

### Provider Activity

Monthly Trend	Measure	Actual	1 Yr Ago	Variance %
	Unique Clients	1,174	1,212	-3%
	Admits	551	641	-14% ▼
	Discharges	545	650	-16% ▼
	Service Hours	31,560	34,176	-8%
	Bed Days	1,483	3,579	-59% ▼
	S.Rehab/PHP/IOP	4,120	3,998	3%

▲ > 10% Over 1 Yr Ago    ▼ > 10% Under 1Yr Ago

### Consumer Satisfaction Survey

(Based on 294 FY19 Surveys)

Question Domain	Satisfied % vs Goal%	Satisfied %	Goal %	State Avg
✓ Respect		93%	80%	91%
✓ Participation in Treatment		93%	80%	92%
✓ Quality and Appropriateness		92%	80%	93%
✓ General Satisfaction		89%	80%	92%
✓ Overall		89%	80%	91%
✓ Access		87%	80%	88%
● Outcome		74%	80%	83%
● Recovery		67%	80%	79%

Satisfied %    |    Goal %    0-80%    80-100%    ✓ Goal Met    ● Under Goal

### Clients by Level of Care

Program Type	Level of Care Type	#	%
<b>Mental Health</b>	Outpatient	1,005	60.1%
	Community Support	214	12.8%
	Social Rehabilitation	71	4.2%
	Employment Services	70	4.2%
	ACT	49	2.9%
	Case Management	10	0.6%
	Residential Services	5	0.3%
	<b>Addiction</b>	Medication Assisted Treatment	65
Recovery Support		65	3.9%
Outpatient		34	2.0%
<b>Forensic MH</b>	Forensics Community-based	80	4.8%
<b>Other</b>	Other	4	0.2%

### Client Demographics

Age	#	%	State Avg
18-25	151	13%	11%
26-34	196	17%	23%
35-44	187	16%	22%
45-54	212	18%	20%
55-64	257	22%	18%
65+	167	14%	6%

Gender	#	%	State Avg
Female	620	53%	▲ 40%
Male	554	47%	▼ 60%
Transgender			0%

Race	#	%	State Avg
White/Caucasian	945	80%	▲ 62%
Other	95	8%	13%
Black/African American	69	6%	▼ 17%
Unknown	43	4%	6%
Am. Indian/Native Alaskan	11	1%	1%
Asian	9	1%	1%
Multiple Races	1	0%	1%
Hawaiian/Other Pacific Islander	1	0%	0%

Unique Clients    |    State Avg    ▲ > 10% Over State Avg    ▼ > 10% Under State Avg

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	34	60	-43% ▼
Admits	5	5	0%
Discharges	3	31	-90% ▼
Service Hours	225	316	-29% ▼

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	85%	90%
Valid TEDS Data	47%	89%
<b>On-Time Periodic</b>		
6 Month Updates	38%	20%
<b>Co-occurring</b>		
MH Screen Complete	33%	88%
SA Screen Complete	37%	96%
<b>Diagnosis</b>		
Valid Axis I Diagnosis	97%	99%
Valid Axis V GAF Score	97%	97%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Treatment Completed Successfully		2	67%	50%	48%	17% ▲

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Improved/Maintained Axis V GAF Score		29	91%	75%	56%	16% ▲
● Not Arrested		26	74%	75%	82%	-1%
● Stable Living Situation		31	89%	95%	81%	-6%
● Abstinence/Reduced Drug Use		13	37%	55%	53%	-18% ▼
● Employed		11	31%	50%	40%	-19% ▼
● Self Help		2	6%	60%	27%	-54% ▼

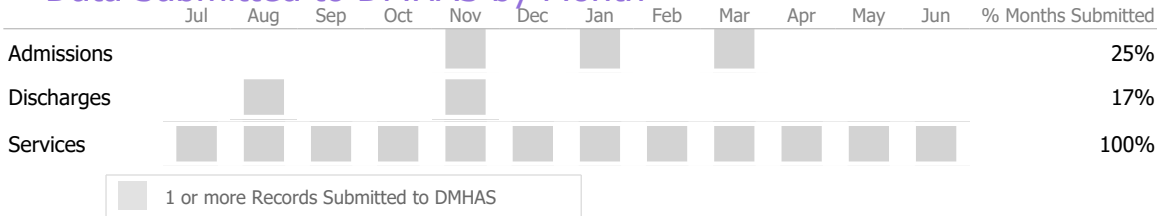
### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Clients Receiving Services		31	97%	90%	62%	7%

### Service Engagement

Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
● 2 or more Services within 30 days		0	0%	75%	66%	-75% ▼

