72,420         \$71,4700         \$72,420         \$71,4700         \$72,420         \$71,4700         \$72,420 <td>EASTERN CT HEALTH N</td> <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td></td> <td></td>	EASTERN CT HEALTH N			-	-	-			
FUILLE         Stand         Str1,670.04         Str1,670.04         Str3,18.82         (5660.25)           FORD HEATHCARE         \$208,006.87         \$1,070.04         \$271,570.04         \$10.257,821	KVILL         State         State <th< td=""><td>MANCHESTER</td><td></td><td>\$19,289,474</td><td>\$189,589,095</td><td>\$188, 335, 086</td><td>\$1,254,009</td><td>(\$1,466,699)</td><td>(\$212,690)</td></th<>	MANCHESTER		\$19,289,474	\$189,589,095	\$188, 335, 086	\$1,254,009	(\$1,466,699)	(\$212,690)	
Construction         S7, 202, 302         S75, 211, 129         S249, 965, 251         S70, 257, 627         S10, 257, 527         S10, 257, 527         S10, 257, 527         S10, 557, 528, 307         S10, 357, 317, 305, 307         S10, 357, 317, 307, 317, 307, 317, 307, 317, 307, 317, 307, 317, 307, 317, 307, 317, 307, 317, 307, 317, 307, 317, 307, 317, 307, 317, 312, 300         S10, 552, 250, 539         S10, 557, 252, 307         S11, 550,	Construction         S249 335         S171 37 302         S17 302 48         S10.257 821         S10.257 823         S10.75 223 823         S10.861 71 93         S10.862 73         S10.861 71 93         S10.861 71 943			\$6,078,316	\$74,988,960	\$71,670,098	\$3,318,862	(\$660,236)	\$2,658,626	
FLORD         500, 74, 77         \$10, 300, 56         \$1, 075, 242, 367         (4, 461, 166)         \$223, 320, 979         1           P.OF         \$71, 74, 204         \$11, 163, 927         \$51, 075, 242, 367         \$13, 566, 779         \$13, 566, 779         \$15, 660, 590         \$10, 761, 274, 270         \$15, 660, 590         \$51, 075, 242, 377         \$15, 680, 759         \$15, 680, 590         \$51, 076, 347, 319         \$15, 680, 775         \$15, 680, 590         \$51, 76, 74, 200         \$15, 680, 710         \$15, 680, 710         \$15, 680, 710         \$15, 680, 710         \$15, 680, 719         \$15, 680, 719         \$15, 680, 719         \$15, 680, 710	FLORD         \$300, 784, 775         \$166, 505, 731         \$1, 070, 380, 566         \$1, 075, 242, 587         \$1, 077, 243, 237         \$1, 583, 342, 377         \$1, 583, 342, 377         \$4, 250, 370, 77         \$4, 250, 370, 77         \$1, 583, 342, 375         \$4, 250, 377         \$4, 250, 376         \$4, 250, 376         \$4, 250, 376         \$4, 250, 376         \$4, 250, 376         \$4, 250, 376         \$4, 250, 376         \$4, 250,	BACKUS		\$7.202.302	\$275,211,129	\$249,935,251	\$25.275.878	\$10,257,621	\$35,533,499	
P OF CENTRAL CT         \$377, 307, 401         \$19, 118, 902         \$391, 002, 403         \$377, 447, 207         \$13, 579, 276         \$11, 638, 482         >           TATE         \$77, 174         \$207, 462         \$91, 65, 21         \$226, 806, 593         \$51, 550, 593         \$51, 550, 593         \$51, 550, 593         \$51, 560, 715         \$4, 226, 500, 593         \$51, 502, 500         \$51, 744, 500         \$51, 502, 500         \$51, 502, 500         \$51, 502, 500         \$51, 700         \$5	TATE         \$377, 447, 207         \$13, 579, 276         \$11, 538, 482         472           TATE         \$277, 744, 204         \$31, 105, 204         \$11, 538, 482         \$11, 538, 482         \$11, 538, 482         \$11, 538, 482         \$11, 538, 482         \$11, 538, 482         \$11, 538, 482         \$11, 538, 482         \$11, 538, 482         \$11, 51, 51, 51         \$12, 51, 51, 51         \$12, 51, 51         \$13, 51, 51, 51         \$13, 51, 51         \$13, 51, 51         \$13, 51, 51         \$13, 51, 51         \$13, 51, 51         \$13, 51, 51         \$14, 51         1	HARTFORD	\$903,784,775	\$166,595,731	\$1,070,380,506	\$1,075,242,367	(\$4,861,861)	\$29,320,979	\$24,459,118	
TMTE         \$2.17, 746, 204         \$9.116, 321         \$2.26, 682, 525         \$2.10, 500, 148         \$16, 332, 377         \$4, 226, 077         \$1, 566, 775           MMM         \$576, 7144, 204         \$5, 866, 10         \$82, 800, 393         \$91, 377, 916         \$1, 68, 773         \$1, 686, 775         \$1, 686, 776         \$1, 686, 776         \$1, 686, 776         \$1, 686, 776         \$1, 686, 776         \$1, 686, 776         \$1, 686, 776         \$2, 226, 673, 000         \$2, 227, 676, 000         \$2, 224, 666, 000         \$2, 776, 000         \$2, 224, 760, 000         \$2, 226, 673, 000         \$2, 227, 676, 000         \$2, 226, 673, 000         \$2, 227, 676, 000         \$2, 226, 673, 000         \$2, 227, 676, 000         \$2, 226, 673, 000         \$2, 227, 676, 000         \$2, 226, 673, 000         \$2, 226, 673, 000         \$2, 226, 673, 000         \$2, 226, 673, 000         \$2, 226, 673, 000         \$2, 226, 673, 000         \$2, 226, 673, 000         \$2, 226, 673, 000         \$2, 226, 673, 000 </td <td>TMLE         \$217,746,204         \$9,16,321         \$226,60,590         \$91,367,714         \$428,077         \$156,775           DMAL HEALTH-CARE ASSOCARES         \$76,714,469         \$6,6110         \$82,560,590         \$91,367,319         \$156,877         \$1&lt;56,775</td> \$1<56,775	TMLE         \$217,746,204         \$9,16,321         \$226,60,590         \$91,367,714         \$428,077         \$156,775           DMAL HEALTH-CARE ASSOCARES         \$76,714,469         \$6,6110         \$82,560,590         \$91,367,319         \$156,877         \$1<56,775	HOSP OF CENTRAL CT	\$371,907,491	\$19,118,992	\$391,026,483	\$377,447,207	\$13,579,276	\$11,638,482	\$25,217,758	
NHAM         \$56,714,489         \$5,66,110         \$82,50,599         \$91,367,918         \$4,774,603         \$1,568,775           RONAL HEAL THORRE SSOCIATES         \$53,749,03         \$429,165         \$54,176,008         \$40,401,455         \$4,74,603         \$1,568,775           RON         \$53,742,033         \$429,165         \$54,176,008         \$40,401,455         \$4,74,603         \$10,157,459           RON         \$50,721,620         \$1,157,159         \$515,022,593         \$49,401,455         \$28,44,036         \$10,157,459         \$10,179,000         \$33,470,000         \$33,470,000         \$33,470,000         \$33,470,000         \$33,470,000         \$33,470,000         \$33,470,000         \$34,470,000         \$34,470,000         \$34,470,000         \$34,470,000         \$34,400         \$34,400         \$34,400         \$34,466,300         \$34,400         \$34,400         \$34,466,300         \$34,400 <t< td=""><td>PHM         STA 1489         55.866,110         822,560,590         \$91,367,918         (58, 77,5 a)           CNN         #ELTHCRE ASSOCATES         \$429,166         \$446,038         \$47,4,603         \$90           CNN         #ERTH NETWORK         \$53,746,003         \$426,106         \$51,159         \$10,187,487         \$90           CNN         #ERT NETHALTH NETWORK         \$50,7162         \$50         \$49,401,485         \$474,603         \$91,179         \$1,566,775           URY         \$50,7162         \$11,519         \$51,100         \$51,100         \$51,100         \$51,100         \$51,700         \$51,4100         \$51,4100         \$51,4100         \$51,600         \$51,6</td><td>MIDSTATE</td><td>\$217,746,204</td><td>\$9,116,321</td><td>\$226,862,525</td><td>\$210,520,148</td><td>\$16,342,377</td><td>\$4,228,077</td><td>\$20,570,454</td></t<>	PHM         STA 1489         55.866,110         822,560,590         \$91,367,918         (58, 77,5 a)           CNN         #ELTHCRE ASSOCATES         \$429,166         \$446,038         \$47,4,603         \$90           CNN         #ERTH NETWORK         \$53,746,003         \$426,106         \$51,159         \$10,187,487         \$90           CNN         #ERT NETHALTH NETWORK         \$50,7162         \$50         \$49,401,485         \$474,603         \$91,179         \$1,566,775           URY         \$50,7162         \$11,519         \$51,100         \$51,100         \$51,100         \$51,100         \$51,700         \$51,4100         \$51,4100         \$51,4100         \$51,600         \$51,6	MIDSTATE	\$217,746,204	\$9,116,321	\$226,862,525	\$210,520,148	\$16,342,377	\$4,228,077	\$20,570,454	
IONAL HEALTHORE ASSOCIATES         \$423,146,003         \$423,176,008         \$49,401,466         \$41,716,003         \$40,180         \$41,776,003         \$50,160,329         \$51,602,160         \$51,602,160         \$51,602,160         \$51,602,160         \$51,602,160         \$51,602,160         \$51,602,160         \$51,602,160         \$51,602,160         \$51,602,160         \$51,602,160         \$51,602,160         \$51,602,160         \$51,602,160         \$51,602,160         \$51,602,160         \$51,602,000         \$51,76,000         <	CMAL HEALTHCARES         543,176,088         544,176,088         544,176,088         544,176,003         54,174,603         54,174,603         50           REN CT HEALTH NETWORK         \$537,748,903         \$433,179         \$572,962,299         \$234,470,055         \$10,187,489         \$10,187,169         \$510,187,489         \$10,187,169         \$513,150,335         \$10,187,169         \$513,160,335         \$10,187,169         \$513,160,335         \$10,187,169         \$513,160,355         \$10,187,160         \$10,187,169         \$513,160,355         \$10,187,160         \$10,170,00         \$10,170,00         \$10,170,00         \$10,170,00         \$10,170,00         \$10,170,00         \$10,170,00         \$10,170,00         \$11,10	WINDHAM	\$76, 714, 489	\$5,866,110	\$82,580,599	\$91,367,918	(\$8,787,319)	\$1,568,775	(\$7,218,544)	
RON         533,746,503         5429,185         554,176,068         544,401,465         54,774,603         50           IFEN CT HEALTH NETWORK         561,802,239         511,150         \$70,878,779         \$72,962,299         (\$2,083,520)         \$0         \$0           IN MLFORD         \$69,721,620         \$11,157,159         \$70,878,779         \$72,962,299         (\$2,083,520)         \$0         \$10,187,487         \$0           IN MLFORD         \$69,721,620         \$11,37,159         \$70,873,779         \$44,712,000         \$32,478,000         \$33,999,000         \$0           IN MLFORD         \$113,187,710         \$313,109,000         \$21,79,000         \$33,246,000         \$31,000         \$3           INULAL         \$313,69,301         \$32,31,109,000         \$31,019,000         \$31,019,000         \$31,000         \$3           INULAL         \$313,69,300         \$32,31,090,303         \$31,344,74         \$31,060,300         \$31,436,700         \$31,94,000         \$31,94,000         \$31,94,000         \$31,94,000         \$31,94,000         \$31,94,000         \$31,94,000         \$31,94,000         \$31,94,000         \$31,94,000         \$31,94,000         \$31,94,000         \$31,94,000         \$31,94,000         \$31,94,000         \$31,94,000         \$31,94,000         \$31,94,000	RON         583,746,503         5429,165         541,75,088         549,401,465         54,77,4603         50           REW CT HEALTIN HETWORK         \$60,71;50         \$1,157,159         \$72,962,230         \$486,568,594         \$28,44,056         \$10,187,487         \$0           NILFORD         \$560,71;50         \$1,157,159         \$70,873,779         \$72,962,230         \$486,568,594         \$28,44,056         \$10,187,487         \$0           NILFORD         \$560,71;60         \$31,167,159         \$70,877,00         \$31,1019,000         \$31,1019,000         \$31,1019,000         \$31,000<	REGIONAL HEALTHCAR	LE ASSOCIATES							
ILENACI HEALTH NE WORK         S515,022.630         \$486,568,594         \$224,54,036         \$10,187,487         \$2           DURY         \$50,71,620         \$11,157,159         \$70,878,779         \$72,962,299         \$50,000         \$39,900         \$00           NILEORD         \$60,771,620         \$11,157,159         \$70,878,779         \$72,962,299         \$50,000         \$39,900         \$50           NILEORD         \$501,700         \$51,700         \$51,700         \$51,700         \$53,100         \$53,960,000 <td< td=""><td>Internol         State         State</td><td>SHARON</td><td>\$53,746,903</td><td>\$429,185</td><td>\$54,176,088</td><td>\$49,401,485</td><td>\$4,774,603</td><td>\$0</td><td>\$4,774,603</td></td<>	Internol         State	SHARON	\$53,746,903	\$429,185	\$54,176,088	\$49,401,485	\$4,774,603	\$0	\$4,774,603	
BURY         5501, 683, 239         \$151, 150         \$70, 876, 773         \$28, 454, 036         \$10, 187, 487         \$2           NILFORD         \$69, 771, 620         \$11, 57, 150         \$71, 962, 239         \$20, 830, 751, 962, 299         \$10, 187, 487         \$3           NILFORD         \$69, 771, 620         \$11, 67, 159         \$77, 962, 239         \$50, 70, 000         \$3, 969, 000         \$3         \$44, 77, 000         \$3, 10, 019, 000         \$3, 1760, 000         \$3, 1760, 000         \$3, 1760, 000         \$3, 1760, 000         \$5, 969, 000         \$3         \$44, 77, 000         \$3, 10, 919, 000         \$3, 1760, 000         \$5, 969, 000         \$3         \$44, 77, 000         \$3, 10, 919, 000         \$3, 1760, 000         \$3, 1760, 000         \$3, 17	BURY         560, 360, 363, 239         513, 159, 301         5515, 025, 630         544, 772         580, 360, 167, 487         580, 166, 731, 630         510, 167, 481         772         580, 320, 320         510, 167, 481         772         580, 320, 320         510, 167, 481         772         580, 320         510, 167, 481         772         580, 320, 323         510, 350, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 700, 351, 353, 364, 300         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 350         531, 750, 301         531, 346, 300         531, 750, 301         531, 750, 301         531, 750, 301         531, 750, 301         531, 750, 301         531, 750, 301         531, 750, 301         531, 750, 301         531, 750, 301         531, 750, 301         531, 750, 301         531, 750, 301         531, 730, 301         531, 730, 301         531, 730, 301         531, 730, 301         531, 730, 301         531, 730, 301         531, 730, 301         531, 730, 301         531, 730, 301         531, 730, 301, 311	WESTERN CT HEALTH					-			
MILTONU         \$80,171,020         \$1,157,139         \$70,373,140         \$7,95,299         \$52,478,000         \$33,969,000         \$30,170,000         \$33,969,000	MILLOND         Sea, 271,627         St. 10,713         St. 10,713         St. 10,713         St. 10,713         St. 10,713         St. 10,700         St. 10,71,742         St. 10,80,471         St	DANBURY	\$501,863,239	\$13,159,391	\$515,022,630	\$486,568,594	\$28,454,036	\$10,187,487	\$38,641,523	
NEW INVECTOR         \$32,478,000         \$441,712,700         \$441,712,700         \$441,710         \$441,712,712,910         \$441,712,712,910         \$441,711,742         \$44,000         \$541,710,900         \$541,710,900         \$541,710,900         \$541,710,900         \$541,710,900         \$541,710,900         \$541,710,900         \$544,700         \$546,814,100	Rev         North Carl         Section         \$32,478,000         \$3,969,000         \$3,969,000         \$3,170,000         \$3,100,000         \$3,100,000         \$3,100,000         \$3,100,000         \$3,100,000         \$3,10,000		\$69,721,620	\$1,157,159	\$70,878,779	\$72,962,299	(\$2,083,520)	\$0	(\$2,083,520)	
ENWICH         \$312,982,000         \$19,77,000         \$327,779,000         \$311,019,000         \$51,760,000         \$61,70,000         \$61,	EWWICH         \$312,302         \$313,779,000         \$311,050,000         \$311,019,000         \$311,019,000         \$317,000         \$312,806,000         \$314,070         \$312,806,000         \$314,070         \$312,806,000         \$314,070         \$312,806,000         \$314,070         \$312,806,000         \$314,070         \$312,806,000         \$314,070         \$312,806,000         \$314,070         \$312,806,000         \$314,070         \$312,806,000         \$314,070         \$313,050         \$314,070         \$313,050         \$314,070         \$310,050,000         \$311,050,000         \$311,050,000         \$311,050,000         \$311,050,000         \$31	RRIDGEPORT	3418 827 000	- UKA IIUN \$22 885 000	\$441 712 000	\$409 234 000	\$32 478 000	\$3.969.000	\$36 447 000	
NEW HAVEN         \$2,282,916,000         \$58,633,000         \$2,341,549,000         \$2,236,673,000         \$104,876,000         \$73,346,686         \$844,070         \$73,346,000         \$73,346,000         \$73,346,000         \$73,346,686         \$844,070         \$73,000         \$73,346,686         \$844,070         \$73,346,686         \$844,070         \$73,346,686         \$884,070         \$73,346,686         \$884,070         \$73,346,686         \$884,070         \$73,346,686         \$884,070         \$73,346,686         \$884,070         \$73,646,821         \$884,070         \$73,646,821         \$81,007,225         \$857,322,099         \$857,735,841         \$81,007,1742         \$81,007,823         \$84,070         \$83,304,821         \$83,030,867         \$81,346,686         \$83,305,647,830         \$83,306,947,356         \$83,306,927,359         \$83,030,867         \$83,306,821,329         \$83,030,867         \$83,306,821,329         \$83,030,867         \$83,306,821,329         \$83,030,867         \$83,307,823         \$83,17,056,129         \$83,032,259         \$83,030,867         \$83,322,259         \$83,322,252         \$83,322,252         \$83,322,654,812         \$83,322,654,812         \$83,322,654,812         \$83,322,654,812         \$83,322,654,812         \$83,322,654,812         \$83,322,654,812         \$83,322,654,812         \$83,322,654,812         \$83,322,654,812         \$83,322,694,816         \$83,3	-NEW HAVEN         \$2,282,916,000         \$58,633,000         \$2,341,549,000         \$73,846,000         \$73,866,379         \$846,379         \$846,379         \$846,379         \$846,379         \$846,070         \$75,862,588         \$23,719,600         \$73,866,000         \$73	GREENWICH	\$312,982,000	\$19,797,000	\$332,779,000	\$311,019,000	\$21,760,000	\$6,170,000	\$27,930,000	
IDUAL HOSPITAL SYSTEMS         XI.050.360         \$129,703,674         \$1,346,686         \$844,070           TOL         \$126,800,091         \$4,242,269         \$131,050,360         \$129,703,674         \$1,346,686         \$844,070           TOL         \$126,800,091         \$4,242,269         \$131,050,360         \$129,703,674         \$1,346,686         \$844,070           HILDREN'S         \$230,314,874         \$18,007,225         \$227,322,099         \$226,793,841         \$10,471,742)         \$10,804,821           FMIBALL         \$106,677,548         \$5,431,641         \$111,080,971         \$110,624,592         \$456,379         \$430,555           PSEY         \$228,303         \$5,634,474         \$305,047,356         \$312,103,235         \$32,173,055         \$32,173,055         \$430,555           PSEY         \$528,632,584         \$5,14,055         \$5,250,542         \$532,542         \$56,4315         \$52,558,035         \$51,662,558         \$52,756           VSON         \$529,634,515         \$512,632,542         \$532,542         \$56,35,522         \$523,279         \$523,279         \$523,279         \$523,279         \$524,666         \$534,4167         \$532,279         \$56,4375         \$514,635,570         \$526,643,812         \$523,257,918         \$523,257,918         \$516,532,564	IDUAL HOSPITIAL SYSTEMS           IDUAL HOSPITIAL SYSTEMS           TOL         \$126,680.091         \$4,242,269         \$131,050,360         \$134,686         \$844,070           TOL         \$126,680.091         \$4,242,269         \$131,050,360         \$126,680.091         \$54,341,48         \$311,050,360         \$127,336,680         \$844,070           TOL         \$126,680.091         \$4,242,269         \$131,050,351         \$110,607,722         \$543,641         \$305,047,356         \$5464,617         \$5464,617         \$56,417,350         \$51,433,330         \$51,646,652         \$5464,617         \$56,417,356         \$56,4121,311         \$56,4121,311         \$56,4121,311         \$56,4131,441         \$56,4131,441         \$56,4131,441         \$56,4131,441         \$56,413,330         \$51,433,330         \$51,431,453         \$51,646,615         \$52,32,729         \$51,646,615         \$52,32,729         \$56,413,541         \$51,64,613,615         \$51,64,613,615 <th colsp<="" td=""><td>YALE-NEW HAVEN</td><td></td><td>\$58,633,000</td><td>\$2,341,549,000</td><td>\$2,236,673,000</td><td>\$104,876,000</td><td>\$73,846,000</td><td>\$178,722,000</td></th>	<td>YALE-NEW HAVEN</td> <td></td> <td>\$58,633,000</td> <td>\$2,341,549,000</td> <td>\$2,236,673,000</td> <td>\$104,876,000</td> <td>\$73,846,000</td> <td>\$178,722,000</td>	YALE-NEW HAVEN		\$58,633,000	\$2,341,549,000	\$2,236,673,000	\$104,876,000	\$73,846,000	\$178,722,000
TOL         \$126,808,091         \$4,242,269         \$131,050,360         \$129,703,674         \$1,346,686         \$844,070           HILDRENS         \$239,314,874         \$18,007,225         \$257,322,099         \$267,733,841         \$(10,471,742)         \$10,804,821           KIMBALL         \$104,649,330         \$6,431,641         \$111,080,971         \$110,624,592         \$456,379         \$430,535           FXIMBALL         \$104,649,330         \$6,431,641         \$511,612         \$510,804,821         \$516,873           FXIMBALL         \$104,649,330         \$6,431,641         \$511,060,971         \$511,624,592         \$430,535           FXI         \$104,649,405         \$514,476         \$530,096,761         \$(\$40,49,405)         \$51,732,696           FXI         \$116,677,548         \$52,634,562         \$512,919,870         \$127,376,540         \$22,143,330         \$21,73,366           SERFORD         \$5116,677,548         \$512,919,870         \$122,736,93         \$512,616,812         \$56,64,812           SON         \$528,633,584         \$714,666         \$512,616,812         \$52,476         \$51,456         \$51,732,696         \$51,732,696         \$51,732,696         \$51,732,696         \$51,732,696         \$51,732,696         \$51,732,696         \$51,732,696         \$51,66,812	TOL         \$126, 508, 091         \$4, 242, 269         \$131, 050, 360         \$124, 666         \$844, 070           HILDRENUS         \$233, 314, 874         \$18, 007, 225         \$257, 322, 099         \$267, 733, 841         \$10, 604, 821         \$430, 686         \$843, 670         \$431, 641         \$305, 047         \$11, 080, 971         \$11, 080, 821         \$416, 872         \$416, 697, 593         \$430, 671         \$41, 641         \$305, 047, 560         \$526, 532         \$545, 652         \$540, 650         \$540, 650         \$540, 520         \$517, 742         \$10, 607, 545         \$430, 661         \$430, 661         \$430, 656         \$430, 661         \$430, 661         \$430, 651         \$526, 550         \$526, 550         \$52, 650, 550         <	AL HOSPITAL	SYSTEMS							
HILDRENS         \$239,314,874         \$18,007,225         \$257,322,099         \$267,733,841         (\$10,471,742)         \$10,804,821           KIMBALL         \$104,649,330         \$6,431,641         \$111,080,971         \$110,624,592         \$456,379         \$430,535           PSEY         \$2281,412,882         \$5,314,641         \$111,080,971         \$110,624,592         \$456,379         \$430,535           PSEY         \$281,412,882         \$5,334,474         \$305,047,356         \$309,096,761         (\$4,049,405)         \$15,682,598         \$430,535           FN         \$125,805,820         \$3,714,050         \$129,519,870         \$127,376,540         \$2,143,330         \$2,179,666           GERFORD         \$116,677,548         \$3,714,050         \$124,521         \$530,996,761         \$4,049,405         \$2,179,666           JOON         \$321,601,731         \$124,523         \$512,510         \$2,143,330         \$2,164,812           JOON         \$323,564,513         \$512,510         \$512,510         \$2,164,812         \$5164,812           JON         \$329,5065         \$512,510         \$512,500         \$512,500         \$5164,812           JON         \$536,537,509         \$512,500         \$512,500         \$512,5053         \$51,5053         \$51,664,812	HILDREN'S         \$239,314,874         \$18,007,225         \$557,322,099         \$267,733,841         (\$10,471,742)         \$10,684,821           KMIBALL         \$104,649,330         \$6,431,641         \$111,080,971         \$110,624,592         \$456,379         \$430,535           FN         \$126,706,4333         \$53,4,74         \$530,6047,356         \$530,006,761         (\$4,049,405)         \$516,652         \$843,573           FN         \$116,677,548         \$32,361,455         \$124,950,033         \$124,893,985         \$228,410         \$52,644,812           GERFORD         \$116,677,548         \$8,205,820         \$371,109         \$12,173,148         \$503,572,242         \$63,576,052         \$53,163,570         \$52,644,812           GENC         \$539,633,564         \$714,065         \$322,092,231         \$312,019,235         \$10,072,996         \$6,163,570         \$564,812           GENC         \$539,344,167         \$332,210,92,235         \$312,019,235         \$17,065,129         \$57,063,038         \$56,4753         \$54,64,812           GND         \$534,710         \$118,652         \$323,4167         \$324,2175         \$51,61,065,129         \$51,63,570         \$57           ORD         \$533,414,167         \$324,2175         \$324,2175         \$31,411,03         \$51,67,63,03	BRISTOL		\$4,242,269	\$131,050,360	\$129,703,674	\$1,346,686	\$844,070	\$2,190,756	
KIMBALL         \$10,624,592         \$456,379         \$430,535           PSEY         \$281,412,882         \$5431,641         \$11,080,971         \$110,624,592         \$456,379         \$430,535           PSEY         \$281,412,882         \$23,64,474         \$305,047,356         \$309,096,761         (\$4,049,405)         \$15,682,598         \$           FIN         \$125,805,822         \$3,74,41050         \$129,519,870         \$127,376,540         \$2,143,330         \$2,179,666           GERFORD         \$106,677,548         \$8,250,545         \$124,928,093         \$124,899,985         \$2,81,08         \$2,179,666           JSON         \$556,633,584         \$713,6540         \$2,143,330         \$2,179,666         \$           JSON         \$556,633,584         \$512,610         \$512,510         \$5,163,570         \$           JSON         \$556,633,584         \$512,173,148         \$5325,0212         \$5332,038         \$         \$           JLESEX         \$534,7171,019         \$11,53         \$5325,033         \$512,510         \$53,570         \$         \$           JESEX         \$535,2746         \$535,2746         \$534,6107         \$516,3570         \$         \$         \$         \$         \$         \$         \$         \$	KMIBALL         \$10, 624, 532         \$430, 535         \$430, 535           PSEY         \$214, 649, 330         \$6, 431, 641         \$111, 080, 971         \$110, 624, 592         \$466, 379         \$430, 535           PSEY         \$281, 412, 882         \$23, 643, 165         \$124, 928, 099, 85         \$24, 4330         \$51, 662, 548         \$12, 173, 756         \$10, 772, 996         \$51, 730, 640         \$2, 179, 666           SCN         \$58, 633, 584         \$116, 666         \$323, 053, 542         \$124, 157         \$324, 210, 972, 996         \$56, 163, 570         \$2, 133, 322           VSON         \$58, 633, 548         \$512, 173, 148         \$353, 344, 167         \$342, 279, 038         \$71, 032, 966         \$51, 653, 570         \$54, 653, 570         \$54, 653, 570         \$54, 653, 570         \$54, 653, 570         \$54, 653, 570         \$54, 653, 570         \$54, 653, 570         \$54, 653, 570         \$54, 653, 570         \$54, 653, 570         \$54, 653, 570         \$54, 653, 570         \$523, 270         \$54, 760         \$51, 613, 570         \$54, 763, 570         \$54, 763, 570         \$54, 763, 570         \$54, 763, 570         \$54, 763, 570         \$54, 763, 564, 163         \$52, 664, 253         \$51, 613, 570         \$524, 513, 453         \$51, 613, 570         \$524, 513, 453         \$524, 513, 453         \$54, 614, 763         \$54, 617, 616, 616<	CT CHILDREN'S		\$18,007,225	\$257,322,099	\$267, 793, 841	(\$10,471,742)	\$10,804,821	\$333,079	
FOET         \$20,141,202         \$4,04,474         \$00,041,500         \$512,505,820         \$5,179,666         \$2143,330         \$5179,566         \$2179,650         \$2179,650         \$2179,650         \$2179,650         \$2179,650         \$2179,650         \$2179,650         \$2179,650         \$2179,650         \$2179,650         \$2179,650         \$2179,650         \$2179,650         \$2179,650         \$2179,650         \$2179,650         \$2179,650         \$2179,650         \$2164,812         \$2164,812         \$2164,812         \$2166,812         \$2166,812         \$2166,812         \$2166,812         \$2166,812         \$2166,812         \$2166,812         \$2166,812         \$2166,812         \$2164,812         \$2164,812         \$2172,813         \$2173,650         \$2173,650         \$2173,652         \$2173,452         \$2174,123	FOET         3201,412,002         323,714,050         \$121,530         321,736,540         \$71,6540         \$71,6540         \$71,6566         \$23,717,666         \$23,717,666         \$23,717,666         \$23,717,666         \$23,717,666         \$23,717,666         \$23,717,666         \$23,7279         \$23,2729         \$23,2729	DAY KIMBALL	\$104,649,330	\$6,431,641	\$111,080,971 #305 047 355	\$110,624,592 #200,000 764	\$456,379	\$430,535 #4F 660 F00	\$886,914	
FIRE         Sec: 556, 546         \$124, 928, 906         \$214, 899, 985         \$28, 108         \$2, 164, 812           GERFORD         \$116, 677, 548         \$8, 250, 545         \$124, 928, 903         \$124, 928, 936         \$2, 108         \$2, 64, 812           VSON         \$589, 633, 584         \$8, 12, 053         \$6, 163, 578, 052         \$5, 108         \$2, 23, 279           VSON         \$589, 633, 584         \$871, 066         \$5, 123, 019, 235         \$6, 163, 570         \$5, 103, 038         \$5, 103, 038         \$5, 103, 038         \$5, 103, 038         \$5, 103, 038         \$5, 103, 038         \$5, 103, 033         \$5, 1063, 033         \$5, 103, 033, 038         \$5, 103, 103, 033, 103         \$5, 103, 103, 033, 103         \$5, 113, 103, 033, 113         \$5, 103, 103, 103 <td< td=""><td>FFCND         \$116,677,548         \$8,250,545         \$124,928,903         \$124,809,985         \$28,100         \$2,164,812           VSON         \$59,633,584         \$8,124,928,903         \$51,64,812         \$56,64,812         \$5,664,812         \$5,664,812         \$5,664,812         \$5,50,545         \$5,124,928,903         \$51,052         \$53,22,810         \$5,50,545         \$5,124,928,903         \$51,052         \$53,22,032         \$53,13,123         \$5,50,545         \$5,124,123         \$53,103         \$5,322,032         \$53,22,033         \$5,103         \$5,164,812         \$5,23,165         \$5,23,103         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,175,503         \$5,175,503         \$5,175,503         \$5,175,503         \$5,175,503         \$5,175,503         \$5,175,503         \$5,175,503         \$5,13,453         \$5,13,453         \$5,13,453         \$5,13,453         \$5,175,873         \$5,1664,805         \$5,149,1163         \$5,13,453         \$5,1664,805         \$5,148,1666         \$5,1664,805         \$5,149,1163         \$5,149,1074         \$5,175,873         <td< td=""><td>CRIFFIN</td><td>\$125 RD5 RD5 R2D</td><td>\$23,034,474 \$3 714 050</td><td>\$120 510 870</td><td>\$103,030,701 \$127,376,540</td><td>(0049,400) \$2 143 330</td><td>\$2 170 666</td><td>\$11,000,190 \$4,300,006</td></td<></td></td<>	FFCND         \$116,677,548         \$8,250,545         \$124,928,903         \$124,809,985         \$28,100         \$2,164,812           VSON         \$59,633,584         \$8,124,928,903         \$51,64,812         \$56,64,812         \$5,664,812         \$5,664,812         \$5,664,812         \$5,50,545         \$5,124,928,903         \$51,052         \$53,22,810         \$5,50,545         \$5,124,928,903         \$51,052         \$53,22,032         \$53,13,123         \$5,50,545         \$5,124,123         \$53,103         \$5,322,032         \$53,22,033         \$5,103         \$5,164,812         \$5,23,165         \$5,23,103         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,163,570         \$5,175,503         \$5,175,503         \$5,175,503         \$5,175,503         \$5,175,503         \$5,175,503         \$5,175,503         \$5,175,503         \$5,13,453         \$5,13,453         \$5,13,453         \$5,13,453         \$5,175,873         \$5,1664,805         \$5,149,1163         \$5,13,453         \$5,1664,805         \$5,148,1666         \$5,1664,805         \$5,149,1163         \$5,149,1074         \$5,175,873 <td< td=""><td>CRIFFIN</td><td>\$125 RD5 RD5 R2D</td><td>\$23,034,474 \$3 714 050</td><td>\$120 510 870</td><td>\$103,030,701 \$127,376,540</td><td>(0049,400) \$2 143 330</td><td>\$2 170 666</td><td>\$11,000,190 \$4,300,006</td></td<>	CRIFFIN	\$125 RD5 RD5 R2D	\$23,034,474 \$3 714 050	\$120 510 870	\$103,030,701 \$127,376,540	(0049,400) \$2 143 330	\$2 170 666	\$11,000,190 \$4,300,006	
VISON         \$59,633,584         \$718,658         \$60,352,242         \$63,578,052         (\$3,226,810)         \$222,279           VISON         \$298,930,165         \$23,162,066         \$322,092,231         \$312,019,235         \$10,072,996         \$6,163,570         \$           LLESEX         \$347,171,019         \$12,173,148         \$359,344,167         \$334,279,038         \$77,065,129         \$77,063,038         \$           ORD         \$69,524,760         \$12,173,148         \$3559,344,167         \$334,279,038         \$17,065,129         \$77,063,038         \$           ORD         \$69,524,760         \$1828,000         \$71,352,760         \$80,406,210         \$59,053,450)         \$59,4758)           WALK         \$334,131,914         \$16,843,048         \$570,944         \$533,891,125         \$11,993,837         \$9,816,666         \$           WALK         \$535,118,562         \$535,327,948         \$570,446,410         \$666,258,533         \$4,187,877         \$24,513,453         \$           IT MARY'S         \$527,491,163         \$512,911         \$233,404,074         \$221,915,377         \$11,488,697         \$6,947,833         \$           IT MARY'S         \$521,411,039         \$546,847         \$524,513,453         \$         \$         \$         \$	VISON         \$59,633,584         \$718,658         \$60,352,242         \$63,578,052         (\$3,225,810)         \$222,279         \$223,570         \$223,570         \$223,570         \$223,570         \$223,570         \$223,570         \$223,570         \$223,570         \$223,570         \$223,570         \$223,570         \$223,570         \$223,570         \$223,570         \$223,570         \$234,717,019         \$12,173,148         \$355,324,167         \$334,270,038         \$17,065,129         \$57,063,038         \$234,750         \$59,553,450         \$50,523,450         \$59,653,038         \$23,758         \$23,713,019         \$77,065,129         \$77,065,129         \$77,065,129         \$77,063,038         \$23,778         \$23,413,1914         \$16,843,048         \$550,974,962         \$334,410         \$60,406,210         \$59,653,450         \$59,153,450         \$59,153,450         \$59,153,450         \$59,153,450         \$59,453,758         \$23,74,513,453         \$23,74,91,163         \$55,912,911         \$223,404,074         \$521,915,377         \$11,939,387         \$59,41,087,375         \$24,513,453         \$24,513,453         \$24,513,453         \$24,513,453         \$24,513,453         \$24,513,453         \$24,513,453         \$24,513,453         \$24,513,453         \$24,514,768         \$24,514,768         \$24,514,768         \$24,514,763         \$24,517,31453         \$24,517,31453 <td>HUNGERFORD</td> <td>\$116,677,548</td> <td>\$8,250,545</td> <td>\$124,928,093</td> <td>\$124,899,985</td> <td>\$28,108</td> <td>\$2,664,812</td> <td>\$2,692,920</td>	HUNGERFORD	\$116,677,548	\$8,250,545	\$124,928,093	\$124,899,985	\$28,108	\$2,664,812	\$2,692,920	
\$298,930,165         \$23,162,066         \$322,092,231         \$312,019,235         \$10,072,996         \$6,163,570         \$           LESEX         \$347,171,019         \$12,173,148         \$359,344,167         \$342,270,038         \$17,065,129         \$7,063,038         \$           ORD         \$69,524,760         \$12,173,148         \$359,344,167         \$342,270,038         \$17,065,129         \$7,063,038         \$           WALK         \$69,524,760         \$18,828,000         \$71,352,760         \$80,406,210         (\$9,053,450)         \$59,153,038         \$           WALK         \$533,4131,914         \$16,843,048         \$570,974,962         \$333,981,125         \$11,993,837         \$9,816,666         \$           WALK         \$533,118,662         \$35,912,911         \$570,974,962         \$333,981,125         \$11,933,837         \$9,816,666         \$           T MARY'S         \$227,491,163         \$55,912,911         \$233,404,074         \$221,915,377         \$11,438,697         \$6,947,833         \$           AFORD         \$465,884,745         \$19,191,199         \$333,404,074         \$2221,915,377         \$11,410,039         \$1,087,375         \$           AFORD         \$569,652,866,266         \$50,075,946         \$2231,302,317         \$141,039         \$54,513,4	\$298,930,165         \$23,162,066         \$322,092,231         \$312,019,235         \$10,072,996         \$6,163,570         2           LESEX         \$347,171,019         \$12,173,148         \$359,344,167         \$342,270,038         \$17,065,129         \$7,063,038         2           ORD         \$69,524,760         \$12,173,148         \$359,344,167         \$342,270,038         \$17,065,129         \$7,063,038         2           WALK         \$69,524,760         \$18,828,000         \$71,352,760         \$80,406,210         (\$9,053,450)         \$59,415,13,453         2           WALK         \$334,131,914         \$16,843,048         \$570,446,410         \$666,258,533         \$4,187,877         \$24,513,453         2           MARY'S         \$527,491,163         \$55,912,911         \$233,404,074         \$221,915,377         \$11,408,697         \$6,947,833         2           MFORD         \$635,118,562         \$53,912,911         \$233,404,074         \$221,10,829         \$51,411,039         \$1,087,375         2           MFORD         \$465,884,745         \$19,191,199         \$233,404,074         \$221,3170,829         \$51,411,039         \$1,087,375         2           FENUR         \$207,698,016         \$59,912,911         \$233,716,407         \$51,61,835         \$24,517,878<	NOSNHOL	\$59,633,584	\$718,658	\$60,352,242	\$63,578,052	(\$3,225,810)	\$232,279	(\$2,993,531)	
\$\$347, 171, 019         \$\$12, 173, 148         \$\$359, 344, 167         \$\$342, 279, 038         \$\$17, 065, 129         \$\$7, 063, 038         \$\$           \$\$69, 524, 760         \$\$1, 828, 000         \$\$71, 352, 760         \$\$80, 406, 210         (\$\$9, 053, 450)         (\$\$94, 758)         \$\$           \$\$69, 524, 760         \$\$1, 828, 000         \$\$71, 352, 760         \$\$80, 406, 210         (\$\$9, 053, 450)         (\$\$94, 758)         \$\$           \$\$535, 131, 914         \$\$16, 843, 048         \$\$55, 974, 962         \$\$338, 981, 125         \$\$11, 993, 837         \$\$9, 816, 666         \$\$           \$\$535, 118, 562         \$\$355, 277, 848         \$\$670, 446, 410         \$\$666, 258, 533         \$\$4, 187, 877         \$\$24, 513, 453         \$\$           \$\$527, 491, 163         \$\$5, 912, 911         \$\$233, 404, 074         \$\$223, 404, 075         \$\$455, 664, 905         \$\$11, 488, 697         \$\$6, 947, 833         \$\$           \$\$56, 947, 853         \$\$19, 191, 199         \$\$485, 075, 944         \$\$233, 404, 076         \$\$233, 404, 076         \$\$21, 71, 039         \$\$1, 087, 375         \$\$           \$\$507, 698, 016         \$\$9, 034, 648         \$\$216, 732, 664, 905         \$\$33, 575, 847         \$\$26, 321, 222         \$\$           \$\$104         \$\$6, 965, 170         \$\$0, 986, 656, 170         \$\$         \$\$         \$\$ </td <td>2, 279,038     \$17,065,129     \$7,063,038     9       0, 406,210     (\$9,053,450)     (\$94,758)     9       8, 981,125     \$11,993,837     \$9,816,666     9       8, 981,125     \$11,993,837     \$9,816,666     9       6, 258,533     \$4,187,877     \$24,513,453     9       1, 915,377     \$11,488,697     \$6,947,833     9       3, 664,905     \$31,411,039     \$1,087,375     9       3, 170,829     \$3,575,847     \$263,231,322     \$       6,636,150     \$333,575,847     \$263,231,322     \$       6,636,150     \$333,575,847     \$263,231,322     \$</td> <td>L+M</td> <td>\$298,930,165</td> <td>\$23, 162,066</td> <td>\$322,092,231</td> <td>\$312,019,235</td> <td>\$10,072,996</td> <td>\$6,163,570</td> <td>\$16,236,566</td>	2, 279,038     \$17,065,129     \$7,063,038     9       0, 406,210     (\$9,053,450)     (\$94,758)     9       8, 981,125     \$11,993,837     \$9,816,666     9       8, 981,125     \$11,993,837     \$9,816,666     9       6, 258,533     \$4,187,877     \$24,513,453     9       1, 915,377     \$11,488,697     \$6,947,833     9       3, 664,905     \$31,411,039     \$1,087,375     9       3, 170,829     \$3,575,847     \$263,231,322     \$       6,636,150     \$333,575,847     \$263,231,322     \$       6,636,150     \$333,575,847     \$263,231,322     \$	L+M	\$298,930,165	\$23, 162,066	\$322,092,231	\$312,019,235	\$10,072,996	\$6,163,570	\$16,236,566	
\$69,524,760         \$1,828,000         \$71,352,760         \$80,406,210         (\$9,053,450)         (\$9,4,758)           \$334,131,914         \$16,843,048         \$350,974,962         \$338,981,125         \$11,993,837         \$9,816,666         \$           \$635,118,562         \$35,327,848         \$5670,446,410         \$666,258,533         \$4,187,877         \$24,513,453         \$           \$535,327,491,163         \$5,912,911         \$2233,404,074         \$221,915,377         \$11,488,697         \$6,947,833         \$           \$5465,884,745         \$19,191,199         \$485,075,944         \$455,664,905         \$31,411,039         \$1,087,375         \$           \$207,698,016         \$9,034,648         \$216,732,664         \$213,170,829         \$33,561,835         \$2,172,878         \$           \$207,698,016         \$9,034,648         \$216,732,664         \$213,170,829         \$33,561,835         \$2,172,878         \$           TAL         \$9,765,865,286         \$554,346,711         \$10,320,211,997         \$9,986,636,150         \$333,575,847         \$263,231,322         \$	0,406,210 (\$9,053,450) (\$94,758) 8,981,125 \$11,993,837 \$9,816,666 \$ 6,256,533 \$4,187,877 \$24,513,453 \$ 1,915,377 \$11,488,697 \$6,947,833 \$ 3,170,829 \$31,411,039 \$1,087,375 \$ 3,170,829 \$3,561,835 \$ 6,636,150 \$333,575,847 \$263,231,322 \$ 6,636,150 \$333,575,847 \$263,231,322 \$ indicated in the hospital audited financial statements.	MIDDLESEX	\$347,171,019	\$12, 173, 148	\$359,344,167	\$342,279,038	\$17,065,129	\$7,063,038	\$24,128,167	
\$334, 131,914         \$16,843,048         \$350,974,962         \$338,981,125         \$11,993,837         \$9,816,666         \$ \$6,35,118,562         \$35,327,848         \$5670,446,410         \$666,258,533         \$4,187,877         \$24,513,453         \$ \$6,947,833         \$ \$10,101,099         \$ \$485,075,944         \$ \$485,076,846             \$ \$10,320,211,997 \$20,986,636,150 \$333,575,847             \$ \$223,231,322             \$ \$ \$	8,981,125       \$11,903,837       \$9,816,666       9         6,258,533       \$4,187,877       \$24,513,453       9         1,915,377       \$11,488,697       \$6,947,833       9         3,664,905       \$31,411,039       \$1,087,375       9         3,170,829       \$3,561,835       \$2,172,878       9         6,636,150       \$333,575,847       \$263,231,322       \$6         indicated in the hospital audited financial statements.       \$6       \$6	MILFORD		\$1,828,000	\$71,352,760	\$80,406,210	(\$9,053,450)	(\$94,758)	(\$9,148,208)	
\$635, 118, 562         \$35, 327, 848         \$670, 446, 410         \$666, 258, 533         \$4, 187, 877         \$24, 513, 453         \$4           \$227, 491, 163         \$5, 912, 911         \$223, 404, 074         \$221, 915, 377         \$11, 488, 697         \$6, 947, 833         \$4           \$265, 884, 745         \$19, 191, 199         \$485, 075, 944         \$453, 664, 905         \$31, 411, 039         \$1, 087, 375         \$4           \$207, 698, 016         \$9, 034, 648         \$2216, 170, 829         \$33, 575, 847         \$263, 231, 322         \$5           TAL         \$9, 765, 865, 286         \$554, 346, 711         \$10, 320, 211, 997         \$9, 986, 636, 150         \$333, 575, 847         \$263, 231, 322         \$5	6.256,553     \$4,187,877     \$24,513,453     \$       1,916,377     \$11,488,697     \$6,947,833     \$       3,664,905     \$31,411,039     \$1,087,375     \$       3,170,829     \$3,561,835     \$2,172,878     \$       6,636,150     \$333,575,847     \$263,231,322     \$       6,636,150     \$333,575,847     \$263,231,322     \$	NORWALK	\$334, 131, 914	\$16,843,048	\$350,974,962	\$338,981,125	\$11,993,837	\$9,816,666	\$21,810,503	
\$ZZ(,491,103         \$5,912,911         \$Z3,404,074         \$Z21,915,377         \$11,488,697         \$6,947,833         \$4           \$465,884,745         \$19,191,199         \$485,075,944         \$453,664,905         \$31,411,039         \$1,087,375         \$4           \$207,698,016         \$9,034,648         \$216,732,664         \$213,170,829         \$3,561,835         \$2,172,878         \$2           DTAL         \$9,765,865,286         \$554,346,711         \$10,320,211,997         \$9,986,636,150         \$333,575,847         \$263,231,322         \$5	1,915,377     \$11,488,697     \$0,947,833     \$       3,664,905     \$31,411,039     \$1,087,375     \$       3,170,829     \$3,561,835     \$2,172,878       6,636,150     \$333,575,847     \$263,231,322     \$       6,636,150     \$333,575,847     \$263,231,322     \$       6,100     \$333,575,847     \$263,231,322     \$       6,100     \$333,575,847     \$263,231,322     \$		\$030, 118, 202 \$007_101_100	\$33,327,848 \$1 240 244	\$0/0,440,410 \$000 404 074	\$000, 230, 333 \$001, 011, 011	44, 187, 877	\$24,013,403	\$40,401,33U	
Y \$207,698,016 \$9,034,648 \$216,732,664 \$213,170,829 \$3,561,835 \$2,172,878 TOTAL \$9,765,865,286 \$554,346,711 \$10,320,211,997 \$9,986,636,150 \$333,575,847 \$263,231,322 \$5	3,170,829 \$3,561,835 \$2,172,878 \$6,636,150 \$333,575,847 \$263,231,322 \$5 indicated in the hospital audited financial statements.	STAMFORD	\$227,491,163 \$465 884 745	\$5,912,911	\$233,404,074 \$485,075,944	\$221,915,377 \$453 664 905	\$11,488,697 \$31 411 039	\$6,947,833 \$1 087 375	\$18,436,530 \$32 498 414	
\$9,765,865,286 \$554,346,711 \$10,320,211,997 \$9,986,636,150 \$333,575,847 \$263,231,322 \$5	6,636,150 \$333,575,847 \$263,231,322 \$E indicated in the hospital audited financial statements.	WATERBURY		\$9,034,648	\$216,732,664	\$213,170,829	\$3,561,835	\$2,172,878	\$5,734,713	
	Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 185. Notes: The Net Patient Revenue amount shown is the amount after the provision for bad debts as indicated in the hospital audited financial statements. Milford Hospital financial statements were not audited in FY 2013.	STATEWIDE TOTAL	\$9,765,865,286	\$554,346,711	\$10,320,211,997	\$9,986,636,150	\$333,575,847	\$263,231,322	\$596,807,169	
	Milford Hospital financial statements were not audited in FY 2013.	Source: FY 2013 Audited Notes: The Net Patient Re	Financial Statements evenue amount shown	data from Hospital R is the amount after th	eporting System Rep ne provision for bad c	oort 185. lebts as indicated in	the hospital audited	financial statements		
Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 185. Notes: The Net Patient Revenue amount shown is the amount after the provision for bad debts as indicated in the hospital audited financial statements.		Milford Hospital fir	nancial statements wer	e not audited in FY 2	2013.					

