| SCHEDULE | н |
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| (Form 990) | |

Hospitals

OMB No. 1545-0047

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.



| | | | | | | | | o Pu tion | blic |
|-----|---|---|--|---|----------------------------------|-----------------------------------|--------------|-----------------------------|-------|
| | of the organization | | | | | Employer identification n | | | |
| MID | DLESEX HOSPITA | L | | | | 06-0646718 | | | |
| Par | | | d Certain C | Other Community Ben | efits at Cost | | | | |
| | | | | | | | | Yes | No |
| 1a | Did the organization | n have a financ | rial assistan | ce policy during the tax | vear? If "No " skin to que | stion 6a | 1a | X | |
| | - | | | | | | • | | |
| 2 | If the organization the financial assista | had multiple h nce policy to it mly to all hosp | nospital faci s various ho ital facilities | ilities, indicate which of ospital facilities during th | f the following best de | scribes application c | | | |
| | Generally tails | ored to individu | al hospital f | acilities | | | | | |
| 3 | Answer the followi the organization's p | | | l assistance eligibility ci | riteria that applied to t | he largest number c | of | | |
| а | Did the organizatio | n use Federal | Poverty G | Guidelines (FPG) to dete | ermine eligibility for p | oviding free care? | lf 📃 | | |
| | "Yes," indicate which on 100% | | was the FPG f 200% | amily income limit for eligit | | | . 3a | X | |
| b | | | | eligibility for providing | | 'Yes," indicate whic | h | | |
| | of the following was | s the family inc 250% | ome limit fo | or eligibility for discounte | | .0000_% | . <u>3</u> t |) X | |
| С | determining eligibil | lity for free or | discounted | ermine eligibility, descri care. Include in the de ome, to determine eligit | escription whether the | organization used a | | | |
| 4 | Did the organizatio | on's financial a | ssistance p | olicy that applied to th | e largest number of it | s patients during the | e | | |
| | tax year provide for | free or discour | nted care to | the "medically indigent" | ? | | . 4 | X | |
| | | | | | | | | X | |
| b | | | | ance expenses exceed th | | | | , | X |
| | - | | | considerations, was t | - | | | | |
| | | | - | for free or discounted ca | - | - | | ; | |
| 6a | Did the organization | n prepare a co | mmunity be | nefit report during the ta | x year? | | . 6a | X | |
| b | If "Yes," did the org | anization mak | e it available | to the public? | | | <u> </u> | X | |
| | Complete the follo | wing table us | ing the wo | rksheets provided in th | he Schedule H instruc | tions. Do not subm | it | | |
| | these worksheets w | | | | | | | | |
| 7 | | | | nunity Benefits at Cost | | | | <u></u> | |
| - | inancial Assistance an eans-Tested Governme Programs | activities or | (b) Persons served (optional) | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net community benefit expense | | (f) Pero of tot expen | al |
| а | Financial Assistance at co | ost | | | . | 0 1 0 1 | | | |
| | (from Worksheet 1) | •• | 5908 | 5,591,510. | 3,410,168. | 2,181,341 | L . | | .67 |
| b | Medicaid (from Workshee | | 15679 | 49,786,078. | 37,575,702. | 12,210,376 | | - | 8.75 |
| c | column a) Costs of other means-test | | 15079 | 49,700,070. | 37,575,702. | 12,210,376 | · · | | 5.75 |
| | government programs (fr Worksheet 3, column b) Total Financial Assistance | om | | 4,522,253. | 3,476,118. | 1,046,134 | 1. | | .32 |
| u | Means-Tested Government | nt | 21587 | 59,899,841. | 44,461,988. | 15,437,851 | | / | 4.74 |
| | Programs | •• | 21307 | 59,099,041. | 44,401,900. | 10,457,001 | - • | - | 1./4 |
| ۵ | Other Benefits Community health improvement | ent | | | | | | | |
| 6 | services and community bene operations (from Worksheet 4 | əfit | 23221 | 4,374,506. | 1,527. | 4,372,979 |). | 1 | .34 |
| f | Health professions educa | tion | 1204 | | | | - | 1 | FO |
| | (from Worksheet 5) | •• | 1304 | 7,266,988. | 2,109,792. | 5,157,196 | · · | L | 58 |
| g | Subsidized health services (fr | om | 27050 | 10 600 020 | 26 600 027 | 1/ 001 007 | , | / | 1 20 |
| | Worksheet 6) | | 27059 | | 26,608,927. | 14,001,003 | | 4 | 1.30 |
| h | Research (from Worksher | et 7) | 00 | +34,191. | | 434,/9 | · • | | · ± 3 |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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06-0646718

Page 2

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| Schedule H (Form 990) 2011 Part II Community E | Building A | ctivities Co | omplete this table if th | e organization | conduct | ed any communit | y bu | ilding | Page 2 |
|--|--|--|--------------------------------------|-------------------------------|------------|---|------|---------------------|--------|
| activities duri health of the | ng the tax | year, and | describe in Part VI ho | ow its communi | ty buildir | ng activities promo | oted | the | |
| | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsetting revenue | | (e) Net community building expense | |) Perce otal exp | |
| 1 Physical improvements and housing | | | | | | | | | |
| 2 Economic development | | | 7,283. | | | 7,283 | • | | |
| 3 Community support | | 1022 | 195,757. | | | 195,757 | • | | .06 |
| 4 Environmental improvements | | | | | | | | | |
| 5 Leadership development and | | | | | | | | | |
| training for community members | | | | | | | | | |
| 6 Coalition building | | 539 | 10,936. | | | 10,936 | | | |
| 7 Community health improvement | | | | | | | | | |
| advocacy | | | | | | | | | |
| 8 Workforce development | | 86 | 89,615. | | | 89,615 | | | .03 |
| 9 Other | | | | | | | | | |
| 0 Total | | 1647 | 303,591. | | | 303,591 | | | .09 |
| Part III Bad Debt, Me | dicare, & | Collection | Practices | | I | | | | |
| | , | | | | | | | | |
| Section A. Bad Debt Expense | | | | | | | | Yes | No |
| 1 Did the organization rep | ort bad del | bt expense i | n accordance with Heal | Ithcare Financial | Manager | ment Association | | | |
| Statement No. 15? | | | | | managoi | | 1 | | x |
| 2 Enter the amount of the | | | | | 2 | 12,199,395. | • | | |
| 3 Enter the estimated am | | | | | | 11/1/2000 | | | |
| patients eligible under th | | | | | 3 | 1,219,940. | | | |
| 4 Provide in Part VI the t | | | | | | | | | |
| expense. In addition, de | | | - | | | | | | |
| | | | | | Junis rep | onted on lines z | | | |
| and 3, and rationale for i | ncluding a | | au debt amounts as com | munity benefit. | | | | | |
| ection B. Medicare | · · · · · · · · · · · · | A dia and fin | | | 5 | 02 120 020 | | | |
| 5 Enter total revenue rece | | | | | | 83,129,028. | | | |
| 6 Enter Medicare allowabl | | | | | | 97,936,212. | | | |
| 7 Subtract line 6 from line | | | | | 7 | -14,807,184. | | | |
| B Describe in Part VI the | | | | | | • | | | |
| Also describe in Part VI | | - | ogy or source used to c | determine the ar | mount re | ported on line 6. | | | |
| Check the box that desc | ribes the m | ethod used: | | | | | | | |
| Cost accounting sy | /stem | Cost to | charge ratio | her | | | | | |
| Section C. Collection Practices | | | | | | | | | |
| 9a Did the organization hav | ve a written | debt collect | ion policy during the tax | year? | | | 9a | Х | |
| b If "Yes," did the organization's | | 2 11 | 0 | Ū | | | | | |
| collection practices to be follow | ed for patients | who are know | n to qualify for financial assistan | ce? Describe in Part V | / | | 9b | Х | |
| Part IV Management | Companie | es and Joir | nt Ventures (see instru | ictions) | | | | | |
| (a) Name of entity | | (b) D | escription of primary | (c) Organiz | zation's | (d) Officers, directors, | (e |) Physi | cians' |
| | | | activity of entity | profit % o | | trustees, or key employees' profit % | | ofit % o | |
| | | | | ownersh | iip 76 | or stock ownership % | | wnersh | ip % |
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| MIDDLESEX HOSPITA | Ъ | | | | | | | | 06-0646718 |
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| Schedule H (Form 990) 2011 | | | | | | | | | Page 3 |
| Part V Facility Information | | | | | | | | | |
| Section A. Hospital Facilities | L. | G | ç | Te | ç | Re | Я | 뀌 | |
| (list in order of size, from largest to smallest) | Licensed hospital | General medical & surgica | Children's hospita | Teaching hospital | Critical access hospital | Research facility | ER-24 hours | ER-other | |
| The second s | ospit | dica | dsor | ospi | SSe | acilit | s | | |
| How many hospital facilities did the organization operate | | 20 20 | ital | tal | hos | ~ | | | |
| during the tax year? | - | surc | | | oital | | | | |
| Nome and address | | lical | | | | | | | |
| Name and address 1 MIDDLESEX HOSPITAL | | | | | | | | | Other (describe) |
| 28 CRESCENT STREET | _ | | | | | | | | |
| | x | x | | х | | | x | | |
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06-0646718