### Data Submitted to DMHAS by Month



▲ > 10% Over    ▼ < 10% Under

█ Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 117 Active Standard Outpatient Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	1	1	0%
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data		N/A 84%
On-Time Periodic	Actual	State Avg
6 Month Updates		0% 56%
Co-occurring	Actual	State Avg
MH Screen Complete		N/A 61%
SA Screen Complete		N/A 61%
Diagnosis	Actual	State Avg
Valid Axis I Diagnosis		0% 97%
Valid Axis V GAF Score		100% 89%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		N/A	N/A	50%	39%	N/A

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Employed		0	0%	30%	25%	-30% ▼
Social Support		0	0%	60%	64%	-60% ▼
Improved/Maintained Axis V GAF Score		0	0%	75%	55%	-75% ▼
Stable Living Situation		0	0%	95%	81%	-95% ▼

### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		0	0%	90%	85%	N/A ▼

### Service Engagement

Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
2 or more Services within 30 days		0	0%	75%	74%	-75% ▼

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions													0%
Discharges													0%
Services													0%

1 or more Records Submitted to DMHAS

> 10% Over < 10% Under

Actual Goal Goal Met Below Goal


\* State Avg based on 89 Active Standard Outpatient Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions													0%
Discharges													0%

 1 or more Records Submitted to DMHAS

 > 10% Over  < 10% Under

 Actual  Goal  Goal Met  Below Goal

\* State Avg based on 46 Active Outreach & Engagement Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	214	286	-25% ▼
Admits	42	98	-57% ▼
Discharges	45	127	-65% ▼
Service Hours	6,215	7,511	-17% ▼

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	79%	71%
On-Time Periodic	Actual	State Avg
6 Month Updates	70%	84%
Co-occurring	Actual	State Avg
MH Screen Complete	25%	40%
SA Screen Complete	24%	36%
Diagnosis	Actual	State Avg
Valid Axis I Diagnosis	100%	98%
Valid Axis V GAF Score	99%	96%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		22	49%	65%	62%	-16% ▼

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Social Support		170	78%	60%	81%	18% ▲
Stable Living Situation		205	94%	80%	87%	14% ▲
Improved/Maintained Axis V GAF Score		149	76%	65%	66%	11% ▲
Employed		36	17%	20%	13%	-3%

### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		172	100%	90%	99%	10%

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions	■	■	■	■		■	■	■	■	■	■	■	83%
Discharges	■	■	■	■	■		■	■	■	■	■	■	92%
Services	■	■	■	■	■	■	■	■	■	■	■	■	100%

■ 1 or more Records Submitted to DMHAS

▲ > 10% Over    ▼ < 10% Under

■ Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 36 Active CSP Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	4	4	0%
Admits	-	2	-100% ▼
Discharges	-	-	
Service Hours	-	-	

### Data Submission Quality

Data Entry                                  Actual      State Avg

Co-occurring	Actual	State Avg
MH Screen Complete	0%	74%
SA Screen Complete	0%	97%

Diagnosis	Actual	State Avg
✓ Valid Axis I Diagnosis	100%	94%
✓ Valid Axis V GAF Score	100%	93%

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions													0%
Discharges													0%
Services													0%

■ 1 or more Records Submitted to DMHAS

▲ > 10% Over      ▼ < 10% Under

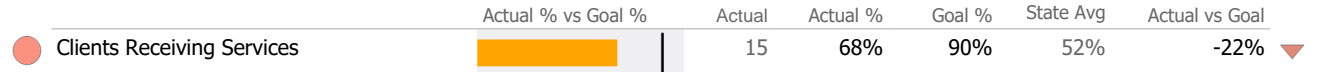
■ Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 6 Active Integrated Primary Care Programs

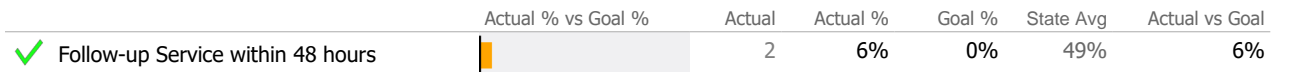
### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	80	90	-11% ▼
Admits	43	60	-28% ▼
Discharges	59	53	11% ▲
Service Hours	7	5	46% ▲

