	WINDHAM COMMUNITY MEMO	ORIAL HOSPITAL					
	TWELVE MONTHS ACTO	JAL FILING					
	FISCAL YEAR 2009						
	REPORT 100 - HOSPITAL BALANCE	SHEET INFORM	ATION	ı			
(1)	(2)	(3)	(4)	(5)	(6)		
LINE		FY 2008 ACTUAL	FY 2009 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE		
LINE	DESCRIPTION	ACTUAL	ACTOAL	DIFFERENCE	DIFFERENCE		
l.	<u>ASSETS</u>						
A.	Current Assets:						
1	Cash and Cash Equivalents	\$2,778,004	\$3,357,508	\$579,504	21%		
2	Short Term Investments	\$0	\$0	\$0	0%		
3	Accounts Receivable (Less: Allowance for Doubtful Accounts)	\$11,996,552	\$13,116,037	\$1,119,485	9%		
4	Current Assets Whose Use is Limited for Current Liabilities	\$633,588	\$798,482	\$164,894	26%		
5	Due From Affiliates	\$0	\$0	\$0	0%		
6	Due From Third Party Payers	\$2,166,694	\$1,258,523	(\$908,171)	-42%		
7	Inventories of Supplies	\$1,190,125	\$1,175,255	(\$14,870)	-1%		
8	Prepaid Expenses	\$1,175,688	\$671,383	(\$504,305)	-43%		
9	Other Current Assets	\$4,330,978	\$3,626,731	(\$704,247)	-16%		
	Total Current Assets	\$24,271,629	\$24,003,919	(\$267,710)	-1%		
В.	Noncurrent Assets Whose Use is Limited:						
1	Held by Trustee	\$518,845	\$1,752,149	\$1,233,304	238%		
2	Board Designated for Capital Acquisition	\$1,717,049	\$0	(\$1,717,049)	-100%		
3	Funds Held in Escrow	\$0	\$1,674,179	\$1,674,179	0%		
4	Other Noncurrent Assets Whose Use is Limited	\$0	\$2,749,514	\$2,749,514	0%		
	Total Noncurrent Assets Whose Use is Limited:	\$2,235,894	\$6,175,842	\$3,939,948	176%		
5	Interest in Net Assets of Foundation	\$0	\$0	\$0	0%		
6	Long Term Investments	\$3,174,512	\$322,070	(\$2,852,442)	-90%		
7	Other Noncurrent Assets	\$3,320,012	\$2,297,615	(\$1,022,397)	-31%		
C.	Net Fixed Assets:						
1	Property, Plant and Equipment	\$89,891,637	\$94,462,346	\$4,570,709	5%		
2	Less: Accumulated Depreciation	\$52,772,521	\$57,981,855	\$5,209,334	10%		
	Property, Plant and Equipment, Net	\$37,119,116	\$36,480,491	(\$638,625)	-2%		
3	Construction in Progress	\$0	\$428,448	\$428,448	0%		
	Total Net Fixed Assets	\$37,119,116	\$36,908,939	(\$210,177)	-1%		
	Total Assets	\$70,121,163	\$69,708,385	(\$412,778)	-1%		

	WINDHAM COMMUNIT	TY MEMORIAL HOSPITAL	_				
	TWELVE MONTI	HS ACTUAL FILING					
	FISCA	L YEAR 2009					
	REPORT 100 - HOSPITAL BALANCE SHEET INFORMATION						
(1)	(2) (3) (4) (5)						
		FY 2008	FY 2009	AMOUNT	(6) %		
<u>LINE</u>	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE		
II.	<u>LIABILITIES AND NET ASSETS</u>						
Α.	Current Liabilities:						
1	Accounts Payable and Accrued Expenses	\$3,283,294	\$3,370,047	\$86,753	3%		
2	Salaries, Wages and Payroll Taxes	\$1,074,903	\$1,276,413	\$201,510	19%		
3	Due To Third Party Payers	\$0	\$0	\$0	0%		
4	Due To Affiliates	\$0	\$0	\$0	0%		
5	Current Portion of Long Term Debt	\$309,541	\$325,901	\$16,360	5%		
6	Current Portion of Notes Payable	\$464,111	\$530,010	\$65,899	14%		
7	Other Current Liabilities	\$4,308,911	\$3,625,641	(\$683,270)	-16%		
	Total Current Liabilities	\$9,440,760	\$9,128,012	(\$312,748)	-3%		
В.	Long Term Debt:						
1	Bonds Payable (Net of Current Portion)	\$20,021,887	\$19,698,257	(\$323,630)	-2%		
2	Notes Payable (Net of Current Portion)	\$0	\$0	\$0	0%		
	Total Long Term Debt	\$20,021,887	\$19,698,257	(\$323,630)	-2%		
3	Accrued Pension Liability	\$24,984,787	\$57,389,912	\$32,405,125	130%		
4	Other Long Term Liabilities	\$2,401,742	\$3,663,526	\$1,261,784	53%		
	Total Long Term Liabilities	\$47,408,416	\$80,751,695	\$33,343,279	70%		
5	Interest in Net Assets of Affiliates or Joint Ventures	\$0	\$0	\$0	0%		
C.	Net Assets:						
1	Unrestricted Net Assets or Equity	\$10,143,299	(\$25,502,905)	(\$35,646,204)	-351%		
2	Temporarily Restricted Net Assets	\$1,866,961	\$2,104,204	\$237,243	13%		
3	Permanently Restricted Net Assets	\$1,261,727	\$3,227,379	\$1,965,652	156%		
	Total Net Assets	\$13,271,987	(\$20,171,322)	(\$33,443,309)	-252%		
	Total Liabilities and Net Assets	\$70,121,163	\$69,708,385	(\$412,778)	-1%		

	WINDHAM COMMUNI	TY MEMORIAL HOSP	ITAL		
	TWELVE MONT	HS ACTUAL FILING			
	FISCA	L YEAR 2009			
	REPORT 150 - HOSPITAL STATEN	IENT OF OPERATION	IS INFORMATION		
(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2008 ACTUAL	FY 2009 ACTUAL	AMOUNT DIFFERENCE	% <u>DIFFERENCE</u>
A.	Operating Revenue:				
1	Total Gross Patient Revenue	\$193,794,864	\$190,183,873	(\$3,610,991)	-2%
2	Less: Allowances	\$110,124,702	\$104,418,812	(\$5,705,890)	-5%
3	Less: Charity Care	\$2,658,651	\$2,159,913	(\$498,738)	-19%
4	Less: Other Deductions	\$0	\$0	\$0	0%
	Total Net Patient Revenue	\$81,011,511	\$83,605,148	\$2,593,637	3%
5	Other Operating Revenue	\$4,257,607	\$2,401,877	(\$1,855,730)	-44%
6	Net Assets Released from Restrictions	\$0	\$0	\$0	0%
	Total Operating Revenue	\$85,269,118	\$86,007,025	\$737,907	1%
В.	Operating Expenses:				
1	Salaries and Wages	\$36,808,260	\$37,098,685	\$290,425	1%
2	Fringe Benefits	\$12,641,493	\$12,646,534	\$5,041	0%
3	Physicians Fees	\$1,049,121	\$910,707	(\$138,414)	-13%
4	Supplies and Drugs	\$8,319,961	\$9,286,201	\$966,240	12%
5	Depreciation and Amortization	\$4,033,781	\$4,418,804	\$385,023	10%
6	Bad Debts	\$4,723,613	\$4,595,065	(\$128,548)	-3%
7	Interest	\$1,218,189	\$1,483,430	\$265,241	22%
8	Malpractice	\$986,674	\$980,763	(\$5,911)	-1%
9	Other Operating Expenses	\$13,706,042	\$13,980,968	\$274,926	2%
	Total Operating Expenses	\$83,487,134	\$85,401,157	\$1,914,023	2%
	Income/(Loss) From Operations	\$1,781,984	\$605,868	(\$1,176,116)	-66%
C.	Non-Operating Revenue:				
1	Income from Investments	\$170,517	\$152,507	(\$18,010)	-11%
2	Gifts, Contributions and Donations	\$248,855	\$205,897	(\$42,958)	-17%
3	Other Non-Operating Gains/(Losses)	(\$108,905)	(\$2,151,268)	(\$2,042,363)	1875%
	Total Non-Operating Revenue	\$310,467	(\$1,792,864)	(\$2,103,331)	-677%
	Excess/(Deficiency) of Revenue Over Expenses (Before Other Adjustments)	\$2,092,451	(\$1,186,996)	(\$3,279,447)	-157%
	Other Adjustments:				
	Unrealized Gains/(Losses)	\$0	\$1,992	\$1,992	0%
	All Other Adjustments	\$0	\$0	\$0	0%
	Total Other Adjustments	\$0	\$1,992	\$1,992	0%
	Excess/(Deficiency) of Revenue Over Expenses	\$2,092,451	(\$1,185,004)	(\$3,277,455)	-157%
	Principal Payments	\$0	\$1,681,042	\$1,681,042	0%

## REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2008	FY 2009	AMOUNT	
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE
I.	GROSS REVENUE BY PAYER				
	NIDATION CONTRACTOR				
	INPATIENT GROSS REVENUE	£40,404,040	<b>COO 704 774</b>	(ft4, 000, 470)	40/
2	MEDICARE TRADITIONAL MEDICARE MANAGED CARE	\$40,431,249	\$38,791,771	(\$1,639,478)	-4%
3	MEDICAID	\$2,371,723 \$5,319,420	\$2,867,764 \$5,369,993	\$496,041 \$50,573	21% 1%
4	MEDICAID MEDICAID MANAGED CARE	\$3,732,083	\$3,427,253	(\$304,830)	-8%
5	CHAMPUS/TRICARE	\$145,351	\$176,391	\$31,040	21%
6	COMMERCIAL INSURANCE	\$17,148,828	\$17,563,881	\$415,053	2%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$173,506	\$322,444	\$148,938	86%
9	SELF- PAY/UNINSURED	\$1,705,284	\$921,311	(\$783,973)	-46%
10	SAGA	\$2,831,247	\$2,722,254	(\$108,993)	-4%
11	OTHER	\$646,684	\$283,149	(\$363,535)	-56%
	TOTAL INPATIENT GROSS REVENUE	\$74,505,375	\$72,446,211	(\$2,059,164)	-3%
B.	OUTPATIENT GROSS REVENUE				
1	MEDICARE TRADITIONAL	\$31,402,637	\$30,441,041	(\$961,596)	-3%
2	MEDICARE MANAGED CARE	\$2,481,077	\$3,879,268	\$1,398,191	56%
3	MEDICAID	\$5,977,430	\$5,626,178	(\$351,252)	-6%
4	MEDICAID MANAGED CARE	\$10,952,125	\$11,612,879	\$660,754	6%
5	CHAMPUS/TRICARE	\$401,747	\$412,560	\$10,813	3%
6	COMMERCIAL INSURANCE	\$56,353,637	\$53,425,394	(\$2,928,243)	-5%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$2,276,592	\$2,236,807	(\$39,785)	-2%
9	SELF- PAY/UNINSURED	\$3,802,879	\$3,276,135	(\$526,744)	-14%
10	SAGA	\$5,406,772	\$6,749,180	\$1,342,408	25%
11	OTHER	\$234,593	\$78,219	(\$156,374)	-67%
	TOTAL OUTPATIENT GROSS REVENUE	\$119,289,489	\$117,737,661	(\$1,551,828)	-1%
c.	TOTAL GROSS REVENUE				
1	MEDICARE TRADITIONAL	\$71,833,886	\$69,232,812	(\$2,601,074)	-4%
2	MEDICARE MANAGED CARE	\$4,852,800	\$6,747,032	\$1,894,232	39%
3	MEDICAID	\$11,296,850	\$10,996,171	(\$300,679)	-3%
4	MEDICAID MANAGED CARE	\$14,684,208	\$15,040,132	\$355,924	2%
5	CHAMPUS/TRICARE	\$547,098	\$588,951	\$41,853	8%
6	COMMERCIAL INSURANCE	\$73,502,465	\$70,989,275	(\$2,513,190)	-3%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8		\$2,450,098	\$2,559,251	\$109,153	4%
9	SELF- PAY/UNINSURED	\$5,508,163	\$4,197,446	(\$1,310,717)	-24%
10	SAGA	\$8,238,019	\$9,471,434	\$1,233,415	15%
11	OTHER	\$881,277	\$361,368	(\$519,909)	-59%
	TOTAL GROSS REVENUE	\$193,794,864	\$190,183,872	(\$3,610,992)	-2%
II.	NET REVENUE BY PAYER				
Α.	INPATIENT NET REVENUE				
1	MEDICARE TRADITIONAL	\$23,995,727	\$23,264,310	(\$731,417)	-3%
2	MEDICARE MANAGED CARE	\$1,052,089	\$1,433,336	\$381,247	36%
3	MEDICAID	\$2,200,838	\$2,741,277	\$540,439	25%
4	MEDICAID MANAGED CARE	\$1,880,997	\$1,783,647	(\$97,350)	-5%
5	CHAMPUS/TRICARE	\$60,824	\$62,014	\$1,190	2%
6	COMMERCIAL INSURANCE	\$8,743,675	\$9,808,537	\$1,064,862	12%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$62,776	\$189,440	\$126,664	202%
9	SELF- PAY/UNINSURED	\$218,457	\$74,458	(\$143,999)	-66%
10	SAGA	\$522,411	\$571,030	\$48,619	9%
11	OTHER	\$167,281	\$118,212	(\$49,069)	-29%

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## REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2008	FY 2009	AMOUNT	
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE
	TOTAL INDATIONAL NET DEVENUE	#00.00F.07F	<b>*</b> 40 0 40 004	<b>*</b> 4.44.400	00/
D	TOTAL INPATIENT NET REVENUE OUTPATIENT NET REVENUE	\$38,905,075	\$40,046,261	\$1,141,186	3%
<b>B</b> .	MEDICARE TRADITIONAL	\$7,595,484	\$7,866,579	\$271,095	4%
2	MEDICARE MANAGED CARE	\$567,128	\$1,017,325	\$450,197	79%
3	MEDICAID	\$1,365,009	\$1,454,493	\$89,484	7%
4	MEDICAID MANAGED CARE	\$3,146,916	\$3,570,678	\$423,762	13%
5	CHAMPUS/TRICARE	\$158,727	\$167,114	\$8,387	5%
6	COMMERCIAL INSURANCE	\$22,084,009	\$22,354,842	\$270,833	1%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$1,409,222	\$1,369,506	(\$39,716)	-3%
9	SELF- PAY/UNINSURED	\$212,773	\$176,601	(\$36,172)	-17%
10	SAGA	\$768,786	\$929,303	\$160,517	21%
11	OTHER	\$26,295	\$16,035	(\$10,260)	-39%
	TOTAL OUTPATIENT NET REVENUE	\$37,334,349	\$38,922,476	\$1,588,127	4%
_	TOTAL NET REVENUE		004 400 000	(6.100.055)	
1	MEDICARE TRADITIONAL	\$31,591,211	\$31,130,889	(\$460,322)	-1%
2	MEDICARE MANAGED CARE	\$1,619,217	\$2,450,661	\$831,444	51%
3	MEDICAID MANAGED CARE	\$3,565,847	\$4,195,770	\$629,923	18%
4	MEDICAID MANAGED CARE	\$5,027,913 \$340,554	\$5,354,325	\$326,412	6%
5 6	CHAMPUS/TRICARE COMMERCIAL INSURANCE	\$219,551 \$30,827,684	\$229,128 \$32,163,379	\$9,577 \$1,335,695	4% 4%
7	NON-GOVERNMENT MANAGED CARE	\$30,827,684	\$32,163,379	\$1,335,695	0%
8	WORKER'S COMPENSATION	\$1,471,998	\$1,558,946	\$86,948	6%
9	SELF- PAY/UNINSURED	\$431,230	\$251,059	(\$180,171)	-42%
10	SAGA	\$1,291,197	\$1,500,333	\$209,136	16%
11	OTHER	\$193,576	\$134,247	(\$59,329)	-31%
	TOTAL NET REVENUE	\$76,239,424	\$78,968,737	\$2,729,313	4%
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III.	STATISTICS BY PAYER				
Α.	DISCHARGES				
1	MEDICARE TRADITIONAL	2,481	2,345	(136)	-5%
2	MEDICARE MANAGED CARE	147	189	42	29%
3	MEDICAID	508	420	(88)	-17%
4	MEDICAID MANAGED CARE	636	541	(95)	-15%
5	CHAMPUS/TRICARE	12	13	1	8%
6	COMMERCIAL INSURANCE	1,550	1,497	(53)	-3%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	14	17	3	21%
9	SELF- PAY/UNINSURED	143	87	(56)	-39%
10	SAGA	215	202	(13)	-6%
11	OTHER	38	32	(6)	-16%
	TOTAL DISCHARGES	5,744	5,343	(401)	-7%
	PATIENT DAYS	44.4	44.045	(0.15)	25.1
1	MEDICARE TRADITIONAL	11,456	11,210	(246)	-2%
2	MEDICAID	642	783	141	22%
3	MEDICAID MANAGED CARE	1,729	1,772	(228)	2%
5	MEDICAID MANAGED CARE CHAMPUS/TRICARE	1,520 35	1,282 28	(238)	-16% -20%
6	COMMERCIAL INSURANCE	4,311	4,545	234	-20% 5%
7	NON-GOVERNMENT MANAGED CARE	4,311	4,545	0	0%
8	WORKER'S COMPENSATION	36	57	21	58%
9	SELF- PAY/UNINSURED	433	242	(191)	-44%
10	SAGA	749	704	(45)	-6%
11	OTHER	139	704	(66)	-47%
F	TOTAL PATIENT DAYS	21,050	20,696	(354)	
C.	OUTPATIENT VISITS	21,000	20,000	(554)	- <u>~</u> /0
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## REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2008	FY 2009	AMOUNT	
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE
	MEDIOADE TO ADITIONAL	40.540	40.000	000	40/
1	MEDICARE TRADITIONAL	42,516	42,896	380	1%
2	MEDICARE MANAGED CARE	3,534	5,167	1,633	46%
3	MEDICAID MANAGED CARE	6,584	6,720	136	2%
4	MEDICAID MANAGED CARE	14,079	15,088	1,009	7%
5	CHAMPUS/TRICARE	396	450	54	14%
7	COMMERCIAL INSURANCE	75,097	74,757	(340)	0%
	NON-GOVERNMENT MANAGED CARE	0	0	0	0% 4%
9	WORKER'S COMPENSATION SELF- PAY/UNINSURED	1,965 4,706	2,037 4,847	72 141	3%
10	SAGA	,	6,777		32%
11	OTHER	5,143 148	102	1,634	
11	TOTAL OUTPATIENT VISITS			(46)	-31% <b>3%</b>
	TOTAL OUTPATIENT VISITS	154,168	158,841	4,673	3%
IV.	EMERGENCY DEPARTMENT OUTPATIENT BY PAYER				
Α.	EMERGENCY DEPARTMENT OUTPATIENT GROSS REVE	NHE			
<b>A.</b> 1	MEDICARE TRADITIONAL	\$4,822,015	\$4,487,155	(\$334,860)	-7%
2	MEDICARE MANAGED CARE	\$350,400	\$496.648	\$146,248	42%
3	MEDICAID	\$3,005,807	\$2,686,678	(\$319,129)	-11%
4	MEDICAID MANAGED CARE	\$6,083,674	\$6,520,795	\$437,121	7%
5	CHAMPUS/TRICARE	\$213,093	\$218,499	\$5,406	3%
6	COMMERCIAL INSURANCE	\$12,330,601	\$10,283,821	(\$2,046,780)	-17%
7	NON-GOVERNMENT MANAGED CARE	\$12,330,001	\$10,283,821	\$0	0%
8	WORKER'S COMPENSATION	\$690,855	\$485,797	(\$205,058)	-30%
9	SELF- PAY/UNINSURED	\$2,606,359	\$2,166,838	(\$439,521)	-17%
10	SAGA	\$2,884,177	\$3,598,286	\$714,109	25%
11	OTHER	\$2,664,177	\$287,107	\$81,802	40%
- 1 1	TOTAL EMERGENCY DEPARTMENT OUTPATIENT	φ200,300	φ201,101	φ01,002	40 /0
	GROSS REVENUE	\$33,192,286	\$31,231,624	(\$1,960,662)	-6%
	EMERGENCY DEPARTMENT OUTPATIENT NET REVENU		<del>+</del>	(41,000,000)	
1	MEDICARE TRADITIONAL	\$1,333,332	\$1,286,713	(\$46,619)	-3%
2	MEDICARE MANAGED CARE	\$92,747	\$145,098	\$52,351	56%
3	MEDICAID	\$669,050	\$729,990	\$60,940	9%
4	MEDICAID MANAGED CARE	\$1,779,812	\$2,013,165	\$233,353	13%
5	CHAMPUS/TRICARE	\$107,867	\$107,984	\$117	0%
6	COMMERCIAL INSURANCE	\$5,020,565	\$4,511,234	(\$509,331)	-10%
7	NON-GOVERNMENT MANAGED CARE	\$0	\$0	\$0	0%
8	WORKER'S COMPENSATION	\$464,395	\$322,561	(\$141,834)	-31%
9	SELF- PAY/UNINSURED	\$102,392	\$69,764	(\$32,628)	-32%
10	SAGA	\$389,086	\$492,111	\$103,025	26%
11	OTHER	\$18,983	\$59,389	\$40,406	213%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT		,		
	NET REVENUE	\$9,978,229	\$9,738,009	(\$240,220)	-2%
C.	EMERGENCY DEPARTMENT OUTPATIENT VISITS				
1	MEDICARE TRADITIONAL	3,088	3,190	102	3%
2	MEDICARE MANAGED CARE	184	359	175	95%
3	MEDICAID	2,051	1,979	(72)	-4%
4	MEDICAID MANAGED CARE	5,257	5,811	554	11%
5	CHAMPUS/TRICARE	177	212	35	20%
6	COMMERCIAL INSURANCE	8,629	8,757	128	1%
7	NON-GOVERNMENT MANAGED CARE	0	0	0	0%
8	WORKER'S COMPENSATION	793	717	(76)	-10%
9	SELF- PAY/UNINSURED	2,226	2,304	78	4%
10	SAGA	2,260	2,679	419	19%
11	OTHER	113	285	172	152%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT				
	VISITS	24,778	26,293	1,515	6%

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## REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

(1)	(2)	(3)	(4)	(5)	(6)
	, ,	FY 2008	FY 2009	AMOUNT	%
LINE	DESCRIPTION	<u>ACTUAL</u>	<b>ACTUAL</b>	<b>DIFFERENCE</b>	DIFFERENCE
I.	OPERATING EXPENSE BY CATEGORY				
A.	Salaries & Wages:				
1	Nursing Salaries	\$12,315,908	\$15,137,005	\$2,821,097	23%
2	Physician Salaries	\$2,978,184	\$127,711	(\$2,850,473)	-96%
3	Non-Nursing, Non-Physician Salaries	\$21,514,168	\$21,833,969	\$319,801	1%
	Total Salaries & Wages	\$36,808,260	\$37,098,685	\$290,425	1%
В.	Fringe Benefits:	<b>*</b> 4 <b>-</b> 4 <b>-</b> 2	<b>A- 1-0 001</b>		2.10/
1	Nursing Fringe Benefits	\$4,171,693	\$5,158,691	\$986,998	24%
3	Physician Fringe Benefits Non Nursing Non Physician Fringe Benefits	\$1,137,734	\$43,524	(\$1,094,210)	-96%
3	Non-Nursing, Non-Physician Fringe Benefits  Total Fringe Benefits	\$7,332,066 <b>\$12,641,493</b>	\$7,444,319 <b>\$12,646,534</b>	\$112,253 <b>\$5,041</b>	2% <b>0%</b>
	Total Fillige Belletits	\$12,041,493	\$12,040,334	φ3,04 i	U 70
C.	Contractual Labor Fees:				
1	Nursing Fees	\$979,101	\$663,417	(\$315,684)	-32%
2	Physician Fees	\$1,049,121	\$910,707	(\$138,414)	-13%
3	Non-Nursing, Non-Physician Fees	\$4,245,161	\$5,514,297	\$1,269,136	30%
	Total Contractual Labor Fees	\$6,273,383	\$7,088,421	\$815,038	13%
	Total Contractad: East 1 000	<b>40,2:0,000</b>	ψ1,000,121	ψο το ,σσσ	1070
D.	Medical Supplies and Pharmaceutical Cost:				
1	Medical Supplies	\$6,211,373	\$7,012,568	\$801,195	13%
2	Pharmaceutical Costs	\$2,108,588	\$2,273,633	\$165,045	8%
	Total Medical Supplies and Pharmaceutical Cost	\$8,319,961	\$9,286,201	\$966,240	12%
		1-77	, -,, -	*****	
E.	Depreciation and Amortization:				
1	Depreciation-Building	\$1,452,223	\$1,556,957	\$104,734	7%
2	Depreciation-Equipment	\$2,581,558	\$2,861,847	\$280,289	11%
3	Amortization	\$0	\$0	\$0	0%
	Total Depreciation and Amortization	\$4,033,781	\$4,418,804	\$385,023	10%
F.	Bad Debts:				
1	Bad Debts	\$4,723,613	\$4,595,065	(\$128,548)	-3%
G.	Interest Expense:				
1	Interest Expense	\$1,218,189	\$1,483,430	\$265,241	22%
<b></b>					
Н.	Malpractice Insurance Cost:	<b>#000 074</b>	#000 700	(DE 044)	40/
1	Malpractice Insurance Cost	\$986,674	\$980,763	(\$5,911)	-1%
I.	Utilities:				
1.	Water	\$89,840	¢07.451	\$7,611	8%
2	Natural Gas	\$478,193	\$97,451 \$706,731	\$228,538	48%
3	Oil	\$3,081	\$18,761	\$15,680	509%
4	Electricity	\$909,254	\$780,780	(\$128,474)	-14%
5	Telephone	\$95,911	\$125,087	\$29,176	30%
6	Other Utilities	\$0	\$0	\$0	0%
	Total Utilities	\$1,576,279	\$1,728,810	\$152,531	10%
				•	
J.	Business Expenses:				
1	Accounting Fees	\$91,412	\$150,392	\$58,980	65%
2	Legal Fees	\$234,892	\$365,969	\$131,077	56%
3	Consulting Fees	\$123,839	\$248,583	\$124,744	101%
4	Dues and Membership	\$430,875	\$419,385	(\$11,490)	-3%
5	Equipment Leases	\$628,351	\$602,604	(\$25,747)	-4%
6	Building Leases	\$137,451	\$119,718	(\$17,733)	-13%
7	Repairs and Maintenance	\$2,245,610	\$2,385,947	\$140,337	6%
8	Insurance	\$238,365	\$220,231	(\$18,134)	-8%

## REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

Pry 2008	(1)	(2)	(3)	(4)	(5)	(6)
DESCRIPTION   ACTUAL   ACTUAL   DIFFERENCE   DIFFERENCE     9   Travel						
9   Travel   S78,102   S67,447   (\$10,655)   1-14%	LINE	DESCRIPTION	ACTUAL			DIFFERENCE
10   Conferences						
10   Conferences	9	Travel	\$78,102	\$67,447	(\$10,655)	-14%
12   General Supplies   \$293,91   \$209,391   \$200,000   99%     13   Licenses and Subscriptions   \$71,813   \$73,436   \$1,623   29%     14   Postage and Shipping   \$131,922   \$129,497   \$24,255   22%     15   Advertishing   \$345,506   \$180,847   \$814,659   44%     16   Other Business Expenses   \$658,854   \$574,630   \$84,224   13%     17   Total Business Expenses   \$5,932,995   \$5,990,622   \$57,627   17%     18   K. Other Operating Expenses   \$5,932,995   \$5,990,622   \$57,627   17%     18   K. Other Operating Expenses   \$972,506   \$83,822   \$886,840   91%     19   Total Operating Expenses   \$972,506   \$83,822   \$886,840   91%     10   Total Operating Expenses   \$972,506   \$83,822   \$886,840   91%     10   Total Operating Expenses - All Expense Categories'   \$83,487,134   \$85,401,157   \$1,914,023   27%     10   Total Operating expenses amount above must agree with the total operating expenses amount on Report 150.     11   OPERATING EXPENSE BY DEPARTMENT	10	Conferences				-9%
13   Licenses and Subscriptions   \$71,813   \$73,436   \$1,623   2%	11	Property Tax	\$106,154	\$77,698	(\$28,456)	-27%
14   Postage and Shipping	12	General Supplies	\$229,391	\$209,391	(\$20,000)	-9%
15	13	Licenses and Subscriptions		\$73,436		2%
Total Business Expenses   \$563,854   \$574,630   \$84,224)   1.13%	14	Postage and Shipping	\$131,922	\$129,497	(\$2,425)	-2%
Total Business Expenses   \$5,932,995   \$5,990,622   \$57,627   11%	15		\$345,506	\$180,847	(\$164,659)	-48%
Niscellaneous Other Operating Expenses   \$972,506   \$83,822   \$888,684)   -91%	16		\$658,854		(\$84,224)	-13%
Total Operating Expenses		Total Business Expenses	\$5,932,995	\$5,990,622	\$57,627	1%
Total Operating Expenses						
**A. K. The total operating expenses amount above must agree with the total operating expenses amount on Report 150.  **I. OPERATING EXPENSE BY DEPARTMENT	K.					
*A K. The total operating expenses amount above must agree with the total operating expenses amount on Report 150.  **II.**OPERATING EXPENSE BY DEPARTMENT**  **A. General Services:**  1 General Administration \$1.187,953 \$1.580,099 \$392,146 33%.  2 General Accounting \$641,172 \$739,808 \$98,636 15%.  3 Patient Billing & Collection \$1.232,184 \$589,955 (\$642,229) \$-52%.  4 Admitting / Registration Office \$1.170,791 \$1.833,396 \$662,605 57%.  4 Admitting / Registration Office \$1.170,791 \$1.833,396 \$662,605 57%.  5 Data Processing \$1.174,069 \$1.999,012 \$624,943 77%.  6 Communications \$141,988 \$151,269 \$9,281 7%.  7 Personnel \$566,996 \$742,139 \$173,143 30%.  8 Public Relations \$215,243 \$398,768 \$183,525 85%.  9 Purchasing \$362,509 \$162,822 \$199,687 55%.  10 Dietary and Cafeteria \$1,902,656 \$1,977,147 \$74,491 4%.  11 Houskeeping \$1,105,834 \$1,180,973 \$75,139 7%.  12 Laundry & Linen \$421,344 \$461,189 \$39,845 9%.  13 Operation of Plant \$1,272,265 \$1,334,725 \$62,460 5%.  14 Security \$453,114 \$462,262 \$9,146 2%.  15 Repairs and Maintenance \$1,583,404 \$1,84,471 \$261,607 16%.  16 Central Sterile Supply \$458,869 \$384,888 (\$74,181) -16%.  17 Pharmacy Department \$3,195,767 \$3,355,073 \$159,306 5%.  18 Professional Services \$1,563,304 \$1,583,60 \$1,932 \$22,557,097 14%.  18 Other General Services \$1,100,493 \$39,507,39 \$2,166,725 12%.  19 Medical Care Administration \$97,671 \$119,603 \$243,193 \$22,264 \$244%.  19 Operating Room \$4,563,741 \$4,672,343,166 (\$165,581) -6%.  10 Medical Care Administration \$2,001,667 \$2,438,186 (\$165,581) -6%.  10 Operating Room \$4,563,741 \$4,672,343 \$30,970 (\$2,322,011) 40%.  10 Total Professional Services \$5,831,720 \$3,509,709 (\$2,322,011) 40%.  10 Derating Room \$4,563,741 \$4,672,343 \$30,600 \$6%.  20 Derating Room \$4,563,741 \$4,672,345 \$50,600 \$6%.  20 Derating Room \$4,563,741 \$4,672,345 \$50,600 \$6%.  20 Derating Room \$4,563,741 \$2,225,186, \$99.2 C%.  20 Diagnostic Ultrasound \$423,197 \$2,225,186 \$99.2 C%.  20 Diagnostic Ultrasound \$423,197 \$2,26,186 \$99.2 C%.	1	Miscellaneous Other Operating Expenses	\$972,506	\$83,822	(\$888,684)	-91%
*A K. The total operating expenses amount above must agree with the total operating expenses amount on Report 150.  **II.**OPERATING EXPENSE BY DEPARTMENT**  **A. General Services:**  1 General Administration \$1.187,953 \$1.580,099 \$392,146 33%.  2 General Accounting \$641,172 \$739,808 \$98,636 15%.  3 Patient Billing & Collection \$1.232,184 \$589,955 (\$642,229) \$-52%.  4 Admitting / Registration Office \$1.170,791 \$1.833,396 \$662,605 57%.  4 Admitting / Registration Office \$1.170,791 \$1.833,396 \$662,605 57%.  5 Data Processing \$1.174,069 \$1.999,012 \$624,943 77%.  6 Communications \$141,988 \$151,269 \$9,281 7%.  7 Personnel \$566,996 \$742,139 \$173,143 30%.  8 Public Relations \$215,243 \$398,768 \$183,525 85%.  9 Purchasing \$362,509 \$162,822 \$199,687 55%.  10 Dietary and Cafeteria \$1,902,656 \$1,977,147 \$74,491 4%.  11 Houskeeping \$1,105,834 \$1,180,973 \$75,139 7%.  12 Laundry & Linen \$421,344 \$461,189 \$39,845 9%.  13 Operation of Plant \$1,272,265 \$1,334,725 \$62,460 5%.  14 Security \$453,114 \$462,262 \$9,146 2%.  15 Repairs and Maintenance \$1,583,404 \$1,84,471 \$261,607 16%.  16 Central Sterile Supply \$458,869 \$384,888 (\$74,181) -16%.  17 Pharmacy Department \$3,195,767 \$3,355,073 \$159,306 5%.  18 Professional Services \$1,563,304 \$1,583,60 \$1,932 \$22,557,097 14%.  18 Other General Services \$1,100,493 \$39,507,39 \$2,166,725 12%.  19 Medical Care Administration \$97,671 \$119,603 \$243,193 \$22,264 \$244%.  19 Operating Room \$4,563,741 \$4,672,343,166 (\$165,581) -6%.  10 Medical Care Administration \$2,001,667 \$2,438,186 (\$165,581) -6%.  10 Operating Room \$4,563,741 \$4,672,343 \$30,970 (\$2,322,011) 40%.  10 Total Professional Services \$5,831,720 \$3,509,709 (\$2,322,011) 40%.  10 Derating Room \$4,563,741 \$4,672,343 \$30,600 \$6%.  20 Derating Room \$4,563,741 \$4,672,345 \$50,600 \$6%.  20 Derating Room \$4,563,741 \$4,672,345 \$50,600 \$6%.  20 Derating Room \$4,563,741 \$2,225,186, \$99.2 C%.  20 Diagnostic Ultrasound \$423,197 \$2,225,186 \$99.2 C%.  20 Diagnostic Ultrasound \$423,197 \$2,26,186 \$99.2 C%.						
II.   OPERATING EXPENSE BY DEPARTMENT		Total Operating Expenses - All Expense Categories*	\$83,487,134	\$85,401,157	\$1,914,023	2%
II.   OPERATING EXPENSE BY DEPARTMENT						
A.         General Services:         1           1         General Administration         \$1,187,953         \$1,580,099         \$392,146         33%           2         General Administration         \$641,172         \$739,808         \$98,636         15%           3         Patient Billing & Collection         \$1,232,144         \$589,955         \$642,229         \$22%           4         Admitting / Registration Office         \$1,170,791         \$1,833,396         \$662,605         57%           5         Data Processing         \$1,174,069         \$1,999,012         \$824,943         70%           6         Communications         \$141,988         \$151,269         \$9,281         7%           7         Personnel         \$568,996         \$742,139         \$173,143         30%           8         Public Relations         \$215,243         \$398,768         \$133,525         85%           9         Purchasing         \$362,509         \$162,822         \$199,687)         -55%           10         Dietary and Cafeteria         \$1,902,656         \$1,977,147         \$74,491         4%           11         Housekeeping         \$1,105,834         \$1,180,973         \$75,199         7%           12 <th></th> <th>*A K. The total operating expenses amount above</th> <th>e must agree with</th> <th>the total operating</th> <th>g expenses amour</th> <th>nt on Report 150.</th>		*A K. The total operating expenses amount above	e must agree with	the total operating	g expenses amour	nt on Report 150.
A.         General Services:         1           1         General Administration         \$1,187,953         \$1,580,099         \$392,146         33%           2         General Administration         \$641,172         \$739,808         \$98,636         15%           3         Patient Billing & Collection         \$1,232,144         \$589,955         \$642,229         \$22%           4         Admitting / Registration Office         \$1,170,791         \$1,833,396         \$662,605         57%           5         Data Processing         \$1,174,069         \$1,999,012         \$824,943         70%           6         Communications         \$141,988         \$151,269         \$9,281         7%           7         Personnel         \$568,996         \$742,139         \$173,143         30%           8         Public Relations         \$215,243         \$398,768         \$133,525         85%           9         Purchasing         \$362,509         \$162,822         \$199,687)         -55%           10         Dietary and Cafeteria         \$1,902,656         \$1,977,147         \$74,491         4%           11         Housekeeping         \$1,105,834         \$1,180,973         \$75,199         7%           12 <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>						
A.         General Services:         1           1         General Administration         \$1,187,953         \$1,580,099         \$392,146         33%           2         General Administration         \$641,172         \$739,808         \$98,636         15%           3         Patient Billing & Collection         \$1,232,144         \$589,955         \$642,229         \$22%           4         Admitting / Registration Office         \$1,170,791         \$1,833,396         \$662,605         57%           5         Data Processing         \$1,174,069         \$1,999,012         \$824,943         70%           6         Communications         \$141,988         \$151,269         \$9,281         7%           7         Personnel         \$568,996         \$742,139         \$173,143         30%           8         Public Relations         \$215,243         \$398,768         \$133,525         85%           9         Purchasing         \$362,509         \$162,822         \$199,687)         -55%           10         Dietary and Cafeteria         \$1,902,656         \$1,977,147         \$74,491         4%           11         Housekeeping         \$1,105,834         \$1,180,973         \$75,199         7%           12 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
General Administration	II.	OPERATING EXPENSE BY DEPARTMENT				
General Administration						
2   General Accounting						
Patient Billing & Collection					+ , -	
Admitting / Registration Office						
5         Data Processing         \$1,174,069         \$1,999,012         \$824,943         70%           6         Communications         \$141,988         \$151,269         \$9,281         7%           7         Personnel         \$568,996         \$742,139         \$173,143         30%           8         Public Relations         \$215,243         \$398,768         \$183,525         85%           9         Purchasing         \$362,509         \$162,822         (\$199,687)         -55%           10         Dietary and Cafeteria         \$1,902,656         \$1,977,147         \$74,491         4%           11         Housekeeping         \$1,105,834         \$1,180,973         \$75,139         7%           12         Laundry & Linen         \$421,344         \$461,189         \$39,845         9%           13         Operation of Plant         \$1,272,265         \$1,334,725         \$62,460         5%           14         Security         \$453,114         \$462,262         \$9,148         2%           15         Repairs and Maintenance         \$1,583,404         \$1,844,471         \$261,067         16%           16         Central Sterile Supply         \$458,869         \$384,688         (\$74,181)         -16						
6         Communications         \$141,988         \$151,269         \$9,281         7%           7         Personnel         \$568,996         \$742,139         \$173,143         30%           8         Public Relations         \$215,243         \$398,768         \$183,525         85%           9         Purchasing         \$362,509         \$162,822         (\$199,687)         -55%           10         Dietary and Cafeteria         \$1,902,656         \$1,977,147         \$74,491         4%           11         Housekeeping         \$1,105,834         \$1,180,973         \$75,199         7%           12         Laundry & Linen         \$421,344         \$461,189         \$39,845         9%           13         Operation of Plant         \$1,272,265         \$1,334,725         \$62,460         5%           14         Security         \$453,114         \$462,262         \$9,148         2%           15         Repairs and Maintenance         \$1,583,404         \$1,844,471         \$261,067         16%           16         Central Sterile Supply         \$455,869         \$384,688         (\$74,181)         -16%           17         Pharmacy Department         \$3,195,767         \$13,936,073         \$159,306						
7         Personnel         \$568,996         \$742,139         \$173,143         30%           8         Public Relations         \$215,243         \$398,768         \$183,525         85%           9         Purchasing         \$362,509         \$162,822         (\$199,687)         -55%           10         Dietary and Cafeteria         \$1,902,656         \$1,977,147         \$74,491         4%           11         Housekeeping         \$1,105,834         \$1,180,973         \$75,139         7%           12         Laundry & Linen         \$421,344         \$461,189         \$39,845         9%           13         Operation of Plant         \$1,272,265         \$1,334,725         \$62,460         5%           14         Security         \$453,114         \$462,262         \$9,148         2%           15         Repairs and Maintenance         \$1,583,404         \$1,844,471         \$261,067         16%           16         Central Sterile Supply         \$458,869         \$384,688         (\$74,181)         -16%           17         Pharmacy Department         \$3,195,767         \$3,355,073         \$159,306         5%           18         Other General Services         \$415,436         \$472,523         \$57,087						
8         Public Relations         \$215,243         \$398,768         \$183,255         85%           9         Purchasing         \$362,509         \$162,822         (\$199,687)         -55%           10         Dietary and Cafeteria         \$1,902,656         \$1,977,147         \$74,491         4%           11         Housekeeping         \$1,105,834         \$1,180,973         \$75,139         7%           12         Laundry & Linen         \$421,344         \$461,189         \$39,845         9%           13         Operation of Plant         \$1,272,265         \$1,334,725         \$62,460         5%           14         Security         \$453,114         \$462,262         \$9,148         2%           15         Repairs and Maintenance         \$1,583,404         \$1,944,471         \$261,067         16%           16         Central Sterile Supply         \$458,869         \$384,688         (\$74,181)         -16%           17         Pharmacy Department         \$3,195,767         \$3,355,073         \$159,306         5%           18         Other General Services         \$415,436         \$472,523         \$57,087         14%           19         Total General Services         \$1,583,404         \$1,967,319						
9         Purchasing         \$362,509         \$162,822         (\$199,687)         -55%           10         Dietary and Cafeteria         \$1,902,656         \$1,977,147         \$74,491         4%           11         Housekeeping         \$1,108,634         \$1,180,973         \$75,139         7%           12         Laundry & Linen         \$421,344         \$461,189         \$39,845         9%           13         Operation of Plant         \$1,272,265         \$1,334,725         \$62,460         5%           14         Security         \$453,114         \$462,262         \$9,148         2%           15         Repairs and Maintenance         \$1,583,404         \$1,844,471         \$261,067         16%           16         Central Sterile Supply         \$458,869         \$384,688         (\$74,181)         -16%           16         Central Sterile Supply         \$458,869         \$345,688         (\$74,181)         -16%           18         Other General Services         \$415,436         \$472,523         \$57,087         14%           18         Other General Services         \$17,503,594         \$19,670,319         \$2,166,725         12%           18         Herossional Services:         \$1,100,493         \$91,570						
10   Dietary and Cafeteria   \$1,902,656   \$1,977,147   \$74,491   4%     11   Housekeeping   \$1,105,834   \$1,180,973   \$75,139   7%     12   Laundry & Linen   \$421,344   \$461,189   \$39,845   9%     13   Operation of Plant   \$1,272,265   \$1,334,725   \$62,460   5%     14   Security   \$453,114   \$462,262   \$9,148   2%     15   Repairs and Maintenance   \$1,583,404   \$1,844,471   \$261,067   16%     16   Central Sterile Supply   \$458,869   \$384,688   \$74,1811   1-6%     17   Pharmacy Department   \$3,195,767   \$3,355,073   \$159,306   5%     18   Other General Services   \$17,503,594   \$19,670,319   \$2,166,725   12%     1   Medical Care Administration   \$97,671   \$119,603   \$21,932   22%     2   Residency Program   \$0   \$0   \$0   0%     3   Nursing Services Administration   \$2,601,767   \$2,438,186   \$136,581   6%     4   Medical Records   \$1,100,493   \$951,548   \$148,945   -14%     5   Social Service   \$108   \$372   \$264   244%     6   Other Professional Services   \$2,031,681   \$0   \$2,031,681   -100%     Total Professional Services   \$5,831,720   \$3,509,709   \$2,322,011   -40%     C.   Special Services   \$194,094   \$253,547   \$59,453   31%     3   Anesthesiology   \$0   \$0   \$0   \$0   \$0     5   Diagnostic Radiology   \$2,225,194   \$2,226,186   \$992   0%     5   Diagnostic Ultrasound   \$423,197   \$460,333   \$37,136   9%						
11   Housekeeping						
12         Laundry & Linen         \$421,344         \$461,189         \$39,845         9%           13         Operation of Plant         \$1,272,265         \$1,334,725         \$62,460         5%           14         Security         \$453,114         \$462,262         \$9,148         2%           15         Repairs and Maintenance         \$1,583,404         \$1,844,471         \$261,067         16%           16         Central Sterile Supply         \$458,869         \$384,688         (\$74,181)         -16%           17         Pharmacy Department         \$3,195,767         \$3,355,073         \$159,306         5%           18         Other General Services         \$415,436         \$472,523         \$57,087         14%           18         Other General Services         \$17,503,594         \$19,670,319         \$2,166,725         12%           19         Medical Care Administration         \$97,671         \$119,603         \$21,932         22%           2         Residency Program         \$0         \$0         \$0         0%           3         Nursing Services Administration         \$2,601,767         \$2,438,186         (\$163,581)         -6%           4         Medical Records         \$1,100,493         \$951,54						
13   Operation of Plant						
14         Security         \$453,114         \$462,262         \$9,148         2%           15         Repairs and Maintenance         \$1,583,404         \$1,844,471         \$261,067         16%           16         Central Sterile Supply         \$458,869         \$384,688         (\$74,181)         -16%           17         Pharmacy Department         \$3,195,767         \$3,355,073         \$159,306         5%           18         Other General Services         \$415,436         \$472,523         \$57,087         14%           Total General Services         \$17,503,594         \$19,670,319         \$2,166,725         12%           B.         Professional Services:         \$17,503,594         \$19,670,319         \$2,166,725         12%           B.         Professional Services:         \$0         \$0         \$0         \$0         \$0         \$0           2         Residency Program         \$0 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td></td<>						
15   Repairs and Maintenance   \$1,583,404   \$1,844,471   \$261,067   16%     16   Central Sterile Supply   \$458,869   \$384,688   (\$74,181)   -16%     17   Pharmacy Department   \$3,195,767   \$3,355,073   \$159,306   5%     18   Other General Services   \$415,436   \$472,523   \$57,087   14%     Total General Services   \$17,503,594   \$19,670,319   \$2,166,725   12%     B.   Professional Services:						
16         Central Sterile Supply         \$458,869         \$384,688         (\$74,181)         -16%           17         Pharmacy Department         \$3,195,767         \$3,355,073         \$159,306         5%           18         Other General Services         \$415,436         \$472,523         \$57,087         14%           Total General Services         \$17,503,594         \$19,670,319         \$2,166,725         12%           B.         Professional Services:         \$17,503,594         \$19,670,319         \$2,166,725         12%           B.         Professional Services:         \$17,503,594         \$19,670,319         \$2,166,725         12%           B.         Professional Services:         \$2,826         \$2,031,681         \$2,166,725         12%           B.         Professional Services         \$0         \$0         \$0         0%         0%           3         Nursing Services Administration         \$2,601,767         \$2,438,186         (\$163,581)         -6%         0%         \$0         0%         0%         0%         0%         0%         0%         0%         0%         0%         0%         0%         0%         0%         0%         0%         0%         0%         0%         0% <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td></td<>						
17         Pharmacy Department         \$3,195,767         \$3,355,073         \$159,306         5%           18         Other General Services         \$415,436         \$472,523         \$57,087         14%           Total General Services         \$17,503,594         \$19,670,319         \$2,166,725         12%           B. Professional Services:           1         Medical Care Administration         \$97,671         \$119,603         \$21,932         22%           2         Residency Program         \$0         \$0         \$0         0%           3         Nursing Services Administration         \$2,601,767         \$2,438,186         (\$163,581)         -6%           4         Medical Records         \$1,100,493         \$951,548         (\$148,945)         -14%           5         Social Service         \$108         \$372         \$264         244%           6         Other Professional Services         \$2,031,681         \$0         (\$2,031,681)         -100%           C.         Special Services:         \$5,831,720         \$3,509,709         (\$2,322,011)         -40%           C.         Special Services:         \$0         \$0         \$0         \$0         \$0           1 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td></td<>						
18   Other General Services   \$415,436   \$472,523   \$57,087   14%     Total General Services   \$17,503,594   \$19,670,319   \$2,166,725   12%     B.   Professional Services:						
Total General Services   \$17,503,594   \$19,670,319   \$2,166,725   12%						
B.         Professional Services:         \$97,671         \$119,603         \$21,932         22%           2         Residency Program         \$0         \$0         \$0         0%           3         Nursing Services Administration         \$2,601,767         \$2,438,186         (\$163,581)         -6%           4         Medical Records         \$1,100,493         \$951,548         (\$148,945)         -14%           5         Social Service         \$108         \$372         \$264         244%           6         Other Professional Services         \$2,031,681         \$0         (\$2,031,681)         -100%           Total Professional Services         \$5,831,720         \$3,509,709         (\$2,322,011)         -40%           C.         Special Services:         \$2         \$2,031,681         \$0         (\$2,032,011)         -40%           C.         Special Services:         \$2,031,681         \$4,672,343         \$108,602         2%           1         Operating Room         \$4,563,741         \$4,672,343         \$108,602         2%           2         Recovery Room         \$194,094         \$253,547         \$59,453         31%           3         Anesthesiology         \$0         \$0         \$0	10					
1         Medical Care Administration         \$97,671         \$119,603         \$21,932         22%           2         Residency Program         \$0         \$0         \$0         0%           3         Nursing Services Administration         \$2,601,767         \$2,438,186         (\$163,581)         -6%           4         Medical Records         \$1,100,493         \$951,548         (\$148,945)         -14%           5         Social Service         \$108         \$372         \$264         244%           6         Other Professional Services         \$2,031,681         \$0         (\$2,031,681)         -100%           Total Professional Services         \$5,831,720         \$3,509,709         (\$2,322,011)         -40%           C.         Special Services:         \$2         \$2,031,681         \$0         (\$2,031,681)         -100%           Total Professional Services         \$5,831,720         \$3,509,709         (\$2,322,011)         -40%           C.         Special Services:         \$2         \$2,531,41         \$4,672,343         \$108,602         2%           2         Recovery Room         \$194,094         \$253,547         \$59,453         31%           3         Anesthesiology         \$0         \$0		Total General General	Ψ17,505,594	ψ19,070,319	ΨZ,100,723	12/0
1         Medical Care Administration         \$97,671         \$119,603         \$21,932         22%           2         Residency Program         \$0         \$0         \$0         0%           3         Nursing Services Administration         \$2,601,767         \$2,438,186         (\$163,581)         -6%           4         Medical Records         \$1,100,493         \$951,548         (\$148,945)         -14%           5         Social Service         \$108         \$372         \$264         244%           6         Other Professional Services         \$2,031,681         \$0         (\$2,031,681)         -100%           Total Professional Services         \$5,831,720         \$3,509,709         (\$2,322,011)         -40%           C.         Special Services:         \$2         \$2,031,681         \$0         (\$2,031,681)         -100%           Total Professional Services         \$5,831,720         \$3,509,709         (\$2,322,011)         -40%           C.         Special Services:         \$2         \$2,531,41         \$4,672,343         \$108,602         2%           2         Recovery Room         \$194,094         \$253,547         \$59,453         31%           3         Anesthesiology         \$0         \$0	B.	Professional Services:				
2       Residency Program       \$0       \$0       0%         3       Nursing Services Administration       \$2,601,767       \$2,438,186       (\$163,581)       -6%         4       Medical Records       \$1,100,493       \$951,548       (\$148,945)       -14%         5       Social Service       \$108       \$372       \$264       244%         6       Other Professional Services       \$2,031,681       \$0       (\$2,031,681)       -100%         Total Professional Services         1       Operating Room       \$4,563,741       \$4,672,343       \$108,602       2%         2       Recovery Room       \$194,094       \$253,547       \$59,453       31%         3       Anesthesiology       \$0       \$0       \$0       0%         4       Delivery Room       \$873,047       \$878,596       \$5,549       1%         5       Diagnostic Radiology       \$2,225,194       \$2,226,186       \$992       0%         6       Diagnostic Ultrasound       \$423,197       \$460,333       \$37,136       9%			\$97 671	\$119 603	\$21 932	22%
3         Nursing Services Administration         \$2,601,767         \$2,438,186         (\$163,581)         -6%           4         Medical Records         \$1,100,493         \$951,548         (\$148,945)         -14%           5         Social Service         \$108         \$372         \$264         244%           6         Other Professional Services         \$2,031,681         \$0         (\$2,031,681)         -100%           Total Professional Services         \$5,831,720         \$3,509,709         (\$2,322,011)         -40%           C.         Special Services:         \$2,031,681         \$4,563,741         \$4,672,343         \$108,602         2%           2         Recovery Room         \$194,094         \$253,547         \$59,453         31%           3         Anesthesiology         \$0         \$0         \$0         0%           4         Delivery Room         \$873,047         \$878,596         \$5,549         1%           5         Diagnostic Radiology         \$2,225,194         \$2,226,186         \$992         0%           6         Diagnostic Ultrasound         \$423,197         \$460,333         \$37,136         9%						
4         Medical Records         \$1,100,493         \$951,548         (\$148,945)         -14%           5         Social Service         \$108         \$372         \$264         244%           6         Other Professional Services         \$2,031,681         \$0         (\$2,031,681)         -100%           Total Professional Services           1         Operating Room         \$4,563,741         \$4,672,343         \$108,602         2%           2         Recovery Room         \$194,094         \$253,547         \$59,453         31%           3         Anesthesiology         \$0         \$0         \$0         0%           4         Delivery Room         \$873,047         \$878,596         \$5,549         1%           5         Diagnostic Radiology         \$2,225,194         \$2,226,186         \$992         0%           6         Diagnostic Ultrasound         \$423,197         \$460,333         \$37,136         9%						
5         Social Service         \$108         \$372         \$264         244%           6         Other Professional Services         \$2,031,681         \$0         (\$2,031,681)         -100%           Total Professional Services         \$5,831,720         \$3,509,709         (\$2,322,011)         -40%           C.         Special Services:         \$1         Operating Room         \$4,563,741         \$4,672,343         \$108,602         2%           2         Recovery Room         \$194,094         \$253,547         \$59,453         31%           3         Anesthesiology         \$0         \$0         \$0         0%           4         Delivery Room         \$873,047         \$878,596         \$5,549         1%           5         Diagnostic Radiology         \$2,225,194         \$2,226,186         \$992         0%           6         Diagnostic Ultrasound         \$423,197         \$460,333         \$37,136         9%						-14%
6         Other Professional Services         \$2,031,681         \$0         (\$2,031,681)         -100%           Total Professional Services         \$5,831,720         \$3,509,709         (\$2,322,011)         -40%           C. Special Services:           1         Operating Room         \$4,563,741         \$4,672,343         \$108,602         2%           2         Recovery Room         \$194,094         \$253,547         \$59,453         31%           3         Anesthesiology         \$0         \$0         \$0         0%           4         Delivery Room         \$873,047         \$878,596         \$5,549         1%           5         Diagnostic Radiology         \$2,225,194         \$2,226,186         \$992         0%           6         Diagnostic Ultrasound         \$423,197         \$460,333         \$37,136         9%						
C.         Special Services:         \$1,563,741         \$4,672,343         \$108,602         2%           2         Recovery Room         \$194,094         \$253,547         \$59,453         31%           3         Anesthesiology         \$0         \$0         \$0         0%           4         Delivery Room         \$873,047         \$878,596         \$5,549         1%           5         Diagnostic Radiology         \$2,225,194         \$2,226,186         \$992         0%           6         Diagnostic Ultrasound         \$423,197         \$460,333         \$37,136         9%						-100%
C.         Special Services:         \$4,563,741         \$4,672,343         \$108,602         2%           1         Operating Room         \$194,094         \$253,547         \$59,453         31%           2         Recovery Room         \$0         \$0         \$0         0%           3         Anesthesiology         \$0         \$0         \$0         0%           4         Delivery Room         \$873,047         \$878,596         \$5,549         1%           5         Diagnostic Radiology         \$2,225,194         \$2,226,186         \$992         0%           6         Diagnostic Ultrasound         \$423,197         \$460,333         \$37,136         9%	-					-40%
1     Operating Room     \$4,563,741     \$4,672,343     \$108,602     2%       2     Recovery Room     \$194,094     \$253,547     \$59,453     31%       3     Anesthesiology     \$0     \$0     \$0     0%       4     Delivery Room     \$873,047     \$878,596     \$5,549     1%       5     Diagnostic Radiology     \$2,225,194     \$2,226,186     \$992     0%       6     Diagnostic Ultrasound     \$423,197     \$460,333     \$37,136     9%					· · · · · · · · · · · · · · · · · · ·	
1       Operating Room       \$4,563,741       \$4,672,343       \$108,602       2%         2       Recovery Room       \$194,094       \$253,547       \$59,453       31%         3       Anesthesiology       \$0       \$0       \$0       0%         4       Delivery Room       \$873,047       \$878,596       \$5,549       1%         5       Diagnostic Radiology       \$2,225,194       \$2,226,186       \$992       0%         6       Diagnostic Ultrasound       \$423,197       \$460,333       \$37,136       9%	C.	Special Services:				
2       Recovery Room       \$194,094       \$253,547       \$59,453       31%         3       Anesthesiology       \$0       \$0       \$0       0%         4       Delivery Room       \$873,047       \$878,596       \$5,549       1%         5       Diagnostic Radiology       \$2,225,194       \$2,226,186       \$992       0%         6       Diagnostic Ultrasound       \$423,197       \$460,333       \$37,136       9%	1	<del> </del>	\$4,563,741	\$4,672,343	\$108,602	2%
3       Anesthesiology       \$0       \$0       0%         4       Delivery Room       \$873,047       \$878,596       \$5,549       1%         5       Diagnostic Radiology       \$2,225,194       \$2,226,186       \$992       0%         6       Diagnostic Ultrasound       \$423,197       \$460,333       \$37,136       9%		1 0				31%
4       Delivery Room       \$873,047       \$878,596       \$5,549       1%         5       Diagnostic Radiology       \$2,225,194       \$2,226,186       \$992       0%         6       Diagnostic Ultrasound       \$423,197       \$460,333       \$37,136       9%			\$0	\$0	\$0	0%
6 Diagnostic Ultrasound \$423,197 \$460,333 \$37,136 9%	4		\$873,047	\$878,596	\$5,549	1%
6 Diagnostic Ultrasound \$423,197 \$460,333 \$37,136 9%	5					0%
7 Radiation Therapy \$0 \$0 \$0 0%	6	Diagnostic Ultrasound	\$423,197	\$460,333	\$37,136	9%
	7			\$0	\$0	0%

## REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2008	FY 2009	AMOUNT	%
LINE	DESCRIPTION	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>DIFFERENCE</u>	<u>DIFFERENCE</u>
8	Radioisotopes	\$674,156	\$700,776	\$26,620	4%
9	CT Scan	\$398,320	\$474,812	\$76,492	19%
10	Laboratory	\$4,479,031	\$4,403,555	(\$75,476)	-2%
11	Blood Storing/Processing	\$0	\$0	\$0	0%
12	Cardiology	\$478,363	\$494,736	\$16,373	3%
13	Electrocardiology	\$224,004	\$224,325	\$321	0%
14	Electroencephalography	\$134,960	\$99,003	(\$35,957)	-27%
15	Occupational Therapy	\$0	\$0	\$0	0%
16	Speech Pathology	\$0	\$0	\$0	0%
17	Audiology	\$0	\$0	\$0	0%
18	Respiratory Therapy	\$955,881	\$981,487	\$25,606	3%
19	Pulmonary Function	\$0	\$0	\$0	0%
20	Intravenous Therapy	\$0	\$0	\$0	0%
21	Shock Therapy	\$0	\$0	\$0	0%
22	Psychiatry / Psychology Services	\$0	\$0	\$0	0%
23	Renal Dialysis	\$0	\$0	\$0	0%
24	Emergency Room	\$3,459,283	\$5,170,508	\$1,711,225	49%
25	MRI	\$476,046	\$538,321	\$62,275	13%
26	PET Scan	\$0	\$0	\$0	0%
27	PET/CT Scan	\$0	\$0	\$0	0%
28	Endoscopy	\$0	\$0	\$0	0%
29	Sleep Center	\$564,416	\$583,509	\$19,093	3%
30	Lithotripsy	\$0	\$0	\$0	0%
31	Cardiac Catheterization/Rehabilitation	\$0	\$0	\$0	0%
32	Occupational Therapy / Physical Therapy	\$1,639,009	\$1,701,527	\$62,518	4%
33	Dental Clinic	\$0	\$0	\$0	0%
34	Other Special Services	\$1,514,283	\$1,412,320	(\$101,963)	-7%
	Total Special Services	\$23,277,025	\$25,275,884	\$1,998,859	9%
	D (1 0 1				
D.	Routine Services:			/* /	
1	Medical & Surgical Units	\$6,681,065	\$6,520,881	(\$160,184)	-2%
2	Intensive Care Unit	\$2,085,604	\$2,224,780	\$139,176	7%
3	Coronary Care Unit	\$0	\$0	\$0	0%
4	Psychiatric Unit	\$0	\$0	\$0	0%
5	Pediatric Unit	\$0	\$0	\$0	0%
6	Maternity Unit	\$873,047	\$516,821	(\$356,226)	-41%
7	Newborn Nursery Unit	\$302,209	\$327,320	\$25,111	8%
8	Neonatal ICU	\$0	\$0	\$0	0%
9	Rehabilitation Unit	\$0	\$0	\$0	0%
10	Ambulatory Surgery	\$1,111,864	\$1,118,723	\$6,859	1%
11	Home Care	\$0	\$0	\$0	0%
12	Outpatient Clinics	\$813,079	\$836,205	\$23,126	3%
13	Other Routine Services	\$478,630	\$571,413	\$92,783	19%
	Total Routine Services	\$12,345,498	\$12,116,143	(\$229,355)	-2%
-	Other Departments:				
E.	Other Departments:	004 700 05=	004600465	<b>#</b>	
1	Miscellaneous Other Departments	\$24,529,297	\$24,829,102	\$299,805	1%
	Total Operating Exponence All Departments*	\$92.407.424	\$95 <i>4</i> 04 457	¢1 014 022	20/
	Total Operating Expenses - All Departments*	\$83,487,134	\$85,401,157	\$1,914,023	2%
	*A 0. The total operating expenses amount abo	ve must agree with	the total operating	a Avnanses amoun	t on Report 150
	A. v. The total operating expenses amount abo			g expenses amoun	t on Nepolt 130.
	1	1			

		IUNITY MEMORIAL HOSPIT ONTHS ACTUAL FILING	AL						
	FISCAL YEAR 2009  REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS								
(1)	(2)	(2) (3)		(5)					
		ACTUAL	ACTUAL	ACTUAL					
LINE	DESCRIPTION	FY 2007	FY 2008	<u>FY 2009</u>					
Α.	Statement of Operations Summary								
1	Total Net Patient Revenue	\$76,196,541	\$ 81,011,511	\$83,605,148					
2	Other Operating Revenue	5,646,903	4,257,607	2,401,877					
3	Total Operating Revenue	\$81,843,444	\$85,269,118	\$86,007,025					
4	Total Operating Expenses	81,098,944	83,487,134	85,401,157					
5	Income/(Loss) From Operations	\$744,500	\$1,781,984	\$605,868					
6	Total Non-Operating Revenue	1,627,039	310,467	(1,790,872					
7	Excess/(Deficiency) of Revenue Over Expenses	\$2,371,539	\$2,092,451	(\$1,185,004					
В.	Profitability Summary								
1	Hospital Operating Margin	0.89%	2.08%	0.72%					
2	Hospital Non Operating Margin	1.95%	0.36%	-2.13%					
3	Hospital Total Margin	2.84%	2.45%	-1.41%					
4	Income/(Loss) From Operations	\$744,500	\$1,781,984	\$605,868					
5	Total Operating Revenue	\$81,843,444	\$85,269,118	\$86,007,025					
6	Total Non-Operating Revenue	\$1,627,039	\$310,467	(\$1,790,872					
7	Total Revenue	\$83,470,483	\$85,579,585	\$84,216,153					
8	Excess/(Deficiency) of Revenue Over Expenses	\$2,371,539	\$2,092,451	(\$1,185,004					
C.	Net Assets Summary								
1	Hospital Unrestricted Net Assets	\$8,993,301	\$10,143,299	(\$25,502,905					
2	Hospital Total Net Assets	\$12,692,298	\$13,271,987	(\$20,171,322					
3	Hospital Change in Total Net Assets	\$12,692,298	\$579,689	(\$33,443,309					
4	Hospital Change in Total Net Assets %	0.0%	4.6%	-252.0%					
D.	Cost Data Summary								
1	Ratio of Cost to Charges	0.37	0.39	0.45					
2	Total Operating Expenses	\$70,604,614	\$74,979,824	\$85,401,157					
3	Total Gross Revenue	\$190,998,341	\$193,794,864	\$190,183,873					
4	Total Other Operating Revenue	\$0	\$0	\$0					
5	Private Payment to Cost Ratio	1.14	1.10	1.02					
6	Total Non-Government Payments	\$32,696,363	\$32,730,912	\$33,973,384					

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	WINDHAM COMM	IUNITY MEMORIAL HOSPITA	L						
	TWELVE MONTHS ACTUAL FILING								
	FISCAL YEAR 2009  REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS								
(1)	(2)	(3)	(4)	<b>(5)</b>					
(1)	(2)	ACTUAL	ACTUAL	(5) ACTUAL					
LINE	DESCRIPTION	FY 2007	FY 2008	FY 2009					
LINE	<u>DESCRIPTION</u>	<u></u>	F1 2006	<u> </u>					
7	Total Uninsured Payments	\$423,035	\$431,230	\$251,059					
8	Total Non-Government Charges	\$81,784,516	\$81,460,726	\$77,745,972					
9	Total Uninsured Charges	\$5,485,642	\$5,508,163	\$4,197,446					
10	Medicare Payment to Cost Ratio	1.01	1.12	0.98					
11	Total Medicare Payments	\$28,768,565	\$33,210,428	\$33,581,550					
12	Total Medicare Charges	\$77,186,078	\$76,686,686	\$75,979,844					
13	Medicaid Payment to Cost Ratio	0.89	0.85	0.82					
14	Total Medicaid Payments	\$7,525,125	\$8,593,760	\$9,550,095					
15	Total Medicaid Charges	\$22,969,869	\$25,981,058	\$26,036,303					
16	Uncompensated Care Cost	\$2,568,964	\$2,644,909	\$2,800,025					
17	Charity Care	\$2,102,088	\$2,586,401	\$2,094,259					
18	Bad Debts	\$4,847,427	\$4,249,703	\$4,141,249					
19	Total Uncompensated Care	\$6,949,515	\$6,836,104	\$6,235,508					
20	Uncompensated Care % of Total Expenses	3.6%	3.5%	3.3%					
21	Total Operating Expenses	\$70,604,614	\$74,979,824	\$85,401,157					
E.	<u>Liquidity Measures Summary</u>								
1	Current Ratio	2.28	2.57	2.63					
2	Total Current Assets	\$21,323,946	\$24,271,629	\$24,003,919					
3	Total Current Liabilities	\$9,372,625	\$9,440,760	\$9,128,012					
4	Days Cash on Hand	5	13	15					
5	Cash and Cash Equivalents	\$1,105,693	\$2,778,004	\$3,357,508					
6	Short Term Investments	0	0	0					
7	Total Cash and Short Term Investments	\$1,105,693	\$2,778,004	\$3,357,508					
8	Total Operating Expenses	\$81,098,944	\$83,487,134	\$85,401,157					
9	Depreciation Expense	\$3,806,881	\$4,033,781	\$4,418,804					
10	Operating Expenses less Depreciation Expense	\$77,292,063	\$79,453,353	\$80,982,353					
11	Days Revenue in Patient Accounts Receivable	69.98	63.81	62.76					

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	WINDHAM COMMUNIT	TY MEN	MORIAL HOSPI	TAL					
	TWELVE MONTHS ACTUAL FILING								
	FISCAL YEAR 2009								
	REPORT 185 - HOSPITAL FINANCIA	AL AND	STATISTICAL	DATA ANALYSIS					
(1)	(2)		(2)	(4)		(5)			
(1)	(2)		(3) ACTUAL	(4) ACTUAL		(5) ACTUAL			
LINE	DESCRIPTION								
LINE	<u>DESCRIPTION</u>	_	FY 2007	<u>FY 2008</u>		FY 2009			
12	Net Patient Accounts Receivable	\$	13,196,621	\$ 11,996,552	\$	13,116,037			
13	Due From Third Party Payers		\$1,411,789	\$2,166,694		\$1,258,523			
14	Due To Third Party Payers		\$0	\$0	)	\$0			
	Total Net Patient Accounts Receivable and Third Party Payer			_					
15	Activity	\$	14,608,410	\$ 14,163,246		14,374,560			
16	Total Net Patient Revenue		\$76,196,541	\$ 81,011,511	\$	83,605,148			
17	Average Payment Period		44.26	43.37		41.14			
18	Total Current Liabilities		\$9,372,625	\$9,440,760		\$9,128,012			
19	Total Operating Expenses		\$81,098,944	\$83,487,134		\$85,401,157			
20	Depreciation Expense		\$3,806,881	\$4,033,781		\$4,418,804			
21	Total Operating Expenses less Depreciation Expense		\$77,292,063	\$79,453,353		\$80,982,353			
F.	Solvency Measures Summary								
1	Equity Financing Ratio		18.6	18.9		(28.9)			
2	Total Net Assets		\$12,692,298	\$13,271,987		(\$20,171,322)			
3	Total Assets		\$68,061,561	\$70,121,163		\$69,708,385			
4	Cash Flow to Total Debt Ratio		26.6	20.8		11.2			
5	Excess/(Deficiency) of Revenues Over Expenses		\$2,371,539	\$2,092,451		(\$1,185,004)			
6	Depreciation Expense		\$3,806,881	\$4,033,781		\$4,418,804			
7	Excess of Revenues Over Expenses and Depreciation Expense		\$6,178,420	\$6,126,232		\$3,233,800			
8	Total Current Liabilities		\$9,372,625	\$9,440,760		\$9,128,012			
9	Total Long Term Debt		\$13,888,832	\$20,021,887		\$19,698,257			
10	Total Current Liabilities and Total Long Term Debt		\$23,261,457	\$29,462,647		\$28,826,269			
11	Long Term Debt to Capitalization Ratio		52.3	60.1		(4,164.0)			
12	Total Long Term Debt		\$13,888,832	\$20,021,887		\$19,698,257			
13	Total Net Assets		\$12,692,298	\$13,271,987		(\$20,171,322)			
14	Total Long Term Debt and Total Net Assets		\$26,581,130	\$33,293,874		(\$473,065)			
15	Debt Service Coverage Ratio		5.5	6.0		1.5			
16	Excess Revenues over Expenses		\$2,371,539	\$2,092,451		(\$1,185,004)			
17	Interest Expense		\$1,363,835	\$1,218,189		\$1,483,430			
18	Depreciation and Amortization Expense		\$3,806,881	\$4,033,781		\$4,418,804			

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WINDHAM COMMUNITY MEMORIAL HOSPITAL								
	TWELVE MONTHS ACTUAL FILING							
	FISCAL YEAR 2009							
(1)	REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
	(2)	(3)	(4)	(5)				
(1)	(2)		ACTUAL					
		ACTUAL		ACTUAL				
LINE	<u>DESCRIPTION</u>	<u>FY 2007</u>	FY 2008	FY 2009				
19	Principal Payments	\$0	\$0	\$1,681,042				
G.	Other Financial Ratios							
20	Average Age of Plant	12.8	13.1	13.1				
21	Accumulated Depreciation	\$48,807,135	\$52,772,521	\$57,981,855				
22	Depreciation and Amortization Expense	\$3,806,881	\$4,033,781	\$4,418,804				
Н.	Utilization Measures Summary							
1	Patient Days	21,595	21,050	20,696				
2	Discharges	5,713	5,744	5,343				
	ALOS	,		,				
3		3.8	3.7	3.9				
4	Staffed Beds	87	87	87				
5	Available Beds	-	-	144				
6	Licensed Beds	144	144	144				
6	Occupancy of Staffed Beds	68.0%	66.3%	65.2%				
7	Occupancy of Available Beds	41.1%	40.0%	39.4%				
8	Full Time Equivalent Employees	584.0	594.8	608.0				
I.	Hospital Gross Revenue Payer Mix Percentage							
1	Non-Government Gross Revenue Payer Mix Percentage	39.9%	39.2%	38.7%				
2	Medicare Gross Revenue Payer Mix Percentage	40.4%	39.6%	40.0%				
3	Medicaid Gross Revenue Payer Mix Percentage	12.0%	13.4%	13.7%				
4	Other Medical Assistance Gross Revenue Payer Mix Percentage	4.4%	4.7%	5.2%				
5	Uninsured Gross Revenue Payer Mix Percentage	2.9%	2.8%	2.2%				
6	CHAMPUS / TRICARE Gross Revenue Payer Mix Percentage	0.3%	0.3%	0.3%				
7	Total Gross Revenue Payer Mix Percentage	100.0%	100.0%	100.0%				
8	Non-Government Gross Revenue (Charges)	\$76,298,874	\$75,952,563	\$73,548,526				
9	Medicare Gross Revenue (Charges)	\$77,186,078	\$76,686,686	\$75,979,844				
10	Medicaid Gross Revenue (Charges)	\$22,969,869	\$25,981,058	\$26,036,303				
11	Other Medical Assistance Gross Revenue (Charges)	\$8,476,327	\$9,119,296	\$9,832,803				
12	Uninsured Gross Revenue (Charges)	\$5,485,642	\$5,508,163	\$4,197,446				
13	CHAMPUS / TRICARE Gross Revenue (Charges)	\$581,551	\$547,098	\$588,951				
14	Total Gross Revenue (Charges)	\$190,998,341	\$193,794,864	\$190,183,873				
J.	Hospital Net Revenue Payer Mix Percentage							
1	Non-Government Net Revenue Payer Mix Percentage	45.5%	42.4%	42.7%				

