	GREENWICH HOS	PITAL			
	TWELVE MONTHS ACT	UAL FILING			
	FISCAL YEAR	2011			
	REPORT 100 - HOSPITAL BALANCE	SHEET INFORM	ATION		
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2010 ACTUAL	FY 2011 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
l.	<u>ASSETS</u>				
A.	Current Assets:				
1	Cash and Cash Equivalents	\$32,013,000	\$32,149,000	\$136,000	0%
2	Short Term Investments	\$23,470,000	\$21,585,000	(\$1,885,000)	-8%
3	Accounts Receivable (Less: Allowance for Doubtful Accounts)	\$32,518,000	\$32,433,000	(\$85,000)	0%
4	Current Assets Whose Use is Limited for Current Liabilities	\$0	\$0	\$0	0%
5	Due From Affiliates	\$0	\$0	\$0	0%
6	Due From Third Party Payers	\$0	\$0	\$0	0%
7	Inventories of Supplies	\$1,275,000	\$1,224,000	(\$51,000)	-4%
8	Prepaid Expenses	\$2,189,000	\$3,926,000	\$1,737,000	79%
9	Other Current Assets	\$9,158,000	\$11,852,000	\$2,694,000	29%
	Total Current Assets	\$100,623,000	\$103,169,000	\$2,546,000	3%
В.	Noncurrent Assets Whose Use is Limited:				
1	Held by Trustee	\$800,000	\$799,000	(\$1,000)	0%
2	Board Designated for Capital Acquisition	\$17,579,000	\$21,014,000	\$3,435,000	20%
3	Funds Held in Escrow	\$9,000	\$6,000	(\$3,000)	-33%
4	Other Noncurrent Assets Whose Use is Limited	\$0	\$0	\$0	0%
	Total Noncurrent Assets Whose Use is Limited:	\$18,388,000	\$21,819,000	\$3,431,000	19%
5	Interest in Net Assets of Foundation	\$49,641,000	\$45,826,000	(\$3,815,000)	-8%
6	Long Term Investments	\$36,595,000	\$35,756,000	(\$839,000)	-2%
7	Other Noncurrent Assets	\$23,237,000	\$26,792,000	\$3,555,000	15%
C.	Net Fixed Assets:				
1	Property, Plant and Equipment	\$416,831,000	\$430,954,000	\$14,123,000	3%
2	Less: Accumulated Depreciation	\$173,524,000	\$191,442,000	\$17,918,000	10%
	Property, Plant and Equipment, Net	\$243,307,000	\$239,512,000	(\$3,795,000)	-2%
3	Construction in Progress	\$1,000	\$25,000	\$24,000	2400%
	Total Net Fixed Assets	\$243,308,000	\$239,537,000	(\$3,771,000)	-2%
	Total Assets	\$471,792,000	\$472,899,000	\$1,107,000	0%
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	GREENWIC	CH HOSPITAL					
	TWELVE MONTH	IS ACTUAL FILING					
	FISCAL YEAR 2011						
	REPORT 100 - HOSPITAL BA	LANCE SHEET INFORM	ATION				
(1)	(2) (3) (4) (5)						
LINE		FY 2010 ACTUAL	FY 2011 ACTUAL	AMOUNT DIFFERENCE	(6) % DIFFERENCE		
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE		
II.	LIABILITIES AND NET ASSETS						
A.	Current Liabilities:						
1	Accounts Payable and Accrued Expenses	\$15,528,145	\$17,078,000	\$1,549,855	10%		
2	Salaries, Wages and Payroll Taxes	\$10,892,855	\$11,818,000	\$925,145	8%		
3	Due To Third Party Payers	\$264,000	\$228,000	(\$36,000)	-14%		
4	Due To Affiliates	\$0	\$0	\$0	0%		
5	Current Portion of Long Term Debt	\$2,260,000	\$2,360,000	\$100,000	4%		
6	Current Portion of Notes Payable	\$0	\$0	\$0	0%		
7	Other Current Liabilities	\$8,469,000	\$11,494,000	\$3,025,000	36%		
	Total Current Liabilities	\$37,414,000	\$42,978,000	\$5,564,000	15%		
_	Louis Town Dobts						
B. 1	Long Term Debt: Pende Payable (Not of Current Portion)	\$45,005,000	\$42 645 000	(\$2.260.000)	E0/		
2	Bonds Payable (Net of Current Portion) Notes Payable (Net of Current Portion)	\$45,005,000	\$42,645,000 \$0	(\$2,360,000)	-5% 0%		
	Total Long Term Debt	\$45,005,000	\$42,645,000	(\$2,360,000)	-5%		
	Total Long Term Best	Ψ+3,003,000	ψ+2,0+3,000	(ψ2,300,000)	-570		
3	Accrued Pension Liability	\$29,899,000	\$46,068,000	\$16,169,000	54%		
4	Other Long Term Liabilities	\$27,956,000	\$29,906,000	\$1,950,000	7%		
	Total Long Term Liabilities	\$102,860,000	\$118,619,000	\$15,759,000	15%		
5	Interest in Net Assets of Affiliates or Joint Ventures	\$0	\$0	\$0	0%		
		Ų	Ψ**	Ψ	0,0		
C.	Net Assets:	\$202.070.000	\$200 22F 000	(f)	00/		
2	Unrestricted Net Assets or Equity Temporarily Restricted Net Assets	\$282,678,000 \$27,295,000	\$266,335,000 \$24,575,000	(\$16,343,000)	-6%		
3	Permanently Restricted Net Assets	\$21,545,000	\$24,373,000	(\$2,720,000)	-10% -5%		
	Total Net Assets	\$331,518,000	\$311,302,000	(\$1,133,000) (\$20,216,000)	-5% -6%		
	Total Not Added	ψ331,310,000	ψ311,302,000	(ψ20,210,000)	-070		
	Total Liabilities and Net Assets	\$471,792,000	\$472,899,000	\$1,107,000	0%		

	GREENWI	CH HOSPITAL			
	TWELVE MONT	HS ACTUAL FILING			
	FISCA	L YEAR 2011			
	REPORT 150 - HOSPITAL STATEM	ENT OF OPERATION	IS INFORMATION		
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2010 ACTUAL	FY 2011 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
Α.	Operating Revenue:	Фоло 700 000	***	D44 000 000	F0/
1	Total Gross Patient Revenue	\$900,733,000	\$944,999,000	\$44,266,000	5%
2	Less: Allowances	\$581,544,906	\$605,114,066	\$23,569,160	4%
3	Less: Charity Care	\$22,988,513	\$22,297,544	(\$690,969)	-3%
4	Less: Other Deductions Total Net Patient Revenue	\$17,113,581	\$20,577,390	\$3,463,809	20%
		\$279,086,000	\$297,010,000	\$17,924,000	6%
5	Other Operating Revenue	\$16,362,383	\$14,197,000	(\$2,165,383)	-13%
6	Net Assets Released from Restrictions	\$5,444,814	\$4,366,000	(\$1,078,814)	-20%
	Total Operating Revenue	\$300,893,197	\$315,573,000	\$14,679,803	5%
В.	Operating Expenses:				
1	Salaries and Wages	\$118,340,680	\$125,958,821	\$7,618,141	6%
2	Fringe Benefits	\$33,384,400	\$38,350,504	\$4,966,104	15%
3	Physicians Fees	\$3,944,170	\$4,204,096	\$259,926	7%
4	Supplies and Drugs	\$38,270,558	\$41,117,895	\$2,847,337	7%
5	Depreciation and Amortization	\$20,275,407	\$18,905,989	(\$1,369,418)	-7%
6	Bad Debts	\$10,503,632	\$9,269,877	(\$1,233,755)	-12%
7	Interest	\$448,812	\$425,472	(\$23,340)	-5%
8	Malpractice	\$2,913,343	\$200,972	(\$2,712,371)	-93%
9	Other Operating Expenses	\$59,449,755	\$67,491,374	\$8,041,619	14%
	Total Operating Expenses	\$287,530,757	\$305,925,000	\$18,394,243	6%
			•••••		
	Income/(Loss) From Operations	\$13,362,440	\$9,648,000	(\$3,714,440)	-28%
C.	Non-Operating Revenue:				
1	Income from Investments	\$1,051,000	\$751,000	(\$300,000)	-29%
2	Gifts, Contributions and Donations	\$1,605,000	\$4,117,000	\$2,512,000	157%
3	Other Non-Operating Gains/(Losses)	(\$4,251,000)	(\$4,485,000)	(\$234,000)	6%
	Total Non-Operating Revenue	(\$1,595,000)	\$383,000	\$1,978,000	-124%
	Excess/(Deficiency) of Revenue Over Expenses (Before Other Adjustments)	\$11,767,440	\$10,031,000	(\$1,736,440)	-15%
	Other Adjustments:				
	Unrealized Gains/(Losses)	\$4,661,000	(\$2,162,000)	(\$6,823,000)	-146%
	All Other Adjustments	(\$3,435,000)	(\$1,847,000)	\$1,588,000	-46%
	Total Other Adjustments	\$1,226,000	(\$4,009,000)	(\$5,235,000)	-427%
	Excess/(Deficiency) of Revenue Over Expenses	\$12,993,440	\$6,022,000	(\$6,971,440)	-54%
	Principal Payments	\$2,190,000	\$2,260,000	\$70,000	3%

REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2010	FY 2011	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
I.	GROSS REVENUE BY PAYER				
A.	INPATIENT GROSS REVENUE				
1	MEDICARE TRADITIONAL	\$190,151,680	\$201,049,875	\$10,898,195	6%
2	MEDICARE MANAGED CARE	\$20,344,124	\$19,420,686	(\$923,438)	-5%
3	MEDICAID MEDICAID MANAGED CARE	\$5,499,028 \$3,607,426	\$8,460,492 \$3,027,509	\$2,961,464 (\$579,917)	54% -16%
5	CHAMPUS/TRICARE	\$137,517	\$3,027,509	(\$63,419)	-46%
6	COMMERCIAL INSURANCE	\$62,253,807	\$62,538,172	\$284,365	0%
7	NON-GOVERNMENT MANAGED CARE	\$103,780,722	\$106,772,858	\$2,992,136	3%
8	WORKER'S COMPENSATION	\$3,573,124	\$3,667,218	\$94,094	3%
9	SELF- PAY/UNINSURED	\$8,419,911	\$7,142,474	(\$1,277,437)	-15%
10	SAGA	\$417,994	\$0	(\$417,994)	-100%
11	OTHER	\$10,546,075	\$11,396,853	\$850,778	8%
	TOTAL INPATIENT GROSS REVENUE	\$408,731,408	\$423,550,235	\$14,818,827	4%
В.	OUTPATIENT GROSS REVENUE	<u> </u>	A 105 5 5	* **	
1	MEDICARE TRADITIONAL	\$120,314,106	\$133,046,353	\$12,732,247	11%
2	MEDICARE MANAGED CARE	\$9,928,828	\$11,490,133	\$1,561,305	16%
3	MEDICAID MANAGED CARE	\$5,061,974	\$8,050,258	\$2,988,284	59%
5	MEDICAID MANAGED CARE CHAMPUS/TRICARE	\$9,784,274 \$394,295	\$11,780,627 \$363,756	\$1,996,353 (\$30,539)	20% -8%
6	COMMERCIAL INSURANCE	\$112,913,269	\$120,972,876	\$8,059,607	7%
7	NON-GOVERNMENT MANAGED CARE	\$194,193,965	\$195,434,323	\$1,240,358	1%
8	WORKER'S COMPENSATION	\$5,875,372	\$5,602,878	(\$272,494)	-5%
9	SELF- PAY/UNINSURED	\$25,712,243	\$26,201,618	\$489,375	2%
10	SAGA	\$1,095,227	\$0	(\$1,095,227)	-100%
11	OTHER	\$6,728,003	\$8,506,404	\$1,778,401	26%
	TOTAL OUTPATIENT GROSS REVENUE	\$492,001,556	\$521,449,226	\$29,447,670	6%
	TOTAL ODGGO DEVENUE				
<u>C.</u>	TOTAL GROSS REVENUE MEDICARE TRADITIONAL	\$310,465,786	\$334,096,228	\$23,630,442	8%
2	MEDICARE MANAGED CARE	\$30,272,952	\$30,910,819	\$637,867	2%
3	MEDICAID	\$10,561,002	\$16,510,750	\$5,949,748	56%
4	MEDICAID MANAGED CARE	\$13,391,700	\$14,808,136	\$1,416,436	11%
5	CHAMPUS/TRICARE	\$531,812	\$437,854	(\$93,958)	
6	COMMERCIAL INSURANCE	\$175,167,076	\$183,511,048	\$8,343,972	5%
7	NON-GOVERNMENT MANAGED CARE	\$297,974,687	\$302,207,181	\$4,232,494	1%
8	WORKER'S COMPENSATION	\$9,448,496	\$9,270,096	(\$178,400)	
	SELF- PAY/UNINSURED	\$34,132,154	\$33,344,092	(\$788,062)	-2%
	SAGA	\$1,513,221	\$0	(\$1,513,221)	-100%
11	-	\$17,274,078	\$19,903,257	\$2,629,179	15%
	TOTAL GROSS REVENUE	\$900,732,964	\$944,999,461	\$44,266,497	5%
II.	NET REVENUE BY PAYER				T
Δ	INPATIENT NET REVENUE				
A.	MEDICARE TRADITIONAL	\$48,266,096	\$47,570,334	(\$695,762)	-1%
2	MEDICARE MANAGED CARE	\$3,902,480	\$4,491,654	\$589,174	15%
3	MEDICAID	\$1,161,159	\$2,429,570	\$1,268,411	109%
4	MEDICAID MANAGED CARE	\$915,850	\$835,635	(\$80,215)	-9%
5	CHAMPUS/TRICARE	\$10,408	\$20,081	\$9,673	93%
6	COMMERCIAL INSURANCE	\$20,887,019	\$23,244,462	\$2,357,443	11%
7	NON-GOVERNMENT MANAGED CARE	\$45,536,625	\$47,698,505	\$2,161,880	5%
8	WORKER'S COMPENSATION	\$2,644,852	\$2,217,043	(\$427,809)	-16%
9	SELF- PAY/UNINSURED	\$885,530	\$1,006,552	\$121,022	14%
10	SAGA	\$71,799	\$0	(\$71,799)	-100%
11	OTHER	\$3,320,128	\$2,239,666	(\$1,080,462)	-33%

REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER

(1)	(2)	(3)	(4)	(5)	(6)
	, ,	FY 2010	FY 2011	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
	TOTAL INPATIENT NET REVENUE	\$127,601,946	\$131,753,502	\$4,151,556	3%
B.	OUTPATIENT NET REVENUE		. ,	, ,	
1	MEDICARE TRADITIONAL	\$20,741,720	\$22,150,758	\$1,409,038	7%
2	MEDICARE MANAGED CARE	\$1,995,223	\$3,856,863	\$1,861,640	93%
3	MEDICAID	\$104,449	\$1,670,983	\$1,566,534	1500%
4	MEDICAID MANAGED CARE	\$2,158,858	\$1,957,946	(\$200,912)	-9%
5	CHAMPUS/TRICARE	\$27,059	\$127,693	\$100,634	372%
6	COMMERCIAL INSURANCE	\$38,209,354	\$45,052,861	\$6,843,507	18%
7	NON-GOVERNMENT MANAGED CARE	\$72,160,796	\$76,576,379	\$4,415,583	6%
8	WORKER'S COMPENSATION	\$3,898,777	\$3,783,574	(\$115,203)	-3%
9	SELF- PAY/UNINSURED	\$2,704,180	\$3,692,459	\$988,279	37%
10	SAGA	\$144,267	\$0	(\$144,267)	
11	OTHER	\$654,893	\$679,764	\$24,871	4%
	TOTAL OUTPATIENT NET REVENUE	\$142,799,576	\$159,549,280	\$16,749,704	12%
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C.	TOTAL NET REVENUE				
1	MEDICARE TRADITIONAL	\$69,007,816	\$69,721,092	\$713,276	1%
2	MEDICARE MANAGED CARE	\$5,897,703	\$8,348,517		42%
3	MEDICAID	\$1,265,608	\$4,100,553	\$2,834,945	224%
4	MEDICAID MANAGED CARE	\$3,074,708	\$2,793,581	(\$281,127)	-9%
5	CHAMPUS/TRICARE	\$37,467	\$147,774	\$110,307	294%
6	COMMERCIAL INSURANCE	\$59,096,373	\$68,297,323	\$9,200,950	16%
7	NON-GOVERNMENT MANAGED CARE	\$117,697,421	\$124,274,884	\$6,577,463	6%
8	WORKER'S COMPENSATION	\$6,543,629	\$6,000,617	(\$543,012)	
9	SELF- PAY/UNINSURED	\$3,589,710	\$4,699,011	\$1,109,301	31%
10	SAGA	\$216,066	\$0	(\$216,066)	
11	OTHER	\$3,975,021	\$2,919,430	(\$1,055,591)	
	TOTAL NET REVENUE	\$270,401,522	\$291,302,782	\$20,901,260	8%
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III.	STATISTICS BY PAYER				
A.	DISCHARGES				
1	MEDICARE TRADITIONAL	4,718	4,769	51	1%
2	MEDICARE MANAGED CARE	551	486	(65)	-12%
3	MEDICAID	341	289	(52)	-15%
4	MEDICAID MANAGED CARE	176	156	(20)	-11%
5	CHAMPUS/TRICARE	6	4	(2)	-33%
6	COMMERCIAL INSURANCE	2,441	2,572	131	5%
7	NON-GOVERNMENT MANAGED CARE	4,757	4,527		
8	WORKER'S COMPENSATION	51	52	1	2%
9	SELF- PAY/UNINSURED	333	290	(43)	-13%
10	SAGA	15	0	(15)	
11	OTHER	238	334	96	40%
	TOTAL DISCHARGES	13,627	13,479	(148)	-1%
B.	PATIENT DAYS	-,,=-	-,	, ,,,	, ,
1	MEDICARE TRADITIONAL	22,558	22,667	109	0%
2	MEDICARE MANAGED CARE	2,664	2,461	(203)	-8%
3	MEDICAID	1,163	1,013	(150)	-13%
4	MEDICAID MANAGED CARE	646	498	(148)	-23%
5	CHAMPUS/TRICARE	19	7	(12)	-63%
6	COMMERCIAL INSURANCE	8,219	8,527	308	4%
7	NON-GOVERNMENT MANAGED CARE	15,203	14,756	(447)	-3%
8	WORKER'S COMPENSATION	193	178	(15)	-8%
9	SELF- PAY/UNINSURED	1,005	694	(311)	-31%
10	SAGA	53	0	(53)	-100%
11	OTHER	1,336	1,837	501	38%
<u> </u>	TOTAL PATIENT DAYS	53,059	52,638	(421)	
C.	OUTPATIENT VISITS	33,033	32,030	(721)	-176
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REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER

(1)	(2)	(3)	(4)	(5)	(6)
l		FY 2010	FY 2011	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
1	MEDICARE TRADITIONAL	104,149	106,110	1,961	2%
2	MEDICARE MANAGED CARE	7,130	7,212	82	1%
3	MEDICAID	4,780	7,668	2,888	60%
4	MEDICAID MANAGED CARE	14,441	13,724	(717)	-5%
5	CHAMPUS/TRICARE	256	138	(118)	-46%
6	COMMERCIAL INSURANCE	65,860	68,590	2,730	4%
7	NON-GOVERNMENT MANAGED CARE	167,237	160,294	(6,943)	-4%
8	WORKER'S COMPENSATION	4,964	4,089	(875)	-18%
9	SELF- PAY/UNINSURED	42,715	37,508	(5,207)	-12%
10	SAGA	1,610	0	(1,610)	-100%
11	OTHER	310	195	(115)	-37%
	TOTAL OUTPATIENT VISITS	413,452	405,528	(7,924)	-2%
IV.	EMERGENCY DEPARTMENT OUTPATIENT BY PAYER				
	EMEDOENCY DEDARTMENT QUEDATIENT ORGAN BEY				
A	EMERGENCY DEPARTMENT OUTPATIENT GROSS REVI		£00 047 500	ΦE 054 005	4007
2	MEDICARE TRADITIONAL	\$14,495,623	\$20,347,528	\$5,851,905	40%
	MEDICARE MANAGED CARE	\$1,509,843	\$2,576,694	\$1,066,851	71%
3	MEDICAID MANAGED CARE	\$1,312,662	\$2,823,880	\$1,511,218	115%
5	MEDICAID MANAGED CARE CHAMPUS/TRICARE	\$5,261,917 \$135,210	\$5,610,277	\$348,360	7% 24%
6	COMMERCIAL INSURANCE	\$15,320,966	\$168,272 \$17,457,340	\$33,062 \$2,136,374	14%
7	NON-GOVERNMENT MANAGED CARE	\$38,605,229	\$42,943,668	\$4,338,439	11%
8	WORKER'S COMPENSATION	\$2,566,170	\$2,338,506	(\$227,664)	-9%
9	SELF- PAY/UNINSURED	\$12,002,690	\$13,207,718	\$1,205,028	10%
10	SAGA	\$861,963	\$13,207,718	(\$861,963)	-100%
11	OTHER	\$7,261,896	\$6,987,816	(\$274,080)	-100 %
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT	ψ1,201,030	ψ0,307,010	(ψ21 4,000)	470
	GROSS REVENUE	\$99,334,169	\$114,461,699	\$15,127,530	15%
B.	EMERGENCY DEPARTMENT OUTPATIENT NET REVENU	I <u>E</u>			
1	MEDICARE TRADITIONAL	\$4,997,655	\$3,768,103	(\$1,229,552)	-25%
2	MEDICARE MANAGED CARE	\$520,549	\$577,017	\$56,468	11%
3	MEDICAID	\$452,566	\$353,804	(\$98,762)	-22%
4	MEDICAID MANAGED CARE	\$1,814,151	\$853,852	(\$960,299)	-53%
5	CHAMPUS/TRICARE	\$46,616	\$39,133	(\$7,483)	-16%
6	COMMERCIAL INSURANCE	\$5,282,208	\$7,948,102	\$2,665,894	50%
7	NON-GOVERNMENT MANAGED CARE	\$13,309,921	\$21,262,583	\$7,952,662	60%
8	WORKER'S COMPENSATION	\$884,738	\$1,523,683	\$638,945	72%
9	SELF- PAY/UNINSURED	\$4,138,167	\$927,843	(\$3,210,324)	
10	SAGA	\$297,179	\$0	(\$297,179)	-100%
11	OTHER	\$2,503,683	\$665,331	(\$1,838,352)	-73%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT	\$24 247 422	\$27.040.4E4	\$2 672 040	440/
_	NET REVENUE EMERGENCY DEPARTMENT OUTPATIENT VISITS	\$34,247,433	\$37,919,451	\$3,672,018	11%
<u>C.</u>	MEDICARE TRADITIONAL	5,091	5,198	107	2%
2	MEDICARE MANAGED CARE	530	5,196	37	7%
3	MEDICARE MANAGED CARE	461	873	412	89%
4	MEDICAID MEDICAID MANAGED CARE	1,848	2,307	459	25%
5	CHAMPUS/TRICARE	47	2,307 59	12	26%
6	COMMERCIAL INSURANCE	5,382	5,312	(70)	-1%
	NON-GOVERNMENT MANAGED CARE	13,559	13,335	(224)	-2%
7		10,000			
7		ΩΩ1	021	')(1	
8	WORKER'S COMPENSATION	901 4 215	921 3 995	(220)	
8 9	WORKER'S COMPENSATION SELF- PAY/UNINSURED	4,215	3,995	(220)	-5%
8 9 10	WORKER'S COMPENSATION SELF- PAY/UNINSURED SAGA	4,215 303	3,995 0	(220) (303)	-100%
8	WORKER'S COMPENSATION SELF- PAY/UNINSURED	4,215	3,995	(220)	-5% -100% 2%

REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

I. OF A. Sa 1 Nu 2 Ph 3 No B. Fr 1 Nu 2 Ph	PERATING EXPENSE BY CATEGORY alaries & Wages: ursing Salaries hysician Salaries	FY 2010 ACTUAL	FY 2011 ACTUAL	AMOUNT <u>DIFFERENCE</u>	% <u>DIFFERENCE</u>
I. OF A. Sa 1 Nu 2 Ph 3 No B. Fr 1 Nu 2 Ph	PERATING EXPENSE BY CATEGORY alaries & Wages: ursing Salaries	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
A. Sa 1 Nu 2 Ph 3 No B. Fr 1 Nu 2 Ph	alaries & Wages: ursing Salaries				
A. Sa 1 Nu 2 Ph 3 No B. Fr 1 Nu 2 Ph	alaries & Wages: ursing Salaries				
1 Nu 2 Ph 3 No B. Fri 1 Nu 2 Ph	lursing Salaries				
1 Nu 2 Ph 3 No B. Fri 1 Nu 2 Ph	lursing Salaries				
3 No.	hysician Salaries	\$32,654,133	\$31,538,096	(\$1,116,037)	-3%
B. Fri 1 Nu 2 Ph		\$16,407,798	\$17,349,745	\$941,947	6%
1 Nu 2 Ph	on-Nursing, Non-Physician Salaries	\$69,278,749	\$77,070,980	\$7,792,231	11%
1 Nu 2 Ph	Total Salaries & Wages	\$118,340,680	\$125,958,821	\$7,618,141	6%
1 Nu 2 Ph	ringe Benefits:				
2 Ph	lursing Fringe Benefits	\$9,208,466	\$8,830,667	(\$377,799)	-4%
	hysician Fringe Benefits	\$4,626,999	\$4,857,929	\$230,930	5%
J INC	on-Nursing, Non-Physician Fringe Benefits	\$19,548,935	\$24,661,908	\$5,112,973	26%
	Total Fringe Benefits	\$33,384,400	\$38,350,504	\$4,966,104	15%
	contractual Labor Fees:				
	ursing Fees	\$1,902,661	\$2,156,332	\$253,671	13%
	hysician Fees lon-Nursing, Non-Physician Fees	\$3,944,170 \$73,866	\$4,204,096	\$259,926	7% 134%
3 110	Total Contractual Labor Fees	\$5,920,697	\$173,158 \$6,533,586	\$99,292 \$612,889	10%
	Total Contractadi Eddol 1 000	ψο,σ20,σσ1	ψο,οοο,οοο	ψ012,000	1070
D. Me	ledical Supplies and Pharmaceutical Cost:				
	ledical Supplies	\$30,298,702	\$28,259,778	(\$2,038,924)	-7%
2 Ph	harmaceutical Costs	\$7,971,856	\$12,858,117	\$4,886,261	61%
	Total Medical Supplies and Pharmaceutical Cost	\$38,270,558	\$41,117,895	\$2,847,337	7%
	epreciation and Amortization:	# 0.000.477	#5 500 504	(\$4,000,500)	100/
	pepreciation-Building pepreciation-Equipment	\$6,928,177 \$13,347,230	\$5,599,584 \$13,306,405	(\$1,328,593) (\$40,825)	-19% 0%
	mortization	\$13,347,230	\$13,306,405	(\$40,625)	0%
- 7111	Total Depreciation and Amortization	\$20,275,407	\$18,905,989	(\$1,369,418)	-7%
			V * 0,000,000	(41,000,110)	
F. Ba	ad Debts:				
1 Ba	ad Debts	\$10,503,632	\$9,269,877	(\$1,233,755)	-12%
	nterest Expense:		•		
1 Int	nterest Expense	\$448,812	\$425,472	(\$23,340)	-5%
H. Ma	lalpractice Insurance Cost:				
	lalpractice Insurance Cost	\$2,913,343	\$200,972	(\$2.712.371)	-93%
1 IVIC	idipractice modrance cost	Ψ2,515,545	Ψ200,512	(ψΖ,Γ1Ζ,ΟΓ1)	3370
I. Ut	tilities:				
1 W	/ater	\$78,705	\$89,090	\$10,385	13%
	atural Gas	\$961,423	\$1,122,985	\$161,562	17%
3 Oi		\$53,649	\$84,651	\$31,002	58%
	lectricity	\$1,799,570	\$1,690,298	(\$109,272)	-6%
	elephone Other Utilities	\$842,068	\$958,758 \$34,053	\$116,690 \$1,899	14% 6%
U Ot	Total Utilities	\$30,053 \$3,765,468	\$31,952 \$3,977,734	\$1,899 \$212,266	6% 6%
	Total Utilities	ψ5,105,400	ψυ,σιι,ιυ4	ΨΖ1Ζ,Ζ00	070
J. Bu	usiness Expenses:				
	ccounting Fees	\$248,000	\$272,721	\$24,721	10%
2 Le	egal Fees	\$682,303	\$362,526	(\$319,777)	-47%
	onsulting Fees	\$1,678,120	\$2,159,488	\$481,368	29%
	ues and Membership	\$429,654	\$459,238	\$29,584	7%
	quipment Leases	\$951,909	\$1,233,434	\$281,525	30%
	uilding Leases	\$4,992,797	\$5,404,265 \$1,160,010	\$411,468	8%
7 Re	epairs and Maintenance	\$925,517 \$422,590	\$1,169,919 \$389,177	\$244,402 (\$33,413)	26% -8%

REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2010	FY 2011	AMOUNT	%
LINE	DESCRIPTION	<u>ACTUAL</u>	<u>ACTUAL</u>	DIFFERENCE	DIFFERENCE
		004.440	* 4 0 0 0 4 -		000/
9	Travel	\$64,416	\$106,847	\$42,431	66%
10	Conferences	\$318,185	\$327,603	\$9,418	3%
11	Property Tax	\$98,302	\$175,763	\$77,461	79%
12	General Supplies	\$5,853,924	\$6,560,648	\$706,724	12%
13	Licenses and Subscriptions Postage and Shipping	\$362,321 \$623,032	\$369,074 \$585,253	\$6,753 (\$37,779)	2% -6%
14 15	Advertising	\$1,417,454		\$157,356	-6% 11%
16	Other Business Expenses	\$34,231,321	\$1,574,810 \$39,596,626	\$5,365,305	16%
10	Total Business Expenses	\$53,299,845	\$60,747,392	\$7,447,547	14%
	Total Busiliess Expenses	\$33,299,0 4 3	Ψ00,747,332	Ψ1,441,341	1470
K.	Other Operating Expense:				
1	Miscellaneous Other Operating Expenses	¢407.045	¢426.750	¢20.042	7%
- 1	Indiscendineous Other Operating Expenses	\$407,915	\$436,758	\$28,843	1 %
	Total Operating Evpenses All Evpense Categories*	\$207 F20 7F7	\$20E 02E 000	£40 204 242	6%
	Total Operating Expenses - All Expense Categories*	\$287,530,757	\$305,925,000	\$18,394,243	0%
	*A K. The total operating expenses amount above	o must sarss with	the total energia	a avnancae amai	int on Bonort 150
	A K. The total operating expenses amount above	ve must agree with	i ille iolai operalli	ig expenses amou	The on Keport 130
II.	OPERATING EXPENSE BY DEPARTMENT				
11.	OPERATING EXPENSE BY DEPARTMENT				
_	Company Compiessor				
Α.	General Services:	#04.000.040	#04.000.004	(\$700.0EE)	40/
1	General Administration	\$61,800,916	\$61,020,261	(\$780,655)	-1%
3	General Accounting Patient Billing & Collection	\$5,545,226	\$5,020,722 \$5,566,827	(\$524,504)	-9%
4	Admitting / Registration Office	\$4,578,028		\$988,799	22% 3%
5	Data Processing	\$2,104,352 \$7,292,069	\$2,157,763 \$8,033,581	\$53,411 \$741,512	10%
6	Communications	\$7,292,069	\$0,033,361	\$741,512	0%
7	Personnel	\$1,971,888	\$2,611,353	\$639,465	32%
8	Public Relations	\$3,450,703	\$4,044,233	\$593,530	17%
9	Purchasing	\$774,258	\$445,343	(\$328,915)	-42%
10	Dietary and Cafeteria	\$4,803,647	\$5,411,877	\$608,230	13%
11	Housekeeping	\$2,429,728	\$2,603,294	\$173,566	7%
12	Laundry & Linen	\$1,135,728	\$1,118,987	(\$16,741)	-1%
13	Operation of Plant	\$4,027,415	\$4,177,694	\$150,279	4%
14	Security	\$1,619,763	\$1,728,272	\$108,509	7%
15	Repairs and Maintenance	\$3,353,032	\$3,654,880	\$301,848	9%
16	Central Sterile Supply	\$1,353,247	\$1,317,486	(\$35,761)	-3%
17	Pharmacy Department	\$9,983,865	\$15,181,643	\$5,197,778	52%
18	Other General Services	\$1,543,525	\$1,884,526	\$341,001	22%
	Total General Services	\$117,767,390	\$125,978,742	\$8,211,352	7%
		, ,			
B.	Professional Services:				
1	Medical Care Administration	\$807,571	\$1,437,638	\$630,067	78%
2	Residency Program	\$2,239,846	\$2,198,783	(\$41,063)	-2%
3	Nursing Services Administration	\$1,005,422	\$1,091,586	\$86,164	9%
4	Medical Records	\$2,559,884	\$2,792,570	\$232,686	9%
5	Social Service	\$1,984,260	\$2,334,476	\$350,216	18%
6	Other Professional Services	\$1,964,850	\$2,284,878	\$320,028	16%
	Total Professional Services	\$10,561,833	\$12,139,931	\$1,578,098	15%
C.	Special Services:				
1	Operating Room	\$23,103,408	\$22,396,068	(\$707,340)	-3%
2	Recovery Room	\$1,191,739	\$1,312,881	\$121,142	10%
3	Anesthesiology	\$1,169,645	\$1,134,420	(\$35,225)	-3%
4	Delivery Room	\$5,270,821	\$5,657,564	\$386,743	7%
5	Diagnostic Radiology	\$5,120,654	\$6,746,002	\$1,625,348	32%
6	Diagnostic Ultrasound	\$1,966,544	\$1,844,700	(\$121,844)	-6%
7	Radiation Therapy	\$3,874,456	\$3,845,843	(\$28,613)	-1%

REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

11 Blood Storing/Processing \$1,657,247 \$1,554,465 (\$102,782)	(1)	(2)	(3)	(4)	(5)	(6)
Section			FY 2010	FY 2011	AMOUNT	%
OT Scan	LINE	DESCRIPTION	ACTUAL	<u>ACTUAL</u>	DIFFERENCE	DIFFERENCE
CT Scan						
Laboratory	8	Radioisotopes		\$823,847	\$12,858	2%
11 Blood Storing/Processing \$1,657,247 \$1,554,465 \$(\$102,762) 12 Cardiology \$2,545,146 \$2,362,906 \$(\$102,20) 13 Electrocardiology \$199,153 \$287,956 \$88,803 14 Electroencephalography \$1,125,610 \$1,032,624 \$92,986 15 Occupational Therapy \$1,543,233 \$1,810,692 \$267,459 16 Speech Pathology \$433,796 \$5659,949 \$226,153 17 Audiology \$112,782 \$137,274 \$24,492 18 Respiratory Therapy \$2,304,304 \$2,417,779 \$113,475 19 Pulmonary Function \$416,432 \$441,228 \$24,765 19 Pulmonary Function \$416,832 \$441,228 \$24,765 20 Intravenous Therapy \$1,385,777 \$1,416,697 \$30,920 21 Shock Therapy \$0 \$0 \$0 \$0 22 Psychiatry / Psychology Services \$0 \$0 \$0 23 Renal Dialysis \$330,549 \$374,827 \$59,978 24 Emergency Room \$10,387,832 \$10,588,781 \$200,949 25 MRI \$1,141,995 \$1,090,460 \$(\$51,45) 26 PET Scan \$484,487 \$477,963 \$(\$65,45) 27 PET/CT Scan \$0 \$0 \$0 \$0 28 Endoscopy \$2,017,280 \$1,982,763 \$(\$65,45) 29 Sleep Center \$0 \$0 \$0 20 Sleep Center \$0 \$0 \$0 21 Cardiac Catheterization/Rehabilitation \$1,095,966 \$1,260,127 \$164,161 20 Cocupational Therapy / Physical Therapy \$3,010,087 \$3,093,208 \$83,121 21 Medical & Surgical Units \$1,344,597 \$16,504,421 \$189,824 22 Total Special Services \$2,355,885 \$2,250,221 \$10,5664 23 Total Special Services \$3,450,179 \$3,197,990 \$3,394,206 \$197,116 31 Medical & Surgical Units \$1,122,684 \$1,112,761 \$14,486 32 Octopational Therapy / Physical Therapy \$3,010,087 \$3,093,208 \$83,121 33 Dental Clinic \$1,226,641 \$1,267,281 \$14,886 40 Matemity Unit \$2,582,318 \$2,675,896 \$93,578 50 \$0 \$0 \$0 \$0 \$0 \$0 41 Psychiatric Unit \$1,226,641 \$1,126,642 \$14,886 \$1,127,661 \$1,267,281 \$1,488 42 Medical & Surgical Units \$1,226,641 \$1,267,281 \$1,	9	CT Scan	\$1,607,133	\$1,629,919	\$22,786	1%
12 Cardiology	10		\$17,596,197	\$17,103,318	(\$492,879)	-3%
13 Electrocardiology	11	Blood Storing/Processing		\$1,554,465	(\$102,782)	-6%
Liectroencephalography	12	Cardiology	\$2,545,146	\$2,362,906	(\$182,240)	-7%
15 Occupational Therapy		Electrocardiology		\$287,956	\$88,803	45%
Speech Pathology	14	Electroencephalography	\$1,125,610	\$1,032,624	(\$92,986)	-8%
17	15	Occupational Therapy	\$1,543,233	\$1,810,692	\$267,459	17%
18 Respiratory Therapy \$2,304,304 \$2,417,779 \$113,475 19 Pulmonary Function \$416,432 \$441,228 \$24,796 20 Intravenous Therapy \$1,385,777 \$1,416,697 \$30,920 21 Shock Therapy \$0 \$0 \$0 22 Psychiatry / Psychology Services \$0 \$0 \$0 23 Renal Dialysis \$305,549 \$374,827 \$69,278 24 Emergency Room \$10,387,832 \$10,588,781 \$200,949 25 MRI \$1,141,895 \$1,090,460 \$51,435 26 PET Scan \$484,487 \$477,963 \$65,249 27 PET/CT Scan \$0 \$0 \$0 \$0 28 Endoscopy \$2,017,280 \$1,982,763 \$(\$34,517) 29 Sieep Center \$0 \$0 \$0 \$0 20 Lithotripsy \$55,407 \$42,183 \$(\$13,284) 31 Cardiac Catheterization/Rehabilitation \$1,095,966 \$1,260,127 \$164,161 32 Occupational Therapy / Physical Therapy \$3,010,087 \$3,03,208 \$83,121 33 Dental Clinic \$322,872 \$409,176 \$86,304 Total Special Services \$2,355,885 \$2,250,221 \$105,664 Total Special Services \$94,612,386 \$96,185,841 \$1,573,455 D. Routine Services: \$0 \$0 \$0 \$0 Psychiatric Unit \$1,282,167 \$1,267,281 \$189,824 Qintensive Care Unit \$1,282,167 \$1,267,281 \$189,824 Psychiatric Unit \$1,282,167 \$1,267,281 \$189,824 Other Special Services \$2,355,885 \$2,250,221 \$105,664 Psychiatric Unit \$1,282,167 \$1,267,281 \$14,860 \$197,116 \$1,282,167 \$1,267,281 \$14,860 \$197,116 \$1,282,167 \$1,267,281 \$1,4860 \$1,4810 \$1,	16	Speech Pathology				52%
Pulmonary Function	17		\$112,782	\$137,274	\$24,492	22%
Description	18	Respiratory Therapy	\$2,304,304	\$2,417,779	\$113,475	5%
Shock Therapy	19	Pulmonary Function	\$416,432	\$441,228	\$24,796	6%
22 Psychiatry / Psychology Services \$0 \$0 \$0 \$0 \$23 Renal Dialysis \$335,549 \$374,827 \$69,278 \$69,278 \$24 Emergency Room \$10,387,832 \$10,588,781 \$200,949 \$25 MRI \$1,141,895 \$1,090,460 \$51,435 \$26 PET Scan \$484,487 \$477,963 \$(\$5,244 \$27 PET/CT Scan \$0 \$0 \$0 \$0 \$0 \$28 Endoscopy \$2,017,280 \$1,982,763 \$(\$34,517 \$29 Sleep Center \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	20	Intravenous Therapy	\$1,385,777	\$1,416,697	\$30,920	2%
Renal Dialysis	21	Shock Therapy	\$0	\$0	\$0	0%
Renal Dialysis	22	Psychiatry / Psychology Services	\$0	\$0	\$0	0%
24	23		\$305,549	\$374,827	\$69,278	23%
PET Scan	24	Emergency Room	\$10,387,832	\$10,588,781		2%
PET Scan					(\$51,435)	-5%
PET/CT Scan		PET Scan				-1%
Endoscopy \$2,017,280 \$1,982,763 (\$34,517)			\$0			0%
Sleep Center			\$2,017,280	\$1,982,763	(\$34,517)	-2%
Standard						0%
Cardiac Catheterization/Rehabilitation			\$55.467	\$42,183		-24%
32 Occupational Therapy / Physical Therapy \$3,010,087 \$3,093,208 \$83,121 33 Dental Clinic \$322,872 \$409,176 \$86,304 34 Other Special Services \$2,355,885 \$2,250,221 (\$105,664) Total Special Services \$94,612,386 \$96,185,841 \$1,573,455 D. Routine Services:		1 /		\$1,260,127		15%
33 Dental Clinic \$322,872 \$409,176 \$86,304 34 Other Special Services \$2,355,885 \$2,250,221 (\$105,664) Total Special Services \$94,612,386 \$96,185,841 \$1,573,455 D. Routine Services:						3%
State						27%
Total Special Services		Other Special Services				-4%
D. Routine Services: \$16,314,597 \$16,504,421 \$189,824 2 Intensive Care Unit \$2,582,318 \$2,675,896 \$93,578 3 Coronary Care Unit \$0 \$0 \$0 4 Psychiatric Unit \$1,123,684 \$1,112,761 (\$10,923) 5 Pediatric Unit \$1,282,167 \$1,267,281 (\$14,886) 6 Maternity Unit \$3,197,090 \$3,394,206 \$197,116 7 Newborn Nursery Unit \$1,226,010 \$1,258,231 \$32,221 8 Neonatal ICU \$2,411,353 \$2,679,030 \$267,677 9 Rehabilitation Unit \$0 \$0 \$0 10 Ambulatory Surgery \$4,800,199 \$5,711,680 \$911,481 11 Home Care \$794,355 \$793,768 (\$587) 12 Outpatient Clinics \$4,108,242 \$4,214,836 \$106,594 13 Other Routine Services \$1,741,236 \$1,991,512 \$250,276 Total Routine Servic						2%
1 Medical & Surgical Units \$16,314,597 \$16,504,421 \$189,824 2 Intensive Care Unit \$2,582,318 \$2,675,896 \$93,578 3 Coronary Care Unit \$0 \$0 \$0 4 Psychiatric Unit \$1,123,684 \$1,112,761 (\$10,923) 5 Pediatric Unit \$1,282,167 \$1,267,281 (\$14,886) 6 Maternity Unit \$3,197,090 \$3,394,206 \$197,116 7 Newborn Nursery Unit \$1,226,010 \$1,258,231 \$32,221 8 Neonatal ICU \$2,411,353 \$2,679,030 \$267,677 9 Rehabilitation Unit \$0 \$0 \$0 10 Ambulatory Surgery \$4,800,199 \$5,711,680 \$911,481 11 Home Care \$794,355 \$793,768 (\$587) 12 Outpatient Clinics \$4,108,242 \$4,214,836 \$106,594 13 Other Routine Services \$1,741,236 \$1,991,512 \$250,276 Total Routine Services \$39,581,25		•	, , ,		. , ,	
1 Medical & Surgical Units \$16,314,597 \$16,504,421 \$189,824 2 Intensive Care Unit \$2,582,318 \$2,675,896 \$93,578 3 Coronary Care Unit \$0 \$0 \$0 4 Psychiatric Unit \$1,123,684 \$1,112,761 (\$10,923) 5 Pediatric Unit \$1,282,167 \$1,267,281 (\$14,886) 6 Maternity Unit \$3,197,090 \$3,394,206 \$197,116 7 Newborn Nursery Unit \$1,226,010 \$1,258,231 \$32,221 8 Neonatal ICU \$2,411,353 \$2,679,030 \$267,677 9 Rehabilitation Unit \$0 \$0 \$0 10 Ambulatory Surgery \$4,800,199 \$5,711,680 \$911,481 11 Home Care \$794,355 \$793,768 (\$587) 12 Outpatient Clinics \$4,108,242 \$4,214,836 \$106,594 13 Other Routine Services \$1,741,236 \$1,991,512 \$250,276 Total Routine Services \$39,581,25	D.	Routine Services:				
Intensive Care Unit	1		\$16.314.597	\$16.504.421	\$189.824	1%
Sociation Soci		U				4%
4 Psychiatric Unit \$1,123,684 \$1,112,761 (\$10,923) 5 Pediatric Unit \$1,282,167 \$1,267,281 (\$14,886) 6 Maternity Unit \$3,197,090 \$3,394,206 \$197,116 7 Newborn Nursery Unit \$1,226,010 \$1,258,231 \$32,221 8 Neonatal ICU \$2,411,353 \$2,679,030 \$267,677 9 Rehabilitation Unit \$0 \$0 \$0 10 Ambulatory Surgery \$4,800,199 \$5,711,680 \$911,481 11 Home Care \$794,355 \$793,768 (\$587) 12 Outpatient Clinics \$4,108,242 \$4,214,836 \$106,594 13 Other Routine Services \$1,741,236 \$1,991,512 \$250,276 Total Routine Services \$39,581,251 \$41,603,622 \$2,022,371 E. Other Departments: \$25,007,897 \$30,016,864 \$5,008,967 Total Operating Expenses - All Departments* \$287,530,757 \$305,925,000 \$18,394,243						0%
5 Pediatric Unit \$1,282,167 \$1,267,281 (\$14,886) 6 Maternity Unit \$3,197,090 \$3,394,206 \$197,116 7 Newborn Nursery Unit \$1,226,010 \$1,258,231 \$32,221 8 Neonatal ICU \$2,411,353 \$2,679,030 \$267,677 9 Rehabilitation Unit \$0 \$0 \$0 10 Ambulatory Surgery \$4,800,199 \$5,711,680 \$911,481 11 Home Care \$794,355 \$793,768 (\$587) 12 Outpatient Clinics \$4,108,242 \$4,214,836 \$106,594 13 Other Routine Services \$1,741,236 \$1,991,512 \$250,276 Total Routine Services \$39,581,251 \$41,603,622 \$2,022,371 E. Other Departments: \$25,007,897 \$30,016,864 \$5,008,967 Total Operating Expenses - All Departments* \$287,530,757 \$305,925,000 \$18,394,243			7 -	7 -		-1%
6 Maternity Unit \$3,197,090 \$3,394,206 \$197,116 7 Newborn Nursery Unit \$1,226,010 \$1,258,231 \$32,221 8 Neonatal ICU \$2,411,353 \$2,679,030 \$267,677 9 Rehabilitation Unit \$0 \$0 \$0 10 Ambulatory Surgery \$4,800,199 \$5,711,680 \$911,481 11 Home Care \$794,355 \$793,768 (\$587) 12 Outpatient Clinics \$4,108,242 \$4,214,836 \$106,594 13 Other Routine Services \$1,741,236 \$1,991,512 \$250,276 Total Routine Services \$39,581,251 \$41,603,622 \$2,022,371 E. Other Departments: \$25,007,897 \$30,016,864 \$5,008,967 Total Operating Expenses - All Departments* \$287,530,757 \$305,925,000 \$18,394,243						-1%
7 Newborn Nursery Unit \$1,226,010 \$1,258,231 \$32,221 8 Neonatal ICU \$2,411,353 \$2,679,030 \$267,677 9 Rehabilitation Unit \$0 \$0 \$0 10 Ambulatory Surgery \$4,800,199 \$5,711,680 \$911,481 11 Home Care \$794,355 \$793,768 (\$587) 12 Outpatient Clinics \$4,108,242 \$4,214,836 \$106,594 13 Other Routine Services \$1,741,236 \$1,991,512 \$250,276 Total Routine Services \$39,581,251 \$41,603,622 \$2,022,371 E. Other Departments: \$25,007,897 \$30,016,864 \$5,008,967 Total Operating Expenses - All Departments* \$287,530,757 \$305,925,000 \$18,394,243						6%
8 Neonatal ICU \$2,411,353 \$2,679,030 \$267,677 9 Rehabilitation Unit \$0 \$0 \$0 10 Ambulatory Surgery \$4,800,199 \$5,711,680 \$911,481 11 Home Care \$794,355 \$793,768 (\$587) 12 Outpatient Clinics \$4,108,242 \$4,214,836 \$106,594 13 Other Routine Services \$1,741,236 \$1,991,512 \$250,276 Total Routine Services \$39,581,251 \$41,603,622 \$2,022,371 E. Other Departments: \$25,007,897 \$30,016,864 \$5,008,967 Total Operating Expenses - All Departments* \$287,530,757 \$305,925,000 \$18,394,243						3%
9 Rehabilitation Unit \$0 \$0 10 Ambulatory Surgery \$4,800,199 \$5,711,680 \$911,481 11 Home Care \$794,355 \$793,768 (\$587) 12 Outpatient Clinics \$4,108,242 \$4,214,836 \$106,594 13 Other Routine Services \$1,741,236 \$1,991,512 \$250,276 Total Routine Services \$39,581,251 \$41,603,622 \$2,022,371 E. Other Departments: \$25,007,897 \$30,016,864 \$5,008,967 Total Operating Expenses - All Departments* \$287,530,757 \$305,925,000 \$18,394,243						11%
10 Ambulatory Surgery \$4,800,199 \$5,711,680 \$911,481 11 Home Care \$794,355 \$793,768 (\$587) 12 Outpatient Clinics \$4,108,242 \$4,214,836 \$106,594 13 Other Routine Services \$1,741,236 \$1,991,512 \$250,276 Total Routine Services \$39,581,251 \$41,603,622 \$2,022,371 E. Other Departments: \$25,007,897 \$30,016,864 \$5,008,967 Total Operating Expenses - All Departments* \$287,530,757 \$305,925,000 \$18,394,243						0%
11 Home Care \$794,355 \$793,768 (\$587) 12 Outpatient Clinics \$4,108,242 \$4,214,836 \$106,594 13 Other Routine Services \$1,741,236 \$1,991,512 \$250,276 Total Routine Services \$39,581,251 \$41,603,622 \$2,022,371 E. Other Departments: \$25,007,897 \$30,016,864 \$5,008,967 Total Operating Expenses - All Departments* \$287,530,757 \$305,925,000 \$18,394,243				7 -	T -	19%
12 Outpatient Clinics \$4,108,242 \$4,214,836 \$106,594 13 Other Routine Services \$1,741,236 \$1,991,512 \$250,276 Total Routine Services \$39,581,251 \$41,603,622 \$2,022,371 E. Other Departments: \$25,007,897 \$30,016,864 \$5,008,967 Total Operating Expenses - All Departments* \$287,530,757 \$305,925,000 \$18,394,243				\$793.768		0%
13 Other Routine Services \$1,741,236 \$1,991,512 \$250,276 Total Routine Services \$39,581,251 \$41,603,622 \$2,022,371 E. Other Departments:						3%
Total Routine Services						14%
E. Other Departments: 1 Miscellaneous Other Departments \$25,007,897 \$30,016,864 \$5,008,967 Total Operating Expenses - All Departments* \$287,530,757 \$305,925,000 \$18,394,243	10					5%
1 Miscellaneous Other Departments \$25,007,897 \$30,016,864 \$5,008,967 Total Operating Expenses - All Departments* \$287,530,757 \$305,925,000 \$18,394,243		Total Routino Controls	ψου,σοι,εσι	Ψ-1,000,022	Ψ=,022,071	37
1 Miscellaneous Other Departments \$25,007,897 \$30,016,864 \$5,008,967 Total Operating Expenses - All Departments* \$287,530,757 \$305,925,000 \$18,394,243	F	Other Departments:	+			
Total Operating Expenses - All Departments* \$287,530,757 \$305,925,000 \$18,394,243			\$25,007,807	\$30.016.864	\$5 002 067	20%
	<u> </u>	Iniscendieous Other Departments	φ∠3,007,097	φ30,010,004	φυ,υυο,907	20%
		Total Operating Expenses - All Departments*	\$287,530,757	\$305,925,000	\$18,394,243	6%
*A 0. The total operating expenses amount above must agree with the total operating expenses amou						
		*A 0. The total operating expenses amount about	ove must agree with	the total operatir	ng expenses amou	nt on Report 15

