MARCH 31, 2012 AND 2011

# CENTER OF SPECIAL CARE, INC. AND SUBSIDIARIES CONTENTS

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#### **Independent Auditors' Report**

To the Board of Directors Center of Special Care, Inc.

We have audited the accompanying consolidated statements of financial position of Center of Special Care, Inc. and Subsidiaries (the Center) as of March 31, 2012 and 2011, and the related consolidated statements of activities and changes in net assets and cash flows for the years then ended. These consolidated financial statements are the responsibility of the Center's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Center's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Center of Special Care, Inc. and Subsidiaries at March 31, 2012 and 2011, and the results of their activities and changes in net assets and their cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued a report dated June 20, 2012 on our consideration of Center of Special Care, Inc. and Subsidiaries' internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Blum, Shapino + Company, P.C.

June 20, 2012

### CENTER OF SPECIAL CARE, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL POSITION MARCH 31, 2012 AND 2011

### **ASSETS**

### LIABILITIES AND NET ASSETS

|  | 2012              | 2011        |  | _   | 2012        | 2011           |
|--|-------------------|-------------|--|-----|-------------|----------------|
| Current Assets   |                   |             | Current Liabilities                                      |     |             |                |
| Cash and cash equivalents  | \$ 14,970,013 \$  | 9,407,413   | Current portion of long-term debt                        | \$  | 1,400,000   | \$ 1,350,000   |
| Accounts receivable, less allowance for doubtful accounts of         |                   |             | Accounts payable   |     | 2,620,217   | 3,247,797      |
| \$3,306,927 in 2012 and \$2,940,241 in 2011                          | 18,918,298        | 23,380,145  | Salaries, wages, payroll taxes and amounts withheld from |     |             |                |
| Pledges receivable, less allowance of \$25,948 in 2012 and           |                   |             | employee compensation                                    |     | 8,265,734   | 6,777,893      |
| \$38,476 in 2011   | 567,903           | 581,679     | Accrued insurance costs                                  |     | 4,193,772   | 3,491,516      |
| Prepaid sinking fund   | 1,616,410         | 1,575,349   | Accrued interest and other liabilities                   |     | 3,718,011   | 4,167,420      |
| Prepaid expenses and other assets                                    | 1,686,820         | 1,678,373   | Total current liabilities                                |     | 20,197,734  | 19,034,626     |
| Inventories of supplies  | 560,091           | 515,073     |  |     | _           |                |
| Total current assets   | 38,319,535        | 37,138,032  | Long-Term Liabilities                                    |     |             |                |
|  |                   |             | Long-term debt, less current portion                     |     | 62,741,696  | 64,141,696     |
| Other Assets   |                   |             | Accrued pension cost                                     |     | 4,500,400   | 1,795,662      |
| Investments  | 42,338,808        | 40,161,522  | Other long-term liabilities                              |     | 4,033,796   | 3,802,517      |
| Pledges receivable, less allowance and discount of \$102,643 in 2012 |                   |             | Total long-term liabilities                              |     | 71,275,892  | 69,739,875     |
| and \$72,700 in 2011, less current portion                           | 840,306           | 641,973     |  |     |             |                |
| Debt Service Reserve Fund  | 3,107,879         | 3,108,035   | Net Assets   |     |             |                |
| Debt obligations issuance expense, net of amortization               | 3,001,798         | 3,120,632   | Unrestricted net assets                                  |     | 47,095,792  | 50,131,960     |
| Insurance funds  | 1,791,552         | 1,965,885   | Temporarily restricted net assets                        |     | 5,602,907   | 3,663,411      |
| Other assets   | 4,033,796         | 3,802,517   | Permanently restricted net assets                        |     | 455,821     | 455,821        |
| Total other assets   | 55,114,139        | 52,800,564  | Total net assets   | _   | 53,154,520  | 54,251,192     |
| Property, Plant and Equipment, Net                                   | 43,381,540        | 45,021,178  |  |     |             |                |
| Assets Held for Sale, Net  | 7,812,932         | 8,065,919   |  |     |             |                |
| Total Assets   | \$ 144,628,146 \$ | 143,025,693 | <b>Total Liabilities and Net Assets</b>                  | \$_ | 144,628,146 | \$ 143,025,693 |

### CENTER OF SPECIAL CARE, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEARS ENDED MARCH 31, 2012 AND 2011

|  | 2012        |     | 2011       |
|--|-------------|-----|------------|
| Revenues   |             | _   |            |
| Net revenues from services to patients \$                          | 89,870,248  | \$  | 90,777,689 |
| Other operating revenues   | 3,499,116   |     | 3,562,537  |
| Net assets released from restrictions                              | 480,465     |     | 295,414    |
| Total revenues   | 93,849,829  | _   | 94,635,640 |
| Operating Expenses   |             |     |            |
| Salaries, wages and employee benefits                              | 69,295,737  |     | 65,952,885 |
| Supplies and other   | 19,518,703  |     | 20,404,656 |
| Interest   | 2,268,788   |     | 2,358,019  |
| Depreciation and amortization                                      | 3,446,480   |     | 3,315,771  |
| Bad debts  | 479,311     |     | 852,952    |
| Total operating expenses   | 95,009,019  | -   | 92,884,283 |
| Income (loss) from operations                                      | (1,159,190) |     | 1,751,357  |
| Nonoperating Gains   |             |     |            |
| Other income, primarily investment income                          | 1,112,916   |     | 714,530    |
| Gain on debt refinancing   | -           |     | 27,752     |
| Excess (deficiency) of revenues over expenses                      | (46,274)    | -   | 2,493,639  |
| Other Changes in Unrestricted Net Assets                           |             |     |            |
| Change in net unrealized gains on investments                      | 814,270     |     | 3,524,292  |
| Net assets released for capital additions                          | 114,819     |     | 209,264    |
| Change in minimum pension liability                                | (3,204,738) |     | (292,309)  |
| Increase (decrease) in unrestricted net assets                     | (2,321,923) | -   | 5,934,886  |
| Temporarily Restricted Net Assets                                  |             |     |            |
| Contributions  | 2,251,168   |     | 1,597,773  |
| Net realized gains on investments                                  | 139,603     |     | 131,090    |
| Change in net unrealized gains (losses) on investments             | (48,175)    |     | 62,269     |
| Net assets released from restrictions used for purchase of capital | (125,619)   |     | (210,324)  |
| Net assets released from restrictions used for operations          | (287,232)   |     | (103,016)  |
| Increase in temporarily restricted net assets                      | 1,929,745   | -   | 1,477,792  |
| <b>Change in Total Net Assets from Continuing Operations</b>       | (392,178)   |     | 7,412,678  |
| <b>Loss from Discontinued Operations</b>                           | (704,494)   |     | (338,154)  |
| Net Assets - Beginning of Year                                     | 54,251,192  | _   | 47,176,668 |
| Net Assets - End of Year \$  | 53,154,520  | \$_ | 54,251,192 |

# CENTER OF SPECIAL CARE, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED MARCH 31, 2012 AND 2011

|  |    | 2012        | _   | 2011         |
|--|----|-------------|-----|--------------|
| Cash Flows from Operating Activities                     | _  |             |     |              |
| Change in total net assets                               | \$ | (1,096,672) | \$  | 7,074,524    |
| Adjustments to reconcile change in total net assets to   |    |             |     |              |
| net cash provided by operating activities:               |    |             |     |              |
| Depreciation and amortization                            |    | 4,103,331   |     | 3,963,342    |
| Loss on refinancing                                      |    | -           |     | 729,771      |
| Bad debt expense   |    | 1,027,671   |     | 1,166,008    |
| Gain on disposal of property, plant and equipment        |    | (4,318)     |     | (1,950)      |
| Net unrealized gains on investments                      |    | (766,095)   |     | (3,586,561)  |
| Change in minimum pension liability                      |    | 3,204,738   |     | 292,309      |
| Restricted contributions                                 |    | (2,251,168) |     | (1,597,773)  |
| (Increase) decrease in operating assets:                 |    |             |     |              |
| Accounts receivable                                      |    | 3,434,176   |     | (2,641,801)  |
| Pledges receivable, net                                  |    | (184,557)   |     | (714,609)    |
| Prepaid sinking fund and debt service reserves           |    | (40,905)    |     | 893,115      |
| Prepaid expenses and other assets                        |    | (8,447)     |     | (396,833)    |
| Prepaid pension  |    |             |     | -            |
| Insurance funds  |    | 174,333     |     | (958,343)    |
| Inventories of supplies                                  |    | (48,466)    |     | 21,621       |
| Other assets   |    | (231,279)   |     | (718,567)    |
| Increase (decrease) in operating liabilities:            |    | ,           |     | , , ,        |
| Accounts payable   |    | (627,580)   |     | (1,199,036)  |
| Salaries, wages, payroll taxes and amounts withheld from |    | ,           |     | , , , , ,    |
| employee compensation                                    |    | 1,487,841   |     | (1,882,175)  |
| Accrued insurance costs                                  |    | 702,256     |     | 353,552      |
| Pension contribution                                     |    | (500,000)   |     | (500,000)    |
| Other long-term liabilities                              |    | 231,279     |     | 718,567      |
| Accrued interest and other liabilities                   |    | (449,409)   |     | 742,439      |
| Net cash provided by operating activities                |    | 8,156,729   | -   | 1,757,600    |
|  |    | , ,         | _   |              |
| Cash Flows from Investing Activities                     |    |             |     |              |
| Purchases of investments, net                            |    | (1,411,191) |     | (720,191)    |
| Purchases of property, plant and equipment               |    | (2,103,216) |     | (6,541,156)  |
| Proceeds from sale of property, plant and equipment      |    | 19,110      |     | 5,500        |
| Net cash used in investing activities                    |    | (3,495,297) | _   | (7,255,847)  |
| •  |    |             | _   |              |
| Cash Flows from Financing Activities                     |    |             |     |              |
| Proceeds from of issuance of long-term debt              |    | -           |     | 20,185,000   |
| Payments on long-term debt                               |    | (1,350,000) |     | (15,225,000) |
| Payments of financing costs                              |    | -           |     | (789,871)    |
| Restricted contributions                                 |    | 2,251,168   |     | 1,597,773    |
| Net cash provided by financing activities                |    | 901,168     |     | 5,767,902    |
| Net Increase in Cash and Cash Equivalents                |    | 5,562,600   |     | 269,655      |
| Cash and Cash Equivalents - Beginning of Year            | _  | 9,407,413   | _   | 9,137,758    |
| Cash and Cash Equivalents - End of Year                  | \$ | 14,970,013  | \$_ | 9,407,413    |
| Cash Paid During the Year for Interest                   | \$ | 2,291,033   | \$  | 2,550,793    |

The accompanying notes are an integral part of the consolidated financial statements

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Organization** - Center of Special Care, Inc. (the Center) is the parent company and sole member of three entities: Hospital for Special Care (the Hospital), HSC Community Services, Inc., and Hospital for Special Care Foundation, Inc. The Center was established to coordinate strategic planning for each of its subsidiaries and affiliates.

