NORWALK HOSPITAL

ANNUAL REPORTING

FISCAL YEAR 2009

REPORT 20 - REPORT OF EACH JOINT VENTURE, PARTNERSHIP AND CORPORATION RELATED TO THE HOSPITAL

(1)	(2)	(3)	
LINE	DESCRIPTION	AFFILIATE INFORMATION	
LINE	DESCRIPTION	AFFILIATE INFORMATION	
Α.	AFFILIATE NAME	NORWALK HEALTH SERVICES CORPORATION	
1	Affiliate Description	PARENT CORPORATION	
	Affiliate type of service	Parent Corporation	
3	Tax Status Street Address	Not for Profit 34 MAPLE STREET	
5	Town	Norwalk	
6	State	Connecticut	
	Zip Code	06856 -	
8	CEO Name	Geoffrey Cole	
	CEO Title	CEO	
	CT Agent Name	Geoffrey Cole	
11	CT Agent Company	Norwalk Hospital Association	
		34 MAPLE STREET	
13	CT Agent Town CT Agent State	Norwalk Connecticut	
14 15	CT Agent State CT Agent Zip Code	Connecticut 06856 -	
13	101 / Ngorit Zip Oode		
В.	AFFILIATE NAME	ADVANCED CENTER FOR REHABILITATION MEDICINE	
1	Affiliate Description	"FOR THE PURPOSE OF PROVIDING REHABILITATION SERVICES"	
2	Affiliate type of service	Rehabilitation Services	
3	Tax Status	Not for Profit	
4	Street Address	34 MAPLE STREET	
5	Town	Norwalk	
6	State	Connecticut	
	Zip Code CEO Name	06856 - Geoffrey Cole	
9	CEO Title	CEO	
	CT Agent Name	Geoffrey Cole	
	CT Agent Company	Norwalk Hospital Association	
	CT Agent Company Street Address		
13		NORWALK	
	CT Agent State	Connecticut	
15	CT Agent Zip Code	06856 -	
c.	AFFILIATE NAME	FAIRFIELD COUNTY MEDICAL SERVICES, INC.	
1	Affiliate Description	TO BENEFIT HEALTH STATUS OF COMMUNITY SERVED BY NORWALK HOSPITAL	
2	Affiliate type of service	Physicians Services	
3	Tax Status	Not for Profit	
4	Street Address	34 MAPLE STREET	
5	Town	Norwalk	
6	State	Connecticut	
	Zip Code	06856 -	
8	CEO Name	Geoffrey Cole	
9	CEO Title	PRESIDENT	
	CT Agent Name	Geoffrey Cole	
	CT Agent Company CT Agent Company Street Address	Norwalk Hospital Association 34 MAPLE STREET	
13	CT Agent Company Street Address CT Agent Town	Norwalk	
14	CT Agent Town	Connecticut	
15	CT Agent Zip Code	06856 -	
D.	AFFILIATE NAME	MAPLE STREET INDEMNITY COMPANY, LTD.	
1		CAPTIVE INSURANCE COMPANY, DOMICILED IN BERMUDA TO INSURE	
		PROFESSIONAL LIABILITY EXPOSURE OF HOSPITAL AND ATTENDING	
1	Affiliate Description	PHYSICIANS.	
2	Affiliate type of service	Insurance	

REPORT 20 1 OF 22 9/21/2010,8:33 AM

NORWALK HOSPITAL

ANNUAL REPORTING

FISCAL YEAR 2009

REPORT 20 - REPORT OF EACH JOINT VENTURE, PARTNERSHIP AND CORPORATION RELATED TO THE HOSPITAL

(1)	(2)	(3)
LINE	DESCRIPTION	AFFILIATE INFORMATION
	Tax Status	Not for Profit
	Street Address	34 Maple Street
	Town	Norwalk
	State	Connecticut
	Zip Code	06856 -
	CEO Name	Geoffrey Cole
	CEO Title	CEO
10	CT Agent Name	Geoffrey Cole
11 12	CT Agent Company CT Agent Company Street Address	Norwalk Hospital Association
	CT Agent Company Street Address CT Agent Town	Norwalk
14	CT Agent Town CT Agent State	Connecticut
15	CT Agent State CT Agent Zip Code	06856 -
13	OT Agent Zip Code	
E.	AFFILIATE NAME	NORWALK HEALTH CARE, INC.
	Affiliate Description	FOR THE PURPOSE OF PROVIDING LONG-TERM CARE
	Affiliate type of service	Long Term Care
3	Tax Status	Not for Profit
4	Street Address	34 MIDROCKS ROAD
5	Town	Norwalk
	State	Connecticut
7	Zip Code	06851 -
	CEO Name	Geoffrey Cole
	CEO Title	CEO
10	CT Agent Name	Geoffrey Cole
11	CT Agent Company	Norwalk Hospital Association
		34 MAPLE STREET
13	CT Agent Town	Norwalk
	CT Agent State	Connecticut
15	CT Agent Zip Code	06856 -
۱ ـ	AFFILIATE MAME	NODWALK HOSPITAL FOLINDATION INC
	AFFILIATE NAME	NORWALK HOSPITAL FOUNDATION, INC. "PROVIDES FUND RAISING FOR THE PARENT CORPORATION AND AFFILIATES"
	Affiliate Description Affiliate type of service	Foundation
3	Tax Status	Not for Profit
4	Street Address	34 MAPLE STREET
5	Town	Norwalk
	State	Connecticut
	Zip Code	06856 -
	CEO Name	Geoffrey Cole
	CEO Title	CEO
	CT Agent Name	Geoffrey Cole
	CT Agent Company	Norwalk Hospital Association
		34 MAPLE STREET
	CT Agent Town	Norwalk
	CT Agent State	Connecticut
	CT Agent Zip Code	06856 -
G.	AFFILIATE NAME	SWC CORPORATION
		"FOR THE PURPOSE OF PROVIDING PHARMACEUTICAL NEEDS/ EQUITY
	Affiliate Description	TRANSFER OF NRMC JOINT VENTURE"
2	Affiliate type of service	Pharmacy
3	Tax Status	For Profit
4	Street Address	24 STEVENS STREET
5	Town	Norwalk
-	State	Connecticut
7	Zip Code	06856 -
	CEO Name	Geoffrey Cole
9	CEO Title	CEO
Ŭ		