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility: MIDDLESEX HOSPITAL

Line Number of Hospital Facility (from Schedule H, Part V, Section A): ____

| | | | Yes | No | | | | |
|--|---|---|-----|----|--|--|--|--|
| Com | munity Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011) | | | | | | | |
| 1 | During the tax year or any prior tax year, did the hospital facility conduct a community health needs | | | | | | | |
| | assessment (Needs Assessment)? If "No," skip to line 8 | 1 | | | | | | |
| | If "Yes," indicate what the Needs Assessment describes (check all that apply): | | | | | | | |
| а | | | | | | | | |
| b | Demographics of the community | | | | | | | |
| с | | | | | | | | |
| | health needs of the community | | | | | | | |
| d | How data was obtained | | | | | | | |
| e | The health needs of the community | | | | | | | |
| f | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, | | | | | | | |
| - | and minority groups | | | | | | | |
| g | The process for identifying and prioritizing community health needs and services to meet the | | | | | | | |
| 9 | community health needs | | | | | | | |
| h | The process for consulting with persons representing the community's interests | | | | | | | |
| i | Information gaps that limit the hospital facility's ability to assess the community's health needs | | | | | | | |
| j | Other (describe in Part VI) | | | | | | | |
| 2 | Indicate the tax year the hospital facility last conducted a Needs Assessment: 20 | | | | | | | |
| 3 | In conducting its most recent Needs Assessment, did the hospital facility take into account input from | | | | | | | |
| Ŭ | persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the | | | | | | | |
| hospital facility took into account input from persons who represent the community, and identify the persons | | | | | | | | |
| | the hospital facility consulted | | | | | | | |
| 4 | Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," | | | | | | | |
| - | list the other hospital facilities in Part VI | | | | | | | |
| 5 | | | | | | | | |
| | If "Yes," indicate how the Needs Assessment was made widely available (check all that apply): | | | | | | | |
| а | Hospital facility's website | | | | | | | |
| b | Available upon request from the hospital facility | | | | | | | |
| С | Other (describe in Part VI) | | | | | | | |
| 6 | If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate | | | | | | | |
| | how (check all that apply): | | | | | | | |
| а | Adoption of an implementation strategy to address the health needs of the hospital facility's community | | | | | | | |
| b | Execution of the implementation strategy | | | | | | | |
| С | Participation in the development of a community-wide community benefit plan | | | | | | | |
| d | Participation in the execution of a community-wide community benefit plan | | | | | | | |
| е | Inclusion of a community benefit section in operational plans | | | | | | | |
| f | Adoption of a budget for provision of services that address the needs identified in the Needs Assessment | | | | | | | |
| g | Prioritization of health needs in its community | | | | | | | |
| h | Prioritization of services that the hospital facility will undertake to meet health needs in its community | | | | | | | |
| i | Other (describe in Part VI) | | | | | | | |
| 7 | Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain | | | | | | | |
| | in Part VI which needs it has not addressed and the reasons why it has not addressed such needs | 7 | | | | | | |
| Finan | cial Assistance Policy | | | | | | | |
| | Did the hospital facility have in place during the tax year a written financial assistance policy that: | | | | | | | |
| 8 | Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted | | | | | | | |
| | care? | 8 | Х | | | | | |
| 9 | Used federal poverty guidelines (FPG) to determine eligibility for providing free care? | 9 | Х | | | | | |
| | If "Yes," indicate the FPG family income limit for eligibility for free care: $2 0 0 \%$ | | | | | | | |

If "No," explain in Part VI the criteria the hospital facility used.

| | MIDDLESEX HOSPITAL 06-0646 | 2.118 | | _ |
|--------|---|-------|-----|--------|
| Schedu | e H (Form 990) 2011 | | I | Page 5 |
| Part | V Facility Information (continued) MIDDLESEX HOSPITAL | | | |
| | | | Yes | No |
| 10 | Used FPG to determine eligibility for providing <i>discounted</i> care? | 10 | Х | |
| | If "Yes," indicate the FPG family income limit for eligibility for discounted care: $\frac{5}{2} = \frac{0}{2} = \frac{0}{2} = \frac{0}{2}$ | 10 | | |
| | If "No," explain in Part VI the criteria the hospital facility used. | | | |
| | | | 37 | |
| 11 | Explained the basis for calculating amounts charged to patients? | 11 | X | |
| | If "Yes," indicate the factors used in determining such amounts (check all that apply): | | | |
| а | X Income level | | | |
| b | X Asset level | | | |
| С | Medical indigency | | | |
| d | Insurance status | | | |
| е | Uninsured discount | | | |
| f | Medicaid/Medicare | | | |
| g | X State regulation | | | |
| h | X Other (describe in Part VI) | | | |
| 12 | Evaluated the method for eaching for financial excitations? | 12 | Х | |
| 13 | Included measures to publicize the policy within the community served by the hospital facility? | 13 | X | |
| 13 | | 13 | А | |
| | If "Yes," indicate how the hospital facility publicized the policy (check all that apply): | | | |
| a | The policy was posted on the hospital facility's website | | | |
| b | The policy was attached to billing invoices | | | |
| С | The policy was posted in the hospital facility's emergency rooms or waiting rooms | | | |
| d | The policy was posted in the hospital facility's admissions offices | | | |
| е | The policy was provided, in writing, to patients on admission to the hospital facility | | | |
| f | X The policy was available on request | | | |
| g | X Other (describe in Part VI) | | | |
| Billin | g and Collections | | | |
| 14 | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written | | | |
| • • | financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment? | 14 | х | |
| 15 | Check all of the following actions against an individual that were permitted under the hospital facility's | | | |
| | policies during the tax year before making reasonable efforts to determine the patient's eligibility under the | | | |
| | facility's FAP: | | | |
| 2 | Reporting to credit agency | | | |
| a h | Lawsuits | | | |
| b | | | | |
| c | Liens on residences | | | |
| d | Body attachments | | | |
| е | Other similar actions (describe in Part VI) | | | |
| 16 | Did the hospital facility or an authorized third party perform any of the following actions during the tax year | | | |
| | before making reasonable efforts to determine the patient's eligibility under the facility's FAP? | 16 | | |
| | If "Yes," check all actions in which the hospital facility or a third party engaged: | | | |
| а | Reporting to credit agency | | | |
| b | Lawsuits | | | |
| С | Liens on residences | | | |
| d | Body attachments | | | |
| е | Other similar actions (describe in Part VI) | | | |
| 17 | Indicate which efforts the hospital facility made before initiating any of the actions checked in line 16 (check | | | |
| | all that apply): | | | |
| а | Notified patients of the financial assistance policy on admission | | | |
| b | Notified patients of the financial assistance policy prior to discharge | | | |
| | Notified patients of the financial assistance policy in communications with the patients regarding the | | | |
| С | | | | |
| | patients' bills | | | |
| d | Documented its determination of whether patients were eligible for financial assistance under the | | | |
| | hospital facility's financial assistance policy | | | |
| е | Other (describe in Part VI) | | | |

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| Part | V Facility Information (continued) MIDDLESEX HOSPITAL | | | |
| Polic | y Relating to Emergency Medical Care | | | |
| | | | Yes | No |
| 18 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? | 18 | x | |
| a b c d | The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI) Other (describe in Part VI) | | | |
| Indiv | iduals Eligible for Financial Assistance | | | |
| 19 a | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged | | | |
| b c d | The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged Other (describe in Part VI) | | | |
| 20 | Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care? | 20 | | x |
| 21 | Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided to that patient? | 21 | | x |

Schedule H (Form 990) 2011

Part V Facility Information (continued) Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____1

| Name and address | Type of Facility (describe) |
|-------------------------------|------------------------------|
| 1 MIDDLESEX HOSPITAL HOMECARE | HOMECARE SERVICES, REHAB, |
| 770 SAYBROOK ROAD | HEART HEALTH, OTHER SERVICES |
| MIDDLETOWN CT 06457 | |
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Schedule H (Form 990) 2011

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Q1 - PART I, LINE 3C: IN GENERAL, MIDDLESEX HOSPITAL ("THE HOSPITAL") USES FPG TO DETERMINE ELIGIBILITY. THERE ARE, HOWEVER, SPECIAL CIRCUMSTANCES (SUCH AS A CATASTROPHIC EVENT) WHICH MAY AFFECT A PATIENT'S ABILITY TO PAY. IN THIS CASE, THE HOSPITAL EVALUATES THE APPLICATION WITH CONSIDERATION GIVEN TO THE PATIENT'S CURRENT SITUATION. WITH SPECIAL CIRCUMSTANCES THE FPG THRESHOLD MAY BE IGNORED AND THE HOSPITAL MAY USE THE PATIENT'S ASSETS AND/OR TAX RETURN ITEMIZED DEDUCTIONS TO DETERMINE THE AMOUNT OF FINANCIAL ASSISTANCE.