The Hospital provides healthcare services as a chronic disease hospital. HSC Community Services, Inc., is committed to developing, operating, managing and evaluating community-based and community-oriented chronic disease and long-term rehabilitation healthcare initiatives and includes Brittany Farms Health Center (Brittany Farms), a nursing home. The Center has signed an agreement to sell Brittany Farms (see discontinued operations below). HSC Community Services, Inc., has established subsidiary corporations known as CSI Residential, Inc. (CSI Residential) and Manes & Motions Therapeutic Riding Center, Inc. (Manes and Motions). CSI Residential develops housing for persons with chronic physical and medical conditions. Manes & Motions was established to promote the well-being of persons with disabilities through the benefits of therapeutic horseback riding.

Hospital for Special Care Foundation, Inc., provides charitable, scientific and educational services, in particular to operate exclusively for the benefit of and to receive, raise, allocate, invest and expend funds in support of the mission of the Center and its subsidiaries and legal affiliates.

The Center and its subsidiaries are not-for-profit corporations as described in Section 501(c)(3) of the Internal Revenue Code.

The Center, which serves as the parent organization of the subsidiary entities described above, currently conducts no significant business and has no employees.

**Principles of Consolidation** - The accompanying consolidated financial statements present the financial position and results of activities of the Center and its subsidiaries. In consolidating the financial statements of the parent company and its subsidiaries, all significant intercompany revenues and expenses and intercompany asset and liability amounts have been eliminated.

Use of Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Financial statement areas where management applies the use of estimates consist primarily of accounts receivable reserves, the estimated net realizable value of receivables from contributions, accrued insurance costs, accrued pension costs and contractual allowances on revenues. It is management's opinion that the estimates applied in the accompanying financial statements are reasonable.

### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Cash and Cash Equivalents - The Center considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. The Center maintains deposits in financial institution accounts that, at times, may exceed federal depository limits. However, management believes that its deposits are not subject to significant credit risk.

**Accounts Receivable** - Accounts receivable are considered delinquent and written off when all attempts to collect from individuals or other payor sources have been exhausted.

**Inventories of Supplies** - Inventories are stated at the lower of cost (principally, the first-in, first-out method) or market.

**Investments** - Investments in equity and debt securities with readily determinable market values are recorded at market value in the accompanying consolidated statements of financial position. Market value is determined based on quoted market prices. Realized investment income or loss (including realized gains and losses, interest and dividends) from investments are included in other income in the consolidated statements of activities and changes in net assets unless the income or loss is restricted by donor or law.

**CHEFA Obligations Issuance Expense** - The State of Connecticut Health and Educational Facilities Authority (CHEFA) obligations issuance expense represents costs incurred in connection with the issuance of the revenue bonds (see Note 9). These costs are being amortized on a straightline basis over the terms of the associated bonds.

Amortization of bond obligation issuance expense totaled \$118,835 and \$117,054 for the years ended March 31, 2012 and 2011, respectively. The expected yearly amortization of bond issuance expense will be \$118,835 for the next five years.

**Property, Plant and Equipment** - Property, plant and equipment assets are recorded on the basis of cost. Major improvements and betterments to existing plant and equipment in excess of \$500 are capitalized. Expenditures for maintenance and repairs that do not extend the life of the applicable asset are charged to expense as incurred. Upon disposition or retirement of property, plant and equipment, the cost and related accumulated depreciation are eliminated from the respective accounts and the resulting gains and losses are included in the results of operations.

Depreciation is provided for using the straight-line method based on the estimated useful lives of the assets as follows:

| Buildings, building improvements and land improvements | 5-30 years |
|--|------------|
| Furniture, fixtures and equipment                      | 3-20 years |
| Vehicles   | 4 years    |

#### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Donor-Restricted Gifts** - Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. The gifts are reported as either temporarily or permanently restricted net assets if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the consolidated statements of activities and changes in net assets as net assets released from restrictions. Donor-restricted contributions whose restrictions are met within the same year as received are treated as unrestricted contributions in the accompanying consolidated financial statements.

**Promises to Give** - Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows using an appropriate discount rate. Amortization of the discounts is included in contribution revenue. Conditional promises to give are not included as support until the conditions are substantially met.

**Revenues and Expenses** - Transactions deemed by management to be ongoing, major or central to the provision of health care services are reported as operating revenues and expenses.

**Investments in Foundation** - Investments in Foundation represents the entities' interest in the temporarily and permanently restricted net assets of Hospital for Special Care Foundation, Inc.

**Nonoperating Gains** - Activities other than in connection with providing healthcare services are considered to be nonoperating. Nonoperating gains consist primarily of income earned on invested funds and realized gains and losses on marketable securities.

**Pension Plan** - The Hospital has a defined benefit pension plan and a defined contribution pension plan that cover substantially all eligible employees. The Hospital's defined benefit plan was amended during fiscal year 2005 to freeze future benefit accruals, which resulted in a plan curtailment (see Note 10). Brittany Farms has a 403(b) defined contribution plan and a money purchase pension plan that cover substantially all eligible employees. In addition, the Hospital has a nonqualified supplemental employee retirement plan for certain executives.

**Temporarily and Permanently Restricted Net Assets** - Temporarily restricted net assets include those assets whose use has been limited by donors to a specific time frame or purpose. Permanently restricted net assets include those assets whose use has been restricted by donors to be maintained in perpetuity (see Note 6).

#### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Asset Retirement Obligations - GAAP requires that a liability be recognized for an asset retirement obligation in the period in which it is incurred if a reasonable estimate of fair value can be made. Certain of the Center's buildings contain asbestos, and the Center also maintains underground fuel tanks that must be removed upon demolition or extensive renovations. The Center expects to and has the ability to continue to maintain and operate these buildings without undertaking any activities that would require removal of the asbestos or underground fuel tanks. As a result, the Center is not able to estimate the date or range of potential dates of settlements of these obligations. Accordingly, the liabilities associated with these obligations are not reasonably estimable, and the accompanying consolidated statements of financial position do not include a liability for asset retirement obligations.

**Income Taxes** - The Center and its subsidiaries are not-for-profit corporations as described in Section 501(c)(3) of the Internal Revenue Code (the Code) and are exempt from federal income taxes pursuant to Section 501(a) of the Code. Tax returns for the years ended March 31, 2009 through 2012 are subject to examination by the Internal Revenue Service and the State of Connecticut.

**Discontinued Operations -** The Center has reached an agreement to sell Brittany Farms. This transaction meets the GAAP criteria for recording as discontinued operations in the financial statements. As a result, the assets being sold are reflected in the consolidated financial statements as assets held for sale and the activities, including results of operations, of Brittany Farms are reflected as loss from discontinued operations.

The transaction is expected to be completed in August 2012 and is a sale of the fixed assets and supplies inventory. The Center will retain substantially all current assets and will be responsible for substantially all current liabilities. The Center will escrow \$1,075,000 in the form of a letter of credit for a three-year period to satisfy any potential indemnification claims. The proceeds from the sale will be used to repay \$9,000,000 in Series E long-term debt. In addition upon completion of the sale, the Center has agreed to post \$4,000,000 as restricted cash to reduce future Series C long-term debt payments.

### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

The revenues and expense of the discontinued operations for the years ended March 31, 2012 and 2011, is as follows:

|   |    | 2012       |    | 2011       |
|---|----|------------|----|------------|
| Revenues:   |    |            |    |            |
| Net revenues from services to patients                  | \$ | 27,579,286 | \$ | 27,585,763 |
| Other operating revenues                                | Ψ  | 105,156    | Ψ  | 60,620     |
| Total revenues  |    | 27,684,442 | •  | 27,646,383 |
|   |    | . , ,      |    |            |
| Operating expenses:                                     |    |            |    |            |
| Salaries, wages and employees benefits                  |    | 18,846,086 |    | 18,512,284 |
| Supplies and other                                      |    | 8,339,278  |    | 7,621,820  |
| Interest  |    | 12,244     |    | 138,148    |
| Depreciation and amortization                           |    | 657,077    |    | 647,571    |
| Bad debts   |    | 548,360    | _  | 313,056    |
| Total operating expenses                                |    | 28,403,045 |    | 27,232,879 |
| Income (loss) from discontinued operations              |    | (718,603)  |    | 413,504    |
| Nonoperating gains (losses):                            |    |            |    |            |
| Other income, primarily investment income               |    | 3,309      |    | 5,923      |
| Change in equity interest in foundation                 |    | -          |    | (1,118)    |
| Loss on debt refinancing                                |    | -          |    | (757,523)  |
| Deficiency of revenues over expenses                    |    | (715,294)  |    | (339,214)  |
|   |    |            | •  |            |
| Other changes in unrestricted net assets:               |    |            |    |            |
| Net assets released for capital additions               |    | 10,800     |    | 1,060      |
| Decrease in unrestricted net assets                     |    | (704,494)  |    | (338,154)  |
| Temporarily restricted net assets:                      |    |            |    |            |
| Change in equity interest in Foundation                 |    | (18,449)   |    | 29,178     |
| Change in equity interest in Foundation                 |    | (10,447)   |    | 27,170     |
| Change in total net assets from discontinued operations |    | (722,943)  |    | (308,976)  |
| Net assets - beginning of year                          |    | 1,386,953  |    | 1,695,929  |
|   |    | ·          |    |            |
| Net Assets - End of year                                | \$ | 664,010    | \$ | 1,386,953  |

#### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Reclassifications** - Certain 2011 amounts have been reclassified to conform to the 2012 presentation.