REPORT 20 2 OF 22 9/21/2010,8:33 AM

NORWALK HOSPITAL

ANNUAL REPORTING

FISCAL YEAR 2009

REPORT 20 - REPORT OF EACH JOINT VENTURE, PARTNERSHIP AND CORPORATION RELATED TO THE HOSPITAL

(1)	(2)	(3)	
LINE	DESCRIPTION	AFFILIATE INFORMATION	
10	CT Agent Name	Geoffrey Cole	
11	CT Agent Company	Norwalk Hospital Association	
12	CT Agent Company Street Address	34 MAPLE STREET	
13	CT Agent Town	Norwalk	
	CT Agent State	Connecticut	
15	CT Agent Zip Code	06856 -	

^{*} P.O. BOX IS UNACCEPTABLE WITHOUT A STREET ADDRESS FOR EACH AGENT COMPANY

REPORT 20 3 OF 22 9/21/2010,8:33 AM

REPORT 5 - HOSPITAL, AFFILIATE AND RELATED CORPORATION NET ASSETS

(1)	(2)	(3)	(4)
` '	,	FUND DESCRIPTION /	
LINE	AFFILIATE NAME	FUND PURPOSE	9/30/2009
Α.	NORWALK HOSPITAL		
1		Unrestricted	\$125,849,836
2		Temporarily Restricted by Donor	\$13,726,443
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$9,343,643
5		Intercompany Eliminations	\$0
		Total:	\$148,919,922
В.	NORWALK HEALTH SERVICES CORPORATION		
1		Unrestricted	\$21,875,146
2		Temporarily Restricted by Donor	\$6,345,767
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	(\$79,993)
		Total:	\$28,140,920
C.	ADVANCED CENTER FOR REHABILITATION MEDICINE		
	ADVANCED CENTER FOR REHADILITATION MEDICINE	I lavoatriate d	00
1		Unrestricted	\$0
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
5		Permanently Restricted by Donor Intercompany Eliminations	\$0 \$0
5		Total:	\$0 \$0
		Total.	ψU
D.	FAIRFIELD COUNTY MEDICAL SERVICES, INC.		
1	FAIRFIELD COUNTY MEDICAL SERVICES, INC.	Unrestricted	(\$7 224 424)
2		Temporarily Restricted by Donor	(\$7,331,131) \$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
-		Total:	(\$7,331,131)
			(, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
E.	MAPLE STREET INDEMNITY COMPANY, LTD.		
1	,	Unrestricted	\$9,866,436
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
		Total:	\$9,866,436
F.	NORWALK HEALTH CARE, INC.		
1		Unrestricted	\$386,565
2		Temporarily Restricted by Donor	\$41,604
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
		Total:	\$428,169
	NODWALK HOSPITAL FOUNDATION INC		
	NORWALK HOSPITAL FOUNDATION, INC.	I love etviete d	00
1		Unrestricted	\$0
2		Temporarily Restricted by Donor Temporarily Restricted by Board	\$19,381,735
3			\$0
<u>4</u> 5		Permanently Restricted by Donor Intercompany Eliminations	\$9,343,642 (\$28,606,959)
ب		Total:	\$118,418
		ı Jul.	φ110,410

REPORT 5 4 OF 22 9/21/2010, 8:33 AM

REPORT 5 - HOSPITAL, AFFILIATE AND RELATED CORPORATION NET ASSETS

(1)	(2)	(3)	(4)
LINE	AFFILIATE NAME	FUND DESCRIPTION / FUND PURPOSE	9/30/2009
H.	SWC CORPORATION		
1		Unrestricted	\$440,841
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	(\$440,841)
		Total:	\$0
	Total of all Affiliates (before Intercompany Eliminations)	Fund Balance:	\$209,270,527
	Intercompany Eliminations		(\$29,127,793)
	Total of all Affiliates	Fund Balance:	\$180,142,734

