



Overview of HealthInfoNet Devore S. Culver March 3, 2016

What is HealthInfoNet?

HealthInfoNet operates Maine's statewide Health Information Exchange (HIE)

•Maine-based: The Board of Directors are active and prominent in the Maine medical community and represent a variety of organizations and interests.

•Multi-stakeholder: Involves Consumers, Providers, Payers, Business and Government.

•Independent: HealthInfoNet is independent and is not owned by insurance companies, health care organizations, associations, employers or government.

•Nonprofit: HealthInfoNet is a private nonprofit organization. It is funded by many sources including charitable foundations, Maine health care providers, and state and federal government.



HealthInfoNet: A National Leader

"What is unique to Maine and HealthInfoNet is its robust and cutting-edge approach to Health Information Exchange.

Maine formed what is now recognized as the **first independently run statewide comprehensive health data exchange in the country** - long before the Office of the National Coordinated invested \$600M of federal monies in similar efforts across 50 states."

- Karen Bell, MD, MMS

Director, Center for Sustainable Health and Care, Boston Former Interim National Coordinator for Health Information Technology



Mission and Vision

MISSION

To deliver trusted health information exchange services that help the healthcare community create lasting system-wide improvements in the value of patient care.

VISION

To be the leading resource of health information exchange services in Northern New England. Partnering with the health care community, HealthInfoNet will deliver innovative technical tools built on comprehensive, timely and actionable information. Services will be responsive to changing clinical decision-making and operational needs across the care continuum.



What Differentiates HealthInfoNet's HIE?

- HealthInfoNet manages clinical information on **97% Maine residents**
 - No other state has this level of penetration in both hospital and outpatient care
- 100% of Maine hospitals participating in statewide HIE
 - Very few other HIEs have buy-in from all hospital systems in their state/region

• 456 Outpatient organizations

Most HIEs do not have robust data coming from outpatient providers

• Shared clinical data across all disparate & unaffiliated entities

 Competition in the marketplace nationally between health systems has made cross-entity data sharing rare and difficult

• Statewide data repository & secondary use

- Most other HIEs share small subsets of data point-to-point. Without aggregating and agreeing to secondary data use, analytics and population health are not possible
- **National connectivity** starting with Veteran's Administration (VA) and NH hospitals
 - Maine is the only state where VA has access to the local HIE to see care veterans are getting outside the VA Health System



HealthInfoNet History

- **2004** Maine Health Access Foundation, Maine CDC, Maine Quality Forum and Maine Health Information Center study need and support for an exchange in Maine.
- 2005 Stakeholders begin planning and development.
- 2006 HealthInfoNet incorporated
- **2008** Demonstration phase begins.
- **2010** Statewide roll-out begins.
- **2012** Analytic tools introduced
- 2013 First behavioral health facility connected to the HIE, State Innovations Model (SIM) Testing Grant awarded to the State of Maine with HealthInfoNet as one primary sub-contractor partners
- 2014 Delivered single sign-on to the State Prescription Drug Management Program
- 2015 Veterans Affairs (VA) connected to HealthInfoNet



Board of Directors

The HealthInfoNet board includes individuals representing business, healthcare providers, healthcare payers, consumers, and state government.

Members

- •Richard White (Chair) General Manager, Martin's Point Health Care, Retired
- •Karen M. Bell, MD, MMS (Vice Chair) Director, Center for Sustainable Health and Care, JBS Int.
- •Ann Sullivan (Secretary) Consumer
- •Peter Mills (Treasurer) Executive Director, Maine Turnpike Authority
- •Lynn F. Duby Behavioral Health Provider, Retired
- •Kyle Johnson CIO, Eastern Maine Healthcare Systems
- •Edward J. Kane, Esq. Vice President, Maine, for Harvard Pilgrim Health Care
- •Donald W. Krause, MD Director, Rheumatology Section, St. Joseph Healthcare
- •Kevin Lewis CEO, Maine Community Health Options
- •Mary Mayhew Commissioner, Department of Health and Human Services
- •Ken "Mac" McCall, PharmD Professor, College of Pharmacy, UNE
- •Dervilla McCann, MD Chief of Population Health, Central Maine Health Care
- •Michelle Probert Manager, Integrated Health Services, Bath Iron Works
- •Stephen Sears, MD, MPH Chief of Staff, VA Maine
- •Paul Stein COO, MaineGeneral Medical Center
- •Carol Timberlake Carol M. Timberlake, LNHA, FACHCA, Administrator, The Knox Center
- •Edward Trainer, Dr.P.H Public Health Administrator, Retired
- Marie Vienneau President & CEO, Mayo Regional Hospital