	GREE	NWICH HOSPITAL								
	TWELVE MONTHS ACTUAL FILING									
	FISCAL YEAR 2011									
	REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS									
(1)	(2)	(3)	(4)	(5)						
		ACTUAL	ACTUAL	ACTUAL						
<u>LINE</u>	DESCRIPTION	FY 2009	FY 2010	<u>FY 2011</u>						
A.	Statement of Operations Summary									
1	Total Net Patient Revenue	\$269,158,231 \$	279,086,000	\$297,010,000						
2	Other Operating Revenue	24,947,769	21,807,197	18,563,000						
3	Total Operating Revenue	\$294,106,000	\$300,893,197	\$315,573,000						
4	Total Operating Expenses	283,532,000	287,530,757	305,925,000						
5	Income/(Loss) From Operations	\$10,574,000	\$13,362,440	\$9,648,000						
6	Total Non-Operating Revenue	(1,092,000)	(369,000)	(3,626,000)						
7	Excess/(Deficiency) of Revenue Over Expenses	\$9,482,000	\$12,993,440	\$6,022,000						
В.	Profitability Summary									
1	Hospital Operating Margin	3.61%	4.45%	3.09%						
2	Hospital Non Operating Margin	-0.37%	-0.12%	-1.16%						
3	Hospital Total Margin	3.24%	4.32%	1.93%						
4	Income/(Loss) From Operations	\$10,574,000	\$13,362,440	\$9,648,000						
5	Total Operating Revenue	\$294,106,000	\$300,893,197	\$315,573,000						
6	Total Non-Operating Revenue	(\$1,092,000)	(\$369,000)	(\$3,626,000)						
7	Total Revenue	\$293,014,000	\$300,524,197	\$311,947,000						
8	Excess/(Deficiency) of Revenue Over Expenses	\$9,482,000	\$12,993,440	\$6,022,000						
C.	Net Assets Summary									
1	Hospital Unrestricted Net Assets	\$280,445,000	\$282,678,000	\$266,335,000						
2	Hospital Total Net Assets	\$328,100,000	\$331,518,000	\$311,302,000						
3	Hospital Change in Total Net Assets	(\$24,060,000)	\$3,418,000	(\$20,216,000)						
4	Hospital Change in Total Net Assets %	93.2%	1.0%	-6.1%						
D.	Cost Data Summary									
1	Ratio of Cost to Charges	0.33	0.31	0.32						
2	Total Operating Expenses	\$283,532,000	\$287,530,757	\$305,925,000						
3	Total Gross Revenue	\$829,881,442	\$900,732,964	\$944,999,461						
4	Total Other Operating Revenue	\$24,947,559	\$22,912,084	\$20,447,859						
5	Private Payment to Cost Ratio	1.21	1.22	1.27						
6	Total Non-Government Payments	\$183,789,577	\$186,927,133	\$203,271,835						

	GREI	ENWICH HOSPITAL								
	TWELVE MONTHS ACTUAL FILING									
	FISCAL YEAR 2011									
	REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS									
(1)	(2)	(3)	(4)	(5)						
		ACTUAL	ACTUAL	ACTUAL						
LINE	DESCRIPTION	FY 2009	FY 2010	FY 2011						
7	Total Uninsured Payments	\$4,423,064	\$3,589,710	\$4,699,011						
8	Total Non-Government Charges	\$481,796,590	\$516,722,413	\$528,332,417						
9	Total Uninsured Charges	\$33,403,571	\$34,132,154	\$33,344,092						
10	Medicare Payment to Cost Ratio	0.72	0.71	0.67						
11	Total Medicare Payments	\$75,089,754	\$74,905,519	\$78,069,609						
12	Total Medicare Charges	\$316,162,611	\$340,738,738	\$365,007,047						
13	Medicaid Payment to Cost Ratio	0.80	0.58	0.69						
14	Total Medicaid Payments	\$4,495,846	\$4,340,316	\$6,894,134						
15	Total Medicaid Charges	\$16,997,582	\$23,952,702	\$31,318,886						
16	Uncompensated Care Cost	\$9,612,333	\$9,507,865	\$9,076,877						
17	Charity Care	\$21,129,180	\$20,038,812	\$19,375,204						
18	Bad Debts	\$7,851,327	\$10,503,632	\$9,269,877						
19	Total Uncompensated Care	\$28,980,507	\$30,542,444	\$28,645,081						
20	Uncompensated Care % of Total Expenses	3.4%	3.3%	3.0%						
21	Total Operating Expenses	\$283,532,000	\$287,530,757	\$305,925,000						
E.	Liquidity Measures Summary									
1	Current Ratio	2.31	2.69	2.40						
2	Total Current Assets	\$103,328,000	\$100,623,000	\$103,169,000						
3	Total Current Liabilities	\$44,713,000	\$37,414,000	\$42,978,000						
4	Days Cash on Hand	83	76	68						
5	Cash and Cash Equivalents	\$32,032,000	\$32,013,000	\$32,149,000						
6	Short Term Investments	28,273,000	23,470,000	21,585,000						
7	Total Cash and Short Term Investments	\$60,305,000	\$55,483,000	\$53,734,000						
8	Total Operating Expenses	\$283,532,000	\$287,530,757	\$305,925,000						
9	Depreciation Expense	\$19,015,000	\$20,275,407	\$18,905,989						
10	Operating Expenses less Depreciation Expense	\$264,517,000	\$267,255,350	\$287,019,011						
11	Days Revenue in Patient Accounts Receivable	43.25	42.18	39.58						

	GREENWIG	CH HOSP	ITAL						
	TWELVE MONTHS ACTUAL FILING								
	FISCAL YEAR 2011								
	REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS								
(1)	(2)		(3)	(4)			(5)		
			TUAL	•	ÚAL .		ACTUAL		
LINE	DESCRIPTION	F	Y 2009	F	′ 2010		FY 2011		
12	Net Patient Accounts Receivable	\$	32,088,000	\$ 3	2,518,000	\$	32,433,000		
13	Due From Third Party Payers		\$0		\$0		\$0		
14	Due To Third Party Payers		\$192,000		\$264,000		\$228,000		
	Total Net Patient Accounts Receivable and Third Party Payer								
15	Activity	\$	31,896,000		2,254,000	\$	32,205,000		
16	Total Net Patient Revenue	\$2	269,158,231	\$ 27	9,086,000	\$	297,010,000		
17	Average Payment Period		61.70		51.10		54.65		
18	Total Current Liabilities	\$	544,713,000	\$3	7,414,000		\$42,978,000		
19	Total Operating Expenses	\$2	283,532,000	\$28	7,530,757		\$305,925,000		
20	Depreciation Expense		\$19,015,000	\$	20,275,407		\$18,905,989		
21	Total Operating Expenses less Depreciation Expense	\$2	264,517,000	\$26	7,255,350		\$287,019,011		
F.	Solvency Measures Summary								
1	Equity Financing Ratio		69.5		70.3		65.8		
2	Total Net Assets	\$3	328,100,000	\$33	1,518,000		\$311,302,000		
3	Total Assets	\$4	72,325,000	\$47	1,792,000		\$472,899,000		
4	Cash Flow to Total Debt Ratio		31.0		40.4		29.1		
5	Excess/(Deficiency) of Revenues Over Expenses		\$9,482,000	\$1	2,993,440		\$6,022,000		
6	Depreciation Expense		\$19,015,000	\$	20,275,407		\$18,905,989		
7	Excess of Revenues Over Expenses and Depreciation Expense	\$	28,497,000	\$3	3,268,847		\$24,927,989		
8	Total Current Liabilities	9	544,713,000	\$3	7,414,000		\$42,978,000		
9	Total Long Term Debt		\$47,265,000	\$	45,005,000		\$42,645,000		
10	Total Current Liabilities and Total Long Term Debt	\$	91,978,000	\$8	2,419,000		\$85,623,000		
11	Long Term Debt to Capitalization Ratio		12.6		12.0		12.0		
12	Total Long Term Debt	\$	47,265,000	\$4	5,005,000		\$42,645,000		
13	Total Net Assets	\$3	328,100,000	\$33	1,518,000		\$311,302,000		
14	Total Long Term Debt and Total Net Assets	\$3	375,365,000	\$37	6,523,000		\$353,947,000		
15	Debt Service Coverage Ratio		10.5		12.8		9.4		
16	Excess Revenues over Expenses		\$9,482,000	\$1	2,993,440		\$6,022,000		
17	Interest Expense		\$669,000		\$448,812		\$425,472		
18	Depreciation and Amortization Expense		319,015,000	\$2	0,275,407		\$18,905,989		

	GREENWIC	H HOSPITAL							
	TWELVE MONTHS ACTUAL FILING								
	FISCAL YEAR 2011 REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS								
									(1)
(.,	(-)	ACTUAL	ACTUAL	ACTUAL					
<u>LINE</u>	DESCRIPTION	FY 2009	FY 2010	FY 2011					
19	Principal Payments	\$2,115,000	\$2,190,000	\$2,260,000					
G.	Other Financial Ratios								
G.	Other Financial Ratios								
20	Average Age of Plant	8.1	8.6	10.1					
21	Accumulated Depreciation	\$153,823,000	\$173,524,000	\$191,442,000					
22	Depreciation and Amortization Expense	\$19,015,000	\$20,275,407	\$18,905,989					
Н.	Utilization Measures Summary								
1	Patient Days	50,149	53,059	52,638					
2	Discharges	12,931	13,627	13,479					
3	ALOS	3.9	3.9	3.9					
4	Staffed Beds	206	206	206					
5	Available Beds	_	206	206					
6	Licensed Beds	206	206	206					
6	Occupancy of Staffed Beds	66.7%	70.6%	70.0%					
7	Occupancy of Available Beds	66.7%	70.6%	70.0%					
8	Full Time Equivalent Employees	1,440.1	1,461.7	1,613.0					
l.	Hospital Gross Revenue Payer Mix Percentage								
1	Non-Government Gross Revenue Payer Mix Percentage	54.0%	53.6%	52.4%					
2	Medicare Gross Revenue Payer Mix Percentage	38.1%	37.8%	38.6%					
3	Medicaid Gross Revenue Payer Mix Percentage	2.0%	2.7%	3.3%					
4	Other Medical Assistance Gross Revenue Payer Mix Percentage	1.7%	2.1%	2.1%					
5	Uninsured Gross Revenue Payer Mix Percentage	4.0%	3.8%	3.5%					
6	CHAMPUS / TRICARE Gross Revenue Payer Mix Percentage	0.1%	0.1%	0.0%					
7	Total Gross Revenue Payer Mix Percentage	100.0%	100.0%	100.0%					
8	Non-Government Gross Revenue (Charges)	\$448,393,019	\$482,590,259	\$494,988,325					
9	Medicare Gross Revenue (Charges)	\$316,162,611	\$340,738,738	\$365,007,047					
10	Medicaid Gross Revenue (Charges)	\$16,997,582	\$23,952,702	\$31,318,886					
11	Other Medical Assistance Gross Revenue (Charges)	\$14,280,459 \$23,403,571	\$18,787,299	\$19,903,257					
12 13	Uninsured Gross Revenue (Charges) CHAMPUS / TRICARE Gross Revenue (Charges)	\$33,403,571 \$644,200	\$34,132,154 \$531,812	\$33,344,092 \$437,854					
14	Total Gross Revenue (Charges)	\$829,881,442	\$900,732,964	\$944,999,461					
J.	Hospital Net Revenue Payer Mix Percentage								
	Non-Government Net Revenue Payer Mix Percentage	67.4%	67.8%	68.2%					

	GREENWICH	H HOSPITAL							
	TWELVE MONTHS ACTUAL FILING								
	FISCAL YEAR 2011								
	REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS								
(1)	(2)	(3)	(4)	(5)					
		ACTUAL	ACTUAL	ACTUAL					
<u>LINE</u>	DESCRIPTION	FY 2009	FY 2010	FY 2011					
2	Medicare Net Revenue Payer Mix Percentage	28.2%	27.7%	26.8%					
3	Medicaid Net Revenue Payer Mix Percentage	1.7%	1.6%	2.4%					
4	Other Medical Assistance Net Revenue Payer Mix Percentage	0.9%	1.5%	1.0%					
5	Uninsured Net Revenue Payer Mix Percentage	1.7%	1.3%	1.6%					
6	CHAMPUS / TRICARE Net Revenue Payer Mix Percentage	0.1%	0.0%	0.1%					
7	Total Net Revenue Payer Mix Percentage	100.0%	100.0%	100.0%					
8	Non-Government Net Revenue (Payments)	\$179,366,513	\$183,337,423	\$198,572,824					
9	Medicare Net Revenue (Payments)	\$75,089,754	\$74,905,519	\$78,069,609					
10	Medicaid Net Revenue (Payments)	\$4,495,846	\$4,340,316	\$6,894,134					
11	Other Medical Assistance Net Revenue (Payments)	\$2,325,143	\$4,191,087	\$2,919,430					
12	Uninsured Net Revenue (Payments)	\$4,423,064	\$3,589,710	\$4,699,011					
13	CHAMPUS / TRICARE Net Revenue Payments)	\$226,296	\$37,467	\$147,774					
14	Total Net Revenue (Payments)	\$265,926,616	\$270,401,522	\$291,302,782					
K.	<u>Discharges</u>								
1	Non-Government (Including Self Pay / Uninsured)	7,298	7,582	7,441					
2	Medicare	5,054	5,269	5,255					
3	Medical Assistance	573	770	779					
4	Medicaid	327	517	445					
5	Other Medical Assistance	246	253	334					
6	CHAMPUS / TRICARE	6	6	4					
7	Uninsured (Included In Non-Government)	296	333	290					
8	Total	12,931	13,627	13,479					
L.	Case Mix Index								
1	Non-Government (Including Self Pay / Uninsured)	0.845500	0.871500	0.941600					
2	Medicare	1.406500	1.420500	1.414000					
3	Medical Assistance	1.057653	0.923621	0.976984					
4	Medicaid	1.125400	0.879100	0.979900					
5	Other Medical Assistance	0.967600	1.014600	0.973100					
6	CHAMPUS / TRICARE	1.467300	0.990200	0.582000					
7	Uninsured (Included In Non-Government)	0.917800	0.993600	0.994000					
8	Total Case Mix Index	1.074452	1.086773	1.127710					
M.	Emergency Department Visits								
1	Emergency Room - Treated and Admitted	7,824	7,764	7,715					
2	Emergency Room - Treated and Discharged	35,461	34,887	35,170					
3	Total Emergency Room Visits	43,285	42,651	42,885					

REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2010	FY 2011	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
I.	MEDICARE MANAGED CARE			1	
Α.	ANTHEM - MEDICARE BLUE CONNECTICUT				
1	Inpatient Charges	\$300,901	\$136,918	(\$163,983)	-54%
2	Inpatient Payments	\$42,474	\$70,457	\$27,983	66%
3	Outpatient Charges	\$383,944	\$285,950	(\$97,994)	-26%
4	Outpatient Payments	\$45,304	\$55,633	\$10,329	23%
5	Discharges	11	Ψ33,033	ψ10,329	-64%
6	Patient Days	57	13	(44)	-77%
7	Outpatient Visits (Excludes ED Visits)	233	182	(51)	-22%
8	Emergency Department Outpatient Visits	8	13	5	63%
9	Emergency Department Outpatient Visits Emergency Department Inpatient Admissions	16	13	(15)	-94%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$684,845	\$422,868	(\$261,977)	-38%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$87,778	\$126,090	\$38,312	44%
		φοι,ιιο	ψ120,000	ψου,σ12	4470
В.	CIGNA HEALTHCARE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
C.	CONNECTICARE, INC.	***	#075.005	#04.000	2001
1	Inpatient Charges	\$211,022	\$275,085	\$64,063	30%
2	Inpatient Payments	\$73,422	\$68,898	(\$4,524)	-6%
3	Outpatient Charges	\$125,245	\$320,943	\$195,698	156%
4	Outpatient Payments	\$38,502	\$137,641	\$99,139	257%
5	Discharges	4	6	2	50%
6	Patient Days	32	22	(10)	-31%
7	Outpatient Visits (Excludes ED Visits)	132	403	271	205%
8	Emergency Department Outpatient Visits	5	<u>9</u>	2	80%
9	Emergency Department Inpatient Admissions TOTAL INPATIENT & OUTPATIENT CHARGES	\$ \$226,267			67%
	TOTAL INPATIENT & OUTPATIENT CHARGES TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$336,267 \$111,024	\$596,028	\$259,761	77%
	IUIAL INPATIENT & UUTPATIENT PATMENTS	\$111,924	\$206,539	\$94,615	85%