FY 2013 MARCIN MARCIN         FY 2013 MARCIN MARCIN         FY 2013 MARCIN         FY 2013 MARCIN         FY 2013 MARCIN           APP 2014 MARCIN         MARCIN         MARCIN         MARCIN         MARCIN           APP 2015         MARCIN         MARCIN         MARCIN         MARCIN           APP 2015         MARCIN         MARCIN         MARCIN         MARCIN           SALTER         Gan(Loss) from Oper / Operations-Mon Operations-Mon Operations-Mon Operations-Mon Operations-Mon MARCIER         MARCIN         MARCIN           SALTER CT HEALTH METWORK         A         7.4         2.62%         0.11%           ARTECRER         A         4.7%         0.08%         0.11%           MARCINS         A         3.37%         0.18%         0.11%           MARCINS         A         0.01%         0.01%         0.01%           MARCINS         A         0.01%         0.01%         0.01%      <	FY 2013         FY 2013 <t< th=""><th>FY 2013</th><th>FY 2013 HOSPITAL MARGIN DATA</th><th><b>RGIN DATA</b></th><th></th></t<>	FY 2013	FY 2013 HOSPITAL MARGIN DATA	<b>RGIN DATA</b>	
Gain(Loss) from Oper / Cirevenue from Operations +Non         Non Oper Revenue / (Revenue from Operations +Non         Revenue Cven (Revenue from Operations +Non         Deperations +Non         Operations + Operations + Operations + Operations + 0 147%         Revenue Cven (Revenue from Operations + 1 83%         Revenue Cven (Revenue from Operations + 0 143%         Revenue Cven Operations + 0 183%         Revenue Cven Operations + 0 183%         Poperations + Operations +	Circlication         Concent Characterize         Revenue (num         Reven		FY 2013 OPERATING MARGIN	FY 2013 NON-OPERATING MARGIN	FY 2013 TOTAL MARGIN
INTUNCIK         6.74%         5.28%         1           INTUNCIK         0.67%         -0.78%         -0.78%         -           ALTUNCIK         0.67%         -0.78%         -0.78%         -         -           RE CORPORATION         3.37%         2.67%         -         1           RE CORPORATION         8.85%         3.59%         -         -           RE CORPORATION         8.85%         3.59%         -         -           ALTWORK         5.42%         0.00%         -         -           ALTH SERVICES CORPORATION         8.81%         0.00%         -         -           NETWORK         5.42%         0.00%         -         -         -           SYSTEMS         1.02%         0.00%         0.00%         -         -           SYSTEMS         1.02%         0.38%         0.38%         -         -           SYSTEMS         1.02%         0.38%         0.38%         -         -           SYSTEMS         1.08%         0.38%         0.38%         -         -           SYSTEMS         1.08%         0.38%         0.38%         -         -           SYSTEMS         1.08%	ASCENSION HEALTH         6.74%         5.2%         12.02%           SANT VINCENTS         6.74%         5.2%         12.02%           SANT VINCENTS         0.77%         0.77%         0.11%           RANDAL         0.77%         0.77%         0.11%           MANCHESTER         0.67%         0.78%         0.11%           MANCHESTER         0.67%         0.78%         0.11%           MANCHESTER         0.67%         0.78%         0.11%           MANCHESTER         0.67%         0.78%         0.11%           MANCHESTER         0.74%         0.78%         0.11%           MANCHESTER         0.01%         0.01%         0.06%         0.06%           BACKUS         0.014%         1.36%         0.06%         0.06%           MIDSTATE         0.014%         1.36%         0.06%         0.06%           MIDSTATE         0.014%         1.36%         0.00%         0.06%           MIDSTATE         0.014%         1.36%         0.00%         0.06%           MIDSTATE         0.00%         0.00%         0.00%         0.06%           MIDSTATE         0.00%         0.00%         0.00%           MIDSTATE         NERIN		Gain/(Loss) from Oper / (Revenue from Operations+Non Operating Rev)	Non Oper Revenue / (Revenue from Operations+Non Operating Rev)	Revenue Over/Under Exp / (Revenue from Operations +Non Operating Rev)
Image: Mark Constructs         6.74%         5.28%         1           Image: Mark Constructs         0.67%         -0.78%         -           RE CORPORATION         8.85%         -0.89%         -           RE CORPORATION         8.85%         -0.89%         -           RE CORPORATION         8.85%         -0.89%         -           Network         -0.44%         2.67%         -           -10.44%         1.88%         -         -           -10.44%         1.86%         -         -           -10.44%         1.86%         -         -           -10.44%         0.00%         -         -           NETWORK         5.42%         1.94%         -           NETWORK         5.42%         0.00%         -           SYSTEMS         -1.29%         0.00%         -           SYSTEMS         -1.66%         -         -           SYSTEMS         -1.63%         0.03%         -           SYSTEMS         -1.93%         -         -           SYSTEMS         -1.93%         -         -           SYSTEMS         -1.93%         -         -           SYSTEMS         -1.66%	SAINT VINCENTS         6,14%         5.28%         12.02%           EASTERN CIT HALTH NETWORK         0.67%         0.78%         0.11%           MAIO-HESTIFN CIT HALTH NETWORK         0.67%         0.78%         0.11%           MAIO-HESTIFN CIT HALTH NETWORK         0.67%         0.78%         0.11%           MAIO-HESTIFN CIT HELTH NETWORK         0.67%         0.78%         0.11%           MAIO-HESTIFN CIT HELTH NETWORK         0.44%         2.57%         2.22%           HARTFORD         0.14%         1.33%         2.87%         2.22%           HARTFORD         0.04%         0.00%         2.86%         8.80%           MIDS FAIL         7.07%         1.86%         2.86%         8.81%           MIDS FAIL         0.00%         1.86%         2.84%         0.86%           MIDS FAIL         0.00%         5.84%         7.86%           MIDS FAIL         0.00%         5.84%         7.86%           MIDS FAIL         0.00%         5.84%         7.86%           MIDS FAIL         0.76%         1.86%         7.40%           MIDS FAIL         0.81%         0.81%         0.91%           MIDS FAIL         0.81%         0.81%         0.82%	ASCENSION HEALTH			
LETWORK       0.67%       -0.78%       -       -         RE CORPORATION       4.47%       -0.89%       -       -         RE CORPORATION       8.85%       3.59%       1         0.44%       2.67%       3.59%       1         0.104%       1.86%       3.59%       -         1.102%       1.86%       2.69%       -         1.102%       1.94%       0.00%       -         NETWORK       5.42%       1.94%       -         NETWORK       5.42%       0.00%       -         SYSTEMS       1.102%       0.00%       -         SYSTEMS       1.166%       0.39%       -         SYSTEMS       1.166%       0.133%       -         SYSTEMS       1.66%       0.39%       -         SYSTEMS       1.66%       0.39%       -         SYSTEMS       1.66%       0.39%       -         SYSTEMS       1.66%       0.133%       -         SYSTEMS       1.66%       0.133%       -         SYSTEMS       1.66%       0.133%       -         SYSTEMS       1.66%       0.133%       -         SYSTEMS       0.09% <td< td=""><td>EASTERN CT HEALTH NETWORK         0.67%         0.78%         0.11%           MANCHESTER         0.67%         0.78%         0.11%           MANCHESTER         0.67%         0.78%         0.14%           MANCHESTER         0.67%         0.89%         3.59%         0.14%           MANCHESTER         0.67%         0.89%         3.59%         0.24%           MARTHORD         0.44%         0.89%         0.89%         0.89%           MARTHORD         0.44%         1.83%         8.90%         0.89%           MOSP OF CENTRAL CT         3.37%         0.00%         8.81%         0.06%           MIDENTATE         1.04%         1.83%         8.84%         0.80%           MIDENTATE         1.04%         0.00%         2.94%         0.00%           MIDENTATE         1.04%         0.00%         0.00%         2.94%           MIDENTATE         1.04%         0.00%         8.1%         0.012%           MIDENTATE         2.24%         0.00%         8.1%         0.012%           MIDENTATE         2.44%         0.00%         8.1%         0.012%           MIDENTATE         2.44%         0.00%         8.1%         0.00%</td><td>SAINT VINCENTS</td><td>6.74%</td><td>5.28%</td><td>12.02%</td></td<>	EASTERN CT HEALTH NETWORK         0.67%         0.78%         0.11%           MANCHESTER         0.67%         0.78%         0.11%           MANCHESTER         0.67%         0.78%         0.14%           MANCHESTER         0.67%         0.89%         3.59%         0.14%           MANCHESTER         0.67%         0.89%         3.59%         0.24%           MARTHORD         0.44%         0.89%         0.89%         0.89%           MARTHORD         0.44%         1.83%         8.90%         0.89%           MOSP OF CENTRAL CT         3.37%         0.00%         8.81%         0.06%           MIDENTATE         1.04%         1.83%         8.84%         0.80%           MIDENTATE         1.04%         0.00%         2.94%         0.00%           MIDENTATE         1.04%         0.00%         0.00%         2.94%           MIDENTATE         1.04%         0.00%         8.1%         0.012%           MIDENTATE         2.24%         0.00%         8.1%         0.012%           MIDENTATE         2.44%         0.00%         8.1%         0.012%           MIDENTATE         2.44%         0.00%         8.1%         0.00%	SAINT VINCENTS	6.74%	5.28%	12.02%
RE CORPORATION         0.0.67%         -0.78%         -           RE CORPORATION         8.85%         3.59%         1           0.44%         0.85%         3.59%         1           0.44%         2.67%         3.59%         -           1.85%         3.37%         2.89%         -           7.07%         1.83%         -         -           7.07%         1.83%         -         -           7.07%         1.88%         -         -           7.07%         1.88%         0.00%         -           NETWORK         5.42%         1.94%         -           NETWORK         5.42%         0.00%         -           SYSTEMS         7.29%         0.00%         -           SYSTEMS         1.65%         0.39%         -           SYSTEMS         1.66%         0.39%         -           SYSTEMS         3.307%         1.88%         -           SYSTEMS         1.66%         0.39%         -           SYSTEMS         3.307%         0.39%         -           SYSTEMS         3.30%         0.39%         -           SYSTEMS         3.30%         0.39%         <	MARTFORD         47%         0.0%         0.1%         0.1%           BOCKVILLE         4.4%         0.88%         3.58%         3.58%         3.58%           BARTFORD HEALTHCARE CORPORATION         8.88%         3.59%         12.44%           BARTFORD         1.88%         3.59%         6.26%           HARTFORD         1.81%         2.67%         1.24%           BARTFORD         1.81%         2.87%         8.81%           MIDSTATE         7.07%         1.86%         3.58%           WIDSTATE         7.07%         1.86%         7.36%           WIDSTATE         7.07%         1.86%         7.36%           WIDSTATE         7.79%         0.00%         2.94%           WIDSTATE         7.94%         3.66%         2.66%           WIDSTATE         7.94%         0.00%         2.94%           WIDSTATE         7.94%         0.00%         2.64%           <	EASTERN CT HEALTH NETWORK			
RE CORPORATION $03\%$ $03\%$ RE CORPORATION         8.85% $3.59\%$ $1$ $-0.44\%$ $2.67\%$ $3.37\%$ $2.89\%$ $1$ $-0.44\%$ $1.85\%$ $3.37\%$ $2.89\%$ $ -0.44\%$ $1.83\%$ $1.83\%$ $ -10.44\%$ $1.88\%$ $1.88\%$ $ -10.44\%$ $1.88\%$ $0.00\%$ $ -10.44\%$ $1.88\%$ $  -10.44\%$ $0.00\%$ $  -10.44\%$ $0.00\%$ $  NETWORK$ $5.42\%$ $1.94\%$ $ NETWORK$ $5.42\%$ $0.00\%$ $ NETWORK$ $   NETWORK$	WILL         4.11 <th< td=""><td></td><td>0.01%</td><td>-0.78%</td><td>-0.11%</td></th<>		0.01%	-0.78%	-0.11%
8.85%       3.59%       3.59%         -0.44%       2.67%       3.37%         -0.44%       1.83%       -         -10.44%       1.83%       -         -10.44%       1.86%       -         -10.44%       1.83%       -         -10.44%       1.83%       -         -10.44%       0.00%       -         NETWORK       5.42%       0.00%         ALTH SERVICES CORPORATION       -       -         ALTH SERVICES CORPORATION       0.00%         ALTH SERVICES CORPORATION       -       -         SYSTEMS       1.02%       0.00%         SYSTEMS       1.02%       0.64%         SYSTEMS       1.02%       0.00%         SYSTEMS <td>BACKUS         8.85%         3.59%         12.45%           HARTFORD         0.44%         2.67%         2.27%           HOSP OF CENTRAL CT         3.37%         2.67%         2.29%           HOSP OF CENTRAL CT         7.37%         2.89%         8.90%           MIDSTATE         7.04%         1.86%         8.90%           WIDSTATE         7.07%         1.89%         8.90%           WIDSTATE         7.07%         1.89%         8.90%           WIDSTATE         7.07%         1.89%         8.90%           WIDSTATE         7.07%         1.80%         8.90%           WIDSTATE         7.00%         2.94%         7.96%           WIDSTATE         8.81%         0.00%         2.94%           WIDSTATE         8.81%         0.00%         7.96%           MIDSTATE         8.81%         0.00%         7.40%           MILORD         7.29%         0.00%         8.18%           PALE NEW HAVEN         6.42%         0.00%         2.94%           PALE NEW HAVEN         7.29%         0.80%         7.40%           PALE NEW HAVEN         6.42%         0.30%         0.16%           PALE NEW HAVEN         7.29%</td> <td>HARTEORD HEAL THCARE CORPOR</td> <td></td> <td>-0.03%</td> <td>0.00%</td>	BACKUS         8.85%         3.59%         12.45%           HARTFORD         0.44%         2.67%         2.27%           HOSP OF CENTRAL CT         3.37%         2.67%         2.29%           HOSP OF CENTRAL CT         7.37%         2.89%         8.90%           MIDSTATE         7.04%         1.86%         8.90%           WIDSTATE         7.07%         1.89%         8.90%           WIDSTATE         7.07%         1.89%         8.90%           WIDSTATE         7.07%         1.89%         8.90%           WIDSTATE         7.07%         1.80%         8.90%           WIDSTATE         7.00%         2.94%         7.96%           WIDSTATE         8.81%         0.00%         2.94%           WIDSTATE         8.81%         0.00%         7.96%           MIDSTATE         8.81%         0.00%         7.40%           MILORD         7.29%         0.00%         8.18%           PALE NEW HAVEN         6.42%         0.00%         2.94%           PALE NEW HAVEN         7.29%         0.80%         7.40%           PALE NEW HAVEN         6.42%         0.30%         0.16%           PALE NEW HAVEN         7.29%	HARTEORD HEAL THCARE CORPOR		-0.03%	0.00%
-0.44%         2.67%           3.37%         2.89%           7.07%         1.83%           7.07%         1.83%           7.07%         1.83%           7.07%         1.83%           7.07%         1.83%           ALTH SEXOCIATES         8.81%         0.00%           NETWORK         5.42%         1.94%           ALTH SERVICES CORPORATION         7.29%         0.00%           ALTH SERVICES CORPORATION         7.29%         0.00%           ALTH SERVICES CORPORATION         7.29%         0.00%           SYSTEMS         7.29%         0.00%           ALTH SERVICES CORPORATION         7.29%         0.09%           ALTH SERVICES CORPORATION         7.29%         0.09%           SYSTEMS         7.29%         0.06%           ALTH SERVICES CORPORATION         7.29%         0.09%           SYSTEMS         7.29%         0.09%         0.09%           SYSTEMS         1.02%         0.038%         0.013%           SYSTEMS         1.02%         0.03%         0.03%           SYSTEMS         1.08%         0.038%         0.03%           SYSTEMS         1.06%         0.03%         0.03%	HARTFORD         -0.44%         2.67%         2.22%           HOSP OF CENTRAL CT         3.37%         2.89%         6.66%           MIDSTATE         7.07%         1.83%         6.26%           WIDSTATE         7.07%         1.86%         7.36%           SHARDN         5.42%         1.94%         7.36%           SHARDN         5.42%         1.94%         7.36%           VALE NEW HAVEN HEALTH SERVICES CORPORATION         7.30%         8.14%           ANDINDLAC         7.29%         0.60%         7.40%           YALE NEW HAVEN         7.29%         0.80%         7.40%           SRIENCH         7.29%         0.80%         7.40%           YALE NEW HAVEN         7.29%         0.80%         7.40%           SRIENCH         7.29%         0.80%         7.40%           NONIDULAL NEW NEW         7.29%         0.80%         7.40%           SRIENCH         0.00% <td< td=""><td>BACKUS</td><td></td><td>3.59%</td><td>12.45%</td></td<>	BACKUS		3.59%	12.45%
3.37%         2.89%           F.07%         1.83%           -10.44%         1.83%           -10.44%         1.83%           EASSOCATES         0.00%           NETWORK         5.42%         0.00%           ALTH SERVICES CORPORATION         1.94%           ALTH SERVICES CORPORATION         0.00%           ALTH SERVICES CORPORATION         1.94%           SYSTEMS         7.29%         0.00%           ALTH SERVICES CORPORATION         1.82%           ALTH SERVICES CORPORATION         7.29%           SYSTEMS         7.29%         0.00%           SYSTEMS         1.02%         0.00%           SYSTEMS         1.02%         0.03%           SYSTEMS         1.02%         0.03%           SYSTEMS         1.02%         0.03%           SYSTEMS         1.03%         0.193%           <	HOSP OF CENTRAL CT         3.37%         2.89%         6.26%           MIDSTATE         7.07%         1.83%         8.90%           MIDSTATE         7.07%         1.83%         8.90%           WIDSTATE         7.07%         1.83%         8.90%           WIDSTATE         1.0.44%         1.86%         8.1%           WIDSTATE         8.1%         0.00%         8.1%           SHARON         8.1%         0.00%         8.1%           SHARON         2.39%         0.00%         8.1%           SHARON         2.34%         0.00%         2.36%           SUBCEPORT         5.36%         0.00%         2.36%           NEW MIE/ORD         7.29%         0.00%         2.36%           SINDERN         7.29%         0.00%         2.36%           VALE NEW HAVEN HEALTH SERVICES CORPORATION         7.29%         0.00%           BRIDGEPORT         6.42%         0.00%         2.36%           BRIDGEPORT         6.42%         0.00%         2.36%           DONIDIAL HOSPITAL SYSTEMS         1.02%         0.12%           DAT CHLLDREND         0.014%         0.36%         0.12%           DAT CHLDREND         0.02%         0.00%	HARTFORD	-0.44%	2.67%	2.22%
T.07%         1.83%           FASSOCIATES         -10.44%         1.86%         -           REASSOCIATES         8.81%         0.000%         -           NETWORK         5.42%         0.000%         -           NETWORK         5.42%         0.000%         -           ALTH SERVICES CORPORATION         7.29%         0.000%         -           ALTH SERVICES CORPORATION         7.29%         0.000%         -           SYSTEMS         7.29%         0.000%         -           SYSTEMS         1.02%         0.039%         -           SYSTEMS         1.02%         0.39%         -           SYSTEMS         1.02%         0.39%         -           SYSTEMS         1.02%         0.39%         -           SYSTEMS         1.02%         0.39%         -           SYSTEMS         1.05%         0.39%         -           SYSTEMS         1.02%         0.39%         -           SYSTEMS         1.03%         0.03%         -           SYSTEMS         1.03%         0.03%         -           SYSTEMS         1.03%         0.03%         -           SYSTEMS         0.000%         0.	MIDSTATE         7.07%         1.83%         8.90%           WIDNHAM         -10.44%         1.86%         8.90%           WIDNHAM         -10.44%         1.86%         8.90%           SHARDI         8.81%         0.00%         8.18%           SHARDI         8.81%         0.00%         8.18%           SHARDI         8.81%         0.00%         8.18%           VESTERN CT HEALTH NETWORK         5.42%         1.94%         7.36%           DANBURY         5.42%         0.00%         2.94%         7.36%           DANBURY         5.42%         0.00%         2.94%         7.36%           DANBURY         7.29%         0.00%         8.18%         7.40%           DANBURY         7.29%         0.00%         8.24%           YALE NEW HAVEN         7.29%         0.00%         8.24%           YALE NEW HAVEN         7.29%         0.012%         5.26%           YALE NEW HAVEN         7.29%         0.00%         8.24%           YALE NEW HAVEN         7.28%         0.012%         8.24%           YALE NEW HAVEN         7.28%         0.16%         0.16%           PONDIOLAL HOSTIVAL         0.21%         0.16%         0.16% </td <td>HOSP OF CENTRAL CT</td> <td>3.37%</td> <td>2.89%</td> <td>6.26%</td>	HOSP OF CENTRAL CT	3.37%	2.89%	6.26%
-10.44%         1.86%         -           REASSOCATES $8.81\%$ $0.00\%$ NETWORK $8.41\%$ $0.00\%$ NETWORK $5.42\%$ $1.94\%$ ALTH SERVICES CORPORATION $7.29\%$ $0.00\%$ ALTH SERVICES CORPORATION $7.29\%$ $0.00\%$ SYSTEMS $7.29\%$ $0.00\%$ SYSTEMS $7.29\%$ $0.00\%$ SYSTEMS $1.02\%$ $0.00\%$ SYSTEMS $1.02\%$ $0.39\%$ SYSTEMS $0.39\%$ $0.39\%$ SYSTEMS $0.39\%$ $0.39\%$ SYSTEMS $0.39\%$ $0.39\%$ SYSTEMS	WINDHAM         -10.44%         1.86%         -8.53%           REGONAL HEALTHCARE ASSOCIATES         8.81%         0.00%         8.81%           REGONAL HEALTH NETWORK         8.81%         0.00%         8.81%           VESTER OT HEALTH NETWORK         7.36%         7.36%           DANBURY         5.42%         1.94%         7.36%           DANBURY         5.42%         1.94%         7.36%           DANBURY         5.42%         0.00%         8.18%           DANBURY         5.42%         0.00%         8.18%           DANBURY         5.42%         0.00%         8.18%           VALE NEW HAVEN         7.39%         0.00%         8.18%           VALE NEW HAVEN         4.34%         3.06%         7.40%           NEDREPORT         6.42%         1.82%         8.24%           VALE NEW HAVEN         4.34%         3.06%         7.40%           IDNIDUAL HOSPITAL SYSTEMS         7.40%         1.66%         7.40%           INNIDUAL HOSPITAL SYSTEMS         7.30%         0.12%         0.12%           IDNIDUAL HOSPITAL SYSTEMS         7.16%         0.36%         0.12%           INNIDUAL HOSPITAL SYSTEMS         0.14%         0.16%	MIDSTATE	7.07%	1.83%	8.90%