REPORT 6 - TRANSACTIONS BETWEEN THE HOSPITAL AND AFFILIATES OR RELATED CORPORATIONS

(1)	(2)	(3)	(4)	(5)
l				TRANSFER TO / FROM
LINE	AFFILIATE NAME	DESCRIPTION OF TRANSFER	DATE	HOSPITAL
Α.	NORWALK HEALTH SERVICES CORPORATION			.
		Beginning Unconsolidated Intercompany Balance:	9/30/2008	\$0
		Nothing to Report		\$0
		Ending Unconsolidated Intercompany Balance:	9/30/2009	\$0
В.	ADVANCED CENTED FOR DELIABILITATION MEDICINE			
Б.	ADVANCED CENTER FOR REHABILITATION MEDICINE	Baringian Harris alideted later and an Balance	0/00/0000	ro.
		Beginning Unconsolidated Intercompany Balance:	9/30/2008	\$0
		Nothing to Report		\$0
		Ending Unconsolidated Intercompany Balance:	9/30/2009	\$0
	FAIREIEI D COUNTY MEDICAL CERVICES INC			
C.	FAIRFIELD COUNTY MEDICAL SERVICES, INC.	Baringian Harris alideted later and an Balance	0/00/0000	¢4.057.440
		Beginning Unconsolidated Intercompany Balance:	9/30/2008	\$4,957,449
1		Payments to Physicians for inpatient services	09/30/2009	(\$3,188,277)
2		Payments on Account	09/30/2009	(\$1,432,000)
3		Transfers Revenue/Expense Net	09/30/2009	\$7,196,277
4		Expense Correction Prior Year	09/30/2009	\$114,141 \$7,047,500
		Ending Unconsolidated Intercompany Balance:	9/30/2009	\$7,647,590
D.	MAPLE STREET INDEMNITY COMPANY, LTD.			
	MAI LE OTREET INDEMNITT COM ANT, ETD.	Beginning Unconsolidated Intercompany Balance:	9/30/2008	\$8,425
1		Expense Correction Prior Year	09/30/2009	\$8,425
2		Expense Correction Prior Year	09/30/2009	(\$8,425)
		Ending Unconsolidated Intercompany Balance:	9/30/2009	\$8,425
E.	NORWALK HEALTH CARE, INC.			
		Beginning Unconsolidated Intercompany Balance:	9/30/2008	\$4,064,842
1		Payments on Account	09/30/2009	(\$450,000)
2		Expense Transfers	09/30/2009	\$270,581
3		Rehabilitation Therapy	09/30/2009	\$785,629
4		Laundry	09/30/2009	\$240,000
5		Management Fee	09/30/2009	\$487,764
6		Cash Transfer to Honey Hill	09/30/2009	\$1,925,000
7		Fund Balance Transfer to Honey Hill	09/30/2009	(\$7,323,000)
		Ending Unconsolidated Intercompany Balance:	9/30/2009	\$816
F.	NORWALK HOSPITAL FOUNDATION, INC.			
- ' ' -	NOTITAL FOUNDATION, INC.	Beginning Unconsolidated Intercompany Balance:	9/30/2008	(\$2,060,971)
		beginning unconsultated intercompany balance.	313UIZUU0	(ΨΖ,000,971)

REPORT 6 - TRANSACTIONS BETWEEN THE HOSPITAL AND AFFILIATES OR RELATED CORPORATIONS

(1)	(2)	(3)	(4)	(5)
LINE	AFFILIATE NAME	DESCRIPTION OF TRANSFER	DATE	TRANSFER TO / FROM HOSPITAL
1		Funding Operations of Norwalk Hospital Foundation	09/30/2009	(\$1,221,382)
2		Rent	09/30/2009	\$43,200
3		Accounting Fees	09/30/2009	\$65,160
4		Payments on Account	09/30/2009	(\$4,665,000)
5		Expense Transfers	09/30/2009	\$7,898,133
		Ending Unconsolidated Intercompany Balance:	9/30/2009	\$59,140
G.	SWC CORPORATION			
		Beginning Unconsolidated Intercompany Balance:	9/30/2008	\$580,134
1		Management Fee	09/30/2009	(\$3,571,744)
2		Rent	09/30/2009	\$28,532
3		Interest	09/30/2009	\$18,467
4		Payments on Account	09/30/2009	\$2,675,000
5		Accounting Fees	09/30/2009	\$138,000
6		Expense Transfers	09/30/2009	\$32,101
		Ending Unconsolidated Intercompany Balance:	9/30/2009	(\$99,510)
			Grand Total:	\$7,616,462

REPORT 6A - TRANSACTIONS BETWEEN HOSPITAL AFFILIATES OR RELATED CORPORATIONS

(1)	(2)	(3)	(4)	(5)	(6)
LINE	AFFILIATE TRANSFERRING FUNDS	AFFILIATE RECEIVING FUNDS	DESCRIPTION OF TRANSFER	DATE	AMOUNT
			Beginning Unconsolidated		
			Intercompany Balance	10/01/2008	\$110,580
A.	NORWALK HEALTH SERVICES CORPORATION				
1		NORWALK HEALTH CARE, INC.	Payment on Account	09/30/2009	(\$112,199)
2		NORWALK HEALTH CARE, INC.	Interest Charge	09/30/2009	\$2,379
			Total:	9/30/2009	(\$109,820)
B.	ADVANCED CENTER FOR REHABILITATION MEDICINE				
			Nothing to Report		\$0
			Total:	9/30/2009	\$0
C.	FAIRFIELD COUNTY MEDICAL SERVICES, INC.				
			Nothing to Report		\$0
			Total:	9/30/2009	\$0
D.	MAPLE STREET INDEMNITY COMPANY, LTD.				
			Nothing to Report		\$0
			Total:	9/30/2009	\$0
E.	NORWALK HEALTH CARE, INC.				
1		NORWALK HOSPITAL FOUNDATION, INC.	Transfer	09/30/2009	\$63
			Total:	9/30/2009	\$63
F.	NORWALK HOSPITAL FOUNDATION, INC.				
1		NORWALK HEALTH CARE, INC.	Payment on Account	09/30/2009	(\$300)
			Total:	9/30/2009	(\$300)
					,
G.	SWC CORPORATION				
			Employee Pharmacy PR		
1		NORWALK HEALTH CARE, INC.	Deductions	09/30/2009	\$60
			Total:	9/30/2009	\$60
			Ending Unconsolidated		
			Intercompany Balance	9/30/2009	\$583