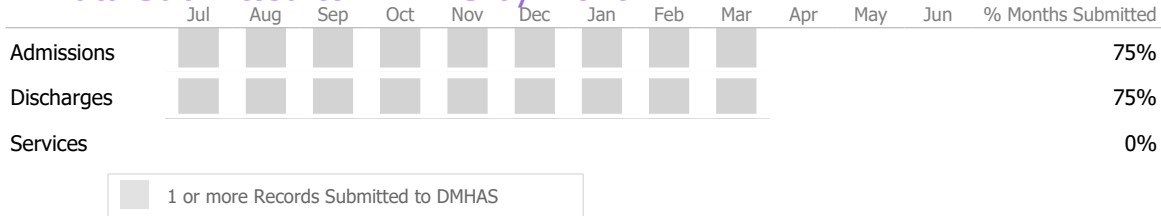
### Service Utilization



### Jail Diversion



### Data Submitted to DMHAS by Month



▲ > 10% Over    ▼ < 10% Under

■ Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 19 Active Court Liaison-Jail Diversion Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	1,005	1,044	-4%
Admits	300	342	-12% ▼
Discharges	274	331	-17% ▼
Service Hours	11,313	10,679	6%

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	87%	84%
On-Time Periodic	Actual	State Avg
6 Month Updates	50%	56%
Co-occurring	Actual	State Avg
MH Screen Complete	40%	61%
SA Screen Complete	38%	61%
Diagnosis	Actual	State Avg
Valid Axis I Diagnosis	100%	97%
Valid Axis V GAF Score	99%	89%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		82	30%	50%	39%	-20% ▼

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Social Support		775	75%	60%	64%	15% ▲
Improved/Maintained Axis V GAF Score		742	79%	75%	55%	4%
Employed		263	26%	30%	25%	-4%
Stable Living Situation		933	90%	95%	81%	-5%

### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		747	99%	90%	85%	9%

### Service Engagement

Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
2 or more Services within 30 days		220	77%	75%	74%	2%

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions	█	█	█	█	█	█	█	█	█	█	█	█	100%
Discharges	█	█	█	█	█	█	█	█	█	█	█	█	100%
Services	█	█	█	█	█	█	█	█	█	█	█	█	100%

█ 1 or more Records Submitted to DMHAS

▲ > 10% Over ▼ < 10% Under

█ Actual | Goal ✓ Goal Met ● Below Goal

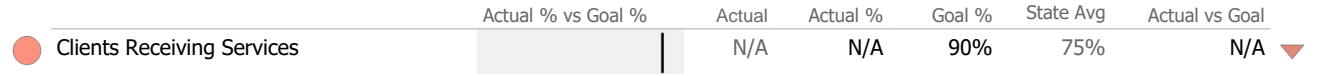
\* State Avg based on 89 Active Standard Outpatient Programs



### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	

### Service Utilization



### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions													0%
Discharges													0%

1 or more Records Submitted to DMHAS

▲ > 10% Over    ▼ < 10% Under

■ Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 33 Active Social Rehabilitation Programs

# Senior Outreach

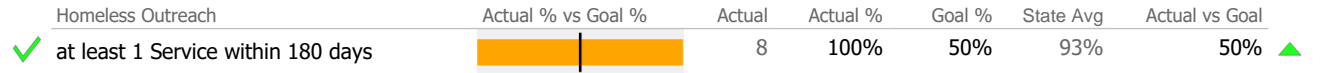
Bridges Healthcare Inc.

Mental Health - Case Management - Outreach & Engagement

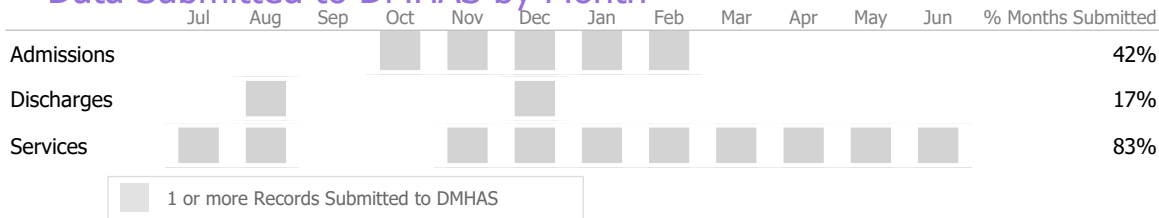
## Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	10	13	-23% ▼
Admits	8	11	-27% ▼
Discharges	6	7	-14% ▼
Service Hours	120	125	-4%

## Service Engagement



## Data Submitted to DMHAS by Month



▲ > 10% Over    ▼ < 10% Under

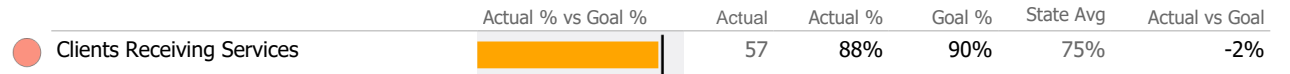
■ Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 46 Active Outreach & Engagement Programs