RE ASSOCIATES       8.81%       0.00%         NETWORK       5.42%       1.94%         NETWORK       5.42%       1.94%         ALTH SERVICES CORPORATION      2.94%       0.000%         ALTH SERVICES CORPORATION       7.29%       0.000%         SYSTEMS       7.29%       0.89%         SYSTEMS       1.02%       0.64%         SYSTEMS       1.02%       0.64%         SYSTEMS       1.02%       0.189%         SYSTEMS       1.02%       0.39%         SYSTEMS       1.02%       0.39%         SYSTEMS       1.03%       1.94%         SYSTEMS       0.000%       3.50%         SYSTEMS       1.02%       0.39%         SYSTEMS       1.02%       0.39%         SYSTEMS       1.02%       0.39%         SYSTEMS       1.03%       1.93%         SYSTEMS       1.03%       2.72%         SYSTEMS       3.15%       2.49%         SYSTEMS       3.07%       0.99%         SYSTEMS       1.86%       -1.93%	REGIONAL HEALTHCARE ASSOCIATES         81%         0.00%         81%         81%         81%         81%         81%         81%         81%         81%         81%         736%         81%         736%<	WINDHAM		1.86%	-8.58%
NETWORK 5.42% 0.00% 0.00% 5.42% 1.94% 0.00% 5.42% 1.94% 0.00% 2.94% 0.00% 2.94% 0.00% 1.94% 0.08% 1.94% 0.039% 0.89% 1.82% 0.39% 0.44% 0.84% 0.64% 0.64% 0.64% 0.39% 1.66% 0.39% 1.65% 0.39% 1.65% 0.39% 1.66% 0.39% 1.65% 0.39% 1.65% 0.39% 0.99% 0.39% 0.99% 0.39% 0.99% 0.315% 0.099% 0.099% 0.000%	SHARON     8.81%     0.00%     8.81%       SHARON     8.81%     0.00%     3.81%       WESTERN CT HEALTH NETWORK     5.42%     1.34%     7.36%       DANBURY     5.42%     1.94%     7.36%       VALE NEW MILFORD     -2.94%     0.00%     -2.94%       DANBURY     5.42%     1.82%     8.18%       VALE NEW HAVEN HEALTH SERVICES CORPORATION     7.29%     0.00%     -2.94%       BRIDGEPORT     7.29%     0.00%     7.40%       BRIDGE NUCH     6.42%     1.82%     8.18%       DAY KINDJAL HOSPITAL SYSTEMS     -3.91%     0.64%     1.66%       DAY KINDAL HOSPITAL SYSTEMS     -3.91%     0.03%     0.12%       BRISTOL     1.02%     0.141%     0.33%     0.12%       DAY KINDALL     0.0141%     0.33%     0.16%     3.23%       DAY KINDALL     0.105%     0.33%     0.12%       DAY KINDALL     0.105%     0.33%     0.12%       DAY KINDALL     0.20%     0.33%     0.12%       DAY KINDALL     0.20%     0.33%     0.16%       DAY KINDALL     0.21%     0.33%     0.12%       DAY KINDALL     0.21%     0.33%     0.12%       DAY KINDALL     0.21%     0.23%     0.13% </td <td>REGIONAL HEALTHCARE ASSOCIAT</td> <td></td> <td></td> <td></td>	REGIONAL HEALTHCARE ASSOCIAT			
NILTIN SERVICES CORPORATION 	Wess IteraLITI NE WUCK         5.42%         1.94%         7.36%           DANBURY         5.42%         0.00%         -2.94%           NEW MILFORD         -2.94%         0.00%         -2.94%           VALE NEW HAVEN HEALTH SERVICES CORPORATION         -2.94%         0.00%         -2.94%           BRIDGEPORT         7.29%         0.89%         8.18%           CREENWICH         6.42%         1.82%         8.24%           NIDNDUAL HOSPITAL SYSTEMS         -3.06%         1.66%         3.06%           YALE-NEW HAVEN         4.34%         3.06%         0.12%           YALE-NEW HAVEN         -3.91%         0.12%         0.12%           YALE-NEW HAVEN         -3.91%         0.39%         0.12%           YALE-NEW HAVEN         -3.91%         4.03%         0.12%           YALE-NEW HAVEN         -1.26%         4.03%         0.12%           DAY KIMBALL         0.0.02%         1.66%         3.63%           DAY KIMBALL         0.0.02%         0.12%         0.12%           DAY KIMBALL         0.0.02%         0.33%         0.149%           DAY KIMBALL         0.0.02%         0.36%         0.149%           DONNON         0.0.02%         0.193%	SHARON	8.81%	0.00%	8.81%
ALTH SERVICES CORPORATION ALTH SERVICES CORPORATION ALTH SERVICES CORPORATION ALTH SERVICES CORPORATION C.2.94% O.00% O.00% O.00% O.00% O.00% O.00% O.03% O.	MANBURY	WESTERN CI HEALTH NE IWORK	,007 L	1 0 40	1 000
ALTH SERVICES CORPORATION	Male Nave         Constrained         Constrained <thconstrained< th=""> <thconstrained< th="">         &lt;</thconstrained<></thconstrained<>		2470 2010 C	0.00%	0/00/0/0/0/0/0/0/0/0/0/0/0/0/0/0/0/0/0/0
SYSTEMS 7.29% 0.89% 6.42% 1.82% 6.42% 1.82% 6.42% 3.06% 4.34% 3.06% 3.06% 3.06% 3.09% 6.41% 0.39% 4.03% 9.1.02% 9.1.02% 9.1.02% 9.1.03% 9.1.02% 9.1.03% 9.1.02% 9.1.03% 9.1.03% 9.1.03% 9.1.03% 9.1.03% 9.1.03% 9.1.03% 9.1.03% 9.1.00% 9.1.03% 9.1.00	BRIDGEPORT         7.29%         0.89%         8.18%           FRIDGEPORT         6.42%         1.82%         8.18%           YALE-NEW HAVEN         6.42%         1.82%         8.24%           YALE-NEW HAVEN         6.42%         1.82%         8.24%           YALE-NEW HAVEN         4.34%         3.06%         7.40%           INDIVIDUAL HOSPITAL SYSTEMS         1.02%         0.64%         1.66%           BRISTOL         3.06%         4.33%         0.12%           BRISTOL         3.06%         4.33%         0.12%           CT CHILDRENS         0.39%         0.12%         0.12%           DAY KIMBALL         0.39%         1.66%         3.23%           CT CHILDRENS         0.30%         1.66%         3.23%           DAY KIMBALL         0.33%         1.66%         3.69%         3.69%           DAY KIMBALL         0.30%         1.66%         3.69%         3.69%           DAY KIMBALL         0.33%         1.66%         3.69%         2.11%           DIDUESEX         0.02%         2.33%         0.18%         3.69%           MIDDLESEX         0.02%         2.39%         0.28%         0.29%           MIDDLESEX         <	YALE NEW HAVEN HEALTH SERVIC	CES CORPORATION	0.00.0	0/ +0.7-
SYSTEMS 6.42% 1.82% 1.82% 4.34% 3.06% 3.06% 3.06% 3.06% 3.06% 3.09% 9.41% 0.64% 4.03% 9.41% 0.39% 1.66% 9.107% 9.41% 9.209% 9.41% 9.209% 9.41% 9.209% 9.41% 9.209% 9.41% 9.209% 9.41% 9.209% 9.41% 9.209% 9.41% 9.21\% 9.21\% 9.	GREENWICH         6.42%         1.82%         8.24%           YALE-NEW HAVEN         4.34%         3.06%         7.40%           YALE-NEW HAVEN         4.34%         3.06%         7.40%           INDWIDUAL HOSPITAL SYSTEMS         0.64%         1.66%         7.40%           BRISTOL         1.02%         0.64%         1.66%           CT CHILDREN'S         -3.91%         0.64%         0.166%           DAY KIMBALL         0.41%         0.39%         0.12%           DAY KIMBALL         0.41%         0.38%         3.63%           DAY KIMBALL         0.41%         0.18%         3.63%           DAY KIMBALL         0.41%         0.13%         0.12%           DAY KIMBALL         0.02%         1.86%         3.63%           HUNGERFORD         0.02%         0.38%         4.13%           JOHNSON         5.32%         0.13%         4.13%           JOHNSON         5.32%         0.13%         4.13%           JOHNSON         5.32%         0.13%         5.6%           JOHNSON         5.32%         0.13%         5.6%           NORWALK         0.80%         3.53%         4.13%           NORWALK         0.60%	BRIDGEPORT	7.29%	0.89%	8.18%
SYSTEMS 4.34% 3.06% 3.06% 3.06% 3.05% 4.34% 3.06% 3.05% 3.05% 3.03% 4.03% 4.03% 4.03% 3.041% 0.39% 4.03% 1.66% 1.39% 1.66% 1.63% 1.66% 1.39% 1.66% 1.93% 1.66% 1.93% 3.07% 3.53% 3.53% 3.53% 3.07% 3.53% 3.53% 3.15% 3.07% 1.86% 3.07% 3.53% 3.07% 3.07\% 3.06\% 3.06\% 3.00\% 3.0	YALE-NEW HAVEN       4.34%       3.06%       7.40%         INDWIDUAL HOSPITAL SYSTEMS       0.64%       7.40%         BRISTOL       1.02%       0.64%       1.66%         BRISTOL       1.02%       0.64%       1.66%         CT CHILDRENS       -3.91%       0.012%       0.12%         DAY KIMBALL       0.41%       0.39%       0.16%       3.63%         DAY KIMBALL       0.41%       0.39%       0.16%       3.63%         DAY KIMBALL       0.41%       0.39%       0.12%       0.12%         DAY KIMBALL       0.41%       0.38%       3.63%       0.16%       3.63%         DAY KIMBALL       0.041%       0.37%       1.66%       3.63%       3.63%         DAY KIMBALL       0.02%       0.37%       0.38%       3.63%       3.63%         DIANCON       0.02%       0.02%       0.38%       0.69%       3.63%         JOHNSON       0.02%       0.03%       0.38%       0.13%       4.13%         JOHNSON       0.02%       0.03%       0.13%       4.13%         MILFORD       0.160%       0.27%       0.05%       0.13%         NORWALK       0.60%       0.28%       0.13%	GREENWICH	6.42%	1.82%	8.24%
SYSTEMS 1.02% 0.64% -3.91% 0.39% -3.91% 4.03% 0.41% 0.39% 1.63% 4.89% 1.66% 1.93% -1.26% 1.93% -1.271% 0.38% -1.271% 0.38% -1.271% 2.89% 6.46% 0.22% 1.63% 2.89% 6.46% 0.22% 1.63% 2.49% 3.15% 2.49%	INDIVIDUAL HOSPITAL SYSTEMS         0.64%         1.66%           BRISTOL         0.02%         0.64%         1.66%           CT CHILDRENS         -3.91%         4.03%         0.012%           DAY KIMBALL         0.41%         0.39%         0.080%           DAY KIMBALL         0.126%         4.89%         3.63%           DAY KIMBALL         0.18%         4.99%         3.63%           DAY KIMBALL         0.03%         1.66%         3.63%           DAY KIMBALL         0.20%         3.63%         4.94%           DEMPSEY         1.66%         1.86%         4.94%           JUNGERFORD         0.02%         0.38%         -4.94%           JOHNSON         -5.32%         0.38%         -4.94%           JUNGERFORD         0.02%         1.88%         4.96%           MIDDLESEX         -1.271%         0.38%         -5.94%           MILFORD         -1.271%         0.193%         6.66%           MILFORD         3.15%         2.13%         6.66%           NORWALK         3.53%         2.13%         6.66%           SAINT FRANCIS         0.060%         3.53%         7.67%           SAINT MARY'S         5.46% <t< td=""><td>YALE-NEW HAVEN</td><td>4.34%</td><td>3.06%</td><td>7.40%</td></t<>	YALE-NEW HAVEN	4.34%	3.06%	7.40%
1.02%     0.64%       -3.91%     -1.02%       -3.91%     4.03%       -1.26%     4.03%       -1.26%     4.89%       1.63%     1.66%       2.09%     2.09%       -1.27%     0.38%       -12.71%     1.93%       -12.71%     0.13%       -12.71%     0.13%       -12.71%     0.038%       -12.71%     0.13%       -12.71%     0.03%       3.32%     2.72%       3.32%     2.72%       3.37%     2.89%       6.46%     0.22%       1.63%     2.49%       3.07%     1.86%	BRISTOL $1.02\%$ $0.64\%$ $1.66\%$ CT CHILDRENS $-3.91\%$ $0.03\%$ $0.12\%$ DAY KIMBALL $0.39\%$ $0.12\%$ $0.08\%$ DAY KIMBALL $0.41\%$ $0.39\%$ $0.12\%$ DAY KIMBALL $0.41\%$ $0.39\%$ $0.12\%$ DAY KIMBALL $0.03\%$ $4.03\%$ $0.12\%$ DEMPSEY $-1.26\%$ $1.66\%$ $3.03\%$ DEMPSEY $-1.26\%$ $1.66\%$ $3.03\%$ DEMPSEY $-1.26\%$ $0.38\%$ $-4.94\%$ JOHNSON $-5.32\%$ $0.38\%$ $-4.94\%$ JOHNSON $-5.32\%$ $0.38\%$ $-4.95\%$ MIDLESEX $1.88\%$ $1.95\%$ $-4.95\%$ MIDLESEX $-1.271\%$ $0.38\%$ $-1.24\%$ MIDLESEX $0.00\%$ $0.38\%$ $-1.9\%$ MIDLESEX $0.00\%$ $0.38\%$ $-1.9\%$ MIDLESEX $0.00\%$ $0.38\%$ $-1.9\%$ MILFORD $0.00\%$ $0.00\%$ $0.0$				
-3.91%     -3.91%     4.03%       -1.26%     4.89%       -1.26%     4.89%       1.63%     1.66%       2.09%     2.09%       -5.32%     0.38%       -5.32%     0.38%       -12.71%     1.93%       -12.71%     0.13%       -12.71%     0.13%       -12.71%     0.13%       -12.71%     0.13%       -12.71%     0.13%       3.32%     2.72%       3.32%     2.72%       3.37%     2.89%       6.46%     0.22%       1.63%     2.49%       3.07%     1.86%	CT CHILDRENS $-3.91\%$ $4.03\%$ $0.12\%$ DAY KIMBALL $0.41\%$ $0.39\%$ $0.080\%$ DAY KIMBALL $0.41\%$ $0.39\%$ $0.080\%$ DEMPSEY $-1.26\%$ $4.89\%$ $3.63\%$ DEMPSEY $1.65\%$ $1.66\%$ $3.63\%$ DEMPSEY $1.65\%$ $1.66\%$ $3.63\%$ DEMPSEY $1.66\%$ $3.28\%$ $-4.95\%$ HUNGERFORD $0.02\%$ $2.09\%$ $-4.95\%$ JOHNSON $-5.32\%$ $0.38\%$ $-4.95\%$ JOHNSON $-5.32\%$ $0.38\%$ $-4.95\%$ MIDLESEX $1.88\%$ $1.95\%$ $-5.9\%$ MIDLESEX $-12.71\%$ $0.35\%$ $-12.84\%$ MILFORD $-12.71\%$ $0.13\%$ $-13\%$ MILFORD $-1.27\%$ $0.00\%$ $-13\%$ MILFORD $0.00\%$ $0.00\%$ $-13\%$ MILFORD $0.00\%$ $0.00\%$ $-1.0\%$ MILFORD $0.00\%$ $0.22\%$ $0.60\%$ <td>BRISTOL</td> <td>1.02%</td> <td>0.64%</td> <td>1.66%</td>	BRISTOL	1.02%	0.64%	1.66%
0.41%     0.39%       -1.26%     4.89%       1.63%     1.66%       1.63%     1.66%       2.09%     3.07%       -5.32%     0.38%       -5.32%     0.38%       -12.71%     1.93%       -12.71%     0.13%       -12.71%     0.13%       -12.71%     0.13%       -12.71%     0.13%       -12.71%     0.13%       3.32%     2.72%       3.32%     2.72%       3.353%     2.49%       3.15%     2.49%       3.07%     1.86%		CT CHILDREN'S	-3.91%	4.03%	0.12%
-1.26%     4.89%       1.63%     1.66%       1.63%     1.66%       0.02%     2.09%       -5.32%     0.38%       -7.27%     1.88%       3.07%     1.93%       -12.71%     -0.13%       -12.71%     -0.13%       -12.71%     0.060%       3.32%     2.72%       3.32%     2.72%       3.32%     2.72%       3.32%     2.72%       3.353%     0.60%       3.353%     2.49%       3.07%     1.86%	DEMPSEY         -1.26%         4.89%         3.63%           GRIFFIN         1.63%         1.66%         3.63%           HUNGERFORD         0.02%         2.09%         2.11%           JOHNSON         -5.32%         0.38%         -4.94%           JUNSON         -5.32%         0.38%         -4.94%           JUNSON         -5.32%         0.38%         -4.94%           JUNSON         -5.32%         0.38%         -4.94%           L+M         3.07%         1.98%         -4.95%           MIDDLESEX         -12.1%         0.38%         -4.13%           NORWALK         3.32%         2.72%         6.05%           SAINT MARY'S         6.46%         0.22%         6.66%           SAINT MARY'S         1.63%         0.22%         6.66%           SAINT MARY'S         1.63%         0.22%         6.66%           STAMFORD         0.22%         0.26%         7.67%           STAMFORD         0.22%         0.26%         7.67%           STATEWIDE         0.22%         0.26%         7.67%           STATEWIDE         0.21%         0.22%         6.64%           STATEWIDE         0.09%         1.66%         <	DAY KIMBALL	0.41%	0.39%	0.80%
1.63%     1.66%       0.02%     2.09%       -5.32%     0.38%       -5.32%     0.38%       -12.71%     1.93%       -12.71%     -0.13%       -12.71%     -0.13%       -12.71%     2.72%       3.32%     2.72%       1.66%     3.53%       1.66%     0.60%       3.15%     2.89%       3.07%     1.86%       3.07%     1.86%	GRIFFIN $1.63\%$ $1.66\%$ $3.28\%$ HUNGERFORD $0.02\%$ $2.09\%$ $2.11\%$ JOHNSON $-5.32\%$ $0.38\%$ $-4.94\%$ JOHNSON $-5.32\%$ $0.38\%$ $-4.94\%$ JOHNSON $-5.32\%$ $0.38\%$ $-4.94\%$ JOHNSON $-5.32\%$ $0.38\%$ $-4.95\%$ MIDDLESEX $1.88\%$ $1.93\%$ $-4.95\%$ MIDLESEX $-12.71\%$ $1.93\%$ $-4.95\%$ MIDLESEX $-12.71\%$ $0.35\%$ $-4.13\%$ SAINT FRANCIS $0.60\%$ $3.53\%$ $-4.13\%$ SAINT MARY'S $5.46\%$ $0.22\%$ $6.66\%$ SAINT MARY'S $0.60\%$ $0.22\%$ $0.60\%$ SAINT MARY'S $0.22\%$ $0.26\%$ $7.67\%$ SAINT MARY'S $0.22\%$ $0.26\%$ $7.67\%$ STAMEORD $0.22\%$ $0.26\%$ $7.67\%$ STAMEORD $0.22\%$ $0.26\%$ $7.67\%$ WATERBURY $0.29\%$ $0.29\%$	DEMPSEY	-1.26%	4.89%	3.63%
0.02% 2.09% -5.32% 0.38% -5.32% 0.38% -5.32% 0.38% 1.93% 1.93% 1.93% 1.93% 1.93% 1.93% 1.93% 1.272% 0.13% 0.13% 2.72% 0.13% 1.88% 0.22% 1.63% 0.22% 0.22% 1.63% 0.099% 1.86\% 1.86\% 1.85\% 1.86\% 1.80\% 1	HUNGERFORD         0.02%         2.09%         2.11%           JOHNSON         -5.32%         0.38%         -3.44%           JOHNSON         -5.32%         0.38%         -4.94%           JUHNSON         -5.32%         0.38%         -4.94%           L+M $3.07\%$ 1.88%         -4.95%           MIDDLESEX         -12.84%         1.93%         -6.59%           MILFORD         -12.71%         -0.13%         -12.84%           NORWALK $3.32\%$ 2.72%         6.05%           SAINT FRANCIS         0.60% $3.53\%$ -4.13%           SAINT MARY'S $4.78\%$ $2.72\%$ $6.66\%$ SAINT MARY'S $6.46\%$ $0.22\%$ $6.66\%$ SAINT MARY'S $1.63\%$ $0.23\%$ $4.13\%$ SAINT MARY'S $6.46\%$ $0.22\%$ $6.66\%$ WATERBURY $1.63\%$ $0.22\%$ $6.64\%$ WATERBURY $1.63\%$ $2.79\%$ $2.62\%$ STATEWIDE AVERGE $3.15\%$ $2.49\%$ $2.62\%$ STATEWIDE MEDIAN $3.07\%$ $1.86\%$ $4.13\%$	GRIFFIN	1.63%	1.66%	3.28%
	JOCHNSON         -5.32%         0.38%         -4.94%           L+M $3.07\%$ $1.88\%$ -4.95%           MIDDLESEX $3.07\%$ $1.88\%$ -4.95%           MIDLESEX $-12.84\%$ $-12.84\%$ -12.84%           MILFORD $-12.71\%$ $-12.84\%$ $-12.84\%$ NORWALK $3.32\%$ $2.72\%$ $6.59\%$ SAINT FRANCIS $0.60\%$ $3.53\%$ $-12.84\%$ SAINT MARY'S $0.60\%$ $3.53\%$ $-12.84\%$ SAINT MARY'S $0.60\%$ $3.53\%$ $4.13\%$ SAINT MARY'S $0.60\%$ $2.53\%$ $4.13\%$ SAINT MARY'S $0.60\%$ $0.22\%$ $6.6\%$ SAINT MARY'S $0.22\%$ $0.22\%$ $0.6\%$ STAMEORD $0.22\%$ $0.26\%$ $7.6\%$ WATERBURY $0.22\%$ $0.29\%$ $7.6\%$ STATEWIDE AVERAGE $3.15\%$ $2.49\%$ $2.6\%$ STATEWIDE MEDIAN $3.07\%$ $1.8\%$ $4.13\%$ Source: FY 2013 Audited Financial Statements data from Hospital	HUNGERFORD	0.02%	2.09%	2.11%
3.07% 1.28% 1.28% 1.28% 1.28% 1.23% 1.23% 1.23% 2.72% 2.72% 2.72% 2.72% 1.63% 0.22% 1.63% 0.22% 1.63% 0.22% 1.63% 1.63% 1.86% 1.86% 1.86%	L+M       3.07%       1.88%       4.89%         MIDDLESEX       1.93%       4.66%       1.93%       6.59%         MILFORD       -12.71%       -0.13%       6.59%         NORWALK       3.32%       2.72%       6.59%         NORWALK       3.32%       2.72%       6.59%         SAINT FRANCIS       0.60%       3.53%       4.13%         SAINT FRANCIS       0.60%       3.53%       4.13%         SAINT MARY'S       6.46%       0.22%       6.68%         WATERBURY       1.63%       0.22%       6.68%         WATERBURY       1.63%       0.22%       5.64%         STATEWIDE AVERAGE       3.15%       2.49%       5.64%         STATEWIDE MEDIAN       3.07%       1.86%       4.13%	NOSNHOL	-5.32%	0.38%	-4.94%
	MILDLESEX         4.00%         1.33%         0.03%           MILFORD         -12.71%         -0.13%         -12.84%           NORWALK         3.32%         2.72%         6.05%           NORWALK         0.60%         3.53%         4.13%           SAINT FRANCIS         0.60%         3.53%         4.13%           SAINT MARY'S         6.46%         0.2.2%         6.68%           WATERBURY         1.63%         0.353%         7.67%           WATERBURY         1.63%         0.32%         5.64%           STATEWIDE AVERAGE         3.15%         2.49%         5.64%           STATEWIDE MEDIAN         3.07%         1.86%         4.13%		3.07%	1.88%	4.95%
-12.71% -0.13% -0.13% -0.13% -0.13% -0.13% -0.13% -0.13% -0.22% -0.13% -0.22% -0.13% -0.22% -0.13% -0.22% -	MILFORD         -12:71%         -0.13%         -12:84%           NORWALK         3:32%         2.72%         6.05%           SAINT FRANCIS         3:53%         4.13%         -12:84%           SAINT FRANCIS         0:60%         3:53%         4.13%           SAINT MARY'S         6.46%         0.22%         6.66%           STAMFORD         0.22%         0.60%         2.68%           WATERBURY         1.63%         0.22%         6.66%           STATEWIDE AVERAGE         3.15%         2.49%         5.64%           STATEWIDE MEDIAN         3.07%         1.86%         4.13%           Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 185.         4.13%		4.00%	1.93%	0.9C.0
3.32%     2.72%       3.53%     2.72%       0.60%     3.53%       4.78%     2.89%       6.46%     0.22%       1.63%     0.99%       3.15%     2.49%       3.07%     1.86%	NUCKWALK         3.32%         2.72%         6.05%           SAINT FRANCIS         3.53%         4.13%         6.16%           SAINT MARY'S         4.78%         3.53%         4.13%           SAINT MARY'S         6.46%         0.22%         6.68%           VATERBURY         0.22%         0.69%         7.67%           STAMFORD         0.22%         0.68%         7.67%           WATERBURY         1.63%         0.22%         6.68%           STATEWIDE AVERAGE         3.15%         2.49%         5.64%           STATEWIDE MEDIAN         3.07%         1.86%         4.13%           Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 185.         876         185	MILFORD	-12.71%	-0.13%	-12.84%
0.60% 3.53% 4.78% 2.89% 6.46% 0.22% 1.63% 0.99% 3.15% 2.49% 3.07% 1.86%	SAINT FRANCIS         0.60%         3.53%         4.13%           SAINT MARY'S         4.78%         2.89%         7.67%           STAMFORD         0.22%         6.46%         7.67%           WATERBURY         0.22%         6.86%         7.67%           STATEWIDE AVERAGE         3.15%         2.49%         5.64%           STATEWIDE MEDIAN         3.07%         1.86%         4.13%           Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 185.         4.13%	NURWALK	3.32%	2.12%	6.05%
4.78%     2.89%       6.46%     0.22%       1.63%     0.99%       3.15%     2.49%       3.07%     1.86%	SAINT MARY'S         4.78%         2.89%         7.67%           STAMFORD         6.46%         0.22%         6.68%           WATERBURY         1.63%         0.29%         2.68%           WATERBURY         1.63%         0.29%         2.68%           STATEWIDE AVERAGE         3.15%         2.49%         5.64%           STATEWIDE MEDIAN         3.07%         1.86%         4.13%           Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 185.         4.13%	SAINT FRANCIS	0.60%	3.53%	4.13%
6.46% 0.22% 1.63% 0.99% 3.15% 2.49% 3.07% 1.86%	STAMFORD         6.46%         0.22%         6.68%           WATERBURY         1.63%         0.99%         2.62%           VATERBURY         1.63%         0.99%         2.64%           STATEWIDE AVERAGE         3.15%         2.49%         5.64%           STATEWIDE MEDIAN         3.07%         1.86%         4.13%           Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 185.         2.14%         2.49%	SAINT MARY'S	4.78%	2.89%	7.67%
1.63%         0.99%           3.15%         2.49%           3.07%         1.86%	WATERBURY         1.63%         0.99%         2.62%           STATEWIDE AVERAGE         3.15%         2.49%         5.64%           STATEWIDE MEDIAN         3.07%         1.86%         4.13%           Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 185.         2.000         2.610	STAMFORD	6.46%	0.22%	6.68%
3.15% 2.49% 3.07% 1.86%	STATEWIDE AVERAGE     3.15%     2.49%     5.64%       STATEWIDE MEDIAN     3.07%     1.86%     4.13%       Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 185.	WATERBURY	1.63%	0.99%	2.62%
3.07% 1.86%	STATEWIDE MEDIAN 3.07% 1.86% 4.13% Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 185.	STATEWIDE AVERAGE	3.15%	2.49%	5.64%
	Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 185.	STATEWIDE MEDIAN	3.07%	1.86%	4.13%