REPORT 6A 8 OF 21 9/21/2010,8:33 AM

NORWALK HOSPITAL ANNUAL REPORTING

FISCAL YEAR 2009 REPORT 7- EXPENDITURES BY AFFILIATES / RELATED CORPORATIONS FOR THE BENEFIT OF THE HOSPITAL

(1)	(2)		(3)	(4)
	AFFILIATE NAME &			
LINE	DESCRIPTION OF EXPENDITURE		AMOUNT	DATE
Α.	NORWALK HEALTH SERVICES CORPORATION			
0	Nothing to Report		\$0	
		Total:	\$0	9/30/2009
	ADVANCED OF MED BEHADILITATION MEDICINE			
B.	ADVANCED CENTER FOR REHABILITATION MEDICINE		\$0	
U	Nothing to Report	Total:	-	0/00/0000
		i otai:	\$0	9/30/2009
C.	FAIRFIELD COUNTY MEDICAL SERVICES, INC.	_		
0	Nothing to Report		\$0	
		Total:	\$0	9/30/2009
D.	MAPLE STREET INDEMNITY COMPANY, LTD.			
0	Nothing to Report		\$0	
		Total:	\$0	9/30/2009
_	NORWALK UEAL THOADS INC			
E .	NORWALK HEALTH CARE, INC. Nothing to Report		\$0	
0	Nothing to Report	Total:	\$0 \$0	9/30/2009
		i otai.	\$0	3/30/2009
F.	NORWALK HOSPITAL FOUNDATION, INC.	_		
0	Nothing to Report		\$0	
		Total:	\$0	9/30/2009
	SWC CORPORATION			
0	Nothing to Report	Tatal	\$0	2/25/
		Total:	\$0	9/30/2009
		Grand Total:	\$0	9/30/2009
	<u> </u>	Grand Total.	ΨU	3/30/2003

REPORT 7 9 OF 22 9/21/2010, 8:33 AM

REPORT 8 - HOSPITAL COMMITMENTS / ENDORSEMENTS FOR THE BENEFIT OF AFFILIATES / RELATED CORPORATIONS

(1)	(2)	(3)	(4)
LINE	AFFILIATE NAME & DESCRIPTION OF THE COMMITMENT AND/OR ENDORSEMENT	AMOUNT	TERM IN YEARS
	NORWALK HEALTH SERVICES CORPORATION		
0	Nothing to Report	\$0	0
	Total:	\$0	
_			
B .	ADVANCED CENTER FOR REHABILITATION MEDICINE Nothing to Report	60	0
U	Nothing to Report Total:	\$0 \$0	U
	l Otal.	\$0	
	EAIDEIELD COUNTY MEDICAL CEDVICES INC		
C .	FAIRFIELD COUNTY MEDICAL SERVICES, INC. Nothing to Report	\$0	0
	Total:	\$0	3
	. • • • • • • • • • • • • • • • • • • •	4.	
D.	MAPLE STREET INDEMNITY COMPANY, LTD.		
0	Nothing to Report	\$0	0
	Total:	\$0	
E.	NORWALK HEALTH CARE, INC.		
0	Nothing to Report	\$0	0
	Total:	\$0	
F.	NORWALK HOSPITAL FOUNDATION, INC.		
0	Nothing to Report	\$0	0
	Total:	\$0	
	SWC CORPORATION		
0	Nothing to Report	\$0	0
	Total:	\$0	
	A 1977		
	Grand Total:	\$0	

REPORT 8 10 OF 22 9/21/2010,8:33 AM

REPORT 16 - DONATIONS AND FUNDS RESTRICTED FOR INDIGENT CARE AND FREE BEDS

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY`2008 ACTUAL	FY`2009 ACTUAL	AMOÚNT DIFFERENCE	% DIFFERENCE
Α.	Indigent Care				
	Beginning Balance	\$0.00	\$0.00	\$0.00	0%
1	Donations	\$0.00	\$0.00	\$0.00	0%
2	Income	\$0.00	\$0.00	\$0.00	0%
3	Expenditures	\$0.00	\$0.00	\$0.00	0%
4	Unrealized Gains and Losses	\$0.00	\$0.00	\$0.00	0%
	Ending Balance	\$0.00	\$0.00	\$0.00	0%
5	Projected Interest Income	\$0.00	\$0.00	\$0.00	0%
В.	Free Beds				
	Beginning Balance	\$0.00	\$0.00	\$0.00	0%
1	Donations	\$0.00	\$0.00	\$0.00	0%
2	Income	\$0.00	\$0.00	\$0.00	0%
3	Expenditures	\$0.00	\$0.00	\$0.00	0%
4	Unrealized Gains and Losses	\$0.00	\$0.00	\$0.00	0%
	Ending Balance	\$0.00	\$0.00	\$0.00	0%
5	Projected Interest Income	\$0.00	\$0.00	\$0.00	0%
C.	Other				
	Beginning Balance	\$0.00	\$0.00	\$0.00	0%
1	Donations	\$0.00	\$0.00	\$0.00	0%
2	Income	\$0.00	\$0.00	\$0.00	0%
3	Expenditures	\$0.00	\$0.00	\$0.00	0%
4	Unrealized Gains and Losses	\$0.00	\$0.00	\$0.00	0%
	Ending Balance	\$0.00	\$0.00	\$0.00	0%
5	Projected Interest Income	\$0.00	\$0.00	\$0.00	0%