Portfolio of Services

- Health Information Exchange Manage near real time connections to electronic medical record systems across the state of Maine to aggregate patient level clinical, encounter and diagnostic coding data that is then standardized and organized around individual persons so that providers engaged in treating patients have a central resource for accessing patient specific information to support coordination of care and treatment decisions.
- Notification Services Provide near real-time notifications via email and daily reports to providers and care management staff for specific events of care such as admission to the hospital or emergency room, discharge from the hospital or emergency room, discharge from skilled nursing facilities, etc. This service is being expanded to include the delivery of reports pushed to the provider related to specific event of care.



Portfolio of Services

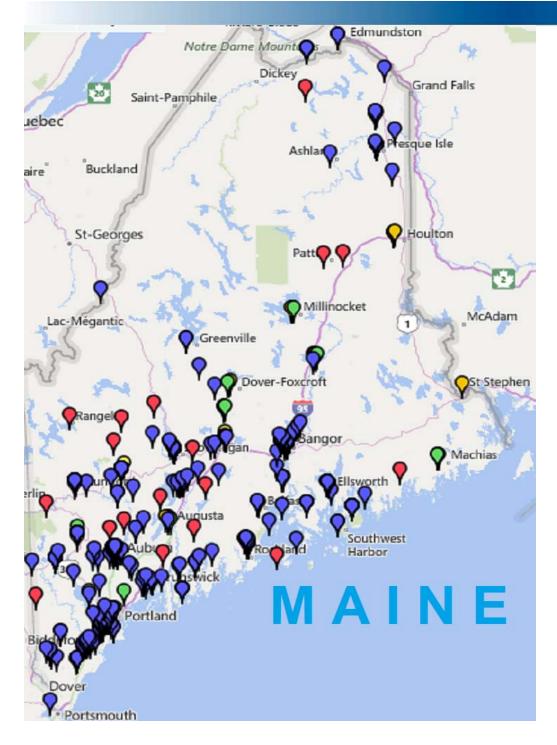
- Automated Laboratory Reporting- Serving hospital and reference labs in meeting State of Maine reporting requirements to notify Maine CDC when specific lab results indicate the existence of one of seventy two diseases that are mandated for timely reporting by the State.
- **Syndromic Surveillance-** Continuous reporting of events of care presenting at hospitals and clinics where the chief complaint provided by a patient indicates possible event of a disease or condition that requires review/intervention by the Maine CDC for public safety and health.
- Accountable Care Data Services- Provide near real time data export on patient event of care activity (admission, discharge, transfer) and selected clinical data (lab results) for patients that are being managed under an accountable care risk contract arrangement.



Portfolio of HIN Services

- **Reporting and Analytics-** Near real time tools to support client analysis of statewide market share and volume information along with population level predictive analytics that support enhanced proactive clinical care management to address risk and improve clinical outcomes.
 - HIE Data on 1.4M Patients over 6 years
 - Claims Data from Medicaid for 450K patients over 4 years