**Subsequent Events** - In preparing these consolidated financial statements, management has evaluated subsequent events through June 20, 2012, which represents the date the consolidated financial statements were available to be issued.

#### **NOTE 2 - REVENUE CONCENTRATIONS**

During 2012 and 2011, approximately 70% and 69%, respectively, of net patient revenue was received under the Medicaid program; 14% and 15%, respectively, under the Medicare program; and 16% from other third parties. Laws and regulations governing the Medicaid and Medicare programs are complex and subject to interpretation. Management believes that the Hospital and Brittany Farms are in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing. While no such regulatory inquiries have been made, compliance with such laws and regulations can be subject to future government review and interpretation as well as significant regulatory action including fines, penalties and exclusion from the Medicaid and Medicare programs. Changes in the Medicaid and Medicare programs and the reduction of funding levels could have an adverse impact on the Hospital.

Revenues derived from federal and state medical assistance programs were based, in part, on cost-reimbursement principles and are subject to audit.

The following table summarizes net revenues from services to patients for the years ended March 31, 2012 and 2011:

|  |    | 2012        |       | 2011        |  |  |
|--|----|-------------|-------|-------------|--|--|
| Gross revenues from patients:                |    |             |       |             |  |  |
| Routine services                             | \$ | 90,072,988  | \$    | 89,815,288  |  |  |
| Special services                             |    | 57,984,650  |       | 55,025,861  |  |  |
| -  | •  | 148,057,638 | _     | 144,841,149 |  |  |
| Allowances (primarily Medicare and Medicaid) |    | 58,187,390  |       | 54,063,460  |  |  |
| Net Revenues from Services to Patients       | \$ | 89,870,248  | \$    | 90,777,689  |  |  |
|  |    | , - , -     | - ' - |             |  |  |

Patient accounts receivable and revenues are recorded when patient services are performed. Amounts received from certain payors are different from established billing rates of the Hospital and other providers, and the differences are accounted for as allowances.

### **NOTE 2 - REVENUE CONCENTRATIONS (Continued)**

Net revenues from services to patients at the Hospital and other providers are reported at the estimated net realizable amounts from patients, third-party payors and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

It is the Center's policy to provide service to all patients within the reasonable limits of available resources. Patients who apply for admission or seek outpatient services but lack a source of payment are considered on an individual basis for charity care.

#### **NOTE 3 - ENDOWMENT NET ASSETS**

The Center's endowment consists of several funds established for a variety of purposes, mainly designated by donor restrictions. As required by GAAP, net assets associated with endowment funds are classified and reported as permanently restricted net assets, temporarily restricted net assets or unrestricted net assets based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law - The Board of Directors of the Center has interpreted the Connecticut Prudent Management of Institutional Funds Act (CTPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Center classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard of prudence prescribed by CTPMIFA. In accordance with CTPMIFA, the organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purposes of the organization and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the organization
- The investment policies of the organization

There were no changes in endowment net assets for the years ended March 31, 2012 and 2011. See Note 6 for more information regarding the programs that the permanently restricted net assets support.

### **NOTE 4 - PLEDGES RECEIVABLE**

The Center's pledges receivable consist of unconditional promises to give and are expected to be collected as follows for the years ended March 31, 2012 and 2011, respectively:

|   | _  | 2012      |     | 2011      |
|---|----|-----------|-----|-----------|
| Receivable in less than one year          | \$ | 593,850   | \$  | 620,155   |
| Receivable in one to five years           |    | 942,950   |     | 714,673   |
| Total pledges receivable                  |    | 1,536,800 |     | 1,334,828 |
| Less allowance for uncollectible promises |    | 75,806    |     | 66,828    |
| Less discounts to net present value       |    | 52,785    |     | 44,348    |
|   |    |           |     | _         |
| Net Pledges Receivable                    | \$ | 1,408,209 | \$_ | 1,223,652 |

The discount rate used in calculating the present value of pledges receivable for the years ended March 31, 2012, was 3.00% and 3.83%, respectively.

### **NOTE 5 - INVESTMENTS**

The composition of investments at March 31, 2012 and 2011, are set forth below. Investments are stated at market value.

|                             |     | 2012       |     |                 |     |                    |                          |
|-----------------------------|-----|------------|-----|-----------------|-----|--------------------|--------------------------|
|                             | _   | Cost       |     | Market<br>Value |     | Unrealized<br>Gain | <br>Unrealized<br>(Loss) |
| Bond funds<br>Mutual funds: | \$  | 1,223,621  | \$  | 1,242,271       | \$  | 19,139             | \$<br>(489)              |
| Domestic equity             |     | 17,092,197 |     | 17,748,239      |     | 844,027            | (187,985)                |
| Fixed income                |     | 17,896,120 |     | 18,441,839      |     | 647,574            | (101,855)                |
| International equity        | _   | 6,681,689  |     | 4,906,459       |     | 216                | <br>(1,775,446)          |
|                             | \$_ | 42,893,627 | \$_ | 42,338,808      | \$_ | 1,510,956          | \$<br>(2,065,775)        |

**NOTE 5 - INVESTMENTS (Continued)** 

|                              | 2011 |            |     |                 |    |                    |      |                      |
|------------------------------|------|------------|-----|-----------------|----|--------------------|------|----------------------|
|                              | _    | Cost       |     | Market<br>Value |    | Unrealized<br>Gain |      | Unrealized<br>(Loss) |
| Bond funds                   | \$   | 813,752    | \$  | 802,485         | \$ | 4,467              | \$   | (15,734)             |
| Marketable equity securities |      | 57,008     |     | 113,061         |    | 56,053             |      | -                    |
| Mutual funds:                |      |            |     |                 |    |                    |      |                      |
| Domestic equity              |      | 16,957,884 |     | 16,689,753      |    | 284,058            |      | (552,189)            |
| Fixed income                 |      | 17,134,484 |     | 17,437,430      |    | 368,472            |      | (65,526)             |
| International equity         |      | 6,414,328  |     | 5,118,793       |    | 17,602             |      | (1,313,137)          |
|                              | _    |            |     |                 |    |                    | - '- |                      |
|                              | \$_  | 41,377,456 | \$_ | 40,161,522      | \$ | 730,652            | \$   | (1,946,586)          |

Investment income (including realized gains and losses, interest and dividends, net of investment fees) earned on investments amounted to \$1,266,847 and \$851,434 during the years ended March 31, 2012 and 2011, respectively. This is included in nonoperating gains in the consolidated statements of activities and changes in net assets.

At March 31, 2012, investments with market value below cost for 12 months or more included certain mutual funds with a market value of \$9,859,126 and an unrealized loss of \$2,032,829. At March 31, 2012, investments with market value below cost for less than 12 months included bond funds with a market value of \$554,098 and an unrealized loss of \$38,070.

At March 31, 2011, investments with market value below cost for 12 months or more included certain mutual funds with a market value of \$20,804,320 and an unrealized loss of \$1,930,852. At March 31, 2011, investments with market value below cost for less than 12 months included bond funds with a market value of \$569,833 and an unrealized loss of \$15,734.

Management continually reviews its investment portfolio and evaluates whether declines in the market value of securities should be considered other-than-temporary. Factored into this evaluation are general market conditions, the recommendation of advisors and the length of time and extent to which the market value has been less than cost. The Center's investments are mainly in mutual funds managed by an outside investment manager. The Investment Subcommittee of the Board oversees the activities of the investment manager. The Center has the ability to and intends to hold the mutual funds until such time that the market losses recover. As a result, there were no declines in market value deemed to be other-than-temporary in fiscal year 2012 or 2011.

### NOTE 6 - TEMPORARILY AND PERMANENTLY RESTRICTED NET ASSETS

Temporarily restricted net assets at March 31, 2012 and 2011, are available for the following purposes:

|  | _    | 2012      |            | 2011      |
|--|------|-----------|------------|-----------|
| Outpatient Capital Campaign              | \$   | 4,615,669 | \$         | 2,661,995 |
| Sports and fitness programs              |      | 352,003   |            | 376,890   |
| ALS Clinic/Neuromuscular Fund            |      | 56,200    |            | 44,637    |
| Timura Scholarship Fund                  |      | 54,206    |            | 53,567    |
| Paula Sutula Nursing Scholarship Fund    |      | 51,537    |            | -         |
| Manes & Motion Capital Campaign          |      | 50,324    |            | 350       |
| Brittany Farms                           |      | 48,556    |            | 56,596    |
| Pulmonary                                |      | 38,530    |            | 27,390    |
| H.R. Gossling Lecture Fund               |      | 35,172    |            | 34,758    |
| Other                                    |      | 33,519    |            | 32,259    |
| Gait and Balance Training System Fund    |      | 31,275    |            | -         |
| Horticultural                            |      | 26,732    |            | 26,730    |
| Aquatic rehabilitation                   |      | 25,958    |            | 20,227    |
| Manes & Motion Rider Assistance Programs |      | 23,985    |            | 10,290    |
| Respiratory therapist education          |      | 22,886    |            | 21,882    |
| Patient Recreation Center                |      | 20,013    |            | 23,261    |
| Pediatric                                |      | 19,231    |            | 13,284    |
| Joy of Art                               |      | 18,009    |            | 23,412    |
| Resource center                          |      | 16,854    |            | 17,240    |
| Gustin Lecture                           |      | 16,257    |            | 19,019    |
| Adaptive equipment                       |      | 13,410    |            | 50,874    |
| Research                                 |      | 11,918    |            | 127,190   |
| Dental clinic                            |      | 7,821     |            | 9,022     |
| Lobby renovations                        |      | 6,440     |            | 6,364     |
| Satellite                                | _    | 6,402     |            | 6,174     |
|  | \$ _ | 5,602,907 | \$ <u></u> | 3,663,411 |

During fiscal 2010, the Hospital for Special Care Foundation, Inc., began a capital campaign to raise money for the expansion of its outpatient facility. The campaign is expected to raise \$5,950,000. Funds raised as of March 31, 2012 are \$4,615,669.