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REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
` '		FY 2010	FY 2011	AMÒÚNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
D.	HEALTHNET OF CONNECTICUT				
1	Inpatient Charges	\$3,694,474	\$427,054	(\$3,267,420)	-88%
2	Inpatient Payments	\$961,277	\$0	(\$961,277)	-100%
3	Outpatient Charges	\$3,659,986	\$967,203	(\$2,692,783)	-74%
4	Outpatient Payments	\$579,465	\$0	(\$579,465)	-100%
5	Discharges	92	15	(77)	-84%
6	Patient Days	471	54	(417)	-89%
7	Outpatient Visits (Excludes ED Visits)	3,941	816	(3,125)	-79%
8	Emergency Department Outpatient Visits	121	32	(89)	-74%
9	Emergency Department Inpatient Admissions	92	17	(75)	-82%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$7,354,460	\$1,394,257	(\$5,960,203)	-81%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$1,540,742	\$0	(\$1,540,742)	-100%
E.	OTHER MEDICARE MANAGED CARE				
1	Inpatient Charges	\$11,658,656	\$10,528,500	(\$1,130,156)	-10%
2	Inpatient Payments	\$2,108,133	\$2,149,052	\$40,919	2%
3	Outpatient Charges	\$3,993,341	\$4,176,027	\$182,686	5%
4	Outpatient Payments	\$818,875	\$1,269,666	\$450,791	55%
5	Discharges	314	265	(49)	-16%
	Patient Days	1,526	1,336	(190)	-12%
7	Outpatient Visits (Excludes ED Visits)	1,447	1,346	(101)	-7%
	Emergency Department Outpatient Visits	263	268	5	2%
9	Emergency Department Inpatient Admissions	313	263	(50)	-16%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$15,651,997	\$14,704,527	(\$947,470)	-6%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$2,927,008	\$3,418,718	\$491,710	17%
F.	OXFORD HEALTH PLANS, INC - MEDICARE ADVAN		<u> </u>		
1	Inpatient Charges	\$1,376,067	\$1,434,156	\$58,089	4%
	Inpatient Payments	\$0	\$384,065	\$384,065	0%
3	Outpatient Charges	\$543,738	\$1,128,053	\$584,315	107%
4	Outpatient Payments	\$259,122	\$537,518	\$278,396	107%
	Discharges	32	48	16	50%
	Patient Days	160	191	31	19%
7	Outpatient Visits (Excludes ED Visits)	193	212	19	10%
	Emergency Department Outpatient Visits	39	51	12	31%
9	Emergency Department Inpatient Admissions	28	49	21	75%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$1,919,805	\$2,562,209	\$642,404	33%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$259,122	\$921,583	\$662,461	256%

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(1)	(2)	(3)	(4)	(5)	(6)
	• •	FY 2010	FY 2011	AMÒÚNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
G.	UNITED HEALTHCARE INSURANCE COMPANY				
1	Inpatient Charges	\$0	\$3,964,430	\$3,964,430	0%
	Inpatient Payments	\$0	\$1,256,199	\$1,256,199	0%
3	Outpatient Charges	\$0	\$3,286,326	\$3,286,326	0%
4	Outpatient Payments	\$0	\$1,564,602	\$1,564,602	0%
5	Discharges	0	66	66	0%
	Patient Days	0	428	428	0%
7	Outpatient Visits (Excludes ED Visits)	0	2,980	2,980	0%
8	Emergency Department Outpatient Visits	0	112	112	0%
9	Emergency Department Inpatient Admissions	0	60	60	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$7,250,756	\$7,250,756	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$2,820,801	\$2,820,801	0%
Н.	WELLCARE OF CONNECTICUT				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
l.	AETNA				
	Inpatient Charges	\$3,103,004	\$2,654,543	(\$448,461)	-14%
	Inpatient Payments	\$717,174	\$562,983	(\$154,191)	-21%
3	Outpatient Charges	\$1,222,574	\$1,325,631	\$103,057	8%
4	Outpatient Payments	\$253,955	\$291,803	\$37,848	15%
5	Discharges	98	82	(16)	-16%
	Patient Days	418	417	(1)	0%
7	Outpatient Visits (Excludes ED Visits)	654	706	52	8%
	Emergency Department Outpatient Visits	94	82	(12)	-13%
9	Emergency Department Inpatient Admissions	102	87	(15)	-15%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$4,325,578	\$3,980,174	(\$345,404)	-8%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$971,129	\$854,786	(\$116,343)	-12%

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2010	FY 2011	AMÒÚNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
J.	HUMANA				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
K.	SECURE HORIZONS				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Charges Inpatient Payments	\$0	\$0 \$0	\$0 \$0	0%
3	Outpatient Charges	\$0	\$0 \$0	\$0 \$0	0%
4	Outpatient Charges Outpatient Payments	\$0	\$0 \$0	\$0 \$0	0%
5	Discharges	0	0	0	0%
	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Outpatient Visits Emergency Department Inpatient Admissions	0	0	0	0%
9	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0 \$0	\$0	0%
		1		 	<u> </u>
L.	UNICARE LIFE & HEALTH INSURANCE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
	Discharges	0	0	0	0%
	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%

(1)	(2)	(3)	(4)	(5)	(6)
	, ,	FY 2010	FY 2011	AMÒÚNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
M.	UNIVERSAL AMERICAN				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
N.	EVERCARE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Charges Inpatient Payments	\$0	\$0 \$0	\$0	0%
3	Outpatient Charges	\$0	\$0 \$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
		·	•	·	
II.	TOTAL MEDICARE MANAGED CARE			T	
		****	*** ***	(4	
	TOTAL INPATIENT CHARGES	\$20,344,124	\$19,420,686	(\$923,438)	-5%
	TOTAL INPATIENT PAYMENTS	\$3,902,480	\$4,491,654	\$589,174	15%
	TOTAL OUTPATIENT CHARGES	\$9,928,828	\$11,490,133	\$1,561,305	16%
	TOTAL DISCHARGES	\$1,995,223	\$3,856,863	\$1,861,640	93%
	TOTAL DISCHARGES TOTAL PATIENT DAYS	551	486	(65)	-12%
	TOTAL PATIENT DAYS TOTAL OUTPATIENT VISITS (EXCLUDES ED	2,664	2,461	(203)	-8%
	VISITS)	6,600	6,645	45	1%
	TOTAL EMERGENCY DEPARTMENT	0,000	0,045	45	176
	OUTPATIENT VISITS	530	567	37	7%
	TOTAL EMERGENCY DEPARTMENT	550	307	31	1 70
	INPATIENT ADMISSIONS	554	482	(72)	-13%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$30,272,952	\$30,910,819	\$637,867	2%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$5,897,703	\$8,348,517	\$2,450,814	42%
		45,551,155	40,040,011	ψ=, .00,0 · -	-72 /0

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2010	FY 2011	AMOUNT	%
		ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
I.	MEDICAID MANAGED CARE				
	ANTHEM BLUE CROSS AND BLUE SHIELD				
A.	OF CONNECTICUT				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT				
	CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT	•	•	•	•••
	PAYMENTS	\$0	\$0	\$0	0%
В.	COMMUNITY HEALTH NETWORK OF CT				
1	Inpatient Charges	\$2,018,743	\$1,525,607	(\$493,136)	-24%
2	Inpatient Payments	\$509,525	\$406,998	(\$102,527)	-20%
3	Outpatient Charges	\$6,304,986	\$7,130,998	\$826,012	13%
4	Outpatient Payments	\$1,376,626	\$1,050,641	(\$325,985)	-24%
5	Discharges	92	78	(14)	-15%
6	Patient Days	331	244	(87)	-26%
7	Outpatient Visits (Excludes ED Visits)	8,432	7,124	(1,308)	-16%
8	Emergency Department Outpatient Visits	1,284	1,489	205	16%
9	Emergency Department Inpatient Admissions	34	27	(7)	-21%
	TOTAL INPATIENT & OUTPATIENT				
	CHARGES	\$8,323,729	\$8,656,605	\$332,876	4%
	TOTAL INPATIENT & OUTPATIENT				
	PAYMENTS	\$1,886,151	\$1,457,639	(\$428,512)	-23%
C.	HEALTHNET OF THE NORTHEAST, INC.				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT		_	_	
	CHARGES	\$0	\$0	\$0	0%
1	TOTAL INPATIENT & OUTPATIENT	**	**	**	60/
	PAYMENTS	\$0	\$0	\$0	0%

(1)	(2)	(3)	(4)	(5)	(6)
	, ,	FY 2010	FY 2011	AMÒÚNT	%
		ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
_					
D.	OTHER MEDICAID MANAGED CARE				
1	Inpatient Charges	\$164,740	\$124,847	(\$39,893)	-24%
2	Inpatient Payments	\$47,520	\$43,141	(\$4,379)	-9%
3	Outpatient Charges	\$417,894	\$444,894	\$27,000	6%
4	Outpatient Payments	\$38,548	\$65,142	\$26,594	69%
5	Discharges	22	14	(8)	-36%
6	Patient Days	75	47	(28)	-37%
7	Outpatient Visits (Excludes ED Visits)	1,577	1,207	(370)	-23%
8	Emergency Department Outpatient Visits	0	2	2	0%
9	Emergency Department Inpatient Admissions	4	0	(4)	-100%
	TOTAL INPATIENT & OUTPATIENT				
	CHARGES	\$582,634	\$569,741	(\$12,893)	-2%
	TOTAL INPATIENT & OUTPATIENT				
	PAYMENTS	\$86,068	\$108,283	\$22,215	26%
E.	WELLCARE OF CONNECTICUT				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT				
	CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT	* -	* -	* -	
	PAYMENTS	\$0	\$0	\$0	0%
	FIRST CHOICE OF CONNECTICUT,			* -	
F.	PREFERRED ONE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2010	FY 2011	AMOUNT	%
		ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
			•		20/
9	Emergency Department Inpatient Admissions TOTAL INPATIENT & OUTPATIENT	0	0	0	0%
	CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT	\$0	\$ U	\$ U	0%
	PAYMENTS	\$0	\$0	\$0	0%
		,	40	4 0	070
G.	UNITED HEALTHCARE				
1	Inpatient Charges	\$677,612	\$433,417	(\$244,195)	-36%
2	Inpatient Payments	\$188,683	\$100,230	(\$88,453)	-47%
3	Outpatient Charges	\$1,256,307	\$2,088,593	\$832,286	66%
4	Outpatient Payments	\$323,061	\$446,136	\$123,075	38%
5	Discharges	33	26	(7)	-21%
6	Patient Days	133	88	(45)	-34%
7	Outpatient Visits (Excludes ED Visits)	1,243	1,405	162	13%
8	Emergency Department Outpatient Visits	210	361	151	72%
9	Emergency Department Inpatient Admissions	13	6	(7)	-54%
	TOTAL INPATIENT & OUTPATIENT	44 000 040	40 500 040	A 500.004	200/
	CHARGES TOTAL INPATIENT & OUTPATIENT	\$1,933,919	\$2,522,010	\$588,091	30%
	PAYMENTS	\$511,744	\$546,366	\$34,622	7%
				. ,	
Н.	AETNA				
1	Inpatient Charges	\$746,331	\$943,638	\$197,307	26%
2	Inpatient Payments	\$170,122	\$285,266	\$115,144	68%
3	Outpatient Charges	\$1,805,087	\$2,116,142	\$311,055	17%
4	Outpatient Payments	\$420,623 29	\$396,027	(\$24,596)	-6% 31%
5 6	Discharges Patient Days	107	38 119	9	11%
7	Outpatient Visits (Excludes ED Visits)	1,341	1,681	340	25%
8	Emergency Department Outpatient Visits	354	455	101	29%
9	Emergency Department Inpatient Admissions	17	17	0	0%
	TOTAL INPATIENT & OUTPATIENT	.,	.,	<u> </u>	070
	CHARGES	\$2,551,418	\$3,059,780	\$508,362	20%
	TOTAL INPATIENT & OUTPATIENT	. , ,	. , ,	•	
	PAYMENTS	\$590,745	\$681,293	\$90,548	15%
II.	TOTAL MEDICAID MANAGED CARE				
	TOTAL INDATIENT CHARGES	¢2 607 420	¢2 027 500	(\$E70.047)	460/
	TOTAL INPATIENT CHARGES TOTAL INPATIENT PAYMENTS	\$3,607,426	\$3,027,509	(\$579,917) (\$90,215)	-16%
	TOTAL INPATIENT PATMENTS TOTAL OUTPATIENT CHARGES	\$915,850 \$9,784,274	\$835,635 \$11,780,627	(\$80,215) \$1,996,353	-9% 20%
	TOTAL OUTPATIENT CHARGES TOTAL OUTPATIENT PAYMENTS	\$2,158,858	\$1,957,946	(\$200,912)	-9%
	TOTAL DISCHARGES	176	156	(20)	-11%
	TOTAL PATIENT DAYS	646	498	(148)	-23%
	TOTAL OUTPATIENT VISITS	040	400	(140)	2070
	(EXCLUDES ED VISITS)	12,593	11,417	(1.176)	-9%
	TOTAL EMERGENCY DEPARTMENT	,	,	(, -/	
	OUTPATIENT VISITS	1,848	2,307	459	25%
	TOTAL EMERGENCY DEPARTMENT	,	•		
	INPATIENT ADMISSIONS	68	50	(18)	-26%
	TOTAL INPATIENT & OUTPATIENT				
	CHARGES	\$13,391,700	\$14,808,136	\$1,416,436	11%
	TOTAL INPATIENT & OUTPATIENT	A.	**		
	PAYMENTS	\$3,074,708	\$2,793,581	(\$281,127)	-9%

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2010	FY 2011	AMOUNT	%
		ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE

		HEALTH CARE SERVICE	,		
	IWELVE	MONTHS ACTUAL FILING FISCAL YEAR 2011	NG		
	DEDORT 200 - HOSPI	TAL BALANCE SHEET I	INFORMATION		
(1)	(2)	(3) FY 2010	(4) FY 2011	(5) AMOUNT	(6) %
<u>LINE</u>	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
I.	<u>ASSETS</u>				
Α.	Current Assets:				
1	Cash and Cash Equivalents	\$34,318,000	\$35,827,000	\$1,509,000	4%
2	Short Term Investments	\$23,470,000	\$21,585,000	(\$1,885,000)	-8%
3	Accounts Receivable (Less: Allowance for Doubtful Accounts)	\$33,404,000	\$34,512,000	\$1,108,000	3%
4	Current Assets Whose Use is Limited for Current Liabilities	\$0	\$0	\$0	0%
5	Due From Affiliates	\$0	\$0	\$0	0%
6	Due From Third Party Payers	\$0	\$0	\$0	0%
7	Inventories of Supplies	\$1,275,000	\$1,366,000	\$91,000	7%
8	Prepaid Expenses	\$2,349,000	\$4,091,000	\$1,742,000	74%
9	Other Current Assets	\$635,000	\$1,027,000	\$392,000	62%
	Total Current Assets	\$95,451,000	\$98,408,000	\$2,957,000	3%
В.	Noncurrent Assets Whose Use is Limited:				
1	Held by Trustee	\$800,000	\$799,000	(\$1,000)	0%
2	Board Designated for Capital Acquisition	\$60,606,000	\$62,583,000	\$1,977,000	3%
3	Funds Held in Escrow	\$9,000	\$6,000	(\$3,000)	-33%
4	Other Noncurrent Assets Whose Use is Limited	\$0	\$0	\$0	0%
	Total Noncurrent Assets Whose Use is Limited:	\$61,415,000	\$63,388,000	\$1,973,000	3%
5	Interest in Net Assets of Foundation	\$0	\$0	\$0	0%
6	Long Term Investments	\$49,683,000	\$48,889,000	(\$794,000)	-2%
7	Other Noncurrent Assets	\$16,936,000	\$22,104,000	\$5,168,000	31%
C.	Net Fixed Assets:				
1	Property, Plant and Equipment	\$467,487,000	\$482,664,000	\$15,177,000	3%
2	Less: Accumulated Depreciation	\$188,154,000	\$207,619,000	\$19,465,000	\$0
	Property, Plant and Equipment, Net	\$279,333,000	\$275,045,000	(\$4,288,000)	-2%
3	Construction in Progress	\$524,000	\$169,000	(\$355,000)	-68%
	Total Net Fixed Assets	\$279,857,000	\$275,214,000	(\$4,643,000)	-2%
	Total Assets	\$503,342,000	\$508,003,000	\$4,661,000	1%

	GREENWICH	HEALTH CARE SERVICE	ES, INC.				
	TWELVE	MONTHS ACTUAL FILIN	1G				
	FISCAL YEAR 2011						
	REPORT 300 - HOSF	PITAL BALANCE SHEET I	NFORMATION				
(1)	(2)	(3) FY 2010	(4) FY 2011	(5) AMOUNT	(6) %		
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE		
II.	LIABILITIES AND NET ASSETS						
A.	Current Liabilities:						
1	Accounts Payable and Accrued Expenses	\$15,911,145	\$17,723,000	\$1,811,855	11%		
2	Salaries, Wages and Payroll Taxes	\$10,892,855	\$11,818,000	\$925,145	8%		
3	Due To Third Party Payers	\$264,000	\$228,000	(\$36,000)	-14%		
4	Due To Affiliates	\$0	\$0	\$0	0%		
5	Current Portion of Long Term Debt	\$2,260,000	\$2,360,000	\$100,000	4%		
6	Current Portion of Notes Payable	\$0	\$0	\$0	0%		
7	Other Current Liabilities	\$11,413,000	\$14,136,000	\$2,723,000	24%		
	Total Current Liabilities	\$40,741,000	\$46,265,000	\$5,524,000	14%		
В.	Long Term Debt:						
1	Bonds Payable (Net of Current Portion)	\$45,005,000	\$42,645,000	(\$2,360,000)	-5%		
2	Notes Payable (Net of Current Portion)	\$0	\$0	\$0	0%		
	Total Long Term Debt	\$45,005,000	\$42,645,000	(\$2,360,000)	-5%		
3	Accrued Pension Liability	\$29,899,000	\$46,068,000	\$16,169,000	54%		
4	Other Long Term Liabilities	\$27,956,000	\$29,906,000	\$1,950,000	7%		
	Total Long Term Liabilities	\$102,860,000	\$118,619,000	\$15,759,000	15%		
5	Interest in Net Assets of Affiliates or Joint	\$0	\$1,136,000	\$1,136,000	0%		
C.	Net Assets:						
1	Unrestricted Net Assets or Equity	\$310,901,000	\$297,016,000	(\$13,885,000)	-4%		
2	Temporarily Restricted Net Assets	\$27,295,000	\$24,575,000	(\$2,720,000)	-10%		
3	Permanently Restricted Net Assets	\$21,545,000	\$20,392,000	(\$1,153,000)	-5%		
	Total Net Assets	\$359,741,000	\$341,983,000	(\$17,758,000)	-5%		
	Total Liabilities and Net Assets	\$503,342,000	\$508,003,000	\$4,661,000	1%		

		HEALTH CARE SER MONTHS ACTUAL	•		
		FISCAL YEAR 2011			
	REPORT 350 - HOSPITAL S	TATEMENT OF OPE	RATIONS INFORM	MATION	
(1)	(2)	(3)	(4)	(5)	(6)
		FY 2010	FY 2011	AMOUNT	%
LINE	<u>DESCRIPTION</u>	<u>ACTUAL</u>	ACTUAL	DIFFERENCE	DIFFERENCE
Α.	Operating Revenue:				
1	Total Gross Patient Revenue	\$922,624,000	\$974,153,000	\$51,529,000	6%
2	Less: Allowances	\$593,002,019	\$620,871,067	\$27,869,048	5%
3	Less: Charity Care	\$22,988,513	\$22,297,544	(\$690,969)	-3%
4	Less: Other Deductions	\$18,217,468	\$20,577,389	\$2,359,921	13%
	Total Net Patient Revenue	\$288,416,000	\$310,407,000	\$21,991,000	8%
5	Other Operating Revenue	\$9,324,000	\$8,585,000	(\$739,000)	-8%
	Cities Operating Revenue	ψ3,324,000	ψ0,000,000	(ψ100,000)	070
6	Net Assets Released from Restrictions	\$5,445,000	\$4,366,000	(\$1,079,000)	-20%
	Total Operating Revenue	\$303,185,000	\$323,358,000	\$20,173,000	7%
B.	Operating Expenses:				
11	Salaries and Wages	\$118,341,342	\$125,958,821	\$7,617,479	6%
2	Fringe Benefits	\$33,384,400	\$38,350,504	\$4,966,104	15%
3	Physicians Fees	\$3,944,170	\$4,204,096	\$259,926	7%
4	Supplies and Drugs	\$38,270,558	\$41,117,895	\$2,847,337	7%
5	Depreciation and Amortization	\$21,723,000	\$20,454,000	(\$1,269,000)	-6%
6	Bad Debts	\$10,787,000	\$9,444,000	(\$1,343,000)	-12%
7	Interest	\$449,000	\$425,000	(\$24,000)	-5%
8	Malpractice	\$2,913,343	\$200,972	(\$2,712,371)	-93%
9	Other Operating Expenses	\$64,888,187	\$74,761,712	\$9,873,525	15%
	Total Operating Expenses	\$294,701,000	\$314,917,000	\$20,216,000	7%
	Income/(Loss) From Operations	\$8,484,000	\$8,441,000	(\$43,000)	-1%
C.	Non-Operating Revenue:				
1	Income from Investments	\$1,052,000	\$752,000	(\$300,000)	-29%
2	Gifts, Contributions and Donations	\$1,605,000	\$4,117,000	\$2,512,000	157%
3	Other Non-Operating Gains/(Losses)	(\$4,261,000)	(\$7,114,000)	(\$2,853,000)	67%
	Total Non-Operating Revenue	(\$1,604,000)	(\$2,245,000)	(\$641,000)	40%
	Excess/(Deficiency) of Revenue Over Expenses (Before Other Adjustments)	\$6,880,000	\$6,196,000	(\$684,000)	-10%
	Other Adjustments:				
	Unrealized Gains/(Losses)	\$4,661,000	(\$2,162,000)	(\$6,823,000)	-146%
	All Other Adjustments	(\$3,435,000)	(\$1,847,000)	\$1,588,000	-46%
	Total Other Adjustments	\$1,226,000	(\$4,009,000)	(\$5,235,000)	-427%
	Excess/(Deficiency) of Revenue Over Expenses	\$8,106,000	¢2.407.000	(\$5,919,000)	-73%
	EXCESS/(Deficiency) Of Revenue Over Expenses	000,000 po	\$2,187,000	(35.919.000)	-7.3%

GREENWICH HEALTH CARE SERVICES, INC.