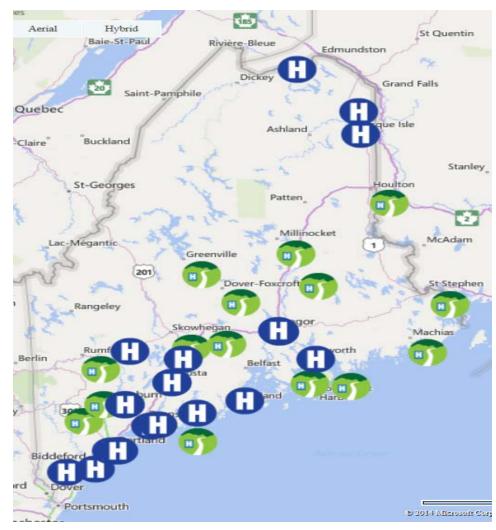
HealthInfoNet HIE Connections

- 37 hospitals
- 38 Federally Qualified Health Centers
- 456 outpatient sites

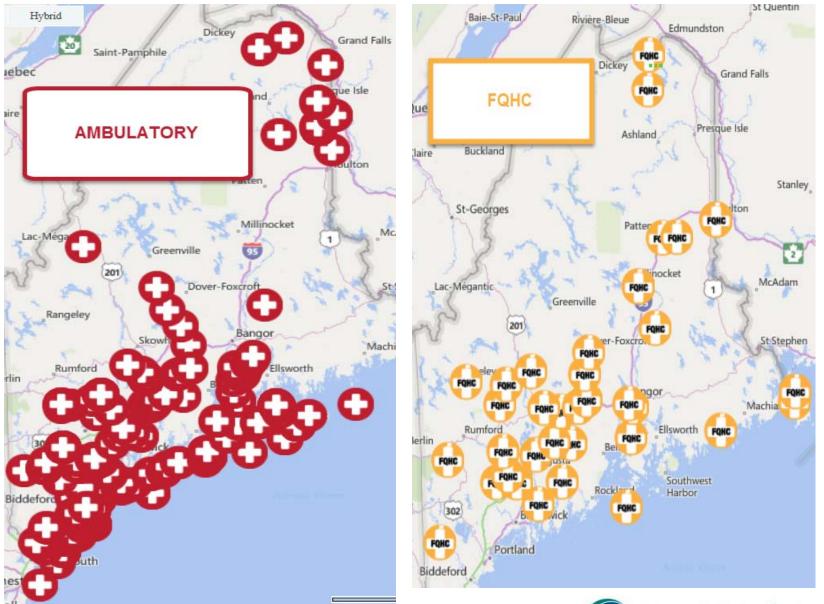
 (physician practices,
 behavioral health, long-term
 care)
- National connectivity to:
 - Veterans Affairs (VA)
 - Nationwide Health Information Network



Hospitals and Critical Access Hospitals

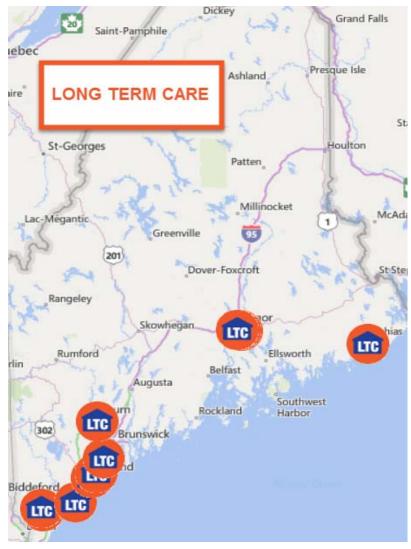














Data available in the HIE

- Patient Identifier, demographics & PCP (registration data)
- Encounter/Visit History
- Laboratory and Microbiology Results
- Vital signs (new data)
- Radiology Reports
- Adverse Reactions/Allergies
- Medication History from Pharmacies & Medicaid Claims
- Diagnosis/Conditions/Problems (primary and secondary)
- Immunizations (*primarily adult*)
- Documents (Discharge summaries, office notes, reports, etc.)
- Continuity of Care Documents (CCD)



Consent Policy

- Maine law requires HealthInfoNet & all participants follow an **opt-out consent policy**.
- Patients can opt-out online, on paper, or over the phone.
- When patients choose to opt-out, they only opt-out **once for all care locations** at which time their clinical data is removed from the HIE.
- Patients can opt back in, however their records will start from that day forward. The system does not go back.



Sensitive Information

- Per state law, access to some mental health and HIV/AIDS information is limited. This includes:
 - Information from a licensed mental/behavioral health provider or facility
 - HIV diagnoses and results of HIV tests
- Patients give consent in one of two ways:
 - for each provider at the time of care or admission for that time only
 - using a consent form available from HealthInfoNet to opt-in all information all the time
- State law permits providers access without patient consent in an emergency situation. Providers record this in the system.