During fiscal 2012, Manes & Motions began a capital campaign to raise money to build an indoor arena, with a covered walkway to the stable, to allow the program to operate year round and in inclement weather. The campaign is expected to raise \$500,000. Funds raised as of March 31, 2012 are \$50,324.

# NOTE 6 - TEMPORARILY AND PERMANENTLY RESTRICTED NET ASSETS (Continued)

The Center maintains policies related to its permanently restricted net assets. The policy indicates that all earnings are spent in the year earned. Permanently restricted net assets of \$455,821 at March 31, 2012 and 2011, are to be held in perpetuity, the income from which is used for unrestricted and temporarily restricted Center activities and is expendable to support healthcare services.

### NOTE 7 - PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consists of the following at March 31, 2012 and 2011:

|                                   | -  | 2012       | _  | 2011       |
|-----------------------------------|----|------------|----|------------|
| Buildings                         | \$ | 58,695,851 | \$ | 58,569,118 |
| Fixed and moveable equipment      |    | 31,622,452 |    | 30,316,107 |
| Land and land improvements        | _  | 2,949,363  |    | 2,906,878  |
|                                   |    | 93,267,666 | _  | 91,792,103 |
| Less accumulated depreciation     |    | 50,030,571 |    | 46,774,986 |
|                                   | _  | 43,237,095 | _  | 45,017,117 |
| Construction in progress          | -  | 144,445    | _  | 4,061      |
| Net Property, Plant and Equipment | \$ | 43,381,540 | \$ | 45,021,178 |

Depreciation expense was \$3,341,004 and \$3,214,739 for the years ended March 31, 2012 and 2011, respectively.

Assets held for sale for the years ended March 31, 2012 and 2011, were \$7,812,932 and \$8,065,919, respectively.

#### **NOTE 8 - SELF-INSURED PROGRAMS**

**Medical Malpractice** - The Hospital self-insures the deductible portion of its medical malpractice insurance. The deductible limits are \$1,000,000 per claim and \$1,000,000 in the aggregate for the years ended March 31, 2012 and 2011. The Hospital has excess insurance in the form of an umbrella policy for claims settled in excess of \$1,000,000.

The malpractice liability was actuarially determined to be \$1,257,408 and \$1,303,869 for the years ended March 31, 2012 and 2011, respectively, and is included in accrued insurance costs on the consolidated statements of financial position. This amount was calculated at a confidence level of

### **NOTE 8 - SELF-INSURED PROGRAMS (Continued)**

75% of the expected level for the years ended March 31, 2012 and 2011, with a 4% discount rate in 2012 and 2011. Management considers these reserves to be adequate as of March 31, 2012 and 2011. However, no assurance can be given that the ultimate settlement of losses may not vary materially from the liability recorded.

The Hospital established an irrevocable trust for the purpose of setting aside assets to be used for the payment of malpractice losses, related expenses and the cost of administering the trust. The trust balance was \$1,714,829 and \$1,638,769 at March 31, 2012 and 2011, respectively, and is based on actuarial funding recommendations and active claims. These assets are included in insurance funds on the consolidated statements of financial position.

Brittany Farms carries insurance for medical malpractice under a claims-made policy with an insurance company.

**Workers' Compensation** - The Center is self-insured for the deductible portion of workers' compensation claims. The deductible amount per claim is \$350,000. The Center has purchased excess insurance from a commercial carrier that would cover claims settled above \$350,000. The self-insurance workers' compensation liability was determined to be \$1,311,382 and \$658,524 at March 31, 2012 and 2011, respectively, and is included in accrued insurance costs on the consolidated statements of financial position.

A letter of credit with a bank of \$858,000 at March 31, 2012 and 2011, respectively, was established to cover the funding requirements of the self-insurance program. The letter of credit has a variable per annum rate of interest equal to the prime rate plus 5%. As of March 31, 2012 and 2011, the Center had not drawn on the letter of credit.

**Health Insurance** - The Center is self-insured for its health insurance and carries a stop-loss policy for individual claims in excess of \$250,000. The self-insurance liability was determined to be \$1,624,982 and \$1,529,123 for the years ended March 31, 2012 and 2011, respectively, and is included in accrued insurance costs on the consolidated statements of financial position.

#### NOTE 9 - LONG-TERM DEBT OBLIGATIONS

On June 28, 2007, the Hospital issued Series C CHEFA revenue bonds (Series C) in the amount of \$46,635,000. The Hospital received funds to repay its Series B CHEFA revenue bonds, to fund the required Debt Service Reserve Fund, to pay for cost of bond issuance and for future construction and renovations related to its existing facilities. The Series C debt is secured by a pledge of the gross receipts of the Obligated Group, which is now defined as the Hospital, HSC Community Services, Inc., and the Hospital for Special Care Foundation, Inc., and a mortgage on the capital assets of the Obligated Group, subject to permitted encumbrances, and Series C debt is insured under a financial guaranty insurance policy.

#### **NOTE 9 - LONG-TERM DEBT OBLIGATIONS (Continued)**

The Series C debt is fixed-interest debt with the following maturities:

Yearly on July 1 from 2008-2022 in the total amount of \$14,960,000 with interest rates ranging from 4% - 5.25%

July 1, 2027 in the amount of \$8,000,000 with a 5.25% interest rate

July 1, 2032 in the amount of \$10,330,000 with a 5.25% interest rate

July 1, 2037 in the amount of \$13,345,000 with a 5.25% interest rate

On July 14, 2010, the Hospital issued Series E CHEFA revenue bonds (Series E) in the amount of \$20,185,000. The Hospital received funds to repay its Series D CHEFA revenue bonds, to fund the required Debt Service Reserve Fund, to pay for cost of bond issuance, and to finance and refinance construction and renovations related to its existing facilities. The terms of the Series E debt are variable interest debt with maturities occurring yearly on July 1 from 2011-2037. Interest shall be paid in consecutive monthly installments at the Weekly Rate, which is the rate of interest borne by bonds during any Weekly Rate period, which shall be determined by the Remarketing Agent on each Rate Determination Date for a Weekly Rate Bond as provided in the Indenture. The interest rate at March 31, 2012 was 0.24%. The Series E debt is secured by a pledge of the gross receipts of the Obligated Group, which is now defined as the Hospital, HSC Community Services, Inc., and the Hospital for Special Care Foundation, Inc., and a mortgage on the capital assets of the Obligated Group, subject to permitted encumbrances. The Series E debt is secured by a letter of credit issued by the Federal Home Loan Bank of Boston in the amount of \$20,483,627.

Monthly payments by the Obligated Group to the trustee are based on the agreement and correspond in time and amount to the payments of principal and interest on the Series C and E bonds.

The Obligated Group is also required to maintain debt service reserve funds for the Series C bonds. The Debt Service Reserve Fund is equal in amount to the largest total debt service to be paid within a year. The bonds are subject to redemption prior to maturity beginning on July 1, 2008 for Series C and July 1, 2011 for Series E, respectively, and annually on July 1 thereafter by operation of a sinking fund.

The Series C and Series E debt contains certain financial debt covenant requirements, including maintenance of a debt service coverage ratio in excess of 1.25, maintenance of a debt-to-capital ratio not to exceed 75%, maintenance of fixed charge coverage ratio not to fall below 1.00 and days cash on hand in excess of 60 days.

In addition, the Hospital has a \$3,000,000 line of credit with a bank. The availability of the line is reduced by the self-insurance letter of credit in place (see Note 8). As of March 31, 2012 and 2011, the full amount of the remaining line was available. Interest on the line accrues at the bank's prevailing prime rate, and amounts drawn are repayable on demand. The line of credit has a revolving credit termination date of October 31, 2012.

#### **NOTE 9 - LONG-TERM DEBT OBLIGATIONS (Continued)**

During fiscal years 2012 and 2011, interest expense was \$2,268,788 and \$2,358,019, respectively.

During fiscal year 2002, HSC Community Services, Inc., entered into a Capital Advance Program Mortgage Note with the United States Department of Housing and Urban Development (HUD) for \$926,696 in connection with the acquisition of certain housing properties by CSI Residential, Inc. This note matures on March 29, 2041, does not bear interest and repayment is not required as long as the housing remains available for very low-income persons with disabilities in accordance with Section 202 of the Housing Act of 1959 or Section 811 of the National Affordable Housing Act of 1990 until the maturity date.

Principal payments and annual sinking fund payments for the next five years and thereafter are as follows:

| Year Ending March 31 | Series C         | _  | Series E   | HUD<br>Mortgage | <br>Total        |
|----------------------|------------------|----|------------|-----------------|------------------|
| 2013                 | \$<br>855,000    | \$ | 545,000    | \$<br>-         | \$<br>1,400,000  |
| 2014                 | 890,000          |    | 560,000    | -               | 1,450,000        |
| 2015                 | 930,000          |    | 575,000    | -               | 1,505,000        |
| 2016                 | 965,000          |    | 590,000    | -               | 1,555,000        |
| 2017                 | 1,005,000        |    | 600,000    | -               | 1,605,000        |
| Aggregate thereafter | 38,915,000       |    | 16,785,000 | 926,696         | 56,626,696       |
|                      | 43,560,000       | _  | 19,655,000 | 926,696         | <br>64,141,696   |
| Less current portion | 855,000          | -  | 545,000    |                 | <br>1,400,000    |
| Total Long-Term Debt | \$<br>42,705,000 | \$ | 19,110,000 | \$<br>926,696   | \$<br>62,741,696 |

#### **NOTE 10 - PENSION PLAN**

**General** - The Hospital has a defined benefit plan covering many of its employees. The benefits are based upon years of service, and employees are fully vested in the company contribution after five years of service. The Hospital's policy is to contribute an amount sufficient to cover benefits to be paid as required by ERISA funding standards. Contributions are intended to provide benefits attributed to service to date.

GAAP requires companies to record a liability on the consolidated statements of financial position for the underfunded portion of its postretirement plans, defined as the amount by which the projected benefit obligation exceeds the fair value of the plan assets.