	BACKUS SAINT VINCENT'S	16.0%
	MIDSTATE SHARON SAINT MARY'S YALE-NEW HAVEN DANBURY AMFORD DDLESEX P OF CENTRAL CT MALK	12.0%
S		8.0%
FY 2013 HOSPITAL TOTAL MARGINS	LLAM MEDIAN MEDIAN MEDIAN MEDIAN MEDIAN MEDIAN MEDIAN MEDIAN MEDIAN MEDIAN MEDIAN CT CHILDREN'S	4.0%
		0.0% <b>ents Data</b>
013 HOSP	MANCHESTER NEW MILFORD	-4.0% ncial Statem
FY 2		-8.0% Audited Fina
	MINDHAM	-12.0% -8.0% -4.0% 0.0% Source: FY 2013 Audited Financial Statements Data
	MLFORD	-16.0% -´ Sou
		-16

FY 2013 HOSPITAL	SPITAL NET ASSETS	ETS DATA
	FY 2013 UNRESTRICTED NET ASSETS OR EQUITY	TOTAL NET ASSETS OR EQUITY FOR FY 2013
-		
BACKUS	\$314,099,880	\$325,472,938
BRIDGEPORT	\$123,039,000	\$175,860,000
BRISTOL	\$15,896,282	\$26,472,271
CT CHILDREN'S	\$101,387,989	\$219,132,129
DANBURY	\$400,930,008	\$486,647,111
Day Kimball	\$7,050,300	\$16,084,923
DEMPSEY	\$79,674,598	\$79,674,598
GREENWICH	\$318,845,000	\$377,624,000
GRIFFIN	(\$22,179,759)	(\$13,707,175)
HARTFORD	\$201,002,168	\$494,445,108
HOSP OF CENTRAL CT	\$194,567,882	\$241,711,563
HUNGERFORD	\$61,139,349	\$84,555,779
NOSNHOL	\$2,069,573	\$6,911,814
L+M	\$171,018,998	\$199,164,500
MANCHESTER	\$27,759,929	\$37,731,740
MIDDLESEX	\$247,940,000	\$264,166,000
MIDSTATE	\$96,806,371	\$113,586,026
MILFORD	\$6,868,860	\$8,317,133
NEW MILFORD	\$23,332,942	\$31,727,632
NORWALK	\$207,578,029	\$247,213,116
ROCKVILLE	\$26,773,989	\$31,052,463
SAINT FRANCIS	\$127,892,000	\$208,956,000
SAINT MARY'S	\$31,173,000	\$49,697,000
SAINT VINCENTS	\$517,788,000	\$538,420,000
SHARON	\$30,054,582	\$30,054,582
STAMFORD	\$160,467,000	\$208,376,000
WATERBURY	\$18,667,399	\$74,829,268
WINDHAM	(\$13,430,049)	(\$7,449,457)
YALE-NEW HAVEN	\$930,988,000	\$1,018,125,000
STATEWIDE TOTAL	\$4,409,201,320	\$5,574,852,062
Source: Audited Financial Statements data from HRS Report 185.	Statements data from HI	
Note: Miltord Hospital financial statements were not audited in FY	ncial statements were no	t audited in FY 2013.