TWELVE MONTHS ACTUAL FILING

FISCAL YEAR 2011

REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS

(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2009	FY 2010	FY 2011
A.	Parent Corporation Statement of Operations Summary			
1	Net Patient Revenue	\$281,144,231	\$288,416,000	\$310,407,000
2	Other Operating Revenue	17,603,769	14,769,000	12,951,000
3	Total Operating Revenue	\$298,748,000	\$303,185,000	\$323,358,000
4	Total Operating Expenses	290,832,000	294,701,000	314,917,000
5	Income/(Loss) From Operations	\$7,916,000	\$8,484,000	\$8,441,000
6	Total Non-Operating Revenue	(1,089,000)	(378,000)	(6,254,000)
7	Excess/(Deficiency) of Revenue Over Expenses	\$6,827,000	\$8,106,000	\$2,187,000
В.	Parent Corporation Profitability Summary			
1	Parent Corporation Operating Margin	2.66%	2.80%	2.66%
2	Parent Corporation Non-Operating Margin	-0.37%	-0.12%	-1.97%
3	Parent Corporation Total Margin	2.29%	2.68%	0.69%
4	Income/(Loss) From Operations	\$7,916,000	\$8,484,000	\$8,441,000
5	Total Operating Revenue	\$298,748,000	\$303,185,000	\$323,358,000
6	Total Non-Operating Revenue	(\$1,089,000)	(\$378,000)	(\$6,254,000)
7	Total Revenue	\$297,659,000	\$302,807,000	\$317,104,000
8	Excess/(Deficiency) of Revenue Over Expenses	\$6,827,000	\$8,106,000	\$2,187,000
C.	Parent Corporation Net Assets Summary			
1	Parent Corporation Unrestricted Net Assets	\$308,971,000	\$310,901,000	\$297,016,000
2	Parent Corporation Total Net Assets	\$356,626,000	\$359,741,000	\$341,983,000
3	Parent Corporation Change in Total Net Assets	(\$24,451,000)	\$3,115,000	(\$17,758,000)
4	Parent Corporation Change in Total Net Assets %	93.6%	0.9%	-4.9%

GREENWICH HEALTH CARE SERVICES, INC.

TWELVE MONTHS ACTUAL FILING

FISCAL YEAR 2011

REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS

(1)	(2)	(3)		(4)	(5)	
		ACTUAL		ACTUAL	ACTUAL	
LINE	DESCRIPTION	FY 2009		FY 2010	FY 2011	
D.	Liquidity Measures Summary					
1	Current Ratio	2.	14	2.34	2.13	
2	Total Current Assets	\$100,858,0	00	\$95,451,000	\$98,408,000	
3	Total Current Liabilities	\$47,177,00	00	\$40,741,000	\$46,265,000	
4	Days Cash on Hand		84	77	71	
5	Cash and Cash Equivalents	\$34,142,0	00	\$34,318,000	\$35,827,000	
6	Short Term Investments	28,273,0	00	23,470,000	21,585,000	
7	Total Cash and Short Term Investments	\$62,415,0	00	\$57,788,000	\$57,412,000	
8	Total Operating Expenses	\$290,832,0	00	\$294,701,000	\$314,917,000	
9	Depreciation Expense	\$20,411,0	00	\$21,723,000	\$20,454,000	
10	Operating Expenses less Depreciation Expense	\$270,421,0	00	\$272,978,000	\$294,463,000	
11	Days Revenue in Patient Accounts Receivable		43	42	40	
12	Net Patient Accounts Receivable	\$ 33,583,0	00	\$ 33,404,000	\$ 34,512,000	
13	Due From Third Party Payers		\$0	\$0	\$0	
14	Due To Third Party Payers	\$192,0	00	\$264,000	\$228,000	
15	Total Net Patient Accounts Receivable and Third Party Payer Activity	\$ 33,391,00	00	\$ 33,140,000	\$ 34,284,000	
16	Total Net Patient Revenue	\$281,144,23		\$288,416,000	\$310,407,000	
17	Average Payment Period		64	54	57	
18	Total Current Liabilities	\$47,177,0		\$40,741,000	\$46,265,000	
19	Total Operating Expenses	\$290,832,00		\$294,701,000	\$314,917,000	
20	Depreciation Expense	\$20,411,0		\$21,723,000	\$20,454,000	
21	Total Operating Expenses less Depreciation Expense	\$270,421,00		\$272,978,000	\$294,463,000	

GREENWICH HEALTH CARE SERVICES, INC. TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2011 REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS** (1) (2) (3) (4) (5) **ACTUAL ACTUAL** ACTUAL LINE DESCRIPTION FY 2009 FY 2010 FY 2011 E. Solvency Measures Summary 70.9 71.5 67.3 **Equity Financing Ratio** \$341,983,000 Total Net Assets \$356,626,000 \$359,741,000 Total Assets \$503,315,000 \$503,342,000 \$508,003,000 4 Cash Flow to Total Debt Ratio 28.8 34.8 25.5 5 Excess/(Deficiency) of Revenues Over Expenses \$6,827,000 \$8,106,000 \$2,187,000 6 Depreciation Expense \$20,411,000 \$21,723,000 \$20,454,000 Excess of Revenues Over Expenses and Depreciation Expense \$27,238,000 \$29,829,000 \$22,641,000 Total Current Liabilities \$47,177,000 \$40,741,000 \$46,265,000 Total Long Term Debt \$47,265,000 \$45,005,000 \$42,645,000 10 Total Current Liabilities and Total Long Term Debt \$94,442,000 \$85,746,000 \$88,910,000 11 Long Term Debt to Capitalization Ratio 11.7 11.1 11.1 12 Total Long Term Debt \$47,265,000 \$45,005,000 \$42,645,000 13 Total Net Assets \$356,626,000 \$359,741,000 \$341,983,000

14 Total Long Term Debt and Total Net Assets

\$404,746,000

\$384,628,000

\$403,891,000

		GR	EENWICH HOSPIT	AL				
		TWELVE	MONTHS ACTUAL	_ FILING				
			FISCAL YEAR 20					
	REPORT 40	0 - HOSPITAL IN	PATIENT BED UTIL		PARTMENT			
			_	_				
(1)	(2)	(3)	3(a)	3(b)	(4)	(5)	(6)	(7)
. ,	, ,	. ,	DISCHARGES	` /	` '	(/	OCCUPANCY	OCCUPANCY
		PATIENT	OR ICU/CCU	ADMISSIONS	STAFFED	AVAILABLE	OF STAFFED	OF AVAILABLE
LINE	DESCRIPTION	DAYS	# PATIENT		BEDS (A)	BEDS	BEDS (A)	BEDS
1	Adult Medical/Surgical	34,831	8,538	8,081	129	129	74.0%	74.0%
	<u> </u>	·		·				
2	ICU/CCU (Excludes Neonatal ICU)	2,011	457	0	10	10	55.1%	55.1%
	Psychiatric: Ages 0 to 17	0	0	0	0	0		0.0%
	Psychiatric: Ages 18+	0		0	0	0		0.0%
	TOTAL PSYCHIATRIC	0	0	0	0	0	0.0%	0.0%
5	Rehabilitation	0	0	0	0	0	0.0%	0.0%
6	Maternity	7,384	2,311	2,311	25	25	80.9%	80.9%
7	Newborn	5,339	1,945	1,945	22	22	66.5%	66.5%
8	Neonatal ICU	2,291	297	0	10	10	62.8%	62.8%
	D- di-tai-	700	200	000	40	40	04.40/	04.40/
9	Pediatric	782	388	388	10	10	21.4%	21.4%
10	Other	0	0	0	0	0	0.0%	0.0%
10	Ottlei	U	U	U	U	U	0.076	0.076
	TOTAL EXCLUDING NEWBORN	47,299	11,534	10,780	184	184	70.4%	70.4%
	TOTAL EXCEODING NEWBORN	41,299	11,334	10,700	104	104	70.470	70.470
	TOTAL INPATIENT BED UTILIZATION	52,638	13,479	12,725	206	206	70.0%	70.0%
	TOTAL INI ATIENT BED OTILIZATION	JZ,030	10,470	12,725	200	200	70.070	70.070
	TOTAL INPATIENT REPORTED YEAR	52,638	13,479	12,725	206	206	70.0%	70.0%
	TOTAL INPATIENT REPORTED TEAR TOTAL INPATIENT PRIOR YEAR	53,059	13,479	12,723	206	206	70.6%	
	DIFFERENCE #: REPORTED VS. PRIOR YEAR	-421	13,479	12,725	0	0		
	DITTERESE #. INCI ONTED VO. I KION TEAK	-421	13,473	12,125	U	<u> </u>	-0.0 /0	-0.0 /0
	DIFFERENCE %: REPORTED VS. PRIOR YEAR	-1%	0%	0%	0%	0%	-1%	-1%
	DITTEREST /0. KET OKTED VO. I KIOK TEAT	-170	0 76	0 76	0 70	0 /0	-1 /0	-1/0
	Total Licensed Beds and Bassinets	206						
	ו טומו בוטפווספט שפעט מווע שמסטווופנס	200						
(A) T	his number may not exceed the number of avail	able bode for se	ah danartmant ar in	total				
(A) I	ins number may not exceed the number of avail	able beds for eac	on department or in	ı ıvıdı.				

		EENWICH HOSPITA			
	IWELVE	MONTHS ACTUAL FISCAL YEAR 2011			
	REPORT 450 - HOSPITAL INPATIENT AN			IZATION AND FTE	 S
(1)	(2)	(3)	(4)	(5)	(6)
		ACTUAL	ACTUAL	AMOUNT	<u>%</u>
LINE	<u>DESCRIPTION</u>	FY 2010	FY 2011	DIFFERENCE	DIFFERENCE
Α.	CT Scans (A)				
	Inpatient Scans	7,108	6,095	-1,013	-14%
	Outpatient Scans (Excluding Emergency Department	,	-,	,-	
2	Scans)	6,477	6,323	-154	-2%
	Emergency Department Scans	8,735	7,014	-1,721	-20%
4	Other Non-Hospital Providers' Scans (A)	885	609	-276	-31%
	Total CT Scans	23,205	20,041	-3,164	-14%
В.	MRI Scans (A)				
	Inpatient Scans	1,141	1,240	99	9%
	Outpatient Scans (Excluding Emergency Department	.,	.,_ 10	30	370
	Scans)	4,729	5,309	580	12%
	Emergency Department Scans	112	115	3	3%
4	Other Non-Hospital Providers' Scans (A) Total MRI Scans	1,600 7,582	1,962 8,626	362 1, 044	23% 14%
	Total MRI Scans	7,362	0,020	1,044	14%
C.	PET Scans (A)				
	Inpatient Scans	0	0	0	0%
	Outpatient Scans (Excluding Emergency Department				
	Scans)	2	3	1	50%
	Emergency Department Scans	0	0	0	0%
4	Other Non-Hospital Providers' Scans (A) Total PET Scans	0	<u>0</u> 3	0 1	0% 50%
	Total i El Scalis		<u> </u>	·	30 /0
D.	PET/CT Scans (A)				
1	Inpatient Scans	23	31	8	35%
	Outpatient Scans (Excluding Emergency Department				
	Scans)	800	764	-36	
3	Emergency Department Scans Other Non-Hospital Providers' Scans (A)	0	0	0	0%
-	Total PET/CT Scans	823	795	-28	-3%
	(A) If the Hospital is not the primary provider of the	se scans, the Hospit	al must obtain the fi	scal year	
	volume of each of these types of scans from the	e primary provider of	the scans.		
	L'accordent Dance Inner				
	Linear Accelerator Procedures	277	100	-91	220/
	Inpatient Procedures Outpatient Procedures	5,195	186 5,855	660	-33% 13%
	Total Linear Accelerator Procedures	5,472	6,041	569	10%
F.	Cardiac Catheterization Procedures				
	Inpatient Procedures	162	190	28	17%
2	Outpatient Procedures	103	80	-23	-22%
	Total Cardiac Catheterization Procedures	265	270	5	2%
G.	Cardiac Angioplasty Procedures				
	Primary Procedures	33	38	5	15%
	Elective Procedures	0	0	0	0%
	Total Cardiac Angioplasty Procedures	33	38	5	15%
L	Electronic de la Contractición de la Contracti				
	Electrophysiology Studies	2		4	00001
2	Inpatient Studies Outpatient Studies	2 2	<u>6</u> 2	<u>4</u> 0	200% 0%
	Total Electrophysiology Studies	4		4	100%
I.	Surgical Procedures				
	Inpatient Surgical Procedures	2,706	2,608	-98	-4%
2	Outpatient Surgical Procedures	7,219	6,539	-680	-9%
ļ	Total Surgical Procedures	9,925	9,147	-778	-8%
J.	Endoscopy Procedures				
J.	Endoscopy i rocedures				

		EENWICH HOSPITAL MONTHS ACTUAL FIL	ING		
	IVVELVE	FISCAL YEAR 2011	LING		
	REPORT 450 - HOSPITAL INPATIENT AN		R SERVICES LITIL I	ZATION AND ETES	
	REI ORT 430 - HOOFTIAL INFATILITY AR	D OOTI ATIENT OTTE	K OLKVIOLO OTILI	ZATION AND ITES	'
(1)	(2)	(5)	(6)		
(- /	(-)	(3)	(4)	(-)	(0)
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2010	FY 2011	DIFFERENCE	DIFFERENCE
1	Inpatient Endoscopy Procedures	551	478	-73	-13%
2	Outpatient Endoscopy Procedures	3,086	2,658	-428	-14%
	Total Endoscopy Procedures	3,637	3,136	-501	-14%
	Hospital Emergency Room Visits	7.704	7.745	40	40
	Emergency Room Visits: Treated and Admitted	7,764	7,715	-49	-1%
2	Emergency Room Visits: Treated and Discharged	34,887	35,170	283	1%
	Total Emergency Room Visits	42,651	42,885	234	1%
	Hagnital Clinia Visita				
<u>L.</u> 1	Hospital Clinic Visits Substance Abuse Treatment Clinic Visits	6,492	6,542	50	1%
	Dental Clinic Visits	2.598	2.420	-178	-7%
	Psychiatric Clinic Visits	8,092	6,876	-1,216	-15%
	Medical Clinic Visits	10,496	10,377	-1,210	-1%
	Specialty Clinic Visits	4,290	3,974	-316	-7%
	Total Hospital Clinic Visits	31,968	30,189	-1,779	-6%
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		, -	
	Other Hospital Outpatient Visits				
	Rehabilitation (PT/OT/ST)	33,960	32,580	-1,380	-4%
	Cardiology	2,687	2,713	26	1%
	Chemotherapy	36,350	44,337	7,987	22%
	Gastroenterology	1,589	1,374	-215	-14%
5	Other Outpatient Visits	236,633	203,345	-33,288	-14%
	Total Other Hospital Outpatient Visits	311,219	284,349	-26,870	-9%
	Hospital Full Time Equivalent Employees	05/ 0	25: -		
	Total Nursing FTEs	351.9	361.7	9.8	3%
2	Total Physician FTEs	51.3	61.7	10.4	20%
3	Total Non-Nursing and Non-Physician FTEs	1,058.5	1,189.6	131.1	12%
	Total Hospital Full Time Equivalent Employees	1,461.7	1,613.0	151.3	10%

GREENWICH HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2011** REPORT 485 - HOSPITAL OUTPATIENT SURGICAL, ENDOSCOPY AND EMERGENCY ROOM SERVICES BY LOCATION (1) (2) (3) (4) (5) (6) ACTUAL ACTUAL **AMOUNT** % DIFFERENCE DIFFERENCE LINE DESCRIPTION FY 2010 FY 2011 A. **Outpatient Surgical Procedures** at Greenwich Hospital Campus 5,855 5,133 -722 -12% Helmsley Surgical Center 1,406 2 1,364 42 3% Total Outpatient Surgical Procedures(A) -680 7,219 6,539 -9% **Outpatient Endoscopy Procedures** В. 336 18% at Greenwich Hospital Campus 396 60 G Hosp @500 W Putnam St. 2,750 2,262 -488 -18% Total Outpatient Endoscopy Procedures(B) 3,086 2,658 -428 -14% **Outpatient Hospital Emergency Room Visits** C. 1 At Greenwich Hospital Campus 34,887 35,170 283 1% **Total Outpatient Hospital Emergency Room Visits(** 34,887 35,170 283 1% (A) Must agree with Total Outpatient Surgical Procedures on Report 450. (B) Must agree with Total Outpatient Endoscopy Procedures on Report 450. (C) Must agree with Emergency Room Visits Treated and Discharged on Report 450.

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2010	FY 2011	DIFFERENCE	DIFFERENCE
l.	DATA BY MAJOR PAYER CATEGORY				
A.	MEDICARE				
	MEDICARE INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$210,495,804	\$220,470,561	\$9,974,757	5%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$52,168,576	\$52,061,988	(\$106,588)	09
3	INPATIENT PAYMENTS / INPATIENT CHARGES	24.78%	23.61%	-1.17%	-5%
4	DISCHARGES	5,269	5,255	(14)	0%
5	CASE MIX INDEX (CMI)	1.42050	1.41400	(0.00650)	09
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	7,484.61450	7,430.57000	(54.04450)	-19
7	INPATIENT ACCRUED PAYMENT / CMAD	\$6,970.11	\$7,006.46	\$36.35	19
8	PATIENT DAYS	25,222	25,128	(94)	0%
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,068.38	\$2,071.87	\$3.50	0%
10	AVERAGE LENGTH OF STAY	4.8	4.8	(0.0)	0%
	MEDICARE OUTPATIENT				
	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$130,242,934	\$144,536,486	\$14,293,552	119
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$22,736,943	\$26,007,621	\$3,270,678	149
13	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	17.46%	17.99%	0.54%	3%
14	OUTPATIENT CHARGES / INPATIENT CHARGES	61.87%	65.56%	3.68%	6%
	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	3,260.16009	3,445.08233	184.92224	69
16	OUTPATIENT ACCRUED PAYMENTS / OPED	\$6,974.18	\$7,549.20	\$575.02	89
	MEDICARE TOTALS (INPATIENT + OUTPATIENT)				
17	TOTAL ACCRUED CHARGES	\$340,738,738	\$365,007,047	\$24,268,309	7%
18	TOTAL ACCRUED PAYMENTS	\$74,905,519	\$78,069,609	\$3,164,090	4%
19	TOTAL ALLOWANCES	\$265,833,219	\$286,937,438	\$21,104,219	8%

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		<u> </u>			
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2010	FY 2011	DIFFERENCE	DIFFERENCE
В.	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)				
	NON-GOVERNMENT INPATIENT	\$470.007.F04	\$400.400.700	#0.000.4F0	40
1	INPATIENT ACCRUED CHARGES INPATIENT ACCRUED PAYMENTS (IP PMT)	\$178,027,564	\$180,120,722	\$2,093,158	19
	INPATIENT ACCROED PAYMENTS (IP PMT) INPATIENT PAYMENTS / INPATIENT CHARGES	\$69,954,026	\$74,166,562	\$4,212,536	6%
	DISCHARGES	39.29%	41.18%	1.88%	5%
		7,582	7,441	(141)	-2%
_	CASE MIX INDEX (CMI)	0.87150	0.94160	0.07010	8%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	6,607.71300	7,006.44560	398.73260	6%
	INPATIENT ACCRUED PAYMENT / CMAD	\$10,586.72	\$10,585.48	(\$1.25)	0%
8	MEDICARE - NON-GOVERNMENT IP PMT / CMAD	(\$3,616.61)	(\$3,579.02)	\$37.60	-1%
	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	(\$23,897,549)	(\$25,076,184)	(\$1,178,636)	5%
	PATIENT DAYS	24,620	24,155	(465)	-2%
11	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,841.35	\$3,070.44	\$229.09	89
12	AVERAGE LENGTH OF STAY	3.2	3.2	(0.0)	0%
	NON-GOVERNMENT OUTPATIENT				
13	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$338,694,849	\$348,211,695	\$9,516,846	3%
14	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$116,973,107	\$129,105,273	\$12,132,166	10%
15	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	34.54%	37.08%	2.54%	7%
16	OUTPATIENT CHARGES / INPATIENT CHARGES	190.25%	193.32%	3.07%	2%
17	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	14,424.64463	14,385.03684	(39.60779)	0%
18	OUTPATIENT ACCRUED PAYMENTS / OPED	\$8,109.25	\$8,974.97	\$865.72	11%
19	MEDICARE- NON-GOVERNMENT OP PMT / OPED	(\$1,135.07)	(\$1,425.77)	(\$290.69)	26%
20	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	(\$16,373,040)	(\$20,509,730)	(\$4,136,690)	25%
	NON COVERNMENT TOTAL O (INDATIENT, CUITRATIENT)				
04	NON-GOVERNMENT TOTALS (INPATIENT + OUTPATIENT) TOTAL ACCRUED CHARGES	Ø540 700 440	\$500,000,447	044 040 004	00
21	TOTAL ACCRUED PAYMENTS	\$516,722,413	\$528,332,417	\$11,610,004	2%
22	TOTAL ACCRUED PAYMENTS TOTAL ALLOWANCES	\$186,927,133	\$203,271,835	\$16,344,702	9%
23	TOTAL ALLOWANCES	\$329,795,280	\$325,060,582	(\$4,734,698)	-1%
	TOTAL LIDDED LIMIT (OVED) / LIMIDEDDAYMENT	(0.40.070.500)	(0.15 505 0.1.1)	(0= 0.4= 0.00)	400
24	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	(\$40,270,589)	(\$45,585,914)	(\$5,315,326)	13%
	NON-GOVERNMENT CONTRACTUAL ALLOWANCES (NGCA) DATA				
25	ACCRUED CHARGES ASSOCIATED WITH NGCA	\$464,749,003	\$474,455,885	\$9,706,882	2%
	ACCRUED PAYMENTS ASSOCIATED WITH NGCA	\$180,919,545	\$194,693,903	\$13,774,358	8%
20	(PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)	φ100,919,343	φ13 4 ,033,303	φ13,114,330	07
27	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$283,829,458	\$279,761,982	(\$4,067,476)	-1%
	TOTAL NON-GOVERNMENT CONTRACTORL ALLOWANCES TOTAL ACTUAL DISCOUNT PERCENTAGE	\$283,829,458	58.96%	(, , , ,	-17
28	I O I AL ACTUAL DISCOUNT PERCENTAGE	01.07%	58.96%	-2.11%	

