

## WINDHAM COMMUNITY MEMORIAL HOSPITAL

## TWELVE MONTHS ACTUAL FILING

## FISCAL YEAR 2013

## REPORT 100 - HOSPITAL BALANCE SHEET INFORMATION

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2012 ACTUAL	FY 2013 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
I.	<b>ASSETS</b>				
A.	<b>Current Assets:</b>				
1	Cash and Cash Equivalents	\$4,122,969	\$7,575,725	\$3,452,756	84%
2	Short Term Investments	\$0	\$0	\$0	0%
3	Accounts Receivable (Less: Allowance for Doubtful Accounts)	\$20,670,040	\$11,889,554	(\$8,780,486)	-42%
4	Current Assets Whose Use is Limited for Current Liabilities	\$654,986	\$560,838	(\$94,148)	-14%
5	Due From Affiliates	\$3,066	\$1,047,418	\$1,044,352	34062%
6	Due From Third Party Payers	\$0	\$0	\$0	0%
7	Inventories of Supplies	\$1,105,978	\$1,150,602	\$44,624	4%
8	Prepaid Expenses	\$147,588	\$315,818	\$168,230	114%
9	Other Current Assets	\$4,396,337	\$4,188,643	(\$207,694)	-5%
	<b>Total Current Assets</b>	<b>\$31,100,964</b>	<b>\$26,728,598</b>	<b>(\$4,372,366)</b>	<b>-14%</b>
B.	<b>Noncurrent Assets Whose Use is Limited:</b>				
1	Held by Trustee	\$2,831,893	\$3,030,775	\$198,882	7%
2	Board Designated for Capital Acquisition	\$0	\$0	\$0	0%
3	Funds Held in Escrow	\$1,439,934	\$1,439,934	\$0	0%
4	Other Noncurrent Assets Whose Use is Limited	\$1,597,574	\$1,989,169	\$391,595	25%
	<b>Total Noncurrent Assets Whose Use is Limited:</b>	<b>\$5,869,401</b>	<b>\$6,459,878</b>	<b>\$590,477</b>	<b>10%</b>
5	Interest in Net Assets of Foundation	\$0	\$0	\$0	0%
6	Long Term Investments	\$406,468	\$378,132	(\$28,336)	-7%
7	Other Noncurrent Assets	\$3,123,242	\$2,434,811	(\$688,431)	-22%
C.	<b>Net Fixed Assets:</b>				
1	Property, Plant and Equipment	\$104,401,288	\$117,975,072	\$13,573,784	13%
2	Less: Accumulated Depreciation	\$70,034,957	\$74,173,393	\$4,138,436	6%
	<b>Property, Plant and Equipment, Net</b>	<b>\$34,366,331</b>	<b>\$43,801,679</b>	<b>\$9,435,348</b>	<b>27%</b>
3	Construction in Progress	\$5,279,793	\$346,011	(\$4,933,782)	-93%
	<b>Total Net Fixed Assets</b>	<b>\$39,646,124</b>	<b>\$44,147,690</b>	<b>\$4,501,566</b>	<b>11%</b>
	<b>Total Assets</b>	<b>\$80,146,199</b>	<b>\$80,149,109</b>	<b>\$2,910</b>	<b>0%</b>
II.	<b>LIABILITIES AND NET ASSETS</b>				
A.	<b>Current Liabilities:</b>				
1	Accounts Payable and Accrued Expenses	\$8,391,797	\$4,524,108	(\$3,867,689)	-46%
2	Salaries, Wages and Payroll Taxes	\$1,813,588	\$2,012,866	\$199,278	11%

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
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<b>REPORT 100 - HOSPITAL BALANCE SHEET INFORMATION</b>					
(1)	(2)	(3)	(4)	(5)	(6)
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2012 ACTUAL</b>	<b>FY 2013 ACTUAL</b>	<b>AMOUNT DIFFERENCE</b>	<b>% DIFFERENCE</b>
3	Due To Third Party Payers	\$1,499,004	\$1,340,072	(\$158,932)	-11%
4	Due To Affiliates	\$2,845,310	\$1,134,172	(\$1,711,138)	-60%
5	Current Portion of Long Term Debt	\$11,163,890	\$15,681,512	\$4,517,622	40%
6	Current Portion of Notes Payable	\$173,906	\$59,406	(\$114,500)	-66%
7	Other Current Liabilities	\$5,125,668	\$5,090,126	(\$35,542)	-1%
	<b>Total Current Liabilities</b>	<b>\$31,013,163</b>	<b>\$29,842,262</b>	<b>(\$1,170,901)</b>	<b>-4%</b>
<b>B.</b>	<b><u>Long Term Debt:</u></b>				
1	Bonds Payable (Net of Current Portion)	\$19,433,376	\$19,355,130	(\$78,246)	0%
2	Notes Payable (Net of Current Portion)	\$0	\$0	\$0	0%
	<b>Total Long Term Debt</b>	<b>\$19,433,376</b>	<b>\$19,355,130</b>	<b>(\$78,246)</b>	<b>0%</b>
3	Accrued Pension Liability	\$64,662,899	\$26,560,346	(\$38,102,553)	-59%
4	Other Long Term Liabilities	\$7,559,708	\$11,840,828	\$4,281,120	57%
	<b>Total Long Term Liabilities</b>	<b>\$91,655,983</b>	<b>\$57,756,304</b>	<b>(\$33,899,679)</b>	<b>-37%</b>
5	Interest in Net Assets of Affiliates or Joint Ventures	\$0	\$0	\$0	0%
<b>C.</b>	<b><u>Net Assets:</u></b>				
1	Unrestricted Net Assets or Equity	(\$47,943,489)	(\$13,430,049)	\$34,513,440	-72%
2	Temporarily Restricted Net Assets	\$1,453,029	\$1,786,651	\$333,622	23%
3	Permanently Restricted Net Assets	\$3,967,513	\$4,193,941	\$226,428	6%
	<b>Total Net Assets</b>	<b>(\$42,522,947)</b>	<b>(\$7,449,457)</b>	<b>\$35,073,490</b>	<b>-82%</b>
	<b>Total Liabilities and Net Assets</b>	<b>\$80,146,199</b>	<b>\$80,149,109</b>	<b>\$2,910</b>	<b>0%</b>

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2013					
REPORT 150 - HOSPITAL STATEMENT OF OPERATIONS INFORMATION					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2012 ACTUAL	FY 2013 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>A. Operating Revenue:</b>					
1	Total Gross Patient Revenue	\$210,150,089	\$205,409,386	(\$4,740,703)	-2%
2	Less: Allowances	\$116,283,387	\$121,754,445	\$5,471,058	5%
3	Less: Charity Care	\$3,706,321	\$2,861,240	(\$845,081)	-23%
4	Less: Other Deductions	\$0	\$0	\$0	0%
	<b>Total Net Patient Revenue</b>	<b>\$90,160,381</b>	<b>\$80,793,701</b>	<b>(\$9,366,680)</b>	<b>-10%</b>
5	Provision for Bad Debts	\$0	\$4,079,212	\$4,079,212	0%
	<b>Net Patient Service Revenue less provision for bad debts</b>	<b>\$90,160,381</b>	<b>\$76,714,489</b>	<b>(\$13,445,892)</b>	<b>-15%</b>
6	Other Operating Revenue	\$5,761,698	\$5,866,110	\$104,412	2%
7	Net Assets Released from Restrictions	\$0	\$0	\$0	0%
	<b>Total Operating Revenue</b>	<b>\$95,922,079</b>	<b>\$82,580,599</b>	<b>(\$13,341,480)</b>	<b>-14%</b>
<b>B. Operating Expenses:</b>					
1	Salaries and Wages	\$42,907,325	\$41,730,362	(\$1,176,963)	-3%
2	Fringe Benefits	\$15,336,446	\$12,666,864	(\$2,669,582)	-17%
3	Physicians Fees	\$930,637	\$909,098	(\$21,539)	-2%
4	Supplies and Drugs	\$7,642,658	\$7,826,904	\$184,246	2%
5	Depreciation and Amortization	\$4,147,105	\$4,154,949	\$7,844	0%
6	Bad Debts	\$3,839,277	\$0	(\$3,839,277)	-100%
7	Interest Expense	\$1,325,543	\$1,107,869	(\$217,674)	-16%
8	Malpractice Insurance Cost	\$659,252	\$400,452	(\$258,800)	-39%
9	Other Operating Expenses	\$19,661,874	\$22,571,420	\$2,909,546	15%
	<b>Total Operating Expenses</b>	<b>\$96,450,117</b>	<b>\$91,367,918</b>	<b>(\$5,082,199)</b>	<b>-5%</b>
	<b>Income/(Loss) From Operations</b>	<b>(\$528,038)</b>	<b>(\$8,787,319)</b>	<b>(\$8,259,281)</b>	<b>1564%</b>
<b>C. Non-Operating Revenue:</b>					
1	Income from Investments	(\$163)	\$9,049	\$9,212	-5652%
2	Gifts, Contributions and Donations	\$698,728	\$449,084	(\$249,644)	-36%
3	Other Non-Operating Gains/(Losses)	(\$936,114)	\$1,084,113	\$2,020,227	-216%
	<b>Total Non-Operating Revenue</b>	<b>(\$237,549)</b>	<b>\$1,542,246</b>	<b>\$1,779,795</b>	<b>-749%</b>
	<b>Excess/(Deficiency) of Revenue Over Expenses (Before Other Adjustments)</b>	<b>(\$765,587)</b>	<b>(\$7,245,073)</b>	<b>(\$6,479,486)</b>	<b>846%</b>
<b>Other Adjustments:</b>					
	Unrealized Gains/(Losses)	\$52,251	\$26,529	(\$25,722)	-49%

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
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<b>FISCAL YEAR 2013</b>					
<b>REPORT 150 - HOSPITAL STATEMENT OF OPERATIONS INFORMATION</b>					
<b>(1)</b>	<b>(2)</b>	<b>(3)</b>	<b>(4)</b>	<b>(5)</b>	<b>(6)</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2012 ACTUAL</b>	<b>FY 2013 ACTUAL</b>	<b>AMOUNT DIFFERENCE</b>	<b>% DIFFERENCE</b>
	All Other Adjustments	\$0	\$0	\$0	0%
	<b>Total Other Adjustments</b>	<b>\$52,251</b>	<b>\$26,529</b>	<b>(\$25,722)</b>	<b>-49%</b>
	<b>Excess/(Deficiency) of Revenue Over Expenses</b>	<b>(\$713,336)</b>	<b>(\$7,218,544)</b>	<b>(\$6,505,208)</b>	<b>912%</b>
	Principal Payments	\$5,571,922	\$568,113	(\$5,003,809)	-90%

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
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<b>FISCAL YEAR 2013</b>					
<b>REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER</b>					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2012 ACTUAL	FY 2013 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>I. GROSS REVENUE BY PAYER</b>					
<b>A. INPATIENT GROSS REVENUE</b>					
1	MEDICARE TRADITIONAL	\$37,135,345	\$36,948,181	(\$187,164)	-1%
2	MEDICARE MANAGED CARE	\$6,084,216	\$6,567,170	\$482,954	8%
3	MEDICAID	\$9,570,502	\$11,232,147	\$1,661,645	17%
4	MEDICAID MANAGED CARE	\$693,574	\$0	(\$693,574)	-100%
5	CHAMPUS/TRICARE	\$211,837	\$123,913	(\$87,924)	-42%
6	COMMERCIAL INSURANCE	\$14,076,588	\$11,638,160	(\$2,438,428)	-17%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$235,492	\$217,421	(\$18,071)	-8%
9	SELF- PAY/UNINSURED	\$751,105	\$760,706	\$9,601	1%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$181,321	\$582,135	\$400,814	221%
	<b>TOTAL INPATIENT GROSS REVENUE</b>	<b>\$68,939,980</b>	<b>\$68,069,833</b>	<b>(\$870,147)</b>	<b>-1%</b>
<b>B. OUTPATIENT GROSS REVENUE</b>					
1	MEDICARE TRADITIONAL	\$36,340,316	\$34,337,194	(\$2,003,122)	-6%
2	MEDICARE MANAGED CARE	\$7,012,100	\$7,060,199	\$48,099	1%
3	MEDICAID	\$28,407,771	\$35,458,130	\$7,050,359	25%
4	MEDICAID MANAGED CARE	\$3,318,606	\$0	(\$3,318,606)	-100%
5	CHAMPUS/TRICARE	\$459,513	\$409,389	(\$50,124)	-11%
6	COMMERCIAL INSURANCE	\$58,832,726	\$53,285,004	(\$5,547,722)	-9%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$2,293,820	\$2,466,684	\$172,864	8%
9	SELF- PAY/UNINSURED	\$4,287,134	\$4,026,998	(\$260,136)	-6%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$258,122	\$295,954	\$37,832	15%
	<b>TOTAL OUTPATIENT GROSS REVENUE</b>	<b>\$141,210,108</b>	<b>\$137,339,552</b>	<b>(\$3,870,556)</b>	<b>-3%</b>
<b>C. TOTAL GROSS REVENUE</b>					
1	MEDICARE TRADITIONAL	\$73,475,661	\$71,285,375	(\$2,190,286)	-3%
2	MEDICARE MANAGED CARE	\$13,096,316	\$13,627,369	\$531,053	4%
3	MEDICAID	\$37,978,273	\$46,690,277	\$8,712,004	23%
4	MEDICAID MANAGED CARE	\$4,012,180	\$0	(\$4,012,180)	-100%
5	CHAMPUS/TRICARE	\$671,350	\$533,302	(\$138,048)	-21%
6	COMMERCIAL INSURANCE	\$72,909,314	\$64,923,164	(\$7,986,150)	-11%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$2,529,312	\$2,684,105	\$154,793	6%
9	SELF- PAY/UNINSURED	\$5,038,239	\$4,787,704	(\$250,535)	-5%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$439,443	\$878,089	\$438,646	100%
	<b>TOTAL GROSS REVENUE</b>	<b>\$210,150,088</b>	<b>\$205,409,385</b>	<b>(\$4,740,703)</b>	<b>-2%</b>
<b>II. NET REVENUE BY PAYER</b>					
<b>A. INPATIENT NET REVENUE</b>					
1	MEDICARE TRADITIONAL	\$24,278,572	\$21,448,167	(\$2,830,405)	-12%
2	MEDICARE MANAGED CARE	\$3,705,836	\$3,346,918	(\$358,918)	-10%
3	MEDICAID	\$4,029,946	\$4,108,612	\$78,666	2%
4	MEDICAID MANAGED CARE	\$290,987	\$0	(\$290,987)	-100%
5	CHAMPUS/TRICARE	\$80,646	\$64,966	(\$15,680)	-19%
6	COMMERCIAL INSURANCE	\$9,061,085	\$7,012,271	(\$2,048,814)	-23%

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(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2012 ACTUAL	FY 2013 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$136,525	\$144,370	\$7,845	6%
9	SELF- PAY/UNINSURED	\$15,020	\$14,644	(\$376)	-3%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$43,905	\$88,061	\$44,156	101%
	<b>TOTAL INPATIENT NET REVENUE</b>	<b>\$41,642,522</b>	<b>\$36,228,009</b>	<b>(\$5,414,513)</b>	<b>-13%</b>
<b>B.</b>	<b><u>OUTPATIENT NET REVENUE</u></b>				
1	MEDICARE TRADITIONAL	\$8,305,309	\$7,407,665	(\$897,644)	-11%
2	MEDICARE MANAGED CARE	\$1,512,586	\$1,427,302	(\$85,284)	-6%
3	MEDICAID	\$6,788,311	\$7,346,857	\$558,546	8%
4	MEDICAID MANAGED CARE	\$819,557	\$0	(\$819,557)	-100%
5	CHAMPUS/TRICARE	\$115,885	\$89,032	(\$26,853)	-23%
6	COMMERCIAL INSURANCE	\$25,929,632	\$22,666,689	(\$3,262,943)	-13%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$1,652,741	\$1,412,982	(\$239,759)	-15%
9	SELF- PAY/UNINSURED	\$108,762	\$101,392	(\$7,370)	-7%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$30,210	\$34,562	\$4,352	14%
	<b>TOTAL OUTPATIENT NET REVENUE</b>	<b>\$45,262,993</b>	<b>\$40,486,481</b>	<b>(\$4,776,512)</b>	<b>-11%</b>
<b>C.</b>	<b><u>TOTAL NET REVENUE</u></b>				
1	MEDICARE TRADITIONAL	\$32,583,881	\$28,855,832	(\$3,728,049)	-11%
2	MEDICARE MANAGED CARE	\$5,218,422	\$4,774,220	(\$444,202)	-9%
3	MEDICAID	\$10,818,257	\$11,455,469	\$637,212	6%
4	MEDICAID MANAGED CARE	\$1,110,544	\$0	(\$1,110,544)	-100%
5	CHAMPUS/TRICARE	\$196,531	\$153,998	(\$42,533)	-22%
6	COMMERCIAL INSURANCE	\$34,990,717	\$29,678,960	(\$5,311,757)	-15%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$1,789,266	\$1,557,352	(\$231,914)	-13%
9	SELF- PAY/UNINSURED	\$123,782	\$116,036	(\$7,746)	-6%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$74,115	\$122,623	\$48,508	65%
	<b>TOTAL NET REVENUE</b>	<b>\$86,905,515</b>	<b>\$76,714,490</b>	<b>(\$10,191,025)</b>	<b>-12%</b>
<b>III.</b>	<b><u>STATISTICS BY PAYER</u></b>				
<b>A.</b>	<b><u>DISCHARGES</u></b>				
1	MEDICARE TRADITIONAL	2,009	1,864	(145)	-7%
2	MEDICARE MANAGED CARE	317	346	29	9%
3	MEDICAID	889	965	76	9%
4	MEDICAID MANAGED CARE	81	0	(81)	-100%
5	CHAMPUS/TRICARE	17	18	1	6%
6	COMMERCIAL INSURANCE	1,110	865	(245)	-22%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	12	13	1	8%
9	SELF- PAY/UNINSURED	56	48	(8)	-14%
10	SAGA	0	0	0	0%
11	OTHER	15	19	4	27%
	<b>TOTAL DISCHARGES</b>	<b>4,506</b>	<b>4,138</b>	<b>(368)</b>	<b>-8%</b>
<b>B.</b>	<b><u>PATIENT DAYS</u></b>				
1	MEDICARE TRADITIONAL	10,009	9,356	(653)	-7%
2	MEDICARE MANAGED CARE	1,740	1,698	(42)	-2%
3	MEDICAID	2,936	3,237	301	10%

WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2013 REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER					
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LINE	DESCRIPTION	FY 2012 ACTUAL	FY 2013 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
4	MEDICAID MANAGED CARE	219	0	(219)	-100%
5	CHAMPUS/TRICARE	66	37	(29)	-44%
6	COMMERCIAL INSURANCE	3,458	2,684	(774)	-22%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	42	45	3	7%
9	SELF- PAY/UNINSURED	156	147	(9)	-6%
10	SAGA	0	0	0	0%
11	OTHER	47	151	104	221%
	<b>TOTAL PATIENT DAYS</b>	<b>18,673</b>	<b>17,355</b>	<b>(1,318)</b>	<b>-7%</b>
<b>C.</b>	<b>OUTPATIENT VISITS</b>				
1	MEDICARE TRADITIONAL	40,322	30,606	(9,716)	-24%
2	MEDICARE MANAGED CARE	8,175	6,533	(1,642)	-20%
3	MEDICAID	29,740	31,625	1,885	6%
4	MEDICAID MANAGED CARE	4,351	0	(4,351)	-100%
5	CHAMPUS/TRICARE	526	413	(113)	-21%
6	COMMERCIAL INSURANCE	69,340	52,358	(16,982)	-24%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	1,917	1,909	(8)	0%
9	SELF- PAY/UNINSURED	5,576	4,395	(1,181)	-21%
10	SAGA	0	0	0	0%
11	OTHER	228	192	(36)	-16%
	<b>TOTAL OUTPATIENT VISITS</b>	<b>160,175</b>	<b>128,031</b>	<b>(32,144)</b>	<b>-20%</b>
<b>IV.</b>	<b>EMERGENCY DEPARTMENT OUTPATIENT BY PAYER</b>				
<b>A.</b>	<b>EMERGENCY DEPARTMENT OUTPATIENT GROSS REVENUE</b>				
1	MEDICARE TRADITIONAL	\$6,843,655	\$7,349,455	\$505,800	7%
2	MEDICARE MANAGED CARE	\$1,223,715	\$1,201,544	(\$22,171)	-2%
3	MEDICAID	\$14,717,702	\$20,784,251	\$6,066,549	41%
4	MEDICAID MANAGED CARE	\$1,647,567	\$0	(\$1,647,567)	-100%
5	CHAMPUS/TRICARE	\$236,780	\$225,818	(\$10,962)	-5%
6	COMMERCIAL INSURANCE	\$12,260,325	\$12,758,376	\$498,051	4%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$589,474	\$736,834	\$147,360	25%
9	SELF- PAY/UNINSURED	\$2,784,937	\$2,825,283	\$40,346	1%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$154,660	\$240,440	\$85,780	55%
	<b>TOTAL EMERGENCY DEPARTMENT OUTPATIENT GROSS REVENUE</b>	<b>\$40,458,815</b>	<b>\$46,122,001</b>	<b>\$5,663,186</b>	<b>14%</b>
<b>B.</b>	<b>EMERGENCY DEPARTMENT OUTPATIENT NET REVENUE</b>				
1	MEDICARE TRADITIONAL	\$1,744,090	\$1,643,924	(\$100,166)	-6%
2	MEDICARE MANAGED CARE	\$305,248	\$259,897	(\$45,351)	-15%
3	MEDICAID	\$3,239,228	\$3,967,572	\$728,344	22%
4	MEDICAID MANAGED CARE	\$407,089	\$0	(\$407,089)	-100%
5	CHAMPUS/TRICARE	\$62,294	\$51,251	(\$11,043)	-18%
6	COMMERCIAL INSURANCE	\$5,624,669	\$5,812,578	\$187,909	3%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$421,845	\$449,878	\$28,033	7%
9	SELF- PAY/UNINSURED	\$42,031	\$49,338	\$7,307	17%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$14,542	\$26,916	\$12,374	85%