	L.	FY 2013 HOSPITAL RATIO OF COST TO CHARGE DATA	AL RATIO OF	COST TO CHA	RGE DATA		
Ratio:	TOTAL EXPENSES	TOTAL GROSS REVENUE	TOTAL OTHER OPERATING REVENUE	RATIO OF COST TO CHARGES (RCC)*	MEDICARE CHARGES	MEDICARE PAYMENTS	MEDICARE PAYMENT TO COST DATA
Calculation:				Total Oper Exp/(Gross Rev + Other Oper Rev)			Medicare Payments/ (Medicare Chrges * RCC)
Source:	OHCA's HRS Report 185	OHCA's HRS Report 185	OHCA's HRS Report 185	OHCA's HRS Report 185	OHCA's HRS Report 185	OHCA's HRS Report 185	OHCA's HRS Report 185
BACKUS	\$249,935,251	\$650,427,340	\$7,202,302	0.38	\$263,030,978	\$86,019,959	0.86
BRIDGEPORT	\$409,234,000	\$1,512,519,567	\$4,728,741	0.27	\$573,620,453	\$160,079,187	1.03
BRISTOL	\$129,703,674	\$427,704,615	\$4,242,269	0.30	\$195,759,432	\$47,894,414	0.81
CT CHILDREN'S	\$267,793,841	\$574,813,439	\$28,586,425	0.44	\$1,043,904	\$2,791,378	6.03
DANBURY	\$486,568,594	\$1,231,890,672	\$15,260,805	0.39	\$538,759,044	\$175,171,391	0.83
DAY KIMBALL	\$110,624,592	\$216,749,399	\$4,807,000	0.50	\$89,912,718	\$40,088,820	0.89
DEMPSEY	\$309,096,761	\$600,821,647	\$23,409,670	0.50	\$240,900,560	\$107,173,523	06.0
GREENWICH	\$311,019,000	\$1,081,142,538	\$22,586,617	0.28	\$437,440,235	\$88,406,608	0.72
GRIFFIN	\$127,376,540	\$443,697,091	\$3,603,467	0.28	\$196,646,994	\$50,848,341	0.91
HARTFORD	\$1,075,242,367	\$2,411,937,032	\$159,284,016	0.42	\$1,095,655,044	\$360,811,496	0.79
HOSP OF CENTRAL	\$377,447,207	\$883,915,401	\$31,817,639	0.41	\$401,643,996	\$140,693,224	0.85
HUNGERFORD	\$124,899,985	\$259,938,571	\$8,250,545	0.47	\$122,816,661	\$56,420,512	0.99
NOSNHOL	\$63,578,052	\$159,131,313	\$275,135	0.40	\$76,043,380	\$22,452,248	0.74
L+M	\$312,019,235	\$709,327,864	\$22,653,789	0.43	\$293,561,905	\$102,576,018	0.82
MANCHESTER	\$188,335,086	\$563,024,417	\$19,289,474	0.32	\$246,165,162	\$60,507,116	0.76
MIDDLESEX	\$342,279,038	\$1,216,521,478	\$12,173,148	0.28	\$585,430,051	\$126,605,584	0.78
MIDSTATE	\$210,520,148	\$505,047,658	\$9,116,321	0.41	\$227,070,873	\$77,840,664	0.84
MILFORD	\$80,406,210	\$194,913,881	\$1,828,000	0.41	\$95,955,767	\$28,332,762	0.72
NEW MILFORD	\$72,962,299	\$184,161,329	\$874,400	0.39	\$85,511,275	\$23,092,504	0.68
NORWALK	\$338,981,125	\$913,394,783	\$16,843,048	0.36	\$382,688,495	\$100,509,240	0.72
ROCKVILLE	\$71,670,098	\$222,664,628	\$6,078,316	0.31	\$104,118,250	\$26,977,415	0.83
SAINT FRANCIS	\$666,258,533	\$1,930,957,096	\$30,927,888	0.34	\$851,455,856	\$260,274,962	06.0
SAINT MARY'S	\$221,915,377	\$598,602,640	\$5,912,911	0.37	\$230,183,969	\$83,130,678	0.98
SAINT VINCENTS	\$394,491,000	\$1,192,685,498	\$15,967,000	0.33	\$575,019,746	\$160,682,023	0.86
SHARON	\$49,401,485	\$147,441,042	\$429,185	0.33	\$76,021,100	\$25,498,542	1.00
STAMFORD	\$453,664,905	\$1,720,809,095	\$17,736,787	0.26	\$627,953,425	\$114,539,033	0.70
WATERBURY	\$213,170,829	\$857,736,451	\$9,034,648	0.25	\$399,115,512	\$80,520,052	0.82
WINDHAM	\$91,367,918	\$205,409,385	\$5,866,110	0.43	\$84,912,744	\$33,630,052	0.92
YALE-NEW HAVEN	\$2,236,673,000	\$8,243,052,871	\$3,256,036	0.27	\$3,199,180,920	\$715,953,635	0.83
STATEWIDE TOTAL	\$9,986,636,150	\$29,860,438,741	\$492,041,692	0.33	\$12,297,618,449	\$3,359,521,381	0.83
STATEWIDE MEDIAN	\$249,935,251	\$600,821,647	\$9,034,648	0.37	\$246,165,162	\$83,130,678	0.83
* RCC is rounded to two digits for presentation	ligits for presentation						
Note: There are different ways hospitals report	vays hospitals report		ments in their aud	lited financial stater	nents. As a result, the	total expense am	As a result, the total expense amount above, which
agrees to the audited financial statements, will	ncial statements, wil	I have different components depending on the hospital	onents depending	on the hospital.			