Security Processes

- Uses a Virtual Private Network (VPN) and protected by a dedicated Firewall.
- Data is encrypted at all times (in motion and at rest) and stored separately from clinical data.
- All users are given unique passwords approved and managed by their employer.
- System user activity logs are audited daily by HealthInfoNet staff and the employers identified auditor who will access the "Audit Portal" at any time.
- Users must confirm they have a relationship with the patient and a need to see their information. This is recorded in the system.



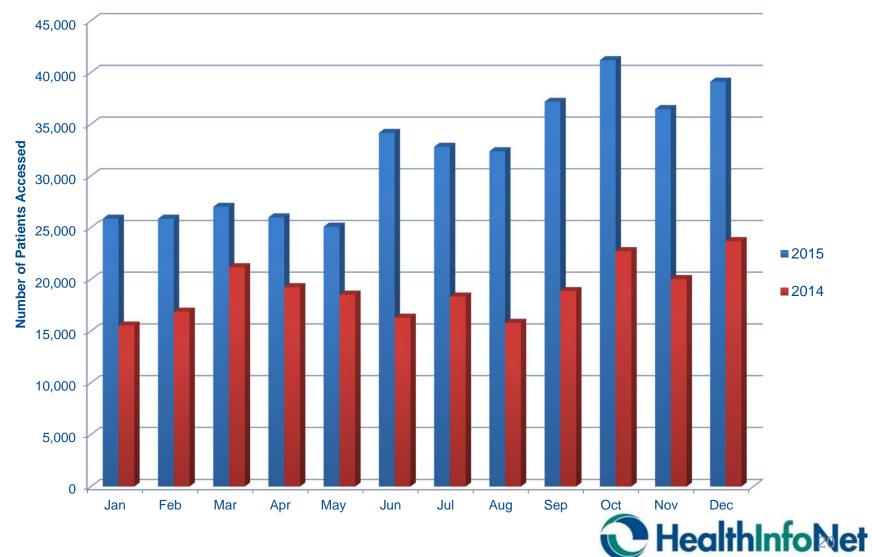
Key Statistics

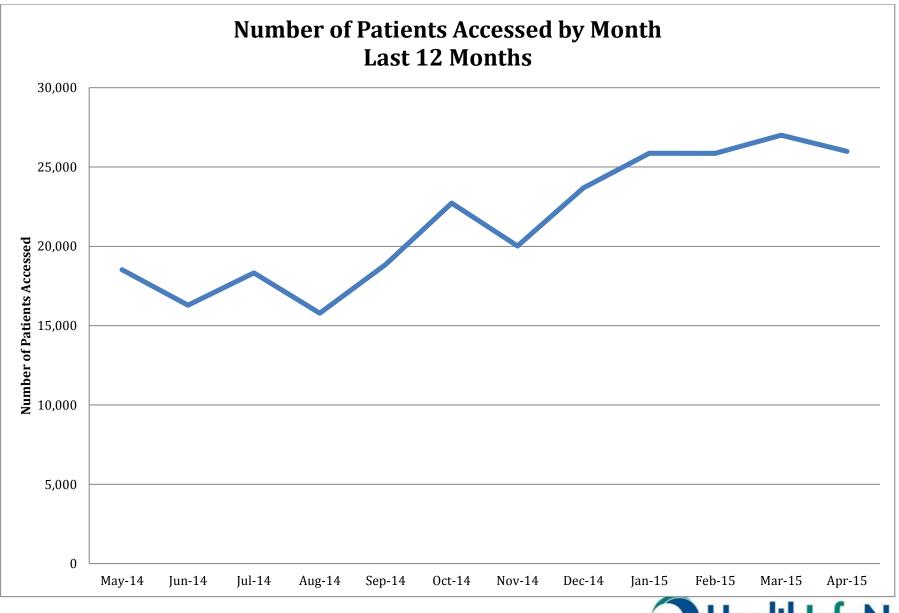
- **562,348** Maine residents had encounter and clinical content added to the exchange in the past 12 months
- 97% of all Maine residents have clinical information in the exchange
- **41,000** patients are accessed each month by clinical users of the exchange
- **12,700** real time notifications of patient encounter activity generated each month
- **253,000** automated laboratory results and syndromic surveillance messages sent to Maine CDC each month