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2013					
REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2012 ACTUAL	FY 2013 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
	<b>TOTAL EMERGENCY DEPARTMENT OUTPATIENT NET REVENUE</b>	<b>\$11,861,036</b>	<b>\$12,261,354</b>	<b>\$400,318</b>	<b>3%</b>
<b>C.</b>	<b><u>EMERGENCY DEPARTMENT OUTPATIENT VISITS</u></b>				
1	MEDICARE TRADITIONAL	4,716	4,291	(425)	-9%
2	MEDICARE MANAGED CARE	783	687	(96)	-12%
3	MEDICAID	12,461	14,424	1,963	16%
4	MEDICAID MANAGED CARE	1,964	0	(1,964)	-100%
5	CHAMPUS/TRICARE	219	208	(11)	-5%
6	COMMERCIAL INSURANCE	9,895	9,192	(703)	-7%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	758	748	(10)	-1%
9	SELF- PAY/UNINSURED	2,697	2,353	(344)	-13%
10	SAGA	0	0	0	0%
11	OTHER	125	151	26	21%
	<b>TOTAL EMERGENCY DEPARTMENT OUTPATIENT VISITS</b>	<b>33,618</b>	<b>32,054</b>	<b>(1,564)</b>	<b>-5%</b>



## WINDHAM COMMUNITY MEMORIAL HOSPITAL

## TWELVE MONTHS ACTUAL FILING

## FISCAL YEAR 2013

## REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2012 ACTUAL	FY 2013 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>I. OPERATING EXPENSE BY CATEGORY</b>					
<b>A. Salaries &amp; Wages:</b>					
1	Nursing Salaries	\$13,759,500	\$13,350,243	(\$409,257)	-3%
2	Physician Salaries	\$2,572,919	\$1,987,414	(\$585,505)	-23%
3	Non-Nursing, Non-Physician Salaries	\$26,574,906	\$26,392,705	(\$182,201)	-1%
	<b>Total Salaries &amp; Wages</b>	<b>\$42,907,325</b>	<b>\$41,730,362</b>	<b>(\$1,176,963)</b>	<b>-3%</b>
<b>B. Fringe Benefits:</b>					
1	Nursing Fringe Benefits	\$4,918,084	\$4,052,342	(\$865,742)	-18%
2	Physician Fringe Benefits	\$919,643	\$603,261	(\$316,382)	-34%
3	Non-Nursing, Non-Physician Fringe Benefits	\$9,498,719	\$8,011,261	(\$1,487,458)	-16%
	<b>Total Fringe Benefits</b>	<b>\$15,336,446</b>	<b>\$12,666,864</b>	<b>(\$2,669,582)</b>	<b>-17%</b>
<b>C. Contractual Labor Fees:</b>					
1	Nursing Fees	\$693,243	\$315,513	(\$377,730)	-54%
2	Physician Fees	\$930,637	\$909,098	(\$21,539)	-2%
3	Non-Nursing, Non-Physician Fees	\$8,732,259	\$11,539,663	\$2,807,404	32%
	<b>Total Contractual Labor Fees</b>	<b>\$10,356,139</b>	<b>\$12,764,274</b>	<b>\$2,408,135</b>	<b>23%</b>
<b>D. Medical Supplies and Pharmaceutical Cost:</b>					
1	Medical Supplies	\$5,362,794	\$5,328,596	(\$34,198)	-1%
2	Pharmaceutical Costs	\$2,279,864	\$2,498,308	\$218,444	10%
	<b>Total Medical Supplies and Pharmaceutical Cost</b>	<b>\$7,642,658</b>	<b>\$7,826,904</b>	<b>\$184,246</b>	<b>2%</b>
<b>E. Depreciation and Amortization:</b>					
1	Depreciation-Building	\$1,512,071	\$1,862,231	\$350,160	23%
2	Depreciation-Equipment	\$2,624,263	\$2,281,905	(\$342,358)	-13%
3	Amortization	\$10,771	\$10,813	\$42	0%
	<b>Total Depreciation and Amortization</b>	<b>\$4,147,105</b>	<b>\$4,154,949</b>	<b>\$7,844</b>	<b>0%</b>
<b>F. Bad Debts:</b>					
1	Bad Debts	\$3,839,277	\$0	(\$3,839,277)	-100%
<b>G. Interest Expense:</b>					
1	Interest Expense	\$1,325,543	\$1,107,869	(\$217,674)	-16%
<b>H. Malpractice Insurance Cost:</b>					
1	Malpractice Insurance Cost	\$659,252	\$400,452	(\$258,800)	-39%
<b>I. Utilities:</b>					
1	Water	\$60,955	\$63,933	\$2,978	5%
2	Natural Gas	\$577,526	\$402,573	(\$174,953)	-30%
3	Oil	\$0	\$140,477	\$140,477	0%
4	Electricity	\$645,776	\$641,799	(\$3,977)	-1%
5	Telephone	\$140,078	\$152,902	\$12,824	9%
6	Other Utilities	\$0	\$0	\$0	0%
	<b>Total Utilities</b>	<b>\$1,424,335</b>	<b>\$1,401,684</b>	<b>(\$22,651)</b>	<b>-2%</b>
<b>J. Business Expenses:</b>					
1	Accounting Fees	\$207,880	\$340,175	\$132,295	64%
2	Legal Fees	\$187,118	\$117,202	(\$69,916)	-37%
3	Consulting Fees	\$565,212	\$651,620	\$86,408	15%

## WINDHAM COMMUNITY MEMORIAL HOSPITAL

## TWELVE MONTHS ACTUAL FILING

## FISCAL YEAR 2013

## REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2012 ACTUAL	FY 2013 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
4	Dues and Membership	\$322,393	\$320,060	(\$2,333)	-1%
5	Equipment Leases	\$543,128	\$674,874	\$131,746	24%
6	Building Leases	\$239,191	\$374,367	\$135,176	57%
7	Repairs and Maintenance	\$3,450,798	\$3,267,550	(\$183,248)	-5%
8	Insurance	\$68,703	\$142,573	\$73,870	108%
9	Travel	\$65,215	\$60,014	(\$5,201)	-8%
10	Conferences	\$153,775	\$115,046	(\$38,729)	-25%
11	Property Tax	\$71,303	\$84,732	\$13,429	19%
12	General Supplies	\$1,376,923	\$1,322,909	(\$54,014)	-4%
13	Licenses and Subscriptions	\$56,452	\$56,044	(\$408)	-1%
14	Postage and Shipping	\$91,212	\$93,294	\$2,082	2%
15	Advertising	\$587,391	\$713,666	\$126,275	21%
16	Corporate parent/system fees	\$0	\$0	\$0	0%
17	Computer Software	\$0	\$0	\$0	0%
18	Computer hardware & small equipment	\$0	\$0	\$0	0%
19	Dietary / Food Services	\$0	\$0	\$0	0%
20	Lab Fees / Red Cross charges	\$0	\$0	\$0	0%
21	Billing & Collection / Bank Fees	\$0	\$0	\$0	0%
22	Recruiting / Employee Education & Recognition	\$0	\$0	\$0	0%
23	Laundry / Linen	\$0	\$0	\$0	0%
24	Professional / Physician Fees	\$0	\$0	\$0	0%
25	Waste disposal	\$0	\$0	\$0	0%
26	Purchased Services - Medical	\$0	\$0	\$0	0%
27	Purchased Services - Non Medical	\$0	\$0	\$0	0%
28	Other Business Expenses	\$0	\$0	\$0	0%
	<b>Total Business Expenses</b>	<b>\$7,986,694</b>	<b>\$8,334,126</b>	<b>\$347,432</b>	<b>4%</b>
<b>K.</b>	<b>Other Operating Expense:</b>				
1	Miscellaneous Other Operating Expenses	\$825,343	\$980,434	\$155,091	19%
	<b>Total Operating Expenses - All Expense Categories*</b>	<b>\$96,450,117</b>	<b>\$91,367,918</b>	<b>(\$5,082,199)</b>	<b>-5%</b>
	<b>*A.-K. The total operating expenses amount above must agree with the total operating expenses amount on Report 150</b>				
<b>II.</b>	<b>OPERATING EXPENSE BY DEPARTMENT</b>				
<b>A.</b>	<b>General Services:</b>				
1	General Administration	\$2,840,555	\$3,752,136	\$911,581	32%
2	General Accounting	\$1,110,969	\$1,223,522	\$112,553	10%
3	Patient Billing & Collection	\$121,608	\$8,009	(\$113,599)	-93%
4	Admitting / Registration Office	\$2,014,613	\$2,870,021	\$855,408	42%
5	Data Processing	\$2,405,358	\$4,912,598	\$2,507,240	104%
6	Communications	\$149,636	\$152,593	\$2,957	2%
7	Personnel	\$706,530	\$984,923	\$278,393	39%
8	Public Relations	\$976,280	\$1,143,366	\$167,086	17%
9	Purchasing	\$296,383	\$335,970	\$39,587	13%
10	Dietary and Cafeteria	\$1,841,425	\$1,857,622	\$16,197	1%
11	Housekeeping	\$1,142,830	\$1,043,074	(\$99,756)	-9%
12	Laundry & Linen	\$575,625	\$593,647	\$18,022	3%
13	Operation of Plant	\$1,453,279	\$1,640,103	\$186,824	13%
14	Security	\$400,423	\$391,078	(\$9,345)	-2%
15	Repairs and Maintenance	\$1,588,467	\$1,558,755	(\$29,712)	-2%
16	Central Sterile Supply	\$470,373	\$470,938	\$565	0%

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
<b>TWELVE MONTHS ACTUAL FILING</b>					
<b>FISCAL YEAR 2013</b>					
<b>REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT</b>					
(1)	(2)	(3)	(4)	(5)	(6)
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2012 ACTUAL</b>	<b>FY 2013 ACTUAL</b>	<b>AMOUNT DIFFERENCE</b>	<b>% DIFFERENCE</b>
17	Pharmacy Department	\$3,439,507	\$3,684,057	\$244,550	7%
18	Other General Services	\$394,497	\$288,864	(\$105,633)	-27%
	<b>Total General Services</b>	<b>\$21,928,358</b>	<b>\$26,911,276</b>	<b>\$4,982,918</b>	<b>23%</b>
	<b>B. Professional Services:</b>				
1	Medical Care Administration	\$122,866	\$127,357	\$4,491	4%
2	Residency Program	\$0	\$0	\$0	0%
3	Nursing Services Administration	\$3,040,773	\$2,495,167	(\$545,606)	-18%
4	Medical Records	\$874,198	\$846,252	(\$27,946)	-3%
5	Social Service	\$0	\$0	\$0	0%
6	Other Professional Services	\$466,590	\$599,338	\$132,748	28%
	<b>Total Professional Services</b>	<b>\$4,504,427</b>	<b>\$4,068,114</b>	<b>(\$436,313)</b>	<b>-10%</b>
	<b>C. Special Services:</b>				
1	Operating Room	\$4,440,847	\$4,140,444	(\$300,403)	-7%
2	Recovery Room	\$200,783	\$228,259	\$27,476	14%
3	Anesthesiology	\$0	\$0	\$0	0%
4	Delivery Room	\$957,431	\$783,266	(\$174,165)	-18%
5	Diagnostic Radiology	\$2,561,791	\$2,689,041	\$127,250	5%
6	Diagnostic Ultrasound	\$495,361	\$500,625	\$5,264	1%
7	Radiation Therapy	\$0	\$0	\$0	0%
8	Radioisotopes	\$566,103	\$502,078	(\$64,025)	-11%
9	CT Scan	\$493,150	\$487,827	(\$5,323)	-1%
10	Laboratory	\$4,391,617	\$4,092,788	(\$298,829)	-7%
11	Blood Storing/Processing	\$0	\$0	\$0	0%
12	Cardiology	\$582,611	\$599,641	\$17,030	3%
13	Electrocardiology	\$148,546	\$123,485	(\$25,061)	-17%
14	Electroencephalography	\$321,023	\$333,205	\$12,182	4%
15	Occupational Therapy	\$0	\$0	\$0	0%
16	Speech Pathology	\$0	\$0	\$0	0%
17	Audiology	\$0	\$0	\$0	0%
18	Respiratory Therapy	\$1,159,372	\$1,040,122	(\$119,250)	-10%
19	Pulmonary Function	\$0	\$0	\$0	0%
20	Intravenous Therapy	\$0	\$0	\$0	0%
21	Shock Therapy	\$0	\$0	\$0	0%
22	Psychiatry / Psychology Services	\$0	\$0	\$0	0%
23	Renal Dialysis	\$0	\$0	\$0	0%
24	Emergency Room	\$5,776,716	\$5,962,324	\$185,608	3%
25	MRI	\$494,273	\$491,459	(\$2,814)	-1%
26	PET Scan	\$0	\$0	\$0	0%
27	PET/CT Scan	\$0	\$0	\$0	0%
28	Endoscopy	\$0	\$0	\$0	0%
29	Sleep Center	\$682,484	\$701,201	\$18,717	3%
30	Lithotripsy	\$0	\$0	\$0	0%
31	Cardiac Catheterization/Rehabilitation	\$0	\$0	\$0	0%
32	Occupational Therapy / Physical Therapy	\$1,728,550	\$1,904,013	\$175,463	10%
33	Dental Clinic	\$0	\$0	\$0	0%
34	Other Special Services	\$4,902,951	\$3,968,095	(\$934,856)	-19%
	<b>Total Special Services</b>	<b>\$29,903,609</b>	<b>\$28,547,873</b>	<b>(\$1,355,736)</b>	<b>-5%</b>
	<b>D. Routine Services:</b>				
1	Medical & Surgical Units	\$6,770,389	\$5,846,406	(\$923,983)	-14%
2	Intensive Care Unit	\$2,576,171	\$2,588,678	\$12,507	0%
3	Coronary Care Unit	\$0	\$0	\$0	0%

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
<b>TWELVE MONTHS ACTUAL FILING</b>					
<b>FISCAL YEAR 2013</b>					
<b>REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT</b>					
(1)	(2)	(3)	(4)	(5)	(6)
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2012 ACTUAL</b>	<b>FY 2013 ACTUAL</b>	<b>AMOUNT DIFFERENCE</b>	<b>% DIFFERENCE</b>
4	Psychiatric Unit	\$0	\$0	\$0	0%
5	Pediatric Unit	\$0	\$0	\$0	0%
6	Maternity Unit	\$547,415	\$619,327	\$71,912	13%
7	Newborn Nursery Unit	\$344,173	\$418,956	\$74,783	22%
8	Neonatal ICU	\$0	\$0	\$0	0%
9	Rehabilitation Unit	\$0	\$0	\$0	0%
10	Ambulatory Surgery	\$1,236,067	\$1,203,140	(\$32,927)	-3%
11	Home Care	\$0	\$0	\$0	0%
12	Outpatient Clinics	\$971,878	\$999,845	\$27,967	3%
13	Other Routine Services	\$764,527	\$906,926	\$142,399	19%
	<b>Total Routine Services</b>	<b>\$13,210,620</b>	<b>\$12,583,278</b>	<b>(\$627,342)</b>	<b>-5%</b>
<b>E.</b>	<b>Other Departments:</b>				
1	Miscellaneous Other Departments	\$26,903,103	\$19,257,377	(\$7,645,726)	-28%
	<b>Total Operating Expenses - All Departments*</b>	<b>\$96,450,117</b>	<b>\$91,367,918</b>	<b>(\$5,082,199)</b>	<b>-5%</b>
<b>*A.- E. The total operating expenses amount above must agree with the total operating expenses amount on Report 150.</b>					

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>				
<b>TWELVE MONTHS ACTUAL FILING</b>				
<b>FISCAL YEAR 2013</b>				
<b>REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS</b>				
(1)	(2)	(3)	(4)	(5)
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>
<b>A. <u>Statement of Operations Summary</u></b>				
1	Total Net Patient Revenue	\$85,855,448	\$90,160,381	\$76,714,489
2	Other Operating Revenue	3,044,239	5,761,698	5,866,110
3	Total Operating Revenue	\$88,899,687	\$95,922,079	\$82,580,599
4	Total Operating Expenses	92,639,489	96,450,117	91,367,918
5	Income/(Loss) From Operations	(\$3,739,802)	(\$528,038)	(\$8,787,319)
6	Total Non-Operating Revenue	(323,008)	(185,298)	1,568,775
7	Excess/(Deficiency) of Revenue Over Expenses	(\$4,062,810)	(\$713,336)	(\$7,218,544)
<b>B. <u>Profitability Summary</u></b>				
1	Hospital Operating Margin	-4.22%	-0.55%	-10.44%
2	Hospital Non Operating Margin	-0.36%	-0.19%	1.86%
3	Hospital Total Margin	-4.59%	-0.75%	-8.58%
4	Income/(Loss) From Operations	(\$3,739,802)	(\$528,038)	(\$8,787,319)
5	Total Operating Revenue	\$88,899,687	\$95,922,079	\$82,580,599
6	Total Non-Operating Revenue	(\$323,008)	(\$185,298)	\$1,568,775
7	Total Revenue	\$88,576,679	\$95,736,781	\$84,149,374
8	Excess/(Deficiency) of Revenue Over Expenses	(\$4,062,810)	(\$713,336)	(\$7,218,544)
<b>C. <u>Net Assets Summary</u></b>				
1	Hospital Unrestricted Net Assets	(\$35,978,450)	(\$47,943,489)	(\$13,430,049)
2	Hospital Total Net Assets	(\$31,049,573)	(\$42,522,947)	(\$7,449,457)
3	Hospital Change in Total Net Assets	(\$11,113,850)	(\$11,473,374)	\$35,073,490
4	Hospital Change in Total Net Assets %	155.7%	37.0%	-82.5%
<b>D. <u>Cost Data Summary</u></b>				
1	<b>Ratio of Cost to Charges</b>	<b>0.46</b>	<b>0.45</b>	<b>0.43</b>
2	Total Operating Expenses	\$92,639,489	\$96,450,117	\$91,367,918
3	Total Gross Revenue	\$199,383,125	\$210,150,088	\$205,409,385
4	Total Other Operating Revenue	\$3,044,239	\$5,761,698	\$5,866,110

