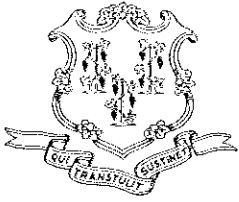


Name of the Attachment: AttAPartnerDocumentation

Name of the applicant: The State of Connecticut

Name of the file that contains the Attachment: AttAPartnerDocumentation



# STATE OF CONNECTICUT

## OFFICE OF POLICY AND MANAGEMENT

State of Connecticut  
Office of Policy and Management  
Secretary Benjamin Barnes  
450 Capitol Ave.  
Hartford, CT  
06106

February 18, 2015

Re: Intent to Participate

This letter is to confirm the mutual intent of both the State of Connecticut Department of Housing and the State of Connecticut Office of Policy and Management to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Connecticut Department of Housing CDBG-NDR application.

OPM functions as the Governor's staff agency and plays a central role in state government, providing the information and analysis used to formulate public policy for the State and assisting State agencies and municipalities in implementing policy decisions on the Governor's behalf. OPM strengthens and improves the delivery of services to the citizens of Connecticut, and increases the efficiency and effectiveness of state government through an integrated and comprehensive planning process and system improvements. A critical role of OPM is that of coordinator/leader of interagency problem solving efforts. As such, OPM is a co-chair of the Interagency Work Group (IAWG) convened to facilitate this application process.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Respectfully,

A handwritten signature in black ink, appearing to be 'B. Barnes', written over a horizontal line.

Benjamin Barnes, Secretary



Connecticut Department of

**ENERGY &  
ENVIRONMENTAL  
PROTECTION**

Robert J. Klee, Commissioner

February 25, 2015

Department of Energy and Environmental Protection  
79 Elm Street  
Hartford, CT 06106

Re: Intent to Participate

This letter is to confirm the mutual intent of both the Connecticut Department of Housing and the Connecticut Department of Energy and Environmental Protection (DEEP) to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Connecticut Department of Housing's CDBG-NDR application.

DEEP's mission is to conserve, improve, and protect natural resources and the environment of the state of Connecticut as well as to ensure that the state's citizens and businesses have access to affordable, clean and reliable energy. The agency is also committed to playing a positive role in rebuilding Connecticut's economy and creating jobs – and to fostering a sustainable and prosperous economic future for the state. DEEP has expertise in numerous areas including: design and engineering; environmental quality analysis, programs and regulation; leadership and oversight of large, multi-disciplinary projects, and administration of large grant and loan fund programs. The Department's work routinely involves regional coordination, community engagement, and oversight of comprehensive planning initiatives. For example, the Department administers the state's Floodplain Management Program, federally-approved Coastal Zone Management Program, state-funded Clean Water Fund for wastewater infrastructure, and the Connecticut Microgrid Grant and Loan Program. DEEP led the development of the Connecticut Climate Preparedness Plan, and the 2013 Comprehensive Energy Strategy. DEEP is also a partner with the University of Connecticut in the Connecticut Institute for Resilience and Climate Adaptation (CIRCA).

DEEP will be instrumental in developing, implementing and permitting aspects of proposed climate and storm resilience projects, particularly pertaining to inland and coastal flooding, nature-based infrastructure, wastewater and energy infrastructure, land use planning and innovative financing. DEEP may be a subrecipient of HUD grant funds and may also be providing direct leverage through existing funding sources.

DEEP understands that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

Robert J. Klee  
Commissioner



## Dannel P. Malloy

GOVERNOR  
STATE OF CONNECTICUT

State of Connecticut  
Office of the Governor  
Governor Dannel P. Malloy  
210 Capitol Avenue  
Hartford, CT  
06106

February 13, 2015

Re: Intent to Participate

This letter is to confirm the mutual intent of both the State of Connecticut Department of Housing and the State of Connecticut Office of the Governor to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Connecticut Department of Housing CDBG-NDR application.

Staff from the Office of the Governor serve on the SAFR Committee (State Agencies Fostering Resilience) to coordinate initiatives proposed in the application with gubernatorial priorities, including the focus on State-sponsored Housing revitalization and the "best in class transportation system" focus of the Governor's second term.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Respectfully,

A handwritten signature in black ink, appearing to read "Dannel P. Malloy", written over a printed name.

Dannel P. Malloy

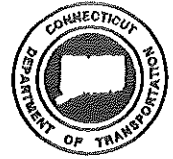
Governor



# STATE OF CONNECTICUT

## DEPARTMENT OF TRANSPORTATION

2800 BERLIN TURNPIKE, P.O. BOX 317546  
NEWINGTON, CONNECTICUT 06131-7546



Office of the  
Commissioner

An Equal Opportunity Employer

March 4, 2015

U.S. Department of Housing and Urban Development  
451 7th Street, S.W.  
Washington, DC 20410

RE: Intent to Participate

This letter is to confirm the intent of the State of Connecticut Department of Transportation (Department) to enter into a partner agreement with the Department of Housing contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition. The intent of said agreement would be to carry out eligible and mutually beneficial activities as defined in the CDBG-NDR application.

The Department's mission is to provide a safe and efficient intermodal transportation network that improves the quality of life and promotes economic vitality for the State and the region. Transportation adaptation and resilience concepts can allow transportation resources to be minimally impacted by extreme weather events and recover quickly to an operational status. This effort supports the mission of the Department and the focus on a "best-in-class" transportation system in Connecticut.

It is understood that this letter is only an expression of intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Respectfully,

A handwritten signature in black ink, appearing to read "James Redeker".

James Redeker  
Commissioner

Richard Hanley/

Bcc: Comm. Redeker – Dep. Comm. Barry

Cheryl Malerba

Tom Maziarz – Robbin Cabelus – Colleen Kissane – Dave Elder

A handwritten signature in black ink, appearing to be 'Tom Maziarz', written in a cursive style.



STATE OF CONNECTICUT  
DEPARTMENT OF EMERGENCY SERVICES & PUBLIC PROTECTION  
**DIVISION OF EMERGENCY MANAGEMENT & HOMELAND SECURITY**



March 12, 2015

For Whom It May Concern:

This letter is to confirm the mutual intent of both the State of Connecticut's Department of Housing and the State of Connecticut's Department of Emergency Services and Public Protection/Division of Emergency Management and Homeland Security (DESPP/DEMHS) to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Connecticut Department of Housing CDBG-NDR Application.