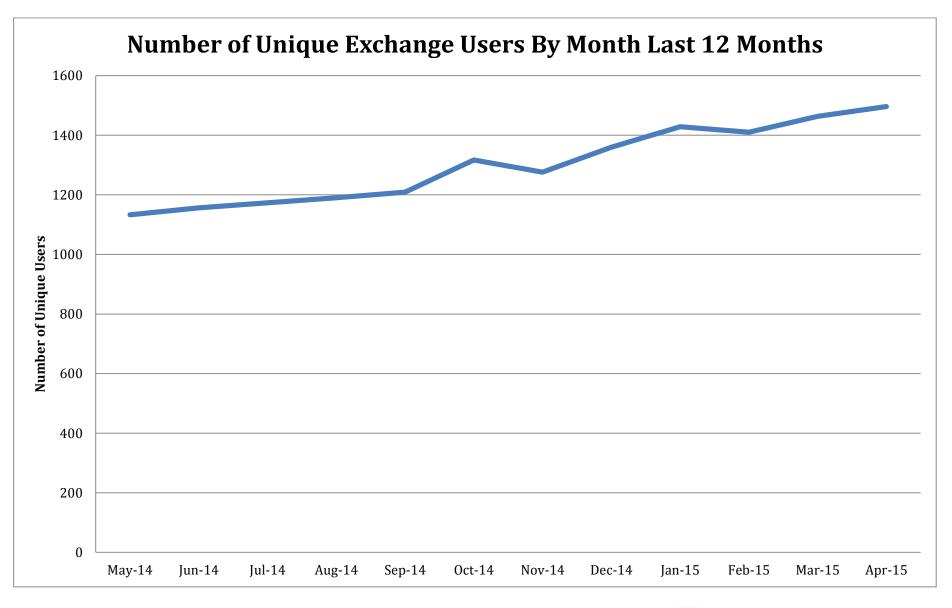
HIE Monthly Usage 2014 – 2015

Number of Patients Accessed Per Month 2014 v. 2015









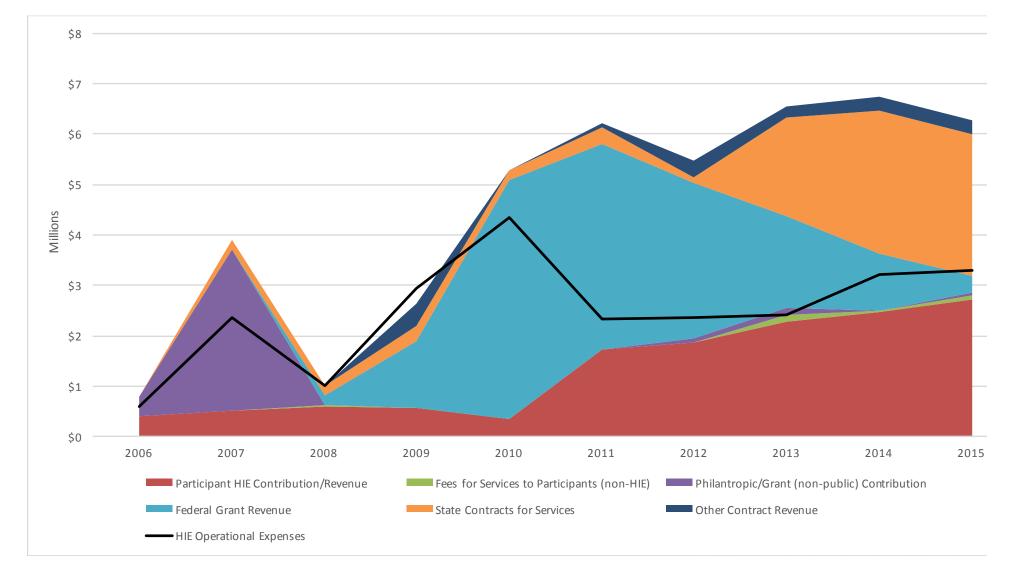


2015 Revenue Sources

- 60% Federal grants and private foundation funds, State contracts
- 40% subscription fees and service contracts with providers
- Revenue from subscription fees and service contracts covers the core cost of running the exchange