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>				
<b>TWELVE MONTHS ACTUAL FILING</b>				
<b>FISCAL YEAR 2013</b>				
<b>REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS</b>				
<b>(1)</b>	<b>(2)</b>	<b>(3)</b>	<b>(4)</b>	<b>(5)</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>
<b>5</b>	<b><u>Private Payment to Cost Ratio</u></b>	<b>1.07</b>	<b>1.09</b>	<b>1.07</b>
6	Total Non-Government Payments	\$35,493,561	\$36,903,765	\$31,352,348
7	Total Uninsured Payments	\$169,214	\$123,782	\$116,036
8	Total Non-Government Charges	\$76,930,656	\$80,476,865	\$72,394,973
9	Total Uninsured Charges	\$4,692,749	\$5,038,239	\$4,787,704
<b>10</b>	<b><u>Medicare Payment to Cost Ratio</u></b>	<b>0.95</b>	<b>0.98</b>	<b>0.92</b>
11	Total Medicare Payments	\$35,809,112	\$37,802,303	\$33,630,052
12	Total Medicare Charges	\$82,259,825	\$86,571,977	\$84,912,744
<b>13</b>	<b><u>Medicaid Payment to Cost Ratio</u></b>	<b>0.61</b>	<b>0.64</b>	<b>0.57</b>
14	Total Medicaid Payments	\$10,869,843	\$11,928,801	\$11,455,469
15	Total Medicaid Charges	\$39,143,578	\$41,990,453	\$46,690,277
<b>16</b>	<b><u>Uncompensated Care Cost</u></b>	<b>\$2,771,904</b>	<b>\$3,050,367</b>	<b>\$3,001,459</b>
17	Charity Care	\$2,956,537	\$3,573,641	\$2,699,812
18	Bad Debts	\$3,100,374	\$3,254,865	\$4,240,640
19	Total Uncompensated Care	\$6,056,911	\$6,828,506	\$6,940,452
<b>20</b>	<b><u>Uncompensated Care % of Total Expenses</u></b>	<b>3.0%</b>	<b>3.2%</b>	<b>3.3%</b>
21	Total Operating Expenses	\$92,639,489	\$96,450,117	\$91,367,918
<b>E.</b>	<b><u>Liquidity Measures Summary</u></b>			
<b>1</b>	<b><u>Current Ratio</u></b>	<b>1</b>	<b>1</b>	<b>1</b>
2	Total Current Assets	\$21,775,957	\$31,100,964	\$26,728,598
3	Total Current Liabilities	\$16,617,232	\$31,013,163	\$29,842,262
<b>4</b>	<b><u>Days Cash on Hand</u></b>	<b>10</b>	<b>16</b>	<b>32</b>
5	Cash and Cash Equivalents	\$2,502,682	\$4,122,969	\$7,575,725
6	Short Term Investments	0	0	0

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>				
<b>TWELVE MONTHS ACTUAL FILING</b>				
<b>FISCAL YEAR 2013</b>				
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(1)	(2)	(3)	(4)	(5)
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>
7	Total Cash and Short Term Investments	\$2,502,682	\$4,122,969	\$7,575,725
8	Total Operating Expenses	\$92,639,489	\$96,450,117	\$91,367,918
9	Depreciation Expense	\$4,545,850	\$4,147,105	\$4,154,949
10	Operating Expenses less Depreciation Expense	\$88,093,639	\$92,303,012	\$87,212,969
<b>11</b>	<b><u>Days Revenue in Patient Accounts Receivable</u></b>	<b>63</b>	<b>78</b>	<b>50</b>
12	Net Patient Accounts Receivable	\$14,881,466	\$20,670,040	\$11,889,554
13	Due From Third Party Payers	\$0	\$0	\$0
14	Due To Third Party Payers	\$71,283	\$1,499,004	\$1,340,072
15	Total Net Patient Accounts Receivable and Third Party Payer Activity	\$14,810,183	\$19,171,036	\$10,549,482
16	Total Net Patient Revenue	\$85,855,448	\$90,160,381	\$76,714,489
<b>17</b>	<b><u>Average Payment Period</u></b>	<b>69</b>	<b>123</b>	<b>125</b>
18	Total Current Liabilities	\$16,617,232	\$31,013,163	\$29,842,262
19	Total Operating Expenses	\$92,639,489	\$96,450,117	\$91,367,918
20	Depreciation Expense	\$4,545,850	\$4,147,105	\$4,154,949
21	Total Operating Expenses less Depreciation Expense	\$88,093,639	\$92,303,012	\$87,212,969
<b>F.</b>	<b><u>Solvency Measures Summary</u></b>			
<b>1</b>	<b><u>Equity Financing Ratio</u></b>	<b>(46.8)</b>	<b>(53.1)</b>	<b>(9.3)</b>
2	Total Net Assets	(\$31,049,573)	(\$42,522,947)	(\$7,449,457)
3	Total Assets	\$66,369,494	\$80,146,199	\$80,149,109
<b>4</b>	<b><u>Cash Flow to Total Debt Ratio</u></b>	<b>1.3</b>	<b>6.8</b>	<b>(6.2)</b>
5	Excess/(Deficiency) of Revenues Over Expenses	(\$4,062,810)	(\$713,336)	(\$7,218,544)
6	Depreciation Expense	\$4,545,850	\$4,147,105	\$4,154,949
7	Excess of Revenues Over Expenses and Depreciation Expense	\$483,040	\$3,433,769	(\$3,063,595)
8	Total Current Liabilities	\$16,617,232	\$31,013,163	\$29,842,262
9	Total Long Term Debt	\$19,388,119	\$19,433,376	\$19,355,130
10	Total Current Liabilities and Total Long Term Debt	\$36,005,351	\$50,446,539	\$49,197,392

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>				
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(1)	(2)	(3)	(4)	(5)
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>
<b>11</b>	<b><u>Long Term Debt to Capitalization Ratio</u></b>	<b>(166.3)</b>	<b>(84.2)</b>	<b>162.6</b>
12	Total Long Term Debt	\$19,388,119	\$19,433,376	\$19,355,130
13	Total Net Assets	(\$31,049,573)	(\$42,522,947)	(\$7,449,457)
14	Total Long Term Debt and Total Net Assets	(\$11,661,454)	(\$23,089,571)	\$11,905,673
<b>15</b>	<b><u>Debt Service Coverage Ratio</u></b>	<b>0.1</b>	<b>0.7</b>	<b>(1.2)</b>
16	Excess Revenues over Expenses	(4,062,810)	(\$713,336)	(\$7,218,544)
17	Interest Expense	1,476,666	\$1,325,543	\$1,107,869
18	Depreciation and Amortization Expense	4,545,850	\$4,147,105	\$4,154,949
19	Principal Payments	19,866,618	\$5,571,922	\$568,113
<b>G.</b>	<b><u>Other Financial Ratios</u></b>			
<b>20</b>	<b><u>Average Age of Plant</u></b>	<b>14.7</b>	<b>16.9</b>	<b>17.9</b>
21	Accumulated Depreciation	66,982,063	70,034,957	74,173,393
22	Depreciation and Amortization Expense	4,545,850	4,147,105	4,154,949
<b>H.</b>	<b><u>Utilization Measures Summary</u></b>			
1	Patient Days	19,996	18,673	17,355
2	Discharges	4,701	4,506	4,137
3	ALOS	4.3	4.1	4.2
4	Staffed Beds	87	87	87
5	Available Beds	-	144	144
6	Licensed Beds	144	144	144
7	Occupancy of Staffed Beds	63.0%	58.8%	54.7%
8	Occupancy of Available Beds	38.0%	35.5%	33.0%
9	Full Time Equivalent Employees	607.5	601.6	577.1
<b>I.</b>	<b><u>Hospital Gross Revenue Payer Mix Percentage</u></b>			
1	Non-Government Gross Revenue Payer Mix Percentage	36.2%	35.9%	32.9%
2	Medicare Gross Revenue Payer Mix Percentage	41.3%	41.2%	41.3%



<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>				
<b>TWELVE MONTHS ACTUAL FILING</b>				
<b>FISCAL YEAR 2013</b>				
<b>REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS</b>				
<b>(1)</b>	<b>(2)</b>	<b>(3)</b>	<b>(4)</b>	<b>(5)</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>
3	Medicaid Gross Revenue Payer Mix Percentage	19.6%	20.0%	22.7%
4	Other Medical Assistance Gross Revenue Payer Mix Percentage	0.2%	0.2%	0.4%
5	Uninsured Gross Revenue Payer Mix Percentage	2.4%	2.4%	2.3%
6	CHAMPUS / TRICARE Gross Revenue Payer Mix Percentage	0.3%	0.3%	0.3%
7	Total Gross Revenue Payer Mix Percentage	100.0%	100.0%	100.0%
8	Non-Government Gross Revenue (Charges)	\$72,237,907	\$75,438,626	\$67,607,269
9	Medicare Gross Revenue (Charges)	\$82,259,825	\$86,571,977	\$84,912,744
10	Medicaid Gross Revenue (Charges)	\$39,143,578	\$41,990,453	\$46,690,277
11	Other Medical Assistance Gross Revenue (Charges)	\$494,058	\$439,443	\$878,089
12	Uninsured Gross Revenue (Charges)	\$4,692,749	\$5,038,239	\$4,787,704
13	CHAMPUS / TRICARE Gross Revenue (Charges)	\$555,008	\$671,350	\$533,302
14	Total Gross Revenue (Charges)	\$199,383,125	\$210,150,088	\$205,409,385
<b>J.</b>	<b>Hospital Net Revenue Payer Mix Percentage</b>			
1	Non-Government Net Revenue Payer Mix Percentage	42.8%	42.3%	40.7%
2	Medicare Net Revenue Payer Mix Percentage	43.4%	43.5%	43.8%
3	Medicaid Net Revenue Payer Mix Percentage	13.2%	13.7%	14.9%
4	Other Medical Assistance Net Revenue Payer Mix Percentage	0.2%	0.1%	0.2%
5	Uninsured Net Revenue Payer Mix Percentage	0.2%	0.1%	0.2%
6	CHAMPUS / TRICARE Net Revenue Payer Mix Percentage	0.2%	0.2%	0.2%
7	Total Net Revenue Payer Mix Percentage	100.0%	100.0%	100.0%
8	Non-Government Net Revenue (Payments)	\$35,324,347	\$36,779,983	\$31,236,312
9	Medicare Net Revenue (Payments)	\$35,809,112	\$37,802,303	\$33,630,052
10	Medicaid Net Revenue (Payments)	\$10,869,843	\$11,928,801	\$11,455,469
11	Other Medical Assistance Net Revenue (Payments)	\$146,864	\$74,115	\$122,623
12	Uninsured Net Revenue (Payments)	\$169,214	\$123,782	\$116,036
13	CHAMPUS / TRICARE Net Revenue Payments)	\$187,666	\$196,531	\$153,998
14	Total Net Revenue (Payments)	\$82,507,046	\$86,905,515	\$76,714,490
<b>K.</b>	<b>Discharges</b>			
1	Non-Government (Including Self Pay / Uninsured)	1,256	1,178	926
2	Medicare	2,372	2,326	2,210
3	Medical Assistance	1,055	985	983
4	Medicaid	1,035	970	965
5	Other Medical Assistance	20	15	18
6	CHAMPUS / TRICARE	18	17	18

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>				
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<b>FISCAL YEAR 2013</b>				
<b>REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS</b>				
<b>(1)</b>	<b>(2)</b>	<b>(3)</b>	<b>(4)</b>	<b>(5)</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>
7	Uninsured (Included In Non-Government)	66	56	48
8	Total	4,701	4,506	4,137
<b>L. Case Mix Index</b>				
1	Non-Government (Including Self Pay / Uninsured)	0.96200	0.95456	0.96785
2	Medicare	1.27280	1.37894	1.39802
3	Medical Assistance	0.89272	0.91871	0.98361
4	Medicaid	0.89670	0.91643	0.96308
5	Other Medical Assistance	0.68677	1.06624	2.08431
6	CHAMPUS / TRICARE	0.58850	0.94453	0.83612
7	Uninsured (Included In Non-Government)	1.05670	0.93178	1.08940
8	Total Case Mix Index	1.10184	1.16575	1.20082
<b>M. Emergency Department Visits</b>				
1	Emergency Room - Treated and Admitted	3,378	3,244	3,028
2	Emergency Room - Treated and Discharged	30,744	33,618	32,054
3	Total Emergency Room Visits	34,122	36,862	35,082

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
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<b>FISCAL YEAR 2013</b>					
<b>REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY</b>					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2012 ACTUAL	FY 2013 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>I. MEDICARE MANAGED CARE</b>					
<b>A. ANTHEM - MEDICARE BLUE CONNECTICUT</b>					
1	Inpatient Charges	\$216,613	\$186,648	(\$29,965)	-14%
2	Inpatient Payments	\$115,168	\$136,187	\$21,019	18%
3	Outpatient Charges	\$216,925	\$205,152	(\$11,773)	-5%
4	Outpatient Payments	\$46,987	\$70,930	\$23,943	51%
5	Discharges	10	14	4	40%
6	Patient Days	63	52	(11)	-17%
7	Outpatient Visits (Excludes ED Visits)	244	138	(106)	-43%
8	Emergency Department Outpatient Visits	21	30	9	43%
9	Emergency Department Inpatient Admissions	24	14	(10)	-42%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$433,538</b>	<b>\$391,800</b>	<b>(\$41,738)</b>	<b>-10%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$162,155</b>	<b>\$207,117</b>	<b>\$44,962</b>	<b>28%</b>
<b>B. CIGNA HEALTHCARE</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>C. CONNECTICARE, INC.</b>					
1	Inpatient Charges	\$2,841,342	\$3,125,667	\$284,325	10%
2	Inpatient Payments	\$1,804,066	\$1,482,903	(\$321,163)	-18%
3	Outpatient Charges	\$3,162,382	\$3,195,687	\$33,305	1%
4	Outpatient Payments	\$678,732	\$628,473	(\$50,259)	-7%
5	Discharges	144	152	8	6%
6	Patient Days	697	814	117	17%
7	Outpatient Visits (Excludes ED Visits)	3,150	2,575	(575)	-18%
8	Emergency Department Outpatient Visits	264	216	(48)	-18%
9	Emergency Department Inpatient Admissions	334	134	(200)	-60%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$6,003,724</b>	<b>\$6,321,354</b>	<b>\$317,630</b>	<b>5%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$2,482,798</b>	<b>\$2,111,376</b>	<b>(\$371,422)</b>	<b>-15%</b>
<b>D. HEALTHNET OF CONNECTICUT</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$11,681	\$11,681	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	4	4	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$11,681</b>	<b>\$11,681</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
<b>TWELVE MONTHS ACTUAL FILING</b>					
<b>FISCAL YEAR 2013</b>					
<b>REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY</b>					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2012 ACTUAL	FY 2013 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>E. OTHER MEDICARE MANAGED CARE</b>					
1	Inpatient Charges	\$265,934	\$422,487	\$156,553	59%
2	Inpatient Payments	\$158,011	\$239,121	\$81,110	51%
3	Outpatient Charges	\$653,367	\$704,583	\$51,216	8%
4	Outpatient Payments	\$141,522	\$125,714	(\$15,808)	-11%
5	Discharges	15	28	13	87%
6	Patient Days	64	112	48	75%
7	Outpatient Visits (Excludes ED Visits)	644	521	(123)	-19%
8	Emergency Department Outpatient Visits	86	75	(11)	-13%
9	Emergency Department Inpatient Admissions	40	24	(16)	-40%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$919,301</b>	<b>\$1,127,070</b>	<b>\$207,769</b>	<b>23%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$299,533</b>	<b>\$364,835</b>	<b>\$65,302</b>	<b>22%</b>
<b>F. OXFORD HEALTH PLANS, INC - MEDICARE ADVANTAGE</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>G. UNITED HEALTHCARE INSURANCE COMPANY</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>H. WELLCARE OF CONNECTICUT</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>I. AETNA</b>					

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
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<b>FISCAL YEAR 2013</b>					
<b>REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY</b>					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2012 ACTUAL	FY 2013 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
1	Inpatient Charges	\$57,874	\$348,253	\$290,379	502%
2	Inpatient Payments	\$33,688	\$186,248	\$152,560	453%
3	Outpatient Charges	\$156,445	\$411,250	\$254,805	163%
4	Outpatient Payments	\$33,887	\$92,428	\$58,541	173%
5	Discharges	3	19	16	533%
6	Patient Days	18	92	74	411%
7	Outpatient Visits (Excludes ED Visits)	171	276	105	61%
8	Emergency Department Outpatient Visits	12	26	14	117%
9	Emergency Department Inpatient Admissions	9	19	10	111%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$214,319</b>	<b>\$759,503</b>	<b>\$545,184</b>	<b>254%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$67,575</b>	<b>\$278,676</b>	<b>\$211,101</b>	<b>312%</b>
<b>J.</b>	<b>HUMANA</b>				
1	Inpatient Charges	\$10,564	\$44,685	\$34,121	323%
2	Inpatient Payments	\$10,564	\$25,292	\$14,728	139%
3	Outpatient Charges	\$22,892	\$4,612	(\$18,280)	-80%
4	Outpatient Payments	\$4,959	\$448	(\$4,511)	-91%
5	Discharges	1	3	2	200%
6	Patient Days	4	8	4	100%
7	Outpatient Visits (Excludes ED Visits)	25	2	(23)	-92%
8	Emergency Department Outpatient Visits	0	2	2	0%
9	Emergency Department Inpatient Admissions	2	3	1	50%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$33,456</b>	<b>\$49,297</b>	<b>\$15,841</b>	<b>47%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$15,523</b>	<b>\$25,740</b>	<b>\$10,217</b>	<b>66%</b>
<b>K.</b>	<b>SECURE HORIZONS</b>				
1	Inpatient Charges	\$844,489	\$1,445,637	\$601,148	71%
2	Inpatient Payments	\$498,622	\$787,288	\$288,666	58%
3	Outpatient Charges	\$732,269	\$1,058,613	\$326,344	45%
4	Outpatient Payments	\$158,612	\$212,878	\$54,266	34%
5	Discharges	40	69	29	73%
6	Patient Days	288	345	57	20%
7	Outpatient Visits (Excludes ED Visits)	695	803	108	16%
8	Emergency Department Outpatient Visits	95	152	57	60%
9	Emergency Department Inpatient Admissions	114	65	(49)	-43%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$1,576,758</b>	<b>\$2,504,250</b>	<b>\$927,492</b>	<b>59%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$657,234</b>	<b>\$1,000,166</b>	<b>\$342,932</b>	<b>52%</b>
<b>L.</b>	<b>UNICARE LIFE &amp; HEALTH INSURANCE</b>				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>M.</b>	<b>UNIVERSAL AMERICAN</b>				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
<b>TWELVE MONTHS ACTUAL FILING</b>					
<b>FISCAL YEAR 2013</b>					
<b>REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY</b>					
<b>(1)</b>	<b>(2)</b>	<b>(3)</b>	<b>(4)</b>	<b>(5)</b>	<b>(6)</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2012 ACTUAL</b>	<b>FY 2013 ACTUAL</b>	<b>AMOUNT DIFFERENCE</b>	<b>% DIFFERENCE</b>
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>N.</b>	<b>EVERCARE</b>				
1	Inpatient Charges	\$1,847,400	\$993,793	(\$853,607)	-46%
2	Inpatient Payments	\$1,085,717	\$489,879	(\$595,838)	-55%
3	Outpatient Charges	\$2,067,820	\$1,468,621	(\$599,199)	-29%
4	Outpatient Payments	\$447,887	\$296,431	(\$151,456)	-34%
5	Discharges	104	61	(43)	-41%
6	Patient Days	606	275	(331)	-55%
7	Outpatient Visits (Excludes ED Visits)	2,463	1,527	(936)	-38%
8	Emergency Department Outpatient Visits	305	186	(119)	-39%
9	Emergency Department Inpatient Admissions	287	57	(230)	-80%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$3,915,220</b>	<b>\$2,462,414</b>	<b>(\$1,452,806)</b>	<b>-37%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$1,533,604</b>	<b>\$786,310</b>	<b>(\$747,294)</b>	<b>-49%</b>
<b>II.</b>	<b>TOTAL MEDICARE MANAGED CARE</b>				
	<b>TOTAL INPATIENT CHARGES</b>	<b>\$6,084,216</b>	<b>\$6,567,170</b>	<b>\$482,954</b>	<b>8%</b>
	<b>TOTAL INPATIENT PAYMENTS</b>	<b>\$3,705,836</b>	<b>\$3,346,918</b>	<b>(\$358,918)</b>	<b>-10%</b>
	<b>TOTAL OUTPATIENT CHARGES</b>	<b>\$7,012,100</b>	<b>\$7,060,199</b>	<b>\$48,099</b>	<b>1%</b>
	<b>TOTAL OUTPATIENT PAYMENTS</b>	<b>\$1,512,586</b>	<b>\$1,427,302</b>	<b>(\$85,284)</b>	<b>-6%</b>
	<b>TOTAL DISCHARGES</b>	<b>317</b>	<b>346</b>	<b>29</b>	<b>9%</b>
	<b>TOTAL PATIENT DAYS</b>	<b>1,740</b>	<b>1,698</b>	<b>(42)</b>	<b>-2%</b>
	<b>TOTAL OUTPATIENT VISITS (EXCLUDES ED VISITS)</b>	<b>7,392</b>	<b>5,846</b>	<b>(1,546)</b>	<b>-21%</b>
	<b>TOTAL EMERGENCY DEPARTMENT OUTPATIENT VISITS</b>	<b>783</b>	<b>687</b>	<b>(96)</b>	<b>-12%</b>
	<b>TOTAL EMERGENCY DEPARTMENT INPATIENT ADMISSIONS</b>	<b>810</b>	<b>316</b>	<b>(494)</b>	<b>-61%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$13,096,316</b>	<b>\$13,627,369</b>	<b>\$531,053</b>	<b>4%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$5,218,422</b>	<b>\$4,774,220</b>	<b>(\$444,202)</b>	<b>-9%</b>