As part of the application process, DESPP/DEMHS became a member of the newly created working group entitled State Agencies for Resilience (SAFR, pronounced safer). In this capacity, it is our role to advise SAFR on the statewide emergency management and homeland security programs that encompass natural and human caused hazards. This includes prevention, mitigation, preparedness, response, and recovery components to ensure the safety and well-being of our citizens. DESPP/DEMHS is the lead State agency for the Federal Emergency Management Agency (FEMA) grant assistance and mitigation planning programs.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

William P. Shea  
Deputy Commissioner  
Department of Emergency Services and Public Protection  
Division of Emergency Management and Homeland Security

STATE OF CONNECTICUT  
DEPARTMENT OF PUBLIC HEALTH



Jewel Mullen, M.D., M.P.H., M.P.A.  
Commissioner

Dannel P. Malloy  
Governor  
Nancy Wyman  
Lt. Governor

February 24, 2015

Re: Intent to Participate – Housing and Urban Development Community Development block Grant National Disaster Resilience Competition

This letter is to confirm the mutual intent of both the State of Connecticut Department of Housing and the State of Connecticut Department of Public Health to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Connecticut Department of Housing CDBG-NDR application.

The DPH's vision is Healthy People in Healthy Connecticut Communities. The Department's mission is to protect and improve the health and safety of the people of Connecticut by assuring the conditions in which people can be healthy; preventing disease, injury, and disability; and promoting the equal enjoyment of the highest attainable standard of health, which is a human right and a priority of the state. Through its many programs, efforts and actions, the DPH works to proactively address the public health needs of the people of Connecticut.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Respectfully,

A handwritten signature in black ink, appearing to read "Jewel Mullen", followed by a horizontal line.

Jewel Mullen, MD, MPH, MPA  
Commissioner

JM/sm



Phone: (860) 509-8000 • Fax: (860) 509-7184 • VP: (860) 899-1611  
410 Capitol Avenue, P.O. Box 340308  
Hartford, Connecticut 06134-0308  
[www.ct.gov/dph](http://www.ct.gov/dph)

*Affirmative Action/Equal Opportunity Employer*





# STATE OF CONNECTICUT

## INSURANCE DEPARTMENT

February 19, 2015

Re: Intent to Participate

This letter is to confirm the mutual intent of both the State of Connecticut Department of Housing and the State of Connecticut Insurance Department (CID) to collaborate and enter into an agreement, contingent upon the award of funds from the U.S. Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition. The funds will allow the state to carry out eligible activities as provided in the State of Connecticut Department of Housing CDBG-NDR application.

The CID has been tremendously active for years on the issues of disaster recovery and resiliency. Our Property & Casualty Director George Bradner is co-chairman of the Governor's Long-Term Recovery Task Force. Through those efforts, the Department has helped promote the education and awareness of fortified construction and the importance of updating building codes as a means toward a more resilient state. CID advises the IAWG (Inter Agency Working Group) on the impacts of mitigation strategies and policies on insurance in the State.

A decade ago, the Insurance Department helped convene one of the first insurance industry seminars on the impacts of climate risk and mitigating those risks. Connecticut is also one of only a few states to require annually mandatory completion of climate change disclosure surveys from insurance companies.

These activities are in addition to the essential work the Department does daily to protect consumers. The Department provides assistance and information to the public and to policy makers by regulating the insurance industry in order to promote a competitive and financially sound insurance market for consumers. The Department will be a strong partner to help inform and educate policymakers, the business community and citizens on practices for building and maintaining resilient communities.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Respectfully,

Anne Melissa Dowling  
Acting Commissioner



**President: Matthew B. Galligan**, Town Manager of South Windsor • **First Vice President: Mark D. Boughton**, Mayor of Danbury • **Second Vice President: Susan S. Bransfield**, First Selectwoman of Portland • **Treasurer: Robert M. Congdon**, First Selectman of Preston • **Secretary: John A. Elsesser**, Town Manager of Coventry

**Directors: Robert J. Chatfield**, Mayor of Prospect; **Toni N. Harp**, Mayor of New Haven; **Barbara M. Henry**, First Selectman of Roxbury; **Scott D. Jackson**, Mayor of Hamden; **Cynthia Mangini**, Councilmember of Enfield; **Rudolph P. Marconi**, First Selectman of Ridgefield; **Denise E. Menard**, First Selectman of East Windsor; **Leo Paul, Jr.**, First Selectman of Litchfield; **Lisa Pellegrini**, First Selectman of Somers; **Pedro E. Segarra**, Mayor of Hartford; **R. Scott Slifka**, Mayor of West Hartford; **Mark B. Walter**, First Selectman of East Haddam; **Steven R. Werbner**, Town Manager of Tolland

**Past Presidents: William A. Finch**, Mayor of Bridgeport;; **Elizabeth C. Paterson**, Mayor of Mansfield; **Herbert C. Rosenthal**, Former First Selectman of Newtown; **Stephen T. Cassano**, Selectman of Manchester

CEO: Bruce A. Wollschlager

March 19, 2015

Re: Confirmation of Support

This letter is to confirm the Connecticut Conference of Municipalities (CCM) support of the State of Connecticut's efforts to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition.

The CCM is Connecticut's statewide association of towns and cities. Our 156 member towns and cities comprise 95% of the state's population. CCM represents municipalities at the General Assembly, before the state executive branch and regulatory agencies, and in the courts. CCM provides member towns and cities with a wide array of services, including management assistance, individualized inquiry service, assistance in municipal labor relations, technical assistance and training, policy development, research and analysis, publications, information programs, and service programs such as workers' compensation, liability-automobile-property insurance, risk management, and energy cost-containment. CCM is a trusted convener of municipalities and as a result brings strong community engagement capacity, as well as the capacity to carry out projects with a regional scope. In addition, CCM is a member of SAFR (State Agencies Fostering Resilience) working in collaboration with on the CDBG-NDRC.

Please accept this letter of support on behalf of CCM in the State of Connecticut's application for the CDBG-NDR competition.

Respectfully,

Matthew Galligan  
Town Manager of South Windsor  
President, Connecticut Conference of Municipalities



Catherine H. Smith  
Commissioner

March 16, 2015

U.S. Department of Housing and Urban Development  
451 7th Street S.W.  
Washington, DC 20410

Re: Intent to Participate

This letter is to confirm the mutual intent of both the State of Connecticut Department of Housing and the State of Connecticut Department Economic and Community Development to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Connecticut Department of Housing CDBG-NDR application.

DECD advises the SAFR (The State Agencies Fostering Resilience) on comprehensive approaches to economic development and revitalization that incorporate community development, transportation, education, arts, and culture as well eliminating brownfield properties by promoting smart growth principles and strengthening public-private partnerships.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Respectfully,

A handwritten signature in blue ink, appearing to read "C. Smith", with a long horizontal flourish extending to the right.