HealthInfoNet Revenue and HIE Operational Expenses



HealthInfoNet Income Statements 2014-2015

| | Projected Year End 2015 | Actual 2014 |
|---|----------------------------|----------------|
| | | |
| REVENUES | | |
| State and Federal Government Contracts and Grants (Public & Private) | \$3,111,359 | \$4,218,261 |
| Hospital and Provider Service Subscription Fees | 2,591,163 | 2,419,387 |
| Resale/Interest/New Business | 568,719 | 71,244 |
| TOTAL REVENUES | \$6,271,241 | \$6,708,892 |
| EXPENSES | | |
| Personnel | \$2,915,732 | \$2,866,040 |
| Outsourced Services Related to Contracts and Grants (subcontracts) | 329,916 | 2,480,167 |
| Operations (Software (Licenses, Support, & Maintenance) hardware and G&A) | 2,178,071 | 1,198,832 |
| TOTAL EXPENSES | \$5,423,719 | \$6,545,039 |
| PROJECTED SURPLUS/DEFICIT* | \$847,522 | \$163,853 |

*Note – 2015 surplus attributed to staffing and capital costs not incurred due to planned development efforts in 2016/2017 that would leverage capital on hand.



HealthInfoNet Balance Sheet 2014 - 2015

| | Projected Year End 2015 | Actual 2014 |
|---|-------------------------------|----------------|
| ASSETS | | |
| Current Assets | | |
| Cash | \$2,750,225 | \$1,549,041 |
| Accounts Receivable | 448,128 | 367,567 |
| Prepaid Expenses and Other Current Assets | 200,048 | 245,625 |
| Total Current Assets | 3,398,402 | 2,162,233 |
| Property and Equipment | | |
| Furniture & Equipment | 1,086,656 | 1.040,797 |
| Accumulated Depreciation | -687,701 | -497,992 |
| | 398,955 | 542,805 |
| Other Assets | | |
| Intangible Assetw - Software Licenses | 3,074,232 | 3,074,232 |
| Accumulated Amortization | -2,882,627 | -2,468,083 |
| | 191,605 | 606,149 |
| Total Assets | \$3,992,487 | \$3,311,187 |
| LIABILITIES AND NET ASSETS Current Liabilities | | |
| Accounts Payable | \$148,478 | \$182,009 |
| Accrued Expenses and Other Current Liabilities | 110,354 | 89,380 |
| Deferred Hospital/Provider Subscription Fees | 454,357 | 608,020 |
| Total Current Liabilities | 713,189 | 879,409 |
| Unrestricted Net Assets | 3,279,298 | 2,431,778 |
| Total Liabilities & Net Assets | \$3,992,487 | \$3,311,187 |

Note – HealthInfoNet policy is to maintain 3-4 months operating expenses on hand in order to support any potential disruptions in revenue from contracts and subscriptions.