REPORT 16 11 OF 22 9/21/2010, 8:33 AM

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	NORWALK HOSPITAL					
	ANNUAL REPORTING					
	FISCAL YEAR 2009					
REPO	ORT 17 - HOSPITAL BED FUNDS HELD OR ADMINISTERE	ED BY THE HOSPITAL				
A. Patient Activity						
(1)	(2)	(3)				
<u>Patient</u>	Name of Hospital Bed Fund (FULL NAME)	Amount				
1.Number of Applications	for Hospital Bed Funds	0				
2. A. Number of Patients	receiving Hospital Bed Fund Grants	0				
2. B. The Actual Total Do	llar Amount provided to all patients from Hospital Bed F	\$0.00				
	Grand Total \$0					

		NORWALK HO	SPITAL		
		ANNUAL REPO	ORTING		
		FISCAL YEAR	R 2009		
	REPORT 17 - HOSPITAL	BED FUNDS HELD	OR ADMINISTERED E	BY THE HOSPITAL	
B. BI	ED FUND ACTIVITY				
(1)	(2)	(3)	(4)	(5)	(6)
		FMV of Principal	Actual Earnings	Earnings	Earnings
Line	Name of Hospital Bed Fund		_	Reinvested	Available
(3)	Fair Market Value of the Principal of ea	ach individual Hospit	al Bed Fund, or the F	Principal attributable	to each Hospital
(4)	Total Actual Earnings for each Hospita	al Bed Fund or the Ea	arnings attributable t	o each Hospital Bed	Fund.
(5)	Actual Dollar Amount of Earnings rein	vested as Principal,	if any.		
	T				
(6)	Actual Dollar Amount of Earnings ava	ilable for Patient Car	e.		
	Total Bed Funds :	\$0.00	\$0.00	\$0.00	\$0.00

REPORT 18 - HOSPITAL COLLECTION PLACEMENT POLICIES AND COLLECTION AGENT INFORMATION

(1)	(2)	(3)
LINE	DESCRIPTION	COLLECTION INFORMATION
I.	GENERAL COLLECTION PROCESSES AND PROCEDURES	
A.	Hospital's processes and policies for assigning a debt to a Collection Agent	The Hospital will utilize outside agencies after all means of collection have been exhausted. All agencies must be reputable and follow all federal guidelines. All accounts written off to bad debts will be forwarded to an agency to pursue further collection.
B.	Hospital's processes and policies for compensating a Collection Agent for services rendered	All collection agents charge a flat fee of an agreed upon percentage on all amounts recovered for all accounts which are non-legal. An additional fee of an agreed upon percentage is charged on all amounts recovered on legal accounts.
C.	Total Recovery Rate on accounts assigned (excluding Medicare accounts) to Collection Agents	9.00%
II.	SPECIFIC COLLECTION AGENT INFORMATION	
	Collection Agent	
1	Collection Agent Name	Credit Bureau Collection Services, Inc. (CBCS)
2	Collection Agent Type	Collection Agency
3	Related / Not Related Entity	Not Related
4	If the Hospital follows the same processes and policies described in Section I, for assigning debt with this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	After the hospital follows the processes and policies described in Section I. Accounts are assigned to the collection agents based on an alpha split. Last names beginning with A-K will be sent to Credit Bureau Collection Services, Inc.
5	If the Hospital follows the same processes and policies described in Section I, for compensating this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	
		Credit Bureau Collection Services, Inc. is compensated at 25% of all non- legal recovered amounts and 30% of all legal recovered amounts

REPORT 18 14 OF 22 9/21/2010,8:33 AM

REPORT 18 - HOSPITAL COLLECTION PLACEMENT POLICIES AND COLLECTION AGENT INFORMATION

(1)	(2)	(3)
LINE	DESCRIPTION	COLLECTION INFORMATION
6	Recovery Rate on Accounts Assigned (excluding Medicare accounts) to	
	Collection Agent.	9.00%
	Collection Agent	
	Collection Agent Name	Lovejoy and Rimer, P.C.
2	Collection Agent Type	Attorney
3	Related / Not Related Entity	Not Related
	If the Hospital follows the same processes and policies described in Section I, for assigning debt with this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	The Dir of Pt Accts or Manager of Customer Service may approve accounts to be referred directly to an attorney for legal action without the envolvement of collection agencies. These accounts typically have balances over \$10,000 and involve motor vehicle, Workers Comp claims, probate, 3rd-party litig
	If the Hospital follows the same processes and policies described in Section I, for compensating this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	Lovejoy and Rimer, P.C. is compensated at 30% of recovered amounts after starting litigation and 25% of recovered amounts prior to litigation. Compensation at a lessor % or hourly rate may be paid depending on the circumstances.
	Recovery Rate on Accounts Assigned (excluding Medicare accounts) to Collection Agent.	13.00%
	Collection Agent	
	Collection Agent Name	Tierney, Zullo, Flaherty and Murphy, P.C.
	Collection Agent Type	Attorney
	Related / Not Related Entity	Not Related
	If the Hospital follows the same processes and policies described in Section I, for assigning debt with this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	The Dir of Pt Accts or Manager of Customer Service may approve accounts to be referred directly to an attorney for legal action without the envolvement of collection agencies. These accounts may have balances over \$10,000 and involve motor vehicles, Workers Comp, probate, 3rd party litigation, malpr