		FY 2013 HOSI	PITAL RATIO OI	FY 2013 HOSPITAL RATIO OF COST TO CHARGE DATA	RGE DATA			
Ratio:	MEDICAID CHARGES	MEDICAID PAYMENTS	MEDICAID PAYMENT TO COST DATA	TOTAL NON GOVT CHARGES	TOTAL NON GOVT PAYMENTS	TOTAL UNINSURED CHARGES	TOTAL UNINSURED PAYMENTS	PRIVATE PAYMENT TO COST DATA
Calculation:			Medicaid Payments/ (Medicaid Chrges * RCC)					Non-Govt Pymts - Uninsrd Pymts/((Non- Govt Chrgs-Uninsrd Chrgs) *RCC)
.Source.	OHCA's HRS Bennet 185	OHCA'S HRS Penort 185	OHCA'S HRS Penort 185	OHCA'S HRS Penort 185	OHCA'S HRS Report 185	OHCA'S HRS Penort 185	OHCA's HRS Report 185	OHCA'S HRS Bennet 185
BACKUS	\$123,026,700	\$31,231,570		\$251,905,183	\$154,135,954	\$14,477,582	\$2,385,465	<b>1.68</b>
BRIDGEPORT	\$420,590,203	\$77,809,615	0.69	\$516,542,643	\$191,706,566	\$52,204,765	\$5,710,793	1.49
BRISTOL	\$81,866,543	\$18,000,260	0.73	\$149,192,190	\$60,083,826	\$8,691,798	\$85,575	1.42
CT CHILDREN'S	\$296,723,068	\$76,613,744	0.58	\$271,599,289	\$150,223,027	\$4,374,830	\$826,408	1.26
DANBURY	\$159,185,527	\$35,080,650	0.56	\$530,833,006	\$303,141,114	\$34,444,606	\$9,056,420	1.52
Day Kimball	\$43,908,073	\$16,352,315	0.75	\$81,728,750	\$47,019,920	\$3,976,255	\$251,298	1.20
DEMPSEY	\$127,218,153	\$47,102,099	0.75	\$229,968,793	\$126,249,614	\$4,451,709	\$1,280,198	1.12
GREENWICH	\$34,651,621	\$6,722,600	0.69	\$583,457,233	\$223,692,065	\$33,816,165	\$4,482,422	1.42
GRIFFIN	\$72,027,652	\$12,422,003	0.61	\$174,238,817	\$63,096,738	\$5,495,355	\$800,213	1.30
HARTFORD	\$457,843,339	\$112,176,963	0.59	\$846,819,231	\$462,375,671	\$48,134,572	\$4,123,179	1.37
HOSP OF CENTRAL CT	\$205,724,804	\$59,259,456	0.70	\$275,411,417	\$160,605,595	\$19,780,772	\$1,278,286	1.51
HUNGERFORD	\$48,193,574	\$15,891,621	0.71	\$87,780,597	\$44,671,615	\$7,103,473	\$1,215,767	1.16
NOSNHOL	\$25,652,317	\$5,963,226	0.58	\$56,461,997	\$28,880,836	\$2,537,726	\$95,489	1.34
L+M	\$121,256,092	\$35,393,428	0.68	\$257,213,323	\$153,692,715	\$12,102,791	\$0	1.47
MANCHESTER	\$104,009,027	\$23,251,760	0.69	\$211,134,171	\$88,413,152	\$9,816,408	\$476,710	1.35
MIDDLESEX	\$175,646,641	\$29,640,372	0.61	\$451,015,896	\$194,592,913	\$20,685,891	\$8,285,172	1.55
MIDSTATE	\$101,018,064	\$28,414,839	0.69	\$175,772,877	\$118,317,341	\$12,499,941	\$3,103,407	1.72
MILFORD	\$19,908,533	\$5,267,787	0.65	\$78,413,568	\$34,478,544	\$6,871,474	\$448,432	1.16
NEW MILFORD	\$17,571,217	\$4,514,518	0.65	\$80,360,509	\$42,126,979	\$3,365,874	\$222,112	1.38
NORWALK	\$143,883,340	\$33,024,913	0.63	\$384,784,752	\$201,982,906	\$35,146,642	\$2,853,510	1.56
ROCKVILLE	\$36,071,993	\$7,390,717	0.65	\$81,627,015	\$35,414,192	\$5,574,229	\$177,307	1.48
SAINT FRANCIS	\$423,973,249	\$93,910,370	0.65	\$650,907,761	\$302,880,886	\$34,741,398	\$942,361	1.44
SAINT MARY'S	\$156,313,675	\$48,093,069	0.84	\$211,127,757	\$80,113,195	\$12,564,167	\$246,168	1.10
SAINT VINCENTS	\$241,466,815	\$56,472,732	0.72	\$373,127,096	\$187,090,654	\$56,404,564	\$3,466,251	1.78
SHARON	\$8,443,579	\$2,090,929	0.74	\$55,244,177	\$23,155,548	\$3,802,432	\$651,124	1.31
STAMFORD	\$254,216,043	\$38,166,531	0.58	\$833,020,079	\$324,502,818	\$79,520,891	\$2,091,273	1.64
WATERBURY	\$170,970,777	\$35,585,404	0.85	\$286,257,087	\$90,654,562	\$14,171,639	\$2,351,750	1.32
WINDHAM	\$46,690,277	\$11,455,469	0.57	\$72,394,973	\$31,352,348	\$4,787,704	\$116,036	1.07
YALE-NEW HAVEN	\$1,809,383,172	\$337,078,611	0.69	\$3,193,811,532	\$1,220,973,590	\$161,182,216	\$12,519,061	1.47
STATEWIDE TOTAL	\$5,927,434,068	\$1,304,377,571	0.67	\$11,452,151,719	\$5,145,624,884	\$712,727,869	\$69,542,187	1.44
STATEWIDE MEDIAN	\$123,026,700	\$31,231,570	0.68	\$251,905,183	\$126,249,614	\$12,499,941	\$1,215,767	1.42

## APPENDIX O: HOSPITAL RATIO OF COST TO CHARGE DATA

ΕÅ	FY 2013 HOSPITAL SOLVENCY RATIOS	<b>DLVENCY RATIOS</b>	
Ratio:	EQUITY FINANCING RATIO	CASH FLOW TO TOTAL DEBT	LONG TERM DEBT TO CAPITALIZATION
Calculation:	Net Assets / Total Assets	(Excess Revenue Over Expense + Depreciation) / (Current Liab. + Long Term Debt)	Long Term Debt / (Long Term Debt + Net Assets)
Source:	HRS Report 185	HRS Report 185	HRS Report 185
BACKUS	68.3	53.0	17.1
BRIDGEPORT	39.9	36.4	21.9
BRISTOL	23.2	16.1	49.8
CT CHILDREN'S	58.2	9.7	22.4
DANBURY	55.5	21.1	33.6
DAY KIMBALL	16.6	10.5	64.9
DEMPSEY	62.4	53.8	0.0
GREENWICH	71.4	56.2	9.1
GRIFFIN	-11.4	13.6	145.4
HARTFORD	41.7	16.8	29.9
HOSPITAL OF CENTRAL CT	56.1	67.4	0.3
HUNGERFORD	63.8	41.2	0.0
NOSNHOL	16.4	0.3	0.0
L+M	50.4	27.2	30.3
MANCHESTER	21.7	7.4	57.4
MIDDLESEX	57.4	39.3	18.5
MIDSTATE	41.6	28.5	43.6
MILFORD	17.3	-28.3	0.0
NEW MILFORD	51.8	20.7	7.2
NORWALK	45.7	21.9	33.1
ROCKVILLE	40.6	18.3	43.1
SAINT FRANCIS	27.8	18.1	55.3
SAINT MARY'S	26.5	42.3	28.6
SAINT VINCENTS	80.6	69.5	9.6
SHARON	65.2	54.7	22.7
STAMFORD	26.1	11.8	64.2
WATERBURY	48.9	23.5	25.1
WINDHAM	-9.3	-6.2	162.6
YALE-NEW HAVEN	38.9	26.2	41.7
STATEWIDE AVERAGE	45.4	24.7	32.6
STATEWIDE MEDIAN	41.7	21.9	28.6
Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 185. Note: Milford Hospital financial statements were not audited in FY 2013.	ancial Statements data fro I statements were not au	om Hospital Reporting Sys dited in FY 2013.	stem Report 185.

	FY 2013 HOSPI	FY 2013 HOSPITAL LIQUIDITY RATIOS	RATIOS	
Ratio:	CURRENT RATIO	DAYS CASH ON HAND	DAYS REVENUE IN PATIENTS ACCOUNTS RECEIVABLE	AVERAGE PAYMENT PERIOD
Calculation:	Current Assets / Current Liabilities	(Cash+Short Term Investments) / ((Total Expenses - Depreciation)/365)	Net Patient Account Receivable and Third Party Payer Activity / (Net Patient Revenues / 365)	Current Liabilities / (Total Expenses - Depreciation)/365
Source:	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185
BACKUS	6.07	206	40	45
BRIDGEPORT	1.26	60	45	107
BRISTOL	1.45	38	57	80
CT CHILDREN'S	0.94	ĉ	27	89
DANBURY	1.92	48	35	63
DAY KIMBALL	1.36	28	41	81
DEMPSEY	1.39	0	44	48
GREENWICH	2.70	22	39	63
GKIFFIN	1.06	43	42	98
HOSPITAL OF CENTRAL CT	1 30	24	3.9	67
HUNGERFORD	1.32	27	37	65
NOSNHOL	0.43	-	29	158
L+M	3.93	164	37	62
MANCHESTER	1.19	25	59	84
MIDDLESEX	2.06	69	49	66
MIDSTATE	2.41	50	49	56
MILFORD	0.89	6	42	80
NEW MILFORD	0.83	12	28	75
NORWALK	1.88	94	24	71
ROCKVILLE	1.31	9	51	57
SAINT FRANCIS	2.04	04	90	53
SAINT VINCENTS	1.30	40	30 41	ר 0 קק
SHARON	2.07		46	42
STAMFORD	1.78	06	51	94
WATERBURY	1.78	42	39	56
WINDHAM	0.90	32	50	125
YALE-NEW HAVEN	2.94	122	37	63
STATEWIDE AVERAGE	1.93	99	40	20
STATEWIDE MEDIAN	1.39	38	41	67
Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 185. Note: Milford Hospital financial statements were not audited in FY 2013.	ncial Statements dat statements were no	ta from Hospital Repc t audited in FY 2013.	rting System Report	185.

FY 2013 HOSF	

	Ę	2013 HOSPI	FY 2013 HOSPITAL UNCOMPENSATED CARE DATA	SATED CAR	E DATA		
	CHARITY CARE	BAD DEBTS	TOTAL UNCOMPENSATED CARE CHARGES	RATIO OF COST TO CHARGE*	UNCOMPENSATED CARE COSTS	TOTAL HOSPITAL EXPENSES	UCC % OF TOTAL EXPENSES
Calculation:	MA	A/A	(Charity Care + Bad Debts)	Total Oper Exp/ (Gross Rev + Other Oper Rev)	(Charity Care + Bad Debts)* RCC	N/A	Uncomp Care/Total Expenses
Source:	HRSF	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185
BACKUS	\$5,518,573	\$8,822,403	\$14,340,976	0.38	\$5,450,356	\$249,935,251	2.2%
BRIDGEPORT	\$19,484,535	\$32,666,112	\$52,150,647	0.27	\$14,066,134	\$409,234,000	3.4%
BRISTOL	\$5,306,456	\$4,909,425	\$10,215,881	0.30	\$3,067,593	\$129,703,674	2.4%
CT CHILDREN'S	\$1,431,441	\$4,545,394	\$5,976,835	0.44	\$2,652,569	\$267,793,841	1.0%
DANBURY	\$12,948,351	\$17,114,070	\$30,062,421	0.39	\$11,728,671	\$486,568,594	2.4%
DAY KIMBALL	\$703,850	\$3,021,107	\$3,724,957	0.50	\$1,859,896	\$110,624,592	1.7%
DEMPSEY	\$823,539	\$1,521,412	\$2,344,951	0.50	\$1,161,135	\$309,096,761	0.4%
GREENWICH	\$14,617,978	\$14,715,765	\$29,333,743	0.28	\$8,265,933	\$311,019,000	2.7%
GRIFFIN	\$4,849,739	\$2,373,418	\$7,223,157	0.28	\$2,056,918	\$127,376,540	1.6%
HARTFORD	\$26,543,780	\$17,467,613	\$44,011,393	0.42	\$18,404,841	\$1,075,242,367	1.7%
HOSPITAL OF CENTRAL CT	\$16,310,702	\$9,742,308	\$26,053,010	0.41	\$10,738,540	\$377,447,207	2.8%
HUNGERFORD	\$3,214,518	\$3,378,061	\$6,592,579	0.47	\$3,070,270	\$124,899,985	2.5%
NOSNHOL	\$310,398	\$4,455,452	\$4,765,850	0.40	\$1,900,823	\$63,578,052	3.0%
L+M	\$3,684,045	\$12,037,777	\$15,721,822	0.43	\$6,701,686	\$312,019,235	2.1%
MA NCHESTER	\$3,908,882	\$5,518,461	\$9,427,343	0.32	\$3,049,042	\$188,335,086	1.6%
MIDDLESEX	\$8,529,846	\$11,094,963	\$19,624,809	0.28	\$5,466,908	\$342,279,038	1.6%
MIDSTATE	\$7,131,143	\$2,265,391	\$9,396,534	0.41	\$3,847,332	\$210,520,148	1.8%
MILFORD	\$643,601	\$6,085,642	\$6,729,243	0.41	\$2,750,166	\$80,406,210	3.4%
NEW MILFORD	\$624,534	\$2,560,334	\$3,184,868	0.39	\$1,255,840	\$72,962,299	1.7%
NORWALK	\$18,272,000	\$17,836,044	\$36,108,044	0.36	\$13,157,867	\$338,981,125	3.9%
ROCKVILLE	\$1,271,767	\$4,127,214	\$5,398,981	0.31	\$1,691,617	\$71,670,098	2.4%
SAINT FRANCIS	\$5,761,205	\$20,253,386	\$26,014,591	0.34	\$8,834,587	\$666,258,533	1.3%
SAINT MARY'S	\$248,631	\$12,069,248	\$12,317,879	0.37	\$4,521,847	\$221,915,377	2.0%
SAINT VINCENT'S	\$14,991,000	\$25,817,000	\$40,808,000	0.33	\$13,319,286	\$394,491,000	3.4%
SHARON	\$941,923	\$2,293,507	\$3,235,430	0.33	\$1,080,914	\$49,401,485	2.2%
STAMFORD	\$28,856,190	\$48,816,541	\$77,672,731	0.26	\$20,268,313	\$453,664,905	4.5%
WATERBURY	\$1,472,594	\$10,783,760	\$12,256,354	0.25	\$3,014,287	\$213,170,829	1.4%
WINDHAM	\$2,699,812	\$4,240,640	\$6,940,452	0.43	\$3,001,459	\$91,367,918	3.3%
YALE-NEW HAVEN	\$32,480,929	\$118,694,071	\$151,175,000	0.27	\$41,003,684	\$2,236,673,000	1.8%
STA TEWIDE TOTAL	\$243,581,962	\$429,226,519	\$672,808,481	0.33	\$217,388,515	\$9,986,636,150	2.2%
STA TEWIDE MEDIA N							2.2%
* RCC is rounded to two digits for presentation purposes. Source: FY 2013 Audited Financial Statements data from Hospital Reporting System Report 185.	ligits for presentatic Financial Statemer	n purposes. its data from Hos	pital Reporting Syster	m Report 185.			
Note: Milford Hospital financial statements were not audited in FY 2013	ncial statements w	ere not audited in	FY 2013.				

			<b>FY 2013 HC</b>		FY 2013 HOSPITAL UTILIZATION DATA	ΑΤΑ			
Utilization Measure	PATIENT DAYS	DISCHARGES	AVERAGE LENGTH OF STAY	STAFFED BEDS	AVAILABLE BEDS	LICENSED BEDS	OCCUPANCY OF STAFFED BEDS	OCCUPANCY OF AVAILABLE BEDS	FULL TIME EQUIVALENTS
U.S.	HRS Docort 195	HRS Bonort 195	HRS Denort 195	HRS Denort 195	HRS Docort 195	HRS Booort 195	LDS Donort 195		LDC Donort 105
BACKUS	48,465	11,396	4.3	201	233	233	66%	57%	1,531.7
BRIDGEPORT	97,440	18,453	5.3	271	333	383	%66	80%	2,126.0
BRISTOL	29,710	7,448	4.0	115	154	154	71%	53%	855.0
CT CHILDREN'S	46,107	6,422	7.2	182	187	187	69%	68%	1,429.7
DANBURY	91,003	18,562	4.9	267	371	371	93%	67%	2,361.9
DAY KIMBALL	16,124	4,331	3.7	65	122	122	68%	36%	806.7
DEMPSEY	40,704	8,578	4.7	184	234	234	61%	48%	1,592.7
GREENWICH	51,964	12,439	4.2	206	206	206	69%	69%	1,465.1
GRIFFIN	31,271	7,176	4.4	88	180	180	97%	48%	902.4
HARTFORD	235,012	41,809	5.6	647	809	867	100%	80%	6,124.9
HOSP OF CENTRAL CT	75,467	17,907	4.2	304	373	446	68%	55%	2,272.9
HUNGERFORD	26,574	6,533	4.1	77	122	122	95%	60%	789.0
NOSNHOL	16,130	3,139	5.1	70	95	101	63%	47%	460.3
L+M	67,153	14,649	4.6	256	256	308	72%	72%	1,921.0
MANCHESTER	46,662	9,342	5.0	171	283	283	75%	45%	1,108.7
MIDDLESEX	62,546	15,162	4.1	189	260	297	91%	66%	2,119.0
MIDSTA TE	41,898	9,847	4.3	139	156	156	83%	74%	1,028.1
MILFORD	13,603	3,348	4.1	46	118	118	81%	32%	498.6
NEW MILFORD	7,017	1,824	3.8	22	95	85	87%	20%	362.2
NORWALK	59,611	13,045	4.6	168	334	366	67%	49%	1,685.4
ROCKVILLE	12,325	2,567	4.8	47	118	118	72%	29%	378.3
SAINT FRANCIS	159,375	32,366	4.9	595	595	682	73%	73%	3,816.6
SAINT MARY'S	51,833	11,729	4.4	182	182	379	78%	78%	1,355.2
SAINT VINCENT'S	120,574	20,324	5.9	424	446	520	78%	74%	2,263.2
SHARON	12,338	2,878	4.3	49	94	78	69%	36%	247.4
STAMFORD	71,656	14,871	4.8	267	325	330	74%	60%	2,084.4
WATERBURY	55,099	11,847	4.7	176	268	393	86%	56%	1,209.1
WINDHAM	17,355	4,137	4.2	87	144	144	55%	33%	577.1
Y ALE-NEW HAVEN	462,219	80,503	5.7	1,572	1,618	1,541	81%	78%	11,071.7
STA TEWIDE TOTAL	2,067,235	412,632	5.0	7,067	8,711	9,404	80%	65%	54,444.3
Source: Hospital Reporting System Report 185	ting System Re	sport 185.							

## APPENDIX S: HOSPITAL UTILIZATION DATA

FY 2013 H	FY 2013 HOSPITAL GROSS REVENUE PAYER MIX	SS REVENUI	E PAYER MIX	
Payer	NON GOVERNMENT	MEDICARE	STATE MEDICAL ASSISTANCE	UNINSURED
Source	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185
BACKUS	36.5%	41.9%	19.4%	
BRIDGEPORT	30.7%	38.0%	27.8%	3.5%
BRISTOL	32.8%	46.0%	19.1%	2.0%
CT CHILDREN'S	46.5%	1.1%	51.6%	0.8%
DANBURY	40.3%	43.8%	13.1%	2.8%
DAY KIMBALL	35.9%	42.0%	20.3%	1.8%
DEMPSEY	37.5%	40.5%	21.2%	0.7%
GREENWICH	50.8%	40.5%	5.5%	3.1%
GRIFFIN	38.0%	44.5%	16.2%	1.2%
HARTFORD	33.1%	45.9%	19.0%	2.0%
HOSPITAL OF CENTRAL CT	28.9%	45.6%	23.3%	2.2%
HUNGERFORD	31.0%	47.6%	18.6%	2.7%
NOSNHOL	33.9%	48.4%	16.1%	1.6%
L+M	34.6%	46.4%	17.4%	1.7%
MA NCHESTER	35.8%	44.0%	18.5%	1.7%
MIDDLESEX	35.4%	48.5%	14.4%	1.7%
MIDSTATE	32.3%	45.2%	20.0%	2.5%
MILFORD	36.7%	49.4%	10.3%	3.5%
NEW MILFORD	41.8%	46.6%	9.8%	1.8%
NORWALK	38.3%	42.0%	15.9%	3.8%
ROCKVILLE	34.2%	47.1%	16.2%	2.5%
SAINT FRANCIS	31.9%	44.3%	22.0%	1.8%
SAINT MARY'S	33.2%	38.6%	26.1%	2.1%
SAINT VINCENT'S	26.6%	48.3%	20.4%	4.7%
SHARON	34.9%	51.7%	10.8%	2.6%
STAMFORD	43.8%	36.6%	15.0%	4.6%
WATERBURY	31.7%	46.7%	19.9%	1.7%
WINDHAM	32.9%	41.6%	23.2%	2.3%
YALE-NEW HAVEN	36.8%	39.3%	22.0%	2.0%
STA TEWIDE AVERAGE	36.0%	41.6%	20.0%	2.4%
Source: Hospital Reporting System Report 185. Note: The Medicare percentages include TRICARE	System Report 18 ages include TRIC	5. ARE.		