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2010	FY 2011	DIFFERENCE	DIFFERENCE
C.	UNINSURED				
<u> </u>	<u> </u>				
	UNINSURED INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$8,419,911	\$7,142,474	(\$1,277,437)	-15%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$885,530	\$1,006,552	\$121,022	14%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	10.52%	14.09%	3.58%	34%
4	DISCHARGES	333	290	(43)	-13%
5	CASE MIX INDEX (CMI)	0.99360	0.99400	0.00040	0%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	330.86880	288.26000	(42.60880)	-13%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$2,676.38	\$3,491.82	\$815.44	30%
8	NON-GOVERNMENT - UNINSURED IP PMT / CMAD	\$7,910.34	\$7,093.66	(\$816.69)	-10%
9	MEDICARE - UNINSURED IP PMT / CMAD	\$4,293.73	\$3,514.64	(\$779.09)	-18%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$1,420,661	\$1,013,130	(\$407,531)	-29%
11	PATIENT DAYS	1,005	694	(311)	-31%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$881.12	\$1,450.36	\$569.24	65%
13	AVERAGE LENGTH OF STAY	3.0	2.4	(0.6)	-21%
	UNINSURED OUTPATIENT				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$25,712,243	\$26,201,618	\$489,375	2%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$2,704,180	\$3,692,459	\$988,279	37%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	10.52%	14.09%	3.58%	34%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	305.37%	366.84%	61.47%	20%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	1,016.89637	1,063.84276	46.94639	5%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$2,659.25	\$3,470.87	\$811.62	31%
20	NON-GOVERNMENT - UNINSURED OP PMT / OPED	\$5,450.01	\$5,504.10	\$54.10	1%
21	MEDICARE - UNINSURED OP PMT / OPED	\$4,314.93	\$4.078.33	(\$236.60)	-5%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$4,387,838	\$4,338,704	(\$49,134)	-1%
	UNINSURED TOTALS (INPATIENT AND OUTPATIENT)				
23	TOTAL ACCRUED CHARGES	\$34,132,154	\$33,344,092	(\$788,062)	-2%
24	TOTAL ACCRUED PAYMENTS	\$3,589,710	\$4,699,011	\$1,109,301	31%
25	TOTAL ALLOWANCES	\$30,542,444	\$28,645,081	(\$1,897,363)	-6%
26	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	\$5,808,500	\$5,351,834	(\$456,665)	-8%

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2010	FY 2011	DIFFERENCE	DIFFERENCE
D.	STATE OF CONNECTICUT MEDICAID				
	MEDICAID INPATIENT INPATIENT ACCRUED CHARGES	00 400 454	644 400 004	DO 004 547	200/
		\$9,106,454	\$11,488,001	\$2,381,547	26%
	INPATIENT ACCRUED PAYMENTS (IP PMT) INPATIENT PAYMENTS / INPATIENT CHARGES	\$2,077,009	\$3,265,205	\$1,188,196	57%
_		22.81%	28.42%	5.61%	25%
•	DISCHARGES	517	445	(72)	-14%
	CASE MIX INDEX (CMI)	0.87910	0.97990	0.10080	11%
	CASE MIX ADJUSTED DISCHARGES (CMAD)	454.49470	436.05550	(18.43920)	-4%
	INPATIENT ACCRUED PAYMENT / CMAD	\$4,569.93	\$7,488.05	\$2,918.12	64%
,	NON-GOVERNMENT - MEDICAID IP PMT / CMAD	\$6,016.79	\$3,097.43	(\$2,919.37)	-49%
	MEDICARE - MEDICAID IP PMT / CMAD	\$2,400.18	(\$481.59)	(\$2,881.77)	-120%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$1,090,868	(\$210,000)	(\$1,300,868)	-119%
	PATIENT DAYS	1,809	1,511	(298)	-16%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,148.15	\$2,160.96	\$1,012.80	88%
13	AVERAGE LENGTH OF STAY	3.5	3.4	(0.1)	-3%
	MEDICAID OUTPATIENT				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$14,846,248	\$19.830.885	\$4.984.637	34%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$2,263,307	\$3,628,929	\$1,365,622	60%
	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	15.24%	18.30%	3.05%	20%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	163.03%	172.62%	9.59%	6%
	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	842.86488	768.17053	(74.69434)	-9%
	OUTPATIENT ACCRUED PAYMENTS / OPED	\$2.685.25	\$4,724.12	\$2.038.86	76%
	NON-GOVERNMENT - MEDICAID OP PMT / OPED	\$5,424.00	\$4,250.85	(\$1,173.15)	-22%
-	MEDICARE - MEDICAID OP PMT / OPED	\$4,288.93	\$2.825.08	(\$1,463.84)	-34%
	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$3.614.984	\$2,170,145	(\$1,444.839)	-40%
22	OUT ATIENT OF FER EINT (OVER) / ONDER ATMENT	\$3,014,904	\$2,170,143	(\$1,444,039)	-40 /6
	MEDICAID TOTALS (INPATIENT + OUTPATIENT)				
23	TOTAL ACCRUED CHARGES	\$23,952,702	\$31,318,886	\$7,366,184	31%
24	TOTAL ACCRUED PAYMENTS	\$4,340,316	\$6,894,134	\$2,553,818	59%
25	TOTAL ALLOWANCES	\$19,612,386	\$24,424,752	\$4,812,366	25%
26	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	\$4,705,853	\$1,960,145	(\$2,745,707)	-58%
26	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	\$4,705,853	\$1,960,145	(\$2,745,707)	

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2010	FY 2011	DIFFERENCE	DIFFERENCE
E.	OTHER MEDICAL ASSISTANCE (O.M.A.)				
	OTHER MEDICAL ASSISTANCE INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$10,964,069	\$11,396,853	\$432.784	4%
	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$3,391,927	\$2,239,666	(\$1,152,261)	-34%
_	INPATIENT PAYMENTS / INPATIENT CHARGES	30.94%	19.65%	-11.29%	-36%
-	DISCHARGES	253	334	81	32%
	CASE MIX INDEX (CMI)	1.01460	0.97310	(0.04150)	-4%
	CASE MIX ADJUSTED DISCHARGES (CMAD)	256.69380	325.01540	68.32160	27%
	INPATIENT ACCRUED PAYMENT / CMAD	\$13,213,90	\$6.890.95	(\$6.322.95)	-48%
	NON-GOVERNMENT - O.M.A IP PMT / CMAD	(\$2,627,18)	\$3.694.52	\$6.321.70	-241%
	MEDICARE - O.M.A. IP PMT / CMAD	(\$6,243.79)	\$115.51	\$6,359.30	-102%
	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	(\$1,602,743)	\$37.541	\$1.640.285	-102%
	PATIENT DAYS	1,389	1,837	448	32%
	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,441.99	\$1,219.20	(\$1,222.79)	-50%
	AVERAGE LENGTH OF STAY	5.5	5.5	0.0	0%
13	WEIGHE LENGTH OF OTHER	3.3	3.3	0.0	070
	OTHER MEDICAL ASSISTANCE OUTPATIENT				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$7,823,230	\$8,506,404	\$683,174	9%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$799,160	\$679,764	(\$119,396)	-15%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	10.22%	7.99%	-2.22%	-22%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	71.35%	74.64%	3.28%	5%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	180.52396	249.29153	68.76757	38%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$4,426.89	\$2,726.78	(\$1,700.11)	-38%
20	NON-GOVERNMENT - O.M.A OP PMT / CMAD	\$3,682.36	\$6,248.19	\$2,565.82	70%
21	MEDICARE - O.M.A. OP PMT / CMAD	\$2,547.29	\$4,822.42	\$2,275.13	89%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$459,847	\$1,202,188	\$742,341	161%
	OTHER MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTPATIENT)				
23	TOTAL ACCRUED CHARGES	\$18,787,299	\$19,903,257	\$1,115,958	6%
24	TOTAL ACCRUED PAYMENTS	\$4,191,087	\$2,919,430	(\$1,271,657)	-30%
25	TOTAL ALLOWANCES	\$14,596,212	\$16,983,827	\$2,387,615	16%
26	TOTAL OTHER MEDICAL ASSISTANCE UPPER LIMIT UNDERPAYMENT	(\$1,142,897)	\$1,239,729	\$2,382,626	-208%

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2010	FY 2011	DIFFERENCE	DIFFERENCE
F.	TOTAL MEDICAL ASSISTANCE (MEDICAID : OTHER MEDI	CAL ACCICTANCE)			
г.	TOTAL MEDICAL ASSISTANCE (MEDICAID + OTHER MEDI	CAL ASSISTANCE)			
	TOTAL MEDICAL ASSISTANCE INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$20,070,523	\$22,884,854	\$2,814,331	14%
	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$5,468,936	\$5,504,871	\$35,935	1%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	27.25%	24.05%	-3.19%	-12%
4	DISCHARGES	770	779	9	1%
5	CASE MIX INDEX (CMI)	0.92362	0.97698	0.05336	6%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	711.18850	761.07090	49.88240	7%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$7,689.85	\$7,233.06	(\$456.80)	-6%
8	NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD	\$2,896.87	\$3,352.42	\$455.55	16%
9	MEDICARE - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD	(\$719.75)	(\$226.60)	\$493.15	-69%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	(\$511,875)	(\$172,459)	\$339,416	-66%
11	PATIENT DAYS	3,198	3,348	150	5%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,710.11	\$1,644.23	(\$65.88)	-4%
13	AVERAGE LENGTH OF STAY	4.2	4.3	0.1	3%
	TOTAL MEDICAL ASSISTANCE OUTPATIENT				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$22,669,478	\$28.337.289	\$5,667,811	25%
	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$3,062,467	\$4,308,693	\$1,246,226	41%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	13.51%	15.21%	1,70%	13%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	112.95%	123.83%	10.88%	10%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	1.023.38884	1,017.46206	(5.92678)	-1%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$2,992.48	\$4,234.75	\$1,242.27	42%
20	NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE OP PMT / OPED	\$5,116.78	\$4,740.22	(\$376.55)	-7%
21	MEDICARE - TOTAL MEDICAL ASSISTANCE OP PMT / OPED	\$3,981.70	\$3,314.46	(\$667.25)	-17%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$4,074,831	\$3,372,333	(\$702,498)	-17%
	TOTAL MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTPATIENT)				
23	TOTAL ACCRUED CHARGES	\$42,740,001	\$51,222,143	\$8,482,142	20%
24	TOTAL ACCRUED PAYMENTS	\$8,531,403	\$9,813,564	\$1,282,161	15%
25	TOTAL ALLOWANCES	\$34,208,598	\$41,408,579	\$7,199,981	21%

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	<u>DESCRIPTION</u>	FY 2010	FY 2011	DIFFERENCE	DIFFERENCE
G.	CHAMPUS / TRICARE				
	CHAMPUS / TRICARE INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$137,517	\$74,098	(\$63,419)	-46%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$10,408	\$20,081	\$9,673	93%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	7.57%	27.10%	19.53%	258%
4	DISCHARGES	6	4	(2)	-33%
5	CASE MIX INDEX (CMI)	0.99020	0.58200	(0.40820)	-41%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	5.94120	2.32800	(3.61320)	-61%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$1,751.83	\$8,625.86	\$6,874.02	392%
8	PATIENT DAYS	19	7	(12)	-63%
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$547.79	\$2,868.71	\$2,320.92	424%
10	AVERAGE LENGTH OF STAY	3.2	1.8	(1.4)	-45%
	CHAMPUS / TRICARE OUTPATIENT				
11	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$394,295	\$363,756	(\$30,539)	-8%
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$27,059	\$127,693	\$100,634	372%
	CHAMPUS / TRICARE TOTALS (INPATIENT + OUTPATIENT)				
13	TOTAL ACCRUED CHARGES	\$531,812	\$437,854	(\$93,958)	-18%
14	TOTAL ACCRUED PAYMENTS	\$37,467	\$147,774	\$110,307	294%
15	TOTAL ALLOWANCES	\$494,345	\$290,080	(\$204,265)	-41%
Н.	OTHER DATA				
1	OTHER OPERATING REVENUE	\$22,912,084	\$20,447,859	(\$2,464,225)	-11%
2	TOTAL OPERATING EXPENSES	\$287,530,757	\$305,925,000	\$18,394,243	6%
3	UCP DSH PAYMENTS (Gross DSH plus Upper Limit Adjustment)	\$1,104,887	\$0	(\$1,104,887)	-100%
	COST OF UNCOMPENSATED CARE (BASELINE METHODOLOGY)				
4	CHARITY CARE (CHARGES)	\$20,038,812	\$19,375,204	(\$663,608)	-3%
5	BAD DEBTS (CHARGES)	\$10,503,632	\$9,269,877	(\$1,233,755)	-12%
6	UNCOMPENSATED CARE (CHARGES)	\$30,542,444	\$28,645,081	(\$1,897,363)	-6%
7	COST OF UNCOMPENSATED CARE	\$9,299,083	\$8,898,468	(\$400,615)	-4%
	TOTAL MEDICAL ASSISTANCE UNDERPAYMENT (BASELINE METHODOLOGY)				
8	TOTAL ACCRUED CHARGES	\$42,740,001	\$51,222,143	\$8,482,142	20%
9	TOTAL ACCRUED PAYMENTS	\$8,531,403	\$9,813,564	\$1,282,161	15%
10	COST OF TOTAL MEDICAL ASSISTANCE	\$13,012,803	\$15,911,933	\$2,899,130	22%
11	MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT	\$4,481,400	\$6,098,369	\$1,616,969	36%

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REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2010	FY 2011	DIFFERENCE	DIFFERENCE
II.	AGGREGATE DATA				
	ACCREGATE DATA				
Α.	TOTALS - ALL PAYERS				
1	TOTAL INPATIENT CHARGES	\$408,731,408	\$423,550,235	\$14,818,827	4%
2	TOTAL INPATIENT PAYMENTS	\$127,601,946	\$131,753,502	\$4,151,556	3%
3	TOTAL INPATIENT PAYMENTS / CHARGES	31.22%	31.11%	-0.11%	0%
4	TOTAL DISCHARGES	13,627	13,479	(148)	-1%
5	TOTAL CASE MIX INDEX	1.08677	1.12771	0.04094	4%
6	TOTAL CASE MIX ADJUSTED DISCHARGES	14,809.45720	15,200.41450	390.95730	3%
7	TOTAL OUTPATIENT CHARGES	\$492,001,556	\$521,449,226	\$29,447,670	6%
8	OUTPATIENT CHARGES / INPATIENT CHARGES	120.37%	123.11%	2.74%	2%
9	TOTAL OUTPATIENT PAYMENTS	\$142,799,576	\$159,549,280	\$16,749,704	12%
10	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	29.02%	30.60%	1.57%	5%
11	TOTAL CHARGES	\$900,732,964	\$944,999,461	\$44,266,497	5%
12	TOTAL PAYMENTS	\$270,401,522	\$291,302,782	\$20,901,260	8%
13	TOTAL PAYMENTS / TOTAL CHARGES	30.02%	30.83%	0.81%	3%
14	PATIENT DAYS	53,059	52.638	(421)	-1%
		53,555	,	()	
В.	TOTALS - ALL GOVERNMENT PAYERS				
1	INPATIENT CHARGES	\$230,703,844	\$243,429,513	\$12,725,669	6%
2	INPATIENT PAYMENTS	\$57,647,920	\$57,586,940	(\$60,980)	0%
3	GOVT. INPATIENT PAYMENTS / CHARGES	24.99%	23.66%	-1.33%	-5%
4	DISCHARGES	6.045	6.038	(7)	0%
5	CASE MIX INDEX	1.35678	1.35707	0.00029	0%
6	CASE MIX ADJUSTED DISCHARGES	8,201.74420	8,193.96890	(7.77530)	0%
7	OUTPATIENT CHARGES	\$153,306,707	\$173,237,531	\$19,930,824	13%
8	OUTPATIENT CHARGES / INPATIENT CHARGES	66.45%	71.17%	4.71%	7%
9	OUTPATIENT PAYMENTS	\$25,826,469	\$30,444,007	\$4,617,538	18%
10	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	16.85%	17.57%	0.73%	49
11	TOTAL CHARGES	\$384.010.551	\$416,667,044	\$32,656,493	9%
12	TOTAL PAYMENTS	\$83,474,389	\$88,030,947	\$4,556,558	5%
13	TOTAL PAYMENTS / CHARGES	21.74%	21.13%	-0.61%	-3%
14	PATIENT DAYS	28,439	28,483	44	0%
15	TOTAL GOVERNMENT DEDUCTIONS	\$300,536,162	\$328,636,097	\$28,099,935	9%
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C.	AVERAGE LENGTH OF STAY				
1	MEDICARE	4.8	4.8	(0.0)	0%
2	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3.2	3.2	(0.0)	0%
3	UNINSURED	3.0	2.4	(0.6)	-21%
4	MEDICAID	3.5	3.4	(0.1)	-3%
5	OTHER MEDICAL ASSISTANCE	5.5	5.5	0.0	0%
6	CHAMPUS / TRICARE	3.2	1.8	(1.4)	-45%
7	TOTAL AVERAGE LENGTH OF STAY	3.9	3.9	0.0	0%

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REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	<u>DESCRIPTION</u>	FY 2010	FY 2011	DIFFERENCE	DIFFERENCE
III.	DATA USED IN BASELINE UNDERPAYMENT CALCULATION				
1	TOTAL CHARGES	\$900,732,964	\$944,999,461	\$44,266,497	5%
2	TOTAL GOVERNMENT DEDUCTIONS	\$300,536,162	\$328,636,097	\$28,099,935	99
3	UNCOMPENSATED CARE	\$30,542,444	\$28,645,081	(\$1,897,363)	
4	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$283,829,458	\$279,761,982	(\$4,067,476)	-19
5	EMPLOYEE SELF INSURANCE ALLOWANCE	\$12,688,779	\$14,396,381	\$1,707,602	139
6	TOTAL ADJUSTMENTS	\$627,596,843	\$651,439,541	\$23,842,698	40
7	TOTAL ACCRUED PAYMENTS	\$273,136,121	\$293,559,920	\$20,423,799	79
8	UCP DSH PYMTS. (Gross DSH+Upper Limit Adj OHCA Input)	\$1,104,887	\$0	(\$1,104,887)	-1009
9	NET REVENUE USED TO CALCULATE DSH FUTURE PYMNTS.	\$274,241,008	\$293,559,920	\$19,318,912	79
10	RATIO OF NET REVENUE TO TOTAL CHARGES	0.3044642741	0.3106455952	0.0061813211	29
11	COST OF UNCOMPENSATED CARE	\$9,299,083	\$8,898,468	(\$400,615)	-49
12	MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT	\$4,481,400	\$6,098,369	\$1,616,969	369
13	PLUS OHCA ADJUSTMENT (OHCA INPUT)	\$0	\$0	\$0	09
14	TOTAL COST OF UNCOMPENSATED CARE AND				
	MEDICAL ASSISTANCE UNDERPAYMENT	\$13,780,483	\$14,996,837	\$1,216,354	99
IV.	CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)				
1	MEDICAID	\$3,614,984	\$2,170,145	(\$1,444,839)	-409
2	OTHER MEDICAL ASSISTANCE	(\$1,142,897)	\$1,239,729	\$2,382,626	-208%
3	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$5,808,500	\$5,351,834	(\$456,665)	-8%
4	TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)	\$8,280,587	\$8,761,709	\$481,122	69
٧.	DATA USED IN RECONCILIATIONS IN REPORTS 550 AND 600				
1	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$18,373,068	\$20,970,294	\$2,597,226	14.14%
2	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED NET REVENUE	\$7,579,332	\$5,707,366	(\$1,871,966)	-24.70%
3	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS	\$279,085,742	\$297,010,149	\$17,924,407	6.42%
4	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED GROSS REVENUE	\$0	\$0	\$0	0.00%
	GROSS REVENUE FROM HOSP.AUDIT. FINANCIAL STATEMENTS	\$900,732,965	\$944,999,461	\$44,266,496	4.91%
	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED UNCOMP. CARE	\$2,949,701	\$2,922,340	(\$27,361)	-0.93%
7	UNCOMP. CARE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS	\$33,492,146	\$31,567,421	(\$1,924,725)	-5.75%

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	GREENWICH HOSPITAL			
	TWELVE MONTHS ACTUAL FILIR	NG		
	FISCAL YEAR 2011			
	REPORT 550 - CALCULATION OF DSH UPPER PA	AYMENT LIMIT AND		
	BASELINE UNDERPAYMENT DA	TA		
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	
I INE	DESCRIPTION	FY 2010	FY 2011	AMOUNT DIFFERENCE
LIIVL	DESCRIPTION .	1 1 2010	112011	DITTERENCE
I.	ACCRUED CHARGES AND PAYMENTS			
	INPATIENT ACCRUED CHARGES	A4=0.00==0.4	A400 400 T00	A 222 4 E 2
_	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) MEDICARE	\$178,027,564 \$210,495,804	\$180,120,722 220,470,561	\$2,093,158 \$9,974,757
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$20,070,523	22,884,854	\$2,814,331
	MEDICAID	\$9,106,454	11,488,001	\$2,381,547
	OTHER MEDICAL ASSISTANCE CHAMPUS / TRICARE	\$10,964,069 \$137.517	11,396,853	\$432,784
	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$8,419,911	74,098 7,142,474	(\$63,419) (\$1,277,437)
	TOTAL INPATIENT GOVERNMENT CHARGES	\$230,703,844	\$243,429,513	\$12,725,669
	TOTAL INPATIENT CHARGES	\$408,731,408	\$423,550,235	\$14,818,827
В.	OUTPATIENT ACCRUED CHARGES	+		
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$338,694,849	\$348,211,695	\$9,516,846
2	MEDICARE	\$130,242,934	144,536,486	\$14,293,552
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$22,669,478	28,337,289	\$5,667,811
	MEDICAID OTHER MEDICAL ASSISTANCE	\$14,846,248 \$7,823,230	19,830,885 8,506,404	\$4,984,637 \$683,174
	CHAMPUS / TRICARE	\$394,295	363,756	(\$30,539)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$25,712,243	26,201,618	\$489,375
-	TOTAL OUTPATIENT GUARGES	\$153,306,707 \$492,001,556	\$173,237,531 \$521,449,226	\$19,930,824
	TOTAL OUTPATIENT CHARGES	\$492,001,556	\$521,449,226	\$29,447,670
C.	TOTAL ACCRUED CHARGES			
	TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$516,722,413	\$528,332,417	\$11,610,004
	TOTAL MEDICARE TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$340,738,738 \$42,740,001	\$365,007,047 \$51,222,143	\$24,268,309 \$8,482,142
	TOTAL MEDICAL AGGISTANCE (INCEGDING OTHER MEDICAL AGGISTANCE)	\$23,952,702	\$31,318,886	\$7,366,184
5	TOTAL OTHER MEDICAL ASSISTANCE	\$18,787,299	\$19,903,257	\$1,115,958
	TOTAL CHAMPUS / TRICARE	\$531,812	\$437,854	(\$93,958)
7	TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT) TOTAL GOVERNMENT CHARGES	\$34,132,154 \$384,010,551	\$33,344,092 \$416,667,044	(\$788,062) \$32,656,493
	TOTAL CHARGES	\$900,732,964	\$944,999,461	\$44,266,497
	INPATIENT ACCRUED PAYMENTS NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$69,954,026	\$74,166,562	\$4,212,536
	MEDICARE	\$52,168,576	52,061,988	(\$106,588)
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$5,468,936	5,504,871	\$35,935
	MEDICAID OTHER MEDICAL ASSISTANCE	\$2,077,009 \$3,391,927	3,265,205 2,239,666	\$1,188,196 (\$1,152,261)
	CHAMPUS / TRICARE	\$10,408	20,081	\$9,673
	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$885,530	1,006,552	\$121,022
	TOTAL INPATIENT GOVERNMENT PAYMENTS	\$57,647,920	\$57,586,940	(\$60,980)
	TOTAL INPATIENT PAYMENTS	\$127,601,946	\$131,753,502	\$4,151,556
E.	OUTPATIENT ACCRUED PAYMENTS			
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$116,973,107	\$129,105,273	\$12,132,166
	MEDICARE MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$22,736,943 \$3,062,467	26,007,621 4,308,693	\$3,270,678 \$1,246,226
4	MEDICAID	\$2,263,307	3,628,929	\$1,365,622
	OTHER MEDICAL ASSISTANCE	\$799,160	679,764	(\$119,396)
	CHAMPUS / TRICARE	\$27,059	127,693	\$100,634
7	UNINSURED (INCLUDED IN NON-GOVERNMENT) TOTAL OUTPATIENT GOVERNMENT PAYMENTS	\$2,704,180 \$25,826,469	3,692,459 \$30,444,007	\$988,279 \$4,617,538
	TOTAL OUTPATIENT PAYMENTS	\$142,799,576	\$159,549,280	\$16,749,704
<u> </u>	TOTAL ACCRUED PAYMENTS			
	TOTAL ACCRUED PAYMENTS TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$186,927,133	\$203,271,835	\$16,344,702
2	TOTAL MEDICARE	\$74,905,519	\$78,069,609	\$3,164,090
	TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$8,531,403	\$9,813,564	\$1,282,161
	TOTAL MEDICAID TOTAL OTHER MEDICAL ASSISTANCE	\$4,340,316 \$4,191,087	\$6,894,134 \$2,919,430	\$2,553,818 (\$1,271,657)
	TOTAL OTHER MEDICAL ASSISTANCE TOTAL CHAMPUS / TRICARE	\$37,467	\$147,774	\$110,307
	TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$3,589,710	\$4,699,011	\$1,109,301
<u> </u>	TOTAL GOVERNMENT PAYMENTS	\$83,474,389	\$88,030,947	\$4,556,558
\vdash	TOTAL PAYMENTS	\$270,401,522	\$291,302,782	\$20,901,260