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	WINDHAM COMMUNITY	MEMORIAL HOSPITA	L						
	TWELVE MONTHS ACTUAL FILING								
	FISCAL YEAR 2009  REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS								
(1)	(2)	(3)	(4)	(5)					
		ACTUAL	ACTUAL	ACTUAL					
<u>LINE</u>	DESCRIPTION	FY 2007	<u>FY 2008</u>	FY 2009					
2	Medicare Net Revenue Payer Mix Percentage	40.6%	43.6%	42.5%					
3	Medicaid Net Revenue Payer Mix Percentage	10.6%	11.3%	12.1%					
4	Other Medical Assistance Net Revenue Payer Mix Percentage	2.4%	1.9%	2.1%					
5	Uninsured Net Revenue Payer Mix Percentage	0.6%	0.6%	0.3%					
6	CHAMPUS / TRICARE Net Revenue Payer Mix Percentage	0.3%	0.3%	0.3%					
7	Total Net Revenue Payer Mix Percentage	100.0%	100.0%	100.0%					
8	Non-Government Net Revenue (Payments)	\$32,273,328	\$32,299,682	\$33,722,325					
9	Medicare Net Revenue (Payments)	\$28,768,565	\$33,210,428	\$33,581,550					
10	Medicaid Net Revenue (Payments)	\$7,525,125	\$8,593,760	\$9,550,095					
11	Other Medical Assistance Net Revenue (Payments)	\$1,728,079	\$1,484,773	\$1,634,585					
12	Uninsured Net Revenue (Payments)	\$423,035	\$431,230	\$251,059					
13	CHAMPUS / TRICARE Net Revenue Payments)	\$193,114	\$219,551	\$229,128					
14	Total Net Revenue (Payments)	\$70,911,246	\$76,239,424	\$78,968,742					
K.	<u>Discharges</u>								
1	Non-Government (Including Self Pay / Uninsured)	1,750	1,707	1,601					
2	Medicare	2,656	2,628	2,534					
3	Medical Assistance	1,289	1,397	1,195					
4	Medicaid	1,006	1,144	961					
5	Other Medical Assistance	283	253	234					
6	CHAMPUS / TRICARE	18	12	13					
7	Uninsured (Included In Non-Government)	124	143	87					
8	Total	5,713	5,744	5,343					
L.	Case Mix Index								
1	Non-Government (Including Self Pay / Uninsured)	0.896900	0.944900	0.942000					
2	Medicare	1.180800	1.169000	1.183200					
3	Medical Assistance	0.809854	0.800269	0.779513					
4	Medicaid	0.731100	0.756300	0.748900					
5	Other Medical Assistance	1.089810	0.999090	0.905240					
6	CHAMPUS / TRICARE	0.863500	1.047300	0.955000					
7	Uninsured (Included In Non-Government)	0.834100	1.051000	0.836000					
8	Total Case Mix Index	1.009141	1.012468	1.020083					
M.	Emergency Department Visits								
1	Emergency Room - Treated and Admitted	3,987	3,890	3,721					
2	Emergency Room - Treated and Discharged	22,515	24,778	26,293					
3	Total Emergency Room Visits	26,502	28,668	30,014					

## **REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY**

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2008	FY 2009	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
I.	MEDICARE MANAGED CARE	1		T	
	ANTUEM MEDICADE DI UE CONNECTICUT				
<b>A.</b>	ANTHEM - MEDICARE BLUE CONNECTICUT	\$6.335	\$77,922	\$71.587	1130%
2	Inpatient Charges Inpatient Payments	\$6,335	\$56,022	\$49,879	812%
3	Outpatient Charges	\$11,451	\$53,246	\$49,679	365%
4	Outpatient Charges Outpatient Payments	\$1,451	\$13,032	\$11,218	618%
5	Discharges	φ1,01 <del>4</del>	φ13,032 7	φ11,∠10 6	600%
6	Patient Days	2	25	23	1150%
7	Outpatient Visits (Excludes ED Visits)	35		23	60%
8	Emergency Department Outpatient Visits	0	10	10	0%
9	Emergency Department Outpatient Visits  Emergency Department Inpatient Admissions	1	4	3	300%
9	TOTAL INPATIENT & OUTPATIENT CHARGES	\$17,786	\$131,168	\$113,382	637%
	TOTAL INPATIENT & OUTPATIENT CHARGES  TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$7,957	\$69,054	\$61,097	768%
	TOTAL INFATIENT & OUTFATIENT FATMENTS	Ψ1, <del>9</del> 31	<b>\$09,034</b>	\$01,U9 <i>1</i>	700 /0
B.	CIGNA HEALTHCARE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$666	\$666	0%
4	Outpatient Payments	\$0	\$252	\$252	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	1	1	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$666	\$666	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$252	\$252	0%
_	CONNECTION DE INO				
C.	CONNECTICARE, INC.	<b>#</b> 000 000	ФEО4 007	\$200 COO	4000/
2	Inpatient Charges Inpatient Payments	\$232,209 \$83,930	\$524,897 \$212,880	\$292,688	126% 154%
3	Outpatient Charges	\$171,175	\$1,122,069	\$128,950 \$950,894	556%
4	Outpatient Charges Outpatient Payments	\$40.645	\$1,122,069	\$259,305	638%
5	Discharges	Ψ40,645 11	φ <u>299,950</u>	\$259,505 22	200%
6	Patient Days	31		95	306%
7	Outpatient Visits (Excludes ED Visits)	219	1,391	1,172	535%
8	Emergency Department Outpatient Visits	4	70	1,172	1650%
9	Emergency Department Unpatient Admissions	6	23	17	283%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$403,384	\$1,646,966	\$1,243,582	308%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$124,575	\$512,830	\$388,255	312%
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# WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2009 REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2008	FY 2009	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
D.	HEALTHNET OF CONNECTICUT				
1	Inpatient Charges	\$1,629,089	\$1,332,767	(\$296,322)	-18%
2	Inpatient Payments	\$762,861	\$743,143	(\$19,718)	-3%
3	Outpatient Charges	\$1,701,465	\$1,515,059	(\$186,406)	-11%
4	Outpatient Payments	\$397,037	\$403,639	\$6,602	2%
5	Discharges	100	94	(6)	-6%
6	Patient Days	467	384	(83)	-18%
7	Outpatient Visits (Excludes ED Visits)	2,049	1,786	(263)	-13%
8	Emergency Department Outpatient Visits	120	103	(17)	-14%
9	Emergency Department Inpatient Admissions	82	63	(19)	-23%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$3,330,554	\$2,847,826	(\$482,728)	-14%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$1,159,898	\$1,146,782	(\$13,116)	-1%
E.	OTHER MEDICARE MANAGED CARE				
1	Inpatient Charges	\$451,787	\$106,305	(\$345,482)	-76%
2	Inpatient Payments	\$177,295	\$43,536	(\$133,759)	-75%
3	Outpatient Charges	\$79,209	\$99,732	\$20,523	26%
4	Outpatient Payments	\$14,179	\$25,387	\$11,208	79%
5	Discharges	31	5	(26)	-84%
6	Patient Days	132	18	(114)	-86%
7	Outpatient Visits (Excludes ED Visits)	75	94	19	25%
8	Emergency Department Outpatient Visits	16	27	11	69%
9	Emergency Department Inpatient Admissions	22	3	(19)	-86%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$530,996	\$206,037	(\$324,959)	-61%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$191,474	\$68,923	(\$122,551)	-64%
F.	OXFORD HEALTH PLANS, INC - MEDICARE ADVAN				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%

## **REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY**

(1)	(2)	(3)	(4)	(5)	(6)
` /	( )	FY 2008	FY 2009	AMÒÚNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
G.	UNITED HEALTHCARE INSURANCE COMPANY				
1	Inpatient Charges	\$52,303	\$22,195	(\$30,108)	-58%
2	Inpatient Payments	\$21,860	\$18,146	(\$3,714)	-17%
3	Outpatient Charges	\$162,957	\$44,371	(\$118,586)	-73%
4	Outpatient Payments	\$32,212	\$7,447	(\$24,765)	-77%
5	Discharges	4	3	(1)	-25%
6	Patient Days	10	6	(4)	-40%
7	Outpatient Visits (Excludes ED Visits)	366	164	(202)	-55%
8	Emergency Department Outpatient Visits	24	3	(21)	-88%
9	Emergency Department Inpatient Admissions	3	2	(1)	-33%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$215,260	\$66,566	(\$148,694)	-69%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$54,072	\$25,593	(\$28,479)	-53%
H.	WELLCARE OF CONNECTICUT				201
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$3,706	\$688	(\$3,018)	-81%
4	Outpatient Payments	\$357	\$199	(\$158)	-44%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	6	1	(5)	-83%
8	Emergency Department Outpatient Visits	0	1	1	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$3,706	\$688	(\$3,018)	-81%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$357	\$199	(\$158)	-44%
I.	AETNA				
1	Inpatient Charges	\$0	\$94,717	\$94,717	0%
2	Inpatient Payments	\$0	\$46,677	\$46,677	0%
3	Outpatient Charges	\$99,902	\$99,676	(\$226)	0%
4	Outpatient Onlarges Outpatient Payments	\$21,470	\$27,011	\$5,541	26%
5	Discharges	Ψ21,470	φ27,011	φ5,541	0%
6	Patient Days	0	21	21	0%
7	Outpatient Visits (Excludes ED Visits)	164	164	0	0%
8	Emergency Department Outpatient Visits	2	8	6	300%
9	Emergency Department Outpatient Visits  Emergency Department Inpatient Admissions	3	5	2	67%
3	TOTAL INPATIENT & OUTPATIENT CHARGES	\$99,902	\$194,393	\$94,491	95%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$21,470	\$73,688	\$52,218	243%
	TOTAL IN ATILITY & OUT ATILITY I ATMILITY	Ψ21,770	Ψ1 3,000	Ψ32,210	243 /0

# WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2009 REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2008	FY 2009	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
J.	HUMANA				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
	Outpatient Charges	\$5,273	\$18,467	\$13,194	250%
4	Outpatient Payments	\$1,264	\$5,233	\$3,969	314%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	5	13	8	160%
8	Emergency Department Outpatient Visits	1	3	2	200%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$5,273	\$18,467	\$13,194	250%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$1,264	\$5,233	\$3,969	314%
K.	SECURE HORIZONS				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$1,987	\$1,987	0%
	Outpatient Payments	\$0	\$378	\$378	0%
5	Discharges	0	0	0	0%
	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	8	8	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$1,987	\$1,987	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$378	\$378	0%
L.	UNICARE LIFE & HEALTH INSURANCE				
	Inpatient Charges	\$0	\$0	\$0	0%
	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%

# WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2009 REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY

#### (1) (2)(3)(5)(6)FY 2009 FY 2008 **AMOUNT** LINE DESCRIPTION **ACTUAL ACTUAL DIFFERENCE DIFFERENCE** UNIVERSAL AMERICAN \$0 \$0 0% Inpatient Charges \$0 2 Inpatient Payments \$0 \$0 \$0 0% 3 **Outpatient Charges** \$0 \$0 \$0 0% 4 **Outpatient Payments** \$0 \$0 \$0 0% 0% 5 Discharges 0 0 0 Patient Days 0 0 0 0% 6 Outpatient Visits (Excludes ED Visits) 7 0 0 0 0% **Emergency Department Outpatient Visits** 0 0 0 0% 8 **Emergency Department Inpatient Admissions** 0% 0 0 0 **TOTAL INPATIENT & OUTPATIENT CHARGES** \$0 \$0 \$0 0% **TOTAL INPATIENT & OUTPATIENT PAYMENTS** \$0 \$0 \$0 0% EVERCARE N. 0% Inpatient Charges \$0 \$708,961 \$708,961 1 \$312,932 0% Inpatient Payments \$0 \$312,932 2 **Outpatient Charges** 3 \$245,939 \$923,307 \$677,368 275% **Outpatient Payments** \$58,150 \$234,797 \$176,647 304% 4 Discharges 0% 5 0 41 41 203 6 Patient Days 0 203 0% 7 Outpatient Visits (Excludes ED Visits) 431 1,131 700 162% 17 8 **Emergency Department Outpatient Visits** 133 116 682% **Emergency Department Inpatient Admissions** 0 30 30 0% **TOTAL INPATIENT & OUTPATIENT CHARGES** \$1,386,329 \$245,939 \$1,632,268 564% **TOTAL INPATIENT & OUTPATIENT PAYMENTS** \$58,150 \$547,729 \$489,579 842% **TOTAL MEDICARE MANAGED CARE** II. **TOTAL INPATIENT CHARGES** \$2,371,723 \$2,867,764 \$496,041 21% **TOTAL INPATIENT PAYMENTS** \$1,052,089 \$1,433,336 \$381,247 36% **TOTAL OUTPATIENT CHARGES** \$2,481,077 \$3,879,268 \$1,398,191 56% **TOTAL OUTPATIENT PAYMENTS** \$567.128 \$450.197 \$1,017,325 79% **TOTAL DISCHARGES** 147 189 42 29% **TOTAL PATIENT DAYS** 642 783 141 22% TOTAL OUTPATIENT VISITS (EXCLUDES ED VISITS) 3,350 4,808 44% 1,458 TOTAL EMERGENCY DEPARTMENT **OUTPATIENT VISITS** 175 184 359 95% TOTAL EMERGENCY DEPARTMENT INPATIENT ADMISSIONS 117 130 11% 13 **TOTAL INPATIENT & OUTPATIENT CHARGES** \$4.852.800 \$6.747.032 \$1.894.232 39% **TOTAL INPATIENT & OUTPATIENT PAYMENTS** \$831,444 \$1,619,217 \$2,450,661 51%

## **REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY**

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2008	FY 2009	AMOUNT	.,
		ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE
I.	MEDICAID MANAGED CARE				
	ANTHEM BLUE CROSS AND BLUE SHIELD				
Α.	OF CONNECTICUT				
1	Inpatient Charges	\$1,776,160	\$640,297	(\$1,135,863)	-64%
2	Inpatient Payments	\$824,026	\$336,188	(\$487,838)	-59%
3	Outpatient Charges	\$6,058,571	\$1,802,280	(\$4,256,291)	-70%
4	Outpatient Payments	\$1,777,419	\$543,897	(\$1,233,522)	-69%
5	Discharges	292	98	(194)	-66%
6	Patient Days	677	249	(428)	-63%
7	Outpatient Visits (Excludes ED Visits)	4,637	1,380	(3,257)	-70%
8	Emergency Department Outpatient Visits	2,945	856	(2,089)	-71%
9	Emergency Department Inpatient Admissions	98	56	(42)	-43%
	TOTAL INPATIENT & OUTPATIENT			,	
	CHARGES	\$7,834,731	\$2,442,577	(\$5,392,154)	-69%
	TOTAL INPATIENT & OUTPATIENT			•	
	PAYMENTS	\$2,601,445	\$880,085	(\$1,721,360)	-66%
B.	COMMUNITY HEALTH NETWORK OF CT				
1	Inpatient Charges	\$1,135,896	\$1,894,746	\$758,850	67%
2	Inpatient Payments	\$593,359	\$961,674	\$368,315	62%
3	Outpatient Charges	\$2,796,967	\$7,286,923	\$4,489,956	161%
4	Outpatient Payments	\$777,399	\$2,212,226	\$1,434,827	185%
5	Discharges	183	302	119	65%
6	Patient Days	468	669	201	43%
7	Outpatient Visits (Excludes ED Visits)	2,467	6,069	3,602	146%
8	Emergency Department Outpatient Visits	1,347	3,588	2,241	166%
9	Emergency Department Inpatient Admissions	49	220	171	349%
	TOTAL INPATIENT & OUTPATIENT				
	CHARGES	\$3,932,863	\$9,181,669	\$5,248,806	133%
	TOTAL INPATIENT & OUTPATIENT				
	PAYMENTS	\$1,370,758	\$3,173,900	\$1,803,142	132%
C.	HEALTHNET OF THE NORTHEAST, INC.				
1	Inpatient Charges	\$693,569	\$0	(\$693,569)	-100%
	Inpatient Payments	\$413,235	\$0	(\$413,235)	
	Outpatient Charges	\$1,827,926	\$0	(\$1,827,926)	
4	Outpatient Payments	\$520,366	\$0	(\$520,366)	-100%
5	Discharges	138	0	(138)	
6	Patient Days	323	0	(323)	-100%
7	Outpatient Visits (Excludes ED Visits)	1,524	0	(1,524)	-100%
8	Emergency Department Outpatient Visits	806	0	(806)	-100%
9	Emergency Department Inpatient Admissions	26	0	(26)	-100%
	TOTAL INPATIENT & OUTPATIENT		-	(=0)	12370
	CHARGES	\$2,521,495	\$0	(\$2,521,495)	-100%
	TOTAL INPATIENT & OUTPATIENT	. , ,	***	<u>, , , , , , , , , , , , , , , , , , , </u>	
	PAYMENTS	\$933,601	\$0	(\$933,601)	-100%

## **REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY**

(1)	(2)	(3)	(4)	(5)	(6)
(.,	(-)	FY 2008	FY 2009	AMOUNT	(0)
		ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE
	OTUED MEDICALD MANAGED GADE				
D.	OTHER MEDICAID MANAGED CARE	£400.450	ф <u>о</u>	(\$40C 4E0)	4000/
	Inpatient Charges	\$126,458 \$50,377	\$0 \$0	(\$126,458)	-100% -100%
	Inpatient Payments		\$0 \$0	(\$50,377)	
	Outpatient Charges	\$268,661	\$0 \$0	(\$268,661)	-100% -100%
	Outpatient Payments	\$71,732		(\$71,732)	
	Discharges	23	0	(23)	-100%
	Patient Days	52	0	(52)	-100%
	Outpatient Visits (Excludes ED Visits)	194	0	(194)	-100%
	Emergency Department Outpatient Visits	159	0	(159)	-100%
	Emergency Department Inpatient Admissions	3	0	(3)	-100%
	TOTAL INPATIENT & OUTPATIENT	*	•-	/*	
	CHARGES	\$395,119	\$0	(\$395,119)	-100%
	TOTAL INPATIENT & OUTPATIENT	****	•-		
	PAYMENTS	\$122,109	\$0	(\$122,109)	-100%
E.	WELLCARE OF CONNECTICUT				
	Inpatient Charges	\$0	\$0	\$0	0%
	Inpatient Payments	\$0	\$0	\$0	0%
	Outpatient Charges	\$0	\$0	\$0	0%
	Outpatient Payments	\$0	\$0	\$0	0%
	Discharges	0	0	0	0%
	Patient Days	0	0	0	0%
	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
	Emergency Department Outpatient Visits	0	0	0	0%
	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT				
	CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT	, -	* -	* -	
	PAYMENTS	\$0	\$0	\$0	0%
	FIRST CHOICE OF CONNECTICUT,	·	·	•	
F.	PREFERRED ONE				
	Inpatient Charges	\$0	\$0	\$0	0%
	Inpatient Payments	\$0	\$0	\$0	0%
	Outpatient Charges	\$0	\$0	\$0	0%
	Outpatient Payments	\$0	\$0	\$0	0%
	Discharges	0	0	0	0%
	Patient Days	0	0	0	0%
	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
	Emergency Department Outpatient Visits	0	0	0	0%

## WINDHAM COMMUNITY MEMORIAL HOSPITAL **TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2009 REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY**

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2008	FY 2009	AMÒÚNT	
		ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT				
	CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT				
	PAYMENTS	\$0	\$0	\$0	0%
	LINUTED LIE AL TUO A DE				
G.	UNITED HEALTHCARE Inpatient Charges	0.0	¢244.072	¢244.072	00/
2	Inpatient Charges Inpatient Payments	\$0 \$0	\$314,972 \$177,416	\$314,972 \$177,416	0% 0%
3	Outpatient Charges	\$0	\$942,995	\$942,995	0%
4	Outpatient Gharges Outpatient Payments	\$0	\$276,409	\$276,409	0%
5	Discharges	0	<del>ψ270,403</del> 51	<u>ψ27 0, 403</u> 51	0%
6	Patient Days	0	136	136	0%
7	Outpatient Visits (Excludes ED Visits)	0	769	769	0%
8	Emergency Department Outpatient Visits	0	552	552	0%
9	Emergency Department Inpatient Admissions	0	30	30	0%
	TOTAL INPATIENT & OUTPATIENT				
	CHARGES	\$0	\$1,257,967	\$1,257,967	0%
	TOTAL INPATIENT & OUTPATIENT				
	PAYMENTS	\$0	\$453,825	\$453,825	0%
Н.	AETNA				
1	Inpatient Charges	\$0	\$577,238	\$577,238	0%
2	Inpatient Payments	\$0	\$308,369	\$308,369	0%
3	Outpatient Charges	\$0	\$1,580,681	\$1,580,681	0%
4	Outpatient Payments	\$0	\$538,146	\$538,146	0%
5	Discharges	0	90	90	0%
6	Patient Days Outpatient Visits (Excludes ED Visits)	0	228 1,059	228	0% 0%
7	Emergency Department Outpatient Visits	0	815	1,059 815	0%
9	Emergency Department Outpatient Visits  Emergency Department Inpatient Admissions	0	57	57	0%
3	TOTAL INPATIENT & OUTPATIENT	U	31	- 31	070
	CHARGES	\$0	\$2,157,919	\$2,157,919	0%
	TOTAL INPATIENT & OUTPATIENT	70	<del>\$2,101,010</del>	<del>+</del> =,::::,:::	0,0
	PAYMENTS	\$0	\$846,515	\$846,515	0%
II.	TOTAL MEDICAID MANAGED CARE				1
	TOTAL INDATIONS OUADOSO	40 700 000	A0 107 050	(\$004.000)	00/
	TOTAL INPATIENT CHARGES TOTAL INPATIENT PAYMENTS	\$3,732,083	\$3,427,253	(\$304,830)	-8%
	TOTAL INPATIENT PAYMENTS TOTAL OUTPATIENT CHARGES	\$1,880,997 \$10,952,125	\$1,783,647 \$11,612,879	(\$97,350) \$660,754	-5% 6%
	TOTAL OUTPATIENT CHARGES TOTAL OUTPATIENT PAYMENTS	\$3,146,916	\$3,570,678	\$423,762	13%
	TOTAL DISCHARGES	636	541	(95)	
	TOTAL DISCHARGES  TOTAL PATIENT DAYS	1,520	1,282	(238)	-16%
	TOTAL OUTPATIENT VISITS	1,520	1,202	(230)	-10/6
	(EXCLUDES ED VISITS)	8,822	9,277	455	5%
	TOTAL EMERGENCY DEPARTMENT	-,	-,		270
	OUTPATIENT VISITS	5,257	5,811	554	11%
	TOTAL EMERGENCY DEPARTMENT	,	,		
	INPATIENT ADMISSIONS	176	363	187	106%
	TOTAL INPATIENT & OUTPATIENT				
	CHARGES	\$14,684,208	\$15,040,132	\$355,924	2%
	TOTAL INPATIENT & OUTPATIENT				
	PAYMENTS	\$5,027,913	\$5,354,325	\$326,412	6%

# WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2009 REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2008	FY 2009	AMOUNT	
		ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE

	WINDHAM COM	MMUNITY MEMORIAL HO	SPITAL			
	TWELVE	MONTHS ACTUAL FILIN	IG			
		FISCAL YEAR 2009				
	REPORT 300 - HOSPITAL BALANCE SHEET INFORMATION					
(1)	(2)	(3)	(4)	(5)	(6)	
	DESCRIPTION	FY 2008 ACTUAL	FY 2009 ACTUAL	AMOUNT	% DIFFERENCE	
<u>LINE</u>	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE	
I.	<u>ASSETS</u>					
Α.	Current Assets:					
1	Cash and Cash Equivalents	\$2,778,004	\$3,357,508	\$579,504	21%	
2	Short Term Investments	\$0	\$0	\$0	0%	
3	Accounts Receivable (Less: Allowance for Doubtful Accounts)	\$11,996,552	\$13,116,037	\$1,119,485	9%	
4	Current Assets Whose Use is Limited for Current Liabilities	\$633,588	\$798,482	\$164,894	26%	
5	Due From Affiliates	\$0	\$0	\$0	0%	
6	Due From Third Party Payers	\$2,166,694	\$1,258,523	(\$908,171)	-42%	
7	Inventories of Supplies	\$1,190,125	\$1,175,255	(\$14,870)	-1%	
8	Prepaid Expenses	\$1,175,688	\$671,383	(\$504,305)	-43%	
9	Other Current Assets	\$4,330,978	\$3,626,731	(\$704,247)	-16%	
	Total Current Assets	\$24,271,629	\$24,003,919	(\$267,710)	-1%	
В.	Noncurrent Assets Whose Use is Limited:					
1	Held by Trustee	\$518,845	\$1,752,149	\$1,233,304	238%	
2	Board Designated for Capital Acquisition	\$1,717,049	\$0	(\$1,717,049)	-100%	
3	Funds Held in Escrow	\$0	\$1,674,179	\$1,674,179	0%	
4	Other Noncurrent Assets Whose Use is Limited	\$0	\$2,749,514	\$2,749,514	0%	
	Total Noncurrent Assets Whose Use is Limited:	\$2,235,894	\$6,175,842	\$3,939,948	176%	
5	Interest in Net Assets of Foundation	\$0	\$0	\$0	0%	
6	Long Term Investments	\$3,174,512	\$1,268,569	(\$1,905,943)	-60%	
7	Other Noncurrent Assets	\$3,320,012	\$1,351,116	(\$1,968,896)	-59%	
C.	Net Fixed Assets:					
1	Property, Plant and Equipment	\$89,891,637	\$94,462,346	\$4,570,709	5%	
2	Less: Accumulated Depreciation	\$52,772,521	\$57,981,855	\$5,209,334	\$0	
	Property, Plant and Equipment, Net	\$37,119,116	\$36,480,491	(\$638,625)	-2%	
3	Construction in Progress	\$0	\$428,448	\$428,448	0%	
	Total Net Fixed Assets	\$37,119,116	\$36,908,939	(\$210,177)	-1%	
	Total Assets	\$70,121,163	\$69,708,385	(\$412,778)	-1%	
	Total Assets	\$70,121,163	\$69,708,385	(\$412,778)		