**Obligations and Funded Status** - The plan was amended to freeze future benefit accruals in the plan effective June 30, 2004. The effect of this amendment was a plan curtailment.

### **NOTE 10 - PENSION PLAN (Continued)**

The following table sets forth the plan's funded status and amounts recognized in the accompanying consolidated statements of financial position as of March 31, 2012 and 2011:

|   | Pension Benefits |              |      | enefits      |
|---|------------------|--------------|------|--------------|
|   |                  | 2012         |      | 2011         |
| Change in benefit obligation:                     |                  |              | _    |              |
| Projected benefit obligation at beginning of year | \$               | (18,075,635) | \$   | (16,553,616) |
| Interest cost                                     |                  | (1,022,945)  |      | (1,005,348)  |
| Impact of assumption changes                      |                  | (3,071,096)  |      | (979,446)    |
| Experience gain (loss)                            |                  | 37,470       |      | (58,869)     |
| Benefits paid                                     |                  | 557,315      | _    | 521,644      |
| Projected benefit obligation at end of year       |                  | (21,574,891) | -    | (18,075,635) |
| Change in plan assets:                            |                  |              |      |              |
| Fair value of plan assets at beginning of year    |                  | 16,279,973   |      | 14,550,263   |
| Actual return on plan assets                      |                  | 851,833      |      | 1,751,354    |
| Employer contributions                            |                  | 500,000      |      | 500,000      |
| Benefits paid                                     |                  | (557,315)    | _    | (521,644)    |
| Fair value of plan assets at end of year          |                  | 17,074,491   | _    | 16,279,973   |
| Unfunded Status                                   | \$               | (4,500,400)  | \$ _ | (1,795,662)  |

Net periodic pension costs for 2012 and 2011 included the following components:

|  | <b>Pension Benefits</b> |    |             |  |
|--|-------------------------|----|-------------|--|
|  | 2012                    |    | 2011        |  |
| Components of net periodic benefit cost: |                         |    | _           |  |
| Interest cost                            | \$<br>1,022,945         | \$ | 1,005,348   |  |
| Expected return on plan assets           | (1,297,010)             |    | (1,155,460) |  |
| Amortization of net loss                 | 143,485                 |    | 137,182     |  |
| Net Periodic Pension Income              | \$<br>(130,580)         | \$ | (12,930)    |  |

**Assumptions** - The following assumptions were used in accounting for the plan.

Assumptions used to determine benefit obligations and net periodic benefit cost at March 31, 2012 and 2011, are as follows:

|                          | 2012  | 2011  |  |
|--------------------------|-------|-------|--|
| Discount rate            | 4.67% | 5.75% |  |
| Long-term rate of return | 8%    | 8%    |  |

### **NOTE 10 - PENSION PLAN (Continued)**

The expected rate of return on plan assets is determined by adding expected inflation to expected long-term real returns of various asset classes, taking into account expected volatility and correlation between the returns of various asset classes.

**Plan Assets** - The percentage of the fair value of total plan assets held as of March 31, 2012 and 2011, by asset category is as follows:

|                           | 2012 | 2011 |
|---------------------------|------|------|
| Equity mutual funds       | 49%  | 49%  |
| Fixed income mutual funds | 51%  | 51%  |

Plan asset investments in U.S. Government issues and corporate and municipal issues are assets traded on active markets with readily available daily values. The inputs are, therefore, Level 1 (see Note 14).

The Hospital's investment strategy is based on a portfolio comprised of assets held in mutual funds with an asset mix target based on an allocation of 47% equities and 53% fixed income funds at March 31, 2012 and 2011. Investments held in mutual funds are diversified with the intent to minimize the risk of large losses to the plan. The asset mix was determined by evaluating the expected return against the plan's long-term objectives. Performance is monitored on a monthly basis and rebalanced back to target to ensure the targets are within range. The investment policy describes which securities are allowed in the portfolios and the financial objectives of the plan, which the Investment Subcommittee of the Center's Board oversees. The Investment Subcommittee monitors the investment performance annually to determine the continued feasibility of achieving the investment objectives and the appropriateness of the investment policy.

**Cash Flows** - The Hospital expects to make a contribution to the pension plan in the amount of \$1,000,000 for the year ending March 31, 2013.

The expected benefit payments for the next ten years are as follows:

| 2013      | \$<br>612,400 |
|-----------|---------------|
| 2014      | 638,200       |
| 2015      | 684,100       |
| 2016      | 779,100       |
| 2017      | 901,000       |
| 2018-2022 | 5,772,300     |

### **NOTE 10 - PENSION PLAN (Continued)**

**Other Information** - The Hospital also has a defined contribution 403(b) tax-free annuity savings plan covering all full-time and permanent part-time employees with at least 1 year of service and 1,000 hours worked. Employees are allowed to contribute up to the maximum contribution allowable each year under Internal Revenue Service regulations. The Hospital matches bi-weekly employee contributions at varying percentages based on age and years of service (maximum match is 40%). The Hospital's expense amounted to \$473,022 and \$457,604 for the years ended March 31, 2012 and 2011, respectively.

The Hospital also has a capital accumulation 457(f) deferred compensation plan for certain executives. The Hospital is not required to make any contributions to this plan. In addition, the Hospital has a supplemental employee retirement plan for certain executives. The plan provides for a targeted benefit and is funded through insurance policies and the 457(f). The Hospital's expense amounted to \$165,721 and \$597,582 in 2012 and 2011, respectively. Assets and liabilities relating to this plan were \$4,033,796 and \$3,802,517 at March 31, 2012 and 2011, respectively, and are included in other assets and other long-term liabilities.

Brittany Farms has a defined contribution pension plan that covers substantially all eligible nonunion employees. Contributions to the plan are accrued in amounts equal to 6% of eligible employee salaries.

Brittany Farms also has a money purchase pension plan that was frozen by HSC Community Services, Inc., effective December 31, 2001. The money purchase pension plan was terminated effective July 31, 2010, and all participant money had left the plan as of October 31, 2010.

#### **NOTE 11 - FUNCTIONAL EXPENSES**

Functional expenses for the Center are as follows:

|   | -  | 2012                     | <br>2011                       |
|---|----|--------------------------|--------------------------------|
| Health care services General and administrative | \$ | 81,707,756<br>13,301,263 | \$<br>79,880,483<br>13,003,800 |
|   | \$ | 95,009,019               | \$<br>92,884,283               |

#### **NOTE 12 - CONTINGENCIES**

The Center is a party to various lawsuits incidental to its business. Management believes that the lawsuits will not have a material adverse effect on the Center's financial position.

#### **NOTE 13 - COMMITMENTS**

The Center leases certain office space and equipment under operating leases. The future minimum annual payments under these agreements as of March 31, 2012 are as follows:

### **Year Ending March 31**

| 2013<br>2014<br>2015<br>2016<br>2017 | \$<br>- | 858,086<br>852,939<br>643,662<br>346,755<br>212,202 |
|--------------------------------------|---------|---|
|                                      | \$_     | 2,913,644   |

Rent expense recorded by the Center for the years ended March 31, 2012 and 2011, was \$1,677,837 and \$1,596,183, respectively.

The Center entered into a contract to purchase new software on March 29, 2012. The contract is estimated to be completed in fiscal year 2014 and is estimated to cost \$1.1 million. As of March 31, 2012 no expenses have been incurred.

#### NOTE 14 - FAIR VALUE OF FINANCIAL INSTRUMENTS

GAAP defines fair value as "the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date." It also establishes a fair value hierarchy consisting of three "levels" that prioritize the inputs to the valuation techniques used to measure fair value.

- Level 1 Quoted prices for *identical* instruments in active markets.
- Level 2 Quoted prices for *similar* instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets.
- Level 3 Valuations derived from valuation techniques in which one or more significant inputs or significant value drivers are *unobservable*.

The carrying amounts reflected in the accompanying consolidated statements of financial position for cash and cash equivalents, accounts receivable and accounts payable approximate fair value due to short maturities of those instruments. The inputs are, therefore, Level 1.

### **NOTE 14 - FAIR VALUE OF FINANCIAL INSTRUMENTS (Continued)**

The following is a summary of the source of fair value measurements for assets that are measured at fair value as of March 31, 2012 and 2011:

|   |             | Fair Value<br>March 31,              |    | Fair Va                    | alue   | Measureme              | ents | Using     |
|---|-------------|--------------------------------------|----|----------------------------|--------|------------------------|------|-----------|
| Description   |             | 2012                                 | _  | Level 1                    | _      | Level 2                | _    | Level 3   |
| Investments Insurance funds Pledges receivable      | \$          | 42,338,808<br>1,791,552<br>1,408,209 | \$ | 42,027,840<br>636,061<br>- | \$<br> | 310,968<br>1,155,491   | \$   | 1,408,209 |
| Total   | \$ <u>_</u> | 45,538,569                           | \$ | 42,663,901                 | \$     | 1,466,459              | \$   | 1,408,209 |
|   |             | Fair Value<br>March 31,              |    | Fair Va                    | alue   | Measureme              | ents | Using     |
| Description   |             | 2011                                 | _  | Level 1                    |        | Level 2                | _    | Level 3   |
| Investments Insurance funds Pledges receivable, net | \$          | 40,161,522<br>1,965,885<br>1,223,652 | \$ | 40,065,158<br>1,171,972    | \$     | 96,364<br>793,913<br>- | \$   | 1,223,652 |
| Total   | \$          | 43,351,059                           | \$ | 41,237,130                 | \$     | 890,277                | \$   | 1,223,652 |

**Assets Measured at Fair Value on a Recurring Basis Using Significant Unobservable Inputs** (Level 3) - The following is a summary of the changes in the balances of assets measured at fair value on a recurring basis using significant unobservable inputs for the years ended March 31, 2012 and 2011:

|                                  | -  | Pledges<br>Receivable<br>2012 | -  | Pledges<br>Receivable<br>2011 |
|----------------------------------|----|-------------------------------|----|-------------------------------|
| Balance - beginning              | \$ | 1,223,652                     | \$ | 509,043                       |
| New pledges receivable           |    | 1,385,294                     |    | 1,307,693                     |
| Collections                      |    | (1,149,394)                   |    | (536,612)                     |
| Direct write-offs                |    | (33,927)                      |    | (9,132)                       |
| Change in allowance and discount | -  | (17,416)                      |    | (47,340)                      |
| Balance - ending                 | \$ | 1,408,209                     | \$ | 1,223,652                     |