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	GREENWICH HOSPITAL			
	TWELVE MONTHS ACTUAL FILING			
	FISCAL YEAR 2011			
	REPORT 550 - CALCULATION OF DSH UPPER PAYM	ENT LIMIT AND		
	BASELINE UNDERPAYMENT DATA	1		
(1)	(2)	(3)	(4)	(5)
(.,	(-)			(0)
	DECORPTION.	ACTUAL	ACTUAL	AMOUNT
LINE	<u>DESCRIPTION</u>	FY 2010	FY 2011	DIFFERENCE
II.	PAYER MIX			
A.	INPATIENT PAYER MIX BASED ON ACCRUED CHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	19.76%	19.06%	-0.70%
2	MEDICARE	23.37%	23.33%	-0.04%
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	2.23%	2.42%	0.19%
	MEDICAID OTHER MEDICAL ASSISTANCE	1.01% 1.22%	1.22% 1.21%	0.20% -0.01%
6	CHAMPUS / TRICARE	0.02%	0.01%	-0.01%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.93%	0.76%	-0.18%
	TOTAL INPATIENT GOVERNMENT PAYER MIX TOTAL INPATIENT PAYER MIX	25.61% 45.38%	25.76% 44.82%	0.15% -0.56%
	TO ME IN MINERAL IN THE COMME	40.0070	44.0270	0.00%
В.	OUTPATIENT PAYER MIX BASED ON ACCRUED CHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	37.60%	36.85%	-0.75%
2	MEDICARE	14.46%	15.29%	0.84%
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	2.52%	3.00%	0.48%
	MEDICAID OTHER MEDICAL ASSISTANCE	1.65% 0.87%	2.10% 0.90%	0.45%
	CHAMPUS / TRICARE	0.04%	0.04%	-0.01%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	2.85%	2.77%	-0.08%
	TOTAL OUTPATIENT GOVERNMENT PAYER MIX TOTAL OUTPATIENT PAYER MIX	17.02% 54.62%	18.33% 55.18%	1.31% 0.56%
	TOTAL GOTT ATLENT FATER WILK	34.02 /8	33.1076	0.507
	TOTAL PAYER MIX BASED ON ACCRUED CHARGES	100.00%	100.00%	0.00%
C.	INPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS			
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	25.87%	25.46%	-0.41%
	MEDICARE MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	19.29% 2.02%	17.87% 1.89%	-1.42% -0.13%
4	MEDICAID	0.77%	1.12%	0.35%
	OTHER MEDICAL ASSISTANCE	1.25%	0.77%	-0.49%
	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.00% 0.33%	0.01% 0.35%	0.00% 0.02%
	TOTAL INPATIENT GOVERNMENT PAYER MIX	21.32%	19.77%	-1.55%
	TOTAL INPATIENT PAYER MIX	47.19%	45.23%	-1.96%
D.	OUTPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS			
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	43.26%	44.32%	1.06%
	MEDICARE MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	8.41% 1.13%	8.93% 1.48%	0.52% 0.35%
4	MEDICAID	0.84%	1.25%	0.41%
	OTHER MEDICAL ASSISTANCE	0.30%	0.23%	-0.06%
6 7	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.01% 1.00%	0.04% 1.27%	0.03% 0.27%
	TOTAL OUTPATIENT GOVERNMENT PAYER MIX	9.55%	10.45%	0.90%
	TOTAL OUTPATIENT PAYER MIX	52.81%	54.77%	1.96%
	TOTAL PAYER MIX BASED ON ACCRUED PAYMENTS	100.00%	100.00%	0.00%
			/ 0	

TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2011 REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA		ODEENIMICH HOODITAL			
FISCAL YEAR 2011 REPORT 559 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA		GREENWICH HOSPITAL			
REPORT 559 - CALCULATION OF DISH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT LIMIT AND BASELINE UNDERPAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA (9) (9) (9) (9) (9) (9) (9) (9) (9) (9)					
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Description			LIVI LIMIT AND		
LINE DESCRIPTION ACTUAL FY 2010 PY 2011 DISCHARGES, PATIENT DAYS, ALOS, CASE MIX INDEX AND OTHER REQUIRED DATA DISCHARGES DISCHARGES 1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 7,592 7,441 1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 7,592 7,441 1 NON-GOVERNMENT (INCLUDING OTHER MEDICAL ASSISTANCE) 7,790 1 NON-GOVERNMENT (INCLUDING OTHER MEDICAL ASSISTANCE) 7,791 1 NON-GOVERNMENT (INCLUDING OTHER MEDICAL ASSISTANCE) 7 UNINSURED (INCLUDED IN NON-GOVERNMENT) 7 UNINSURED (INCLUDED IN NON-GOVERNMENT) 8 PATIENT DAYS 8 PATIENT DAYS 8 PATIENT DAYS 8 PATIENT DAYS 9 PATIENT DAYS 9 PATIENT DAYS 1 NON-GOVERNMENT INCLUDING OTHER MEDICAL ASSISTANCE) 1 NON-GOVERNMENT INCLUDING OTHER MEDICAL ASSISTANCE) 2 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 1 NON-GOVERNMENT PATIENT DAYS 1 OTHER MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 1 NON-GOVERNMENT PATIENT DAYS 1 OTHER MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 1 NON-GOVERNMENT PATIENT DAYS 1 OTHER MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 1 NON-GOVERNMENT PATIENT DAYS 1 OTHER MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 1 NON-GOVERNMENT PATIENT DAYS 1 OTHER MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 2 MEDICAL SASISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3 S 3 S 3 S 3 S 3 S 3 S 3 S 3 S 3 S 3 S					
DISCHARGES. PATIENT DAYS. ALOS. CASE MIX INDEX AND OTHER REQUIRED DATA		(2)	(3)	(4)	(5)
DISCHARGES. PATIENT DAYS. ALOS. CASE MIX INDEX AND OTHER REQUIRED DATA			ACTUAL	ACTUAL	
DISCHARGES, PATIENT DAYS, ALOS, CASE MIX INDEX AND OTHER REQUIRED DATA	DESC	PRIPTION			AMOUNT DIFFERENCE
DISCHARGES.	DESC	JAIL HON	112010	112011	DITTERENCE
NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 7,582	DISCH	HARGES, PATIENT DAYS, ALOS, CASE MIX INDEX AND OTHER REQUIRE	D DATA		
NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 7,582					
2 MEDICARE	DISCHA	ARGES .			
3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)			7,582	7,441	(141)
4 MEDICALD 517 445			,	,	(14)
SO CHARMEDICAL ASSISTANCE 253 334					<u>9</u> (72)
7 UNINSURED (INCLUDED IN NON-GOVERNMENT) 333 290	OTHER	R MEDICAL ASSISTANCE			81
TOTAL GOVERNMENT DISCHARGES 5,045 6,038 13,479 13,479				4	(2)
B. PATIENT DAYS					(43) (7)
1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)				,	(148)
1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	DATIEN	NT DAVE			
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3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 1,809 1,511 5 OTHER MEDICAL ASSISTANCE 1,309 1,837 6 CHAMPUS / TRICARE 19 7 7 UNINSURED (INCLUDED IN NON-GOVERNMENT) 1,005 694 TOTAL GOVERNMENT PATIENT DAYS 28,439 28,483 TOTAL PATIENT DAYS 53,059 52,638 C. AVERAGE LENGTH OF STAY (ALOS) 3,2 3,2 1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 3,2 3,2 2 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 4,8 4,8 4 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 4,2 4,3 4 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 5,5 5,5 5 OTHER MEDICAL ASSISTANCE 5,5 5,5 5 OTHER MEDICAL ASSISTANCE 3,2 1,8 7 UNINSURED (INCLUDED IN NON-GOVERNMENT) 3,0 2,4 TOTAL GOVERNMENT (UNCLUDING SELF PAY / UNINSURED) 3,9 3,9 D. CASE MIX INDEX 4,7 4,7 TOTAL AVERAGE LENGTH OF STAY 4,7 4,7 TOTAL AVERAGE LENGTH OF STAY 4,7 4,7 TOTAL AVERAGE LENGTH OF STAY 4,7 4,7 1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 0,87150 0,94160 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 0,87910 0,97910 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 0,87910 0,97910 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 0,87910 0,97910 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 0,93362 0,97689 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 0,93360 0,94400 TOTAL CASE MIX INDEX 1,14505 1,14100 0,97910 OTHER MEDICAL ASSISTANCE 1,04569 1,41400 0,97910 OTHER MEDICAL ASSISTANCE 1,04569 1,41400 0,97910 OTHER MEDICAL ASSISTANCE 1,04569 1,41400 0,97910 0,99900 0,99400 TOTAL CASE MIX INDEX 1,14505				,	(465)
MEDICAID			,	,	(94) 150
6 CHAMPUS / TRICARE 7 UNINSURED (INCLUDED IN NON-GOVERNMENT) 1.005 694 1 TOTAL GOVERNMENT PATIENT DAYS 28.439 28.439 28.431 1 OTAL PATIENT DAYS 53,059 52,638 C. AVERAGE LENGTH OF STAY (ALOS) 1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 2 MEDICARE 3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 4.8 4.8 4.8 4.8 5 OTHER MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 5 OTHER MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 7 UNINSURED (INCLUDED IN NON-GOVERNMENT) 1 TOTAL GOVERNMENT AVERAGE LENGTH OF STAY 4.7 4.7 1 TOTAL AVERAGE LENGTH OF STAY 3.9 3.9 D. CASE MIX INDEX 1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 2 MEDICAL EXISTANCE 3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 4.7 UNINSURED (INCLUDED IN NON-GOVERNMENT) 5 OTHER MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 6 CHAMPUS / TRICARE 7 UNINSURED (INCLUDED IN NON-GOVERNMENT) 7 UNINSURED (INCLUDING OTHER MEDICAL ASSISTANCE) 9 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 1 NON-GOVERNMENT (INCLUDING OTHER MEDICAL ASSISTANCE) 1 OTHER MEDICAL ASSISTANCE 1 OTHER MEDIC					(298)
TOTAL GOVERNMENT AVERAGE LENGTH OF STAY				,	448
TOTAL GOVERNMENT PATIENT DAYS 28,439 28,433 28,433					(12)
TOTAL PATIENT DAYS 53,059 52,638			·		(311) 44
1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 3.2 3.2 2 MEDICARE 4.8 4.8 4.8 4.8 3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 4.2 4.3 4 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3.5 3.4 5 OTHER MEDICAL ASSISTANCE 5.5 5.5 6 CHAMPUS / TRICARE 3.2 1.8 7 UNINSURED (INCLUDED IN NON-GOVERNMENT) 3.0 2.4 TOTAL GOVERNMENT AVERAGE LENGTH OF STAY 4.7 4.7 TOTAL AVERAGE LENGTH OF STAY 3.9 3.9 D. CASE MIX INDEX 4.7 4.7 TOTAL AVERAGE LENGTH OF STAY 4.7 4.7 TOTAL AVERAGE LENGTH OF STAY 4.7 4.7 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 0.87150 0.94160 D. MEDICARE 0.9020 0.41400 0.9310 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 0.92362 0.97698 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 0.92362 0.97698 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 0.93900 0.97900 OFTEN CONTROL ASSISTANCE 0.90200 0.58200 O. MEDICAL ASSISTANCE 0.90200 0.90200 0.90200 O. MEDICAL ASSISTANCE 0.90200 0.90200 0.902					(421)
1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 3.2 3.2 2 MEDICARE 4.8 4.8 4.8 4.8 3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 4.2 4.3 4 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3.5 3.4 5 OTHER MEDICAL ASSISTANCE 5.5 5.5 6 CHAMPUS / TRICARE 3.2 1.8 7 UNINSURED (INCLUDED IN NON-GOVERNMENT) 3.0 2.4 TOTAL GOVERNMENT AVERAGE LENGTH OF STAY 4.7 4.7 TOTAL AVERAGE LENGTH OF STAY 3.9 3.9 D. CASE MIX INDEX 4.7 4.7 TOTAL AVERAGE LENGTH OF STAY 4.7 4.7 TOTAL AVERAGE LENGTH OF STAY 4.7 4.7 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 0.87150 0.94160 D. MEDICARE 0.9020 0.41400 0.9310 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 0.92362 0.97698 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 0.92362 0.97698 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 0.93900 0.97900 OFTEN CONTROL ASSISTANCE 0.90200 0.58200 O. MEDICAL ASSISTANCE 0.90200 0.90200 0.90200 O. MEDICAL ASSISTANCE 0.90200 0.90200 0.902	AVEDA	ACE I ENOTH OF STAY (ALOS)			
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D. CASE MIX INDEX					0.0
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(PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE) \$283,829,458 \$279,761,982 3 TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES \$283,829,458 \$279,761,982 4 TOTAL ACTUAL DISCOUNT PERCENTAGE 61.07% 58.96% 5 EMPLOYEE SELF INSURANCE GROSS REVENUE \$18,373,068 \$20,970,294 6 EMPLOYEE SELF INSURANCE ALLOWANCE \$12,688,779 \$14,396,381 7 UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT \$1,104,887 \$0 ADJUSTMENT-OHCA INPUT) \$20,038,812 \$19,375,204 9 BAD DEBTS \$10,503,632 \$9,269,877 10 TOTAL UNCOMPENSATED CARE \$30,542,444 \$28,645,081	TOTAL	CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$464,749,003	\$474,455,885	\$9,706,882
3 TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES \$283,829,458 \$279,761,982 4 TOTAL ACTUAL DISCOUNT PERCENTAGE 61.07% 58.96% 5 EMPLOYEE SELF INSURANCE GROSS REVENUE \$18,373,068 \$20,970,294 6 EMPLOYEE SELF INSURANCE ALLOWANCE \$12,688,779 \$14,396,381 7 UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT \$1,104,887 \$0 ADJUSTMENT- OHCA INPUT) \$20,038,812 \$19,375,204 9 BAD DEBTS \$10,503,632 \$9,269,877 10 TOTAL UNCOMPENSATED CARE \$30,542,444 \$28,645,081	ACCRU	UED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$180,919,545	\$194,693,903	\$13,774,358
4 TOTAL ACTUAL DISCOUNT PERCENTAGE 61.07% 58.96% 5 EMPLOYEE SELF INSURANCE GROSS REVENUE \$18,373,068 \$20,970,294 6 EMPLOYEE SELF INSURANCE ALLOWANCE \$12,688,779 \$14,396,381 7 UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT-OHCA INPUT) \$1,104,887 \$0 8 CHARITY CARE \$20,038,812 \$19,375,204 9 BAD DEBTS \$10,503,632 \$9,269,877 10 TOTAL UNCOMPENSATED CARE \$30,542,444 \$28,645,081					
5 EMPLOYEE SELF INSURANCE GROSS REVENUE \$18,373,068 \$20,970,294 6 EMPLOYEE SELF INSURANCE ALLOWANCE \$12,688,779 \$14,396,381 7 UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT \$1,104,887 \$0 ADJUSTMENT-OHCA INPUT) \$20,038,812 \$19,375,204 9 BAD DEBTS \$10,503,632 \$9,269,877 10 TOTAL UNCOMPENSATED CARE \$30,542,444 \$28,645,081					(\$4,067,476) -2.11%
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ADJUSTMENT- OHCA INPUT) 8 CHARITY CARE \$20,038,812 \$19,375,204 9 BAD DEBTS \$10,503,632 \$9,269,877 10 TOTAL UNCOMPENSATED CARE \$30,542,444 \$28,645,081	EMPLO	DYEE SELF INSURANCE ALLOWANCE	\$12,688,779	\$14,396,381	\$1,707,602
8 CHARITY CARE \$20,038,812 \$19,375,204 9 BAD DEBTS \$10,503,632 \$9,269,877 10 TOTAL UNCOMPENSATED CARE \$30,542,444 \$28,645,081		· ·	\$1,104,887	\$0	
9 BAD DEBTS \$10,503,632 \$9,269,877 10 TOTAL UNCOMPENSATED CARE \$30,542,444 \$28,645,081		,	\$20 038 812	\$10 375 204	(\$1,104,887) (\$663,608)
10 TOTAL UNCOMPENSATED CARE \$30,542,444 \$28,645,081					(\$1,233,755)
1 44 ITOTAL OTHER OPERATING DEVENUE	TOTAL	_ UNCOMPENSATED CARE	\$30,542,444	\$28,645,081	(\$1,897,363)
11 TOTAL OTHER OPERATING REVENUE \$464,749,003 \$474,455,885 12 TOTAL OPERATING EXPENSES \$287,530,757 \$305,925,000			\$464,749,003 \$287,530,757	\$474,455,885 \$305,925,000	\$9,706,882 \$18,394,243
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	GREENWICH HOSPITAL			
	TWELVE MONTHS ACTUAL FILING			
	FISCAL YEAR 2011			
	REPORT 550 - CALCULATION OF DSH UPPER PAYM	FNT I IMIT AND		
	BASELINE UNDERPAYMENT DATA	LITT LIMIT AND		
(1)	(2)	(3)	(4)	(5)
) i			, ,
LINE	DESCRIPTION	ACTUAL FY 2010	ACTUAL <u>FY 2011</u>	AMOUNT <u>DIFFERENCE</u>
IV.	DSH UPPER PAYMENT LIMIT CALCULATIONS			
A.	CASE MIX ADJUSTED DISCHARGES			
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	6,607.71300	7,006.44560	209 72260
	MEDICARE	7,484.61450	7,430.57000	398.73260 (54.04450
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	711.18850	761.07090	49.88240
	MEDICAID	454.49470	436.05550	(18.43920
	OTHER MEDICAL ASSISTANCE	256.69380	325.01540	68.32160
6	CHAMPUS / TRICARE	5.94120	2.32800	(3.61320
7	UNINSURED (INCLUDED IN NON-GOVERNMENT) TOTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES	330.86880 8,201.74420	288.26000 8,193.96890	(42.60880 (7.77530
	TOTAL CASE MIX ADJUSTED DISCHARGES TOTAL CASE MIX ADJUSTED DISCHARGES	14,809.45720	15,200.41450	390.95730
B.	OUTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)			
- 1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	14,424.64463	14,385.03684	-39.6077
	MEDICARE	3,260.16009	3,445.08233	184.9222
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	1,023.38884	1,017.46206	-5.9267
	MEDICAID	842.86488	768.17053	-74.6943
5	OTHER MEDICAL ASSISTANCE	180.52396	249.29153	68.7675
6	CHAMPUS / TRICARE	17.20347	19.63648	2.4330
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	1,016.89637 4,300.75240	1,063.84276 4,482.18087	46.9463 181.4284
	TOTAL GOVERNMENT OUTPATIENT EQUIVALENT DISCHARGES TOTAL OUTPATIENT EQUIVALENT DISCHARGES	18,725.39703	18,867.21772	141.8206
		10,1 = 0.000	,	
C.	INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$10,586.72	\$10,585.48	(\$1.25
	MEDICARE	\$6,970.11	\$7,006.46	\$36.35
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$7,689.85	\$7,233.06	(\$456.80
	MEDICAID	\$4,569.93	\$7,488.05	\$2,918.12
5	OTHER MEDICAL ASSISTANCE	\$13,213.90	\$6,890.95	(\$6,322.95
<u>6</u> 7	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$1,751.83 \$2,676.38	\$8,625.86 \$3,491.82	\$6,874.02 \$815.44
	TOTAL GOVERNMENT INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE	\$7,028.74	\$7,027.97	(\$0.77
	TOTAL INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE	\$8,616.25	\$8,667.76	\$51.51
D.	OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$8,109.25	\$8,974.97	\$865.72
2	MEDICARE	\$6,974.18	\$7,549.20	\$575.02
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$2,992.48	\$4,234.75	\$1,242.27
4	MEDICAID	\$2,685.25	\$4,724.12	\$2,038.86
5	OTHER MEDICAL ASSISTANCE	\$4,426.89	\$2,726.78	(\$1,700.11
<u>6</u> 7	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$1,572.88 \$2,659.25	\$6,502.85 \$3,470.87	\$4,929.97 \$811.62
	TOTAL GOVERNMENT OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE			
	TOTAL OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE	\$6,005.10 \$7,625.98	\$6,792.23 \$8,456.43	\$787.13 \$830.44
	IOTAL GOTFATIENT FATMENT FER GOTFATIENT EQUIVALENT DISCHARGE	φ <i>ι</i> ,υ23.98	ф0,400.43	ა ნას.44