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
<b>TWELVE MONTHS ACTUAL FILING</b>					
<b>FISCAL YEAR 2013</b>					
<b>REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY</b>					
(1)	(2)	(3)	(4)	(5)	(6)
		FY 2012 ACTUAL	FY 2013 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>I. MEDICAID MANAGED CARE</b>					
<b>A. ANTHEM BLUE CROSS AND BLUE SHIELD OF CONNECTICUT</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>B. COMMUNITY HEALTH NETWORK OF CT</b>					
1	Inpatient Charges	\$420,834	\$0	(\$420,834)	-100%
2	Inpatient Payments	\$190,634	\$0	(\$190,634)	-100%
3	Outpatient Charges	\$2,345,099	\$0	(\$2,345,099)	-100%
4	Outpatient Payments	\$578,148	\$0	(\$578,148)	-100%
5	Discharges	55	0	(55)	-100%
6	Patient Days	134	0	(134)	-100%
7	Outpatient Visits (Excludes ED Visits)	1,660	0	(1,660)	-100%
8	Emergency Department Outpatient Visits	1,388	0	(1,388)	-100%
9	Emergency Department Inpatient Admissions	51	0	(51)	-100%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$2,765,933</b>	<b>\$0</b>	<b>(\$2,765,933)</b>	<b>-100%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$768,782</b>	<b>\$0</b>	<b>(\$768,782)</b>	<b>-100%</b>
<b>C. HEALTHNET OF THE NORTHEAST, INC.</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>D. OTHER MEDICAID MANAGED CARE</b>					
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
<b>TWELVE MONTHS ACTUAL FILING</b>					
<b>FISCAL YEAR 2013</b>					
<b>REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY</b>					
(1)	(2)	(3)	(4)	(5)	(6)
		FY 2012 ACTUAL	FY 2013 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>E.</b>	<b>WELLCARE OF CONNECTICUT</b>				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>F.</b>	<b>FIRST CHOICE OF CONNECTICUT, PREFERRED ONE</b>				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>G.</b>	<b>UNITED HEALTHCARE</b>				
1	Inpatient Charges	\$138,268	\$0	(\$138,268)	-100%
2	Inpatient Payments	\$47,488	\$0	(\$47,488)	-100%
3	Outpatient Charges	\$377,267	\$0	(\$377,267)	-100%
4	Outpatient Payments	\$93,554	\$0	(\$93,554)	-100%
5	Discharges	9	0	(9)	-100%
6	Patient Days	40	0	(40)	-100%
7	Outpatient Visits (Excludes ED Visits)	330	0	(330)	-100%
8	Emergency Department Outpatient Visits	213	0	(213)	-100%
9	Emergency Department Inpatient Admissions	8	0	(8)	-100%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$515,535</b>	<b>\$0</b>	<b>(\$515,535)</b>	<b>-100%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$141,042</b>	<b>\$0</b>	<b>(\$141,042)</b>	<b>-100%</b>
<b>H.</b>	<b>AETNA</b>				
1	Inpatient Charges	\$134,472	\$0	(\$134,472)	-100%
2	Inpatient Payments	\$52,865	\$0	(\$52,865)	-100%
3	Outpatient Charges	\$596,240	\$0	(\$596,240)	-100%
4	Outpatient Payments	\$147,855	\$0	(\$147,855)	-100%
5	Discharges	17	0	(17)	-100%
6	Patient Days	45	0	(45)	-100%
7	Outpatient Visits (Excludes ED Visits)	397	0	(397)	-100%
8	Emergency Department Outpatient Visits	363	0	(363)	-100%
9	Emergency Department Inpatient Admissions	36	0	(36)	-100%
	<b>TOTAL INPATIENT &amp; OUTPATIENT CHARGES</b>	<b>\$730,712</b>	<b>\$0</b>	<b>(\$730,712)</b>	<b>-100%</b>
	<b>TOTAL INPATIENT &amp; OUTPATIENT PAYMENTS</b>	<b>\$200,720</b>	<b>\$0</b>	<b>(\$200,720)</b>	<b>-100%</b>



<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
<b>TWELVE MONTHS ACTUAL FILING</b>					
<b>FISCAL YEAR 2013</b>					
<b>REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY</b>					
<b>(1)</b>	<b>(2)</b>	<b>(3)</b>	<b>(4)</b>	<b>(5)</b>	<b>(6)</b>
		<b>FY 2012 ACTUAL</b>	<b>FY 2013 ACTUAL</b>	<b>AMOUNT DIFFERENCE</b>	<b>% DIFFERENCE</b>
<b>II.</b>	<b>TOTAL MEDICAID MANAGED CARE</b>				
	TOTAL INPATIENT CHARGES	\$693,574	\$0	(\$693,574)	-100%
	TOTAL INPATIENT PAYMENTS	\$290,987	\$0	(\$290,987)	-100%
	TOTAL OUTPATIENT CHARGES	\$3,318,606	\$0	(\$3,318,606)	-100%
	TOTAL OUTPATIENT PAYMENTS	\$819,557	\$0	(\$819,557)	-100%
	TOTAL DISCHARGES	81	0	(81)	-100%
	TOTAL PATIENT DAYS	219	0	(219)	-100%
	TOTAL OUTPATIENT VISITS (EXCLUDES ED VISITS)	2,387	0	(2,387)	-100%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT VISITS	1,964	0	(1,964)	-100%
	TOTAL EMERGENCY DEPARTMENT INPATIENT ADMISSIONS	95	0	(95)	-100%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$4,012,180	\$0	(\$4,012,180)	-100%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$1,110,544	\$0	(\$1,110,544)	-100%

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2013					
REPORT 300 - PARENT CORPORATION CONSOLIDATED BALANCE SHEET INFORMATION					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2012 ACTUAL	FY 2013 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
I.	<b>ASSETS</b>				
A.	<b>Current Assets:</b>				
1	Cash and Cash Equivalents	\$4,122,969	\$7,575,725	\$3,452,756	84%
2	Short Term Investments	\$0	\$0	\$0	0%
3	Accounts Receivable (Less: Allowance for Doubtful Accounts)	\$20,670,040	\$11,889,554	(\$8,780,486)	-42%
4	Current Assets Whose Use is Limited for Current Liabilities	\$654,986	\$560,838	(\$94,148)	-14%
5	Due From Affiliates	\$715,820	\$1,047,418	\$331,598	46%
6	Due From Third Party Payers	\$0	\$0	\$0	0%
7	Inventories of Supplies	\$1,105,978	\$1,150,602	\$44,624	4%
8	Prepaid Expenses	\$147,588	\$315,818	\$168,230	114%
9	Other Current Assets	\$3,680,517	\$4,188,643	\$508,126	14%
	<b>Total Current Assets</b>	<b>\$31,097,898</b>	<b>\$26,728,598</b>	<b>(\$4,369,300)</b>	<b>-14%</b>
B.	<b>Noncurrent Assets Whose Use is Limited:</b>				
1	Held by Trustee	\$2,831,893	\$3,030,775	\$198,882	7%
2	Board Designated for Capital Acquisition	\$0	\$0	\$0	0%
3	Funds Held in Escrow	\$1,439,934	\$1,439,934	\$0	0%
4	Other Noncurrent Assets Whose Use is Limited	\$1,597,574	\$1,989,169	\$391,595	25%
	<b>Total Noncurrent Assets Whose Use is Limited:</b>	<b>\$5,869,401</b>	<b>\$6,459,878</b>	<b>\$590,477</b>	<b>10%</b>
5	Interest in Net Assets of Foundation	\$0	\$0	\$0	0%
6	Long Term Investments	\$406,468	\$378,132	(\$28,336)	-7%
7	Other Noncurrent Assets	\$3,123,242	\$2,434,811	(\$688,431)	-22%
C.	<b>Net Fixed Assets:</b>				
1	Property, Plant and Equipment	\$104,401,288	\$117,975,072	\$13,573,784	13%
2	Less: Accumulated Depreciation	\$70,034,957	\$74,173,393	\$4,138,436	\$0
	<b>Property, Plant and Equipment, Net</b>	<b>\$34,366,331</b>	<b>\$43,801,679</b>	<b>\$9,435,348</b>	<b>27%</b>
3	Construction in Progress	\$5,279,793	\$346,011	(\$4,933,782)	-93%
	<b>Total Net Fixed Assets</b>	<b>\$39,646,124</b>	<b>\$44,147,690</b>	<b>\$4,501,566</b>	<b>11%</b>
	<b>Total Assets</b>	<b>\$80,143,133</b>	<b>\$80,149,109</b>	<b>\$5,976</b>	<b>0%</b>
II.	<b>LIABILITIES AND NET ASSETS</b>				
A.	<b>Current Liabilities:</b>				

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
<b>TWELVE MONTHS ACTUAL FILING</b>					
<b>FISCAL YEAR 2013</b>					
<b>REPORT 300 - PARENT CORPORATION CONSOLIDATED BALANCE SHEET INFORMATION</b>					
(1)	(2)	(3)	(4)	(5)	(6)
<b>LINE</b>	<b>DESCRIPTION</b>	<b>FY 2012 ACTUAL</b>	<b>FY 2013 ACTUAL</b>	<b>AMOUNT DIFFERENCE</b>	<b>% DIFFERENCE</b>
1	Accounts Payable and Accrued Expenses	\$10,158,204	\$4,524,108	(\$5,634,096)	-55%
2	Salaries, Wages and Payroll Taxes	\$1,194,930	\$2,012,866	\$817,936	68%
3	Due To Third Party Payers	\$1,499,004	\$1,340,072	(\$158,932)	-11%
4	Due To Affiliates	\$0	\$1,134,172	\$1,134,172	0%
5	Current Portion of Long Term Debt	\$11,163,890	\$15,681,512	\$4,517,622	40%
6	Current Portion of Notes Payable	\$173,906	\$59,406	(\$114,500)	-66%
7	Other Current Liabilities	\$8,955,163	\$5,090,126	(\$3,865,037)	-43%
	<b>Total Current Liabilities</b>	<b>\$33,145,097</b>	<b>\$29,842,262</b>	<b>(\$3,302,835)</b>	<b>-10%</b>
	<b>B. Long Term Debt:</b>				
1	Bonds Payable (Net of Current Portion)	\$19,376,083	\$19,355,130	(\$20,953)	0%
2	Notes Payable (Net of Current Portion)	\$0	\$0	\$0	0%
	<b>Total Long Term Debt</b>	<b>\$19,376,083</b>	<b>\$19,355,130</b>	<b>(\$20,953)</b>	<b>0%</b>
3	Accrued Pension Liability	\$64,662,899	\$26,560,346	(\$38,102,553)	-59%
4	Other Long Term Liabilities	\$5,482,001	\$11,840,828	\$6,358,827	116%
	<b>Total Long Term Liabilities</b>	<b>\$89,520,983</b>	<b>\$57,756,304</b>	<b>(\$31,764,679)</b>	<b>-35%</b>
5	Interest in Net Assets of Affiliates or Joint Ventures	\$0	\$0	\$0	0%
	<b>C. Net Assets:</b>				
1	Unrestricted Net Assets or Equity	(\$47,943,489)	(\$13,430,049)	\$34,513,440	-72%
2	Temporarily Restricted Net Assets	\$1,453,029	\$1,786,651	\$333,622	23%
3	Permanently Restricted Net Assets	\$3,967,513	\$4,193,941	\$226,428	6%
	<b>Total Net Assets</b>	<b>(\$42,522,947)</b>	<b>(\$7,449,457)</b>	<b>\$35,073,490</b>	<b>-82%</b>
	<b>Total Liabilities and Net Assets</b>	<b>\$80,143,133</b>	<b>\$80,149,109</b>	<b>\$5,976</b>	<b>0%</b>

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2013					
REPORT 350 - PARENT CORPORATION CONSOLIDATED STATEMENT OF OPERATIONS INFORMATION					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2012 ACTUAL	FY 2013 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
<b>A. Operating Revenue:</b>					
1	Total Gross Patient Revenue	\$210,150,089	\$205,409,386	(\$4,740,703)	-2%
2	Less: Allowances	\$116,283,387	\$121,754,445	\$5,471,058	5%
3	Less: Charity Care	\$3,706,321	\$2,861,240	(\$845,081)	-23%
4	Less: Other Deductions	\$0	\$0	\$0	0%
	<b>Total Net Patient Revenue</b>	<b>\$90,160,381</b>	<b>\$80,793,701</b>	<b>(\$9,366,680)</b>	<b>-10%</b>
5	Provision for Bad Debts	\$0	\$4,079,212	\$4,079,212	0%
	<b>Net Patient Service Revenue less provision for bad debts</b>	<b>\$90,160,381</b>	<b>\$76,714,489</b>	<b>(\$13,445,892)</b>	<b>-15%</b>
6	Other Operating Revenue	\$5,761,698	\$5,866,110	\$104,412	2%
7	Net Assets Released from Restrictions	\$0	\$0	\$0	0%
	<b>Total Operating Revenue</b>	<b>\$95,922,079</b>	<b>\$82,580,599</b>	<b>(\$13,341,480)</b>	<b>-14%</b>
<b>B. Operating Expenses:</b>					
1	Salaries and Wages	\$42,907,325	\$41,730,362	(\$1,176,963)	-3%
2	Fringe Benefits	\$15,336,446	\$12,666,864	(\$2,669,582)	-17%
3	Physicians Fees	\$930,637	\$909,098	(\$21,539)	-2%
4	Supplies and Drugs	\$7,642,658	\$7,826,904	\$184,246	2%
5	Depreciation and Amortization	\$4,147,105	\$4,154,949	\$7,844	0%
6	Bad Debts	\$3,839,277	\$0	(\$3,839,277)	-100%
7	Interest Expense	\$1,325,543	\$1,107,869	(\$217,674)	-16%
8	Malpractice Insurance Cost	\$659,252	\$400,452	(\$258,800)	-39%
9	Other Operating Expenses	\$19,661,874	\$22,571,420	\$2,909,546	15%
	<b>Total Operating Expenses</b>	<b>\$96,450,117</b>	<b>\$91,367,918</b>	<b>(\$5,082,199)</b>	<b>-5%</b>
	<b>Income/(Loss) From Operations</b>	<b>(\$528,038)</b>	<b>(\$8,787,319)</b>	<b>(\$8,259,281)</b>	<b>1564%</b>
<b>C. Non-Operating Revenue:</b>					
1	Income from Investments	(\$163)	\$9,049	\$9,212	-5652%
2	Gifts, Contributions and Donations	\$698,728	\$449,084	(\$249,644)	-36%
3	Other Non-Operating Gains/(Losses)	(\$936,114)	\$1,084,113	\$2,020,227	-216%
	<b>Total Non-Operating Revenue</b>	<b>(\$237,549)</b>	<b>\$1,542,246</b>	<b>\$1,779,795</b>	<b>-749%</b>
	<b>Excess/(Deficiency) of Revenue Over Expenses (Before Other Adjustments)</b>	<b>(\$765,587)</b>	<b>(\$7,245,073)</b>	<b>(\$6,479,486)</b>	<b>846%</b>
<b>Other Adjustments:</b>					
	Unrealized Gains/(Losses)	\$52,251	\$26,529	(\$25,722)	-49%

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
<b>TWELVE MONTHS ACTUAL FILING</b>					
<b>FISCAL YEAR 2013</b>					
<b>REPORT 350 - PARENT CORPORATION CONSOLIDATED STATEMENT OF OPERATIONS INFORMATION</b>					
<b>(1)</b>	<b>(2)</b>	<b>(3)</b>	<b>(4)</b>	<b>(5)</b>	<b>(6)</b>
		<b>FY 2012</b>	<b>FY 2013</b>	<b>AMOUNT</b>	<b>%</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>DIFFERENCE</b>	<b>DIFFERENCE</b>
	All Other Adjustments	\$0	\$0	\$0	0%
	<b>Total Other Adjustments</b>	<b>\$52,251</b>	<b>\$26,529</b>	<b>(\$25,722)</b>	<b>-49%</b>
	<b>Excess/(Deficiency) of Revenue Over Expenses</b>	<b>(\$713,336)</b>	<b>(\$7,218,544)</b>	<b>(\$6,505,208)</b>	<b>912%</b>

## WINDHAM COMMUNITY MEMORIAL HOSPITAL

## TWELVE MONTHS ACTUAL FILING

## FISCAL YEAR 2013

## REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS

(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2011	FY 2012	FY 2013
<b>A. Parent Corporation Statement of Operations Summary</b>				
1	Net Patient Revenue	\$85,855,448	\$90,160,381	\$76,714,489
2	Other Operating Revenue	3,044,239	5,761,698	5,866,110
3	Total Operating Revenue	\$88,899,687	\$95,922,079	\$82,580,599
4	Total Operating Expenses	92,639,489	96,450,117	91,367,918
5	Income/(Loss) From Operations	(\$3,739,802)	(\$528,038)	(\$8,787,319)
6	Total Non-Operating Revenue	(323,008)	(185,298)	1,568,775
7	Excess/(Deficiency) of Revenue Over Expenses	(\$4,062,810)	(\$713,336)	(\$7,218,544)
<b>B. Parent Corporation Profitability Summary</b>				
1	Parent Corporation Operating Margin	-4.22%	-0.55%	-10.44%
2	Parent Corporation Non-Operating Margin	-0.36%	-0.19%	1.86%
3	Parent Corporation Total Margin	-4.59%	-0.75%	-8.58%
4	Income/(Loss) From Operations	(\$3,739,802)	(\$528,038)	(\$8,787,319)
5	Total Operating Revenue	\$88,899,687	\$95,922,079	\$82,580,599
6	Total Non-Operating Revenue	(\$323,008)	(\$185,298)	\$1,568,775
7	Total Revenue	\$88,576,679	\$95,736,781	\$84,149,374
8	Excess/(Deficiency) of Revenue Over Expenses	(\$4,062,810)	(\$713,336)	(\$7,218,544)
<b>C. Parent Corporation Net Assets Summary</b>				
1	Parent Corporation Unrestricted Net Assets	(\$35,978,450)	(\$47,943,489)	(\$13,430,049)
2	Parent Corporation Total Net Assets	(\$31,049,573)	(\$42,522,947)	(\$7,449,457)
3	Parent Corporation Change in Total Net Assets	(\$11,113,850)	(\$11,473,374)	\$35,073,490
4	Parent Corporation Change in Total Net Assets %	155.7%	37.0%	-82.5%
<b>D. Liquidity Measures Summary</b>				
1	<b>Current Ratio</b>	<b>1.31</b>	<b>0.94</b>	<b>0.90</b>
2	Total Current Assets	\$21,775,957	\$31,097,898	\$26,728,598
3	Total Current Liabilities	\$16,617,232	\$33,145,097	\$29,842,262