### **NOTE 14 - FAIR VALUE OF FINANCIAL INSTRUMENTS (Continued)**

The carrying amounts and estimated fair values of the Center's long-term debt at March 31, 2012 are as follows:

| Description            | <br>Carrying<br>Amount at<br>March 31, 2012 | _  | Fair Value at<br>March 31, 2012 |
|------------------------|---|----|---------------------------------|
| Financial liabilities: |   |    |                                 |
| Series C revenue bonds | \$<br>43,560,000                            | \$ | 44,500,000                      |
| Series E revenue bonds | 19,655,000                                  |    | 19,655,000                      |
| HUD mortgage           | 926,696                                     |    | 926,696                         |

The carrying amounts and estimated fair values of the Center's long-term debt at March 31, 2011 are as follows:

| Description   | Carrying<br>Amount at<br>March 31, 2011   | _  | Fair Value at<br>March 31, 2011     |
|---|---|----|-------------------------------------|
| Financial liabilities: Series C revenue bonds Series D revenue bonds HUD mortgage | \$<br>44,380,000<br>20,185,000<br>926,696 | \$ | 39,800,000<br>20,185,000<br>926,696 |



#### **Independent Auditors' Report on Supplementary Information**

To the Board of Directors Center of Special Care, Inc.

We have audited the consolidated financial statements of Center of Special Care, Inc. and Subsidiaries (the Center) as of and for the years ended March 31, 2012 and 2011, and our report thereon dated June 20, 2012, which expressed an unqualified opinion on those consolidated financial statements, appears on page 1. Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating information is presented for the purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

June 20, 2012

Blum, Stapins + Company, P.C.

# CENTER OF SPECIAL CARE, INC. AND SUBSIDIARIES CONSOLIDATING STATEMENT OF FINANCIAL POSITION MARCH 31, 2012

|  | Brittany<br>Farms | Other HSC<br>Community<br>Services, Inc.<br>Subsidiaries | HSC<br>Community<br>Services, Inc.<br>Consolidated | Hospital for<br>Special Care            | Center of<br>Special Care,<br>Inc. | Hospital for<br>Special Care<br>Foundation, Inc. | Elimination       | Consolidated |
|--|-------------------|--|--|---|------------------------------------|--|-------------------|--------------|
| ASSETS   |                   |  |  | ~ F * * * * * * * * * * * * * * * * * * |                                    |  |                   |              |
| Current assets:  |                   |  |  |   |                                    |  |                   |              |
| Cash and cash equivalents                              | \$ 821,478        | \$ 223,383 \$  | 1,044,861 \$                                       | 9,791,849                               | \$ 258,887 \$                      | 3,874,416  | \$ - \$           | 14,970,013   |
| Accounts receivable, less allowance of \$3,306,927     | 4,573,063         | 13,136   | 4,586,199  | 14,332,099                              | -                                  | -  | -                 | 18,918,298   |
| Pledges receivable, net of allowance of \$25,948       | -                 | 22,040   | 22,040   | -                                       | -                                  | 545,863  | -                 | 567,903      |
| Prepaid sinking fund                                   | 201,300           | -  | 201,300  | 1,415,110                               | -                                  | -  | -                 | 1,616,410    |
| Prepaid expenses and other assets                      | 635,744           | 4,162  | 639,906  | 1,046,914                               | -                                  | -  | -                 | 1,686,820    |
| Inventories of supplies                                | -                 | -  | -  | 560,091                                 | -                                  | -  | -                 | 560,091      |
| Due from affiliates                                    | 49,458            | 21,804   | 71,262   | 355,967                                 |                                    | 1,324  | (428,553)         |              |
| Total current assets                                   | 6,281,043         | 284,525  | 6,565,568  | 27,502,030                              | 258,887                            | 4,421,603  | (428,553)         | 38,319,535   |
| Other assets:  |                   |  |  |   |                                    |  |                   |              |
| Investments  | -                 | -  | -  | 36,546,289                              | -                                  | 5,792,519  | -                 | 42,338,808   |
| Pledges receivable, net of allowance and discount of   |                   |  |  |   |                                    |  |                   |              |
| \$102,643 less current portion                         | -                 | 5,800  | 5,800  | -                                       | -                                  | 834,506  | -                 | 840,306      |
| Investments in Foundation                              | 70,940            | 386,227  | 457,167  | 8,396,215                               | -                                  | -  | (8,853,382)       | -            |
| Debt Service Reserve Fund                              | -                 | -  | -  | 3,107,879                               | -                                  | -  | -                 | 3,107,879    |
| Debt obligations issuance expense, net of amortization | 364,504           | -  | 364,504  | 2,637,294                               | -                                  | -  | -                 | 3,001,798    |
| Insurance funds  | 40,000            | -  | 40,000   | 1,751,552                               | -                                  | -  | -                 | 1,791,552    |
| Other assets   | -                 | -  | -  | 4,033,796                               | -                                  | -  | -                 | 4,033,796    |
| Total other assets                                     | 475,444           | 392,027  | 867,471  | 56,473,025                              |                                    | 6,627,025  | (8,853,382)       | 55,114,139   |
| Property, plant and equipment, net                     |                   | 864,822  | 864,822  | 42,516,718                              |                                    |  |                   | 43,381,540   |
| Assets held for sale, net                              | 7,812,932         |  | 7,812,932  |   |                                    |  |                   | 7,812,932    |
| Total Assets   | \$ 14,569,419     | \$ 1,541,374 \$  | 16,110,793 \$                                      | 126,491,773                             | \$ 258,887 \$                      | 11,048,628                                       | \$ (9,281,935) \$ | 144,628,146  |

(Continued on next page)

# CENTER OF SPECIAL CARE, INC. AND SUBSIDIARIES CONSOLIDATING STATEMENT OF FINANCIAL POSITION (CONTINUED) MARCH 31, 2012

|  |                      | Other HSC<br>Community         | HSC<br>Community               |                              | Center of             | Hospital for                     |                   |              |
|--|----------------------|--------------------------------|--------------------------------|------------------------------|-----------------------|----------------------------------|-------------------|--------------|
|  | Brittany<br>Farms    | Services, Inc.<br>Subsidiaries | Services, Inc.<br>Consolidated | Hospital for<br>Special Care | Special Care,<br>Inc. | Special Care<br>Foundation, Inc. | Elimination       | Consolidated |
| LIABILITIES AND NET ASSETS                 |                      |                                |                                |                              |                       |                                  |                   |              |
| Current liabilities:                       |                      |                                |                                |                              |                       |                                  |                   |              |
| Current portion of long-term debt          | \$ 267,050           | \$ - \$                        | 267,050 \$                     | 1,132,950                    | \$ - \$               | -                                | \$ - \$           | 1,400,000    |
| Accounts payable                           | 800,989              | 39,797                         | 840,786                        | 1,779,431                    | -                     | -                                | -                 | 2,620,217    |
| Salaries, wages, payroll taxes and amounts |                      |                                |                                |                              |                       |                                  |                   |              |
| withheld from employee compensation        | 915,422              | -                              | 915,422                        | 7,350,312                    | -                     | -                                | -                 | 8,265,734    |
| Accrued insurance costs                    | 681,830              | -                              | 681,830                        | 3,511,942                    | -                     | -                                | -                 | 4,193,772    |
| Due to affiliates                          | 353,885              | 5,649                          | 359,534                        | 1,324                        | -                     | 67,695                           | (428,553)         | -            |
| Accrued interest and other liabilities     | 1,546,483            | 42,963                         | 1,589,446                      | 2,049,325                    |                       | 79,240                           |                   | 3,718,011    |
| Total current liabilities                  | 4,565,659            | 88,409                         | 4,654,068                      | 15,825,284                   |                       | 146,935                          | (428,553)         | 20,197,734   |
| Long-term liabilities:                     |                      |                                |                                |                              |                       |                                  |                   |              |
| Long-term debt, less current portion       | 9,339,750            | 926,696                        | 10,266,446                     | 52,475,250                   | -                     | -                                | -                 | 62,741,696   |
| Accrued pension cost                       | -                    | -                              | -                              | 4,500,400                    | -                     | -                                | -                 | 4,500,400    |
| Other long-term liabilities                |                      |                                |                                | 4,033,796                    |                       |                                  |                   | 4,033,796    |
| Total long-term liabilities                | 9,339,750            | 926,696                        | 10,266,446                     | 61,009,446                   |                       | _                                |                   | 71,275,892   |
| Net assets:                                |                      |                                |                                |                              |                       |                                  |                   |              |
| Unrestricted net assets                    | 595,409              | 87,630                         | 683,039                        | 44,105,555                   | 258,887               | 2,274,315                        | (226,004)         | 47,095,792   |
| Temporarily restricted net assets          | 48,556               | 438,639                        | 487,195                        | 5,115,712                    | -                     | 8,171,557                        | (8,171,557)       | 5,602,907    |
| Permanently restricted net assets          | 20,045               | <u> </u>                       | 20,045                         | 435,776                      |                       | 455,821                          | (455,821)         | 455,821      |
| Total net assets                           | 664,010              | 526,269                        | 1,190,279                      | 49,657,043                   | 258,887               | 10,901,693                       | (8,853,382)       | 53,154,520   |
| Total Liabilities and Net Assets           | \$ <u>14,569,419</u> | \$ <u>1,541,374</u> \$         | <u>16,110,793</u> \$           | 126,491,773                  | \$ 258,887            | 11,048,628                       | \$ (9,281,935) \$ | 144,628,146  |