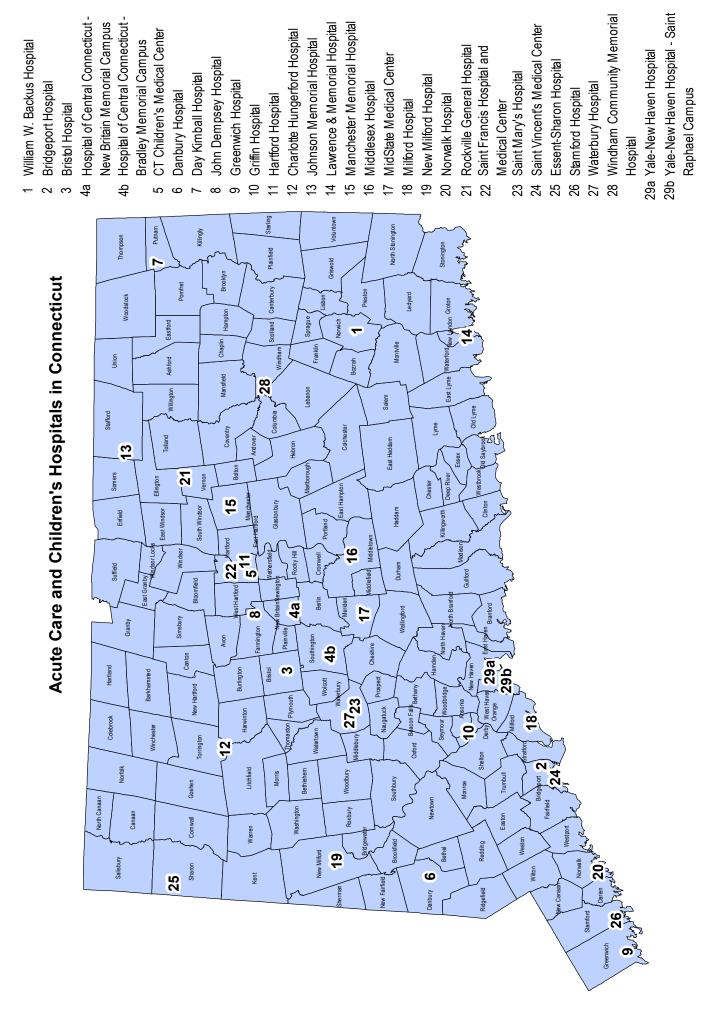
FY 2013 I	FY 2013 HOSPITAL NET REVENUE PAYER MIX	. REVENUE	PAYER MIX	
Payer	NON GOVERNMENT	MEDICARE	STATE MEDICAL ASSISTANCE	UNINSURED
Source:	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185
BACKUS	55.2%	32.3%	11.7%	
BRIDGEPORT	43.3%	37.3%	18.1%	1.3%
BRISTOL	47.5%	38.2%	14.3%	0.1%
CT CHILDREN'S	64.3%	2.3%	33.0%	0.4%
DANBURY	57.2%	34.1%	7.0%	1.8%
DAY KIMBALL	45.0%	39.0%	15.7%	0.2%
DEMPSEY	44.4%	38.4%	16.8%	0.5%
GREENWICH	67.6%	27.4%	3.7%	1.4%
GRIFFIN	49.3%	40.3%	9.8%	0.6%
HARTFORD	48.8%	38.8%	11.9%	0.4%
HOSPITAL OF CENTRAL CT	44.1%	39.1%	16.4%	0.4%
HUNGERFORD	37.0%	48.4%	13.6%	1.0%
NOSNHOL	50.0%	39.5%	10.3%	0.2%
L+M	50.7%	37.5%	11.8%	0.0%
MANCHESTER	50.9%	35.4%	13.5%	0.3%
MIDDLESEX	53.0%	36.2%	8.4%	2.4%
MIDSTATE	51.2%	34.7%	12.6%	1.4%
MILFORD	49.9%	41.7%	7.8%	0.7%
NEW MILFORD	59.9%	33.1%	6.6%	0.3%
NORWALK	59.3%	30.0%	9.9%	0.8%
ROCKVILLE	50.3%	38.9%	10.6%	0.3%
SAINT FRANCIS	45.9%	39.7%	14.3%	0.1%
SAINT MARY'S	37.7%	39.4%	22.7%	0.1%
SAINT VINCENT'S	45.3%	39.7%	14.1%	0.9%
SHARON	42.8%	48.7%	7.3%	1.2%
STAMFORD	67.5%	24.0%	8.1%	0.4%
WATERBURY	42.7%	39.0%	17.2%	1.1%
WINDHAM	40.7%	44.0%	15.1%	0.2%
YALE-NEW HAVEN	53.0%	31.7%	14.8%	0.5%
STATEWIDE A VERAGE	51.5%	34.4%	13.3%	0.7%
Source: Hospital Reporting System Report 185. Note: The Medicare percentages include TRICARE	System Report 18 ages include TRIC	5. ARE.		
	D			

		FY 2013 H	OSPITAL	FY 2013 HOSPITAL DISCHARGES BY PAYER	RGES BY	PAYER		
Payer	NON GOVT.	MEDICARE	MEDICAL ASSIST.	MEDICAID	OTHER MEDICAL ASSIST.	CHAMPUS /TRICARE	CHAMPUS /TRICARE UNINSURED	TOTAL
Source.	HRS Denort 186	HRS Borort 186	HRS Denort 186	HRS Denort 186	HRS Deport 186	HRS Bonort 186	HRS Denort 185	HRS Becort 186
BACKUS	3,554	5,244	2,409		68	189	132	11,396
BRIDGEPORT	5,525		5,789		0	22	301	18,453
BRISTOL	2,202	3,584	1,646	1,646	0	16	132	7,448
CT CHILDREN'S	2,975	20	3,357	3,357	0	20	47	6,422
DANBURY	6,808	8,369	3,350	3,321	29	35	156	18,562
Day Kimball	1,099	1,947	1,265	1,265		20	59	4,331
DEMPSEY	2,552	3,822	2,169	2,162		35	35	8,578
GREENWICH	6,891	4,888	647	370	277		340	12,439
GRIFFIN	2,395			1,315			85	7,176
HARTFORD	14,784	17,247	9,578	9,578		200	357	41,809
HOSP OF CENTRAL CT	4,756			4,668	0		206	17,907
HUNGERFORD	1,821	3,510	1,170	1,167			200	6,533
NOSNHOL	896	1,633	581	581	0		48	3, 139
L+M	3,952	6,658		3,069	27	943	67	14,649
MA NCHESTER	3,395	3,821	2,085	2,085			218	9,342
MIDDLESEX	4,525	8,270	2,323	2,323	0			15,162
MIDSTATE	2,804	4,908	2,111	2,111	0	24	242	9,847
MILFORD	1,068	2,011	259	258			50	3,348
NEW MILFORD	545	1,083	194	188	9			1,824
NORWALK	4,907	5,319	, N	2,782	21	16	193	13,045
ROCKVILLE	561	1,707	292	292	0	7	48	2,567
SAINT FRANCIS	10,159	14,271	7,857	7,857	0	29	281	32,366
SAINT MARY'S	3,306	5,053	3,345	3,345	0	25	178	11,729
SAINT VINCENTS	6,023	9,550	4,721	4,685	36		793	20,324
SHARON	830	1,614	425	217	208	6	93	2,878
STAMFORD	6,114	5,118	3,621	3,552	69	18	359	14,871
WATERBURY	3,287	5,301	3,234	3,234	0	25	144	11,847
WINDHAM	926	2,210	983	965	18	18	48	4,137
YALE-NEW HAVEN	28,416	28,633	23,006			448	885	80,503
STATEWIDE TOTAL	137,076	174,828	98,299	97,529	770	2,429	5,903	412,632
Source: Hospital Reporting System Report 185	ting System	Report 185.						

	FY 2	FY 2013 HOSPITAL CASE MIX INDEXES BY PAYER	ITAL CAS	E MIX IND	EXES BY	PAYER		
					OTHER			
Payer	GOVT.	MEDICARE	MEDICAL ASSIST.	MEDICAID	MEDICAL ASSIST.	TRICARE	TRICARE UNINSURED	TOTAL
	HRS	HRS	HRS	HRS	HRS	HRS	HRS	HRS
Source:	Report 185	Report 185	Report 185	Report 185	Report 185	Report 185	Report 185	Report 185
BACKUS	1.2533	1.4244	1.0555	1.0599	0.9054	0.7319	0.9951	1.2816
BRIDGEPORT	1.2422	1.5921	1.0349	1.0349	0.0000	1.2059	1.1533	1.3121
BRISTOL	1.0240	1.2511	0.9491	0.9491	0.0000	0.7455	1.0887	1.1161
CT CHILDREN'S	1.6778		1.5776	1.5776	0.0000	1.4213	1.2221	1.6229
DANBURY	1.2167	1.5412	1.0355	1.0340	1.2048	0.8751	1.2056	1.3296
DAY KIMBALL	0.9576	1.2449	0.8924	0.8924	0.0000	1.1019	0.8978	1.0684
DEMPSEY	1.3512	1.5830		1.3789	1.1148	1.0742	0.9386	1.4601
GREENWICH	0.8703	1.4594	1.0239	0.9264	1.1542	0.6964	0.9869	1.1096
GRIFFIN	1.0626	1.3304	0.8050	0.8050	0.0000	0.4391	1.0423	1.1435
HARTFORD	1.4510	1.8692	1.2316	1.2316	0.0000	1.1076	1.3453	1.5716
HOSP OF CENTRAL CT	1.1322	1.4821	1.0095		0.0000		1.0947	1.2658
HUNGERFORD	1.0896	1.4476	1.0482	1.0480	1.1235	1.0033	1.0269	1.2741
NOSNHOL	0.9685	1.3170	0.9434	0.9434	0.8500	1.0887	1.0149	1.1463
L+M	1.1399	1.4094	0.9729	0.9739	0.8590	0.8897	1.0244	1.2110
MANCHESTER	0.9841	1.5049		0.9631	0.0000	1.0128	1.0421	1.1925
MIDDLESEX	1.1292	1.3407	0.9828	0.9828	0.0000	1.2712	1.1075	1.2225
MIDSTATE	1.1088	1.5201	0.9858	0.9858	0.0000	0.7283	0.9438	1.2865
MILFORD	1.3443			1.2069	1.8418	1.2652	0.9456	1.4131
NEW MILFORD	1.3024				1.1110	1.1600	1.0138	1.2867
NORWALK	1.0750				1.0138	1.5285	1.0651	1.1998
ROCKVILLE	1.6722				0.0000	1.7035	1.1844	1.5738
SAINT FRANCIS	1.4196				0.0000	1.0992	1.2103	1.4751
SAINT MARY'S	1.1974						0.9311	1.2826
SAINT VINCENT'S	1.2766						1.0914	1.3418
SHARON	1.0067	1.1824	0.9355	0.9105	0.9615	1.0219	0.8909	1.0948
STAMFORD	1.1063	1.6009	1.0359	1.0368	0.9899	0.7530	1.2107	1.2589
WATERBURY	1.2595	1.5699	0.9643	0.9643	0.0000	0.8167	1.1905	1.3169
WINDHAM	0.9679		0.9836		2.0843		1.0894	1.2008
YALE-NEW HAVEN	1.3872	1.7250	1.1861	1.1861	0.0000	1.3638	1.4267	1.4497
STATEWIDE TOTAL	1.2557	1.5679	1.1091	1.1094	1.0650	1.0294	1.1471	1.3517
Source: Hospital Reporting System Report 185	ting System	Report 185.						

FΥ 20	FY 2013 EMERGENCY DEPARTMENT VISITS	EPARTMENT VISIT	Ø
	EMERGENCY ROOM - TREATED AND ADMITTED	EMERGENCY ROOM - TREATED AND DISCHARGED	TOTAL EMERGENCY ROOM VISITS
Source:	HRS Report 185	HRS Report 185	HRS Report 185
BACKUS	7,289	71,555	78,844
BRIDGEPORT	10,835	66,060	76,895
BRISTOL	5,771	32,582	38,353
CT CHILDREN'S	3,299	52,341	55,640
DANBURY	11,548	58,017	69,565
DAY KIMBALL	2,777	21,491	24,268
DEMPSEY	5,131	23,640	28,771
GREENWICH	7,527	34,925	42,452
GRIFFIN	5,156	34,542	39,698
HARTFORD	22,296	78,503	100,799
HOSPITAL OF CENTRAL CT	14,470	92,594	107,064
HUNGERFORD	5,182	35,790	40,972
NOSNHOL	2,309	17,817	20,126
L+M	7,004	77,556	84,560
MANCHESTER	6,189	40,876	47,065
MIDDLESEX	9,971	81,193	91,164
MIDSTATE	6,894	52,897	59,791
MILFORD	3,065	32,175	35,240
NEW MILFORD	2,135	15,715	17,850
NORWALK	8,469	39,838	48,307
ROCKVILLE	2,465	22,671	25,136
SAINT FRANCIS	17,868	63,204	81,072
SAINT MARY'S	7,991	62,003	69,994
SAINT VINCENTS	14,293	64,264	78,557
SHARON	1,878	15,746	17,624
STAMFORD	8,094	42,864	50,958
WATERBURY	7,836	46,520	54,356
WINDHAM	3,028	32,054	35,082
YALE-NEW HAVEN	40,919	163,785	204,704
STATEWIDE TOTAL	251,689	1,473,218	1,724,907
Source: Hospital Reporting System Report 185	/stem Report 185.		

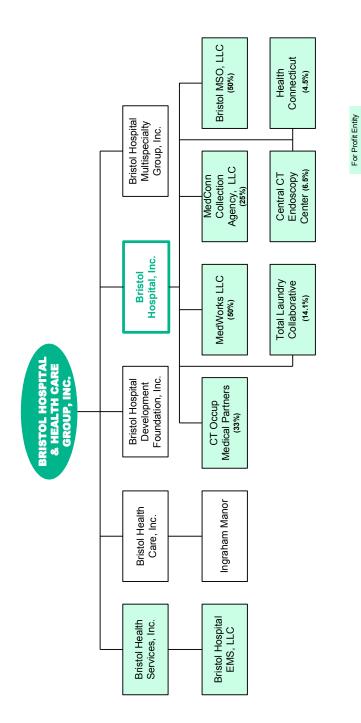
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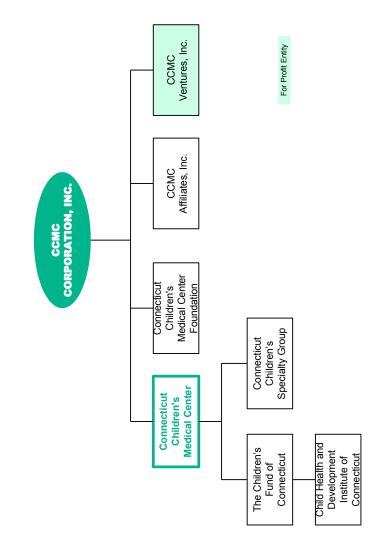


Prepared by Division of the Office of Health Care Access, Department of Public Health, August 2013

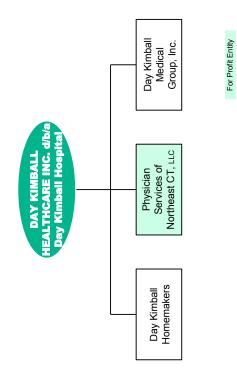
		CORPORATE AFFILIATIONS BETWEEN HOSPITALS (ordered by higher level parent name)	BETWEEN HOSPITALS vel parent name)		
Hospital (Full Legal Name)	Town (Main Campus)	Parent Corporation (Full Legal Name)	Higher Level Parent Corporation (Full Legal Name)	Affiliation Date	Other a cute care hospitals currently under the same parent corporation
St. Vincent's Medical Center	Bridgeport	St. Vincent's Health Services Corporation	Ascension Health, Inc.	1999	Muttiple hospitals across the U.S. under larger parent, Ascension Health Alliance. No others within Connecticut.
Manchester Memorial Hospital	Manchester	Eastern Connecticut Health Network, Inc.	WA	1995	Manchester Memorial Hospital
Rockville General Hospital	Vemon	Eastern Connecticut Health Network, Inc.	WA	1995	Rockville General Hospital
Essent Healthcare of Connecticut, Inc. d/b/a Sharon Hospital	Sharon	Sharon Hospital Holding Company	Essent HealthCare, Inc.	2002	Multiple across the U.S. under larger parent, RegionalCare Hospital Partners, Inc. No others within Connecticut
Hartford Hospital	Hartford	Hartford Healthcare Corporation	WA	N/A	
Midstate Medical Center	Meriden	Hartford Healthcare Corporation	NA	1996	Hartford Hospital Hospital of Central Connecticut
Hospital of Central Connecticut	New Britain	Central Connecticut Health Alliance, Inc.	Hartford Healthcare Corporation	2011	Midstate Medical Center
William W. Backus Hospital	Norwich	Backus Corporation	Hartford Healthcare Corporation	2013	Windiam W. Backus Hospital Windham Community Memorial Hospital
Windham Community Memorial Hospital, Inc.	Windham	Hartford Healthcare Corporation	WA	2009	
Lawrence & Memorial Hospital, Inc.	New London	Lawrence & Memorial Corporation	WA	2013	LMW Heatthcare, Inc. d/b/a Westerfy Hospital (in Westerfy, RI)
Danbury Hospital, The	Danbury	Western Connecticut Health Network, Inc.	WA	2010	Danbury Hospital
New Milford Hospital, Inc. <sup>a</sup>	New Milford	Western Connecticut Health Network, Inc.	WA	2010	New Milford Hospital
Norwalk Hospital Association, The	Norwalk	Norwalk Health Services Corporation	Western Connecticut Health Network, Inc.	2014	Norwalk Hospital
Bridgeport Hospital	Bridgeport	Yale New Haven Network Corporation, Inc. <sup>b</sup>	WA	1996	Bridgeport Hospital
Greenwich Hospital	Greenwich	Greenwich Healthcare Services, Inc.	Yale-New Haven Health Services Corporation	1998	Greenwich Hospital
Yale New Haven Hospital	New Haven	Yale-New Haven Health Services Corporation $^{\rm c}$	WA	N/A	Yale-New Haven Hospital
<sup>a</sup> On June 10, 2014, Danbury and New Miford Hospitals received Certificate of Need approval under Docket#13-31859-CON to consolidate campuses; however as of the date of this publication this consolidation has not occurred and the two hospitals remain separately licensed. <sup>b</sup> On May 15, 2014, the former parent corporation of Bridgeport Hospital, called Bridgeport Hospital & Healthcare Services, Inc., merged into I Health Services Corporation. <sup>c</sup> On May 15, 2014, the former parent corporation of Yale-New Haven Hospital, called YNH Network Corporation, merged into Yale-New Have	itals received Certificate of on this consolidation has n Bridgeport Hospital, called Yale-New Haven Hospital,	Need approval under Docket#13-31859-CON to cor ot occurred and the two hospitals remain separately Bridgeport Hospital & Healthcare Services, Inc., mer called YNH Network Corporation, merged into Yale-N	<sup>3</sup> On June 10, 2014, Danbury and New Miford Hospitals received Certificate of Need approval under Docket #13-31859-CON to consolidate New Miford Hospital's operations into the Danbury Hospital license and operate as one hospital with two campuses; however as of the date of this publication this consolidation has not occurred and the two hospitals remain separately licensed. <sup>o</sup> On May 15, 2014, the former parent corporation of Bridgeport Hospital, called Bridgeport Hospital & Healthcare Services, Inc., merged into Bridgeport Hospital. The Hospital is now a direct subsidiary of the larger parent corporation, Yale-New Haven Health Services Corporation.	inbury Hospital lic rect subsidiary of sidiary of the large	ense and operate as one hospital with two the larger parent corporation, Yale-New Haven sr parent corporation, Yale-New HavenHealth Servic
Information current though publication of FY 2013 Financial Stability Report	inancial Stability Report				