	WINDHAM CO	MMUNITY MEMORIAL HO	OSPITAL			
	TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2009					
	REPORT 300 - HOSF	PITAL BALANCE SHEET I	NFORMATION			
(1)	(2)	(3) FY 2008	(4) FY 2009	(5) AMOUNT	(6) %	
<u>LINE</u>	DESCRIPTION	ACTUAL	<u>ACTUAL</u>	DIFFERENCE	DIFFERENCE	
II.	<u>LIABILITIES AND NET ASSETS</u>					
A.	Current Liabilities:					
1	Accounts Payable and Accrued Expenses	\$3,283,294	\$3,370,047	\$86,753	3%	
2	Salaries, Wages and Payroll Taxes	\$1,074,903	\$1,276,413	\$201,510	19%	
3	Due To Third Party Payers	\$0	\$0	\$0	0%	
4	Due To Affiliates	\$0	\$0	\$0	0%	
5	Current Portion of Long Term Debt	\$309,541	\$325,901	\$16,360	5%	
6	Current Portion of Notes Payable	\$464,111	\$530,009	\$65,898	14%	
7	Other Current Liabilities	\$4,308,911	\$3,625,642	(\$683,269)	-16%	
	Total Current Liabilities	\$9,440,760	\$9,128,012	(\$312,748)	-3%	
В.	Long Term Debt:					
1	Bonds Payable (Net of Current Portion)	\$20,021,887	\$19,698,257	(\$323,630)	-2%	
2	Notes Payable (Net of Current Portion)	\$0	\$0	\$0	0%	
	Total Long Term Debt	\$20,021,887	\$19,698,257	(\$323,630)	-2%	
3	Accrued Pension Liability	\$24,984,787	\$57,389,912	\$32,405,125	130%	
4	Other Long Term Liabilities	\$2,401,742	\$3,663,526	\$1,261,784	53%	
	Total Long Term Liabilities	\$47,408,416	\$80,751,695	\$33,343,279	70%	
5	Interest in Net Assets of Affiliates or Joint	\$0	\$0	\$0	0%	
C.	Net Assets:					
1	Unrestricted Net Assets or Equity	\$10,143,299	(\$25,502,905)	(\$35,646,204)	-351%	
2	Temporarily Restricted Net Assets	\$1,866,961	\$2,104,204	\$237,243	13%	
3	Permanently Restricted Net Assets	\$1,261,727	\$3,227,379	\$1,965,652	156%	
	Total Net Assets	\$13,271,987	(\$20,171,322)	(\$33,443,309)	-252%	
	Total Liabilities and Net Assets	\$70,121,163	\$69,708,385	(\$412,778)	-1%	

#### WINDHAM COMMUNITY MEMORIAL HOSPITAL **TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2009 REPORT 350 - HOSPITAL STATEMENT OF OPERATIONS INFORMATION** (1) (2) (3) (6) FY 2008 **AMOUNT** FY 2009 % LINE DESCRIPTION ACTUAL DIFFERENCE **DIFFERENCE ACTUAL** Α. **Operating Revenue:** Total Gross Patient Revenue \$190,183,873 -2% \$193,794,864 (\$3,610,991)Less: Allowances 2 \$110,124,702 \$104,418,812 -5% (\$5,705,890)3 Less: Charity Care \$2,658,651 \$2,159,913 -19% (\$498,738)Less: Other Deductions \$0 \$0 \$0 0% **Total Net Patient Revenue** \$81,011,511 \$83,605,148 \$2,593,637 3% 5 Other Operating Revenue \$4,257,607 \$2,401,877 (\$1,855,730)-44% Net Assets Released from Restrictions \$0 \$0 \$0 0% **Total Operating Revenue** \$85,269,118 \$86,007,025 \$737,907 1% В. **Operating Expenses:** \$36,808,260 \$37,098,685 \$290,425 1% 1 Salaries and Wages 0% 2 Fringe Benefits \$12.641.493 \$12.646.534 \$5.041 3 Physicians Fees \$1,049,122 \$910,707 (\$138,415)-13% Supplies and Drugs \$9,495,592 \$161,353 2% 4 \$9,334,239 10% 5 Depreciation and Amortization \$4,033,780 \$4,418,804 \$385,024 6 **Bad Debts** \$4,723,613 \$4,595,065 (\$128,548)-3% 7 Interest \$1,218,189 \$1,483,430 \$265,241 22% 8 Malpractice \$1,225,040 \$980,763 (\$244,277)-20% Other Operating Expenses \$12,453,398 \$13,771,577 11% \$1,318,179 **Total Operating Expenses** \$83,487,134 \$85,401,157 \$1,914,023 2% Income/(Loss) From Operations \$1,781,984 \$605,868 (\$1,176,116) -66% C. **Non-Operating Revenue:** 1 Income from Investments \$170,517 \$152,507 (\$18,010)-11% 2 Gifts, Contributions and Donations \$248,855 \$205,897 (\$42,958)-17% 1874% Other Non-Operating Gains/(Losses) (\$108,905)(\$2,149,276)(\$2,040,371)Total Non-Operating Revenue \$310,467 (\$1,790,872) (\$2,101,339) -677% Excess/(Deficiency) of Revenue Over Expenses (Before Other Adjustments) \$2,092,451 (\$1,185,004) (\$3,277,455)-157% Other Adjustments: Unrealized Gains/(Losses) \$0 \$0 \$0 0% \$0 All Other Adjustments \$0 \$0 0% **Total Other Adjustments** \$0 \$0 \$0 0%

\$2,092,451

(\$1,185,004)

(\$3,277,455)

Excess/(Deficiency) of Revenue Over Expenses

-157%

## WINDHAM COMMUNITY MEMORIAL HOSPITAL

## TWELVE MONTHS ACTUAL FILING

## FISCAL YEAR 2009

## **REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS**

(1)	(2)	(3)	(4)	(5)	
		ACTUAL	ACTUAL	ACTUAL FY 2009	
LINE	DESCRIPTION	FY 2007	FY 2008		
A.	Parent Corporation Statement of Operations Summary				
1	Net Patient Revenue	\$76,196,541	\$81,011,511	\$83,605,148	
2	Other Operating Revenue	5,646,903	4,257,607	2,401,877	
3	Total Operating Revenue	\$81,843,444	\$85,269,118	\$86,007,025	
4	Total Operating Expenses	81,098,944	83,487,134	85,401,157	
5	Income/(Loss) From Operations	\$744,500	\$1,781,984	\$605,868	
6	Total Non-Operating Revenue	1,627,039	310,467	(1,790,872)	
7	Excess/(Deficiency) of Revenue Over Expenses	\$2,371,539	\$2,092,451	(\$1,185,004)	
В.	Parent Corporation Profitability Summary				
1	Parent Corporation Operating Margin	0.89%	2.08%	0.72%	
2	Parent Corporation Non-Operating Margin	1.95%	0.36%	-2.13%	
3	Parent Corporation Total Margin	2.84%	2.45%	-1.41%	
4	Income/(Loss) From Operations	\$744,500	\$1,781,984	\$605,868	
5	Total Operating Revenue	\$81,843,444	\$85,269,118	\$86,007,025	
6	Total Non-Operating Revenue	\$1,627,039	\$310,467	(\$1,790,872)	
7	Total Revenue	\$83,470,483	\$85,579,585	\$84,216,153	
8	Excess/(Deficiency) of Revenue Over Expenses	\$2,371,539	\$2,092,451	(\$1,185,004)	
C.	Parent Corporation Net Assets Summary				
1	Parent Corporation Unrestricted Net Assets	\$8,993,301	\$10,143,299	-\$25,502,905	
2	Parent Corporation Total Net Assets	\$12,692,298	\$13,271,987	(\$20,171,322)	
3	Parent Corporation Change in Total Net Assets	\$12,692,298	\$579,689	(\$33,443,309)	
4	Parent Corporation Change in Total Net Assets %	0.0%	4.6%	-252.0%	

## WINDHAM COMMUNITY MEMORIAL HOSPITAL

## TWELVE MONTHS ACTUAL FILING

## FISCAL YEAR 2009

## **REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS**

(1)	(2)	(3)	(4) ACTUAL	(5) ACTUAL
LINE	DESCRIPTION	FY 2007	FY 2008	FY 2009
D.	Liquidity Measures Summary			
1	Current Ratio	2.28	2.57	2.63
2	Total Current Assets	\$21,323,946	\$24,271,629	\$24,003,919
3	Total Current Liabilities	\$9,372,625	\$9,440,760	\$9,128,012
4	Days Cash on Hand	5	13	15
5	Cash and Cash Equivalents	\$1,105,693	\$2,778,004	\$3,357,508
6	Short Term Investments	0	0	0
7	Total Cash and Short Term Investments	\$1,105,693	\$2,778,004	\$3,357,508
8	Total Operating Expenses	\$81,098,944	\$83,487,134	\$85,401,157
9	Depreciation Expense	\$3,806,881	\$4,033,780	\$4,418,804
10	Operating Expenses less Depreciation Expense	\$77,292,063	\$79,453,354	\$80,982,353
11	Days Revenue in Patient Accounts Receivable	70	64	63
12	Net Patient Accounts Receivable	\$ 13,196,621	\$ 11,996,552	\$ 13,116,037
13	Due From Third Party Payers	\$1,411,789	\$2,166,694	\$1,258,523
14	Due To Third Party Payers	\$0	\$0	\$0
15	Total Net Patient Accounts Receivable and Third Party Payer Activity	\$ 14,608,410	\$ 14,163,246	\$ 14,374,560
16	Total Net Patient Revenue	\$76,196,541	\$81,011,511	\$83,605,148
17	Average Payment Period	44	43	41
18	Total Current Liabilities	\$9,372,625	\$9,440,760	\$9,128,012
19	Total Operating Expenses	\$81,098,944	\$83,487,134	\$85,401,157
20	Depreciation Expense	\$3,806,881	\$4,033,780	\$4,418,804
21	Total Operating Expenses less Depreciation Expense	\$77,292,063	\$79,453,354	\$80,982,353

## WINDHAM COMMUNITY MEMORIAL HOSPITAL

## TWELVE MONTHS ACTUAL FILING

## FISCAL YEAR 2009

## **REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS**

(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	FY 2007	FY 2008	FY 2009
E.	Solvency Measures Summary			
1	Equity Financing Ratio	18.6	18.9	(28.9)
2	Total Net Assets	\$12,692,298	\$13,271,987	(\$20,171,322)
3	Total Assets	\$68,061,561	\$70,121,163	\$69,708,385
4	Cash Flow to Total Debt Ratio	26.6	20.8	11.2
5	Excess/(Deficiency) of Revenues Over Expenses	\$2,371,539	\$2,092,451	(\$1,185,004)
6	Depreciation Expense	\$3,806,881	\$4,033,780	\$4,418,804
7	Excess of Revenues Over Expenses and Depreciation Expense	\$6,178,420	\$6,126,231	\$3,233,800
8	Total Current Liabilities	\$9,372,625	\$9,440,760	\$9,128,012
9	Total Long Term Debt	\$13,888,832	\$20,021,887	\$19,698,257
10	Total Current Liabilities and Total Long Term Debt	\$23,261,457	\$29,462,647	\$28,826,269
11	Long Term Debt to Capitalization Ratio	52.3	60.1	(4,164.0)
12	Total Long Term Debt	\$13,888,832	\$20,021,887	\$19,698,257
13	Total Net Assets	\$12,692,298	\$13,271,987	(\$20,171,322)
14	Total Long Term Debt and Total Net Assets	\$26,581,130	\$33,293,874	(\$473,065)

			FISCAL YEAR 2009				
	REPORT 400 - HOSPITAL INPATIENT BED UTILIZATION BY DEPARTMENT						
(1)	(2)	(3) (4)	(4)	(5)	(6)	(7)	
(.,	(2)		(-)	(3)	OCCUPANCY	OCCUPANCY	
	+	PATIENT	STAFFED	AVAILABLE	OF STAFFED	OF AVAILABLE	
LINE	DESCRIPTION	<u>DAYS</u>	BEDS (A)	<u>BEDS</u>	BEDS (A)	<u>BEDS</u>	
		40.000	50	404	00.00/	40.00/	
1	Adult Medical/Surgical	16,063	53	104	83.0%	42.3%	
2	ICU/CCU (Excludes Neonatal ICU)	2,400	12	12	54.8%	54.8%	
		_,		. –			
3	Psychiatric: Ages 0 to 17	0	0	0	0.0%	0.0%	
4	Psychiatric: Ages 18+	0	0	0	0.0%	0.0%	
	TOTAL PSYCHIATRIC	0	0	0	0.0%	0.0%	
5	Rehabilitation	0	0	0	0.0%	0.0%	
J	Trenabilitation	U U	U U	0	0.070	0.070	
6	Maternity	1,236	14	14	24.2%	24.2%	
7	Newborn	997	8	14	34.1%	19.5%	
8	Neonatal ICU	0	0	0	0.0%	0.0%	
8	Neonatai ICO	U	U	U	0.0%	0.0%	
9	Pediatric	0	0	0	0.0%	0.0%	
10	Other	0	0	0	0.0%	0.0%	
		40.000		100	22.20/	44 =0/	
	TOTAL EXCLUDING NEWBORN	19,699	79	130	68.3%	41.5%	
	TOTAL INPATIENT BED UTILIZATION	20,696	87	144	65.2%	39.4%	
	TOTAL INI ATILITI BED OTILIZATION	20,030	01	177	03.276	33.4 /0	
	TOTAL INPATIENT REPORTED YEAR	20,696	87	144	65.2%	39.4%	
	TOTAL INPATIENT PRIOR YEAR	21,050	87	144	66.3%	40.0%	
	DIFFERENCE #: REPORTED VS. PRIOR YEAR	-354	0	0	-1.1%	-0.7%	
	DIFFERENCE %: REPORTED VS. PRIOR YEAR	-2%	0%	0%	-2%	-2%	
	DIFFERENCE %: REPORTED VS. PRIOR TEAR	-2%	U%	U%	-2%	-2%	
	Total Licensed Beds and Bassinets	144					
(A) T	his number may not exceed the number of available	beds for each departr	nent or in total.				
		-					

		MMUNITY MEMORIA E MONTHS ACTUAL I						
		FISCAL YEAR 2009						
	REPORT 450 - HOSPITAL INPATIENT AN	ND OUTPATIENT OTH	IER SERVICES UTIL	IZATION AND FTE	S			
(1)	(2)	(3)	(4)	(5)	(6)			
(.,	(-)	(5)	(.)	(0)	(0)			
		ACTUAL	ACTUAL	AMOUNT	%			
LINE	DESCRIPTION	FY 2008	FY 2009	<u>DIFFERENCE</u>	<u>DIFFERENCE</u>			
	CT Scans (A)	0.047	0.040	100	F0/			
1	Inpatient Scans Outpatient Scans (Excluding Emergency Department	3,647	3,816	169	5%			
2	Scans)	4.876	4,457	-419	-9%			
	Emergency Department Scans	4,507	3,816	-691	-15%			
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%			
	Total CT Scans	13,030	12,089	-941	-7%			
В.	MRI Scans (A)							
1	Inpatient Scans	505	438	-67	-13%			
	Outpatient Scans (Excluding Emergency Department	330	.30		.370			
	Scans)	3,485	3,493	8	0%			
	Emergency Department Scans	90	82	-8	-9%			
4	Other Non-Hospital Providers' Scans (A)  Total MRI Scans	0	0 <b>4,013</b>	0 -67	0% <b>-2%</b>			
	Total MRI Scans	4,080	4,013	-07	-270			
C.	PET Scans (A)							
1	Inpatient Scans	4	0	-4	-100%			
	Outpatient Scans (Excluding Emergency Department	00	0	00	4000/			
	Scans) Emergency Department Scans	83	0	-83 0	-100% 0%			
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%			
	Total PET Scans	87	0	-87	-100%			
	PET/CT Scans (A)							
1	Inpatient Scans	0	5	5	0%			
2	Outpatient Scans (Excluding Emergency Department Scans)	0	101	101	0%			
	Emergency Department Scans	0	0	0	0%			
4	Other Non-Hospital Providers' Scans (A)	0	0	0	0%			
	Total PET/CT Scans	0	106	106	0%			
	(A) If the Hospital is not the primary provider of these scans, the Hospital must obtain the fiscal year							
	volume of each of these types of scans from the	e primary provider of	the scans.	scai year				
E.	Linear Accelerator Procedures	0	0	0	00/			
2	Inpatient Procedures Outpatient Procedures	0	0	0	0% 0%			
	Total Linear Accelerator Procedures	0	0	0	0%			
	Cardiac Catheterization Procedures							
	Inpatient Procedures	0	0	0	0%			
2	Outpatient Procedures	0	0	0	0%			
	Total Cardiac Catheterization Procedures	0	0	0	0%			
G.	Cardiac Angioplasty Procedures							
	Primary Procedures	0	0	0	0%			
2	Elective Procedures	0	0	0	0%			
	Total Cardiac Angioplasty Procedures	0	0	0	0%			
H.	Electrophysiology Studies							
	Inpatient Studies	0	0	0	0%			
2	Outpatient Studies	0	0	0	0%			
	Total Electrophysiology Studies	0	0	0	0%			
	Surgical Procedures							
	Surgical Procedures Inpatient Surgical Procedures	1,339	1,356	17	1%			
2	Outpatient Surgical Procedures	5,555	5,916		6%			
	Total Surgical Procedures	6,894	7,272	378	5%			
			*					

		MMUNITY MEMORIAL							
	TWELVE	MONTHS ACTUAL FII	LING						
		FISCAL YEAR 2009							
	REPORT 450 - HOSPITAL INPATIENT AND OUTPATIENT OTHER SERVICES UTILIZATION AND FTES								
(4)	(2)	(2)	(4)	<b>(5)</b>	(0)				
(1)	(2)	(3)	(4)	(5)	(6)				
		ACTUAL	ACTUAL	AMOUNT	%				
LINE	DESCRIPTION	FY 2008	FY 2009	DIFFERENCE	DIFFERENCE				
	DEGOKII TION	112000	112000	DITTERENCE	DIFFERENCE				
J.	Endoscopy Procedures								
	Inpatient Endoscopy Procedures	1,171	1,055	-116	-10%				
	Outpatient Endoscopy Procedures	4,025	4,608	583	14%				
	Total Endoscopy Procedures	5,196	5,663	467	9%				
		2,.20	2,200	.01					
K.	Hospital Emergency Room Visits								
1	Emergency Room Visits: Treated and Admitted	3,890	3,721	-169	-4%				
2	Emergency Room Visits: Treated and Discharged	24,778	26,293	1,515	6%				
	Total Emergency Room Visits	28,668	30,014	1,346	5%				
L.	Hospital Clinic Visits								
	Substance Abuse Treatment Clinic Visits	0	0	0	0%				
	Dental Clinic Visits	0	0	0	0%				
	Psychiatric Clinic Visits	0	0	0	0%				
	Medical Clinic Visits	0	0	0	0%				
	Specialty Clinic Visits	5,416	5,554	138	3%				
	Total Hospital Clinic Visits	5,416	5.554	138	3%				
	Total Hospital Office Visits	3,410	0,004	130	37				
М.	Other Hospital Outpatient Visits								
	Rehabilitation (PT/OT/ST)	11.283	11,960	677	6%				
	Cardiology	8,416	8,518	102	1%				
	Chemotherapy	1,326	1,355	29	2%				
	Gastroenterology	0	0	0	0%				
	Other Outpatient Visits	4.828	5.143	315	7%				
	Total Other Hospital Outpatient Visits	25,853	26,976	1,123	4%				
	·		·	,					
N.	Hospital Full Time Equivalent Employees								
	Total Nursing FTEs	180.8	219.0	38.2	21%				
2	Total Physician FTEs	4.7	1.1	-3.6	-77%				
3	Total Non-Nursing and Non-Physician FTEs	409.3	387.9	-3.6	-77%				
	Total Hospital Full Time Equivalent Employees	594.8	608.0	13.2	2%				
	Total Hoopital Full Time Equivalent Employees	334.0	550.0	13.2	2/0				

	WINDHAM COMMUNITY						
	TWELVE MONTHS		NG				
		YEAR 2009					
REF	ORT 485 - HOSPITAL OUTPATIENT SURGICAL, ENDO	SCOPY AND EN	IERGENCY RO	OM SERVICES	BY LOCATION		
(1)	(2)	(3)	(4)	(5)	(6)		
		ACTUAL	ACTUAL	AMOUNT	%		
<b>LINE</b>	DESCRIPTION	FY 2008	FY 2009	<u>DIFFERENCE</u>	<u>DIFFERENCE</u>		
A.	Outpatient Surgical Procedures						
1	Windham Hospital	5,555	5,916	361	6%		
	Total Outpatient Surgical Procedures(A)	5,555	5,916	361	6%		
B.	Outpatient Endoscopy Procedures						
1	Windham Hospital	4,025	4,608	583	14%		
	Total Outpatient Endoscopy Procedures(B)	4,025	4,608	583	14%		
		·	·				
C.	Outpatient Hospital Emergency Room Visits						
1	Windham Hospital	24,778	26,293	1,515	6%		
	Total Outpatient Hospital Emergency Room Visits(	24,778	26,293	1,515	6%		
		·					
	(A) Must agree with Total Outpatient Surgical Procedur	es on Report 4	50.				
	(B) Must agree with Total Outpatient Endoscopy Proce	dures on Repor	t 450.				
		•					
	(C) Must agree with Emergency Room Visits Treated ar	nd Discharged o	n Report 450.				
			•				

## **FISCAL YEAR 2009**

## REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

	AND BACELINE ONDERLY ATMENT DATA. COMI ARATTE ARACTOR							
		ACTUAL	ACTUAL	AMOUNT	%			
LINE	DESCRIPTION	FY 2008	FY 2009	DIFFERENCE	<u>DIFFERENCE</u>			
l.	DATA BY MAJOR PAYER CATEGORY							
A.	<u>MEDICARE</u>							
	MEDICARE INPATIENT							
1	INPATIENT ACCRUED CHARGES	\$42,802,972	\$41,659,535	(\$1,143,437)	-3%			
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$25,047,816	\$24,697,646	(\$350,170)	-1%			
3	INPATIENT PAYMENTS / INPATIENT CHARGES	58.52%	59.28%	0.77%	1%			
4	DISCHARGES	2,628	2,534	(94)	-4%			
5	CASE MIX INDEX (CMI)	1.16900	1.18320	0.01420	1%			
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	3,072.13200	2,998.22880	(73.90320)	-2%			
7	INPATIENT ACCRUED PAYMENT / CMAD	\$8,153.24	\$8,237.41	\$84.18	1%			
8	PATIENT DAYS	12,098	11,993	(105)	-1%			
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,070.41	\$2,059.34	(\$11.07)	-1%			
10	AVERAGE LENGTH OF STAY	4.6	4.7	0.1	3%			
	MEDICARE OUTPATIENT							
11	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$33,883,714	\$34,320,309	\$436,595	1%			
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$8,162,612	\$8,883,904	\$721,292	9%			
13	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	24.09%	25.89%	1.80%	7%			
14	OUTPATIENT CHARGES / INPATIENT CHARGES	79.16%	82.38%	3.22%	4%			
15	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	2,080.37891	2,087.58122	7.20231	0%			
16	OUTPATIENT ACCRUED PAYMENTS / OPED	\$3,923.62	\$4,255.60	\$331.98	8%			
	MEDICARE TOTALS (INPATIENT + OUTPATIENT)							
17	TOTAL ACCRUED CHARGES	\$76,686,686	\$75,979,844	(\$706,842)	-1%			
18	TOTAL ACCRUED PAYMENTS	\$33,210,428	\$33,581,550	\$371,122	1%			
19	TOTAL ALLOWANCES	\$43,476,258	\$42,398,294	(\$1,077,964)	-2%			

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## FISCAL YEAR 2009

#### **REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT** AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS **ACTUAL ACTUAL AMOUNT** % LINE DESCRIPTION FY 2008 FY 2009 **DIFFERENCE DIFFERENCE** NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) B. NON-GOVERNMENT INPATIENT \$19,027,618 \$18,807,636 (\$219,982) INPATIENT ACCRUED CHARGE -19 INPATIENT ACCRUED PAYMENTS (IP PMT) \$10,072,435 \$1,047,527 \$9,024,908 12% INPATIENT PAYMENTS / INPATIENT CHARGES 47.43% 53.56% 6.12% 13% 3 DISCHARGES 1.707 1.601 (106)-6% CASE MIX INDEX (CMI) (0.00290) 5 0.94490 0.94200 0% CASE MIX ADJUSTED DISCHARGES (CMAD) 6 1.612.94430 1.508.14200 (104.80230) -6% 7 INPATIENT ACCRUED PAYMENT / CMAD \$5,595.30 \$6,678.70 \$1,083.40 19% MEDICARE - NON-GOVERNMENT IP PMT / CMAD \$2,557.94 \$1,558.71 (\$999.23) -39% INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT \$4,125,807 \$2,350,752 (\$1,775,055) -43% PATIENT DAYS 4,780 4,844 19 INPATIENT ACCRUED PAYMENT / PATIENT DAY \$1,888.06 \$2,079.36 \$191.31 10% AVERAGE LENGTH OF STAY 12 2.8 0.2 8% NON-GOVERNMENT OUTPATIENT OUTPATIENT ACCRUED CHARGES (OP CHGS) \$62,433,108 \$58,938,336 (\$3,494,772) 13 -6% OUTPATIENT ACCRUED PAYMENTS (OP PMT) \$23,706,004 \$23,900,949 \$194,945 1% 14