Catherin Smith  
Commissioner

March 13, 2015

University of Connecticut  
Connecticut Institute for Resilience and Climate Adaptation (CIRCA)  
James O'Donnell  
The University of Connecticut Avery Point Campus  
1080 Shennecossett Road  
Groton, CT  
06340

Re: Intent to Participate

This letter is to confirm the mutual intent of both the State of Connecticut Department of Housing and the Connecticut Institute for Resilience and Climate Adaptation (CIRCA) to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Connecticut Department of Housing's CDBG-NDR application.

CIRCA was formed through a partnership between the University of Connecticut (UConn) and the Connecticut Department of Energy and Environmental Protection (CTDEEP). The Institute is a multi-disciplinary, regional center of excellence, which brings together experts in natural sciences, engineering, economics, political science, finance, and law to provide practical solutions to a changing climate. CIRCA was created to help coastal and inland floodplain communities in Connecticut better adapt to the impacts of climate change and make their human-built infrastructure more resilient while protecting ecosystems and the services they offer to human society. CIRCA faculty have also contributed to the US Global Change Research Program's National Climate Assessment.

CIRCA brings together the world-class research and outreach capabilities of UConn with the extensive practical experience of CTDEEP to create and disseminate practical and sustainable strategies. In collaboration with local, regional, and national partners, CIRCA works to:

- Improve scientific understanding of the changing climate system and its local and regional impacts on coastal and inland floodplain communities and ecosystems;
- Develop and deploy natural science, engineering, legal, financial, and policy best practices for climate resilience;
- Undertake or oversee pilot projects designed to improve resilience and sustainability along Connecticut's coast and inland waterways;

- Create a climate-literate public that understands its vulnerabilities to a changing climate and which uses that knowledge to make scientifically informed, environmentally sound decisions;
- Foster resilient and sustainable communities – particularly along the Connecticut coastline and inland waterways – that can adapt to the impacts and hazards of climate change;
- Enhance the resilience of critical infrastructure (e.g. power, water, communications); and
- Reduce the loss of life and property, ecological damage, and social disruption from storms.

The Connecticut Department of Housing (DOH) working with CTDEEP has engaged CIRCA to help prepare DOH's NDRC application including coordinating the development of this proposal, cataloging unmet needs, contributing technical knowledge to community conversations and performing outreach to various constituencies. CIRCA will provide the technical capacity to identify and assess science-based information on existing and future conditions and risks related to future precipitation patterns, storms and sea level rise under a changing climate. With a statewide mission, CIRCA can also spread the innovative approaches developed in the NDRC proposal throughout the State and the northeast through its partners in the NOAA Northeast Regional Ocean Council.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Respectfully,



James O'Donnell  
Executive Director  
Connecticut Institute for Resilience and Climate Adaptation

March 13, 2015

To whom it may concern,

This letter is to confirm the mutual intent of both the State of Connecticut Department of Housing and the Connecticut Sea Grant to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Connecticut Department of Housing's CDBG-NDR application.

Connecticut Sea Grant (CTSG), based at the University of Connecticut, is the state's component of the NOAA National Sea Grant network comprised of 33 programs in coastal and Great Lakes states. Sea Grant is a highly leveraged federal and state partnership that harnesses the intellectual capacity of the nation's universities to solve coastal, ocean and Great Lakes problems. As one of Sea Grant's university-based programs, CTSG partners with public and private sector organizations to apply research discoveries to balance human and environmental needs.

CTSG's priority goals for research and outreach include helping coastal and watershed communities become more resilient and able to adapt to coastal hazards and climate change impacts, as stated in the Connecticut Sea Grant Strategic Plan 2014-2017. The program has been a leader in resilience efforts including its Climate Adaptation Academy workshops.

CTSG's ongoing and integrated research, outreach and education activities, specifically those associated with the resilience of coastal communities, economies and ecosystems, significantly overlap with the resilience goals of the state of Connecticut, and those described in the CDBG-NDR grant application. In addition to continuing those applied research, outreach and education efforts, and applying their outcomes to the state efforts, we propose to specifically coordinate such activities and leverage their outcomes towards the goals described in the proposal.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Yours,



Sylvain De Guise, Director

Center for Land Use Education and Research  
P.O. Box 70, Haddam, CT 06438

Re: Intent to Participate

To whom it may concern,

This letter is to confirm the mutual intent of both the University of Connecticut Center for Land Use Education and Research and the State of Connecticut to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Connecticut CDBG-NDR application.

The Center for Land Use Education and Research (CLEAR) is a two-department university center created in 2002 and situated in the College of Agriculture, Health and Natural Resources. CLEAR serves the communities and citizens of Connecticut through an integrated program of research, technical training and tools, and outreach. CLEAR programs focus on land use change and planning, geospatial technology, water and forest resource protection, and climate adaptation. Much of CLEAR's efforts on climate adaptation involve a partnership with the Connecticut Sea Grant College Program, another UConn entity who has signed on as a partner the CDBG-NDR effort.

The CDBG-NDR application focuses heavily on work with communities, which is the principal target audience of most CLEAR programs. We hope to build upon our ongoing outreach work on climate adaptation and resilience and serve as a major partner in the public engagement and outreach portion of the proposed CDBG-NDR effort.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,



Chester L. Arnold  
Department of Extension  
Director for Outreach, UConn CLEAR



Yale University  
**School of Forestry  
& Environmental Studies**



**School of Architecture**

Alexander J. Felson  
Assistant Professor  
Director, Urban Ecology and Design Lab and the Joint Degree FES + SOA  
Kroon Hall  
195 Prospect Street  
New Haven, CT 06511  
Phone: 203-415-8794  
FAX: 203-436-9135

<http://environment.yale.edu/profile/felson>  
<http://uedlab.yale.edu/>

March 18, 2015

**Re: US Department of Housing and Urban Development CDBG-NDR Application**

Re: Intent to Participate

This letter is to confirm the mutual intent of both the State of Connecticut and Yale University Urban Ecology and Design Lab to collaborate and enter into a partner agreement [or other agreement], contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the [applicant's] CDBG-NDR application.

Yale University's Urban Ecology and Design Lab works closely with stakeholders and communities, through trans- and interdisciplinary collaboration. The Lab combines bottom-up community engagement with interagency dialogue and creative site planning and design solutions along with field experiments through real world implementation projects. The UEDLAB bridge between the perspectives of city managers who are increasingly reliant on urban ecosystems and green infrastructure to provide ecosystem services and ecologists seeking to fill knowledge gaps in understanding of urban ecosystem performance and resilience.