## WINDHAM COMMUNITY MEMORIAL HOSPITAL

## TWELVE MONTHS ACTUAL FILING

## FISCAL YEAR 2013

## REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS

(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2011	FY 2012	FY 2013
4	<b><u>Days Cash on Hand</u></b>	10	16	32
5	Cash and Cash Equivalents	\$2,502,682	\$4,122,969	\$7,575,725
6	Short Term Investments	\$0	\$0	\$0
7	Total Cash and Short Term Investments	\$2,502,682	\$4,122,969	\$7,575,725
8	Total Operating Expenses	\$92,639,489	\$96,450,117	\$91,367,918
9	Depreciation Expense	\$4,545,850	\$4,147,105	\$4,154,949
10	Operating Expenses less Depreciation Expense	\$88,093,639	\$92,303,012	\$87,212,969
11	<b><u>Days Revenue in Patient Accounts Receivable</u></b>	63	78	50
12	Net Patient Accounts Receivable	\$ 14,881,466	\$ 20,670,040	\$ 11,889,554
13	Due From Third Party Payers	\$0	\$0	\$0
14	Due To Third Party Payers	\$71,283	\$1,499,004	\$1,340,072
15	Total Net Patient Accounts Receivable and Third Party Payer Activity	\$ 14,810,183	\$ 19,171,036	\$ 10,549,482
16	Total Net Patient Revenue	\$85,855,448	\$90,160,381	\$76,714,489
17	<b><u>Average Payment Period</u></b>	69	131	125
18	Total Current Liabilities	\$16,617,232	\$33,145,097	\$29,842,262
19	Total Operating Expenses	\$92,639,489	\$96,450,117	\$91,367,918
20	Depreciation Expense	\$4,545,850	\$4,147,105	\$4,154,949
20	Total Operating Expenses less Depreciation Expense	\$88,093,639	\$92,303,012	\$87,212,969
E.	<b><u>Solvency Measures Summary</u></b>			
1	<b><u>Equity Financing Ratio</u></b>	(46.8)	(53.1)	(9.3)
2	Total Net Assets	(\$31,049,573)	(\$42,522,947)	(\$7,449,457)
3	Total Assets	\$66,369,494	\$80,143,133	\$80,149,109
4	<b><u>Cash Flow to Total Debt Ratio</u></b>	1.3	6.5	(6.2)
5	Excess/(Deficiency) of Revenues Over Expenses	(\$4,062,810)	(\$713,336)	(\$7,218,544)

## WINDHAM COMMUNITY MEMORIAL HOSPITAL

## TWELVE MONTHS ACTUAL FILING

## FISCAL YEAR 2013

## REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS

(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2011	FY 2012	FY 2013
6	Depreciation Expense	\$4,545,850	\$4,147,105	\$4,154,949
7	Excess of Revenues Over Expenses and Depreciation Expense	\$483,040	\$3,433,769	(\$3,063,595)
8	Total Current Liabilities	\$16,617,232	\$33,145,097	\$29,842,262
9	Total Long Term Debt	\$19,388,119	\$19,376,083	\$19,355,130
10	Total Current Liabilities and Total Long Term Debt	\$36,005,351	\$52,521,180	\$49,197,392
11	<b><u>Long Term Debt to Capitalization Ratio</u></b>	<b>(166.3)</b>	<b>(83.7)</b>	<b>162.6</b>
12	Total Long Term Debt	\$19,388,119	\$19,376,083	\$19,355,130
13	Total Net Assets	(\$31,049,573)	(\$42,522,947)	(\$7,449,457)
14	Total Long Term Debt and Total Net Assets	(\$11,661,454)	(\$23,146,864)	\$11,905,673



		WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2013						
		REPORT 400 - HOSPITAL INPATIENT BED UTILIZATION BY DEPARTMENT						
(1)	(2)	(3)	(3a)	(3b)	(4)	(5)	(6)	(7)
		PATIENT DAYS	DISCHARGES OR CU/CCU # PATIENT	ADMISSIONS	STAFFED BEDS (A)	AVAILABLE BEDS	OCCUPANCY OF STAFFED BEDS (A)	OCCUPANCY OF AVAILABLE BEDS
LINE	DESCRIPTION							
1	Adult Medical/Surgical	12,777	3,335	3,393	53	104	66.0%	33.7%
2	ICU/CCU (Excludes Neonatal ICU)	2,708	396	0	12	12	61.8%	61.8%
3	Psychiatric: Ages 0 to 17	0	0	0	0	0	0.0%	0.0%
4	Psychiatric: Ages 18+	0	0	0	0	0	0.0%	0.0%
	<b>TOTAL PSYCHIATRIC</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0.0%</b>
5	Rehabilitation	0	0	0	0	0	0.0%	0.0%
6	Maternity	1,015	420	417	14	14	19.9%	19.9%
7	Newborn	855	382	380	8	14	29.3%	16.7%
8	Neonatal ICU	0	0	0	0	0	0.0%	0.0%
9	Pediatric	0	0	0	0	0	0.0%	0.0%
10	Other	0	0	0	0	0	0.0%	0.0%
	<b>TOTAL EXCLUDING NEWBORN</b>	<b>16,500</b>	<b>3,755</b>	<b>3,810</b>	<b>79</b>	<b>130</b>	<b>57.2%</b>	<b>34.8%</b>
	<b>TOTAL INPATIENT BED UTILIZATION</b>	<b>17,355</b>	<b>4,137</b>	<b>4,190</b>	<b>87</b>	<b>144</b>	<b>54.7%</b>	<b>33.0%</b>
	<b>TOTAL INPATIENT REPORTED YEAR</b>	<b>17,355</b>	<b>4,137</b>	<b>4,190</b>	<b>87</b>	<b>144</b>	<b>54.7%</b>	<b>33.0%</b>
	<b>TOTAL INPATIENT PRIOR YEAR</b>	<b>18,673</b>	<b>4,506</b>	<b>4,564</b>	<b>87</b>	<b>144</b>	<b>58.8%</b>	<b>35.5%</b>
	<b>DIFFERENCE #: REPORTED VS. PRIOR YEAR</b>	<b>-1,318</b>	<b>-369</b>	<b>-374</b>	<b>0</b>	<b>0</b>	<b>-4.2%</b>	<b>-2.5%</b>
	<b>DIFFERENCE %: REPORTED VS. PRIOR YEAR</b>	<b>-7%</b>	<b>-8%</b>	<b>-8%</b>	<b>0%</b>	<b>0%</b>	<b>-7%</b>	<b>-7%</b>
	Total Licensed Beds and Bassinets	144						
<b>(A) This number may not exceed the number of available beds for each department or in total.</b>								
<b>Note: Total discharges do not include ICU/CCU patients.</b>								

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2013					
REPORT 450 - HOSPITAL INPATIENT AND OUTPATIENT OTHER SERVICES UTILIZATION AND FTEs					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	ACTUAL FY 2012	ACTUAL FY 2013	AMOUNT DIFFERENCE	% DIFFERENCE
<b>A. CT Scans (A)</b>					
1	Inpatient Scans	2,477	2,323	-154	-6%
2	Outpatient Scans (Excluding Emergency Department Scans)	3,506	3,179	-327	-9%
3	Emergency Department Scans	4,965	4,273	-692	-14%
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%
	<b>Total CT Scans</b>	<b>10,948</b>	<b>9,775</b>	<b>-1,173</b>	<b>-11%</b>
<b>B. MRI Scans (A)</b>					
1	Inpatient Scans	473	430	-43	-9%
2	Outpatient Scans (Excluding Emergency Department Scans)	3,759	3,533	-226	-6%
3	Emergency Department Scans	116	82	-34	-29%
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%
	<b>Total MRI Scans</b>	<b>4,348</b>	<b>4,045</b>	<b>-303</b>	<b>-7%</b>
<b>C. PET Scans (A)</b>					
1	Inpatient Scans	0	0	0	0%
2	Outpatient Scans (Excluding Emergency Department Scans)	0	0	0	0%
3	Emergency Department Scans	0	0	0	0%
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%
	<b>Total PET Scans</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>D. PET/CT Scans (A)</b>					
1	Inpatient Scans	5	5	0	0%
2	Outpatient Scans (Excluding Emergency Department Scans)	136	97	-39	-29%
3	Emergency Department Scans	0	0	0	0%
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%
	<b>Total PET/CT Scans</b>	<b>141</b>	<b>102</b>	<b>-39</b>	<b>-28%</b>
<b>(A) If the Hospital is not the primary provider of these scans, the Hospital must obtain the fiscal year volume of each of these types of scans from the primary provider of the scans.</b>					
<b>E. Linear Accelerator Procedures</b>					
1	Inpatient Procedures	0	0	0	0%
2	Outpatient Procedures	0	0	0	0%
	<b>Total Linear Accelerator Procedures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>F. Cardiac Catheterization Procedures</b>					
1	Inpatient Procedures	0	0	0	0%
2	Outpatient Procedures	0	0	0	0%
	<b>Total Cardiac Catheterization Procedures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>G. Cardiac Angioplasty Procedures</b>					
1	Primary Procedures	0	0	0	0%
2	Elective Procedures	0	0	0	0%
	<b>Total Cardiac Angioplasty Procedures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>H. Electrophysiology Studies</b>					
1	Inpatient Studies	0	0	0	0%
2	Outpatient Studies	0	0	0	0%
	<b>Total Electrophysiology Studies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2013					
REPORT 450 - HOSPITAL INPATIENT AND OUTPATIENT OTHER SERVICES UTILIZATION AND FTEs					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	ACTUAL FY 2012	ACTUAL FY 2013	AMOUNT DIFFERENCE	% DIFFERENCE
<b>I. Surgical Procedures</b>					
1	Inpatient Surgical Procedures	1,242	1,053	-189	-15%
2	Outpatient Surgical Procedures	5,220	5,010	-210	-4%
	<b>Total Surgical Procedures</b>	<b>6,462</b>	<b>6,063</b>	<b>-399</b>	<b>-6%</b>
<b>J. Endoscopy Procedures</b>					
1	Inpatient Endoscopy Procedures	269	289	20	7%
2	Outpatient Endoscopy Procedures	3,007	2,684	-323	-11%
	<b>Total Endoscopy Procedures</b>	<b>3,276</b>	<b>2,973</b>	<b>-303</b>	<b>-9%</b>
<b>K. Hospital Emergency Room Visits</b>					
1	Emergency Room Visits: Treated and Admitted	3,244	3,028	-216	-7%
2	Emergency Room Visits: Treated and Discharged	33,618	32,054	-1,564	-5%
	<b>Total Emergency Room Visits</b>	<b>36,862</b>	<b>35,082</b>	<b>-1,780</b>	<b>-5%</b>
<b>L. Hospital Clinic Visits</b>					
1	Substance Abuse Treatment Clinic Visits	0	0	0	0%
2	Dental Clinic Visits	0	0	0	0%
3	Psychiatric Clinic Visits	0	0	0	0%
4	Medical Clinic Visits	0	0	0	0%
5	Medical Clinic Visits - Pediatric Clinic	0	0	0	0%
6	Medical Clinic Visits - Urgent Care Clinic	0	0	0	0%
7	Medical Clinic Visits - Family Practice Clinic	0	0	0	0%
8	Medical Clinic Visits - Other Medical Clinics	0	1,679	1,679	0%
9	Specialty Clinic Visits	3,365	0	-3,365	-100%
10	Specialty Clinic Visits - Cardiac Clinic	0	0	0	0%
11	Specialty Clinic Visits - Chronic Pain Clinic	0	219	219	0%
12	Specialty Clinic Visits - OB-GYN Clinic	0	1,144	1,144	0%
13	Specialty Clinic Visits - Other Speciality Clinics	0	0	0	0%
	<b>Total Hospital Clinic Visits</b>	<b>3,365</b>	<b>3,042</b>	<b>-323</b>	<b>-10%</b>
<b>M. Other Hospital Outpatient Visits</b>					
1	Rehabilitation (PT/OT/ST)	20,026	20,463	437	2%
2	Cardiac Rehabilitation	1,587	1,775	188	12%
3	Chemotherapy	260	382	122	47%
4	Gastroenterology	0	246	246	0%
5	Other Outpatient Visits	98,064	50,802	-47,262	-48%
	<b>Total Other Hospital Outpatient Visits</b>	<b>119,937</b>	<b>73,668</b>	<b>-46,269</b>	<b>-39%</b>
<b>N. Hospital Full Time Equivalent Employees</b>					
1	Total Nursing FTEs	179.4	170.0	-9.4	-5%
2	Total Physician FTEs	11.4	9.4	-2.0	-18%
3	Total Non-Nursing and Non-Physician FTEs	410.8	397.7	-13.1	-3%
	<b>Total Hospital Full Time Equivalent Employees</b>	<b>601.6</b>	<b>577.1</b>	<b>-24.5</b>	<b>-4%</b>

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2013					
REPORT 485 - HOSPITAL OUTPATIENT SURGICAL, ENDOSCOPY AND EMERGENCY ROOM SERVICES BY LOCATION					
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	ACTUAL FY 2012	ACTUAL FY 2013	AMOUNT DIFFERENCE	% DIFFERENCE
<b>A. Outpatient Surgical Procedures</b>					
1	Windham Hospital	5,220	5,010	-210	-4%
	<b>Total Outpatient Surgical Procedures(A)</b>	<b>5,220</b>	<b>5,010</b>	<b>-210</b>	<b>-4%</b>
<b>B. Outpatient Endoscopy Procedures</b>					
1	Windham Hospital	3,007	2,684	-323	-11%
	<b>Total Outpatient Endoscopy Procedures(B)</b>	<b>3,007</b>	<b>2,684</b>	<b>-323</b>	<b>-11%</b>
<b>C. Outpatient Hospital Emergency Room Visits</b>					
1	Windham Hospital	33,618	32,054	-1,564	-5%
	<b>Total Outpatient Hospital Emergency Room Visits(C)</b>	<b>33,618</b>	<b>32,054</b>	<b>-1,564</b>	<b>-5%</b>
<b>(A) Must agree with Total Outpatient Surgical Procedures on Report 450.</b>					
<b>(B) Must agree with Total Outpatient Endoscopy Procedures on Report 450.</b>					
<b>(C) Must agree with Emergency Room Visits Treated and Discharged on Report 450.</b>					

WINDHAM COMMUNITY MEMORIAL HOSPITAL					
TWELVE MONTHS ACTUAL FILING					
FISCAL YEAR 2013					
REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT					
AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS					
LINE	DESCRIPTION	ACTUAL FY 2012	ACTUAL FY 2013	AMOUNT DIFFERENCE	% DIFFERENCE
<b>I. DATA BY MAJOR PAYER CATEGORY</b>					
<b>A. MEDICARE</b>					
<b>MEDICARE INPATIENT</b>					
1	INPATIENT ACCRUED CHARGES	\$43,219,561	\$43,515,351	\$295,790	1%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$27,984,408	\$24,795,085	(\$3,189,323)	-11%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	64.75%	56.98%	-7.77%	-12%
4	DISCHARGES	2,326	2,210	(116)	-5%
5	CASE MIX INDEX (CMI)	1.37894	1.39802	0.01908	1%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	3,207.41444	3,089.62420	(117.79024)	-4%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$8,724.91	\$8,025.28	(\$699.64)	-8%
8	PATIENT DAYS	11,749	11,054	(695)	-6%
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,381.85	\$2,243.09	(\$138.77)	-6%
10	AVERAGE LENGTH OF STAY	5.1	5.0	(0.0)	-1%
<b>MEDICARE OUTPATIENT</b>					
11	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$43,352,416	\$41,397,393	(\$1,955,023)	-5%
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$9,817,895	\$8,834,967	(\$982,928)	-10%
13	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	22.65%	21.34%	-1.30%	-6%
14	OUTPATIENT CHARGES / INPATIENT CHARGES	100.31%	95.13%	-5.17%	-5%
15	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	2,333.15002	2,102.43595	(230.71407)	-10%
16	OUTPATIENT ACCRUED PAYMENTS / OPED	\$4,208.00	\$4,202.25	(\$5.75)	0%
<b>MEDICARE TOTALS (INPATIENT + OUTPATIENT)</b>					
17	TOTAL ACCRUED CHARGES	\$86,571,977	\$84,912,744	(\$1,659,233)	-2%
18	TOTAL ACCRUED PAYMENTS	\$37,802,303	\$33,630,052	(\$4,172,251)	-11%
19	TOTAL ALLOWANCES	\$48,769,674	\$51,282,692	\$2,513,018	5%
<b>B. NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)</b>					
<b>NON-GOVERNMENT INPATIENT</b>					
1	INPATIENT ACCRUED CHARGES	\$15,063,185	\$12,616,287	(\$2,446,898)	-16%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$9,212,630	\$7,171,285	(\$2,041,345)	-22%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	61.16%	56.84%	-4.32%	-7%
4	DISCHARGES	1,178	926	(252)	-21%
5	CASE MIX INDEX (CMI)	0.95456	0.96785	0.01329	1%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	1,124.47168	896.22910	(228.24258)	-20%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$8,192.85	\$8,001.62	(\$191.23)	-2%
8	MEDICARE - NON-GOVERNMENT IP PMT / CMAD	\$532.06	\$23.66	(\$508.40)	-96%
9	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$598,286	\$21,200	(\$577,086)	-96%
10	PATIENT DAYS	3,656	2,876	(780)	-21%
11	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,519.87	\$2,493.49	(\$26.37)	-1%
12	AVERAGE LENGTH OF STAY	3.1	3.1	0.0	0%
<b>NON-GOVERNMENT OUTPATIENT</b>					
13	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$65,413,680	\$59,778,686	(\$5,634,994)	-9%
14	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$27,691,135	\$24,181,063	(\$3,510,072)	-13%
15	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	42.33%	40.45%	-1.88%	-4%

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<b>AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS</b>					
<b>LINE</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY 2012</b>	<b>ACTUAL FY 2013</b>	<b>AMOUNT DIFFERENCE</b>	<b>% DIFFERENCE</b>
16	OUTPATIENT CHARGES / INPATIENT CHARGES	434.26%	473.82%	39.56%	9%
17	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	5,115.60570	4,387.58751	(728.01819)	-14%
18	OUTPATIENT ACCRUED PAYMENTS / OPED	\$5,413.07	\$5,511.24	\$98.17	2%
19	MEDICARE- NON-GOVERNMENT OP PMT / OPED	(\$1,205.07)	(\$1,308.99)	(\$103.92)	9%
20	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	(\$6,164,667)	(\$5,743,312)	\$421,355	-7%
<b><u>NON-GOVERNMENT TOTALS (INPATIENT + OUTPATIENT)</u></b>					
21	TOTAL ACCRUED CHARGES	\$80,476,865	\$72,394,973	(\$8,081,892)	-10%
22	TOTAL ACCRUED PAYMENTS	\$36,903,765	\$31,352,348	(\$5,551,417)	-15%
23	TOTAL ALLOWANCES	\$43,573,100	\$41,042,625	(\$2,530,475)	-6%
24	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	(\$5,566,381)	(\$5,722,112)	(\$155,731)	3%
<b><u>NON-GOVERNMENT CONTRACTUAL ALLOWANCES (NGCA) DATA</u></b>					
25	ACCRUED CHARGES ASSOCIATED WITH NGCA	\$72,963,986	\$62,017,893	(\$10,946,093)	-15%
26	ACCRUED PAYMENTS ASSOCIATED WITH NGCA (PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)	\$36,836,135	\$31,236,312	(\$5,599,823)	-15%
27	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$36,127,851	\$30,781,581	(\$5,346,270)	-15%
28	TOTAL ACTUAL DISCOUNT PERCENTAGE	49.51%	49.63%	0.12%	
<b><u>C. UNINSURED</u></b>					
<b><u>UNINSURED INPATIENT</u></b>					
1	INPATIENT ACCRUED CHARGES	\$751,105	\$760,706	\$9,601	1%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$15,020	\$14,644	(\$376)	-3%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	2.00%	1.93%	-0.07%	-4%
4	DISCHARGES	56	48	(8)	-14%
5	CASE MIX INDEX (CMI)	0.93178	1.08940	0.15762	17%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	52.17968	52.29120	0.11152	0%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$287.85	\$280.05	(\$7.80)	-3%
8	NON-GOVERNMENT - UNINSURED IP PMT / CMAD	\$7,905.00	\$7,721.57	(\$183.43)	-2%
9	MEDICARE - UNINSURED IP PMT / CMAD	\$8,437.06	\$7,745.23	(\$691.83)	-8%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$440,243	\$405,007	(\$35,236)	-8%
11	PATIENT DAYS	156	147	(9)	-6%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$96.28	\$99.62	\$3.34	3%
13	AVERAGE LENGTH OF STAY	2.8	3.1	0.3	10%
<b><u>UNINSURED OUTPATIENT</u></b>					
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$4,287,134	\$4,026,998	(\$260,136)	-6%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$108,762	\$101,392	(\$7,370)	-7%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	2.54%	2.52%	-0.02%	-1%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	570.78%	529.38%	-41.40%	-7%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	319.63508	254.10067	(65.53441)	-21%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$340.27	\$399.02	\$58.75	17%
20	NON-GOVERNMENT - UNINSURED OP PMT / OPED	\$5,072.80	\$5,112.22	\$39.42	1%
21	MEDICARE - UNINSURED OP PMT / OPED	\$3,867.73	\$3,803.23	(\$64.50)	-2%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$1,236,262	\$966,403	(\$269,859)	-22%
<b><u>UNINSURED TOTALS (INPATIENT AND OUTPATIENT)</u></b>					
23	TOTAL ACCRUED CHARGES	\$5,038,239	\$4,787,704	(\$250,535)	-5%