Q1 - PART I, LINE 7, COLUMN (F): THE PERCENT OF TOTAL EXPENSE IN PART 1, LINE 7, COLUMN (F) IS CALCULATED BY DIVIDING COLUMN (E), NET COMMUNITY BENEFIT EXPENSE, BY TOTAL EXPENSE. THE BAD DEBT EXPENSE OF \$12,199,395 WAS SUBTRACTED FROM THE TOTAL EXPENSE VALUE USED TO CALCULATE THE PERCENTAGES IN PART 1, LINE 7, COLUMN (F).

Q1 - PART I, LINE 7: FOR PART 1, LINE 7 SECTIONS (A) FINANCIAL ASSISTANCE AT COST, (B) MEDICAID, (C) COSTS OF OTHER MEANS-TESTED GOVERNMENT PROGRAMS, PORTIONS OF (F) HEALTH PROFESSIONS EDUCATION, AND (G)

PAGE 51

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SUBSIDIZED HEALTH SERVICES, THE COSTING METHODOLOGY USED IS A HYBRID COST ACCOUNTING/MEDICARE COST-TO-CHARGE RATIO CALCULATION. THE PERCENTAGES ARE DERIVED FROM THE MOST CURRENT MEDICARE COST REPORT AND APPLIED BY CHARGE LINE APPROPRIATELY. INDIRECT COSTS WERE APPLIED TO SUBSIDIZED HEALTH SERVICES. THE MEDICARE COST REPORT DOES NOT ADDRESS ALL AREAS OF THE HOSPITAL IN THE SAME DETAIL, BUT DOES ACCURATELY ADDRESS INPATIENT AND OUTPATIENT, HOMECARE AND TO AN EXTENT PHYSICIAN SERVICES. SECTIONS (E) COMMUNITY HEALTH IMPROVEMENT; PORTIONS OF (F) HEALTH PROFESSIONS EDUCATION, (H) RESEARCH, AND (I) CASH AND IN-KIND CONTRIBUTIONS TO COMMUNITY GROUPS ARE COMPRISED (EXCEPT FOR CASH DONATIONS AND IN-KIND MATERIAL DONATIONS) OF 1) SUPPLY EXPENSES; 2) PURCHASED SERVICES; AND 3) THE DIRECT SALARY COSTS FOR HOSPITAL STAFF WHOSE TIME WAS COMPENSATED BY THE HOSPITAL FOR TIME SPENT PARTICIPATING IN ACTIVITIES THAT QUALIFY AS COMMUNITY BENEFITS PLUS THE CURRENT FISCAL YEAR FRINGE BENEFIT RATE. INDIRECT COSTS WERE APPLIED TO SUBSIDIZED SERVICES AND TO A SMALL SELECTION OF SALARIES AND SERVICES UNDER COMMUNITY HEALTH IMPROVEMENT, RESEARCH, AND COMMUNITY BENEFIT OPERATIONS, BUT NOT BROADLY ACROSS ALL COMMUNITY BENEFIT ACTIVITY ENTRIES.

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Complete this part to provide the following information.

- **1** Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Q1 - PART II: MIDDLESEX HOSPITAL'S PARTICIPATION IN COMMUNITY BUILDING ACTIVITIES HAS A VITAL ROLE IN CONTINUING TO PROMOTE HEALTH, WELL-BEING AND SAFETY FOR RESIDENTS IN ITS SERVICE AREA AND, IN SOME CASES, THE INTERNATIONAL COMMUNITY. THE HOSPITAL OFFERS ITS RESOURCES AND EXPERTISE TO SUPPORT AND STRENGTHEN COMMUNITY ASSETS IN A VARIETY OF PROGRAMS THAT FALL UNDER THE SCOPE OF COMMUNITY BUILDING. STAFF MEMBERS ARE HIGHLY PARTICIPATIVE IN COMMUNITY PARTNERSHIPS AND COALITIONS, THE SUCCESS OF WHICH ARE GREATLY ENHANCED BY HOSPITAL COLLABORATION - MANY COMMUNITY INITIATIVES WOULD NOT BE AS EFFECTIVE WITHOUT THE HOSPITAL'S ADMINISTRATIVE AND CLINICAL STAFF IN-KIND INVOLVEMENT, SUPPORT AND EXPERTISE. AS COMMUNITY BUILDING PARTICIPATION IS FOCUSED ON HAVING A DIRECT IMPACT ON IMPROVING THE HEALTH OF THE COMMUNITY, IT MEETS THE CRITERIA FOR INCLUSION IN COMMUNITY BENEFIT AGGREGATE TOTALS. IN FY12 THE HOSPITAL'S COMMUNITY BUILDING ACTIVITIES TOTALED \$303,591 AND SERVED 1,647 INDIVIDUALS. EXAMPLES INCLUDE (BUT ARE NOT LIMITED TO):

OPPORTUNITY KNOCKS (OK): A MULTIDISCIPLINARY COMMUNITY COALITION

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- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
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THAT INCLUDES 70+ COLLABORATORS COMPRISED OF LOCAL HEALTH AND SOCIAL

SERVICE AGENCIES, EARLY CARE AND EDUCATION PROVIDERS AND PARENTS. THE

GOALS ARE TO ENSURE THAT CHILDREN ENTER KINDERGARTEN PHYSICALLY AND

EMOTIONALLY HEALTHY AND READY TO SUCCEED. SINCE ITS INCEPTION IN 2003, OK

HAS SERVED APPROXIMATELY 7,922 CHILDREN AGES 0-5. MIDDLESEX HOSPITAL

PROVIDES: FUNDING; THE PROGRAM PLANNER, A PHYSICIAN CHAMPION,

GRANT-WRITING SUPPORT, FISCAL ADMINISTRATION FOR THE FUNDING SOURCES AND

PARTICIPATION FROM MULTIPLE DEPARTMENTAL STAFF MEMBERS.

" THE MIDDLESEX HOSPITAL-SAYAXCHE COMMUNITY PARTNERSHIP: EXTENDS THE HOSPITAL'S INVOLVEMENT IN COMMUNITY HEALTH TO THE GLOBAL COMMUNITY. THE GOAL OF THE PROJECT IS TO ESTABLISH A LONG-TERM, COLLABORATIVE, MUTUALLY BENEFICIAL AND ETHICALLY SOUND PARTNERSHIP BETWEEN MIDDLESEX HOSPITAL AND THE MIDDLETOWN, CT COMMUNITY WITH THE HEALTHCARE INFRASTRUCTURE OF THE PETEN REGION IN GUATEMALA. MIDDLESEX HOSPITAL ANNUALLY FUNDS AND HOSTS A SITE-VISIT FOR A DELEGATION FROM GUATEMALA FOR TEACHING AND EDUCATIONAL PURPOSES. THE HOSPITAL CONTRIBUTES IN-KIND STAFF HOURS AND DONATED SUPPLIES.

DISASTER READINESS: FOR DISASTER READINESS, THE HOSPITAL PLAYS A

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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PIVOTAL ROLE BY WORKING IN COLLABORATION WITH KEY COMMUNITY PARTNERS TO ENSURE THE SAFETY OF THE COMMUNITY AT LARGE DURING A POTENTIAL DISASTER. TO PREPARE FOR DISASTERS, THE HOSPITAL PARTICIPATES IN SCHOOL SAFETY COMMITTEES; COMMUNITY FLU PREPARATION COMMITTEES; STATEWIDE/REGIONAL EMERGENCY MANAGEMENT COMMITTEES; REGULAR COLLABORATIVE COMMUNITY EDUCATION AND DRILLS; AND HOSTS YEARLY RADIATION DRILLS FOR THE STAFF OF A LOCAL NUCLEAR POWER PLANT. IN ADDITION, THE HOSPITAL PURCHASES AND STOCK-PILES LARGE QUANTITIES OF EXTENSIVE PANDEMIC SUPPLIES TO BE USED SHOULD A COMMUNITY-WIDE DISASTER OCCUR. INCLUDED IN THIS STOCK-PILE ARE MEDICATIONS FOR INFECTIOUS DISEASE AND CHEMICAL EXPOSURE CURATIVES. THE MAJORITY OF THE VALUE OF THE SUPPLIES, SPACE UTILIZATION AND COSTS ASSOCIATED TO MONITOR AND REPLENISH PANDEMIC PRODUCTS (WITHIN EXPIRATION DATES) ARE ABSORBED BY THE HOSPITAL.