Alex Felson and Yale's UEDLAB led efforts in [Rebuild by Design](#), a Superstorm Sandy initiative sponsored by the US Department of Housing and Urban Development, the Presidential Hurricane Sandy Rebuilding Task Force and the Rockefeller Foundation. Alex Felson Landscape Architect is currently working with the State of Connecticut on the HUD NRDC grant process in partnership with the Climate Institute for Resilience and Coastal Adaptation at UCONN. Over the last four years the UEDLAB has worked with a community in Bridgeport to construct green infrastructure gardens designed as experiments to test



performance. The Lab partners with The Nature Conservancy and local engineering firms for coastal resilience planning, including the Coastal Resilience Plan for Guilford, Connecticut.

The structure of the proposed partnership builds on existing relationships between CIRCA and Yale University. Yale University is made up of over 800 science, math, and engineering labs, numerous schools, and boasts world-renowned faculty. In order to continue to take advantage of the expertise at Yale University, the UEDLAB proposes to serve an advisory role with the State team and to identify and position other researchers, graduate students and undergraduates in roles that can contribute to phase 2. The UEDLAB members propose to serve as advisors in coastal adaptation and ecological design. The UEDLAB would be willing to attend selected meetings (5) and provide presentations (3) and/or contribute to conference call discussions on coastal resilience. The UEDLAB could also serve as sub-recipient to provide additional services in areas of regional to site scale landscape architecture, and urban ecological design strategies for shorefront communities .

It is understood that this is letter is only an expression of our intent and a binding partner agreement [or other agreement] detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Yale University Urban Ecology and Design Lab

Sincerely,

A handwritten signature in cursive script that reads "Alexander J. Felson".

Alexander J. Felson  
Assistant Professor

March 19, 2015

Greater Bridgeport Regional Council  
525 Water St. Suite 1  
Bridgeport, CT 06604

Re: Intent to Participate

Dear Connecticut National Disaster Resilience Competition Team:

This letter is to confirm the mutual intent of both State of Connecticut and Greater Bridgeport Regional Council (GBRC) to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Connecticut CDBG-NDR application.

Greater Bridgeport Regional Council is a state designate regional planning agency tasked with assisting 6 member municipalities (Bridgeport, Fairfield, Easton, Monroe, Stratford and Trumbull) with transportation, transit, land use and environmental planning. The agency has given technical assistance to municipalities on hazard mitigation planning activities, as well as completed a regional hazard mitigation plan as per FEMA requirements. GBRC has extensive experience in offering technical assistance and coordination between member municipalities and various state and federal agencies.

It is expected in this partnership that GBRC will assist in coordination and outreach to our coastal municipalities, aiding the dissemination of information. The agency will also participate throughout the project selection process of Phase II coordinating with municipal staff and assisting in the acquisition of data where necessary.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,



Brian Bidolli  
Executive Director

# SCRCOG

## SOUTH CENTRAL REGIONAL COUNCIL OF GOVERNMENTS

*Planning for Our Region's Future*

---

Bethany Branford East Haven Guilford Hamden Madison Meriden Milford  
New Haven North Branford North Haven Orange Wallingford West Haven Woodbridge

---

Carl J. Amento, Executive Director

March 10, 2015

Connecticut Department of Housing  
505 Hudson Street  
Hartford, CT 06106

Re: State of Connecticut CDBG-NDR Competition Application

Dear Sir or Madam:

This letter is to confirm the mutual intent of both the Connecticut Department of Housing (CDOH) and the South Central Regional Council of Governments (SCRCOG) to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Connecticut Department of Housing's CDBG-NDR application.

SCRCOG is made up of fifteen municipalities in South Central Connecticut: Bethany, Branford, East Haven, Guilford, Hamden, Madison, Meriden, Milford, New Haven, North Branford, North Haven, Orange, Wallingford, West Haven, and Woodbridge. The SCRCOG Region covers approximately 570,000 people, or 1/6th of the State of Connecticut's population. The Region and, particularly its coastal municipalities, were severely impacted by Hurricane Sandy, the qualifying disaster for the CDBG-NDR competition.

SCRCOG provides a platform for inter-municipal coordination, cooperation, and decision making. Over the years, SCRCOG has addressed numerous issues, including transportation, land use, hazard mitigation, and coastal resilience planning.

The partnership between the CDOH and SCRCOG will involve SCRCOG's commitment to participate in the project, attend meetings, and offer its expertise and knowledge of the local communities to the CDOH.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,



Carl J. Amento  
Executive Director

---

127 Washington Avenue, 4th Floor West, North Haven, CT 06473

www.scrkog.org T (203) 234-7555 F (203) 234-9850 camento@scrkog.org



## WESTERN CONNECTICUT COUNCIL OF GOVERNMENTS

888 Washington Boulevard, 3<sup>rd</sup> Floor, Stamford, CT 06901  
Stamford Office (203) 316-5190 - Brookfield Office (203) 775-6256

March 10, 2015

Commissioner Evonne Klein  
Connecticut Department of Housing  
505 Hudson Street  
Hartford, CT 06106-7106

***RE: Intent to Participate – U.S. Department of Housing & Urban Development (HUD)  
National Disaster Resilience Competition (NDRC)***

Dear Commissioner Klein:

This letter confirms the Western Connecticut Council of Governments' (WestCOG) intent to enter into a nonbinding partner agreement and collaborate with the State of Connecticut, contingent upon the award of funds from the United States Department of Housing and Urban Development (HUD) for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State's CDBG-NDR application. It is understood that this letter is only an expression of intent and a binding partner agreement (or other agreement) detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

WestCOG represents and provides essential services to 18 communities in Western Connecticut, some of which meet HUD Most Impacted and Distressed (MID) and Unmet Recovery Needs (URN) threshold criteria. WestCOG serves as a liaison between local and state government, with experience in the fields of disaster resilience and natural hazard mitigation, as evidenced by the recent updates to our Federal Emergency Management Agency (FEMA) Hazard Mitigation Plans.

Recent storms such as Sandy have demonstrated the need to build resilience against disasters and the devastating consequences of inaction. Given Western Connecticut's key location—we are the primary connection between New England and the rest of the eastern seaboard—these consequences extend far beyond our region. WestCOG welcomes the opportunity to work with the State on CDBG-NDR grant efforts, bringing together federal, state, and local partners to forge a stronger and safer future.

