

Healthcare Benchmarks Public Hearing

June 25, 2024 9:30 AM – 3:30 PM

Michael Bailit, M.B.A., President, Bailit Health

Michael founded Bailit Health in 1997 and has since worked with a wide array of government agencies and employer purchasing coalitions in over 30 states. Michael's professional interests focus on how purchasers and regulators can influence health care markets to operate as effectively and efficiently as possible.

Prior to founding Bailit Health, Michael served as the Assistant Commissioner for Benefit Plans in the Massachusetts Division of Medical Assistance, the state Medicaid agency. His responsibilities included the management of all the Division's benefit plans, including the HMO, behavioral health, primary care case management, and senior care programs. Michael founded the Massachusetts Healthcare Purchaser Group and served as its chairman and president. He earned a Bachelor of Arts degree from Wesleyan University and an M.B.A. from the Kellogg School of Management at Northwestern University.

Deidre Spelliscy Gifford, MD, MPH, Commissioner, Office of Health Strategy

Deidre Spelliscy Gifford, MD, MPH, is the Commissioner of the Office of Health Strategy (OHS) and Senior Advisor to the Governor for Health and Human Services. An Obstetrician Gynecologist trained in Public Health and Health Services, her background includes healthcare quality improvement and payment reform initiatives in both the public and private sectors at the state and national levels. From 2019 to 2023 Gifford led the CT Department of Social Services. She also worked closely with the Office of the Governor to develop the state's response to COVID-19 as Acting Commissioner at the CT Department of Public Health. Before joining the State of CT, Gifford was Deputy Director of the Center for Medicaid and CHIP Services at the Center for Medicare and Medicaid Services (CMS) and held leadership positions in Rhode Island and at the National Association of Medicaid Directors. Gifford received her medical degree from Cornell University Medical College in New York. She trained in Obstetrics and Gynecology and received her Master's in Public Health (Epidemiology) at the University of California, Los Angeles.

Christopher F. Koller, President, Milbank Memorial Fund

Before joining the Milbank Memorial Fund, Chris served the state of Rhode Island as the country's first health insurance commissioner, an appointment he held from March of 2005 through June of 2013. Under his leadership, the R.I. Office of the Health Insurance Commissioner was nationally recognized for its rate review process and its efforts to use insurance regulation to promote payment reform, primary care revitalization, and delivery system transformation. The office was also one of the lead agencies in implementing the Affordable Care Act in Rhode Island. Prior to serving as health insurance commissioner, Koller was the CEO of Neighborhood Health Plan of Rhode Island for nine years. He was a member of the IOM Committee on Essential Health Benefits and serves in numerous national and state health policy advisory capacities. He is also adjunct professor of community health in the School of Public Health at Brown University. Koller has a bachelor's degree, summa cum laude, from Dartmouth College and master's degrees in management and religion from Yale University.

G. Alan "Al" Kurose, MD, President & COO of the Nuvance Health Medical Practices and Interim Chair of Primary Care for the Nuvance system

Dr. Kurose began his career as a primary care physician in a community-based office and pivoted 15 years ago to a second career as a physician executive and transformational leader. As CEO of Coastal Medical from 2008-2022, Al led the transformation of Rhode Island's largest primary care practice to become a nationally recognized, tech-enabled, data-driven ACO with best-in-class performance on cost, quality, and

patient experience. He has served as a co-chair of the RI Health Care Cost Trends Steering Committee, and the Policy Committee of the National Association of ACO's, and as faculty for IHI Executive Development Programs in Population Health Management. Al is a graduate of the Washington University School of Medicine, the Internal Medicine Residency program of Brown University, and the Executive MBA program of the Yale School of Management. He has served on a variety of non-profit boards and is currently Chairman of the Board of the RI Foundation.

Lisa Manzer, Director of the Center for Women's Welfare at the University of Washington

With more than two decades of experience, Lisa has focused her career on developing and implementing the Self-Sufficiency Standard, a crucial tool for measuring family economic security. Lisa's collaborative efforts with partners across the United States have resulted in comprehensive reports analyzing the impact of various policies—including housing, childcare, health care, guaranteed basic income, and tax credits—on working families. Lisa has also served as a policy analyst in the Strategic Assessment Office of the Washington State Department of Transportation and led data collection efforts at UW's Social Development Research Group.

Bradley Richards, MD, Chief Medical Officer, CT Department of Social Services

Overseeing Medicaid and CHIP, Dr. Richards received his MD from Georgetown University School of Medicine, MBA from the Yale School of Management as part of the healthcare track in the executive MBA program and completed internal medicine residency and a chief resident year in Yale Primary Care Internal Medicine training program before joining faculty in the Department of Medicine at Yale School of Medicine. He is currently an Assistant Professor Adjunct at Yale School of Medicine and Assistant Professor at Yale School of Management. He continues to practice both inpatient and outpatient medicine, co-leads a course on Population Health and Health Equity at Yale School of Management, and co-leads the Primary Care Innovations curriculum for the Yale Primary Care training program.

Joshua Wojcik, Director, Health Policy & Benefits Division, Office of the State Comptroller

Josh is a dynamic and results-driven healthcare policy and benefits expert with a fervent commitment to driving innovation and operational excellence within government entities. During his tenure at the Comptroller's Office, Joshua has spearheaded transformative policy changes that have not only delivered substantial savings but also fostered significant enhancements for the state of Connecticut. Among his notable achievements are the pioneering of an innovative pharmacy benefit contract for the State Employee Plan, resulting in an initial cost reduction exceeding \$30 million without compromising employee benefits. Joshua holds a master's degree in public administration from the University of Connecticut.