Q1 - PART III, LINE 4: THE BAD DEBT EXPENSE AMOUNT IN PART III, LINE 2 IS BASED ON CHARGES AND TIED TO THE HOSPITAL'S AUDITED FINANCIAL STATEMENTS. THE HOSPITAL ACCOUNTS FOR DISCOUNTS AND PAYMENTS ON PATIENT ACCOUNTS IN DETERMINING BAD DEBT EXPENSE BY REDUCING BAD DEBT BY RECOVERIES ON THE

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

HOSPITAL'S FINANCIALS. FOR PART III, LINE 3, THE HOSPITAL ESTIMATES THAT 10% OF ITS BAD DEBT EXPENSE IS ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY. THE HOSPITAL HAS A WELL-ESTABLISHED PROCESS WITH ITS THIRD PARTY AGENCIES TO CAPTURE AS MANY PATIENTS ELIGIBLE FOR FINANCIAL ASSISTANCE AS POSSIBLE AND AWARDS FINANCIAL ASSISTANCE TO THOSE PATIENTS IN COLLECTIONS WHO ARE KNOWN TO QUALIFY. ONCE IN COLLECTIONS, THERE ARE TWO METHODS WHICH ENABLE PATIENTS TO RECEIVE FINANCIAL ASSISTANCE AWARDS: 1) PATIENTS EITHER COMPLETE A FINANCIAL ASSISTANCE APPLICATION, MEET ELIGIBILITY CRITERIA AND ARE APPROVED; OR 2) THE THIRD PARTY ORGANIZATIONS THAT WORK ON BEHALF OF THE HOSPITAL TO COLLECT BALANCES SCREEN FOR FINANCIAL ASSISTANCE ELIGIBILITY. IN ORDER TO ENSURE THAT ALL PATIENTS IN COLLECTIONS ARE AWARE OF FINANCIAL ASSISTANCE AVAILABILITY, THE HOSPITAL REQUIRES THIRD PARTY ORGANIZATIONS TO FOLLOW THE HOSPITAL'S POLICIES REGARDING PATIENT NOTIFICATION ABOUT THE HOSPITAL'S FINANCIAL ASSISTANCE PROGRAM. WITHIN THE POLICY THERE IS A PROVISION WHEREBY COLLECTION AGENCIES, USING GUIDELINES SET FORTH BY THE HOSPITAL, ASSIST THE HOSPITAL IN IDENTIFYING PATIENTS WHO DO NOT HAVE A MEANS TO PAY FOR SERVICES AND THEREFORE

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Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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QUALIFY FOR THE HOSPITAL'S FINANCIAL ASSISTANCE PROGRAM - WHILE THESE PATIENTS HAVE NOT GONE THROUGH THE FORMAL APPLICATION PROCESS, THEY MEET THE ELIGIBILITY GUIDELINES FOR FINANCIAL ASSISTANCE AS DEFINED BY THE HOSPITAL. THESE PATIENTS ARE THEN TRANSFERRED AND INCLUDED UNDER THE HOSPITAL'S FINANCIAL ASSISTANCE UMBRELLA. WHILE THIS PROCESS CAPTURES THE MAJORITY OF THOSE WHO ARE ELIGIBLE FOR CHARITY CARE, THE HOSPITAL RECOGNIZES IT WILL STILL HAVE A POPULATION OF PATIENTS WHO COULD POTENTIALLY QUALIFY FOR CHARITY CARE AND DO NOT RECEIVE AWARDS - THOSE WHO ARE UNCOOPERATIVE, UNRESPONSIVE OR HAVE MOVED AWAY. MIDDLESEX HOSPITAL DOES NOT PROVIDE TEXT IN THE FOOTNOTE TO ITS FINANCIAL STATEMENTS THAT DESCRIBES BAD DEBT EXPENSE. THE HOSPITAL ESTIMATES A RESERVE FOR UNCOLLECTIBLE ACCOUNTS AGAINST ITS PATIENT ACCOUNTS RECEIVABLES. WHEN BAD DEBTS ARE IDENTIFIED, THEY ARE ACCOUNTED FOR AS A COMPONENT OF THE OPERATING EXPENSE PROVISION FOR BAD DEBTS NET OF RECOVERIES.

BAD DEBT DOLLARS ARE NOT INCLUDED IN ANY OF THE HOSPITAL'S PROGRAMMATIC COMMUNITY BENEFIT VALUES AND, WHILE NOTED, ARE NOT INCLUDED IN THE HOSPITAL'S COMMUNITY BENEFIT TOTALS IN ANY HOSPITAL COMMUNITY BENEFIT

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PUBLICATION.

Q1 - PART III, LINE 8: THE MEDICARE COST REPORT IS THE COSTING

METHODOLOGY SYSTEM USED TO DETERMINE THE AMOUNT REPORTED ON PART III,

LINES 5 AND 6. THE HOSPITAL UTILIZES WORKSHEET 6 FOUND IN THE FORM 990

INSTRUCTIONS FOR SCHEDULE H TO CALCULATE ITS SUBSIDIZED SERVICES. THE

INSTRUCTIONS STATE THAT "THE FINANCIAL LOSS IS MEASURED AFTER REMOVING

LOSSES, MEASURED BY COST, ASSOCIATED WITH BAD DEBT, CHARITY CARE,

MEDICAID AND OTHER MEANS-TESTED GOVERNMENT PROGRAMS". GIVEN THAT THE

INSTRUCTIONS DON'T SUGGEST REMOVING LOSSES ASSOCIATED WITH MEDICARE, A

PORTION OF MEDICARE IS INCLUDED IN THE HOSPITAL'S SUBSIDIZED SERVICE

CALCULATIONS. SO AS NOT TO DOUBLE COUNT MEDICARE VALUES IN PART III,

SECTION B, LINES 5 AND 6, THE PORTION OF MEDICARE SHORTFALL INCLUDED IN OUR SUBSIDIZED SERVICES CALCULATIONS HAS BEEN SUBTRACTED FROM THE

MEDICARE REVENUE AND COSTS DERIVED FROM THE MEDICARE COST REPORT. THE

VALUES INDICATED IN PART III, LINES 5 AND 6 ARE THEREFORE WHAT REMAINS

AFTER THE MEDICARE REVENUE AND COSTS INCLUDED IN THE SUBSIDIZED SERVICES

CALCULATIONS HAS BEEN SUBTRACTED OUT. GIVEN THIS, THE RESULTING VALUES

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(PART III, LINES 5, 6 AND 7) WOULD NEED TO BE COMBINED WITH THE MEDICARE REVENUE/COSTS INCLUDED IN OUR SUBSIDIZED SERVICES TO GET THE FULL OVERVIEW OF MEDICARE REVENUE, COSTS AND ANY REMAINING SHORTFALL OR SURPLUS.

WE AGREE WITH THE CURRENT SUBSIDIZED SERVICES CALCULATION METHODOLOGY THAT ALLOWS THE INCLUSION OF MEDICARE SHORTFALL AS THE MEDICARE POPULATION COMPRISES AN IMPORTANT SEGMENT OF THOSE RECEIVING SUBSIDIZED SERVICES CARE. THE HOSPITAL TREATS ALL MEDICARE PATIENTS EQUALLY AND DOES NOT DISCRIMINATE AGAINST LOWER-MARGIN YIELDING SERVICES. AS A NOT-FOR-PROFIT HOSPITAL, MIDDLESEX HOSPITAL IS THE SAFETY-NET IN THE COMMUNITY FOR ALL MEDICARE PATIENTS, REGARDLESS OF LEVEL OF MEDICARE COVERAGE AND REGARDLESS IF A SURPLUS OR DEFICIT RESULTS. THIS OPEN ACCESS FOR MEDICARE PATIENTS PROMOTES ACCESS TO CARE, A FUNDAMENTAL TENET OF THE HOSPITAL'S COMMUNITY BENEFIT PROGRAM. THE HOSPITAL'S PAST HEALTH ASSESSMENT FOUND THAT (FROM 2000-2006) THERE WAS 7.4% GROWTH IN MIDDLESEX COUNTY FOR AGE 65+ COMPARED TO <1% GROWTH IN THE STATE AND 20% GROWTH IN

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ADDITION, HIGH EMERGENCY DEPARTMENT USAGE FOR AMBULATORY CARE SENSITIVE CONDITIONS WAS FOUND IN THE 65+ AND 85+ AGE GROUPS, WHICH IS FURTHER CONFIRMATION OF THE HOSPITAL'S FUNCTION AS A SAFETY-NET PROVIDER FOR ITS COMMUNITY'S ELDERS. AS MIDDLESEX COUNTY HAS A DISPROPORTIONATE LEVEL OF COMMUNITY MEMBERS AGE 65+ AND 85+ WHEN COMPARED TO STATE AVERAGES, THE SHORTFALL THAT THE HOSPITAL EXPERIENCES IN PROVIDING CRITICAL HEALTHCARE SERVICES TO THE MEDICARE POPULATION SHOULD BE CONSIDERED A COMMUNITY BENEFIT WITHIN THE HOSPITAL'S SUBSIDIZED SERVICES, WHICH THOSE AGE 65+ ALSO RELY HEAVILY ON FOR CARE. THE HOSPITAL FILLS A HEALTHCARE DELIVERY GAP FOR MEDICARE PATIENTS, ONE WHICH WOULD BE DETRIMENTAL TO THE COMMUNITY IF THE HOSPITAL WAS NOT PRESENT.