REPORT 18 15 OF 22 9/21/2010,8:33 AM

REPORT 18 - HOSPITAL COLLECTION PLACEMENT POLICIES AND COLLECTION AGENT INFORMATION

(1)	(2)	(3)
LINE	DESCRIPTION	COLLECTION INFORMATION
5	If the Hospital follows the same processes and policies described in Section I, for compensating this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	All collection agents charge a flat fee of an agreed upon percentage on all amounts recovered for all accounts which are non-legal. An additional fee of an agreed upon percentage is charged on all amounts recovered on legal accounts
6	Recovery Rate on Accounts Assigned (excluding Medicare accounts) to	
	Collection Agent.	0.00%
	Collection Agent	
1	Collection Agent Name	Trans-Continental Credit and Collection Corp.
2	Collection Agent Type	Collection Agency
3	Related / Not Related Entity	Not Related
4	If the Hospital follows the same processes and policies described in Section I, for assigning debt with this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	After the Hospital follows the policies described in Section I. Accounts are assigned to the collections agents based upon an alpha split. Last names beginning with the letters L-Z will be sent to Trans-Continental Credit and Collection Corp.
5	If the Hospital follows the same processes and policies described in Section I, for compensating this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	Trans-Continental is compensated at 25% of all primary non-legal recovered amounts, 50% for secondary non-legal recovered amounts and 30% of all legal recovered amounts.
6	Recovery Rate on Accounts Assigned (excluding Medicare accounts) to Collection Agent.	11.00%
	Collection Agent	
1	Collection Agent Name	Tobin, Levin, Carberry and OMalley P.C.
2	Collection Agent Type	Attorney
3	Related / Not Related Entity	Not Related

REPORT 18 16 OF 22 9/21/2010,8:33 AM

REPORT 18 - HOSPITAL COLLECTION PLACEMENT POLICIES AND COLLECTION AGENT INFORMATION

(1)	(2)	(3)
LINE	DESCRIPTION	COLLECTION INFORMATION
4	If the Hospital follows the same processes and policies described in Section I, for assigning debt with this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	Supervisor of insurance Department will review accounts and determine whether the situation requires legal services to assist in the collection process. In addition this legal firm handles any appeals deemed necessary for potential reimbursement and Title XIX eligibility process for special situati
5	If the Hospital follows the same processes and policies described in Section I, for compensating this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	Tobin is compensated at 33 1/3% of any recovered amount.
6	Recovery Rate on Accounts Assigned (excluding Medicare accounts) to Collection Agent.	

REPORT 18 17 OF 22 9/21/2010,8:33 AM

REPORT 19 - SALARIES AND FRINGE BENEFITS OF THE TEN HIGHEST PAID HOSPITAL POSITIONS

LINE	POSITION TITLE	SALARY	FRINGE BENEFITS	TOTAL
1.	President & CEO	\$869,034	\$72,511	\$941,545
2.	Chairman, Dept. of Medicine	\$688,869	\$138,351	\$827,220
3.	Chairman, Dept. of OB/GYN	\$733,218	\$54,240	\$787,458
4.	VP & Chief Operating Officer	\$531,218	\$49,588	\$580,806
5.	Physician, Emergency Department	\$470,747	\$76,130	\$546,877
6.	Physician, Emergeny Department	\$477,531	\$61,903	\$539,434
7.	Chairman, Dept. of Emergency Medicine	\$431,712	\$88,998	\$520,710
8.	VP Nursing Patient Care Services	\$341,089	\$95,694	\$436,783
9.	VP Planning and Business Development	\$357,051	\$50,066	\$407,117
10.	Physician, Emergency Department	\$351,352	\$40,768	\$392,120
	Grand Total:	\$5,251,821	\$728,249	\$5,980,070