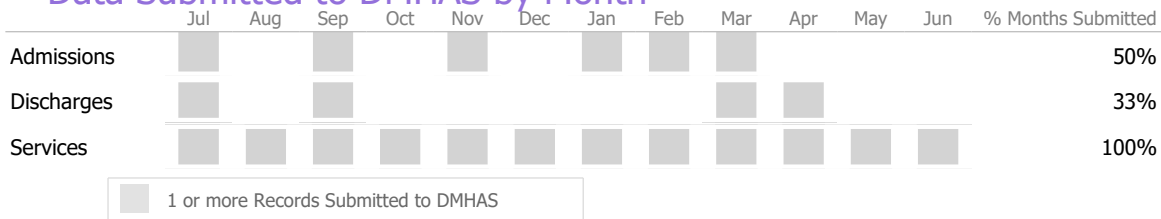
### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	71	78	-9%
Admits	9	20	-55% ▼
Discharges	6	16	-63% ▼
Social Rehab/PHP/IOP Days	4,120	3,998	3%

### Service Utilization



### Data Submitted to DMHAS by Month



▲ > 10% Over    ▼ < 10% Under

■ Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 33 Active Social Rehabilitation Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	65	21	210% ▲
Admits	47	21	124% ▲
Discharges	60	-	

### Data Submission Quality
















Data Entry	Actual	State Avg
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Valid TEDS Data		N/A	N/A
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Co-occurring	Actual	State Avg	
MH Screen Complete		0%	44%
✓ SA Screen Complete		85%	59%

Diagnosis	Actual	State Avg	
✓ Valid Axis I Diagnosis		100%	12%
✓ Valid Axis V GAF Score		100%	11%

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions													92%
Discharges													92%

 1 or more Records Submitted to DMHAS

 > 10% Over  < 10% Under

 Actual  Goal  Goal Met  Below Goal

\* State Avg based on 9 Active Peer Based Mentoring Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	65	20	225% ▲
Admits	48	20	140% ▲
Discharges	44	-	

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	62%	91%
Valid TEDS Data	63%	95%
<b>On-Time Periodic</b>		
6 Month Updates	0%	35%
<b>Co-occurring</b>		
MH Screen Complete	0%	81%
SA Screen Complete	49%	91%
<b>Diagnosis</b>		
Valid Axis I Diagnosis	100%	100%
Valid Axis V GAF Score	98%	99%

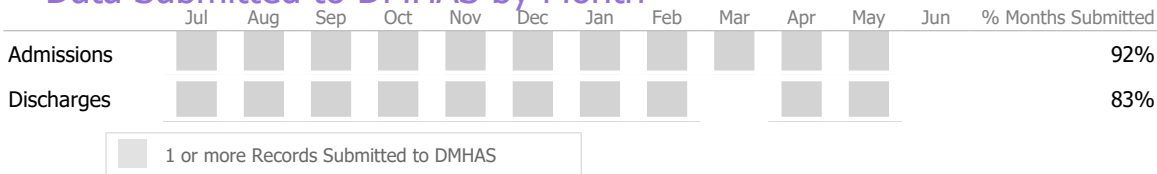
### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Treatment Completed Successfully		29	66%	50%	48%	16% ▲

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
● Employed		31	46%	50%	33%	-4%
● Stable Living Situation		60	88%	95%	78%	-7%
● Improved/Maintained Axis V GAF Score		39	74%	75%	56%	-1%
● Abstinence/Reduced Drug Use		23	34%	55%	55%	-21% ▼
● Self Help		5	7%	60%	26%	-53% ▼
● Not Arrested		11	16%	75%	77%	-59% ▼

### Data Submitted to DMHAS by Month



▲ > 10% Over    ▼ < 10% Under

■ Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 24 Active Buprenorphine Maintenance Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	70	89	-21% ▼
Admits	35	50	-30% ▼
Discharges	38	50	-24% ▼
Service Hours	655	729	-10%

### Recovery

National Recovery Measures (NOMS)		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓	Employed		37	48%	35%	43%	13% ▲

### Service Utilization

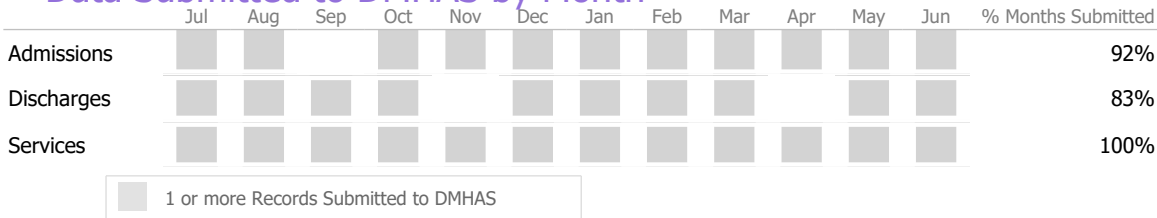
		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓	Clients Receiving Services		37	95%	90%	96%	5%