Q1 - PART III, LINE 9B: MIDDLESEX HOSPITAL HAS A WRITTEN DEBT COLLECTION POLICY. THE POLICY STATES THAT PATIENTS WHO QUALIFY FOR FINANCIAL ASSISTANCE WILL BE RESPONSIBLE FOR PAYING ANY BALANCE REMAINING AFTER THE FINANCIAL ASSISTANCE ALLOWANCE HAS BEEN APPLIED (THAT IS, IF 100% FINANCIAL ASSISTANCE HAS NOT BEEN AWARDED). THE POLICY ALSO OUTLINES THE PROCESS FOR PAYING OUTSTANDING BALANCES SHOULD THE PATIENT BE FOUND TO

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HAVE THE MEANS TO PAY A PARTIAL AMOUNT AFTER THE HOSPITAL'S FINANCIAL ASSISTANCE DETERMINATION CRITERIA HAS BEEN APPLIED. FOR SUCH BALANCES, THE HOSPITAL WILL NOTIFY THE PATIENT OF HIS/HER LIABILITY. IF PAYMENT IS NOT MADE, THE POLICY STATES THAT THE HOSPITAL WILL USE APPROPRIATE METHODS TO PURSUE COLLECTION, WHICH MAY INCLUDE COLLECTIONS AGENCIES AND ATTORNEYS. THIS PRACTICE IS BROADLY UTILIZED FOR ALL PATIENTS WITH OUTSTANDING BALANCES. THE HOSPITAL MAKES EVERY EFFORT TO ENSURE THAT ALL PATIENTS KNOW PAYMENT PLANS ARE AVAILABLE FOR ANY BALANCE, INCLUDING THOSE PATIENTS WHO HAVE A BALANCE LEFT OVER AFTER A FINANCIAL ASSISTANCE AWARD HAS BEEN APPLIED. IN ORDER TO CAPTURE THE PATIENTS WHO ARE KNOWN TO QUALIFY FOR FINANCIAL ASSISTANCE, THE HOSPITAL HAS PROVISIONS IN ITS COLLECTION POLICY. IN THE CASE WHERE PATIENTS WHO WOULD QUALIFY FOR FINANCIAL ASSISTANCE DO NOT COMPLETE A FINANCIAL ASSISTANCE APPLICATION AND ARE PLACED INTO COLLECTIONS, THE THIRD PARTY ORGANIZATIONS THAT WORK ON BEHALF OF THE HOSPITAL TO COLLECT BALANCES SCREEN FOR FINANCIAL ASSISTANCE ELIGIBILITY. THE THIRD PARTY ORGANIZATIONS FOLLOW HOSPITAL POLICY BY ALERTING ALL PATIENTS IN COLLECTIONS TO THE AVAILABILITY OF THE HOSPITAL'S FINANCIAL ASSISTANCE PROGRAM. WITHIN THE HOSPITAL'S COLLECTION

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POLICY THERE IS A PROVISION WHEREBY COLLECTION AGENCIES, USING GUIDELINES SET FORTH BY THE HOSPITAL, ASSIST THE HOSPITAL IN IDENTIFYING PATIENTS WHO DO NOT HAVE A MEANS TO PAY FOR SERVICES AND THEREFORE QUALIFY FOR THE HOSPITAL'S FINANCIAL ASSISTANCE PROGRAM - WHILE THESE PATIENTS HAVE NOT GONE THROUGH THE FORMAL APPLICATION PROCESS, THEY MEET THE ELIGIBILITY GUIDELINES FOR FINANCIAL ASSISTANCE AS DEFINED BY THE HOSPITAL. THESE PATIENTS ARE THEN TRANSFERRED AND INCLUDED UNDER THE HOSPITAL'S CHARITY CARE/FINANCIAL ASSISTANCE UMBRELLA. THIS PROCESS WAS PUT IN PLACE BY THE HOSPITAL IN ORDER TO CAPTURE AS MANY PATIENTS WHO ARE ELIGIBLE FOR FINANCIAL ASSISTANCE AS POSSIBLE.

Q1 - PART V, SECTION B, Q11 LINE H: OUR SLIDING SCALE OUTLINES THE FACTORS THAT WE USE TO DETERMINE FINANCIAL ASSISTANCE DETERMINATIONS: THE FEDERAL POVERTY INCOME GUIDELINES AND NUMBER OF PERSONS IN HOUSEHOLD.

Q1 - PART V, SECTION B, Q13 LINE G: WE ALSO REFERENCE OUR FINANCIAL ASSISTANCE AVAILABILITY ON OUR WEBSITE, IN HOSPITAL BILLS, BY BROCHURE, BY SIGNS POSTED AT REGISTRATION AND THROUGH THE REGISTRATION PROCESS Page 8

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

(PLEASE SEE Q3 IN THE PART VI NARRATIVE FOR MORE DETAIL).

Q1 - PART V, SECTION B, Q19 LINE D: FOR PATIENTS WHO ARE ELIGIBLE FOR FINANCIAL ASSISTANCE, THE HOSPITAL GRANTS A DISCOUNT EQUAL TO THE AVERAGE OF THE HOSPITAL'S THREE LOWEST CONTRACTED COMMERCIAL PAYORS.

Q2 - NEEDS ASSESSMENT: SINCE THE INCEPTION OF MIDDLESEX HOSPITAL'S COMMUNITY BENEFIT POLICY IN 2007, AND PRIOR TO THE MANDATE OF THE AFFORDABLE CARE ACT, CONDUCTING A COMMUNITY HEALTH ASSESSMENT IN ORDER TO PRIORITIZE SPECIFIC COMMUNITY BENEFIT INITIATIVES HAS BEEN A CORE ELEMENT OF THE HOSPITAL'S COMMUNITY BENEFIT PROGRAM. THE HOSPITAL COMMISSIONED A COMPREHENSIVE, SCIENTIFIC, DATA-DRIVEN COUNTYWIDE HEALTH ASSESSMENT (COMPLETED OCTOBER 2008) USING PUBLICLY AVAILABLE DATA SOURCES AND PEER COUNTY, STATE AND NATIONAL BENCHMARKS. THE OBJECTIVES OF THE STUDY WERE TO 1) DESCRIBE THE HEALTH OF THE POPULATIONS RESIDING IN MIDDLETOWN AND MIDDLESEX COUNTY; 2) IDENTIFY PRIORITY HEALTH SERVICE ISSUES; 3) IDENTIFY OPPORTUNITIES TO IMPROVE THE HEALTH STATUS; 4) PROVIDE MIDDLESEX HOSPITAL WITH PLANNING INFORMATION TO ADDRESS IDENTIFIED COMMUNITY NEED; AND 5)

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IMPROVE POPULATION HEALTH IN COLLABORATION WITH COMMUNITY PARTNERS. IN

RESPONSE TO THIS PAST ASSESSMENT, A THREE-YEAR HEALTH ASSESSMENT

STRATEGIC PLAN WAS DEVELOPED AND ALL PRIORITY AREAS BECAME COMMUNITY

BENEFIT GOALS; THESE PRIORITY AREAS CONTINUED TO BE COMMUNITY BENEFIT

GOALS IN FY12. IN FY12, THE HOSPITAL'S MANAGER OF COMMUNITY BENEFIT

BECAME CO-CHAIR OF THE MIDDLESEX COUNTY COALITION ON COMMUNITY WELLNESS,

WHICH STARTED WORK ON ITS COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA), TO BE

COMPLETED IN FY13. THE MIDDLESEX COUNTY COALITION ON COMMUNITY WELLNESS

IS COMPRISED OF MEMBERS FROM THE SECTORS OF PUBLIC HEALTH, HEALTHCARE,

SOCIAL SERVICES, COMMUNITY SERVICES AND EDUCATION; ITS GOALS ARE TO:

ENSURE THAT ITS PARTNERSHIP IS REPRESENTATIVE OF ALL COMMUNITY

CONSTITUENTS; WORK TOGETHER TO CONDUCT A CHNA; IDENTIFY KEY ISSUES THAT

IMPACT THE HEALTH AND WELLBEING OF THE COMMUNITIES IT SERVES; AND TO

DEVELOP COLLABORATIVE PROGRAMS TO MEET IDENTIFIED NEED. IN 2012, THE CT

DEPARTMENT OF PUBLIC HEALTH WAS SELECTED AS ONE OF 61 NATIONAL RECIPIENTS

OF CENTERS FOR DISEASE CONTROL AND PREVENTION COMMUNITY TRANSFORMATION

GRANT FUNDING FOR CAPACITY BUILDING TO IMPROVE COMMUNITY HEALTH BY LAYING

A SOLID FOUNDATION FOR COMMUNITY PREVENTION EFFORTS AS WELL AS REDUCE

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CHRONIC DISEASE RATES AND HEALTH DISPARITIES. CT IDENTIFIED 5 (OUT OF 8)

COUNTIES WITH POPULATIONS OF LESS THAN 500,000 TO RECEIVE FUNDING -

MIDDLESEX COUNTY WAS ONE OF THE SELECTED COUNTIES. THE CHATHAM HEALTH

DISTRICT IS OVERSEEING THE ADMINISTRATION OF THE CTG CAPACITY-BUILDING

DELIVERABLES IN MIDDLESEX COUNTY IN PARTNERSHIP WITH OTHER LOCAL HEALTH

DEPARTMENTS AND MIDDLESEX HOSPITAL. DELIVERABLES INCLUDE: STRENGTHENING

OF MULTI-SECTORIAL, COUNTY-WIDE COALITIONS; COMPLETION OF POLICY SCANS TO

IDENTIFY BEST PRACTICES AND GAPS (I.E. POLICIES, PROGRAMS,

INFRASTRUCTURE); AND COMPLETION OF A COUNTY-WIDE HEALTH NEEDS ASSESSMENT.