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<b>LINE</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY 2012</b>	<b>ACTUAL FY 2013</b>	<b>AMOUNT DIFFERENCE</b>	<b>% DIFFERENCE</b>
24	TOTAL ACCRUED PAYMENTS	\$123,782	\$116,036	(\$7,746)	-6%
25	TOTAL ALLOWANCES	\$4,914,457	\$4,671,668	(\$242,789)	-5%
26	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	\$1,676,505	\$1,371,410	(\$305,095)	-18%
<b>D. STATE OF CONNECTICUT MEDICAID</b>					
<b>MEDICAID INPATIENT</b>					
1	INPATIENT ACCRUED CHARGES	\$10,264,076	\$11,232,147	\$968,071	9%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$4,320,933	\$4,108,612	(\$212,321)	-5%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	42.10%	36.58%	-5.52%	-13%
4	DISCHARGES	970	965	(5)	-1%
5	CASE MIX INDEX (CMI)	0.91643	0.96308	0.04665	5%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	888.93710	929.37220	40.43510	5%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$4,860.79	\$4,420.85	(\$439.94)	-9%
8	NON-GOVERNMENT - MEDICAID IP PMT / CMAD	\$3,332.07	\$3,580.77	\$248.71	7%
9	MEDICARE - MEDICAID IP PMT / CMAD	\$3,864.13	\$3,604.43	(\$259.70)	-7%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$3,434,965	\$3,349,856	(\$85,109)	-2%
11	PATIENT DAYS	3,155	3,237	82	3%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,369.55	\$1,269.27	(\$100.29)	-7%
13	AVERAGE LENGTH OF STAY	3.3	3.4	0.1	3%
<b>MEDICAID OUTPATIENT</b>					
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$31,726,377	\$35,458,130	\$3,731,753	12%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$7,607,868	\$7,346,857	(\$261,011)	-3%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	23.98%	20.72%	-3.26%	-14%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	309.10%	315.68%	6.58%	2%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	2,998.28116	3,046.35396	48.07280	2%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$2,537.41	\$2,411.69	(\$125.72)	-5%
20	NON-GOVERNMENT - MEDICAID OP PMT / OPED	\$2,875.66	\$3,099.55	\$223.89	8%
21	MEDICARE - MEDICAID OP PMT / OPED	\$1,670.59	\$1,790.56	\$119.97	7%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$5,008,899	\$5,454,692	\$445,793	9%
<b>MEDICAID TOTALS (INPATIENT + OUTPATIENT)</b>					
23	TOTAL ACCRUED CHARGES	\$41,990,453	\$46,690,277	\$4,699,824	11%
24	TOTAL ACCRUED PAYMENTS	\$11,928,801	\$11,455,469	(\$473,332)	-4%
25	TOTAL ALLOWANCES	\$30,061,652	\$35,234,808	\$5,173,156	17%
26	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	\$8,443,864	\$8,804,548	\$360,684	4%
<b>E. OTHER MEDICAL ASSISTANCE (O.M.A.)</b>					
<b>OTHER MEDICAL ASSISTANCE INPATIENT</b>					
1	INPATIENT ACCRUED CHARGES	\$181,321	\$582,134	\$400,813	221%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$43,905	\$88,061	\$44,156	101%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	24.21%	15.13%	-9.09%	-38%
4	DISCHARGES	15	18	3	20%
5	CASE MIX INDEX (CMI)	1.06624	2.08431	1.01807	95%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	15.99360	37.51758	21.52398	135%

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<b>LINE</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY 2012</b>	<b>ACTUAL FY 2013</b>	<b>AMOUNT DIFFERENCE</b>	<b>% DIFFERENCE</b>
7	INPATIENT ACCRUED PAYMENT / CMAD	\$2,745.16	\$2,347.19	(\$397.97)	-14%
8	NON-GOVERNMENT - O.M.A IP PMT / CMAD	\$5,447.69	\$5,654.43	\$206.74	4%
9	MEDICARE - O.M.A. IP PMT / CMAD	\$5,979.75	\$5,678.08	(\$301.67)	-5%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$95,638	\$213,028	\$117,390	123%
11	PATIENT DAYS	47	151	104	221%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$934.15	\$583.19	(\$350.96)	-38%
13	AVERAGE LENGTH OF STAY	3.1	8.4	5.3	168%
<b><u>OTHER MEDICAL ASSISTANCE OUTPATIENT</u></b>					
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$258,122	\$295,955	\$37,833	15%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$30,210	\$34,562	\$4,352	14%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	11.70%	11.68%	-0.03%	0%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	142.36%	50.84%	-91.52%	-64%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	21.35346	9.15114	(12.20232)	-57%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$1,414.76	\$3,776.80	\$2,362.04	167%
20	NON-GOVERNMENT - O.M.A OP PMT / CMAD	\$3,998.31	\$1,734.45	(\$2,263.86)	-57%
21	MEDICARE - O.M.A. OP PMT / CMAD	\$2,793.24	\$425.46	(\$2,367.78)	-85%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$59,645	\$3,893	(\$55,752)	-93%
<b><u>OTHER MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTPATIENT)</u></b>					
23	TOTAL ACCRUED CHARGES	\$439,443	\$878,089	\$438,646	100%
24	TOTAL ACCRUED PAYMENTS	\$74,115	\$122,623	\$48,508	65%
25	TOTAL ALLOWANCES	\$365,328	\$755,466	\$390,138	107%
26	TOTAL OTHER MEDICAL ASSISTANCE UPPER LIMIT UNDERPAYMENT	\$155,283	\$216,921	\$61,638	40%
<b>F. TOTAL MEDICAL ASSISTANCE (MEDICAID + OTHER MEDICAL ASSISTANCE)</b>					
<b><u>TOTAL MEDICAL ASSISTANCE INPATIENT</u></b>					
1	INPATIENT ACCRUED CHARGES	\$10,445,397	\$11,814,281	\$1,368,884	13%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$4,364,838	\$4,196,673	(\$168,165)	-4%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	41.79%	35.52%	-6.27%	-15%
4	DISCHARGES	985	983	(2)	0%
5	CASE MIX INDEX (CMI)	0.91871	0.98361	0.06490	7%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	904.93070	966.88978	61.95908	7%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$4,823.39	\$4,340.38	(\$483.01)	-10%
8	NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD	\$3,369.46	\$3,661.24	\$291.78	9%
9	MEDICARE - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD	\$3,901.52	\$3,684.89	(\$216.63)	-6%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$3,530,603	\$3,562,884	\$32,281	1%
11	PATIENT DAYS	3,202	3,388	186	6%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,363.16	\$1,238.69	(\$124.47)	-9%
13	AVERAGE LENGTH OF STAY	3.3	3.4	0.2	6%
<b><u>TOTAL MEDICAL ASSISTANCE OUTPATIENT</u></b>					
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$31,984,499	\$35,754,085	\$3,769,586	12%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$7,638,078	\$7,381,419	(\$256,659)	-3%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	23.88%	20.64%	-3.24%	-14%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	306.21%	302.63%	-3.57%	-1%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	3,019.63462	3,055.50510	35.87048	1%



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<b>LINE</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY 2012</b>	<b>ACTUAL FY 2013</b>	<b>AMOUNT DIFFERENCE</b>	<b>% DIFFERENCE</b>
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$2,529.47	\$2,415.78	(\$113.69)	-4%
20	NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE OP PMT / OPED	\$2,883.60	\$3,095.47	\$211.87	7%
21	MEDICARE - TOTAL MEDICAL ASSISTANCE OP PMT / OPED	\$1,678.53	\$1,786.48	\$107.95	6%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$5,068,544	\$5,458,585	\$390,041	8%
<b>TOTAL MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTPATIENT)</b>					
23	TOTAL ACCRUED CHARGES	\$42,429,896	\$47,568,366	\$5,138,470	12%
24	TOTAL ACCRUED PAYMENTS	\$12,002,916	\$11,578,092	(\$424,824)	-4%
25	TOTAL ALLOWANCES	\$30,426,980	\$35,990,274	\$5,563,294	18%
<b>G. CHAMPUS / TRICARE</b>					
<b>CHAMPUS / TRICARE INPATIENT</b>					
1	INPATIENT ACCRUED CHARGES	\$211,837	\$123,913	(\$87,924)	-42%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$80,646	\$64,966	(\$15,680)	-19%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	38.07%	52.43%	14.36%	38%
4	DISCHARGES	17	18	1	6%
5	CASE MIX INDEX (CMI)	0.94453	0.83612	(0.10841)	-11%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	16.05701	15.05016	(1.00685)	-6%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$5,022.48	\$4,316.63	(\$705.85)	-14%
8	PATIENT DAYS	66	37	(29)	-44%
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,221.91	\$1,755.84	\$533.93	44%
10	AVERAGE LENGTH OF STAY	3.9	2.1	(1.8)	-47%
<b>CHAMPUS / TRICARE OUTPATIENT</b>					
11	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$459,513	\$409,389	(\$50,124)	-11%
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$115,885	\$89,032	(\$26,853)	-23%
<b>CHAMPUS / TRICARE TOTALS (INPATIENT + OUTPATIENT)</b>					
13	TOTAL ACCRUED CHARGES	\$671,350	\$533,302	(\$138,048)	-21%
14	TOTAL ACCRUED PAYMENTS	\$196,531	\$153,998	(\$42,533)	-22%
15	TOTAL ALLOWANCES	\$474,819	\$379,304	(\$95,515)	-20%
<b>H. OTHER DATA</b>					
1	OTHER OPERATING REVENUE	\$5,761,698	\$5,866,110	\$104,412	2%
2	TOTAL OPERATING EXPENSES	\$96,450,117	\$91,367,918	(\$5,082,199)	-5%
3	UCP DSH PAYMENTS (Gross DSH plus Upper Limit Adjustment)	\$0	\$0	\$0	0%
<b>COST OF UNCOMPENSATED CARE (BASELINE METHODOLOGY)</b>					
4	CHARITY CARE (CHARGES)	\$3,573,641	\$2,699,812	(\$873,829)	-24%
5	BAD DEBTS (CHARGES)	\$3,254,865	\$4,240,640	\$985,775	30%
6	UNCOMPENSATED CARE (CHARGES)	\$6,828,506	\$6,940,452	\$111,946	2%
7	COST OF UNCOMPENSATED CARE	\$2,843,024	\$2,664,761	(\$178,263)	-6%
<b>TOTAL MEDICAL ASSISTANCE UNDERPAYMENT (BASELINE METHODOLOGY)</b>					
8	TOTAL ACCRUED CHARGES	\$42,429,896	\$47,568,366	\$5,138,470	12%
9	TOTAL ACCRUED PAYMENTS	\$12,002,916	\$11,578,092	(\$424,824)	-4%
10	COST OF TOTAL MEDICAL ASSISTANCE	\$17,665,534	\$18,263,698	\$598,164	3%

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LINE	DESCRIPTION	ACTUAL FY 2012	ACTUAL FY 2013	AMOUNT DIFFERENCE	% DIFFERENCE
11	MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT	\$5,662,618	\$6,685,606	\$1,022,988	18%
<b>II. AGGREGATE DATA</b>					
<b>A. TOTALS - ALL PAYERS</b>					
1	TOTAL INPATIENT CHARGES	\$68,939,980	\$68,069,832	(\$870,148)	-1%
2	TOTAL INPATIENT PAYMENTS	\$41,642,522	\$36,228,009	(\$5,414,513)	-13%
3	TOTAL INPATIENT PAYMENTS / CHARGES	60.40%	53.22%	-7.18%	-12%
4	TOTAL DISCHARGES	4,506	4,137	(369)	-8%
5	TOTAL CASE MIX INDEX	1.16575	1.20082	0.03507	3%
6	TOTAL CASE MIX ADJUSTED DISCHARGES	5,252.87383	4,967.79324	(285.08059)	-5%
7	TOTAL OUTPATIENT CHARGES	\$141,210,108	\$137,339,553	(\$3,870,555)	-3%
8	OUTPATIENT CHARGES / INPATIENT CHARGES	204.83%	201.76%	-3.07%	-1%
9	TOTAL OUTPATIENT PAYMENTS	\$45,262,993	\$40,486,481	(\$4,776,512)	-11%
10	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	32.05%	29.48%	-2.57%	-8%
11	TOTAL CHARGES	\$210,150,088	\$205,409,385	(\$4,740,703)	-2%
12	TOTAL PAYMENTS	\$86,905,515	\$76,714,490	(\$10,191,025)	-12%
13	TOTAL PAYMENTS / TOTAL CHARGES	41.35%	37.35%	-4.01%	-10%
14	PATIENT DAYS	18,673	17,355	(1,318)	-7%
<b>B. TOTALS - ALL GOVERNMENT PAYERS</b>					
1	INPATIENT CHARGES	\$53,876,795	\$55,453,545	\$1,576,750	3%
2	INPATIENT PAYMENTS	\$32,429,892	\$29,056,724	(\$3,373,168)	-10%
3	GOVT. INPATIENT PAYMENTS / CHARGES	60.19%	52.40%	-7.79%	-13%
4	DISCHARGES	3,328	3,211	(117)	-4%
5	CASE MIX INDEX	1.24051	1.26801	0.02750	2%
6	CASE MIX ADJUSTED DISCHARGES	4,128.40215	4,071.56414	(56.83801)	-1%
7	OUTPATIENT CHARGES	\$75,796,428	\$77,560,867	\$1,764,439	2%
8	OUTPATIENT CHARGES / INPATIENT CHARGES	140.68%	139.87%	-0.82%	-1%
9	OUTPATIENT PAYMENTS	\$17,571,858	\$16,305,418	(\$1,266,440)	-7%
10	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	23.18%	21.02%	-2.16%	-9%
11	TOTAL CHARGES	\$129,673,223	\$133,014,412	\$3,341,189	3%
12	TOTAL PAYMENTS	\$50,001,750	\$45,362,142	(\$4,639,608)	-9%
13	TOTAL PAYMENTS / CHARGES	38.56%	34.10%	-4.46%	-12%
14	PATIENT DAYS	15,017	14,479	(538)	-4%
15	TOTAL GOVERNMENT DEDUCTIONS	\$79,671,473	\$87,652,270	\$7,980,797	10%
<b>C. AVERAGE LENGTH OF STAY</b>					
1	MEDICARE	5.1	5.0	(0.0)	-1%
2	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3.1	3.1	0.0	0%
3	UNINSURED	2.8	3.1	0.3	10%
4	MEDICAID	3.3	3.4	0.1	3%
5	OTHER MEDICAL ASSISTANCE	3.1	8.4	5.3	168%
6	CHAMPUS / TRICARE	3.9	2.1	(1.8)	-47%
7	TOTAL AVERAGE LENGTH OF STAY	4.1	4.2	0.1	1%
<b>III. DATA USED IN BASELINE UNDERPAYMENT CALCULATION</b>					
1	TOTAL CHARGES	\$210,150,088	\$205,409,385	(\$4,740,703)	-2%
2	TOTAL GOVERNMENT DEDUCTIONS	\$79,671,473	\$87,652,270	\$7,980,797	10%

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>					
<b>TWELVE MONTHS ACTUAL FILING</b>					
<b>FISCAL YEAR 2013</b>					
<b>REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT</b>					
<b>AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS</b>					
<b>LINE</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY 2012</b>	<b>ACTUAL FY 2013</b>	<b>AMOUNT DIFFERENCE</b>	<b>% DIFFERENCE</b>
3	UNCOMPENSATED CARE	\$6,828,506	\$6,940,452	\$111,946	
4	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$36,127,851	\$30,781,581	(\$5,346,270)	-15%
5	EMPLOYEE SELF INSURANCE ALLOWANCE	\$27,028	\$1,168,909	\$1,141,881	4225%
6	TOTAL ADJUSTMENTS	\$122,654,858	\$126,543,212	\$3,888,354	3%
7	TOTAL ACCRUED PAYMENTS	\$87,495,230	\$78,866,173	(\$8,629,057)	-10%
8	UCP DSH PAYMENTS. (Gross DSH+Upper Limit Adj.- OHCA Input)	\$0	\$0	\$0	0%
9	NET REVENUE USED TO CALCULATE DSH FUTURE PYMNTS.	\$87,495,230	\$78,866,173	(\$8,629,057)	-10%
10	RATIO OF NET REVENUE TO TOTAL CHARGES	0.4163463876	0.3839462983	(0.0324000894)	-8%
11	COST OF UNCOMPENSATED CARE	\$2,843,024	\$2,664,761	(\$178,263)	-6%
12	MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT	\$5,662,618	\$6,685,606	\$1,022,988	18%
13	PLUS OHCA ADJUSTMENT (OHCA INPUT)	\$0	\$0	\$0	0%
14	TOTAL COST OF UNCOMPENSATED CARE AND MEDICAL ASSISTANCE UNDERPAYMENT	\$8,505,642	\$9,350,367	\$844,725	10%
<b>IV. CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)</b>					
1	MEDICAID	\$5,008,899	\$5,454,692	\$445,793	9%
2	OTHER MEDICAL ASSISTANCE	\$155,283	\$216,921	\$61,638	40%
3	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$1,676,505	\$1,371,410	(\$305,095)	-18%
4	TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)	\$6,840,687	\$7,043,024	\$202,336	3%
<b>V. DATA USED IN RECONCILIATIONS IN REPORTS 550 AND 600</b>					
1	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$49,956	\$3,159,164	\$3,109,208	6223.89%
2	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED NET REVENUE	\$3,254,865	\$0	(\$3,254,865)	-100.00%
3	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS	\$90,160,381	\$76,714,489	(\$13,445,892)	-14.91%
4	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED GROSS REVENUE	\$0	\$0	\$0	0.00%
5	GROSS REVENUE FROM HOSP.AUDIT. FINANCIAL STATEMENTS	\$210,150,089	\$205,409,386	(\$4,740,703)	-2.26%
6	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED UNCOMP. CARE	\$717,092	\$0	(\$717,092)	-100.00%
7	UNCOMP. CARE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS	\$7,545,598	\$6,940,452	(\$605,146)	-8.02%

**WINDHAM COMMUNITY MEMORIAL HOSPITAL  
TWELVE MONTHS ACTUAL FILING  
FISCAL YEAR 2013  
REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND  
BASELINE UNDERPAYMENT DATA**

