EO-1 Process Improvement Project Team

November 14, 2019 2:00-3:00 450 Columbus Blvd., Hartford Meeting Room E

Attendees

- o Nicole Lugli, Jason Cohen, Barbara Petano, Susan Shellard, Michael Barrera, Kymberly Cianci, Robert Cody, Fusebio Salinas
- o Guests from Statewide LEAN Steering Committee: Cheryl Malerba, Kelli Sullivan, Ana Allendorf

• "Leading Through Change" Training for December Steering Committee Meeting

- o Overview of "Change Management" PowerPoint training grief cycles, importance of defining goals & building immediacy, ongoing communication, listening to employee concerns, developing creative ways to engage staff, making staff responsible for coming up with solutions. (Cheryl Malerba)
- o Examples: move to 450 Columbus Blvd. (Kelli Sullivan), fleet transition to Electric Vehicles (Cheryl Malerba)
- o Purpose for December Steering Committee Presentation: train SSOs to prepare their agencies for changes related to EO-1 and listen to employees' feedback.
- o Time allotment for December presentation not enough for full "train the trainer";
- o Do condensed orientation to get SSOs/staff early start in preparing for upcoming EO-1 changes and adjusting culture for long term success.
- o 2 parts of December steering committee presentation (25-30 minutes max)
 - 1. Orientation of change management: introduction to the concept; (Cheryl Malerba 25 min)
 - 2. Example related to EO-1: Implementation of composting at 450 Columbus Blvd. (Carol O'Shea 5 min)

Review Team Goals and Long-Term Deliverables

- o Potential for future in depth "Change Management Train the Trainer" training for members of our team to better lead and support project teams.
- o Use impact team pilot projects as a test ground for change management and to develop SOPs.
- o Discussion of filling out and presenting Report Out for our team at December meeting.

Next Steps

- o Finalize Change Management presentation for December steering committee meeting. (Nicole Lugli/ Cheryl Malerba)
- o Confirm Carol O'Shea's availability for December presentation. (Kymberly Cianci)
- o Complete template for December report out to steering committee. (Nicole Lugli)
- o Schedule December Process Improvement meeting. (Jason Cohen)