THE FIVE AREAS OF FOCUS ARE: 1) ACTIVE LIVING & HEALTHY EATING; 2)

TOBACCO-FREE LIVING; 3) CLINICAL PREVENTIVE SERVICES; 4) HEALTHY & SAFE

ENVIRONMENTS; AND 5) SOCIAL & EMOTIONAL WELLNESS. THE COALITION'S CHNA

WILL INCLUDE POPULATION AND DEMOGRAPHIC PROFILES; HEALTH-BASED SOCIAL AND

ECONOMIC CHARACTERISTICS; ACCESS TO CARE; CHRONIC DISEASE BURDEN AND

POPULATION WELLNESS; AND KEY HEALTH FINDINGS. UPON COMPLETION IN FY13,

THE RESULTS WILL MADE PUBLICLY AVAILABLE AND WIDELY DISSEMINATED WITH THE

OBJECTIVE OF DEVELOPING COLLABORATIVE HOSPITAL-COMMUNITY PARTNER

WORKGROUPS AND STRENGTHENING THOSE THAT ALREADY EXIST. A GREAT DEAL OF

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FOUNDATIONAL WORK WAS COMPLETED FOR THE CHNA IN FY12. IN FY13, THE CHNA WILL BE FINALIZED AND THE COALITION WILL SELECT PRIORITY AREAS AND WORK IN COLLABORATION TO ADDRESS IDENTIFIED NEEDS. IN ADDITION, THE HOSPITAL WILL DEVELOP AN IMPLEMENTATION PLAN BASED ON IDENTIFIED HEALTH NEEDS.

Q3 - PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE: GREAT CONCERN IS TAKEN TO ENSURE THAT PATIENTS ARE APPRISED OF THE AVAILABILITY OF FEDERAL/STATE/LOCAL GOVERNMENT PROGRAMS AND THE HOSPITAL'S FINANCIAL ASSISTANCE PLAN. NOTICE OF THE HOSPITAL'S FINANCIAL ASSISTANCE PROGRAM IS DISPLAYED CONSPICUOUSLY IN ENGLISH AND SPANISH AT THE ENTRY OF EACH FACILITY AND AT ALL PATIENT REGISTRATION POINTS. THE NOTIFICATION INCLUDES AN OVERVIEW OF THE HOSPITAL'S FINANCIAL AID PROGRAM; THE AVAILABILITY OF FREE BED FUNDS AND OTHER FINANCIAL ASSISTANCE; SLIDING SCALE; AND FINANCIAL COUNSELOR CONTACT INFORMATION. AT THE TIME OF REGISTRATION, HOSPITAL ACCESS STAFF REVIEWS THE HOSPITAL'S FINANCIAL ASSISTANCE PROGRAM AND ASKS THE PATIENT IF HE/SHE WOULD LIKE A FINANCIAL ASSISTANCE PROGRAM AND ASKS THE PATIENT IF HE/SHE WOULD LIKE A FINANCIAL ASSISTANCE PACKAGE. BUILT INTO THE REGISTRATION DATA BASE IS A REQUIRED FINANCIAL ASSISTANCE FIELD WHICH MUST BE COMPLETED AS PART OF THE

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ADMISSIONS PROCESS. ONCE THE PATIENT EXPRESSES THE DESIRE TO RECEIVE A

FINANCIAL ASSISTANCE PACKAGE, PAPERWORK WITH PATIENT NAME AND MEDICAL

RECORD IS AUTOMATICALLY PRINTED AT THE REGISTRATION STATION AND HANDED TO

THE PATIENT. OTHER METHODS OF COMMUNICATION TO INCREASE AWARENESS

REGARDING THE FINANCIAL ASSISTANCE AND FREE BED FUND PROGRAM INCLUDE 1) A

FINANCIAL ASSISTANCE BROCHURE THAT AIDS PATIENTS IN THE PROCESS, ANSWERS

KEY QUESTIONS AND PROVIDES EASY ACCESS FOR HELP (AVAILABLE AT MULTIPLE

HOSPITAL DEPARTMENTS AND LOCATIONS, INCLUDING KIOSKS AT EVERY HOSPITAL

ENTRY POINT); 2) A SEPARATE AND DISTINCT FINANCIAL ASSISTANCE SERVICES

SECTION ON THE HOSPITAL'S WEB-SITE (WWW.MIDHOSP.ORG) WHICH INCLUDES

APPLICATION, INSTRUCTIONS, AND SLIDING SCALE; 3) INCLUSION OF FINANCIAL

ASSISTANCE INFORMATION IN THE HOSPITAL'S INPATIENT ADMISSIONS BOOKLET; 4)

NOTICE OF THE PROGRAM AND FINANCIAL COUNSELOR CONTACT INFORMATION ON

EVERY BILLING STATEMENT; 5) NOTIFICATION AT DISCHARGE; AND 6) A LETTER

OUTLINING THE PROGRAM SENT TO EVERY SELF-PAY PATIENT FOLLOWING

DISCHARGE.

THE HOSPITAL HAS A TEAM OF FINANCIAL COUNSELORS WHO ARE AVAILABLE TO

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ASSIST THE PATIENT THROUGH THE APPLICATION PROCESS EITHER BY PHONE OR VISIT. THE ROLE OF THE COUNSELORS IS TO HELP PATIENTS NAVIGATE THE HOSPITAL'S FINANCIAL ASSISTANCE PROCESS AND TO AID IN APPLICATION FOR MEDICAID/STATE PROGRAMS. ALL COUNSELORS RECEIVE DEPARTMENTAL TRAINING ON THE IMPORTANCE OF ASSISTING PATIENTS IN NEED OF STATE/GOVERNMENTAL OR HOSPITAL FINANCIAL ASSISTANCE, THE HOSPITAL'S FINANCIAL ASSISTANCE PROTOCOLS, SYSTEMS, NEW PROGRAM ENHANCEMENTS, AND HOW TO PROVIDE SUPPORT AND FOLLOW-UP FOR MEDICAID/STATE ENROLLMENT. THE HOSPITAL'S SOCIAL WORKERS ALSO ASSIST PATIENTS WITH COMPLETION OF HOSPITAL FINANCIAL ASSISTANCE APPLICATIONS AS WELL AS MEDICAID/STATE APPLICATIONS.

AN IMPORTANT ADDITION TO MIDDLESEX HOSPITAL'S FINANCIAL ASSISTANCE PROCESS HAS BEEN THE DEVELOPMENT OF THE FINANCIAL ASSISTANCE WORKGROUP SEVERAL YEARS AGO. WORKGROUP TASKS INCLUDE: INCREASING AWARENESS REGARDING FINANCIAL ASSISTANCE AVAILABILITY; CONTINUOUS MONITORING OF APPROPRIATENESS, FEASIBILITY AND ACCESSIBILITY OF THE HOSPITAL'S FINANCIAL ASSISTANCE PRACTICES; AND A COMPREHENSIVE COMMUNICATIONS STRATEGY FOR INCREASING AWARENESS FOR FINANCIAL ASSISTANCE. IN FY12,

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MIDDLESEX HOSPITAL GRANTED \$2,181,341 OF FINANCIAL ASSISTANCE TO 5,908

UNIQUE RECIPIENTS AND ABSORBED \$13,256,510 IN UNPAID COSTS OF MEDICAID

(TOTAL OF MEDICAID INCLUDING MANAGED CARE AND LIA), SERVING 15,679

INDIVIDUALS.