REPORT 19 18 OF 22 9/21/2010, 8:33 AM

REPORT 21- HOSPITAL SALARIES AND FRINGE BENEFITS PAID BY JOINT VENTURES, AFFILIATES AND RELATED CORPORATIONS

		(4)	(5)
DESCRIPTION	SALARIES (Directly or Indirectly) ^C	FRINGE BENEFITS ^A (Directly or Indirectly) ^C	TOTAL
	•		*
	* * *	* * *	\$0
Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
ADVANCED CENTER FOR REHABILITATION MEDICINE			
Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
· · · · · · · · · · · · · · · · · · ·			
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			\$0
Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
MAPLE STREET INDEMNITY COMPANY, LTD.			
•	\$0	\$0	\$0
, , , , , , , , , , , , , , , , , , , ,	\$0	\$0	\$0
NORWALK HEALTH CARE, INC.			
Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
NORWALK HOSPITAL FOLINDATION INC			
· · · · · · · · · · · · · · · · · · ·	\$0	\$0	\$0
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		* -	\$0 \$0
and by the mosphanic Employees of the Emily Elected moore	Ψ0	43	
SWC CORPORATION			
Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
	Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Hospital to Employees of the Entity Listed Above ADVANCED CENTER FOR REHABILITATION MEDICINE Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Hospital to Employees of the Entity Listed Above FAIRFIELD COUNTY MEDICAL SERVICES, INC. Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Hospital to Employees of the Entity Listed Above MAPLE STREET INDEMNITY COMPANY, LTD. Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Hospital to Employees of the Entity Listed Above MORWALK HEALTH CARE, INC. Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B)	ADVANCED CENTER FOR REHABILITATION MEDICINE Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Hospital to Employees of the Entity Listed Above **O **APPLE STREET INDEMNITY COMPANY, LTD.** Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Hospital to Employees of the Entity Listed Above **O **APPLE STREET INDEMNITY COMPANY, LTD.** Paid by the Hospital to Employees of the Entity Listed Above **O **O **ORWALK HEALTH CARE, INC.** Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) Paid by the Entity Listed Above to Hospital Employees(B) **O **ORWALK HOSPITAL FOUNDATION, INC.** **Paid by the Entity Listed Above to Hospital Employees(B) **O **ORWALK HOSPITAL FOUNDATION, INC.** **Paid by the Entity Listed Above to Hospital Employees(B) **O **O **ORWALK HOSPITAL FOUNDATION, INC.** **Paid by the Entity Listed Above to Hospital Employees(B) **O **ORWALK HOSPITAL FOUNDATION, INC.** **Paid by the Entity Listed Above to Hospital Employees(B) **O **ORWALK HOSPITAL FOUNDATION, INC.** **ORWALK HOSP	Or Indirectly) ^C Indirectly Indirec

For each entity listed on Report 20, complete Report 21.

REPORT 21 19 OF 22 9/21/2010,8:33 AM

A - Fringe benefits shall represent the value of all forms of compensation as described in Section 19a-643-206-(b)(21), including the fair market value where appropriate.

B - A hospital employee is anyone who provides a service which incurs an expense for the hospital.

C - Indirect payments include but are not limited to payments made to related entities.

NORWALK HOSPITAL ANNUAL REPORTING FISCAL YEAR 2009 REPORT 22 - TRANSFER OF ASSETS OR OPERATIONS OR CHANGE OF CONTROL FROM THE HOSPITAL TO A PROFIT ENTITY

(1)	(2)	(3)
LINE	DESCRIPTION	ACTUAL FY 2009
Α	Transfer of Assets or Operations	
	Name of the Person or Entity Organized or Operated For Profit involved in each	
1.	Transfer of Assets or Operations or Change of Control involving Hospital Clinical or Nonclinical Services or Functions.	N/A
2.	Description of each Transfer of Assets or Operations or Change of Control involving Hospital Clinical or Nonclinical Services or Functions.	N/A
3.	Description of each Hospital Clinical or Nonclinical Service or Function transferred or involved in a change of control.	N/A
4.	Date that each Transfer of Assets or Operations or Change of Control involving Hospital Clinical or Nonclinical Services or Functions occurred.	N/A
5.	Amount of each Transfer of Assets or Operations or Change of Control involving Hospital Clinical or Nonclinical Services or Functions.	\$0