Sincerely,

A handwritten signature in blue ink that reads "Francis R. Pickering".

Francis R. Pickering  
Executive Director



Partnership for Strong Communities  
227 Lawrence Street  
Hartford CT 06106

March 4, 2015

Re: Intent to Participate

This letter is to confirm the mutual intent of both the State of Connecticut Department of Housing and Partnership for Strong Communities to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Connecticut Department of Housing CDBG-NDR application.

The Partnership for Strong Communities is a statewide housing policy organization that works to prevent and end homelessness, create affordable housing and foster state-of-the-art community development solutions. The Partnership staffs two campaigns, Reaching Home and HOMEConnecticut to seek an end to homelessness and create affordable and mixed-income housing in communities that have little or none. It has worked closely with state, non-profit and private-sector partners and has collaborated with those in other disciplines – education, transportation, healthcare, energy, environmental quality, community and economic development – to create thoughtful, multidisciplinary strategies.

The Partnership would be very interested in working with Department of Housing, the partner state agencies, municipalities, developers and our other partners in creating affordable and mixed-income housing in locations proximate to transit, in communities with abundant services and high-resource schools, in or near town centers and other walkable locations, and in areas with existing or planned infrastructure. The Partnership believes the National Disaster Resilience Competition is a spectacular idea and the aid it could provide Connecticut could advance the needs of not only individual households and communities but also the state's wider community and economic quality of life. This includes, centrally, housing choice. All households, no matter their income level, should have housing choices that are not only affordable but also afford them choices that meet the educational, training, healthcare, employment and other key needs of children, parents and families. That has been the Partnership's work over for more than a decade, and it will continue to be.

The Partnership believes that housing is the foundation of opportunity for individuals and families. Housing that is affordable and provides access to jobs and adequate educational facilities and healthcare can prevent and end homelessness and fosters family well-being, individual attainment and economic growth for the community and state. Conversely, when households pay too much for housing that also fails to provide such access, wealth disparity grows, unemployment increases, the achievement gap widens and opportunity is lost.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

A handwritten signature in black ink, appearing to read "David Fink", with a long horizontal flourish extending to the right.

David Fink  
Policy Director  
Partnership for Strong Communities



**Housing  
Development  
Fund**

### Housing Development Fund

Re: Intent to Participate

This letter is to confirm the mutual intent of both the State of Connecticut Department of Housing and Housing Development Fund to collaborate and enter into a partner agreement or other agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Connecticut Department of Housing CDBG-NDR application.

The Housing Development Fund, Inc. was established in 1989 as a nonprofit organization to finance the development of affordable housing. Since then, it has grown to a loan fund with over \$120 million in funds under management that encompasses programs for pre-development, acquisition, rehabilitation, and construction of affordable housing as well as down payment and closing cost assistance loans to low- and moderate-income families. Over 1,000 high quality homes have been built with HDF financing, including senior housing, special needs housing and supportive housing. HDF has helped over 1,850 individuals and families purchase homes with \$79 million in financing provided or administered by HDF that has, in turn, leveraged over \$292 million in conventional first mortgage activity (as of 9/30/14).

HDF will work with the Connecticut NDRC initiative to apply lessons from our existing lending programs including Shore UP Connecticut, the State’s Shoreline Resiliency Loan Fund that we administer for the State of Connecticut Department of Housing. Our current analysis of the housing needs in 80 low-income census tracts being conducted with Yale will assist in analysis of the unmet needs of the target area’s most vulnerable populations and designing mechanisms for meeting these needs. We look forward to exploring opportunities to work with the NDRC Initiative to meet these needs consistent with HDF’s mission to assist households to become and maintain ownership of affordable housing.

It is understood that this letter is only an expression of our intent and a binding partner agreement or other agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDF funds, if awarded.

Respectfully,

Joan Carty, President and Chief Executive Officer





March 23, 2015

Mr. Stanley Gimont  
Director, Office of Block Grant Assistance  
US Department of Housing and Urban Development  
451 7<sup>th</sup> Street S.W.  
Washington, DC 20410

Re: CDBG-NDR Intent to Participate

Dear Mr. Gimont,

This letter is to confirm the mutual intent of both the Connecticut Department of Housing (CT DOH) and the [Emily Hall Tremaine Foundation](#) (EHTF) to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the CT DEEP CDBG-NDR application.

EHTF will bring multiple levels of support to the State's application. As a thought partner, I have the benefit of having helped the Surdna Foundation during its engagement with the **Rebuild by Design** initiative, so I will bring that first-hand experience to bear in Connecticut. This experience includes insights regarding the opportunities and challenges of multi-party / cross-sector resiliency planning and innovation, as well as project knowledge from the Rebuild applicants.

In addition, EHTF has been a key funder of state-level climate and energy initiatives in Connecticut, including seed funding for the State's [climate action plan](#). EHTF also continues to fund nonprofits within the state that champion climate and energy efforts, so we have the ability to leverage this support in connection to State disaster recovery initiatives. We are also looking to fund resiliency innovations at the community scale, especially those that link into national learning networks. For example, we are recommending that our Board approve a grant to the [Stamford 2030 District](#), and we have submitted an application with Stamford 2030 to leverage national funding through [The Funders Network Partners for Places](#) grant competition.

In addition, we will utilize national funder affinity group involvement to raise the visibility of Connecticut's efforts, including our membership in [The Funders Network](#), [The Climate and Energy Funders Group](#), and the [Environmental Grantmakers Association](#). Given that innovative financing for resiliency efforts is a key topic within these funder groups, EHTF will continue to raise-up the [Connecticut Green Bank](#) as a leader in this space, as well as the need for private philanthropy to help seed these entities, as we did in the early phases of the Green Bank's evolution. We'll also partner



with the state on strategic outreach and communications in this space, including through our grantee the [Clean Energy Finance Forum](#), which is produced by the [Yale Center for Business and the Environment](#).

The most important effort to champion, however, may be support for the civic infrastructure that will ensure that resiliency innovations are authentically inclusive and representative of all constituencies that are affected by disaster scenarios. EHTF has much learning to offer based on our decades of experience in raising awareness of and positive change within the field of learning disabilities /differences. These civic infrastructure building lessons range from support for public polling and surveying to large-scale public messaging platforms, as well as assistive technology R&D and technical assistance for critical practitioners in the field. In addition, one of our program staff is a new member of The Funders Network [PLACES fellowship](#), which will strengthen the equity lens on our work.