Q4 - COMMUNITY INFORMATION: MIDDLESEX HOSPITAL IS THE SOLE HOSPITAL PROVIDER IN ITS SERVICE AREA, WHICH INCLUDES THE LARGE GEOGRAPHIC AREA OF MIDDLESEX COUNTY AND SURROUNDING TOWNS. IT ENCOMPASSES THE CITY OF MIDDLETOWN AND A MIX OF 21 OTHER SUBURBAN AND RURAL TOWNS WITHIN 623 SQUARE MILES AND HAS A POPULATION OF APPROXIMATELY 250,000 (WITH 166,346 ADULTS AND CHILDREN IN MIDDLESEX COUNTY PROPER). THE MAIN INDUSTRY INCLUDES: MIDDLESEX HOSPITAL, WESLEYAN UNIVERSITY, PRATT & WHITNEY AND THE SMALL BUSINESS COMMUNITY. MIDDLESEX COUNTY IS LOCATED IN SOUTHEASTERN CONNECTICUT AND SUPPORTS A POPULATION OF APPROXIMATELY 68,294 HOUSEHOLDS WITH 4.9% OF THE STATE'S POPULATION RESIDING IN THE COUNTY. THE POPULATION OF MIDDLETOWN (46,251 RESIDENTS) REPRESENTS 28% OF THE TOTAL POPULATION OF MIDDLESEX COUNTY.

THE 2011 AGE DISTRIBUTION IN MIDDLESEX COUNTY IS 6% AGE 0-4; 16% AGE

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Supplemental Information Part VI

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5-17; 9% AGE 18-24; 33% AGE 25-49; 21% AGE 50-64; 15% 65+. THE HOSPITAL'S HEALTH ASSESSMENT STUDY FOUND THAT FROM 2000-2006, THE POPULATION OF ADULTS AGE 65+ (2000 TO 2006) INCREASED 7.4% WITHIN MIDDLESEX COUNTY AND MIDDLETOWN COMPARED TO LESS THEN 1% FOR THE STATE; AND THE 85+ SUBGROUP WHICH INCREASED 20% IN MIDDLESEX COUNTY AND 19.4% IN MIDDLETOWN, COMPARED TO 15.9% STATEWIDE. THE RACIAL AND ETHNIC COMPOSITION OF MIDDLESEX COUNTY (2011) IS 85% WHITE, 4.4% BLACK, 4.8% HISPANIC ORIGIN, 2.5% ASIAN PACIFIC, 0.14% NATIVE AMERICAN AND 3.2% OTHER/MULTI-RACE.

REGARDING THE SOCIOECONOMIC MEASURES OF INCOME LEVEL, POVERTY RATE, AND EDUCATION ATTAINMENT: 1) THE AVERAGE ANNUAL HOUSEHOLD INCOME IS \$61,791 IN MIDDLETOWN AND \$74,627 IN MIDDLESEX COUNTY (2010); 2) THE POVERTY RATE (2009) WAS 11.8% IN MIDDLETOWN AND 5.8% IN MIDDLESEX COUNTY; AND 3) 12% OF ADULTS AGE 25 OR OLDER IN MIDDLETOWN DON'T HAVE A HIGH SCHOOL DIPLOMA COMPARED TO 11% IN MIDDLESEX COUNTY. IN 2012, THE PERCENT OF HOSPITAL DISCHARGES FOR MEDICAID/SAGA/UNINSURED COMBINED FOR THE FOLLOWING SERVICE LINES WERE: 15.4% INPATIENT; 35.7% NEWBORN; 12.7% OUTPATIENT SURGERY; 31.0% EMERGENCY DEPARTMENT NON-ADMISSION AND 13.0% OUTPATIENT

Page 8

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OBSERVATION.

05 - PROMOTION OF COMMUNITY HEALTH: AS MIDDLESEX HOSPITAL IS A COMMUNITY HOSPITAL, INVOLVING COMMUNITY MEMBERS IN KEY FUNCTIONS HAS ALWAYS BEEN A PRIORITY. THE HOSPITAL'S BOARD IS COMPRISED MAINLY OF COMMUNITY MEMBERS WHO ARE NEITHER EMPLOYEES, FAMILY MEMBERS NOR CONTRACTORS OF THE ORGANIZATION, BUT ARE LONG-TERM RESIDENTS WHOSE PRIMARY INTEREST IS THE HEALTH AND WELL-BEING OF THE COMMUNITY AT LARGE. MIDDLESEX HOSPITAL EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN THE COMMUNITY BASED ON THE HOSPITAL'S CURRENT AND PROJECTED PATIENT CARE, TEACHING AND RESEARCH NEEDS, AND OVERALL COMMUNITY NEED. MEDICAL STAFF INPUT AND PARTICIPATION IS HIGHLY VALUED BY THE HOSPITAL AS EVIDENCED BY INCLUSION IN THE HOSPITAL'S MEDICAL EXECUTIVE COMMITTEE, THE MEDICAL STAFF COUNCIL AND COUNTLESS OTHER WORKING COMMITTEES. THE HOSPITAL HAS A FORMAL PROCESS FOR ALLOCATION OF SURPLUS FUNDS; A MULTIDISCIPLINARY CAPITAL BUDGETING COMMITTEE MEETS AND SETS PRIORITIES FOR INVESTMENTS IN PATIENT CARE, EDUCATION AND RESEARCH, AND PHYSICAL STRUCTURE. THE APPROACH TAKES INTO CONSIDERATION PATIENT, COMMUNITY AND STAFF NEEDS.

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EACH YEAR THE HOSPITAL ALLOCATES A PORTION OF SURPLUS FUNDING TO A WIDE

ARRAY OF COMMUNITY BENEFIT PROGRAMS AND SERVICE LINES, INCLUDING

SUBSTANTIAL HEALTH AND WELLNESS ACTIVITIES AND INITIATIVES, SUBSIDIZED

SERVICES, MEDICAL EDUCATION, RESEARCH AND HEALTH ASSESSMENT COSTS.

CONTINUOUS DEDICATION TO THE COMMUNITIES IT SERVES REMAINS THE HALLMARK OF MIDDLESEX HOSPITAL'S VISION, MISSION, AND STRATEGIC PLANNING. AMBITIOUS COMMUNITY BENEFIT GOALS, THE INCORPORATION OF COMMUNITY BENEFIT INTO ANNUAL ORGANIZATIONAL PLANNING, AND THE PROVISION OF COMMUNITY BENEFIT PROGRAMS THAT TARGET THE COMMUNITY'S MOST VULNERABLE AND AT-RISK POPULATIONS HAS ALLOWED THE HOSPITAL TO PUT A FORMAL STRUCTURE AROUND ITS FUNDAMENTAL PURPOSE. THE HOSPITAL'S COMMUNITY BENEFIT TOTAL FOR FY12 WAS \$39,819,218 (EXCLUDING COMMUNITY BUILDING) WITH 79,898 SERVED (EXCLUDING COMMUNITY BUILDING). THE FOLLOWING IS AN OVERVIEW OF THE HOSPITAL'S COMMUNITY BENEFIT PROGRAM:

COMMUNITY HEALTH IMPROVEMENT SERVICES: THE HOSPITAL UNDERWRITES A VAST RANGE OF COMMUNITY HEALTH EDUCATION AND HEALTH IMPROVEMENT PROGRAMS, NONE

Schedule H (Form 990) 2011

Complete this part to provide the following information.

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OF WHICH ARE DEVELOPED FOR MARKETING PURPOSES, ALL OF WHICH ARE SUPPORTED

AS A MEANS OF FULFILLING THE HOSPITAL'S MISSION TO SERVE ITS COMMUNITY. ALMOST 100% OF THE TIME THESE SERVICES ARE OFFERED FREE OF CHARGE; IN THE RARE INSTANCE WHERE A NOMINAL FEE IS ASSESSED THE COST OF PROVIDING THE SERVICE IS NOT COVERED. COMMUNITY HEALTH EDUCATION IS PROVIDED TO THE COMMUNITY AT LARGE. SOME OF THE PROGRAMS REPRESENT ONE TIME EVENTS, HOWEVER MOST ARE ONGOING AND OVER THE YEARS HAVE BECOME ENTRENCHED IN THE COMMUNITY AS A SOURCE OF SUPPORT AND CONTINUED EDUCATION FOR A HEALTHFUL FUTURE. EXAMPLES OF COMMUNITY HEALTH IMPROVEMENT SERVICES INCLUDE (BUT ARE NOT LIMITED TO): 1) HEALTH EDUCATION (COMMUNITY EDUCATION PRESENTATIONS; HEALTH AND WELLNESS EVENTS/HEALTH FAIRS; SUPPORT GROUPS; LARGE SCALE CANCER AWARENESS AND EDUCATIONAL EVENTS; AND THE AVAILABILITY OF HEALTH LITERATURE); 2) COMMUNITY-BASED CLINICAL SERVICES (CLINICS AND SCREENINGS; ANNUAL FLU SHOTS; BLOOD PRESSURE CLINICS); AND 3) HEALTHCARE SUPPORT SERVICES OFFERED TO INCREASE ACCESS AND QUALITY OF CARE TO INDIVIDUALS, ESPECIALLY THOSE LIVING IN POVERTY AND/OR OTHER VULNERABLE POPULATIONS (CENTER FOR CHRONIC CARE MANAGEMENT DISEASE MANAGEMENT OUTPATIENT PROGRAMS FOR ADULT ASTHMA; CHILD ASTHMA; DIABETES EDUCATION

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AND DISEASE MANAGEMENT; MEDICAL NUTRITION THERAPY; SMOKING CESSATION; CHRONIC HEART FAILURE; AND CHILDHOOD WEIGHT MANAGEMENT). IN FY12, THE HOSPITAL'S COMMUNITY HEALTH IMPROVEMENT SERVICES SERVED 23,221

INDIVIDUALS AT A TOTAL COST OF \$4,019,429 to the HOSPITAL.