(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2012	ACTUAL FY 2013	AMOUNT DIFFERENCE
<b>I. ACCRUED CHARGES AND PAYMENTS</b>				
<b>A. INPATIENT ACCRUED CHARGES</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$15,063,185	\$12,616,287	(\$2,446,898)
2	MEDICARE	\$43,219,561	43,515,351	\$295,790
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$10,445,397	11,814,281	\$1,368,884
4	MEDICAID	\$10,264,076	11,232,147	\$968,071
5	OTHER MEDICAL ASSISTANCE	\$181,321	582,134	\$400,813
6	CHAMPUS / TRICARE	\$211,837	123,913	(\$87,924)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$751,105	760,706	\$9,601
	<b>TOTAL INPATIENT GOVERNMENT CHARGES</b>	<b>\$53,876,795</b>	<b>\$55,453,545</b>	<b>\$1,576,750</b>
	<b>TOTAL INPATIENT CHARGES</b>	<b>\$68,939,980</b>	<b>\$68,069,832</b>	<b>(\$870,148)</b>
<b>B. OUTPATIENT ACCRUED CHARGES</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$65,413,680	\$59,778,686	(\$5,634,994)
2	MEDICARE	\$43,352,416	41,397,393	(\$1,955,023)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$31,984,499	35,754,085	\$3,769,586
4	MEDICAID	\$31,726,377	35,458,130	\$3,731,753
5	OTHER MEDICAL ASSISTANCE	\$258,122	295,955	\$37,833
6	CHAMPUS / TRICARE	\$459,513	409,389	(\$50,124)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$4,287,134	4,026,998	(\$260,136)
	<b>TOTAL OUTPATIENT GOVERNMENT CHARGES</b>	<b>\$75,796,428</b>	<b>\$77,560,867</b>	<b>\$1,764,439</b>
	<b>TOTAL OUTPATIENT CHARGES</b>	<b>\$141,210,108</b>	<b>\$137,339,553</b>	<b>(\$3,870,555)</b>
<b>C. TOTAL ACCRUED CHARGES</b>				
1	TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$80,476,865	\$72,394,973	(\$8,081,892)
2	TOTAL MEDICARE	\$86,571,977	\$84,912,744	(\$1,659,233)
3	TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$42,429,896	\$47,568,366	\$5,138,470
4	TOTAL MEDICAID	\$41,990,453	\$46,690,277	\$4,699,824
5	TOTAL OTHER MEDICAL ASSISTANCE	\$439,443	\$878,089	\$438,646
6	TOTAL CHAMPUS / TRICARE	\$671,350	\$533,302	(\$138,048)
7	TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$5,038,239	\$4,787,704	(\$250,535)
	<b>TOTAL GOVERNMENT CHARGES</b>	<b>\$129,673,223</b>	<b>\$133,014,412</b>	<b>\$3,341,189</b>
	<b>TOTAL CHARGES</b>	<b>\$210,150,088</b>	<b>\$205,409,385</b>	<b>(\$4,740,703)</b>
<b>D. INPATIENT ACCRUED PAYMENTS</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$9,212,630	\$7,171,285	(\$2,041,345)
2	MEDICARE	\$27,984,408	24,795,085	(\$3,189,323)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$4,364,838	4,196,673	(\$168,165)
4	MEDICAID	\$4,320,933	4,108,612	(\$212,321)
5	OTHER MEDICAL ASSISTANCE	\$43,905	88,061	\$44,156
6	CHAMPUS / TRICARE	\$80,646	64,966	(\$15,680)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$15,020	14,644	(\$376)
	<b>TOTAL INPATIENT GOVERNMENT PAYMENTS</b>	<b>\$32,429,892</b>	<b>\$29,056,724</b>	<b>(\$3,373,168)</b>
	<b>TOTAL INPATIENT PAYMENTS</b>	<b>\$41,642,522</b>	<b>\$36,228,009</b>	<b>(\$5,414,513)</b>
<b>E. OUTPATIENT ACCRUED PAYMENTS</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$27,691,135	\$24,181,063	(\$3,510,072)
2	MEDICARE	\$9,817,895	8,834,967	(\$982,928)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$7,638,078	7,381,419	(\$256,659)
4	MEDICAID	\$7,607,868	7,346,857	(\$261,011)
5	OTHER MEDICAL ASSISTANCE	\$30,210	34,562	\$4,352
6	CHAMPUS / TRICARE	\$115,885	89,032	(\$26,853)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$108,762	101,392	(\$7,370)
	<b>TOTAL OUTPATIENT GOVERNMENT PAYMENTS</b>	<b>\$17,571,858</b>	<b>\$16,305,418</b>	<b>(\$1,266,440)</b>
	<b>TOTAL OUTPATIENT PAYMENTS</b>	<b>\$45,262,993</b>	<b>\$40,486,481</b>	<b>(\$4,776,512)</b>
<b>F. TOTAL ACCRUED PAYMENTS</b>				
1	TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$36,903,765	\$31,352,348	(\$5,551,417)
2	TOTAL MEDICARE	\$37,802,303	\$33,630,052	(\$4,172,251)
3	TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$12,002,916	\$11,578,092	(\$424,824)
4	TOTAL MEDICAID	\$11,928,801	\$11,455,469	(\$473,332)
5	TOTAL OTHER MEDICAL ASSISTANCE	\$74,115	\$122,623	\$48,508
6	TOTAL CHAMPUS / TRICARE	\$196,531	\$153,998	(\$42,533)
7	TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$123,782	\$116,036	(\$7,746)
	<b>TOTAL GOVERNMENT PAYMENTS</b>	<b>\$50,001,750</b>	<b>\$45,362,142</b>	<b>(\$4,639,608)</b>
	<b>TOTAL PAYMENTS</b>	<b>\$86,905,515</b>	<b>\$76,714,490</b>	<b>(\$10,191,025)</b>

**WINDHAM COMMUNITY MEMORIAL HOSPITAL  
TWELVE MONTHS ACTUAL FILING  
FISCAL YEAR 2013  
REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND  
BASELINE UNDERPAYMENT DATA**

(1)	(2)	(3)	(4)	(5)
<b>LINE</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY 2012</b>	<b>ACTUAL FY 2013</b>	<b>AMOUNT DIFFERENCE</b>
<b>II. PAYER MIX</b>				
<b>A. INPATIENT PAYER MIX BASED ON ACCRUED CHARGES</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	7.17%	6.14%	-1.03%
2	MEDICARE	20.57%	21.18%	0.62%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	4.97%	5.75%	0.78%
4	MEDICAID	4.88%	5.47%	0.58%
5	OTHER MEDICAL ASSISTANCE	0.09%	0.28%	0.20%
6	CHAMPUS / TRICARE	0.10%	0.06%	-0.04%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.36%	0.37%	0.01%
	<b>TOTAL INPATIENT GOVERNMENT PAYER MIX</b>	<b>25.64%</b>	<b>27.00%</b>	<b>1.36%</b>
	<b>TOTAL INPATIENT PAYER MIX</b>	<b>32.81%</b>	<b>33.14%</b>	<b>0.33%</b>
<b>B. OUTPATIENT PAYER MIX BASED ON ACCRUED CHARGES</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	31.13%	29.10%	-2.02%
2	MEDICARE	20.63%	20.15%	-0.48%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	15.22%	17.41%	2.19%
4	MEDICAID	15.10%	17.26%	2.17%
5	OTHER MEDICAL ASSISTANCE	0.12%	0.14%	0.02%
6	CHAMPUS / TRICARE	0.22%	0.20%	-0.02%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	2.04%	1.96%	-0.08%
	<b>TOTAL OUTPATIENT GOVERNMENT PAYER MIX</b>	<b>36.07%</b>	<b>37.76%</b>	<b>1.69%</b>
	<b>TOTAL OUTPATIENT PAYER MIX</b>	<b>67.19%</b>	<b>66.86%</b>	<b>-0.33%</b>
	<b>TOTAL PAYER MIX BASED ON ACCRUED CHARGES</b>	<b>100.00%</b>	<b>100.00%</b>	<b>0.00%</b>
<b>C. INPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	10.60%	9.35%	-1.25%
2	MEDICARE	32.20%	32.32%	0.12%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	5.02%	5.47%	0.45%
4	MEDICAID	4.97%	5.36%	0.38%
5	OTHER MEDICAL ASSISTANCE	0.05%	0.11%	0.06%
6	CHAMPUS / TRICARE	0.09%	0.08%	-0.01%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.02%	0.02%	0.00%
	<b>TOTAL INPATIENT GOVERNMENT PAYER MIX</b>	<b>37.32%</b>	<b>37.88%</b>	<b>0.56%</b>
	<b>TOTAL INPATIENT PAYER MIX</b>	<b>47.92%</b>	<b>47.22%</b>	<b>-0.69%</b>
<b>D. OUTPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	31.86%	31.52%	-0.34%
2	MEDICARE	11.30%	11.52%	0.22%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	8.79%	9.62%	0.83%
4	MEDICAID	8.75%	9.58%	0.82%
5	OTHER MEDICAL ASSISTANCE	0.03%	0.05%	0.01%
6	CHAMPUS / TRICARE	0.13%	0.12%	-0.02%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.13%	0.13%	0.01%
	<b>TOTAL OUTPATIENT GOVERNMENT PAYER MIX</b>	<b>20.22%</b>	<b>21.25%</b>	<b>1.04%</b>
	<b>TOTAL OUTPATIENT PAYER MIX</b>	<b>52.08%</b>	<b>52.78%</b>	<b>0.69%</b>
	<b>TOTAL PAYER MIX BASED ON ACCRUED PAYMENTS</b>	<b>100.00%</b>	<b>100.00%</b>	<b>0.00%</b>
<b>III. DISCHARGES, PATIENT DAYS, ALOS, CASE MIX INDEX AND OTHER REQUIRED DATA</b>				
<b>A. DISCHARGES</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	1,178	926	(252)
2	MEDICARE	2,326	2,210	(116)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	985	983	(2)
4	MEDICAID	970	965	(5)
5	OTHER MEDICAL ASSISTANCE	15	18	3
6	CHAMPUS / TRICARE	17	18	1
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	56	48	(8)
	<b>TOTAL GOVERNMENT DISCHARGES</b>	<b>3,328</b>	<b>3,211</b>	<b>(117)</b>
	<b>TOTAL DISCHARGES</b>	<b>4,506</b>	<b>4,137</b>	<b>(369)</b>

**WINDHAM COMMUNITY MEMORIAL HOSPITAL  
TWELVE MONTHS ACTUAL FILING  
FISCAL YEAR 2013  
REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND  
BASELINE UNDERPAYMENT DATA**

(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2012	ACTUAL FY 2013	AMOUNT DIFFERENCE
<b>B. PATIENT DAYS</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3,656	2,876	(780)
2	MEDICARE	11,749	11,054	(695)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	3,202	3,388	186
4	MEDICAID	3,155	3,237	82
5	OTHER MEDICAL ASSISTANCE	47	151	104
6	CHAMPUS / TRICARE	66	37	(29)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	156	147	(9)
	<b>TOTAL GOVERNMENT PATIENT DAYS</b>	<b>15,017</b>	<b>14,479</b>	<b>(538)</b>
	<b>TOTAL PATIENT DAYS</b>	<b>18,673</b>	<b>17,355</b>	<b>(1,318)</b>
<b>C. AVERAGE LENGTH OF STAY (ALOS)</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3.1	3.1	0.0
2	MEDICARE	5.1	5.0	(0.0)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	3.3	3.4	0.2
4	MEDICAID	3.3	3.4	0.1
5	OTHER MEDICAL ASSISTANCE	3.1	8.4	5.3
6	CHAMPUS / TRICARE	3.9	2.1	(1.8)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	2.8	3.1	0.3
	<b>TOTAL GOVERNMENT AVERAGE LENGTH OF STAY</b>	<b>4.5</b>	<b>4.5</b>	<b>(0.0)</b>
	<b>TOTAL AVERAGE LENGTH OF STAY</b>	<b>4.1</b>	<b>4.2</b>	<b>0.1</b>
<b>D. CASE MIX INDEX</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	0.95456	0.96785	0.01329
2	MEDICARE	1.37894	1.39802	0.01908
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	0.91871	0.98361	0.06490
4	MEDICAID	0.91643	0.96308	0.04665
5	OTHER MEDICAL ASSISTANCE	1.06624	2.08431	1.01807
6	CHAMPUS / TRICARE	0.94453	0.83612	(0.10841)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.93178	1.08940	0.15762
	<b>TOTAL GOVERNMENT CASE MIX INDEX</b>	<b>1.24051</b>	<b>1.26801</b>	<b>0.02750</b>
	<b>TOTAL CASE MIX INDEX</b>	<b>1.16575</b>	<b>1.20082</b>	<b>0.03507</b>
<b>E. OTHER REQUIRED DATA</b>				
1	TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$72,963,986	\$62,017,893	(\$10,946,093)
2	ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$36,836,135	\$31,236,312	(\$5,599,823)
	(PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)			
3	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$36,127,851	\$30,781,581	(\$5,346,270)
4	TOTAL ACTUAL DISCOUNT PERCENTAGE	49.51%	49.63%	0.12%
5	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$49,956	\$3,159,164	\$3,109,208
6	EMPLOYEE SELF INSURANCE ALLOWANCE	\$27,028	\$1,168,909	\$1,141,881
7	UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT-OHCA INPUT)	\$0	\$0	\$0
8	CHARITY CARE	\$3,573,641	\$2,699,812	(\$873,829)
9	BAD DEBTS	\$3,254,865	\$4,240,640	\$985,775
10	TOTAL UNCOMPENSATED CARE	\$6,828,506	\$6,940,452	\$111,946
11	TOTAL OTHER OPERATING REVENUE	\$5,761,698	\$5,866,110	\$104,412
12	TOTAL OPERATING EXPENSES	\$96,450,117	\$91,367,918	(\$5,082,199)
<b>IV. DSH UPPER PAYMENT LIMIT CALCULATIONS</b>				
<b>A. CASE MIX ADJUSTED DISCHARGES</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	1,124.47168	896.22910	(228.24258)
2	MEDICARE	3,207.41444	3,089.62420	(117.79024)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	904.93070	966.88978	61.95908
4	MEDICAID	888.93710	929.37220	40.43510
5	OTHER MEDICAL ASSISTANCE	15.99360	37.51758	21.52398
6	CHAMPUS / TRICARE	16.05701	15.05016	(1.00685)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	52.17968	52.29120	0.11152

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REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND  
BASELINE UNDERPAYMENT DATA**

(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2012	ACTUAL FY 2013	AMOUNT DIFFERENCE
	TOTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES	4,128.40215	4,071.56414	(56.83801)
	TOTAL CASE MIX ADJUSTED DISCHARGES	5,252.87383	4,967.79324	(285.08059)
<b>B.</b>	<b>OUTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)</b>			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	5,115.60570	4,387.58751	-728.01819
2	MEDICARE	2,333.15002	2,102.43595	-230.71407
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	3,019.63462	3,055.50510	35.87048
4	MEDICAID	2,998.28116	3,046.35396	48.07280
5	OTHER MEDICAL ASSISTANCE	21.35346	9.15114	-12.20232
6	CHAMPUS / TRICARE	36.87609	59.46916	22.59307
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	319.63508	254.10067	-65.53441
	TOTAL GOVERNMENT OUTPATIENT EQUIVALENT DISCHARGES	5,389.66073	5,217.41021	-172.25052
	TOTAL OUTPATIENT EQUIVALENT DISCHARGES	10,505.26643	9,604.99772	-900.26871
<b>C.</b>	<b>INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE</b>			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$8,192.85	\$8,001.62	(\$191.23)
2	MEDICARE	\$8,724.91	\$8,025.28	(\$699.64)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$4,823.39	\$4,340.38	(\$483.01)
4	MEDICAID	\$4,860.79	\$4,420.85	(\$439.94)
5	OTHER MEDICAL ASSISTANCE	\$2,745.16	\$2,347.19	(\$397.97)
6	CHAMPUS / TRICARE	\$5,022.48	\$4,316.63	(\$705.85)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$287.85	\$280.05	(\$7.80)
	TOTAL GOVERNMENT INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE	\$7,855.31	\$7,136.50	(\$718.81)
	TOTAL INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE	\$7,927.57	\$7,292.58	(\$634.99)
<b>D.</b>	<b>OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE</b>			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$5,413.07	\$5,511.24	\$98.17
2	MEDICARE	\$4,208.00	\$4,202.25	(\$5.75)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$2,529.47	\$2,415.78	(\$113.69)
4	MEDICAID	\$2,537.41	\$2,411.69	(\$125.72)
5	OTHER MEDICAL ASSISTANCE	\$1,414.76	\$3,776.80	\$2,362.04
6	CHAMPUS / TRICARE	\$3,142.55	\$1,497.11	(\$1,645.44)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$340.27	\$399.02	\$58.75
	TOTAL GOVERNMENT OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE	\$3,260.29	\$3,125.19	(\$135.10)
	TOTAL OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE	\$4,308.60	\$4,215.15	(\$93.45)
<b>V.</b>	<b>CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)</b>			
1	MEDICAID	\$5,008,899	\$5,454,692	\$445,793
2	OTHER MEDICAL ASSISTANCE	\$155,283	\$216,921	\$61,638
3	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$1,676,505	\$1,371,410	(\$305,095)
	TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)	\$6,840,687	\$7,043,024	\$202,336
<b>VI.</b>	<b>CALCULATED UNDERPAYMENT BEFORE UPPER LIMIT (BASELINE METHODOLOGY)</b>			
1	TOTAL CHARGES	\$210,150,088	\$205,409,385	(\$4,740,703)
2	TOTAL GOVERNMENT DEDUCTIONS	\$79,671,473	\$87,652,270	\$7,980,797
3	UNCOMPENSATED CARE	\$6,828,506	\$6,940,452	\$111,946
4	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$36,127,851	\$30,781,581	(\$5,346,270)
5	EMPLOYEE SELF INSURANCE ALLOWANCE	\$27,028	\$1,168,909	\$1,141,881
6	TOTAL ADJUSTMENTS	\$122,654,858	\$126,543,212	\$3,888,354
7	TOTAL ACCRUED PAYMENTS	\$87,495,230	\$78,866,173	(\$8,629,057)
8	UCP DSH PAYMENTS (OHCA INPUT)	\$0	\$0	\$0
9	NET REVENUE USED TO DETERMINE DSH FUTURE PAYMENTS	\$87,495,230	\$78,866,173	(\$8,629,057)
10	RATIO OF NET REVENUE TO TOTAL CHARGES	0.4163463874	0.3839462983	(0.0324000894)
11	COST OF UNCOMPENSATED CARE	\$2,843,024	\$2,664,761	(\$178,263)
12	MEDICAL ASSISTANCE UNDERPAYMENT	\$5,662,618	\$6,685,606	\$1,022,988
13	PLUS OHCA ADJUSTMENT (OHCA INPUT)	\$0	\$0	\$0
14	TOTAL COST OF UNCOMPENSATED CARE AND MEDICAL ASSISTANCE UNDERPAYMENT	\$8,505,642	\$9,350,367	\$844,725
<b>VII.</b>	<b>RATIOS</b>			

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BASELINE UNDERPAYMENT DATA**

(1)	(2)	(3)	(4)	(5)
<b>LINE</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY 2012</b>	<b>ACTUAL FY 2013</b>	<b>AMOUNT DIFFERENCE</b>
<b>A. RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	61.16%	56.84%	-4.32%
2	MEDICARE	64.75%	56.98%	-7.77%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	41.79%	35.52%	-6.27%
4	MEDICAID	42.10%	36.58%	-5.52%
5	OTHER MEDICAL ASSISTANCE	24.21%	15.13%	-9.09%
6	CHAMPUS / TRICARE	38.07%	52.43%	14.36%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	2.00%	1.93%	-0.07%
	<b>TOTAL GOVERNMENT RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES</b>			
		<b>60.19%</b>	<b>52.40%</b>	<b>-7.79%</b>
	<b>TOTAL RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES</b>	<b>60.40%</b>	<b>53.22%</b>	<b>-7.18%</b>
<b>B. RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES</b>				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	42.33%	40.45%	-1.88%
2	MEDICARE	22.65%	21.34%	-1.30%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	23.88%	20.64%	-3.24%
4	MEDICAID	23.98%	20.72%	-3.26%
5	OTHER MEDICAL ASSISTANCE	11.70%	11.68%	-0.03%
6	CHAMPUS / TRICARE	25.22%	21.75%	-3.47%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	2.54%	2.52%	-0.02%
	<b>TOTAL GOVERNMENT RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES</b>			
		<b>23.18%</b>	<b>21.02%</b>	<b>-2.16%</b>
	<b>TOTAL RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES</b>	<b>32.05%</b>	<b>29.48%</b>	<b>-2.57%</b>
<b>VIII. NET REVENUE, GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIATIONS</b>				
<b>A. RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS</b>				
1	TOTAL ACCRUED PAYMENTS	\$86,905,515	\$76,714,490	(\$10,191,025)
2	PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.) (OHCA INPUT)	\$0	\$0	\$0
	<b>OHCA DEFINED NET REVENUE</b>	<b>\$86,905,515</b>	<b>\$76,714,490</b>	<b>(\$10,191,025)</b>
3	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE	\$3,254,865	\$0	(\$3,254,865)
4	<b>CALCULATED NET REVENUE</b>	<b>\$93,438,173</b>	<b>\$76,714,490</b>	<b>(\$16,723,683)</b>
5	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$90,160,381	\$76,714,489	(\$13,445,892)
6	<b>VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)</b>	<b>\$3,277,792</b>	<b>\$1</b>	<b>(\$3,277,791)</b>
<b>B. RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS</b>				
1	OHCA DEFINED GROSS REVENUE	\$210,150,088	\$205,409,385	(\$4,740,703)
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE	\$0	\$0	\$0
	<b>CALCULATED GROSS REVENUE</b>	<b>\$210,150,088</b>	<b>\$205,409,385</b>	<b>(\$4,740,703)</b>
3	GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$210,150,089	\$205,409,386	(\$4,740,703)
4	<b>VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)</b>	<b>(\$1)</b>	<b>(\$1)</b>	<b>\$0</b>
<b>C. RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMENTS</b>				
1	OHCA DEFINED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$6,828,506	\$6,940,452	\$111,946
2	PLUS OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE	\$717,092	\$0	(\$717,092)
	<b>CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)</b>	<b>\$7,545,598</b>	<b>\$6,940,452</b>	<b>(\$605,146)</b>
3	UNCOMP. CARE FROM HOSPITAL AUDITED FIN. STATEMENTS (FROM ANNUAL REPORTING)	\$7,545,598	\$6,940,452	(\$605,146)
4	<b>VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



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**REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND**  
**BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES**