For all of these reasons, we are anxious to roll-up our sleeves and jump into the CDBG-NDR effort with CT-DOH and the array of at-the-ready partners who will make Connecticut a leader on what 21<sup>st</sup> century disaster recovery can and needs to look like. Our collective aim is to craft lasting solutions to local and regional climate-resilient recovery strategies. You can contact me directly at [knapik@tremainefoundation.org](mailto:knapik@tremainefoundation.org) if you have any questions or need additional information regarding our level of commitment. Thank you for your consideration of the State's application.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

A handwritten signature in black ink, appearing to read "Michelle Knapik". The signature is fluid and cursive, with the first name "Michelle" written in a larger, more prominent script than the last name "Knapik".

Michelle Knapik  
President



Department of Economic and  
Community Development

March 4, 2015

Re: Intent to Participate

As the Co-Chair for the Long Term Recovery committee for the State of Connecticut it is an honor to write a letter of support and to confirm committee's intent to collaborate and enter into an agreement, contingent upon the award of funds from the U.S. Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition. The funds will allow the state to carry out eligible activities as provided in the State of Connecticut Department of Housing CDBG-NDR application.

Our mission to help build more resilient communities has been guided by the creative collaboration with a myriad of public, private and non-profit stakeholders, each one contributing their unique expertise and experience. There exists a vibrant synergy as a result and this would be further enhanced exponentially with the successful addition of the (CDBG-NDR).

Through its Co-Chairmen, the Committee actively participated in a number of joint working groups with UConn and other organizations such as the Central Connecticut Regional Planning Association, The Urban Land Institute, The Connecticut Nature Conservancy and the Connecticut Association of Inland Waterways. We have participated in the Groton Coastal adaptation workshops conducted by ICLIE (International Council for Local Environmental Initiatives) and in seminars on coastal resilience in Old Lyme, Bridgeport, New Haven, Milford, Connecticut College and UConn's Avery Point. In our role at these events we sought to bring information on the economic and insurance implications of disasters as well as to educate on the social impacts. It has been our aim to help individuals and communities understand their risks before a disaster strikes and just as importantly develop a broad-based safety net for them afterwards that address their unmet needs when other resources have been exhausted.

The Long Term Recovery Committee will be a strong partner to help inform and educate policymakers, the business community and citizens on practices for building and maintaining resilient communities.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Respectfully,

A handwritten signature in blue ink, appearing to read "George B. Bradner", written over a horizontal line.

George B. Bradner, Property & Casualty Director  
Connecticut insurance Department  
Co-Chair State Long Term Recovery (RSF 14)



**American  
Red Cross**

**Connecticut and  
Rhode Island Region**  
209 Farmington Avenue  
Farmington, CT 06032  
1 (877) 287-3327  
redcross.org

March 11, 2015

United States Department of Housing and Urban Development  
Community Development Block Grant National Disaster Resilience

To Whom It May Concern:

Re: Intent to Participate with the State of Connecticut

This letter is to confirm the mutual intent of both the State of Connecticut Department of Housing and the Connecticut Chapter of the American Red Cross to collaborate and enter into a partner agreement contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Connecticut's CDBG-NDR application.

We are looking forward to the opportunity of working together with the State of Connecticut in an advisory and coordination role for the application activities moving forward should the State be invited to participate in Phase 2 of the application.

This role is in keeping with the mission of the American Red Cross to prevent and alleviate human suffering in the face of emergencies, our Congressional Charter, and our commitment to the residents of the State of Connecticut. Since 1881, the American Red Cross has served as the community in all phases of disaster both natural and manmade in nature by mobilizing the power of volunteers and the generosity of donors.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Should you have any questions or concerns regarding this letter or our role in this project, please contact Richard Branigan, Chief Program Officer at 860-625-1291.

Respectfully yours,

A handwritten signature in blue ink, appearing to read "Mario J. Bruno".

Mario J. Bruno, Chief Executive Officer

cc. Dr. Rebecca A French



March 13, 2015

United States Department of Housing and Urban Development  
Community Development Block Grant National Disaster Resilience

To Whom It May Concern,

Re: Intent to Participate with the State of Connecticut

This letter is to confirm the mutual intent of both the State of Connecticut Department of Housing and CT Rises, to collaborate and enter into a partner agreement contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Connecticut's CDBG-NDR application.

We are looking forward to the opportunity of working together. CT Rises is the State of Connecticut's Long Term Recovery organization, whose mission is to assist and advocate for Connecticut residents impacted by disasters.

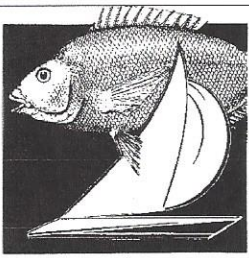
It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Please let me know if you have any questions or require additional information,

Respectfully yours,

A handwritten signature in cursive script, appearing to read "Theresa Ranciato-Viele".

Theresa Ranciato-Viele  
CT Rises, Coordinator  
203-606-5127



# LONG ISLAND SOUND STUDY

*A Partnership to Restore and Protect the Sound*

## The Long Island Sound Office

of the U.S. Environmental Protection Agency

Website: <http://www.longislandsoundstudy.net>

March 11, 2015

Long Island Sound Office  
U.S Environmental Protection Agency  
Government Center, Suite 9-11  
888 Washington Blvd.  
Stamford, CT 06904-2152

Re: Intent to Participate

This letter confirms the mutual intent of both State of Connecticut Department of Housing and the EPA Long Island Sound Office to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Connecticut Department of Housing CDBG-NDR application.

The EPA Long Island Sound Office coordinates the Long Island Sound Study, a bi-state (Connecticut and New York) cooperative effort that involves government agencies at the federal, state, interstate and local level, academic institutions, and stakeholder and user groups – first and foremost to protect and improve the water quality of Long Island Sound and its coves and embayments so that a healthy and diverse living resource community is maintained. Activities are guided by a Comprehensive Conservation and Management Plan approved by EPA and the states of Connecticut and New York. The Long Island Sound Study is currently updating the plan, with approval expected in 2015.

One of the underlying principles of the draft plan is to increase coastal resiliency consistent with the health of the Long Island Sound ecosystem. Specific actions address beach and dune restoration, tidal marsh protection and restoration, and living shorelines. Support for these actions can be through scientific research, monitoring, assessment, coordination, and pilot project implementation and evaluation. Technical work groups coordinate multi-partner involvement. The EPA Long Island Sound Office would welcome partnering with the applicant through Long Island Sound Study activities on developing the science and management tools necessary to attain these outcomes, and in piloting projects to demonstrate and test solutions along the Connecticut shoreline.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely yours,

Mark Tedesco, director  
EPA Long Island Sound Office





Re: Intent to Participate

This letter is to confirm the mutual intent of both the Connecticut Department of Housing and Connecticut Fund for the Environment, and its bi-state program Save the Sound (“CFE/Save the Sound”), to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Connecticut Department of Housing’s CDBG-NDR application.