HEALTH PROFESSIONS EDUCATION: HELPING TO PREPARE FUTURE HEALTH CARE PROFESSIONALS IS A LONG-STANDING COMMITMENT OF MIDDLESEX HOSPITAL AND DISTINGUISHING CHARACTERISTIC THAT CONSTITUTES A SIGNIFICANT COMMUNITY BENEFIT. THE HOSPITAL'S FAMILY MEDICINE RESIDENCY PROGRAM GRADUATES FAMILY PRACTICE PHYSICIANS, MANY OF WHOM CONTINUE TO PRACTICE IN THE MIDDLESEX COUNTY AREA AFTER THEIR TRAINING IS COMPLETE. THIS IS ESPECIALLY IMPORTANT GIVEN THAT MIDDLESEX COUNTY HAS BEEN DESIGNATED BY THE HEALTH RESOURCES AND SERVICES ADMINISTRATION (HRSA) TO BE A MEDICALLY UNDERSERVED AREA EXPERIENCING A SHORTAGE OF SELECT HEALTH SERVICES WHICH INCLUDE TOO FEW PRIMARY CARE PROVIDERS. IN ADDITION, HRSA REPORTS THAT MIDDLESEX COUNTY IS A HEALTH PROFESSIONAL SHORTAGE AREA (HPSA) FOR PRIMARY MEDICAL CARE. THE HOSPITAL ALSO WELCOMES MEDICAL AND NURSING STUDENT INTERNS AND PROVIDES ON-SITE TRAINING DURING CLINICAL ROTATIONS.

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NURSING STUDENTS FROM LOCAL COLLEGES AND PROGRAMS RECEIVE HANDS-ON MENTORSHIP IN THE MAJORITY OF CLINICAL SERVICE LINES YEAR-ROUND. OTHER HEALTHCARE PROFESSIONAL EDUCATION INCLUDES THE HOSPITAL'S RADIOLOGY SCHOOL (WHICH OPERATES AT A LOSS FOR THE HOSPITAL) AND CLINICAL/NON-CLINICAL EDUCATIONAL STUDENT TRAINING IN MULTIPLE FIELDS. IN FY12, THE HOSPITAL'S HEALTH PROFESSIONS EDUCATION CATEGORY SERVED 1,304 INDIVIDUALS AT A TOTAL COST OF \$5,157,196 TO THE HOSPITAL.

SUBSIDIZED HEALTH SERVICES: THE HOSPITAL'S SUBSIDIZED HEALTH SERVICES REPRESENT A SIGNIFICANT PORTION OF MIDDLESEX HOSPITAL'S ANNUAL COMMUNITY BENEFIT AGGREGATE FINANCIALS AND NUMBERS SERVED. SUBSIDIZED SERVICES ARE PARTICULAR CLINICAL PROGRAMS PROVIDED TO THE COMMUNITY DESPITE A FINANCIAL LOSS, WITH NEGATIVE MARGINS REMAINING AFTER SPECIFIC DOLLARS (FINANCIAL ASSISTANCE AND BAD DEBT) AND SHORTFALLS (MEDICAID) ARE REMOVED. IN ORDER TO QUALIFY AS A SUBSIDIZED SERVICE, THE PROGRAM MUST MEET CERTAIN HEALTH DELIVERY CRITERIA; MEET AN IDENTIFIED NEED IN THE COMMUNITY; AND WOULD BECOME UNAVAILABLE OR THE RESPONSIBILITY OF A GOVERNMENTAL OR ANOTHER NOT-FOR-PROFIT AGENCY TO PROVIDE IF THE HOSPITAL

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DISCONTINUED THE SERVICE. MIDDLESEX HOSPITAL'S SUBSIDIZED SERVICES FOR FY12 INCLUDE FAMILY PRACTICE SERVICES, BEHAVIORAL HEALTH (INPATIENT AND OUTPATIENT), HOMECARE, CARDIAC REHABILITATION, PARAMEDICS, HOSPICE, DIABETES EDUCATION, WOUND CARE AND PULMONARY REHABILITATION. IN FY12 THE HOSPITAL'S SUBSIDIZED SERVICES SERVED 27,059 PEOPLE WITH A TOTAL COST OF \$14,001,003 TO THE HOSPITAL.

MIDDLESEX HOSPITAL CONDUCTS RESEARCH IN THE DOMAINS OF CLINICAL AND COMMUNITY HEALTH. CLINICAL EXAMPLES INCLUDE NATIONAL TRIALS BY THE HOSPITAL'S CANCER CENTER FOR BREAST, LUNG, PROSTATE, COLORECTAL, AMONG OTHERS. FOR FY12, THE HOSPITAL'S ASSOCIATED COSTS FOR ALL RESEARCH PROJECTS TOTALED \$432,797 AND SERVED 68 INDIVIDUALS.

FINANCIAL AND IN-KIND CONTRIBUTIONS: MIDDLESEX HOSPITAL SUPPORTS THE COMMUNITY IN THE FORM OF FINANCIAL AND IN-KIND CONTRIBUTIONS. THE HOSPITAL'S IN-KIND CONTRIBUTIONS INCLUDE EQUIPMENT, FOOD, LINENS AND MEDICAL SUPPLIES THAT ARE DONATED BOTH LOCALLY AND GLOBALLY. OTHER IN-KIND DONATIONS INCLUDE CAFETERIA DISCOUNTS FOR YMCA RESIDENTS AND

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STAFF COORDINATION OF COMMUNITY SUPPORT DRIVES. THE HOSPITAL'S MAIN CAMPUS AND SATELLITE LOCATIONS MAKE MEETING SPACE AVAILABLE, FREE-OF-CHARGE AND ON AN ON-GOING BASIS, FOR MANY COMMUNITY GROUPS THAT WOULD OTHERWISE STRUGGLE TO PAY FOR SPACE. IN ADDITION, EACH YEAR THE HOSPITAL MAKES SUBSTANTIAL CASH DONATIONS TO CAREFULLY SELECTED MISSION-DRIVEN COMMUNITY ORGANIZATIONS THROUGHOUT ITS SERVICE AREA. THE HOSPITAL'S FY12 SUPPORT FOR FINANCIAL AND IN-KIND CONTRIBUTIONS TOTALED

\$417,391, SERVING 6,659 INDIVIDUALS.

COMMUNITY BENEFIT OPERATIONS: COMMUNITY BENEFIT OPERATIONS INCLUDE ACTIVITIES AND COSTS ASSOCIATED WITH COMMUNITY BENEFIT STRATEGIC PLANNING, ADMINISTRATION, ANNUAL GOAL ATTAINMENT, AND COMMUNITY HEALTH NEEDS ASSESSMENT PRODUCTION AND IMPLEMENTATION. MIDDLESEX HOSPITAL HAS A DEDICATED MANAGER OF COMMUNITY BENEFIT, ALONG WITH A COMMUNITY BENEFIT STEERING COMMITTEE (COMPRISED OF HOSPITAL LEADERSHIP) THAT OVERSEES COMMUNITY BENEFIT PLANNING AND OPERATIONS. OUTSIDE OF ON-GOING COMMUNITY BENEFIT ACTIVITIES, THE MAIN GOALS OF THE HOSPITAL'S COMMUNITY BENEFIT PROGRAM IN FY12 CONTINUED TO FOCUS ON THE HEALTH ASSESSMENT PRIORITY

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AREAS AND COLLABORATING WITH COMMUNITY PARTNERS. THE HOSPITAL'S FY12

COMMUNITY BENEFIT OPERATIONS EXPENSE TOTALED \$353,550.

Q6 - AFFILIATED HEALTH SYSTEM: N/A. MIDDLESEX HOSPITAL IS NOT PART OF AN

AFFILIATED HEALTH CARE SYSTEM.

Q7 - COMMUNITY BENEFIT REPORT FILING: UNDER THE CONNECTICUT GENERAL STATUTES 19A-127K, HOSPITALS THAT HAVE A COMMUNITY BENEFIT PROGRAM IN PLACE, AS SPECIFIED BY THE STATUTE, ARE REQUIRED TO REPORT BIENNIALLY TO THE STATE OF CT. THIS BIENNIAL COMMUNITY BENEFIT REPORTING IS CURRENTLY UNDER THE AUSPICES OF THE STATE OF CONNECTICUT'S OFFICE OF THE HEALTHCARE ADVOCATE. AS MIDDLESEX HOSPITAL MEETS THE STATUTE AS HAVING A COMMUNITY BENEFIT PROGRAM IN PLACE, IT REPORTS BIENNIALLY TO THE STATE OF CT'S OFFICE OF THE HEALTHCARE ADVOCATE.