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	70%	83%

On-Time Periodic	Actual	State Avg
✓ 6 Month Updates	89%	89%

### Data Submitted to DMHAS by Month



▲ > 10% Over    ▼ < 10% Under

■ Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 42 Active Employment Services Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	49	54	-9%
Admits	13	8	63% ▲
Discharges	8	18	-56% ▼
Service Hours	7,562	9,561	-21% ▼

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	95%	67%
On-Time Periodic		
6 Month Updates	68%	91%
Co-occurring		
MH Screen Complete	95%	39%
SA Screen Complete	95%	40%
Diagnosis		
Valid Axis I Diagnosis	100%	99%
Valid Axis V GAF Score	100%	89%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		5	62%	65%	53%	-3%
No Re-admit within 30 Days of Discharge		8	100%	85%	91%	15% ▲
Follow-up within 30 Days of Discharge		0	0%	90%	54%	-90% ▼

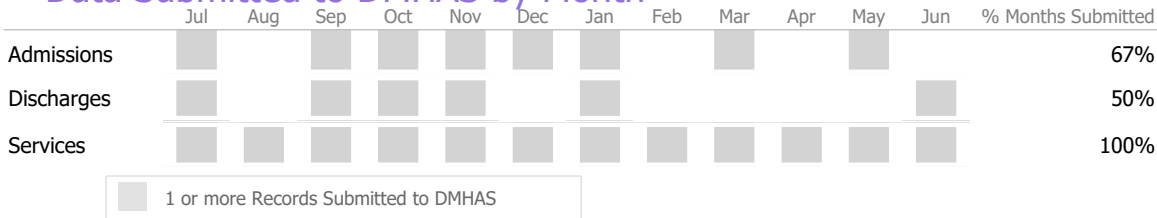
### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Stable Living Situation		47	96%	60%	90%	36% ▲
Social Support		42	86%	60%	79%	26% ▲
Employed		12	24%	15%	13%	9%
Improved/Maintained Axis V GAF Score		40	89%	85%	58%	4%

### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		42	100%	90%	99%	10%

### Data Submitted to DMHAS by Month



▲ > 10% Over ▼ < 10% Under

Actual | Goal ✓ Goal Met ● Below Goal

\* State Avg based on 23 Active Assertive Community Treatment Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	5	20	-75% ▼
Admits	1	4	-75% ▼
Discharges	2	16	-88% ▼
Service Hours	955	1,326	-28% ▼
Bed Days	1,483	3,579	-59% ▼

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	100%	52%
6 Month Updates	67%	86%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Treatment Completed Successfully		2	100%	60%	72%	40% ▲
✓ Follow-up within 30 Days of Discharge		2	100%	90%	82%	10%

### Recovery

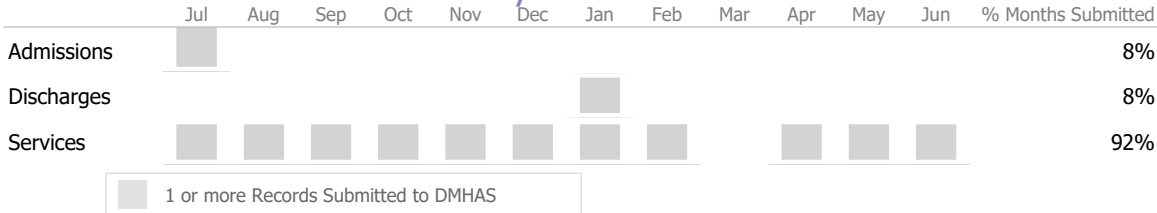
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Social Support		4	80%	60%	86%	20% ▲
✓ Stable Living Situation		5	100%	95%	94%	5%
○ Employed		1	20%	25%	9%	-5%

### Bed Utilization

	12 Months Trend	Beds	Avg LOS	Turnover	Actual %	Goal %	State Avg	Actual vs Goal
✓ Avg Utilization Rate		4	574 days	0.2	101%	90%	97%	11% ▲

Legend: < 90% (light blue), 90-110% (grey), > 110% (red)

### Data Submitted to DMHAS by Month



▲ > 10% Over    ▼ < 10% Under

Actual | Goal    ✓ Goal Met    ○ Below Goal

\* State Avg based on 80 Active Supervised Apartments Programs