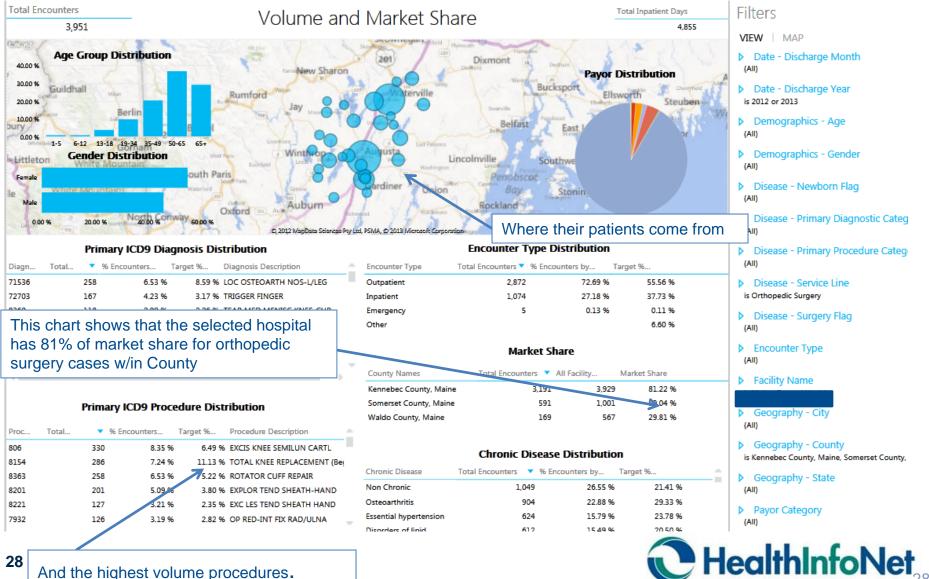


Reporting & Analytics

- Administrative
 - Budgeting and volume forecasting
- Care Management Hospital & Primary Care
 - Manage high risk ED patients / over utilizers
 - 30-day readmission management
- ACO Pioneer CMS, State Employees, Commercial
 - Population management risk stratification and proactive care management
- Medical Group with Insurance Product
 - Population management risk stratification and proactive care management
- Medicaid SIM Project
 - New enrollee risk identification and proactive care management



Volume and Market Share Dashboard

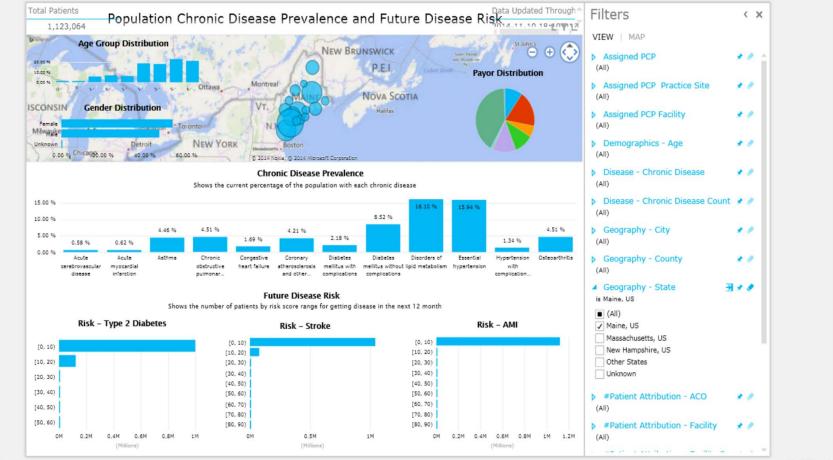


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Population Risk Management Dashboards: Chronic Disease Profile

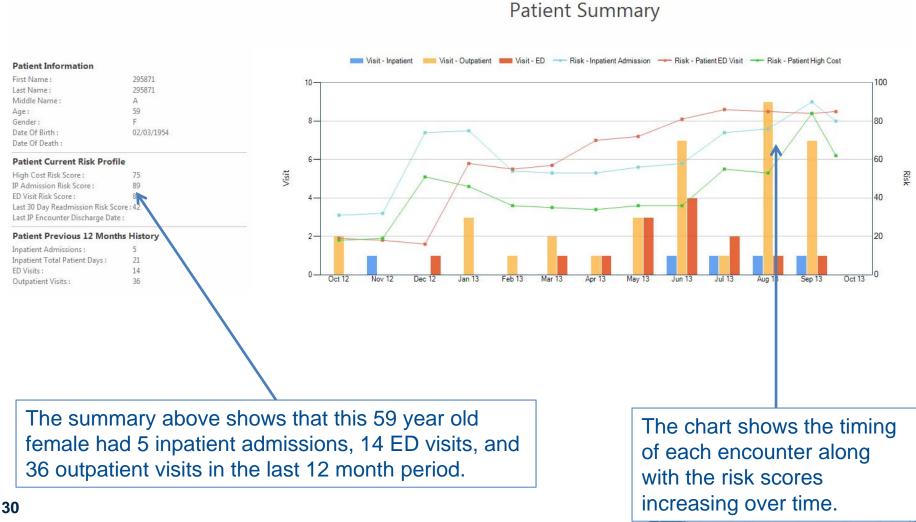


Variation Management: Inpatient Charges Data Integrity Support



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Population Risk Management Dashboards: Individual Patient Summary



How Maine hospitals are predicting your next trip to the ER

Prev | Next 1 of 2



Gabor Degre | BDN

Jessica Taylor, a nurse at St. Joseph Internal Medicine in Bangor has been using a predictive modeling tool that helps identify patients at risk of needing emergency room care or in need of support. Hospitals can use the real-time data to tailor care and lower readmission rates.