CFE/Save the Sound is dedicated to protecting and improving the land, air, and water of Connecticut and Long Island Sound. Over 39 years, it has used policy, legal, scientific, engineering, and citizen engagement expertise to achieve results that benefit our environment for current and future generations. It strives to ensure that critical natural areas are protected to support wildlife and unpolluted water; our communities are healthy and vibrant and our air is clean; Long Island Sound, rivers, and lakes are safe; and citizens can use the law to protect our natural resources and public health.

Its transit program focuses on increasing investment in and use of mass transit while its Stamford 2030 District, a partnership with the Business Council of Fairfield County is a collaborative, nationally recognized, but local community of high-performance buildings in downtown Stamford. The Stamford 2030 District goal is to create and expand a vibrant business-based organization to promote energy efficiency and resiliency, reduce emissions and water consumption in commercial, industrial, and major multi-family buildings, while increasing competitiveness in the business environment and the owners' returns on investment.

CFE/Save the Sound’s green projects department partners with public and private community organizations, local engineering and building companies, landowners, and the general public to repair damaged environments, restore fish passage, protect at-risk property, reduce burdens on infrastructure, and create local design and construction jobs. Since 2002, Save the Sound and its partners have:

- Installed nine rain gardens and two porous pavement projects, which capture approximately 900,000 gallons/year of stormwater in the Quinnipiac River Watershed.
- Installed one bioswale (captures about 300,000 gallons/year) and developed one rain garden in New Haven
- Designed four projects in Bridgeport that will capture over 1M gallons of stormwater annually.
- Restored 78 miles of river habitat and 400 acres of lake habitat to migratory fish passage through barrier removal and barrier rehabilitation such as fishways and other improvements;

- Restored 171 acres of degraded saltmarsh by returning tidal flow through culvert improvements and barrier removals; and
- Planted 24 acres of native species through river embankment restoration, dune restoration, and submerged eelgrass restoration.

CFE/Save the Sound is interested in exploring a partnership as a sub-recipient for implementation of green infrastructure and living shoreline projects as well as outreach and citizen engagement. The organization also intends to support policy initiatives, particularly those tied to financing resiliency.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,



Leah Lopez Schmalz  
Program Director

Connecticut Fund for the Environment,  
and its bi-state program Save the Sound  
142 Temple Street, Suite 305  
New Haven, CT 06510  
203.787.0646 ext. 121  
203.787.0246 fax  
lschmalz@savethesound.org  
[www.ctenvironment.org](http://www.ctenvironment.org)  
[www.savethesound.org](http://www.savethesound.org)



Audubon Connecticut  
613 Riversville Road  
Greenwich, CT 06831

Re: Intent to Participate

This letter is to express our enthusiastic support for, and confirm the mutual intent of both the Connecticut Department of Housing and Audubon Connecticut to collaborate and enter into a partner agreement or other agreement contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Connecticut Department of Housing's CDBG-NDR application.

Audubon Connecticut is the state office of the National Audubon Society. Expertise extends to ensuring that efforts to build climate resiliency are undertaken with a proper awareness and concerns for wildlife and general ecosystem services maximizing opportunities to improve and restore habitat for sensitive coastal species, including federal and state listed species, and build resiliency are maximized while minimizing detrimental impacts to wildlife and habitats.

Audubon Connecticut would be a subrecipient providing advisory services in reviewing proposed activities funded under this proposal. The advisory services would relate to wildlife protection, particularly related to birdlife, and include suggestions for how resiliency investments can best be accomplished from a conservation perspective. Dune resiliency projects, and understanding the difference between ones that are environmentally sustainable, and those that are not, is but one example.

It is understood that this is letter is only an expression of our intent, and a binding partner agreement detailing the terms and conditions of the proposed partnership would have to be executed before officially engaging Audubon Connecticut in the use of any CDBG-NDR funds, if awarded.

A handwritten signature in blue ink, appearing to read "Stewart J. Hudson", enclosed in a thin black rectangular box.

Stewart J. Hudson  
Executive Director  
Audubon Connecticut





**CLEAN ENERGY**  
**FINANCE AND INVESTMENT AUTHORITY**

845 Brook Street  
Rocky Hill, Connecticut 06067

300 Main Street, 4th Floor  
Stamford, Connecticut 06901

T: 860.563.0015  
F: 860.563.4877  
www.ctcleanenergy.com

Connecticut Green Bank  
Bryan Garcia, President and CEO  
845 Brook St, Rocky Hill, CT 06001

March 3, 2015

Re: Intent to Participate

This letter is to confirm the mutual intent of the State of Connecticut Department of Housing and the Connecticut Green Bank to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Connecticut Department of Housing CDBG-NDR application.

The Connecticut Green Bank (CGB) is the nation's first state green bank, with a mission to leverage public and private funds to drive investment and scale-up of clean energy deployment in Connecticut. It is the most successful example in the nation of using this model for investing in renewable energy and energy efficiency projects. The CGB finances deployment of a broad portfolio of clean energy projects that reduce greenhouse gas emissions and support energy resiliency through distributed generation and load reduction. The CGB is also committed to building Connecticut's economy and creating jobs – and to fostering a sustainable and prosperous economic future for the state.

CGB has a staff of highly talented, entrepreneurial, interdisciplinary, and committed individuals with expertise in large- and small-scale project finance and deployment, smart-grid/ energy related resiliency initiatives, and housing/ economic development. We are excited to support the CT NDR team in identifying and adopting the elements of the green bank model that are relevant to resiliency initiatives in Connecticut.

It is understood that this letter is only an expression of our intent, and that a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before any CDBG-NDR funds, if awarded, are used.

Sincerely,



Bryan Garcia

President and CEO

**Peter J. Clarke**  
Senior Vice President  
Emergency Preparedness

## Appendix C

### Partner Letter

March 18, 2015

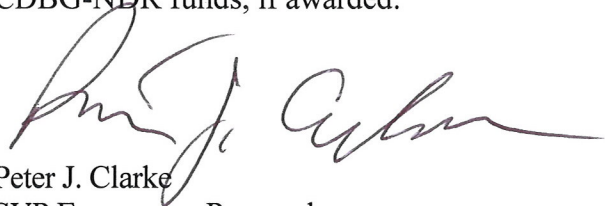
Re: Intent to Participate

This letter is to confirm the mutual intent of both the Connecticut Department of Housing and Eversource Energy to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the CT DOH's CDBG-NDR application.