OUTPATIENT PAYMENTS / OUTPATIENT CHARGES 15 37.97% 40.55% 2.58% 7% OUTPATIENT CHARGES / INPATIENT CHARGES 16 328.12% 313.37% -14.74% -4% OUTPATIENT EQUIVALENT DISCHARGES (OPED) 17 5,600.98039 5,017.12581 (583.85459) -10% OUTPATIENT ACCRUED PAYMENTS / OPED 18 \$4,232.47 \$4,763.87 \$531.40 13% MEDICARE- NON-GOVERNMENT OF PMT / OPED 19 (\$308.86) (\$508.28) (\$199.42)65% OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT (\$1,729,897) (\$2,550,084) (\$820,187) 47% NON-GOVERNMENT TOTALS (INPATIENT + OUTPATIENT) 21 TOTAL ACCRUED CHARGE \$81,460,726 \$77,745,972 (\$3,714,754) -5% TOTAL ACCRUED PAYMENTS \$32,730,912 \$33,973,384 \$1,242,472 TOTAL ALLOWANCES 23 \$48,729,814 \$43,772,588 (\$4,957,226) -10% TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT -108% 24 \$2,395,910 (\$199,332) (\$2,595,242) NON-GOVERNMENT CONTRACTUAL ALLOWANCES (NGCA) DATA \$68,498,602 (\$3,652,113) 25 ACCRUED CHARGES ASSOCIATED WITH NGCA \$72,150,715 -5% ACCRUED PAYMENTS ASSOCIATED WITH NGCA 26 \$32,299,682 \$32,953,588 \$653,906 2% (PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE) TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES 27 \$39,851,033 \$35,545,014 (\$4,306,019) -11% TOTAL ACTUAL DISCOUNT PERCENTAGE 28 55.23% 51.89% -3.34%

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## FISCAL YEAR 2009

## REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2008	FY 2009	DIFFERENCE	DIFFERENCE
C.	UNINSURED				
	UNINSURED INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$1,705,284	\$921,311	(\$783,973)	-46%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$218,457	\$74,458	(\$143,999)	-66%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	12.81%	8.08%	-4.73%	-37%
4	DISCHARGES	143	87	(56)	-39%
5	CASE MIX INDEX (CMI)	1.05100	0.83600	(0.21500)	-20%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	150.29300	72.73200	(77.56100)	-52%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$1,453.54	\$1,023.73	(\$429.81)	-30%
8	NON-GOVERNMENT - UNINSURED IP PMT / CMAD	\$4,141.76	\$5,654.97	\$1,513.21	37%
9	MEDICARE - UNINSURED IP PMT / CMAD	\$6,699.69	\$7,213.68	\$513.99	8%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$1,006,917	\$524,665	(\$482,252)	-48%
11	PATIENT DAYS	433	242	(191)	-44%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$504.52	\$307.68	(\$196.84)	-39%
13	AVERAGE LENGTH OF STAY	3.0	2.8	(0.2)	-8%
	UNINSURED OUTPATIENT				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$3,802,879	\$3,276,135	(\$526,744)	-14%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$212,773	\$176,601	(\$36,172)	-17%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	5.60%	5.39%	-0.20%	-4%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	223.01%	355.59%	132.59%	59%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	318.89802	309.36757	(9.53045)	-3%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$667.21	\$570.85	(\$96.37)	-14%
20	NON-GOVERNMENT - UNINSURED OP PMT / OPED	\$3,565.26	\$4,193.03	\$627.77	18%
21	MEDICARE - UNINSURED OP PMT / OPED	\$3,256.40	\$3,684.75	\$428.35	13%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$1,038,461	\$1,139,943	\$101,482	10%
	UNINSURED TOTALS (INPATIENT AND OUTPATIENT)				
23	TOTAL ACCRUED CHARGES	\$5,508,163	\$4,197,446	(\$1,310,717)	-24%
24	TOTAL ACCRUED PAYMENTS	\$431,230	\$251.059	(\$180,171)	-42%
25	TOTAL ALLOWANCES	\$5,076,933	\$3,946,387	(\$1,130,546)	-22%
26	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	\$2.045.378	\$1,664,608	(\$380,770)	-19%

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## FISCAL YEAR 2009

# REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2008	FY 2009	DIFFERENCE	DIFFERENCE
D.	STATE OF CONNECTICUT MEDICAID				
	MEDICAID INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$9,051,503	\$8,797,246	(\$254,257)	-3%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$4,081,835	\$4,524,924	\$443.089	119
3	INPATIENT PAYMENTS / INPATIENT CHARGES	45.10%	51.44%	6.34%	149
-	DISCHARGES	1,144	961	(183)	-16%
	CASE MIX INDEX (CMI)	0.75630	0.74890	(0.00740)	-107
	CASE MIX ADJUSTED DISCHARGES (CMAD)	865.20720	719.69290	(145.51430)	-179
7	INPATIENT ACCRUED PAYMENT / CMAD	\$4,717.75	\$6,287.30	\$1.569.54	33%
	NON-GOVERNMENT - MEDICAID IP PMT / CMAD	\$877.55	\$391.41	(\$486.14)	-55%
•	MEDICARE - MEDICAID IP PMT / CMAD	\$3,435.48	\$1,950.11	(\$1,485.37)	-337
	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$2,972,403	\$1,403,483	(\$1,568,920)	-437
	PATIENT DAYS	3,249	3,054	(\$1,566,920)	-537
	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,256,34	\$1.481.64	\$225.30	189
	AVERAGE LENGTH OF STAY	2.8	3.2	0.3	129
	MEDICAID OUTPATIENT	<b>640,000,555</b>	<b>047.000.057</b>	\$000 F00	00
	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$16,929,555	\$17,239,057	\$309,502	29
	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$4,511,925	\$5,025,171	\$513,246	119
	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	26.65%	29.15%	2.50%	9%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	187.04%	195.96%	8.92%	5%
	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	2,139.69005	1,883.17273	(256.51732)	-129
	OUTPATIENT ACCRUED PAYMENTS / OPED	\$2,108.68	\$2,668.46	\$559.78	27%
	NON-GOVERNMENT - MEDICAID OP PMT / OPED	\$2,123.79	\$2,095.41	(\$28.38)	-19
	MEDICARE - MEDICAID OP PMT / OPED	\$1,814.94	\$1,587.14	(\$227.80)	-13%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$3,883,401	\$2,988,853	(\$894,548)	-23%
	MEDICAID TOTALS (INPATIENT + OUTPATIENT)				
23	TOTAL ACCRUED CHARGES	\$25,981,058	\$26,036,303	\$55,245	0%
24	TOTAL ACCRUED PAYMENTS	\$8,593,760	\$9,550,095	\$956,335	119
25	TOTAL ALLOWANCES	\$17,387,298	\$16,486,208	(\$901,090)	-5%
26	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	\$6,855,804	\$4,392,336	(\$2,463,469)	-36%

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### **FISCAL YEAR 2009**

# REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	<u>FY 2008</u>	FY 2009	DIFFERENCE	DIFFERENCE
E.	OTHER MEDICAL ASSISTANCE (O.M.A.)				
	OTHER MEDICAL ASSISTANCE INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$3,477,931	\$3,005,404	(\$472,527)	-14%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$689,692	\$689,247	(\$445)	0%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	19.83%	22.93%	3.10%	16%
4	DISCHARGES	253	234	(19)	-8%
5	CASE MIX INDEX (CMI)	0.99909	0.90524	(0.09385)	-9%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	252.76977	211.82616	(40.94361)	-16%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$2,728.54	\$3,253.83	\$525.29	19%
8	NON-GOVERNMENT - O.M.A IP PMT / CMAD	\$2,866.76	\$3,424.87	\$558.11	19%
9	MEDICARE - O.M.A. IP PMT / CMAD	\$5,424.70	\$4,983.58	(\$441.12)	-8%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$1,371,199	\$1,055,652	(\$315,547)	-23%
11	PATIENT DAYS	888	777	(111)	-13%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$776.68	\$887.06	\$110.38	14%
13	AVERAGE LENGTH OF STAY	3.5	3.3	(0.2)	-5%
	OTHER MEDICAL ASSISTANCE OUTPATIENT				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$5,641,365	\$6,827,399	\$1,186,034	21%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$795,081	\$945,338	\$150,257	19%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	14.09%	13.85%	-0,25%	-2%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	162.20%	227.17%	64.97%	40%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	410.37771	531.57957	121,20186	30%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$1,937.44	\$1,778.36	(\$159.08)	-8%
20	NON-GOVERNMENT - O.M.A OP PMT / CMAD	\$2,295.04	\$2,985.52	\$690.48	30%
21	MEDICARE - O.M.A. OP PMT / CMAD	\$1,986.18	\$2,477.24	\$491.06	25%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$815,084	\$1,316,850	\$501,766	62%
	OTHER MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTPATIENT)				
23	TOTAL ACCRUED CHARGES	\$9,119,296	\$9,832,803	\$713,507	8%
24	TOTAL ACCRUED PAYMENTS	\$1,484,773	\$1,634,585	\$149,812	10%
25	TOTAL ALLOWANCES	\$7,634,523	\$8,198,218	\$563,695	7%
		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	*-,,		.,,
26	TOTAL OTHER MEDICAL ASSISTANCE UPPER LIMIT UNDERPAYMENT	\$2,186,284	\$2,372,503	\$186,219	9%

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## FISCAL YEAR 2009

# REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
INE	DESCRIPTION	FY 2008	FY 2009	DIFFERENCE	DIFFERENCE
F.	TOTAL MEDICAL ASSISTANCE (MEDICAID + OTHER MEDI	CAL ASSISTANCE)			
	TOTAL MEDICAL ASSISTANCE INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$12,529,434	\$11,802,650	(\$726,784)	-6
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$4,771,527	\$5,214,171	\$442,644	9
3	INPATIENT PAYMENTS / INPATIENT CHARGES	38.08%	44.18%	6.10%	16
4	DISCHARGES	1,397	1,195	(202)	-14
	CASE MIX INDEX (CMI)	0.80027	0.77951	(0.02076)	-:
	CASE MIX ADJUSTED DISCHARGES (CMAD)	1,117.97697	931.51906	(186.45791)	-17
7	INPATIENT ACCRUED PAYMENT / CMAD	\$4,268.00	\$5,597.49	\$1,329.49	3
8	NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD	\$1,327.30	\$1,081.21	(\$246.09)	-1:
-	MEDICARE - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD	\$3,885.23	\$2,639.92	(\$1,245.31)	-3:
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$4,343,603	\$2,459,135	(\$1,884,467)	-4:
11	PATIENT DAYS	4,137	3,831	(306)	=
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,153.38	\$1,361.05	\$207.67	18
13	AVERAGE LENGTH OF STAY	3.0	3.2	0.2	8
	TOTAL MEDICAL ASSISTANCE OUTPATIENT				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$22,570,920	\$24,066,456	\$1,495,536	7
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$5,307,006	\$5,970,509	\$663,503	1;
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	23.51%	24.81%	1.30%	
17	OUTPATIENT CHARGES / INPATIENT CHARGES	180.14%	203.91%	23.76%	1:
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	2,550.06776	2,414.75230	(135.31546)	
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$2,081.12	\$2,472.51	\$391.39	19
20	NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE OP PMT / OPED	\$2,151.35	\$2,291.36	\$140.01	
21	MEDICARE - TOTAL MEDICAL ASSISTANCE OP PMT / OPED	\$1,842.49	\$1,783.08	(\$59.41)	4
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$4,698,486	\$4,305,703	(\$392,782)	-
	TOTAL MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTPATIENT)				
23	TOTAL ACCRUED CHARGES	\$35,100,354	\$35,869,106	\$768,752	
24	TOTAL ACCRUED PAYMENTS	\$10,078,533	\$11,184,680	\$1,106,147	1
25	TOTAL ALLOWANCES	\$25,021,821	\$24,684,426	(\$337,395)	-

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# REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

**FISCAL YEAR 2009** 

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	<u>FY 2008</u>	FY 2009	DIFFERENCE	DIFFERENCE
G.	CHAMPUS / TRICARE				
	CHAMPUS / TRICARE INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$145,351	\$176,391	\$31,040	21%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$60,824	\$62,014	\$1,190	2%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	41.85%	35.16%	-6.69%	-16%
4	DISCHARGES	12	13	1	8%
5	CASE MIX INDEX (CMI)	1.04730	0.95500	(0.09230)	-9%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	12.56760	12.41500	(0.15260)	-1%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$4,839.75	\$4,995.09	\$155.34	3%
8	PATIENT DAYS	35	28	(7)	-20%
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,737.83	\$2,214.79	\$476.96	27%
10	AVERAGE LENGTH OF STAY	2.9	2.2	(0.8)	-26%
	CHAMPUS / TRICARE OUTPATIENT				
11	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$401,747	\$412,560	\$10,813	3%
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$158,727	\$167,114	\$8,387	5%
	CHAMPUS / TRICARE TOTALS (INPATIENT + OUTPATIENT)				
13	TOTAL ACCRUED CHARGES	\$547,098	\$588,951	\$41,853	8%
14	TOTAL ACCRUED PAYMENTS	\$219,551	\$229,128	\$9,577	4%
15	TOTAL ALLOWANCES	\$327,547	\$359,823	\$32,276	10%
Н.	OTHER DATA				
1	OTHER OPERATING REVENUE	\$0	\$0	\$0	0%
2	TOTAL OPERATING EXPENSES	\$74,979,824	\$85,401,157	\$10,421,333	14%
3	UCP DSH PAYMENTS (Gross DSH plus Upper Limit Adjustment)	\$522,386	\$494,828	(\$27,558)	-5%
	COST OF UNCOMPENSATED CARE (BASELINE METHODOLOGY)				
4	CHARITY CARE (CHARGES)	\$2,586,401	\$2,094,259	(\$492,142)	-19%
5	BAD DEBTS (CHARGES)	\$4,249,703	\$4,141,249	(\$108,454)	-3%
6	UNCOMPENSATED CARE (CHARGES)	\$6,836,104	\$6,235,508	(\$600,596)	-9%
7	COST OF UNCOMPENSATED CARE	\$2,707,769	\$2,607,503	(\$100,265)	-4%
	TOTAL MEDICAL ASSISTANCE UNDERPAYMENT (BASELINE METHODOLOGY)				
8	TOTAL ACCRUED CHARGES	\$35,100,354	\$35,869,106	\$768,752	2%
9	TOTAL ACCRUED PAYMENTS	\$10,078,533	\$11,184,680	\$1,106,147	11%
10	COST OF TOTAL MEDICAL ASSISTANCE	\$13,903,189	\$14,999,390	\$1,096,201	8%
11	MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT	\$3,824,656	\$3,814,710	(\$9,946)	0%

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**FISCAL YEAR 2009** 

## REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT

		ACTUAL	ACTUAL	AMOUNT	%	
LINE	DESCRIPTION	FY 2008	FY 2009	DIFFERENCE	DIFFERENCE	
II.	AGGREGATE DATA					
Α.	TOTALS - ALL PAYERS					
1	TOTAL INPATIENT CHARGES	\$74,505,375	\$72,446,212	(\$2,059,163)	-39	
2	TOTAL INPATIENT PAYMENTS	\$38,905,075	\$40,046,266	\$1,141,191	39	
3	TOTAL INPATIENT PAYMENTS / CHARGES	52.22%	55.28%	3.06%	69	
4	TOTAL DISCHARGES	5,744	5,343	(401)	-79	
5	TOTAL CASE MIX INDEX	1.01247	1.02008	0.00761	19	
6	TOTAL CASE MIX ADJUSTED DISCHARGES	5,815.62087	5,450.30486	(365.31601)	-6%	
7	TOTAL OUTPATIENT CHARGES	\$119,289,489	\$117,737,661	(\$1,551,828)	-19	
8	OUTPATIENT CHARGES / INPATIENT CHARGES	160.11%	162.52%	2.41%	29	
9	TOTAL OUTPATIENT PAYMENTS	\$37,334,349	\$38,922,476	\$1,588,127	49	
10	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	31.30%	33.06%	1.76%	69	
11	TOTAL CHARGES	\$193,794,864	\$190,183,873	(\$3,610,991)	-29	
12	TOTAL PAYMENTS	\$76,239,424	\$78,968,742	\$2,729,318	49	
13	TOTAL PAYMENTS / TOTAL CHARGES	39.34%	41.52%	2.18%	69	
14	PATIENT DAYS	21,050	20,696	(354)	-2%	
_	TOTALO, ALL COVERNMENT RAVERO					
В.	TOTALS - ALL GOVERNMENT PAYERS INPATIENT CHARGES	055 477 757	<b>AFO 000 F70</b>	(04.000.404)		
2	INPATIENT CHARGES INPATIENT PAYMENTS	\$55,477,757	\$53,638,576	(\$1,839,181)	-39 09	
	GOVT. INPATIENT PAYMENTS / CHARGES	\$29,880,167	\$29,973,831	\$93,664	49	
3	DISCHARGES  DISCHARGES	53.86%	55.88%	2.02%	-79	
4	CASE MIX INDEX	4,037	3,742	(295)		
5	CASE MIX ADJUSTED DISCHARGES	1.04104	1.05349	0.01245	19	
6	OUTPATIENT CHARGES	4,202.67657	3,942.16286	(260.51371)	-69	
7	OUTPATIENT CHARGES / INPATIENT CHARGES	\$56,856,381	\$58,799,325	\$1,942,944	39	
8	OUTPATIENT CHARGES / INPATIENT CHARGES  OUTPATIENT PAYMENTS	102.49%	109.62%	7.14%	79	
9	OUTPATIENT PAYMENTS OUTPATIENT CHARGES	\$13,628,345	\$15,021,527	\$1,393,182	109	
10	TOTAL CHARGES	23.97%	25.55%	1.58%	79	
11		\$112,334,138	\$112,437,901	\$103,763	09	
12	TOTAL PAYMENTS	\$43,508,512	\$44,995,358	\$1,486,846	39	
13	TOTAL PAYMENTS / CHARGES	38.73%	40.02%	1.29%	39	
14 15	PATIENT DAYS TOTAL GOVERNMENT DEDUCTIONS	16,270 \$68,825,626	15,852 \$67,442,543	(418) (\$1,383,083)	-39 -29	
	TOTAL GOTELLIAMENT DEBOOTION	\$50,020,020	ψοτη τ 1 <u>2</u> ,0 το	(ψ1,000,000)		
C.	AVERAGE LENGTH OF STAY					
1	MEDICARE	4.6	4.7	0.1	39	
2	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	2.8	3.0	0.2	8%	
3	UNINSURED	3.0	2.8	(0.2)	-8%	
4	MEDICAID	2.8	3.2	0.3	129	
5	OTHER MEDICAL ASSISTANCE	3.5	3.3	(0.2)	-5%	
6	CHAMPUS / TRICARE	2.9	2.2	(0.8)	-26%	
7	TOTAL AVERAGE LENGTH OF STAY	3.7	3.9	0.2	6%	

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### **FISCAL YEAR 2009**

# REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2008	FY 2009	DIFFERENCE	DIFFERENCE
III.	DATA USED IN BASELINE UNDERPAYMENT CALCULATION				
1	TOTAL CHARGES	\$193.794.864	\$190.183.873	(\$3,610,991)	-29
2	TOTAL GOVERNMENT DEDUCTIONS	\$68,825,626	\$67,442,543	(\$1,383,083)	-29
3	UNCOMPENSATED CARE	\$6,836,104	\$6,235,508	(\$600,596)	
4	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$39,851,033	\$35,545,014	(\$4,306,019)	-119
5	EMPLOYEE SELF INSURANCE ALLOWANCE	\$2.042.677	\$1,926,412	(\$116,265)	-60
6	TOTAL ADJUSTMENTS	\$117.555.440	\$111.149.477	(\$6.405.963)	-59
7	TOTAL ACCRUED PAYMENTS	\$76,239,424	\$79,034,396	\$2,794,972	49
8	UCP DSH PYMTS. (Gross DSH+Upper Limit Adj OHCA Input)	\$522,386	\$494,828	(\$27,558)	-5°
9	NET REVENUE USED TO CALCULATE DSH FUTURE PYMNTS.	\$76,761,810	\$79,529,224	\$2,767,414	4
10	RATIO OF NET REVENUE TO TOTAL CHARGES	0.3960982681	0.4181701779	0.0220719098	
11	COST OF UNCOMPENSATED CARE	\$2,707,769	\$2,607,503	(\$100,265)	-4'
12	MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT	\$3,824,656	\$3,814,710	(\$9,946)	0
13	PLUS OHCA ADJUSTMENT (OHCA INPUT)	\$0	\$0	\$0	0
14	TOTAL COST OF UNCOMPENSATED CARE AND	ΦU	Φυ	Φυ	0
14	MEDICAL ASSISTANCE UNDERPAYMENT	\$6,532,425	\$6,422,214	(\$110,211)	-29
IV.	CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)				_
1	MEDICAID	\$3,883,401	\$2,988,853	(\$894,548)	-23
2	OTHER MEDICAL ASSISTANCE	\$2,186,284	\$2,372,503	\$186,219	9
3	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$2,045,378	\$1,664,608	(\$380,770)	-19
4	TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)	\$8,115,063	\$7,025,964	(\$1,089,100)	-13
٧.	DATA USED IN RECONCILIATIONS IN REPORTS 550 AND 600				
1	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$3,588,691	\$3,496,497	(\$92,194)	-2.57%
2	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED NET REVENUE	\$4,249,703	\$4,141,249	(\$108,454)	-2.55%
3	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS	\$81,011,511	\$83,605,148	\$2,593,637	3.20%
4	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED GROSS REVENUE	\$0	\$0	\$0	0.00%
5	GROSS REVENUE FROM HOSP.AUDIT. FINANCIAL STATEMENTS	\$193,794,864	\$190,183,873	(\$3,610,991)	-1.86%
6	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED UNCOMP. CARE	\$546,160	\$519,470	(\$26,690)	-4.89%
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	TWELVE MONTHS ACTUAL F FISCAL YEAR 2009							
	REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA							
(1)	(2)	(3)	(4)	(5)				
LINE	DESCRIPTION	ACTUAL <u>FY 2008</u>	ACTUAL <u>FY 2009</u>	AMOUNT <u>DIFFERENCE</u>				
I.	ACCRUED CHARGES AND PAYMENTS							
Α.	INPATIENT ACCRUED CHARGES							
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$19,027,618	\$18,807,636	(\$219,982				
2	MEDICARE	\$42,802,972	41,659,535	(\$1,143,437				
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$12,529,434	11,802,650	(\$726,784				
<u>4</u> 5	MEDICAID OTHER MEDICAL ASSISTANCE	\$9,051,503 \$3,477,931	8,797,246 3,005,404	(\$254,257 (\$472,527				
6	CHAMPUS / TRICARE	\$145,351	176,391	\$31,040				
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$1,705,284	921,311	(\$783,973				
	TOTAL INPATIENT GOVERNMENT CHARGES	\$55,477,757	\$53,638,576	(\$1,839,181				
	TOTAL INPATIENT CHARGES	\$74,505,375	\$72,446,212	(\$2,059,163				
В	OUTPATIENT ACCRUED CHARGES							
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$62,433,108	\$58,938,336	(\$3,494,772				
2	MEDICARE	\$33,883,714	34,320,309	\$436,595				
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$22,570,920	24,066,456	\$1,495,536				
<u>4</u> 5	MEDICAID OTHER MEDICAL ASSISTANCE	\$16,929,555 \$5,641,365	17,239,057 6,827,399	\$309,502 \$1,186,034				
6	CHAMPUS / TRICARE	\$401,747	412,560	\$1,166,034				
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$3,802,879	3,276,135	(\$526,744				
	TOTAL OUTPATIENT GOVERNMENT CHARGES	\$56,856,381	\$58,799,325	\$1,942,944				
	TOTAL OUTPATIENT CHARGES	\$119,289,489	\$117,737,661	(\$1,551,828				
_	TOTAL ACCRUED CHARGES							
1	TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$81,460,726	\$77,745,972	(\$3,714,754				
2	TOTAL MEDICARE	\$76,686,686	\$75,979,844	(\$706,842				
3	TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$35,100,354	\$35,869,106	\$768,752				
4	TOTAL MEDICAID	\$25,981,058	\$26,036,303	\$55,245				
5 6	TOTAL OTHER MEDICAL ASSISTANCE TOTAL CHAMPUS / TRICARE	\$9,119,296 \$547,098	\$9,832,803 \$588,951	\$713,507				
7	TOTAL CHAMPOS / TRICARE TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$5,508,163	\$4,197,446	\$41,853 (\$1,310,717				
	TOTAL GOVERNMENT CHARGES	\$112,334,138	\$112,437,901	\$103,763				
	TOTAL CHARGES	\$193,794,864	\$190,183,873	(\$3,610,991				
D.	INPATIENT ACCRUED PAYMENTS							
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$9,024,908	\$10,072,435	\$1,047,527				
2	MEDICARE	\$25,047,816	24,697,646 5.214.171	(\$350,170				
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	\$4,771,527 \$4,081,835	5,214,171 4,524,924	\$442,644 \$443,089				
5	OTHER MEDICAL ASSISTANCE	\$689,692	689,247	ψ++3,003 (\$445				
6	CHAMPUS / TRICARE	\$60,824	62,014	\$1,190				
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$218,457	74,458	(\$143,999				
-	TOTAL INPATIENT GOVERNMENT PAYMENTS TOTAL INPATIENT PAYMENTS	\$29,880,167 \$38,905,075	\$29,973,831 \$40,046,266	\$93,664 \$1,141,191				
	TOTAL INFATIENT FATMENTS	\$30,903,073	\$40,040,200	\$1,141,131				
E.	OUTPATIENT ACCRUED PAYMENTS							
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$23,706,004	\$23,900,949	\$194,945				
2	MEDICARE	\$8,162,612	8,883,904	\$721,292				
<u>3</u>	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	\$5,307,006 \$4,511,925	5,970,509 5,025,171	\$663,503 \$513,246				
5	OTHER MEDICAL ASSISTANCE	\$795,081	945,338	\$150,257				
6	CHAMPUS / TRICARE	\$158,727	167,114	\$8,387				
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$212,773	176,601	(\$36,172				
	TOTAL OUTPATIENT GOVERNMENT PAYMENTS	\$13,628,345	\$15,021,527	\$1,393,182				
<u> </u>	TOTAL OUTPATIENT PAYMENTS	\$37,334,349	\$38,922,476	\$1,588,127				
F.	TOTAL ACCRUED PAYMENTS							
1	TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$32,730,912	\$33,973,384	\$1,242,472				
2	TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$33,210,428	\$33,581,550	\$371,122				
<u>3</u>	TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) TOTAL MEDICAID	\$10,078,533 \$8,593,760	\$11,184,680 \$9,550,095	\$1,106,147 \$956,335				
5	TOTAL MEDICALD TOTAL OTHER MEDICAL ASSISTANCE	\$1,484,773	\$1,634,585	\$149,812				
6	TOTAL CHAMPUS / TRICARE	\$219,551	\$229,128	\$9,577				
7	TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$431,230	\$251,059	(\$180,171)				
	TOTAL GOVERNMENT PAYMENTS	\$43,508,512	\$44,995,358	\$1,486,846				
-	TOTAL PAYMENTS	\$76,239,424	\$78,968,742	\$2,729,318				