(1)	(2)	(3)
LINE	DESCRIPTION	ACTUAL FY 2013
<b>I. ACCRUED CHARGES AND PAYMENTS</b>		
<b>A. INPATIENT ACCRUED CHARGES</b>		
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$12,616,287
2	MEDICARE	43,515,351
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	11,814,281
4	MEDICAID	11,232,147
5	OTHER MEDICAL ASSISTANCE	582,134
6	CHAMPUS / TRICARE	123,913
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	760,706
	<b>TOTAL INPATIENT GOVERNMENT CHARGES</b>	<b>\$55,453,545</b>
	<b>TOTAL INPATIENT CHARGES</b>	<b>\$68,069,832</b>
<b>B. OUTPATIENT ACCRUED CHARGES</b>		
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$59,778,686
2	MEDICARE	41,397,393
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	35,754,085
4	MEDICAID	35,458,130
5	OTHER MEDICAL ASSISTANCE	295,955
6	CHAMPUS / TRICARE	409,389
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	4,026,998
	<b>TOTAL OUTPATIENT GOVERNMENT CHARGES</b>	<b>\$77,560,867</b>
	<b>TOTAL OUTPATIENT CHARGES</b>	<b>\$137,339,553</b>
<b>C. TOTAL ACCRUED CHARGES</b>		
1	TOTAL NON-GOVERNMENT ACCRUED CHARGES (INCLUDING SELF PAY / UNINSURED)	\$72,394,973
2	TOTAL GOVERNMENT ACCRUED CHARGES	133,014,412
	<b>TOTAL ACCRUED CHARGES</b>	<b>\$205,409,385</b>
<b>D. INPATIENT ACCRUED PAYMENTS</b>		
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$7,171,285
2	MEDICARE	24,795,085
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	4,196,673
4	MEDICAID	4,108,612
5	OTHER MEDICAL ASSISTANCE	88,061
6	CHAMPUS / TRICARE	64,966
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	14,644
	<b>TOTAL INPATIENT GOVERNMENT PAYMENTS</b>	<b>\$29,056,724</b>
	<b>TOTAL INPATIENT PAYMENTS</b>	<b>\$36,228,009</b>
<b>E. OUTPATIENT ACCRUED PAYMENTS</b>		
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$24,181,063
2	MEDICARE	8,834,967
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	7,381,419
4	MEDICAID	7,346,857
5	OTHER MEDICAL ASSISTANCE	34,562
6	CHAMPUS / TRICARE	89,032
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	101,392
	<b>TOTAL OUTPATIENT GOVERNMENT PAYMENTS</b>	<b>\$16,305,418</b>
	<b>TOTAL OUTPATIENT PAYMENTS</b>	<b>\$40,486,481</b>
<b>F. TOTAL ACCRUED PAYMENTS</b>		
1	TOTAL NON-GOVERNMENT ACCRUED PAYMENTS (INCLUDING SELF PAY / UNINSURED)	\$31,352,348
2	TOTAL GOVERNMENT ACCRUED PAYMENTS	45,362,142
	<b>TOTAL ACCRUED PAYMENTS</b>	<b>\$76,714,490</b>
<b>II. ACCRUED DISCHARGES, CASE MIX INDEX AND OTHER REQUIRED DATA</b>		
<b>A. ACCRUED DISCHARGES</b>		

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(1)	(2)	(3)
<b>LINE</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY 2013</b>
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	926
2	MEDICARE	2,210
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	983
4	MEDICAID	965
5	OTHER MEDICAL ASSISTANCE	18
6	CHAMPUS / TRICARE	18
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	48
	<b>TOTAL GOVERNMENT DISCHARGES</b>	<b>3,211</b>
	<b>TOTAL DISCHARGES</b>	<b>4,137</b>
<b>B. CASE MIX INDEX</b>		
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	0.96785
2	MEDICARE	1.39802
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	0.98361
4	MEDICAID	0.96308
5	OTHER MEDICAL ASSISTANCE	2.08431
6	CHAMPUS / TRICARE	0.83612
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	1.08940
	<b>TOTAL GOVERNMENT CASE MIX INDEX</b>	<b>1.26801</b>
	<b>TOTAL CASE MIX INDEX</b>	<b>1.20082</b>
<b>C. OTHER REQUIRED DATA</b>		
1	TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$62,017,893
2	ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES (PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)	\$31,236,312
3	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$30,781,581
4	TOTAL ACTUAL DISCOUNT PERCENTAGE	49.63%
5	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$3,159,164
6	EMPLOYEE SELF INSURANCE ALLOWANCE	\$1,168,909
7	UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT - OHCA INPUT)	\$0
8	CHARITY CARE	\$2,699,812
9	BAD DEBTS	\$4,240,640
10	TOTAL UNCOMPENSATED CARE	\$6,940,452
11	TOTAL OTHER OPERATING REVENUE	\$5,866,110
12	TOTAL OPERATING EXPENSES	\$91,367,918
<b>III. NET REVENUE, GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIATIONS</b>		
<b>A. RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS</b>		
1	TOTAL ACCRUED PAYMENTS	\$76,714,490
2	PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.) (OHCA INPUT)	\$0
	<b>OHCA DEFINED NET REVENUE</b>	<b>\$76,714,490</b>
3	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE	\$0
	<b>CALCULATED NET REVENUE</b>	<b>\$76,714,490</b>
4	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$76,714,489
	<b>VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)</b>	<b>\$1</b>
<b>B. RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS</b>		
1	OHCA DEFINED GROSS REVENUE	\$205,409,385
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE	\$0

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<b>(1)</b>	<b>(2)</b>	<b>(3)</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY 2013</b>
	<b>CALCULATED GROSS REVENUE</b>	<b>\$205,409,385</b>
3	GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS <b>(FROM ANNUAL REPORTING)</b>	\$205,409,386
	<b>VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)</b>	<b>(\$1)</b>
<b>C. RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMENTS</b>		
1	OHCA DEFINED UNCOMPENSATED CARE <b>(CHARITY CARE AND BAD DEBTS)</b>	\$6,940,452
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE	\$0
	<b>CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)</b>	<b>\$6,940,452</b>
3	UNCOMPENSATED CARE FROM HOSPITAL AUDITED FIN. STATEMENTS <b>(FROM ANNUAL REPORTING)</b>	\$6,940,452
	<b>VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)</b>	<b>\$0</b>

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**REPORT 650 - HOSPITAL UNCOMPENSATED CARE**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	ACTUAL FY 2012	ACTUAL FY 2013	AMOUNT DIFFERENCE	% DIFFERENCE
<b>A. <u>Hospital Charity Care (from HRS Report 500)</u></b>					
1	Number of Applicants	1,459	1,068	(391)	-27%
2	Number of Approved Applicants	1,421	1,039	(382)	-27%
3	<b>Total Charges (A)</b>	<b>\$3,573,641</b>	<b>\$2,699,812</b>	<b>(\$873,829)</b>	<b>-24%</b>
4	<b>Average Charges</b>	<b>\$2,515</b>	<b>\$2,598</b>	<b>\$84</b>	<b>3%</b>
5	Ratio of Cost to Charges (RCC)	0.457643	0.446711	(0.010932)	-2%
6	<b>Total Cost</b>	<b>\$1,635,452</b>	<b>\$1,206,036</b>	<b>(\$429,416)</b>	<b>-26%</b>
7	<b>Average Cost</b>	<b>\$1,151</b>	<b>\$1,161</b>	<b>\$10</b>	<b>1%</b>
8	Charity Care - Inpatient Charges	\$882,258	\$585,726	(\$296,532)	-34%
9	Charity Care - Outpatient Charges (Excludes ED Charges)	1,285,863	1,035,783	(250,080)	-19%
10	Charity Care - Emergency Department Charges	1,405,520	1,078,303	(327,217)	-23%
11	<b>Total Charges (A)</b>	<b>\$3,573,641</b>	<b>\$2,699,812</b>	<b>(\$873,829)</b>	<b>-24%</b>
12	Charity Care - Number of Patient Days	213	146	(67)	-31%
13	Charity Care - Number of Discharges	72	44	(28)	-39%
14	Charity Care - Number of Outpatient ED Visits	1,097	885	(212)	-19%
15	Charity Care - Number of Outpatient Visits (Excludes ED Visits)	2,220	1,399	(821)	-37%
<b>B. <u>Hospital Bad Debts (from HRS Report 500)</u></b>					
1	Bad Debts - Inpatient Services	\$399,366	\$505,890	\$106,524	27%
2	Bad Debts - Outpatient Services (Excludes ED Bad Debts)	917,347	1,125,174	207,827	23%
3	Bad Debts - Emergency Department	1,938,152	2,609,576	671,424	35%
4	<b>Total Bad Debts (A)</b>	<b>\$3,254,865</b>	<b>\$4,240,640</b>	<b>\$985,775</b>	<b>30%</b>
<b>C. <u>Hospital Uncompensated Care (from HRS Report 500)</u></b>					
1	Charity Care (A)	\$3,573,641	\$2,699,812	(\$873,829)	-24%
2	Bad Debts (A)	3,254,865	4,240,640	985,775	30%
3	<b>Total Uncompensated Care (A)</b>	<b>\$6,828,506</b>	<b>\$6,940,452</b>	<b>\$111,946</b>	<b>2%</b>
4	Uncompensated Care - Inpatient Services	\$1,281,624	\$1,091,616	(\$190,008)	-15%
5	Uncompensated Care - Outpatient Services (Excludes ED Unc. Care)	2,203,210	2,160,957	(42,253)	-2%
6	Uncompensated Care - Emergency Department	3,343,672	3,687,879	344,207	10%
7	<b>Total Uncompensated Care (A)</b>	<b>\$6,828,506</b>	<b>\$6,940,452</b>	<b>\$111,946</b>	<b>2%</b>
<b>(A) The amount must agree with the amount listed on Hospital Reporting System - Report 500.</b>					

WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2013 REPORT 685 - HOSPITAL NON-GOVERNMENT GROSS REVENUE, CONTRACTUAL ALLOWANCES, ACCRUED PAYMENTS AND DISCOUNT PERCENTAGE					
(1)	(2)	(3) FY 2012	(4) FY 2013	(5)	(6)
<u>LINE</u>	<u>DESCRIPTION</u>	<u>ACTUAL TOTAL NON-GOVERNMENT</u>	<u>ACTUAL TOTAL NON-GOVERNMENT</u>	<u>AMOUNT DIFFERENCE</u>	<u>% DIFFERENCE</u>
<b><u>COMMERCIAL - ALL PAYERS</u></b>					
1	Total Gross Revenue	\$72,963,986	\$62,017,893	(\$10,946,093)	-15%
2	Total Contractual Allowances	\$36,127,851	\$30,781,581	(\$5,346,270)	-15%
	<b>Total Accrued Payments (A)</b>	<b>\$36,836,135</b>	<b>\$31,236,312</b>	<b>(\$5,599,823)</b>	<b>-15%</b>
	<b>Total Discount Percentage</b>	<b>49.51%</b>	<b>49.63%</b>	<b>0.12%</b>	<b>0%</b>
<b>(A) Accrued Payments associated with Non-Government Contractual Allowances must exclude any reduction for Uncompensated Care.</b>					

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>				
<b>TWELVE MONTHS ACTUAL FILING</b>				
<b>FISCAL YEAR 2013</b>				
<b>REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE</b>				
<b>(1)</b>	<b>(2)</b>	<b>(3)</b>	<b>(4)</b>	<b>(5)</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY 2011</b>	<b>ACTUAL FY 2012</b>	<b>ACTUAL FY 2013</b>
<b>A.</b>	<b><u>Gross and Net Revenue</u></b>			
1	Inpatient Gross Revenue	\$72,222,517	\$68,939,980	\$68,069,832
2	Outpatient Gross Revenue	\$127,160,608	\$141,210,108	\$137,339,553
3	Total Gross Patient Revenue	\$199,383,125	\$210,150,088	\$205,409,385
4	Net Patient Revenue	\$85,855,448	\$90,160,381	\$76,714,489
<b>B.</b>	<b><u>Total Operating Expenses</u></b>			
1	Total Operating Expense	\$92,639,489	\$96,450,117	\$91,367,918
<b>C.</b>	<b><u>Utilization Statistics</u></b>			
1	Patient Days	19,996	18,673	17,355
2	Discharges	4,701	4,506	4,137
3	Average Length of Stay	4.3	4.1	4.2
4	Equivalent (Adjusted) Patient Days (EPD)	55,203	56,921	52,371
0	Equivalent (Adjusted) Discharges (ED)	12,978	13,736	12,484
<b>D.</b>	<b><u>Case Mix Statistics</u></b>			
1	Case Mix Index	1.10184	1.16575	1.20082
2	Case Mix Adjusted Patient Days (CMAPD)	22,032	21,768	20,840
3	Case Mix Adjusted Discharges (CMAD)	5,180	5,253	4,968
4	Case Mix Adjusted Equivalent Patient Days (CMAEPD)	60,825	66,356	62,888
5	Case Mix Adjusted Equivalent Discharges (CMAED)	14,300	16,012	14,991
<b>E.</b>	<b><u>Gross Revenue Per Statistic</u></b>			
1	Total Gross Revenue per Patient Day	\$9,971	\$11,254	\$11,836
2	Total Gross Revenue per Discharge	\$42,413	\$46,638	\$49,652
3	Total Gross Revenue per EPD	\$3,612	\$3,692	\$3,922
4	Total Gross Revenue per ED	\$15,363	\$15,300	\$16,454
5	Total Gross Revenue per CMAEPD	\$3,278	\$3,167	\$3,266
6	Total Gross Revenue per CMAED	\$13,943	\$13,124	\$13,702
7	Inpatient Gross Revenue per EPD	\$1,308	\$1,211	\$1,300
8	Inpatient Gross Revenue per ED	\$5,565	\$5,019	\$5,453

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>				
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<b>(1)</b>	<b>(2)</b>	<b>(3)</b>	<b>(4)</b>	<b>(5)</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY 2011</b>	<b>ACTUAL FY 2012</b>	<b>ACTUAL FY 2013</b>
<b>F.</b>	<b><u>Net Revenue Per Statistic</u></b>			
1	Net Patient Revenue per Patient Day	\$4,294	\$4,828	\$4,420
2	Net Patient Revenue per Discharge	\$18,263	\$20,009	\$18,544
3	Net Patient Revenue per EPD	\$1,555	\$1,584	\$1,465
4	Net Patient Revenue per ED	\$6,615	\$6,564	\$6,145
5	Net Patient Revenue per CMAEPD	\$1,412	\$1,359	\$1,220
6	Net Patient Revenue per CMAED	\$6,004	\$5,631	\$5,117
<b>G.</b>	<b><u>Operating Expense Per Statistic</u></b>			
1	Total Operating Expense per Patient Day	\$4,633	\$5,165	\$5,265
2	Total Operating Expense per Discharge	\$19,706	\$21,405	\$22,086
3	Total Operating Expense per EPD	\$1,678	\$1,694	\$1,745
4	Total Operating Expense per ED	\$7,138	\$7,022	\$7,319
5	Total Operating Expense per CMAEPD	\$1,523	\$1,454	\$1,453
6	Total Operating Expense per CMAED	\$6,478	\$6,023	\$6,095
<b>H.</b>	<b><u>Nursing Salary and Fringe Benefits Expense</u></b>			
1	Nursing Salary Expense	\$12,572,579	\$13,759,500	\$13,350,243
2	Nursing Fringe Benefits Expense	\$4,891,166	\$4,918,084	\$4,052,342
<b>3</b>	<b>Total Nursing Salary and Fringe Benefits Expense</b>	<b>\$17,463,745</b>	<b>\$18,677,584</b>	<b>\$17,402,585</b>
<b>I.</b>	<b><u>Physician Salary and Fringe Expense</u></b>			
1	Physician Salary Expense	\$2,054,798	\$2,572,919	\$1,987,414
2	Physician Fringe Benefits Expense	\$799,387	\$919,643	\$603,261
<b>3</b>	<b>Total Physician Salary and Fringe Benefits Expense</b>	<b>\$2,854,185</b>	<b>\$3,492,562</b>	<b>\$2,590,675</b>
<b>J.</b>	<b><u>Non-Nursing, Non-Physician Salary and Fringe Benefits Expense</u></b>			
1	Non-Nursing, Non-Physician Salary Expense	\$26,718,419	\$26,574,906	\$26,392,705
2	Non-Nursing, Non-Physician Fringe Benefits Expense	\$10,394,386	\$9,498,719	\$8,011,261
<b>3</b>	<b>Total Non-Nurs., Non-Phys. Salary and Fringe Ben. Expense</b>	<b>\$37,112,805</b>	<b>\$36,073,625</b>	<b>\$34,403,966</b>

<b>WINDHAM COMMUNITY MEMORIAL HOSPITAL</b>				
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<b>(1)</b>	<b>(2)</b>	<b>(3)</b>	<b>(4)</b>	<b>(5)</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY 2011</b>	<b>ACTUAL FY 2012</b>	<b>ACTUAL FY 2013</b>
<b>K.</b>	<b>Total Salary and Fringe Benefits Expense</b>			
1	Total Salary Expense	\$41,345,796	\$42,907,325	\$41,730,362
2	Total Fringe Benefits Expense	\$16,084,939	\$15,336,446	\$12,666,864
<b>3</b>	<b>Total Salary and Fringe Benefits Expense</b>	<b>\$57,430,735</b>	<b>\$58,243,771</b>	<b>\$54,397,226</b>
<b>L.</b>	<b>Total Full Time Equivalent Employees (FTEs)</b>			
1	Total Nursing FTEs	208.6	179.4	170.0
2	Total Physician FTEs	9.3	11.4	9.4
3	Total Non-Nursing, Non-Physician FTEs	389.6	410.8	397.7
<b>4</b>	<b>Total Full Time Equivalent Employees (FTEs)</b>	<b>607.5</b>	<b>601.6</b>	<b>577.1</b>
<b>M.</b>	<b>Nursing Salaries and Fringe Benefits Expense per FTE</b>			
1	Nursing Salary Expense per FTE	\$60,271	\$76,697	\$78,531
2	Nursing Fringe Benefits Expense per FTE	\$23,448	\$27,414	\$23,837
<b>3</b>	<b>Total Nursing Salary and Fringe Benefits Expense per FTE</b>	<b>\$83,719</b>	<b>\$104,111</b>	<b>\$102,368</b>
<b>N.</b>	<b>Physician Salary and Fringe Expense per FTE</b>			
1	Physician Salary Expense per FTE	\$220,946	\$225,695	\$211,427
2	Physician Fringe Benefits Expense per FTE	\$85,956	\$80,670	\$64,177
<b>3</b>	<b>Total Physician Salary and Fringe Benefits Expense per FTE</b>	<b>\$306,902</b>	<b>\$306,365</b>	<b>\$275,604</b>
<b>O.</b>	<b>Non-Nursing, Non-Physician Salaries and Fringe Benefits Expense per FTE</b>			
1	Non-Nursing, Non-Physician Salary Expense per FTE	\$68,579	\$64,691	\$66,363
2	Non-Nursing, Non-Physician Fringe Benefits Expense per FTE	\$26,680	\$23,122	\$20,144
<b>3</b>	<b>Total Non-Nurs., Non-Phys. Sal. and Fringe Ben. Exp. per FTE</b>	<b>\$95,259</b>	<b>\$87,813</b>	<b>\$86,507</b>
<b>P.</b>	<b>Total Salary and Fringe Benefits Expense per FTE</b>			
1	Total Salary Expense per FTE	\$68,059	\$71,322	\$72,310
2	Total Fringe Benefits Expense per FTE	\$26,477	\$25,493	\$21,949
<b>3</b>	<b>Total Salary and Fringe Benefits Expense per FTE</b>	<b>\$94,536</b>	<b>\$96,815</b>	<b>\$94,260</b>
<b>Q.</b>	<b>Total Salary and Fringe Ben. Expense per Statistic</b>			



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<b>(1)</b>	<b>(2)</b>	<b>(3)</b>	<b>(4)</b>	<b>(5)</b>
<b>LINE</b>	<b>DESCRIPTION</b>	<b>ACTUAL FY 2011</b>	<b>ACTUAL FY 2012</b>	<b>ACTUAL FY 2013</b>
1	Total Salary and Fringe Benefits Expense per Patient Day	\$2,872	\$3,119	\$3,134
2	Total Salary and Fringe Benefits Expense per Discharge	\$12,217	\$12,926	\$13,149
3	Total Salary and Fringe Benefits Expense per EPD	\$1,040	\$1,023	\$1,039
4	Total Salary and Fringe Benefits Expense per ED	\$4,425	\$4,240	\$4,357
5	Total Salary and Fringe Benefits Expense per CMAEPD	\$944	\$878	\$865
6	Total Salary and Fringe Benefits Expense per CMAED	\$4,016	\$3,637	\$3,629