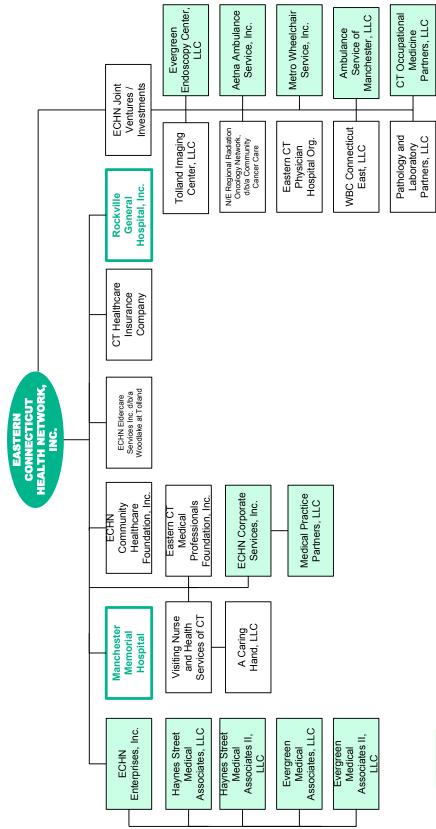
# APPENDIX Z: CORPORATE AFFILIATIONS BETWEEN HOSPITALS



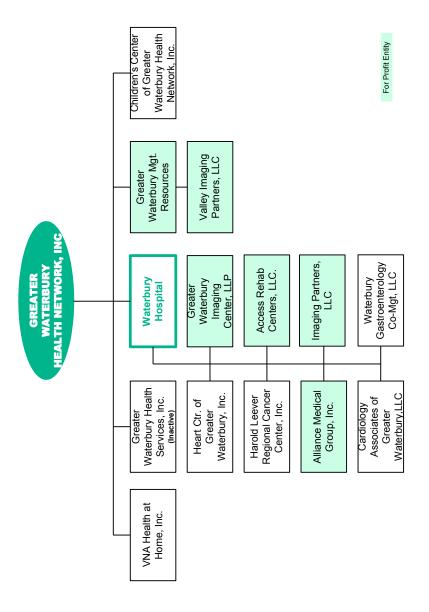


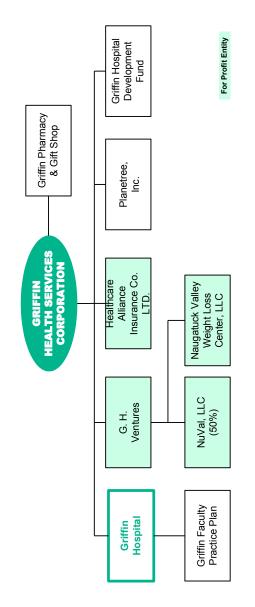
#### APPENDIX AA: HEALTH SYSTEM CHARTS OF ORGANIZATION



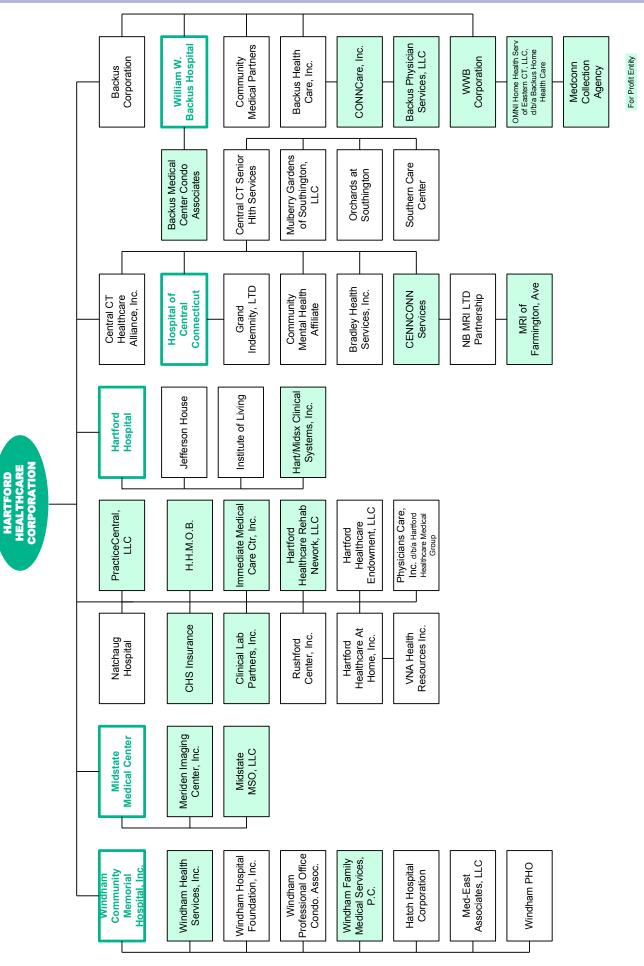


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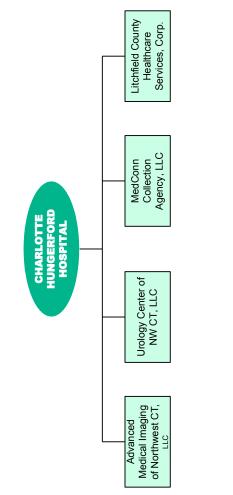




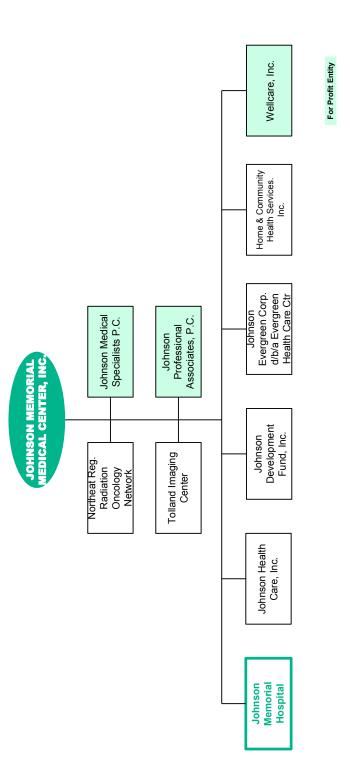
## APPENDIX AA: HEALTH SYSTEM CHARTS OF ORGANIZATION

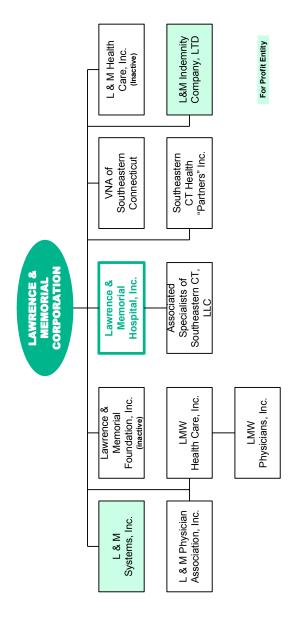


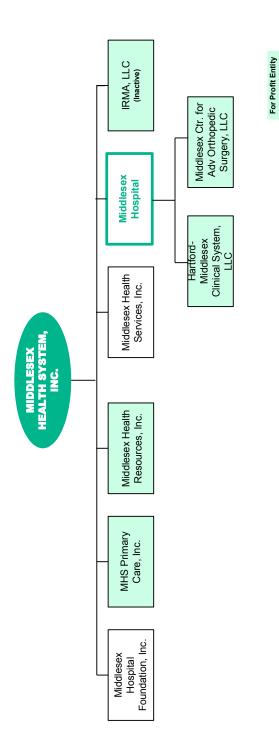
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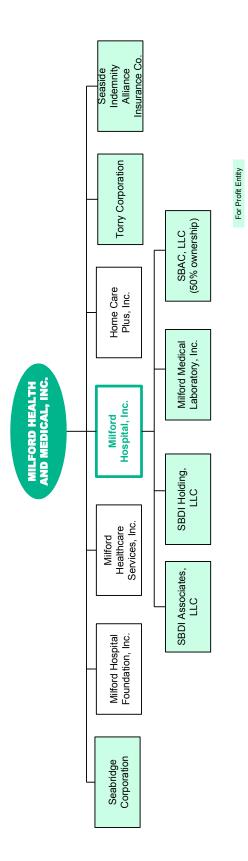


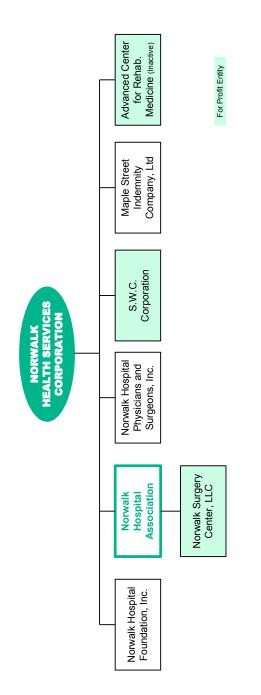
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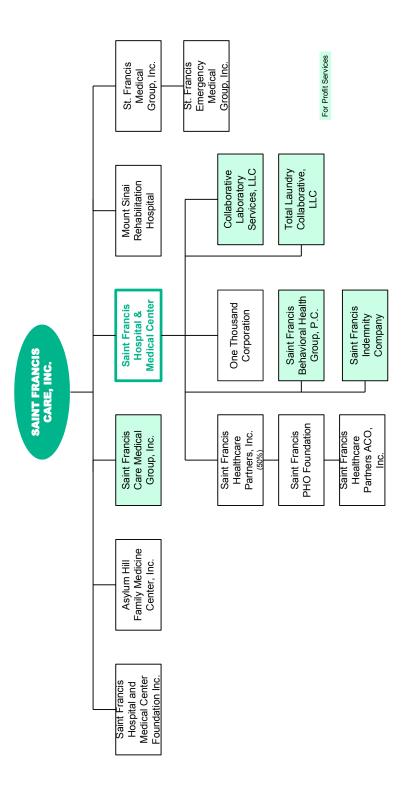


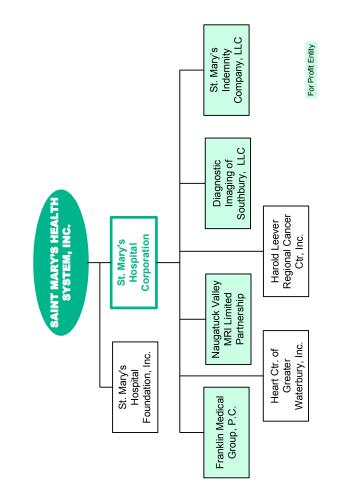


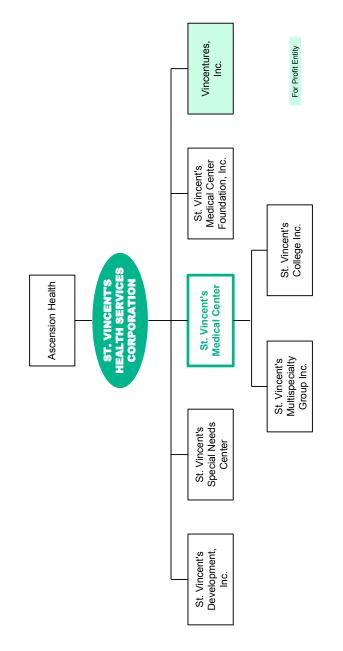


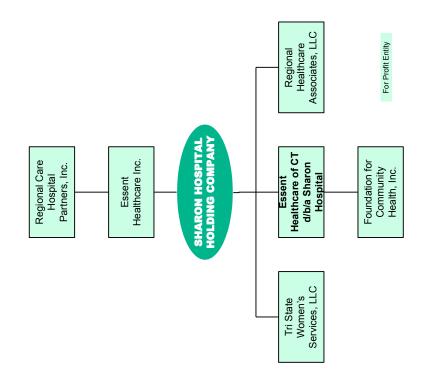


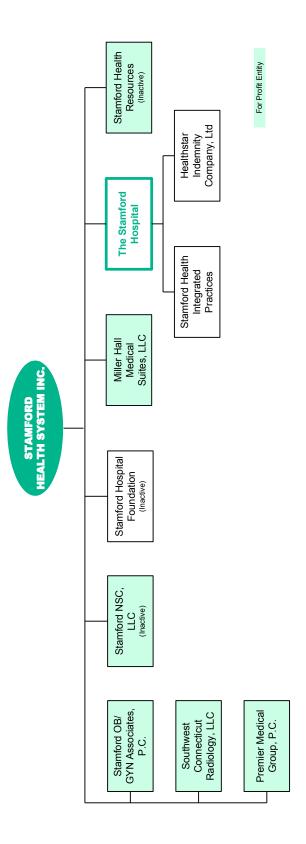


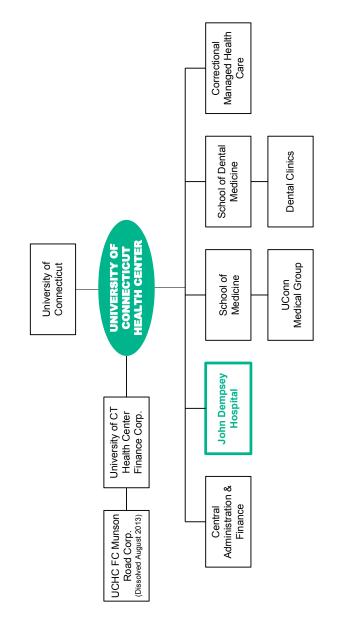


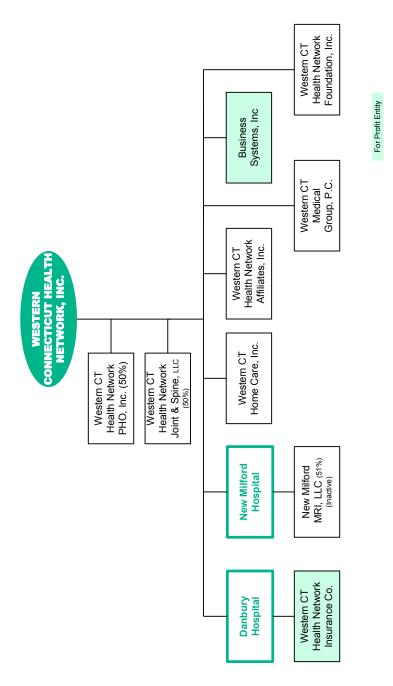


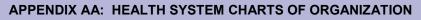


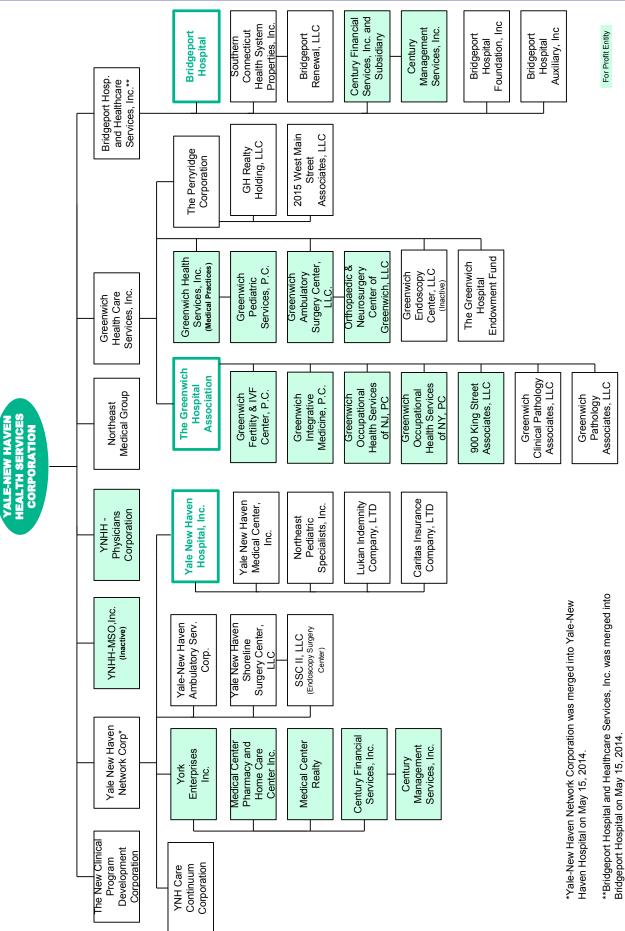












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Average Payment Period: the average number of days that are required to meet current liabilities. A lower number of days is favorable, since it indicates a more favorable liquidity position.

**Bad Debts:** the income lost to the hospital because patients who were billed and from whom payment was expected did not pay amounts owed to the hospital for services provided. Bad debts net of recoveries will result in bad debt expense, if after reasonable collection efforts are made, the hospital determines that the accounts are uncollectible.

**Case Mix Index:** the arithmetic mean of the Medicare diagnosis related group case weights assigned to each inpatient discharge for a hospital during the fiscal year. The case mix index is calculated by dividing the hospital's total case mix adjusted discharges by the hospital's actual number of discharges for the fiscal year.

**Cash Flow to Total Debt Ratio:** an indicator of potential future debt repayment difficulty or insolvency. It is calculated by dividing excess of revenues over expenses plus depreciation by current liabilities plus long term debt. A decrease in the value of the ratio may indicate a future debt repayment problem.

**Charity Care:** the difference between the hospital's published charges and the amount of reimbursement received for services provided to patients from whom reimbursement was not expected. Charity care does not include bad debts, courtesy discounts, contractual allowances, self pay discounts, and charges for health care services provided to employees.

**Current Ratio:** the measure of the number of dollars held in current assets per dollar of current liabilities. High values imply a good ability to pay short term obligations and low values imply a lesser ability.

**Days Cash on Hand:** the average number of days of cash available to pay for expenses that is maintained in cash accounts. A higher number is favorable, since it indicates a greater ability to meet outstanding obligations.

**Days in Patients Accounts Receivable:** the average number of days in collection that patient accounts receivables remain outstanding. A lower number is favorable, since it indicates good

collection practices that result in sufficient cash flow and infrequent short-term financing.

**Disproportionate Share Hospital (DSH) Program Payments:** payments that provide financial assistance to hospitals that serve a large number of low-income patients, such as the uninsured or people on Medicaid.

**Equity Financing Ratio:** the ratio related to capital structure that indicates the percentage of net assets to total assets. A higher ratio is more favorable, since it indicates utilization of a higher level of equity and a lower level of debt financing in acquiring plant and equipment assets.

Excess / (Deficiency) of Revenue over Expenses: the difference between the sum of total operating revenue and non-operating revenue less total operating expenses that results in an excess or deficiency of total revenue.

**Gross Patient Revenue** – total gross patient charges for all patient services before deductions for allowances, charity care and other deductions.

**Hospital Parent Corporation:** the hospital's corporate holding company that controls through its governing body a hospital and the hospital's affiliates, as presented on the legal chart of corporate structure.

**Income / (Loss) from Operations:** the difference between total operating revenue and total operating expenses that results in a financial gain or loss from operating activities.

**Long-Term Debt to Capitalization Ratio:** the measure of the proportion of Long-Term Debt in a capital structure. A lower proportion or percentage is desirable because it allows for obtaining of more favorable terms (i.e., lower interest rates) when borrowing.

**Medicaid**: the federal and state health insurance program established under Title 19 of the Social Security Act to provide medical assistance on behalf of families with dependent children and for aged, blind or disabled whose income and resources are insufficient to meet the costs of necessary medical services and which is administered by the Department of Social Services.

**Medical Assistance**: the programs for medical assistance provided under the Medicaid program, including the HUSKY Plan, Part A, or (B) any

## APPENDIX AB: GLOSSARY OF TERMS

other state-funded medical assistance program, including the HUSKY Plan, Part B.

**Medicare:** the federal health insurance program for the aged and disabled.

**Net Assets:** the residual amount of total assets after all current and long-term liabilities (including long-term debt) are deducted. Also referred to as ownership equity.

**Net Patient Revenue:** the total gross revenue from patient charges less contractual allowances, less the difference between government charges and government payments, less charity care and less any other allowances.

**Non Governmental:** any commercial or private payer and includes but isn't limited to managed care organizations, health maintenance organizations, and preferred provider organizations.

**Non-Operating Margin:** the ratio related to profitability indicating the percentage of nonoperating revenue to total revenue. A higher positive ratio indicates more favorable results.

**Non-Operating Revenue:** the unrestricted revenue not directly derived from providing patient services but obtained from either investment income or philanthropic and non-philanthropic sources.

**Operating Expenses:** the expenses necessary to maintain regular operating functions and to carry out ongoing activities.

**Operating Margin:** the ratio related to profitability indicating the percentage of income or loss from operations to total revenue. A higher positive ratio indicates more favorable operating results.

**Operating Revenue:** the total of net patient revenue from reimbursement of patient services by government and non-government payers plus other operating revenue.

**Other Medical Assistance:** the difference between Medical Assistance and Medicaid.

**Other Operating Revenue:** the non-patient service operating revenue that is obtained from operating activities but is accounted for separately from patient service revenues. Other operating revenue includes revenues restricted by a donor or grantor for operating purposes, and also net assets released from restrictions.

**Payer Mix:** the proportion of each government or non-government payer's reimbursement to the hospital's total reimbursement for patient services. Payer mix is derived by determining the amount of total gross patient revenue or total net patient revenue that the hospital receives from each government and non-government payer.

**Payment to Cost Ratio:** the ratio that indicates the percentage above or below cost that a hospital is reimbursed by a government or non-government payer. A ratio that is higher than 1.00 is favorable, since it indicates reimbursement by a payer that is greater than the cost of providing patient services. A ratio that is less than 1.00 is unfavorable, since it indicates reimbursement by a payer that is less than the cost of providing patient services.

**Ratio of Cost to Charges:** the ratio that indicates the percentage of total operating expense to the total of gross patient charges plus other operating revenue. A lower ratio is more favorable, since it indicates a greater difference between the cost and charges billed for providing patient services.

**Total Margin:** the ratio related to profitability indicating the percentage of income or loss from operations and non-operating revenue to total revenue. A higher positive ratio indicates more favorable results.

**Uncompensated Care:** the total amount of the hospital's charity care and bad debts resulting from unreimbursed patient services that are determined by using the hospital's published charges and consistent with the hospital's policies regarding charity care and bad debts.

**Uncompensated Care Cost:** the total amount of the hospital's charity care and bad debts at charges multiplied by the hospital's ratio of cost to charges.

**Uninsured**: individuals with no health insurance for the hospital services provided.

**Unrestricted Net Assets:** the amount of net assets that is not restricted by donors or by a board of directors as to their use.



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