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## FISCAL YEAR 2009

## REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND

	REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND  BASELINE UNDERPAYMENT DATA					
	BAGLLINE ONDER! ATMENT DA	10				
(1)	(2)	(3)	(4)	(5)		
LINE	DESCRIPTION	ACTUAL FY 2008	ACTUAL FY 2009	AMOUNT DIFFERENCE		
	DAVED MIV					
11.	PAYER MIX					
A.	INPATIENT PAYER MIX BASED ON ACCRUED CHARGES					
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	9.82%	9.89%	0.07%		
	MEDICARE	22.09%	21.90%	-0.18%		
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	6.47%	6.21%	-0.26%		
	MEDICAID	4.67%	4.63%	-0.05%		
	OTHER MEDICAL ASSISTANCE	1.79%	1.58%	-0.21%		
	CHAMPUS / TRICARE	0.08%	0.09%	0.02%		
	UNINSURED (INCLUDED IN NON-GOVERNMENT) TOTAL INPATIENT GOVERNMENT PAYER MIX	0.88%	0.48%	-0.40%		
	TOTAL INPATIENT GOVERNMENT PATER MIX  TOTAL INPATIENT PAYER MIX	28.63% 38.45%	28.20% 38.09%	-0.42% -0.35%		
	TOTAL INFATIENT FATER WIX	30.43%	30.0976	-0.35%		
В.	OUTPATIENT PAYER MIX BASED ON ACCRUED CHARGES					
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	32.22%	30.99%	-1.23%		
	MEDICARE	17.48%	18.05%	0.56%		
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	11.65%	12.65%	1.01%		
	MEDICAID	8.74%	9.06%	0.33%		
	OTHER MEDICAL ASSISTANCE	2.91%	3.59%	0.68%		
	CHAMPUS / TRICARE	0.21%	0.22%	0.01%		
	UNINSURED (INCLUDED IN NON-GOVERNMENT)	1.96%	1.72%	-0.24%		
	TOTAL OUTPATIENT GOVERNMENT PAYER MIX	29.34%	30.92%	1.58%		
	TOTAL OUTPATIENT PAYER MIX	61.55%	61.91%	0.35%		
	TOTAL PAYER MIX BASED ON ACCRUED CHARGES	100.00%	100.00%	0.00%		
C.	INPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS					
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	11.84%	12.75%	0.92%		
	MEDICARE	32.85%	31.28%	-1.58%		
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	6.26% 5.35%	6.60% 5.73%	0.34% 0.38%		
	OTHER MEDICAL ASSISTANCE	0.90%	0.87%	-0.03%		
	CHAMPUS / TRICARE	0.90%	0.08%	0.00%		
	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.29%	0.09%	-0.19%		
	TOTAL INPATIENT GOVERNMENT PAYER MIX	39.19%	37.96%	-1.24%		
	TOTAL INPATIENT PAYER MIX	51.03%	50.71%	-0.32%		
D.	OUTPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS					
	NOVED WELL WAS A STATE OF THE PARK A STATE OF					
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	31.09%	30.27%	-0.83%		
	MEDICARE	10.71%	11.25%	0.54%		
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	6.96%	7.56%	0.60%		
	MEDICAID OTHER MEDICAL ASSISTANCE	5.92%	6.36% 1.20%	0.45% 0.15%		
	CHAMPUS / TRICARE	1.04% 0.21%	0.21%	0.15%		
	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.21%	0.21%	-0.06%		
	TOTAL OUTPATIENT GOVERNMENT PAYER MIX	17.88%	19.02%	1.15%		
	TOTAL OUTPATIENT PAYER MIX	48.97%	49.29%	0.32%		
	TOTAL BAVED MIV DAGED ON ACCOURD BAVETATE					
	TOTAL PAYER MIX BASED ON ACCRUED PAYMENTS	100.00%	100.00%	0.00%		

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# WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2009 REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA

Columb   C		REPORT 550 - CALCULATION OF DSH UPPER PAYM BASELINE UNDERPAYMENT DATA			
III.   DISCHARGES, PATIENT DAYS, ALOS, CASE MIX INDEX AND OTHER REQUIRED DATA	(1)	(2)	(3)	(4)	(5)
NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	LINE	DESCRIPTION			AMOUNT <u>DIFFERENCE</u>
NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	III.	DISCHARGES, PATIENT DAYS, ALOS, CASE MIX INDEX AND OTHER REQUIRED	DATA		
2 MEDICARS   2,638   2,534	Α. Ι	DISCHARGES			
MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)   1,397   1,195	1 1	NON-GOVERNMENT (INCLUDING SELE PAY / LININSURED)	1 707	1 601	(106
4 MEDICALD   1,144   9961	2 1	MEDICARE	,		(94
5 OTHER MEDICAL ASSISTANCE         253         234           C CHAMPUS / TRICARE         12         13         87           7 UNINISURED (INCLUDED IN NON-GOVERNMENT)         143         87           TOTAL DISCHARGES         4,037         3,742           TOTAL DISCHARGES         5,744         5,343           B. PATIENT DAYS         4,760         4,844           I. NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)         4,760         4,844           MEDICAR         12,098         11,993           3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)         4,137         3,831           4 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)         4,347         3,361           5 OTHER MEDICAL ASSISTANCE         868         777           7 UNINSURED (INCLUDIO DI NON-GOVERNMENT)         453         22           1 OVAL OVERNIMENT PATIENT DAYS         16,270         15,852           1 OTAL ATRIENT DAYS         21,650         20,996           C. AVERAGE LENGTH OF STAY (ALOS)         4,6         4,7           1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)         2,8         3,2           2 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)         3,0         3,2           3 MEDICAL ASSISTANCE (INCLUDING SELF PAY / UNINSURED)					(202
12		•	,		(183 (19
T. UNINSURED (INCLUDED IN NON-GOVERNMENT)					1
TOTAL DISCHARGES   5,744   5,343	7 l	JNINSURED (INCLUDED IN NON-GOVERNMENT)			(56
NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)					(295
NON-GOVERNMENT (INCLUDING SELF PAY/UNINSURED)	-	TOTAL DISCHARGES	5,744	5,343	(401
2 MEDICARE   12,088   11,993   13,933   34,000   32,49   3.054   3.0	B. I	PATIENT DAYS			
2 MEDICARE   12,088   11,993   13,993   3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)   4,137   3,831   4 MEDICAID   3,249   3,054   3,0	1 1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	4,780	4,844	64
MEDICAID   3,249   3,054	2 1	MEDICARE	12,098	11,993	(105
5 OTHER MEDICAL ASSISTANCE         888         7777           6 CHAMPUS / TRICARE         35         28           7 UNINSURED (INCLUDED IN NON-GOVERNMENT)         433         242           TOTAL GOVERNMENT PATYS         16,270         15,852           TOTAL PATIENT DAYS         21,050         20,698           C. AVERAGE LENGTH OF STAY (ALOS)         21,050         2.8         3.0           1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)         2.8         3.0           2 MEDICARE         4.6         4.7           3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)         3.0         3.2           4 MEDICALD         2.8         3.2           5 OTHER MEDICAL ASSISTANCE         3.5         3.3           6 CHAMPUS / TRICARE         2.9         2.2           7 UNINSURED (INCLUDED IN NON-GOVERNMENT)         3.0         2.2           1 TOTAL AVERAGE LENGTH OF STAY         4.0         4.2           TOTAL AVERAGE LENGTH OF STAY         4.0         4.2           1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)         0.94490         0.94200           2 MEDICARE         1.16900         1.18320           3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)         0.80027         0.77950					(306
6 CHAMPUS / TRICARE   35   28		•			(195 (111
7					(111
TOTAL GOVERNMENT PATIENT DAYS   16,270   15,852					(191
C. AVERAGE LENGTH OF STAY (ALOS)  1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 2.8 3.0  MEDICARE 4.6 4.7 3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3.0 3.2 5 OTHER MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3.1 3.2 5 OTHER MEDICAL ASSISTANCE 3.2 3.5 3.3 6 CHAMPUS / TRICARE 2.9 2.2 7 UNINSURED (INCLUDED IN NON-GOVERNMENT) 3.0 2.8 7 OTAL GOVERNMENT AVERAGE LENGTH OF STAY 4.0 4.2 7 TOTAL AVERAGE LENGTH OF STAY 4.0 4.2 7 TOTAL AVERAGE LENGTH OF STAY 5.0 CASE MIX INDEX  1 NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 0. CASE MIX INDEX 1 NEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 0. MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 0. TOTHER MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 0. TOTHER MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 1. 1.04730 1. UNINSURED (INCLUDED IN NON-GOVERNMENT) 1. UNINSURED (INCLUDED IN NON-GOVERNMENT) 1. DOTAL GOVERNMENT CASE MIX INDEX 1. DOTAL CASE MIX INDEX 1. DOTAL GOVERNMENT CASE MIX INDEX 1. DOTAL GOVERNMENT CASE MIX INDEX 1. DOTAL CASE MIX			16,270	15,852	(418
NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)   2.8   3.0   3.0   3.2   MEDICARE   4.6   4.7   3.0   MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)   3.0   3.2   3.2   MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)   3.5   3.3   3.2   3.2   MEDICAL ASSISTANCE   3.5   3.3   3.2   3.2   3.2   3.2   3.2   3.2   3.2   3.2   3.2   3.3		TOTAL PATIENT DAYS	21,050	20,696	(354
MEDICARE	C.	AVERAGE LENGTH OF STAY (ALOS)			
MEDICARE		ION CONTENT (INC. LIBING OF F. DAY (INVINITED)			
MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)   3.0   3.2					0.2
MEDICAID   2.8   3.2     TOTHER MEDICAL ASSISTANCE   3.5   3.3     CHAMPUS / TRICARE   2.9   2.2     UNINSURED (INCLUDED IN NON-GOVERNMENT)   3.0   2.8     TOTAL GOVERNMENT AVERAGE LENGTH OF STAY   4.0   4.2     TOTAL AVERAGE LENGTH OF STAY   3.7   3.9     D. CASE MIX INDEX					0.1
5         OTHER MEDICAL ASSISTANCE         3.5         3.3           6         CHAMPUS / TRICARE         2.9         2.2           7         UNINSURED (INCLUDED IN NON-GOVERNMENT)         3.0         2.8           TOTAL GOVERNMENT AVERAGE LENGTH OF STAY         4.0         4.2           TOTAL AVERAGE LENGTH OF STAY         3.7         3.9           D.         CASE MIX INDEX         3.7         3.9           1         NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)         0.94490         0.94200           2         MEDICARE         1.16900         1.18320           3         0.0         0.94200         1.18320           4         MEDICARE         1.16900         1.18320           5         0.MEDICARE         0.80027         0.77951           4         MEDICARE         0.99909         0.90524           5         OTHER MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)         0.99909         0.90524           6         CHAMPUS / TRICARE         0.99909         0.90524           7         UNINSURED (INCLUDED IN NON-GOVERNMENT)         1.05100         0.83600           7         TOTAL GOVERNMENT CASE MIX INDEX         1.04104         1.05349           1         TO					0.3
7		•			(0.2
TOTAL GOVERNMENT AVERAGE LENGTH OF STAY   3.7   3.9					3.0)
TOTAL AVERAGE LENGTH OF STAY   3.9					(0.2
NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)   0.94490   0.94200					0.2
NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)   0.94490   0.94200	D. (	CASE MIX INDEX			
2       MEDICARE       1.16900       1.18320         0       MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)       0.80027       0.77951         4       MEDICAID       0.75630       0.74890         5       OTHER MEDICAL ASSISTANCE       0.99909       0.90524         6       CHAMPUS / TRICARE       1.04730       0.95500         7       UNINSURED (INCLUDED IN NON-GOVERNMENT)       1.05100       0.83600         TOTAL GOVERNMENT CASE MIX INDEX       1.04104       1.05349         TOTAL CASE MIX INDEX       1.01247       1.02008         E.       OTHER REQUIRED DATA       1.01247       1.02008         1       TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES       \$72,150,715       \$68,498,602         2       ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES       \$32,299,682       \$32,953,588         (PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)       (PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)       \$39,851,033       \$35,545,014         4       TOTAL ACTUAL DISCOUNT PERCENTAGE       55,23%       51,89%         5       EMPLOYEE SELF INSURANCE GROSS REVENUE       \$3,588,691       \$3,496,497         6       EMPLOYEE SELF INSURANCE ALLOWANCE       \$2,042,677       \$1,926,412					
0         MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)         0.80027         0.77951           4         MEDICAID         0.75630         0.74890           5         OTHER MEDICAL ASSISTANCE         0.99909         0.90524           6         CHAMPUS / TRICARE         1.04730         0.95500           7         UNINSURED (INCLUDED IN NON-GOVERNMENT)         1.05100         0.83600           TOTAL GOVERNMENT CASE MIX INDEX         1.04104         1.05349           TOTAL CASE MIX INDEX         1.01247         1.02008           E.         OTHER REQUIRED DATA					(0.00290
4         MEDICAID         0.75630         0.74890           5         OTHER MEDICAL ASSISTANCE         0.99909         0.90524           6         CHAMPUS / TRICARE         1.04730         0.95500           7         UNINSURED (INCLUDED IN NON-GOVERNMENT)         1.05100         0.83600           TOTAL GOVERNMENT CASE MIX INDEX         1.04104         1.05349           TOTAL CASE MIX INDEX         1.01247         1.02008           E.         OTHER REQUIRED DATA         ***         ***           1         TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES         \$72,150,715         \$68,498,602           2         ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES         \$32,299,682         \$32,953,588           (PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)         ***         ***         ***           3         TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES         \$39,851,033         \$35,545,014           4         TOTAL ACTUAL DISCOUNT PERCENTAGE         \$5.23%         51.89%           5         EMPLOYEE SELF INSURANCE GROSS REVENUE         \$3,588,691         \$3,496,497           6         EMPLOYEE SELF INSURANCE ALLOWANCE         \$2,042,677         \$1,926,412           OHCA INPUT)         ***         *** <td< td=""><td></td><td></td><td></td><td></td><td>0.01420 (0.02076</td></td<>					0.01420 (0.02076
5         OTHER MEDICAL ASSISTANCE         0.99909         0.90524           6         CHAMPUS / TRICARE         1.04730         0.95500           7         UNINSURED (INCLUDED IN NON-GOVERNMENT)         1.05100         0.83600           TOTAL GOVERNMENT CASE MIX INDEX         1.04104         1.05349           TOTAL CASE MIX INDEX         1.01247         1.02008           E.         OTHER REQUIRED DATA					(0.02070
7   UNINSURED (INCLUDED IN NON-GOVERNMENT)   1.05100   0.83600     TOTAL GOVERNMENT CASE MIX INDEX   1.04104   1.05349     TOTAL CASE MIX INDEX   1.01247   1.02008     E. OTHER REQUIRED DATA					(0.09385
TOTAL GOVERNMENT CASE MIX INDEX   1.04104   1.05349					(0.09230
TOTAL CASE MIX INDEX   1.02008					(0.21500
1 TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES \$72,150,715 \$68,498,602 2 ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES \$32,299,682 \$32,953,588  (PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE) 3 TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES \$39,851,033 \$35,545,014 4 TOTAL ACTUAL DISCOUNT PERCENTAGE 55.23% 51.89% 5 EMPLOYEE SELF INSURANCE GROSS REVENUE \$3,588,691 \$3,496,497 6 EMPLOYEE SELF INSURANCE ALLOWANCE \$2,042,677 \$1,926,412 7 UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT \$522,386 \$494,828 OHCA INPUT) 8 CHARITY CARE \$2,586,401 \$2,094,259 9 BAD DEBTS \$4,249,703 \$4,141,249					0.01245 0.00761
2       ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES       \$32,299,682       \$32,953,588         (PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)       3       \$39,851,033       \$35,545,014         4       TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES       \$39,851,033       \$35,545,014         4       TOTAL ACTUAL DISCOUNT PERCENTAGE       55.23%       51.89%         5       EMPLOYEE SELF INSURANCE GROSS REVENUE       \$3,588,691       \$3,496,497         6       EMPLOYEE SELF INSURANCE ALLOWANCE       \$2,042,677       \$1,926,412         7       UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT OHCA INPUT)       \$52,386       \$494,828         8       CHARITY CARE       \$2,586,401       \$2,094,259         9       BAD DEBTS       \$4,249,703       \$4,141,249	E. (	OTHER REQUIRED DATA			
2       ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES       \$32,299,682       \$32,953,588         (PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)       \$39,851,033       \$35,545,014         3       TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES       \$39,851,033       \$35,545,014         4       TOTAL ACTUAL DISCOUNT PERCENTAGE       55.23%       51.89%         5       EMPLOYEE SELF INSURANCE GROSS REVENUE       \$3,588,691       \$3,496,497         6       EMPLOYEE SELF INSURANCE ALLOWANCE       \$2,042,677       \$1,926,412         7       UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT)       \$522,386       \$494,828         OHCA INPUT)       \$000,000       \$2,094,259       \$4,249,703       \$4,141,249         9       BAD DEBTS       \$4,249,703       \$4,141,249					
3       TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES       \$39,851,033       \$35,545,014         4       TOTAL ACTUAL DISCOUNT PERCENTAGE       55.23%       51.89%         5       EMPLOYEE SELF INSURANCE GROSS REVENUE       \$3,588,691       \$3,496,497         6       EMPLOYEE SELF INSURANCE ALLOWANCE       \$2,042,677       \$1,926,412         7       UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT)       \$522,386       \$494,828         OHCA INPUT)       \$2,586,401       \$2,094,259         9       BAD DEBTS       \$4,249,703       \$4,141,249			. , , ,		(\$3,652,113 \$653,906
3       TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES       \$39,851,033       \$35,545,014         4       TOTAL ACTUAL DISCOUNT PERCENTAGE       55.23%       51.89%         5       EMPLOYEE SELF INSURANCE GROSS REVENUE       \$3,588,691       \$3,496,497         6       EMPLOYEE SELF INSURANCE ALLOWANCE       \$2,042,677       \$1,926,412         7       UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT)       \$522,386       \$494,828         OHCA INPUT)       \$2,586,401       \$2,094,259         9       BAD DEBTS       \$4,249,703       \$4,141,249		PRIOR TO ANY REDUCTION FOR UNICOMPENSATED CAREV			
4       TOTAL ACTUAL DISCOUNT PERCENTAGE       55.23%       51.89%         5       EMPLOYEE SELF INSURANCE GROSS REVENUE       \$3,588,691       \$3,496,497         6       EMPLOYEE SELF INSURANCE ALLOWANCE       \$2,042,677       \$1,926,412         7       UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT OHCA INPUT)       \$522,386       \$494,828         8       CHARITY CARE       \$2,586,401       \$2,094,259         9       BAD DEBTS       \$4,249,703       \$4,141,249			\$39 851 033	\$35 545 014	(\$4,306,019
5       EMPLOYEE SELF INSURANCE GROSS REVENUE       \$3,588,691       \$3,496,497         6       EMPLOYEE SELF INSURANCE ALLOWANCE       \$2,042,677       \$1,926,412         7       UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT OHCA INPUT)       \$522,386       \$494,828         8       CHARITY CARE       \$2,586,401       \$2,094,259         9       BAD DEBTS       \$4,249,703       \$4,141,249			. , ,		-3.349
7         UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT OHCA INPUT)         \$522,386         \$494,828           8         CHARITY CARE         \$2,586,401         \$2,094,259           9         BAD DEBTS         \$4,249,703         \$4,141,249					(\$92,194
OHCA INPUT)         \$2,586,401         \$2,094,259           9 BAD DEBTS         \$4,249,703         \$4,141,249			. , ,	. , , ,	(\$116,265
8 CHARITY CARE       \$2,586,401       \$2,094,259         9 BAD DEBTS       \$4,249,703       \$4,141,249		<b>'</b>	\$522,386	\$494,828	(\$27,558
9 BAD DEBTS \$4,249,703 \$4,141,249		,	\$2,586.401	\$2,094.259	(\$492,142
10 TOTAL LINCOMPENSATED CARE				. , , ,	(\$108,454
		TOTAL UNCOMPENSATED CARE	\$6,836,104	\$6,235,508	(\$600,596
11         TOTAL OTHER OPERATING REVENUE         \$72,150,715         \$68,498,602           12         TOTAL OPERATING EXPENSES         \$74,979,824         \$85,401,157					(\$3,652,113 \$10,421,333

	WINDHAM COMMUNITY M	EMORIAL HOSPITAL			
	TWELVE MONTHS A	CTUAL FILING			
	FISCAL YE	AR 2009			
	REPORT 550 - CALCULATION OF DS	H UPPER PAYMENT LIMI	T AND		
	BASELINE UNDERPA	AYMENT DATA			
(1)	(2)	(3)		(4)	(5)
		AC.	TUAL	ACTUAL	AMOUNT
LINE	DESCRIPTION	FY 20	800	FY 2009	DIFFERENCE

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### WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2009** REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND **BASELINE UNDERPAYMENT DATA** (2) (1) (5) (3) (4)**ACTUAL ACTUAL AMOUNT** LINE DESCRIPTION **FY 2008** FY 2009 **DIFFERENCE** IV. DSH UPPER PAYMENT LIMIT CALCULATIONS CASE MIX ADJUSTED DISCHARGES Α. NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 1 612 94430 1.508.14200 (104.80230 **MEDICARE** 3,072.13200 2,998.22880 (73.90320) MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 1,117.97697 931.51906 (186.45791) 3 4 MEDICAID 865.20720 719.69290 (145.51430) OTHER MEDICAL ASSISTANCE 252.76977 211.82616 (40.94361) CHAMPUS / TRICARE 12.41500 (0.15260) 12.56760 6 UNINSURED (INCLUDED IN NON-GOVERNMENT) 150.29300 72.73200 (77.56100) TOTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES 3,942.16286 4,202.67657 (260.51371) 5,450.30486 (365.31601) TOTAL CASE MIX ADJUSTED DISCHARGES 5.815.62087 OUTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY) NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 5,600.98039 5,017.12581 -583.85459 2 MEDICARE 2,080.37891 2,087.58122 7.20231 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3 2,550.06776 2,414.75230 -135.31546 4 MEDICAID 2,139.69005 1,883.17273 -256.51732 OTHER MEDICAL ASSISTANCE 410.37771 531.57957 121.20186 6 CHAMPUS / TRICARE 33.16774 30.40563 -2.76211 UNINSURED (INCLUDED IN NON-GOVERNMENT) 318.89802 309.36757 -9.53045 TOTAL GOVERNMENT OUTPATIENT EQUIVALENT DISCHARGES 4.663.61441 4,532.73916 -130.87525 TOTAL OUTPATIENT EQUIVALENT DISCHARGES 10,264.59480 9,549.86496 -714.72984 INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE C. NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) \$5,595.30 \$6,678.70 \$1,083.40 2 MEDICARE \$8.153.24 \$8,237,41 \$84.18 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) \$1,329.49 3 \$4,268.00 \$5,597.49 \$4,717.75 \$6,287.30 \$1,569.54 4 MEDICAID 5 OTHER MEDICAL ASSISTANCE \$2,728.54 \$3,253.83 \$525.29 CHAMPUS / TRICARE 6 \$4,839.75 \$4,995.09 \$155.34 UNINSURED (INCLUDED IN NON-GOVERNMENT) \$1,453,54 \$1.023.73 (\$429.81) TOTAL GOVERNMENT INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE \$7,109.79 \$7,603.40 \$493.60 TOTAL INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE \$7,347.53 \$6,689.75 \$657.77 **OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE** D. NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) \$4,232.47 \$4,763.87 \$531.40 \$4,255.60 MEDICARE \$3,923.62 \$331.98 3 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) \$2,081.12 \$2,472.51 \$391.39 4 MEDICAID \$2,108.68 \$2,668.46 \$559.78 OTHER MEDICAL ASSISTANCE 5 \$1,937,44 \$1,778,36 (\$159.08 CHAMPUS / TRICARE \$4,785.58 \$5,496.15 \$710.57 UNINSURED (INCLUDED IN NON-GOVERNMENT) \$667.21 \$570.85 (\$96.37 TOTAL GOVERNMENT OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE

TOTAL OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE

\$2,922.27

\$3,637.20

\$3,314.01

\$4,075.71

\$391.74

\$438.51

### WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2009** REPORT 550 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND **BASELINE UNDERPAYMENT DATA** (2) (1) (3) (4)(5)**ACTUAL ACTUAL AMOUNT** LINE DESCRIPTION **FY 2008** FY 2009 **DIFFERENCE** CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY) MEDICAID \$3,883,401 \$2,988,853 2 OTHER MEDICAL ASSISTANCE \$186,219 \$2,186,284 \$2,372,503 3 UNINSURED (INCLUDED IN NON-GOVERNMENT) \$2,045,378 \$1,664,608 TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY) \$8,115,063 (\$1,089,100) \$7,025,964 VI. | CALCULATED UNDERPAYMENT BEFORE UPPER LIMIT (BASELINE METHODOLOGY) TOTAL CHARGES \$193,794,864 \$190,183,873 (\$3,610,991) TOTAL GOVERNMENT DEDUCTIONS \$68,825,626 \$67,442,543 (\$1,383,0 2 UNCOMPENSATED CARE \$6,836,104 \$6,235,508 (\$600,59 TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES \$39,851,033 \$35,545,014 4 EMPLOYEE SELF INSURANCE ALLOWANCE \$2,042,677 5 \$1,926,412 (\$116,26 6 TOTAL ADJUSTMENTS \$117,555,440 \$111,149,477 TOTAL ACCRUED PAYMENTS \$76,239,424 \$79,034,396 \$2,794,972 UCP DSH PAYMENTS (OHCA INPUT) 8 \$522,386 \$494.828 NET REVENUE USED TO DETERMINE DSH FUTURE PAYMENTS 9 \$76,761,810 \$79,529,224 \$2,767,414 10 RATIO OF NET REVENUE TO TOTAL CHARGES 0.3960982681 0.4181701779 0.0220719098 COST OF UNCOMPENSATED CARE \$2,707,769 \$2,607,503 (\$100.265 11 \$3,814,710 12 MEDICAL ASSISTANCE UNDERPAYMENT \$3,824,656 13 PLUS OHCA ADJUSTMENT (OHCA INPUT) \$0 \$0 \$0 TOTAL COST OF UNCOMPENSATED CARE AND MEDICAL ASSISTANCE UNDERPAYMENT \$6,532,425 \$6,422,214 14 VII. RATIOS RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES Α. NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 47.43% 53.56% 6.12% 1 58.52% 0.77% MEDICARE 59.28% MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3 38.08% 44.18% 6.10% 4 45.10% 51.44% MEDICAID 6.34% OTHER MEDICAL ASSISTANCE 19.83% 22.93% 3.10% 5 6 CHAMPUS / TRICARE 41.85% 35.16% -6.69% UNINSURED (INCLUDED IN NON-GOVERNMENT) 12.81% 7 8.08% -4.73% TOTAL GOVERNMENT RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES 53.86% 55.88% 2.02% TOTAL RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES 52.22% 55.28% 3.06% RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES B. NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 37.97% 40.55% 2.58% 2 MEDICARE 24.09% 25.89% 1.80% MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3 23.51% 24.81% 1.30% 26.65% 29.15% 2.50% MEDICAID OTHER MEDICAL ASSISTANCE 14.09% 13.85% -0.25% 5 CHAMPUS / TRICARE 6 39 51% 40.51% 1 00% UNINSURED (INCLUDED IN NON-GOVERNMENT) 5.60% 5.39% -0.20% TOTAL GOVERNMENT RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES 23.97% 25.55% 1.58% TOTAL RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES 31.30% 33.06% 1.76%

	WINDHAM COMMUNITY MEMORIAL LIGER	ITAI		
	WINDHAM COMMUNITY MEMORIAL HOSP	IIAL		
	TWELVE MONTHS ACTUAL FILING			
	FISCAL YEAR 2009			
	REPORT 550 - CALCULATION OF DSH UPPER PAYM	ENT LIMIT AND		
	BASELINE UNDERPAYMENT DATA			
(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	AMOUNT
INE	DESCRIPTION	FY 2008	FY 2009	AMOUNT DIFFERENCE
LINE	DESCRIPTION	<u>F1 2000</u>	<u>F1 2009</u>	DIFFERENCE
VIII	NET REVENUE, GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIA	TIONS		
<b>V</b> 111.	NET REVEROE, GROOG REVEROE AND GROOMIT ENGATED GARE REGORDIER	HONO		
Α.	RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENT	3		
1	TOTAL ACCOURD DAYMENTS	¢76 220 424	\$70,000,740	¢0.700.040
2	TOTAL ACCRUED PAYMENTS PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.)	\$76,239,424	\$78,968,742	\$2,729,318 (\$27,558
2	(OHCA INPUT)	\$522,386	\$494,828	(\$27,550
	OHCA DEFINED NET REVENUE	\$76,761,810	\$79,463,570	\$2,701,760
		<b>V. 0,1 0 1,0 10</b>	<b>V</b> : 0, 100,010	<del>+-,,</del>
3	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE	\$4,249,703	\$4,141,249	(\$108,454
4	CALCULATED NET REVENUE	\$86,807,230	\$83,604,819	(\$3,202,411
_	NET DEVENUE EDOM HOODITAL AUDITED EINANGIAL OTATEMENTO (FROM ANNUAL	CO4 O44 E44	CO2 COE 440	¢0 500 00
5	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$81,011,511	\$83,605,148	\$2,593,637
	REPORTING)			
6	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$5,795,719	(\$329)	(\$5,796,048
B.	RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEME	NTS		
1	OHCA DEFINED GROSS REVENUE	\$193,794,864	\$190,183,873	(\$3,610,991
	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE	\$0	\$0	\$0
	CALCULATED GROSS REVENUE	\$193,794,864	\$190,183,873	(\$3,610,991
3	GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL	\$193,794,864	\$190,183,873	(\$3,610,991
	REPORTING)			
4	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$0	\$0	\$0
•	VARIANCE (MOOT BE EECO THAN ON EQUAL TO \$000)	ΨΟ	ΨΟ	Ψ
C.	RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMEN	TS		
1	OHCA DEFINED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$6,836,104	\$6,235,508	(\$600,596
2	PLUS OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE	\$546,160	\$519,470	(\$26,690
	CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS	\$7,382,264	\$6,754,978	(\$627,286
3	UNCOMP. CARE FROM HOSPITAL AUDITED FIN. STATEMENTS (FROM ANNUAL	\$7,382,264	\$6,754,978	(\$627,286
	REPORTING)	Ţ:,==,= <b>0</b> .	<del>+</del> -, · - ·, <del>-</del> ·, <del>-</del> ·	(+==: ,==0
			4 -	
4	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$0	\$0	\$0
			-	
			1	

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\$78,968,742

TOTAL ACCRUED PAYMENTS

### WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2009** REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND **BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES** (1)(2)(3)**ACTUAL** LINE DESCRIPTION FY 2009 **ACCRUED CHARGES AND PAYMENTS** INPATIENT ACCRUED CHARGES NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) \$18,807,636 2 MEDICARE 41.659.535 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3 11,802,650 4 MEDICAID 8,797,246 5 OTHER MEDICAL ASSISTANCE 3,005,404 CHAMPUS / TRICARE 176,391 6 UNINSURED (INCLUDED IN NON-GOVERNMENT) 921,311 TOTAL INPATIENT GOVERNMENT CHARGES \$53,638,576 **TOTAL INPATIENT CHARGES** \$72,446,212 В **OUTPATIENT ACCRUED CHARGES** NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) \$58,938,336 MEDICARE 34,320,309 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 24,066,456 4 MEDICAID 17,239,057 OTHER MEDICAL ASSISTANCE 6,827,399 CHAMPUS / TRICARE 412,560 6 UNINSURED (INCLUDED IN NON-GOVERNMENT) 3,276,135 TOTAL OUTPATIENT GOVERNMENT CHARGES \$58,799,325 TOTAL OUTPATIENT CHARGES \$117,737,661 **TOTAL ACCRUED CHARGES** TOTAL NON-GOVERNMENT ACCRUED CHARGES (INCLUDING SELF PAY / UNINSURED) \$77,745,972 2 TOTAL GOVERNMENT ACCRUED CHARGES 112,437,901 **TOTAL ACCRUED CHARGES** \$190,183,873 D. INPATIENT ACCRUED PAYMENTS NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) \$10,072,435 MEDICARE 24,697,646 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3 5.214.171 MEDICAID 4,524,924 4 OTHER MEDICAL ASSISTANCE 5 689,247 6 CHAMPUS / TRICARE 62,014 UNINSURED (INCLUDED IN NON-GOVERNMENT) 7 74.458 TOTAL INPATIENT GOVERNMENT PAYMENTS \$29,973,831 \$40,046,266 TOTAL INPATIENT PAYMENTS E. **OUTPATIENT ACCRUED PAYMENTS** NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 1 \$23,900,949 **MEDICARE** 8,883,904 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3 5,970,509 4 MEDICAID 5,025,171 OTHER MEDICAL ASSISTANCE 5 945,338 6 CHAMPUS / TRICARE 167,114 UNINSURED (INCLUDED IN NON-GOVERNMENT) 176,601 TOTAL OUTPATIENT GOVERNMENT PAYMENTS \$15,021,527 TOTAL OUTPATIENT PAYMENTS \$38,922,476 **TOTAL ACCRUED PAYMENTS** TOTAL NON-GOVERNMENT ACCRUED PAYMENTS (INCLUDING SELF PAY / UNINSURED) \$33,973,384 TOTAL GOVERNMENT ACCRUED PAYMENTS 44,995,358

### WINDHAM COMMUNITY MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2009 REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND** BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES (1)(2)(3)**ACTUAL** LINE DESCRIPTION FY 2009 ACCRUED DISCHARGES, CASE MIX INDEX AND OTHER REQUIRED DATA **ACCRUED DISCHARGES** NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 1,601 2 MEDICARE 2.534 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 3 1,195 4 MEDICAID 961 5 OTHER MEDICAL ASSISTANCE 234 CHAMPUS / TRICARE 13 6 UNINSURED (INCLUDED IN NON-GOVERNMENT) 87 TOTAL GOVERNMENT DISCHARGES 3,742 TOTAL DISCHARGES 5,343 В. **CASE MIX INDEX** NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) 0.94200 MEDICARE 1.18320 MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) 0.77951 4 MEDICAID 0.74890 OTHER MEDICAL ASSISTANCE 0.90524 CHAMPUS / TRICARE 0.95500 6 UNINSURED (INCLUDED IN NON-GOVERNMENT) 0.83600 TOTAL GOVERNMENT CASE MIX INDEX 1.05349 TOTAL CASE MIX INDEX 1.02008 OTHER REQUIRED DATA TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES \$68,498,602 ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES 2 \$32,953,588 (PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE) 3 TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES \$35,545,014 4 TOTAL ACTUAL DISCOUNT PERCENTAGE 51.89% 5 EMPLOYEE SELF INSURANCE GROSS REVENUE \$3,496,497 **EMPLOYEE SELF INSURANCE ALLOWANCE** 6 \$1,926,412 UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT - OHCA INPUT) 7 \$494.828 CHARITY CARE 8 \$2,094,259 \$4,141,249 9 BAD DEBTS 10 TOTAL UNCOMPENSATED CARE \$6,235,508 TOTAL OTHER OPERATING REVENUE 11 12 TOTAL OPERATING EXPENSES \$85,401,157

	WINDHAM COMMUNITY MEMORIAL HOSPITAL	
	TWELVE MONTHS ACTUAL FILING	
	FISCAL YEAR 2009	
	REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND	
	BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES	
(1)	(2)	(3)
	·	ACTUAL
INE	DESCRIPTION	FY 2009
		-
III.	NET REVENUE. GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIATIONS	
Α.	RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS	
1	TOTAL ACCRUED PAYMENTS	\$78,968,742
2	PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.) (OHCA INPUT)	\$494,828
	OHCA DEFINED NET REVENUE	\$79,463,570
3	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE	\$4,141,249
	CALCULATED NET REVENUE	\$83,604,819
4	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$83,605,148
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	(\$329
B.	RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS	
1	OHCA DEFINED GROSS REVENUE	\$190,183,873
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE	\$190,163,673
	CALCULATED GROSS REVENUE	\$190,183,873
		<b>\$100,100,010</b>
3	GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$190,183,873
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$0
C.	RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMENTS	
U.	RECONCILIATION OF ORCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMENTS	
1	OHCA DEFINED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$6,235,508
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE	\$519,470
	CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$6,754,978
3	UNCOMPENSATED CARE FROM HOSPITAL AUDITED FIN. STATEMENTS (FROM ANNUAL REPORTING)	\$6,754,978
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$0

#### WINDHAM COMMUNITY MEMORIAL HOSPITAL **TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2009 REPORT 650 - HOSPITAL UNCOMPENSATED CARE** (1) (2) (3) (4) (6)**ACTUAL ACTUAL AMOUNT** % LINE DESCRIPTION FY 2008 FY 2009 DIFFERENCE DIFFERENCE **Hospital Charity Care (from HRS Report 500)** Α. Number of Applicants 3,852 4,608 756 20% 1 2 **Number of Approved Applicants** 3,770 4,593 823 22% 3 Total Charges (A) \$2,586,401 \$2,094,259 (\$492,142) -19% 4 **Average Charges** \$686 \$456 (\$230) -34% 5 Ratio of Cost to Charges (RCC) 0.369661 0.386903 0.017242 5% **Total Cost** \$956,092 \$810,275 (\$145,816) -15% 6 **Average Cost** \$254 \$176 (\$77) -30% 8 Charity Care - Inpatient Charges \$880,651 \$524,418 (\$356,233)-40% Charity Care - Outpatient Charges (Excludes ED Charges) 9 860,536 815,395 (45,141)-5% Charity Care - Emergency Department Charges 10 845.214 754,446 (90.768)-11% Total Charges (A) 11 \$2,586,401 \$2,094,259 (\$492,142) -19% 224 12 Charity Care - Number of Patient Days 149 (75)-33% 13 Charity Care - Number of Discharges 73 56 -23% (17)14 Charity Care - Number of Outpatient ED Visits 554 670 116 21% 15 Charity Care - Number of Outpatient Visits (Excludes ED Visits) 1,427 1,625 198 14% Hospital Bad Debts (from HRS Report 500) В. Bad Debts - Inpatient Services -7% 1 \$904,241 \$844,999 (\$59,242)2 Bad Debts - Outpatient Services (Excludes ED Bad Debts) 1,031,327 1,106,556 75,229 7% Bad Debts - Emergency Department 3 2,314,135 2,189,694 (124,441)-5% Total Bad Debts (A) 4 \$4,249,703 \$4,141,249 (\$108,454) -3% C. Hospital Uncompensated Care (from HRS Report 500) Charity Care (A) \$2,586,401 \$2,094,259 (\$492,142) -19% 1 2 Bad Debts (A) 4,249,703 4,141,249 (108,454)-3% \$6,836,104 3 **Total Uncompensated Care (A)** \$6,235,508 (\$600,596) -9% 4 **Uncompensated Care - Inpatient Services** \$1,784,892 \$1,369,417 (\$415,475) -23% 30,088 5 Uncompensated Care - Outpatient Services (Excludes ED Unc. Care) 2% 1,891,863 1,921,951 Uncompensated Care - Emergency Department 6 3,159,349 2,944,140 (215, 209)-7% **Total Uncompensated Care (A)** \$6,836,104 \$6,235,508 (\$600,596) -9%

(A) The amount must agree with the amount listed on Hospital Reporting System - Report 500.

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			DIAL HOODITAL		
		WINDHAM COMMUNITY MEMOR			
		TWELVE MONTHS ACTUA			
	REPORT 685 - HOSPITAL	NON-GOVERNMENT GROSS RE		ALLOWANCES	
		RUED PAYMENTS AND DISCO		ALLOWAITOLO,	
(1)	(2)	(3)	(4)	(5)	(6)
		FY 2008	FY 2009	. ,	. ,
		ACTUAL TOTAL	ACTUAL TOTAL	AMOUNT	%
LINE	DESCRIPTION	NON-GOVERNMENT	NON-GOVERNMENT	DIFFERENCE	DIFFERENCE
	COMMERCIAL - ALL PAYERS				
1	Total Gross Revenue	\$72,150,715	\$68,498,602	(\$3,652,113)	-5%
2	Total Contractual Allowances	\$39,851,033	\$35,545,014	(\$4,306,019)	-11%
	Total Accrued Payments (A)	\$32,299,682	\$32,953,588	\$653,906	2%
	Total Discount Percentage	55.23%	51.89%	-3.34%	-6%
	Accrued Payments associated with Non-Gov				

### WINDHAM COMMUNITY MEMORIAL HOSPITAL

## TWELVE MONTHS ACTUAL FILING

### **FISCAL YEAR 2009**

### REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE

(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	ACTUAL
LINE	DESCRIPTION	<u>FY 2007</u>	FY 2008	FY 2009
Α.	Gross and Net Revenue			
1	Inpatient Gross Revenue	\$74,870,676	\$74,505,375	\$72,446,212
2	Outpatient Gross Revenue	\$116,127,665	\$119,289,489	\$117,737,661
3	Total Gross Patient Revenue	\$190,998,341	\$193,794,864	\$190,183,873
4	Net Patient Revenue	\$76,196,541	\$81,011,511	\$83,605,148
В.	Total Operating Expenses			
1	Total Operating Expense	\$81,098,944	\$83,487,134	\$85,401,157
C.	Utilization Statistics			
1	Patient Days	21,595	21,050	20,696
2	Discharges	5,713	5,744	5,343
3	Average Length of Stay	3.8	3.7	3.9
4	Equivalent (Adjusted) Patient Days (EPD)	55,090	54,753	54,331
0	Equivalent (Adjusted) Discharges (ED)	14,574	14,941	14,026
D.	Case Mix Statistics			
1	Case Mix Index	1.00914	1.01247	1.02008
2	Case Mix Adjusted Patient Days (CMAPD)	21,792	21,312	21,112
3	Case Mix Adjusted Discharges (CMAD)	5,765	5,816	5,450
4	Case Mix Adjusted Equivalent Patient Days (CMAEPD)	55,593	55,436	55,422
5	Case Mix Adjusted Equivalent Discharges (CMAED)	14,707	15,127	14,308
E.	Gross Revenue Per Statistic			
1	Total Gross Revenue per Patient Day	\$8,845	\$9,206	\$9,189
2	Total Gross Revenue per Discharge	\$33,432	\$33,739	\$35,595
3	Total Gross Revenue per EPD	\$3,467	\$3,539	\$3,500
4	Total Gross Revenue per ED	\$13,105	\$12,971	\$13,559
5	Total Gross Revenue per CMAEPD	\$3,436	\$3,496	\$3,432
6	Total Gross Revenue per CMAED	\$12,987	\$12,811	\$13,292
7	Inpatient Gross Revenue per EPD	\$1,359	\$1,361	\$1,333
8	Inpatient Gross Revenue per ED	\$5,137	\$4,987	\$5,165

### WINDHAM COMMUNITY MEMORIAL HOSPITAL

### TWELVE MONTHS ACTUAL FILING

### **FISCAL YEAR 2009**

### REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE

(1)	(2)	(3) ACTUAL	(4) ACTUAL	(5) ACTUAL
LINE	DESCRIPTION	FY 2007	FY 2008	FY 2009
	N. D. D. G. d. d.			
F.	Net Revenue Per Statistic	0.500	00010	
1	Net Patient Revenue per Patient Day	\$3,528	\$3,849	\$4,040
2	Net Patient Revenue per Discharge	\$13,337	\$14,104	\$15,648
3	Net Patient Revenue per EPD	\$1,383	\$1,480	\$1,539
4	Net Patient Revenue per ED	\$5,228	\$5,422	\$5,961
5	Net Patient Revenue per CMAEPD	\$1,371	\$1,461	\$1,509
6	Net Patient Revenue per CMAED	\$5,181	\$5,355	\$5,843
G.	Operating Expense Per Statistic			
1	Total Operating Expense per Patient Day	\$3,755	\$3,966	\$4,126
2	Total Operating Expense per Discharge	\$14,196	\$14,535	\$15,984
3	Total Operating Expense per EPD	\$1,472	\$1,525	\$1,572
4	Total Operating Expense per ED	\$5,565	\$5,588	\$6,089
5	Total Operating Expense per CMAEPD	\$1,459	\$1,506	\$1,541
6	Total Operating Expense per CMAED	\$5,514	\$5,519	\$5,969
Н.	Nursing Salary and Fringe Benefits Expense			
1	Nursing Salary Expense	\$11,240,060	\$12,315,908	\$15,137,005
2	Nursing Fringe Benefits Expense	\$3,905,584	\$4,171,693	\$5,158,691
3	Total Nursing Salary and Fringe Benefits Expense	\$15,145,644	\$16,487,601	\$20,295,696
l.	Physician Salary and Fringe Expense			
1	Physician Salary Expense	\$4,978,608	\$2,978,184	\$127,711
2	Physician Fringe Benefits Expense	\$838,140	\$1,137,734	\$43,524
3	Total Physician Salary and Fringe Benefits Expense	\$5,816,748	\$4,115,918	\$171,235
J.	Non-Nursing, Non-Physician Salary and Fringe Benefits Expense			
1	Non-Nursing, Non-Physician Salary Expense	\$19,828,401	\$21,514,168	\$21,833,969
2	Non-Nursing, Non-Physician Fringe Benefits Expense	\$8,142,198	\$7,332,066	\$7,444,319
3	Total Non-Nurs., Non-Phys. Salary and Fringe Ben. Expense	\$27,970,599	\$28,846,234	\$29,278,288
K.	Total Salary and Fringe Benefits Expense			
1	Total Salary Expense	\$36,047,069	\$36,808,260	\$37,098,685
2	Total Fringe Benefits Expense	\$12,885,922	\$12,641,493	\$12,646,534
3	Total Salary and Fringe Benefits Expense	\$48,932,991	\$49,449,753	\$49,745,219

### WINDHAM COMMUNITY MEMORIAL HOSPITAL

## TWELVE MONTHS ACTUAL FILING

### **FISCAL YEAR 2009**

### REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE

(1)	(2)	(3) ACTUAL	(4) ACTUAL	(5) ACTUAL
<u>LINE</u>	DESCRIPTION	FY 2007	FY 2008	FY 2009
L.	Total Full Time Equivalent Employees (FTEs)			
1	Total Nursing FTEs	173.8	180.8	219.0
2	Total Physician FTEs	9.3	4.7	1.1
3	Total Non-Nursing, Non-Physician FTEs	400.9	409.3	387.9
4	Total Full Time Equivalent Employees (FTEs)	584.0	594.8	608.0
М.	Nursing Salaries and Fringe Benefits Expense per FTE			
1	Nursing Salary Expense per FTE	\$64,672	\$68,119	\$69,119
2	Nursing Fringe Benefits Expense per FTE	\$22,472	\$23,074	\$23,556
3	Total Nursing Salary and Fringe Benefits Expense per FTE	\$87,144	\$91,192	\$92,674
N.	Physician Salary and Fringe Expense per FTE			
1	Physician Salary Expense per FTE	\$535,334	\$633,656	\$116,101
2	Physician Fringe Benefits Expense per FTE	\$90,123	\$242,071	\$39,567
3	Total Physician Salary and Fringe Benefits Expense per FTE	\$625,457	\$875,727	\$155,668
0.	Non-Nursing, Non-Physician Salaries and Fringe Benefits Expens	se per FTE		
1	Non-Nursing, Non-Physician Salary Expense per FTE	\$49,460	\$52,563	\$56,288
2	Non-Nursing, Non-Physician Fringe Benefits Expense per FTE	\$20,310	\$17,914	\$19,191
3	Total Non-Nurs., Non-Phys. Sal. and Fringe Ben. Exp. per FTE	\$69,770	\$70,477	\$75,479
P.	Total Salary and Fringe Benefits Expense per FTE			
1	Total Salary Expense per FTE	\$61,724	\$61,883	\$61,018
2	Total Fringe Benefits Expense per FTE	\$22,065	\$21,253	\$20,800
3	Total Salary and Fringe Benefits Expense per FTE	\$83,789	\$83,137	\$81,818
Q.	Total Salary and Fringe Ben. Expense per Statistic			
1	Total Salary and Fringe Benefits Expense per Patient Day	\$2,266	\$2,349	\$2,404
2	Total Salary and Fringe Benefits Expense per Discharge	\$8,565	\$8,609	\$9,310
3	Total Salary and Fringe Benefits Expense per EPD	\$888	\$903	\$916
4	Total Salary and Fringe Benefits Expense per ED	\$3,358	\$3,310	\$3,547
5	Total Salary and Fringe Benefits Expense per CMAEPD	\$880	\$892	\$898
6	Total Salary and Fringe Benefits Expense per CMAED	\$3,327	\$3,269	\$3,477