REPORT 22 20 OF 22 9/21/2010,8:33 AM

		(HOSPITAL			
		REPORTING (EAR 2009			
	REPORT 23 - CHARITY CARE AND REDUCED (PROVIDED BY	THE HOSPITAL	
	1.2.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.				
(1)	(2)	(3)	(4)	(5)	(6)
		FY 2008	FY 2009	AMOUNT	%
LINE	DESCRIPTION	AMOUNT	AMOUNT	DIFFERENCE	DIFFERENCI
<u>A.</u>	Hospital Charity Care (see Hospital Audited Financial St	atement Notes)			
1.	Number of Applicants	3,460	3,434	(26)	-1
2.	Number of Approved Applicants	2,794	2,758	(36)	 -1
	Nulliber of Approved Applicants	2,101	2,100	(00,	
3.	Total Charges (A)	\$17,183,886	\$17,554,000	\$370,114	
	Average Charges	\$6,150	\$6,365	\$214	,
4.	Ratio of Cost to Charges (RCC)	0.52182	0.468829	(0.052991)	-10
٦.	Total Cost	\$8,966,895	\$8,229,824	(\$737,071)	-1
	Average Cost	\$3,209	\$2,984	(\$225)	-
	Average occi.	\- ,	v- ,	\ + ,	
5.	Charity Care - Inpatient Charges	\$9,477,427	\$7,499,730	(\$1,977,697)	-2
6.	Charity Care - Outpatient Emergency Department Charges	2,644,372	3,535,853	891,481	3
7.	Charity Care - Outpatient Charges (Excludes ED Charges)	5,062,087	6,518,417	1,456,330	2
	Total Charges (A)	\$17,183,886	\$17,554,000	\$370,114	
8.	Charity Care - Number of Patient Days	3,982	3,794	(188)	
9.	Charity Care - Number of Patient Days Charity Care - Number of Discharges	3,982 618	3,794 893	275	4
10.	Charity Care - Number of Outpatient ED Visits	1,615	1,974	359	
10.	Charity Care - Number of Outpatient Visits (Excludes ED	- 2 -	*,-	-	
11.	Visits)	7,848	8,927	1,079	
	,				
/A\ TL	the the total amount listed in	d a Hanaital Audi	' d Elmandial C	Cityment Notes	
(A) Th	e total amount must agree with the total amount listed in t	the Hospital Audi	tea Financiai St	atement Notes.	
<u>B.</u>	Hospital Bed Funds (see Hospital Reporting System - Re	eport 17)			
1.	Number of Applicants	-	-	-	
1.	Number of Applicants Number of Approved Applicants	_	-	-	
2.	Number of Approved Applicants	-	-	-	
	Number of Approved Applicants Total Charges (B)	- - \$0	- \$0	- \$0	
2.	Number of Approved Applicants	-	-	-	
3.	Number of Approved Applicants Total Charges (B) Average Charges	- - \$0	\$0 \$0	\$0 \$0	
2.	Number of Approved Applicants Total Charges (B)	\$0 \$0	- \$0	- \$0	
3.	Number of Approved Applicants Total Charges (B) Average Charges Ratio of Cost to Charges (RCC)	\$0 \$0	\$0 \$0	\$0 \$0 \$0	
3.	Number of Approved Applicants Total Charges (B) Average Charges Ratio of Cost to Charges (RCC) Total Cost Average Cost	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0 0.000000 \$0	
 3. 4. 5. 	Number of Approved Applicants Total Charges (B) Average Charges Ratio of Cost to Charges (RCC) Total Cost Average Cost Bed Funds - Inpatient Charges	\$0 \$0 \$0 \$0 \$0 \$0	- \$0 \$0 \$0 \$0 \$0	0.000000 0.000000 0.000000 0.000000	
2. 3. 4. 5. 6.	Number of Approved Applicants Total Charges (B) Average Charges Ratio of Cost to Charges (RCC) Total Cost Average Cost Bed Funds - Inpatient Charges Bed Funds - Outpatient Emergency Department Charges	- - - \$0 \$0 \$0 \$0 \$0	- \$0 \$0 \$0 \$0 \$0 \$0	0.000000 \$0 0.000000 \$0 \$0 \$0	
 3. 4. 5. 	Number of Approved Applicants Total Charges (B) Average Charges Ratio of Cost to Charges (RCC) Total Cost Average Cost Bed Funds - Inpatient Charges Bed Funds - Outpatient Emergency Department Charges Bed Funds - Outpatient Charges (Excludes ED Charges)	- - - \$0 \$0 \$0 \$0 \$0 0	- \$0 \$0 \$0 \$0 \$0 \$0 0 0	0.000000 \$0 \$0 \$0 \$0 \$0 \$0 \$0	
2. 3. 4. 5. 6.	Number of Approved Applicants Total Charges (B) Average Charges Ratio of Cost to Charges (RCC) Total Cost Average Cost Bed Funds - Inpatient Charges Bed Funds - Outpatient Emergency Department Charges	- - - \$0 \$0 \$0 \$0 \$0	- \$0 \$0 \$0 \$0 \$0 \$0	0.000000 \$0 0.000000 \$0 \$0 \$0	
2. 3. 4. 5. 6. 7.	Number of Approved Applicants Total Charges (B) Average Charges Ratio of Cost to Charges (RCC) Total Cost Average Cost Bed Funds - Inpatient Charges Bed Funds - Outpatient Emergency Department Charges Bed Funds - Outpatient Charges (Excludes ED Charges) Total Charges (B)	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$0 \$0 0.000000 \$0 \$0 \$0 0 \$0	
2. 3. 4. 5. 6. 7.	Number of Approved Applicants Total Charges (B) Average Charges Ratio of Cost to Charges (RCC) Total Cost Average Cost Bed Funds - Inpatient Charges Bed Funds - Outpatient Emergency Department Charges Bed Funds - Outpatient Charges (Excludes ED Charges) Total Charges (B) Bed Funds - Number of Patient Days	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 0	\$0 \$0 \$0 0.000000 \$0 \$0 \$0 0 \$0	
2. 3. 4. 5. 6. 7.	Number of Approved Applicants Total Charges (B) Average Charges Ratio of Cost to Charges (RCC) Total Cost Average Cost Bed Funds - Inpatient Charges Bed Funds - Outpatient Emergency Department Charges Bed Funds - Outpatient Charges (Excludes ED Charges) Total Charges (B) Bed Funds - Number of Patient Days Bed Funds - Number of Discharges	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$0 \$0 0.000000 \$0 \$0 \$0 0 \$0	
2. 3. 4. 5. 6. 7.	Number of Approved Applicants Total Charges (B) Average Charges Ratio of Cost to Charges (RCC) Total Cost Average Cost Bed Funds - Inpatient Charges Bed Funds - Outpatient Emergency Department Charges Bed Funds - Outpatient Charges (Excludes ED Charges) Total Charges (B) Bed Funds - Number of Patient Days Bed Funds - Number of Discharges Bed Funds - Number of Outpatient ED Visits	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$0 \$0 \$0 \$0 \$0 \$0 0 \$0	\$0 \$0 \$0 0.000000 \$0 \$0 0 0 \$0	
2. 3. 4. 5. 6. 7.	Number of Approved Applicants Total Charges (B) Average Charges Ratio of Cost to Charges (RCC) Total Cost Average Cost Bed Funds - Inpatient Charges Bed Funds - Outpatient Emergency Department Charges Bed Funds - Outpatient Charges (Excludes ED Charges) Total Charges (B) Bed Funds - Number of Patient Days Bed Funds - Number of Discharges	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$0 \$0 \$0 \$0 \$0 \$0 0 \$0	\$0 \$0 \$0 0.000000 \$0 \$0 0 0 \$0	

REPORT 23 21 of 22 9/21/2010, 8:33 AM