Risk Prediction of Emergency Department Revisit 30 Days Post Discharge: A Prospective Study



Shiying Hao^{1,2¶}, Bo Jin^{1¶}, Andrew Young Shin^{3¶}, Yifan Zhao^{1¶}, Chunqing Zhu¹, Zhen Li², Zhongkai Hu¹, Changlin Fu¹, Jun Ji¹, Yong Wang^{4,6}, Yingzhen Zhao², Dorothy Dai¹, Devore S. Culver⁵, Shaun T. Alfreds⁵, Todd Rogow⁵, Frank Stearns¹, Karl G. Sylvester^{2‡}, Eric Widen^{1‡}, Xuefeng B. Ling^{2*‡}

1 HBI Solutions Inc., Palo Alto, California, United States of America, 2 Department of Surgery, Stanford University, Stanford, California, United States of America, 3 Department of Pediatrics, Stanford University, Stanford, California, United States of America, 4 Department of Statistics, Stanford University, Stanford, California, United States of America, 5 HealthInfoNet, Portland, Maine, United States of America, 6 Academy of Mathematics and Systems Science, Chinese Academy of Sciences, Beijing, China

Abstract

Background: Among patients who are discharged from the Emergency Department (ED), about 3% return within 30 days. Revisits can be related to the nature of the disease, medical errors, and/or inadequate diagnoses and treatment during their initial ED visit. Identification of high-risk patient population can help device new strategies for improved ED care with reduced ED utilization.

Methods and Findings: A decision tree based model with discriminant Electronic Medical Record (EMR) features was developed and validated, estimating patient ED 30 day revisit risk. A retrospective cohort of 293,461 ED encounters from HealthInfoNet (HIN), Maine's Health Information Exchange (HIE), between January 1, 2012 and December 31, 2012, was assembled with the associated patients' demographic information and one-year clinical histories before the discharge date as the inputs. To validate, a prospective cohort of 193,886 encounters between January 1, 2013 and June 30, 2013 was constructed. The *c*-statistics for the retrospective and prospective predictions were 0.710 and 0.704 respectively. Clinical resource utilization, including ED use, was analyzed as a function of the ED risk score. Cluster analysis of high-risk patients identified discrete sub-populations with distinctive demographic, clinical and resource utilization patterns.

Conclusions: Our ED 30-day revisit model was prospectively validated on the Maine State HIN secure statewide data system. Future integration of our ED predictive analytics into the ED care work flow may lead to increased opportunities for targeted care intervention to reduce ED resource burden and overall healthcare expense, and improve outcomes.

Citation: Hao S, Jin B, Shin AY, Zhao Y, Zhu C, et al. (2014) Risk Prediction of Emergency Department Revisit 30 Days Post Discharge: A Prospective Study. PLoS ONE 9(11): e112944. doi:10.1371/journal.pone.0112944



5 Year Strategic Plan

Three Key Focus Areas

1.Develop the Service and Product Infrastructure

 Goal: An organizational infrastructure will be in place to support a financially stable core operation with flexibility to attract soft funding that compliments the organization's financial and operational requirements.

2.Expand HIN HIE and Analytic Products into National and Regional Markets

- **Goal:** Out-of-state services will provide additional funding for HealthInfoNet and will provide support for the funding requirements of core operation.

3.Enhance and Expand HIE Services

- Goal 1: Use of the exchange services data will be expanded to meet reporting/analytics, notification requirements, and quality/efficiency improvement activities.
- **Goal 2:** HealthInfoNet data will be recognized as a high quality and reliable clinical data source. Pharmacies will participate as members of HIE.