Eversource Energy is New England's largest provider of electric and gas energy, serving over 3.6 million customers in three states. As Connecticut's largest electric and gas distribution company, Eversource Energy is positioned to support CT DOH's application for a CDBG-NDR application and ensuing projects. Eversource Energy is currently engaged in projects totaling over \$442 million in Fairfield and New Haven Counties in Connecticut that are increasing the resiliency of the electric transmission and distribution grid and expanding and reinforcing the gas supply to our customers.

When CT DOH is awarded this grant, Eversource Energy will work closely with the CT DOH and project staff to coordinate electric and gas supply, infrastructure reinforcements and modifications to support the designed projects and further enhance critical infrastructure resiliency in the designated project areas. Further, as the utility that serves the Fairfield County area, Eversource Energy will provide the critical enabling energy infrastructure for the designated projects.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.



Peter J. Clarke  
SVP Emergency Preparedness  
Eversource Energy



March 24, 2015

East Coast Greenway Alliance  
5315 Highgate Drive, Suite 105  
Durham, NC 27713

Re: Intent to Participate

This letter is to confirm the mutual intent of both the Connecticut Department of Housing (CT DOH) and the East Coast Greenway Alliance (ECGA) to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the CIRCA CDBG-NDR application.

The ECGA is the non-profit organization spearheading the development of the East Coast Greenway – a 2,900 mile network of existing and future multi-use paths which connect communities from Calais, Maine to Key West, Florida. The Alliance promotes the vision for connecting local trails into a continuous route, provides strategic assistance for states, counties, and municipalities that build local trail sections, officially designates trails as part of the ECG trail system, posts signage, and makes maps and guides to facilitate use of the Greenway.

In the state of Connecticut, the ECGA has identified 200 miles of trails and carefully selected roads. Collaboration with the NDRC team will include; 1. Sharing studies or exercises the ECGA has documented from examining east-west bicycling and pedestrian connectivity in Fairfield County; 2. Providing a list of other ECG trail systems in the state of Connecticut.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

Molly Henry

New England Trail Coordinator, East Coast Greenway Alliance

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**Executive Director**

Dennis Markatos-Soriano



UIL Holdings Corporation  
157 Church Street  
PO Box 1564  
New Haven, CT 06506-0901  
Phone 203.499.2032  
Fax 203.499.3664

Anthony Marone  
Senior Vice President  
Customer and Business Services



March 18, 2015

UIL Holdings Corporation  
157 Church Street  
New Haven, CT 06510

Re: Intent to Participate

This letter is to confirm the mutual intent of both the Connecticut Department of Housing and UIL Holdings Corporation to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Connecticut Department of Housing's CDBG-NDR application.

Headquartered in New Haven, Connecticut, UIL Holdings Corporation (UIL) is a diversified energy delivery company serving approximately 700,000 electric and natural gas utility customers in 67 communities across two states, with combined total assets of over \$5 billion.

UIL Holdings is the parent company for The United Illuminating Company (UI), Connecticut Natural Gas Corporation (CNG), The Southern Connecticut Gas Company (SCG), and The Berkshire Gas Company (Berkshire), each more than 100 years old. UI provides for the transmission and delivery of electricity and other energy related services for 17 communities in Connecticut, including the New Haven and Bridgeport areas. SCG and CNG are natural gas distribution companies that serve customers throughout Connecticut, while Berkshire serves natural gas customers in western Massachusetts. UIL Holdings employs more than 1,850 people in the New England region.

As a provider of energy services to communities across Connecticut, UIL shares the Applicant's goal to increase the resilience and sustainability of vulnerable communities along Connecticut's coast and inland waterways to the growing impacts of climate change on the natural, built, and human environment.

Much of UIL's electric service territory and critical gas and electric infrastructure lie in coastal and floodplain zones, communities which were dramatically impacted by recent weather events including Hurricanes Sandy and Irene. The work the Consortium proposes to undertake with CDGB-NDR funds includes broad stakeholder engagement, research and analysis, codifying proven solutions, and creating a finance model for investment in the resilience of infrastructure, services and supply chains. This effort will improve our ability to serve customers directly and indirectly by helping at-risk and distressed communities plan for disaster mitigation, recovery, and economic revitalization in the face of changing climates and extreme weather-related events.

UIL is already investing in electric transmission and distribution infrastructure, improving the resiliency of communities we serve through capital investment in pole strengthening, upgrades to "step down" distribution banks, line condition assessments, emergency equipment inventory assessments, and upgrades to the communications fiber network. Such efforts, as well as our partnership with the State of Connecticut's Department of Energy and Environmental Protection (DEEP) and a number of local communities to build municipal "Microgrids", represent a ten-year, multi-million dollar strategic investment that will greatly improve overall "grid" resilience. We are also investing over the long-term, assessing and implementing coastal substation flood mitigation to upgrade the infrastructure to standards that meet and exceed revised FEMA recommendations.

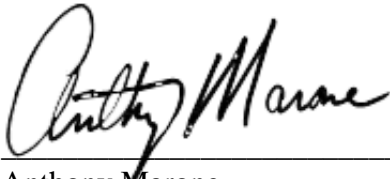
The proposed activities detailed in this grant application are closely aligned with the State and the Governor's priorities to create "Resilience Networks" and "Resilience Corridors." These are comprehensive and proactive resiliency efforts to identify and invest broad community-oriented solutions in the most at-risk areas. These communities are at the epicenter of current and future economic growth, are significant population centers, and are critical pieces of our nation's transportation corridors. As the electric service provider to Connecticut's two largest cities, UIL understands that investments and partnerships in areas such as resiliency are critical to our many customers' and partners' ability to thrive and adapt to a changing environment.

UIL Holdings looks forward to continuing to partner with the Connecticut Department of Housing, CIRCA and other participants on critical efforts to improve our overall resilience in the face of changing environmental factors and encourages HUD's awarding of CDBG-NDR funds to undertake this critical work.

For additional information or questions regarding UIL's support for the Department of Housing's CDBG-NDR proposal, please contact me at [Anthony.marone@uinet.com](mailto:Anthony.marone@uinet.com).

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Regards,

A handwritten signature in black ink that reads "Anthony Marone". The signature is written in a cursive style with a large initial "A".

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Anthony Marone  
Sr. Vice President Business & Customer Services