# CENTER OF SPECIAL CARE, INC. AND SUBSIDIARIES CONSOLIDATING STATEMENT OF FINANCIAL POSITION MARCH 31, 2011

|  | _  | Brittany<br>Farms | 9   | Other HSC<br>Community<br>Services, Inc.<br>Subsidiaries | HSC<br>Community<br>Services, Inc.<br>Consolidated | Hospital for<br>Special Care |    | Center of<br>Special Care,<br>Inc. | Hospital for<br>Special Care<br>Foundation, Inc. | Elimination    | Consolidated   |
|--|----|-------------------|-----|--|--|------------------------------|----|------------------------------------|--|----------------|----------------|
| ASSETS   |    |                   |     |  |  |                              |    |                                    |  |                |                |
| Current assets:  |    |                   |     |  |  |                              |    |                                    |  |                |                |
| Cash and cash equivalents                              | \$ | 1,852,159         | \$  | 175,139 \$   | 2,027,298 \$                                       | 5,025,574                    | \$ | 258,786 \$                         | 2,095,755  | \$ -           | \$ 9,407,413   |
| Accounts receivable, less allowance of \$2,940,241     |    | 4,163,370         |     | 14,372   | 4,177,742  | 19,202,403                   |    | -                                  | -  | -              | 23,380,145     |
| Pledges receivable, net of allowance of \$38,476       |    | -                 |     | -  | -  | -                            |    | -                                  | 581,679  | -              | 581,679        |
| Prepaid sinking fund                                   |    | 190,492           |     | -  | 190,492  | 1,384,857                    |    | -                                  | -  | -              | 1,575,349      |
| Prepaid expenses and other assets                      |    | 544,508           |     | 4,305  | 548,813  | 1,129,560                    |    | -                                  | -  | -              | 1,678,373      |
| Inventories of supplies                                |    | -                 |     | -  | -  | 515,073                      |    | -                                  | -  | -              | 515,073        |
| Due from affiliates                                    | _  | 2,356             | _   | 16,503   | 18,859   | 628,875                      |    | -                                  |  | (647,734)      |                |
| Total current assets                                   |    | 6,752,885         | _   | 210,319  | 6,963,204  | 27,886,342                   |    | 258,786                            | 2,677,434  | (647,734)      | 37,138,032     |
| 04   |    |                   |     |  |  |                              |    |                                    |  |                |                |
| Other assets:<br>Investments                           |    |                   |     |  |  | 34,614,676                   |    | _                                  | 5,546,846  |                | 40,161,522     |
| Pledges receivable, net of allowance and discount of   |    | -                 |     | -  | -  | 34,014,070                   |    | -                                  | 3,340,640  | -              | 40,101,322     |
| \$72,700 less current portion                          |    |                   |     |  |  |                              |    |                                    | 641,973  |                | 641,973        |
| Investments in Foundation                              |    | 89,389            |     | 411,062  | 500,451  | 6,328,426                    |    | _                                  | 041,773  | (6,828,877)    | 041,773        |
| Debt Service Reserve Fund                              |    | -                 |     | -11,002  | -  | 3,108,035                    |    | _                                  | _  | (0,020,077)    | 3,108,035      |
| Debt obligations issuance expense, net of amortization |    | 418,019           |     | _  | 418,019  | 2,702,613                    |    | _                                  | _  | _              | 3,120,632      |
| Insurance funds  |    | 7,207             |     | _  | 7,207  | 1,958,678                    |    | _                                  | _  | _              | 1,965,885      |
| Other assets   |    | -,207             |     | _  | -  | 3,802,517                    |    | _                                  | _  | _              | 3,802,517      |
| Total other assets                                     | -  | 514,615           | _   | 411,062  | 925,677  | 52,514,945                   | _  | _                                  | 6,188,819  | (6,828,877)    | 52,800,564     |
| Property, plant and equipment, net                     | _  | -                 | _   | 778,605  | 778,605  | 44,242,573                   | _  | -                                  |  |                | 45,021,178     |
| Assets held for sale                                   | -  | 8,065,919         | _   |  | 8,065,919  |                              | _  |                                    |  |                | 8,065,919      |
| Total Assets   | \$ | 15,333,419        | \$_ | 1,399,986 \$   | 16,733,405 \$                                      | 124,643,860                  | \$ | 258,786 \$                         | 8,866,253  | \$ (7,476,611) | \$ 143,025,693 |

(Continued on next page)

# CENTER OF SPECIAL CARE, INC. AND SUBSIDIARIES CONSOLIDATING STATEMENT OF FINANCIAL POSITION (CONTINUED) MARCH 31, 2011

|  | -  | Brittany<br>Farms | Other HSC<br>Community<br>Services, Inc.<br>Subsidiaries | HSC<br>Community<br>Services, Inc.<br>Consolidated | Hospital for<br>Special Car |             | Center of<br>Special Care,<br>Inc. | Hospital for<br>Special Care<br>Foundation, Inc. | Elimination    | Consolidated |
|--|----|-------------------|--|--|-----------------------------|-------------|------------------------------------|--|----------------|--------------|
| LIABILITIES AND NET ASSETS                 |    |                   |  |  |                             |             |                                    |  |                |              |
| Current liabilities:                       |    |                   |  |  |                             |             |                                    |  |                |              |
| Current portion of long-term debt          | \$ | 259,700           | \$ -   | \$ 259,700   | \$ 1,090,300                | ) \$        | - :                                | \$ -   | \$ - 5         | 1,350,000    |
| Accounts payable                           |    | 890,371           | 19,034   | 909,405  | 2,338,392                   | 2           | -                                  | _  | -              | 3,247,797    |
| Salaries, wages, payroll taxes and amounts |    |                   |  |  |                             |             |                                    |  |                |              |
| withheld from employee compensation        |    | 791,819           | -  | 791,819  | 5,986,074                   |             | -                                  | -  | -              | 6,777,893    |
| Accrued insurance costs                    |    | 605,519           | -  | 605,519  | 2,885,997                   | 7           | -                                  | -  | -              | 3,491,516    |
| Due to affiliates                          |    | 625,110           | 7,093  | 632,203  | -                           |             | -                                  | 15,531   | (647,734)      | <b>-</b>     |
| Accrued interest and other liabilities     | -  | 1,167,147         | 34,260   | 1,201,407  | 2,903,473                   |             |                                    | 62,540   |                | 4,167,420    |
| Total current liabilities                  | -  | 4,339,666         | 60,387   | 4,400,053  | 15,204,236                  | 5           |                                    | 78,071   | (647,734)      | 19,034,626   |
| Long-term liabilities:                     |    |                   |  |  |                             |             |                                    |  |                |              |
| Long-term debt, less current portion       |    | 9,606,800         | 926,696  | 10,533,496   | 53,608,200                  | )           | _                                  | _  | _              | 64,141,696   |
| Accrued pension cost                       |    | -                 | -  | -  | 1,795,662                   |             | _                                  | _  | _              | 1,795,662    |
| Other long-term liabilities                |    | _                 | _  | -  | 3,802,517                   |             | _                                  | _  | -              | 3,802,517    |
| Total long-term liabilities                | -  | 9,606,800         | 926,696  | 10,533,496   | 59,206,379                  |             |                                    | _  | -              | 69,739,875   |
| Net assets:                                |    |                   |  |  |                             |             |                                    |  |                |              |
| Unrestricted net assets                    |    | 1,310,316         | 11,863   | 1,322,179  | 46,591,690                  | )           | 258,786                            | 2,185,971  | (226,666)      | 50,131,960   |
| Temporarily restricted net assets          |    | 56,592            | 401,040  | 457,632  | 3,205,779                   |             | -                                  | 6,146,390  | (6,146,390)    | 3,663,411    |
| Permanently restricted net assets          |    | 20,045            | -  | 20,045   | 435,776                     |             | _                                  | 455,821  | (455,821)      | 455,821      |
| Total net assets                           | -  | 1,386,953         | 412,903  | 1,799,856  | 50,233,245                  |             | 258,786                            | 8,788,182  | (6,828,877)    | 54,251,192   |
| <b>Total Liabilities and Net Assets</b>    | \$ | 15,333,419        | \$ 1,399,986   | \$ 16,733,405                                      | \$ 124,643,860              | <u> </u> \$ | 258,786                            | \$ 8,866,253                                     | \$ (7,476,611) | 143,025,693  |

#### CENTER OF SPECIAL CARE, INC. AND SUBSIDIARIES CONSOLIDATING STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEAR ENDED MARCH 31, 2012