	GREENWICH HOSPITAL			
	TWELVE MONTHS ACTUAL FILING			
	FISCAL YEAR 2011			
	REPORT 550 - CALCULATION OF DSH UPPER PAYN	MENT LIMIT AND		
	BASELINE UNDERPAYMENT DATA			
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	AMOUNT
LINE	DESCRIPTION	FY 2010	<u>FY 2011</u>	DIFFERENCE
T 7	OAL OUR ATER HARESPAYMENT (URBER LIMIT METHOROLOGY)			
V.	CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)			
1	MEDICAID	\$3,614,984	\$2,170,145	(\$1,444,83
2	OTHER MEDICAL ASSISTANCE	(\$1,142,897)	\$1,239,729	\$2,382,620
3	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$5,808,500	\$5,351,834	(\$456,66
	TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)	\$8,280,587	\$8,761,709	\$481,122
VI.	CALCULATED UNDERPAYMENT BEFORE UPPER LIMIT (BASELINE METHODO	LOGY)		
1	TOTAL CHARGES	\$900,732,964	\$944,999,461	\$44,266,497
2	TOTAL GOVERNMENT DEDUCTIONS	\$300,536,162	\$328,636,097	\$28,099,935
<u>3</u> 4	UNCOMPENSATED CARE TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$30,542,444 \$283,829,458	\$28,645,081 \$279,761,982	(\$1,897,363 (\$4,067,476
5	EMPLOYEE SELF INSURANCE ALLOWANCE	\$12,688,779	\$14,396,381	\$1,707,602
6	TOTAL ADJUSTMENTS	\$627,596,843	\$651,439,541	\$23.842.698
7	TOTAL ACCRUED PAYMENTS	\$273,136,121	\$293,559,920	\$20,423,799
8	UCP DSH PAYMENTS (OHCA INPUT)	\$1,104,887	\$0	(\$1,104,887
9	NET REVENUE USED TO DETERMINE DSH FUTURE PAYMENTS	\$274,241,008	\$293,559,920	\$19,318,912
10	RATIO OF NET REVENUE TO TOTAL CHARGES	0.3044642741	0.3106455952	0.0061813211
11	COST OF UNCOMPENSATED CARE	\$9,299,083	\$8,898,468	(\$400,615
12	MEDICAL ASSISTANCE UNDERPAYMENT	\$4,481,400	\$6,098,369	\$1,616,969
13	PLUS OHCA ADJUSTMENT (OHCA INPUT)	\$0	\$0	\$0
14	TOTAL COST OF UNCOMPENSATED CARE AND MEDICAL ASSISTANCE UNDERPAYMENT	\$13,780,483	\$14,996,837	\$1,216,354
		ψ10,700,400	ψ14,550,007	ψ1,210,00-
VII.	RATIOS			
Α.	RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	39.29%	41.18%	1.889
2	MEDICARE	24.78%	23.61%	-1.17
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	27.25%	24.05%	-3.199
4	MEDICAID	22.81%	28.42%	5.61
5	OTHER MEDICAL ASSISTANCE	30.94%	19.65%	-11.29
6	CHAMPUS / TRICARE	7.57%	27.10%	19.53
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	10.52%	14.09%	3.58
	TOTAL GOVERNMENT RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES			. ==:
	TOTAL DATIO OF INDATIFUT DAVMENTO TO INDATIFUT OUADORS	24.99%	23.66%	-1.33
	TOTAL RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES	31.22%	31.11%	-0.11
В.	RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	34.54%	37.08%	2.54
2	MEDICARE	17.46%	17.99%	0.54
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	13.51%	15.21%	1.70
4	MEDICAID	15.24%	18.30%	3.05
5	OTHER MEDICAL ASSISTANCE	10.22%	7.99%	-2.22
	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	6.86%	35.10%	28.24
6		10.52%	14.09%	3.58
		1	l l	
6	TOTAL GOVERNMENT RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES			<u></u>
6		16.85% 29.02%	17.57% 30.60%	0.73 ⁴ 1.57 ⁶

	GREENWICH HOSPITAL			
	TWELVE MONTHS ACTUAL FILING			
	FISCAL YEAR 2011			
	REPORT 550 - CALCULATION OF DSH UPPER PAYM	ENT LIMIT AND		
	BASELINE UNDERPAYMENT DATA			
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL <u>FY 2010</u>	ACTUAL <u>FY 2011</u>	AMOUNT <u>DIFFERENCE</u>
VIII.	NET REVENUE, GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIA	TIONS		
A.	RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS	3		
4	TOTAL ACCOUNT DAVAGNIC	DOTO 404 FOO	#004 000 700	#00 004 000
2	TOTAL ACCRUED PAYMENTS PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.)	\$270,401,522	\$291,302,782	\$20,901,260 (\$1,104,887)
_	(OHCA INPUT)	\$1,104,887	\$0	(ψ1,101,001)
	OHCA DEFINED NET REVENUE	\$271,506,409	\$291,302,782	\$19,796,373
3	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE	\$7,579,332	\$5.707.366	(\$1,871,966)
	CALCULATED NET REVENUE	\$279,085,741	\$297,010,148	\$17,924,407
5	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$279,085,742	\$297,010,149	\$17,924,407
6	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	(\$1)	(\$1)	\$0
В.	RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEME	NTS		
1	OHCA DEFINED GROSS REVENUE	\$900,732,964	\$944,999,461	\$44,266,497
	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE	\$0	\$0	\$0
	CALCULATED GROSS REVENUE	\$900,732,964	\$944,999,461	\$44,266,497
3	GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$900,732,965	\$944,999,461	\$44,266,496
4	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	(\$1)	\$0	\$1
C.	RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMEN	Te		
٥.	RECONCILIATION OF CHICA DEFINED CHOCKING CARLE TO HOSE TIAL ACUITED THE CHARLENGER	10		
1	OHCA DEFINED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$30,542,444	\$28,645,081	(\$1,897,363)
2	PLUS OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE	\$2,949,701	\$2,922,340	(\$27,361)
	CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$33,492,145	\$31,567,421	(\$1,924,724)
3	UNCOMP. CARE FROM HOSPITAL AUDITED FIN. STATEMENTS (FROM ANNUAL REPORTING)	\$33,492,146	\$31,567,421	(\$1,924,725)
4	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	(\$1)	\$0	\$1

GREENWICH HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2011** REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND **BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES** (1) (2)(3) **ACTUAL** FY 2011 LINE DESCRIPTION ACCRUED CHARGES AND PAYMENTS A. **INPATIENT ACCRUED CHARGES** NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) \$180,120,722 1 220,470,561 **MEDICARE** MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 22,884,854 3 **MEDICAID** 11,488,001 OTHER MEDICAL ASSISTANCE 5 11,396,853 CHAMPUS / TRICARE 74,098 UNINSURED (INCLUDED IN NON-GOVERNMENT) 7,142,474 7 TOTAL INPATIENT GOVERNMENT CHARGES \$243,429,513 TOTAL INPATIENT CHARGES \$423,550,235 В. **OUTPATIENT ACCRUED CHARGES** NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) \$348,211,695 **MEDICARE** 144,536,486 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3 28,337,289 **MEDICAID** 4 19,830,885 OTHER MEDICAL ASSISTANCE 5 8,506,404 CHAMPUS / TRICARE 363,756 UNINSURED (INCLUDED IN NON-GOVERNMENT) 7 26,201,618 TOTAL OUTPATIENT GOVERNMENT CHARGES \$173,237,531 \$521,449,226 TOTAL OUTPATIENT CHARGES C. TOTAL ACCRUED CHARGES TOTAL NON-GOVERNMENT ACCRUED CHARGES (INCLUDING SELF PAY / UNINSURED) 1 \$528,332,417 TOTAL GOVERNMENT ACCRUED CHARGES 2 416,667,044 **TOTAL ACCRUED CHARGES** \$944,999,461 INPATIENT ACCRUED PAYMENTS D. NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) \$74,166,562 MEDICARE 52.061.988 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3 5,504,871 **MEDICAID** 3,265,205 OTHER MEDICAL ASSISTANCE 5 2,239,666 6 CHAMPUS / TRICARE 20,081 UNINSURED (INCLUDED IN NON-GOVERNMENT) 7 1,006,552 TOTAL INPATIENT GOVERNMENT PAYMENTS \$57,586,940 **TOTAL INPATIENT PAYMENTS** \$131,753,502 **OUTPATIENT ACCRUED PAYMENTS** E NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) \$129,105,273 2 **MEDICARE** 26,007,621 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 4,308,693 **MEDICAID** 3,628,929 OTHER MEDICAL ASSISTANCE 5 679,764 CHAMPUS / TRICARE 6 127,693 UNINSURED (INCLUDED IN NON-GOVERNMENT) 7 3,692,459 TOTAL OUTPATIENT GOVERNMENT PAYMENTS \$30,444,007 TOTAL OUTPATIENT PAYMENTS \$159,549,280 TOTAL ACCRUED PAYMENTS F. TOTAL NON-GOVERNMENT ACCRUED PAYMENTS (INCLUDING SELF PAY / UNINSURED) \$203,271,835 2 TOTAL GOVERNMENT ACCRUED PAYMENTS 88,030,947 TOTAL ACCRUED PAYMENTS \$291,302,782

GREENWICH HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2011** REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES (1) (2)(3) **ACTUAL** FY 2011 LINE **DESCRIPTION** II. ACCRUED DISCHARGES, CASE MIX INDEX AND OTHER REQUIRED DATA A. **ACCRUED DISCHARGES** NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 7,441 1 **MEDICARE** 3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 779 **MEDICAID** 445 OTHER MEDICAL ASSISTANCE 334 5 CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT) 290 7 **TOTAL GOVERNMENT DISCHARGES** 6,038 TOTAL DISCHARGES 13,479 В. CASE MIX INDEX NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 0.94160 1.41400 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3 0.97698 **MEDICAID** 0.97990 4 OTHER MEDICAL ASSISTANCE 5 0.97310 CHAMPUS / TRICARE 0.58200 7 UNINSURED (INCLUDED IN NON-GOVERNMENT) 0.99400 **TOTAL GOVERNMENT CASE MIX INDEX** 1.35707 TOTAL CASE MIX INDEX 1.12771 OTHER REQUIRED DATA C. TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES 1 \$474,455,885 ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES 2 \$194,693,903 (PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE) 3 TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES \$279,761,982 TOTAL ACTUAL DISCOUNT PERCENTAGE 4 58.96% 5 EMPLOYEE SELF INSURANCE GROSS REVENUE \$20,970,294 6 EMPLOYEE SELF INSURANCE ALLOWANCE \$14,396,381 7 UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT - OHCA INPUT) \$0 CHARITY CARE 8 \$19,375,204 9 **BAD DEBTS** \$9,269,877 10 TOTAL UNCOMPENSATED CARE \$28,645,081 TOTAL OTHER OPERATING REVENUE 11 \$20,447,859 TOTAL OPERATING EXPENSES 12 \$305,925,000

	GREENWICH HOSPITAL				
	TWELVE MONTHS ACTUAL FILING				
	FISCAL YEAR 2011				
	REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND				
BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES					
(1)	(2)	(3)			
		ACTUAL			
LINE	DESCRIPTION	FY 2011			
***	NET DEVENUE ODGOG DEVENUE AND UNCOMPENCATED CARE DECONOU IATIONS				
III.	NET REVENUE, GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIATIONS				
Α.	RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS				
Λ.	RECONCILIATION OF CHEADETINED NET REVENUE TO TICOLITIZE ACCITED TIM. STATEMENTO				
1	TOTAL ACCRUED PAYMENTS	\$291,302,782			
2	PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.) (OHCA INPUT)	\$0			
	OHCA DEFINED NET REVENUE	\$291,302,782			
3	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE	\$5,707,366			
	CALCULATED NET REVENUE	\$297,010,148			
4	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$297,010,149			
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	(\$1)			
В.	RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS				
1	OHCA DEFINED GROSS REVENUE	\$944,999,461			
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE	\$0			
	CALCULATED GROSS REVENUE	\$944,999,461			
3	GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$944,999,461			
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$0			
C.	RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMENTS				
1	OHCA DEFINED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$28,645,081			
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE	\$2,922,340			
	CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$31,567,421			
3	UNCOMPENSATED CARE FROM HOSPITAL AUDITED FIN. STATEMENTS (FROM ANNUAL REPORTING)	\$31,567,421			
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$0			

GREENWICH HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2011 **REPORT 650 - HOSPITAL UNCOMPENSATED CARE** (1) (2) (3) (4) (5) (6)**ACTUAL ACTUAL AMOUNT** % LINE DESCRIPTION FY 2010 FY 2011 DIFFERENCE DIFFERENCE Hospital Charity Care (from HRS Report 500) A. Number of Applicants 3,520 4,101 581 17% 524 2 Number of Approved Applicants 15% 3,454 3,978 **Total Charges (A)** \$20,038,812 \$19,375,204 (\$663,608) -3% 3 4 **Average Charges** \$5,802 (\$931) -16% \$4,871 Ratio of Cost to Charges (RCC) 5 0.331683 0.311300 (0.020383)-6% \$6,031,501 **Total Cost** \$6,646,533 (\$615,032) -9% 6 **Average Cost** 7 \$1,924 \$1,516 (\$408) -21% \$4,809,315 \$3,875,040 -19% 8 Charity Care - Inpatient Charges (\$934,275)Charity Care - Outpatient Charges (Excludes ED Charges) 9 13,025,228 6,975,073 (6,050,155)-46% 10 Charity Care - Emergency Department Charges 2,204,269 287% 8,525,091 6,320,822 11 **Total Charges (A)** \$20,038,812 \$19,375,204 (\$663,608) -3% Charity Care - Number of Patient Days 1,788 261 12 2,049 15% 13 Charity Care - Number of Discharges 564 618 54 10% 14 Charity Care - Number of Outpatient ED Visits 3,677 206% 1,789 5,466 15 Charity Care - Number of Outpatient Visits (Excludes ED Visits) 13,405 15,183 1,778 13% Hospital Bad Debts (from HRS Report 500) В. **Bad Debts - Inpatient Services** \$9,138,160 \$8,405,178 (\$732,982)-8% Bad Debts - Outpatient Services (Excludes ED Bad Debts) 2 504,174 302,645 (201,529)-40% 3 Bad Debts - Emergency Department 861.298 562.054 (299,244) -35% 4 **Total Bad Debts (A)** \$10,503,632 \$9,269,877 (\$1,233,755) -12% Hospital Uncompensated Care (from HRS Report 500) C. 1 Charity Care (A) \$20,038,812 \$19,375,204 (\$663,608) -3% 2 Bad Debts (A) 10,503,632 -12% 9,269,877 (1,233,755)**Total Uncompensated Care (A)** 3 \$30,542,444 \$28,645,081 (\$1,897,363) -6% 4 **Uncompensated Care - Inpatient Services** -12% \$13,947,475 \$12,280,218 (\$1,667,257)-46% 5 Uncompensated Care - Outpatient Services (Excludes ED Unc. Care) 7,277,718 13,529,402 (6,251,684)9.087,145 Uncompensated Care - Emergency Department 3,065,567 6,021,578 196% 6 **Total Uncompensated Care (A)** \$30,542,444 \$28,645,081 (\$1,897,363) -6% (A) The amount must agree with the amount listed on Hospital Reporting System - Report 500.

	Total Discount Percentage	61.07%	58.96%	-2.11%	-39
	Total Accrued Payments (A)	\$180,919,545	\$194,693,903	\$13,774,358	89
2	Total Contractual Allowances	\$283,829,458	\$279,761,982	(\$4,067,476)	-19
1	Total Gross Revenue	\$464,749,003	\$474,455,885	\$9,706,882	29
	COMMERCIAL - ALL PAYERS				
LINE	DESCRIPTION	NON-GOVERNMENT	NON-GOVERNMENT	DIFFERENCE	DIFFERENCE
	DECORIDEION	ACTUAL TOTAL	ACTUAL TOTAL	AMOUNT	% DIFFERENCE
		FY 2010	FY 2011		
(1)	(2)	(3)	(4)	(5)	(6)
		CCRUED PAYMENTS AND DISCO	·	ALLOWANCES,	
	DEDODT 605 HOSDITA	FISCAL YEAR 2 L NON-GOVERNMENT GROSS RE		ALLOWANCES	
		TWELVE MONTHS ACTUA			
		GREENWICH HOSPI			

GREENWICH HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2011 REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE (2) (1) (3) (4) (5) ACTUAL ACTUAL **ACTUAL** LINE **DESCRIPTION** FY 2009 FY 2010 FY 2011 **Gross and Net Revenue** A. Inpatient Gross Revenue \$362,534,490 \$408,731,408 \$423,550,235 1 2 Outpatient Gross Revenue \$467,346,952 \$492,001,556 \$521,449,226 3 Total Gross Patient Revenue \$829,881,442 \$900,732,964 \$944,999,461 Net Patient Revenue \$269,158,231 \$279,086,000 \$297,010,000 В. **Total Operating Expenses** \$305,925,000 1 Total Operating Expense \$283,532,000 \$287,530,757 C. **Utilization Statistics** Patient Days 50,149 53,059 52,638 12,931 13,627 13,479 2 Discharges 3 Average Length of Stay 3.9 3.9 3.9 114,797 116,928 117,443 Equivalent (Adjusted) Patient Days (EPD) 4 Equivalent (Adjusted) Discharges (ED) 29,600 30,030 30,074 0 **Case Mix Statistics** D. 1.07445 1.08677 1.12771 1 Case Mix Index 53,883 57,663 59,360 2 Case Mix Adjusted Patient Days (CMAPD) 3 Case Mix Adjusted Discharges (CMAD) 13,894 14,809 15,200 Case Mix Adjusted Equivalent Patient Days (CMAEPD) 123,344 127,074 132,441 Case Mix Adjusted Equivalent Discharges (CMAED) 31,804 32,636 33,914 5 E. **Gross Revenue Per Statistic** 1 Total Gross Revenue per Patient Day \$16,548 \$16,976 \$17,953 2 Total Gross Revenue per Discharge \$64,178 \$66,099 \$70,109 Total Gross Revenue per EPD \$7,229 \$7,703 \$8,046 3 \$29,994 4 Total Gross Revenue per ED \$28,036 \$31,423 Total Gross Revenue per CMAEPD \$7,088 \$6,728 \$7,135 Total Gross Revenue per CMAED \$26,093 \$27,599 \$27,864 6 7 Inpatient Gross Revenue per EPD \$3,158 \$3,496 \$3,606 Inpatient Gross Revenue per ED \$12,248 \$13,611 \$14,084

GREENWICH HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2011** REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE (2) (1) (4) (5) (3) ACTUAL ACTUAL **ACTUAL** LINE **DESCRIPTION** FY 2009 FY 2010 FY 2011 **Net Revenue Per Statistic** F. \$5,260 Net Patient Revenue per Patient Day \$5,367 \$5,643 2 Net Patient Revenue per Discharge \$20,815 \$20,480 \$22,035 3 Net Patient Revenue per EPD \$2,345 \$2,387 \$2,529 Net Patient Revenue per ED \$9,093 \$9,294 \$9,876 4 5 Net Patient Revenue per CMAEPD \$2,182 \$2,196 \$2,243 Net Patient Revenue per CMAED \$8,463 \$8,551 \$8,758 G. Operating Expense Per Statistic \$5,654 Total Operating Expense per Patient Day \$5,419 \$5,812 1 \$21,927 \$21,100 \$22,696 2 Total Operating Expense per Discharge 3 Total Operating Expense per EPD \$2,470 \$2,459 \$2,605 Total Operating Expense per ED \$9,579 \$9,575 \$10,173 4 Total Operating Expense per CMAEPD \$2,299 \$2,263 \$2,310 5 Total Operating Expense per CMAED \$8,810 \$9,021 6 \$8,915 Н. **Nursing Salary and Fringe Benefits Expense** Nursing Salary Expense \$34,682,247 \$32,654,133 \$31,538,096 1 \$8,830,667 2 Nursing Fringe Benefits Expense \$9,364,207 \$9,208,466 \$41,862,599 \$40,368,763 Total Nursing Salary and Fringe Benefits Expense \$44,046,454 I. Physician Salary and Fringe Expense 1 Physician Salary Expense \$16,001,525 \$16,407,798 \$17,349,745 Physician Fringe Benefits Expense \$4,320,412 \$4,626,999 \$4,857,929 2 Total Physician Salary and Fringe Benefits Expense \$20,321,937 \$21,034,797 \$22,207,674 3 J. Non-Nursing, Non-Physician Salary and Fringe Benefits Expense Non-Nursing, Non-Physician Salary Expense \$71,813,474 \$69,278,749 \$77,070,980 1 2 Non-Nursing, Non-Physician Fringe Benefits Expense \$20,460,705 \$19,548,935 \$24,661,908 \$101,732,888 Total Non-Nurs., Non-Phys. Salary and Fringe Ben. Expense \$92,274,179 \$88.827.684 K. **Total Salary and Fringe Benefits Expense** 1 Total Salary Expense \$122,497,246 \$118,340,680 \$125,958,821 Total Fringe Benefits Expense \$34,145,324 \$33,384,400 \$38,350,504 2

\$156,642,570

\$151,725,080

\$164,309,325

Total Salary and Fringe Benefits Expense

GREENWICH HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2011 REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE (2) (1) (4) (5) (3) ACTUAL ACTUAL **ACTUAL** LINE **DESCRIPTION** FY 2009 FY 2010 FY 2011 Total Full Time Equivalent Employees (FTEs) L. Total Nursing FTEs 338.2 351.9 361.7 1 2 Total Physician FTEs 60.1 51.3 61.7 3 Total Non-Nursing, Non-Physician FTEs 1041.8 1058.5 1189.6 Total Full Time Equivalent Employees (FTEs) 1,440.1 1,461.7 1,613.0 Μ. Nursing Salaries and Fringe Benefits Expense per FTE 1 Nursing Salary Expense per FTE \$102,550 \$92,794 \$87,194 Nursing Fringe Benefits Expense per FTE \$27,688 \$26,168 \$24,414 2 3 Total Nursing Salary and Fringe Benefits Expense per FTE \$130,238 \$118,962 \$111,608 N. Physician Salary and Fringe Expense per FTE Physician Salary Expense per FTE \$266,248 \$319,840 \$281,195 1 Physician Fringe Benefits Expense per FTE \$71,887 \$90,195 \$78,735 2 Total Physician Salary and Fringe Benefits Expense per FTE \$410,035 \$359,930 3 \$338,135 Ο. Non-Nursing, Non-Physician Salaries and Fringe Benefits Expense per FTE Non-Nursing, Non-Physician Salary Expense per FTE \$68,932 \$65,450 \$64,787 1 Non-Nursing, Non-Physician Fringe Benefits Expense per FTE \$18,469 \$20,731 \$19,640 Total Non-Nurs., Non-Phys. Sal. and Fringe Ben. Exp. per FTE 3 \$88,572 \$83,918 \$85,519 Ρ. Total Salary and Fringe Benefits Expense per FTE Total Salary Expense per FTE \$85,062 \$80,961 \$78,090 1 Total Fringe Benefits Expense per FTE \$23,710 \$22,839 \$23,776 2 Total Salary and Fringe Benefits Expense per FTE \$108,772 \$103,800 \$101,866 3 Total Salary and Fringe Ben. Expense per Statistic Total Salary and Fringe Benefits Expense per Patient Day \$2,860 \$3,124 \$3,121 \$12,190 2 Total Salary and Fringe Benefits Expense per Discharge \$12,114 \$11,134 3 Total Salary and Fringe Benefits Expense per EPD \$1,365 \$1,298 \$1,399 \$5,464 Total Salary and Fringe Benefits Expense per ED \$5,052 \$5,292 4 Total Salary and Fringe Benefits Expense per CMAEPD \$1,270 \$1,194 \$1,241 5

\$4,925

\$4,649

\$4,845

Total Salary and Fringe Benefits Expense per CMAED