|   | Brittany<br>Farms | Other HSC<br>Community<br>Services, Inc.<br>Subsidiaries | HSC<br>Community<br>Services, Inc.<br>Consolidated | Hospital for<br>Special Care | Center of<br>Special Care,<br>Inc. | Hospital for<br>Special Care<br>Foundation, Inc. | Elimination                  | Consolidated            |
|---|-------------------|--|--|------------------------------|------------------------------------|--|------------------------------|-------------------------|
| Revenues:   |                   |  |  |                              |                                    |  |                              |                         |
| Net revenues from services to patients  | \$ - :            | \$ 192,329<br>556,436                                    | \$ 192,329<br>556,436                              | \$ 89,881,431<br>3,141,204   | \$ -                               | \$ - 36,650                                      | \$ (203,512) \$<br>(235,174) | 89,870,248<br>3,499,116 |
| Other operating revenues  Net assets released from restrictions                             | -                 | 3,305  | 3,305  | 3,141,204<br>117,243         | -                                  | 485,536  | (125,619)                    | 3,499,116<br>480,465    |
| Total revenues  |                   | 752,070  | 752,070  | 93,139,878                   |                                    | 522,186  | (564,305)                    | 93,849,829              |
| Operating expenses:   |                   |  |  |                              |                                    |  |                              |                         |
| Salaries, wages and employees benefits  | -                 | 517,812  | 517,812  | 68,372,316                   | -                                  | 609,121  | (203,512)                    | 69,295,737              |
| Supplies and other  | -                 | 501,035  | 501,035  | 18,530,440                   | -                                  | 779,523  | (292,295)                    | 19,518,703              |
| Interest  | -                 | -  | -  | 2,268,788                    | -                                  | -  | -                            | 2,268,788               |
| Depreciation and amortization   | -                 | 69,006   | 69,006   | 3,377,474                    | -                                  | -  | -                            | 3,446,480               |
| Bad debts   |                   | 464  | 464  | 463,771                      |                                    | 15,076   | (405,007)                    | 479,311                 |
| Total operating expenses  |                   | 1,088,317  | 1,088,317  | 93,012,789                   |                                    | 1,403,720  | (495,807)                    | 95,009,019              |
| Income (loss) from operations   | -                 | (336,247)  | (336,247)  | 127,089                      | -                                  | (881,534)  | (68,498)                     | (1,159,190)             |
| Nonoperating gains (losses):  |                   |  |  |                              |                                    |  |                              |                         |
| Other income, primarily investment income   | -                 | 379  | 379  | 1,102,160                    | 101                                | 35,925   | (25,649)                     | 1,112,916               |
| Change in equity interest in Foundation   | -                 | -  | -  | 5,900                        | -                                  | -  | (5,900)                      | -                       |
| Loss on debt refinancing Excess (deficiency) of revenues over expenses                      |                   | (335,868)  | (335,868)  | 1,235,149                    | 101                                | (845,609)  | (100,047)                    | (46,274)                |
| Excess (deficiency) of revenues over expenses   | -                 | (333,808)  | (333,808)  | 1,233,149                    | 101                                | (843,009)  | (100,047)                    | (40,274)                |
| Other changes in unrestricted net assets:   |                   |  |  |                              |                                    |  |                              |                         |
| Change in equity interest in Foundation   | -                 | 1,235  | 1,235  | 49,779                       | -                                  | -  | (51,014)                     | -                       |
| Change in net unrealized gains on investments   | -                 | -  | -  | 646,994                      | -                                  | 16,215   | 151,061                      | 814,270                 |
| Net assets released for capital additions   | -                 | 13,470   | 13,470   | 101,349                      | -                                  | -  | -                            | 114,819                 |
| Change in minimum pension liability Equity transfer among affiliates                        | -                 | 396,930  | 396,930  | (3,204,738)<br>(1,314,668)   | -                                  | 917,738  | -                            | (3,204,738)             |
| Increase (decrease) in unrestricted net assets  |                   | 75,767   | 75,767   | (2,486,135)                  | 101                                | 88,344   |                              | (2,321,923)             |
| ` '   |                   | 75,707   | 73,707   | (2,400,133)                  |                                    | 00,544   |                              | (2,321,723)             |
| Temporarily restricted net assets:  |                   |  |  |                              |                                    |  |                              |                         |
| Contributions   | -                 | 66,974   | 66,974   | 15.054                       | -                                  | 2,308,937  | (124,743)                    | 2,251,168               |
| Net realized gains on investments<br>Change in net unrealized gains (losses) on investments | -                 | -  | -  | 15,074                       | -                                  | 98,880<br>102,886                                | 25,649<br>(151,061)          | 139,603<br>(48,175)     |
| Change in equity interest in Foundation   | -                 | (26,070)   | (26,070)   | 2,012,102                    | -                                  | 102,000  | (1,986,032)                  | (40,173)                |
| Net assets released from restrictions used for purchase of capital                          | _                 | (20,070)   | (20,070)   | 2,012,102                    | _                                  | (125,619)  | (1,700,032)                  | (125,619)               |
| Net assets released from restrictions used for operations                                   | _                 | (3,305)  | (3,305)  | (117,243)                    | =                                  | (359,917)  | 193,233                      | (287,232)               |
| Increase in temporarily restricted net assets   |                   | 37,599   | 37,599   | 1,909,933                    |                                    | 2,025,167  | (2,042,954)                  | 1,929,745               |
| Change in total net assets from continuing operations                                       | -                 | 113,366  | 113,366  | (576,202)                    | 101                                | 2,113,511  | (2,042,954)                  | (392,178)               |
| Loss on discontinued operations   | (722,943)         | -  | (722,943)  | -                            | -                                  | -  | 18,449                       | (704,494)               |
| Net assets - beginning of year  | 1,386,953         | 412,903  | 1,799,856  | 50,233,245                   | 258,786                            | 8,788,182  | (6,828,877)                  | 54,251,192              |
| Net Assets - End of Year  | \$ 664,010        | 526,269  | \$ 1,190,279                                       | \$ 49,657,043                | \$ 258,887                         | \$ 10,901,693                                    | (8,853,382)                  | 53,154,520              |

### CENTER OF SPECIAL CARE, INC. AND SUBSIDIARIES CONSOLIDATING STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEAR ENDED MARCH 31, 2011

|  | Brittany<br>Farms | Other HSC<br>Community<br>Services, Inc.<br>Subsidiaries | HSC<br>Community<br>Services, Inc.<br>Consolidated | Hospital for<br>Special Care | Center of<br>Special Care,<br>Inc. | Hospital for<br>Special Care<br>Foundation, Inc. | Elimination      | Consolidated |
|--|-------------------|--|--|------------------------------|------------------------------------|--|------------------|--------------|
| Revenues:  |                   |  |  |                              |                                    |  |                  |              |
| Net revenues from services to patients                             | \$ -              | \$ 215,605   |  |                              | \$ -                               | \$ - \$  | ( - , , , ,      | , ,          |
| Other operating revenues   | -                 | 524,681  | 524,681  | 3,068,832                    | -                                  | 95,757   | (126,733)        | 3,562,537    |
| Net assets released from restrictions                              |                   | 4,010  | 4,010  |                              |                                    | 498,728  | (207,324)        | 295,414      |
| Total revenues   |                   | 744,296  | 744,296  | 93,795,028                   |                                    | 594,485  | (498,169)        | 94,635,640   |
| Operating expenses:  |                   |  |  |                              |                                    |  |                  |              |
| Salaries, wages and employees benefits                             | -                 | 476,481  | 476,481  | 64,996,466                   | -                                  | 644,050  | (164,112)        | 65,952,885   |
| Supplies and other   | -                 | 502,003  | 502,003  | 19,364,708                   | -                                  | 844,275  | (306,330)        | 20,404,656   |
| Interest   | _                 | ·<br>-   | -  | 2,358,019                    | -                                  | -<br>-   | -                | 2,358,019    |
| Depreciation and amortization                                      | _                 | 59,239   | 59,239   | 3,256,532                    | -                                  | -  | _                | 3,315,771    |
| Bad debts  | _                 | 2,035  | 2,035  | 808,601                      | -                                  | 42,316   | _                | 852,952      |
| Total operating expenses   |                   | 1,039,758  | 1,039,758  | 90,784,326                   |                                    | 1,530,641  | (470,442)        | 92,884,283   |
| Income (loss) from operations                                      | -                 | (295,462)  | (295,462)  | 3,010,702                    | -                                  | (936,156)  | (27,727)         | 1,751,357    |
| Nonoperating gains:  |                   |  |  |                              |                                    |  |                  |              |
| Other income, primarily investment income                          | _                 | 312  | 312  | 693,740                      | 298                                | 39,784   | (19,604)         | 714,530      |
| Change in equity interest in Foundation                            | _                 | _  | -  | 144,012                      | _                                  | -  | (144,012)        | -            |
| Gain on debt refinancing   | _                 | _  | -  | 27,752                       | -                                  | _  | -                | 27,752       |
| Excess (deficiency) of revenues over expenses                      | -                 | (295,150)  | (295,150)  | 3,876,206                    | 298                                | (896,372)  | (191,343)        | 2,493,639    |
| Other changes in unrestricted net assets:                          |                   |  |  |                              |                                    |  |                  |              |
| Change in equity interest in Foundation                            | _                 | 2,914  | 2,914  | 176,082                      | _                                  | _  | (178,996)        | _            |
| Change in net unrealized loss on investments                       | _                 | -  | -  | 3,057,776                    | _                                  | 96,177   | 370,339          | 3,524,292    |
| Net assets released for capital additions                          | _                 | 4,115  | 4,115  | 205,149                      | _                                  | -<br>-   | -                | 209,264      |
| Change in minimum pension liability                                | _                 | -  | -  | (292,309)                    | _                                  | _  | _                | (292,309)    |
| Equity transfer to affiliates                                      | _                 | 362,063  | 362,063  | (1,407,639)                  | _                                  | 1,045,576  | _                | -            |
| Increase in unrestricted net assets                                |                   | 73,942   | 73,942   | 5,615,265                    | 298                                | 245,381  |                  | 5,934,886    |
| Temporarily restricted net assets:                                 |                   |  |  |                              |                                    |  |                  |              |
| Contributions  | _                 | 12,650   | 12,650   | -                            | _                                  | 1,749,789  | (164,666)        | 1,597,773    |
| Net realized gains on investments                                  | _                 | -  | -  | -                            | _                                  | 111,486  | 19,604           | 131,090      |
| Net unrealized gains on investments                                | _                 | _  | _  | -                            | _                                  | 431,490  | (369,221)        | 62,269       |
| Change in equity interest in Foundation                            | _                 | 4,882  | 4,882  | 1,438,092                    | _                                  | -  | (1,442,974)      | -            |
| Net assets released from restrictions used for purchase of capital | _                 | (3,000)  | (3,000)  | -                            | _                                  | (207,324)  | -                | (210,324)    |
| Net assets released from restrictions used for operations          | _                 | (4,010)  | (4,010)  | _                            | _                                  | (291,404)  | 192,398          | (103,016)    |
| Increase in temporarily restricted net assets                      |                   | 10,522   | 10,522   | 1,438,092                    |                                    | 1,794,037  | (1,764,859)      | 1,477,792    |
| Change in total net assets   | -                 | 84,464   | 84,464   | 7,053,357                    | 298                                | 2,039,418  | (1,764,859)      | 7,412,678    |
| Loss on discontinued operations                                    | (308,976)         | -  | (308,976)  | -                            | -                                  | -  | (29,178)         | (338,154)    |
| Net assets - beginning of year                                     | 1,695,929         | 328,439  | 2,024,368  | 43,179,888                   | 258,488                            | 6,748,764  | (5,034,840)      | 47,176,668   |
| Net Assets - End of Year   | \$ 1,386,953      | \$ 412,903   | \$ 1,799,856                                       | \$ 50,233,245                | \$ 258,786                         | \$ 8,788,182 \$                                  | 6 (6,828,877) \$ | 54,251,192   |