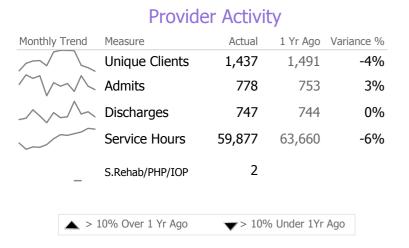
Bridges Healthcare, Inc. Milford, CT

Reporting Period: July 2016 - June 2017 (Data as of Sep 13, 2017)

80-100%

Goal Met

Under Goal



Clients by Level of Care

Program Type	Level of Care Type	#	%
Mental Heal	th		
	Outpatient	1,202	60.6%
	Community Support	300	15.1%
	Employment Services	102	5.1%
	Social Rehabilitation	82	4.1%
	ACT	77	3.9%
	Residential Services	23	1.2%
Addiction			
	Outpatient	116	5.8%
Forensic MH			
Fore	ensics Community-based	81	4.1%

Question Domain Satisfied % vs Goal% Satisfied % Goal % State Avg Participation in Treatment 87% 80% 92% \checkmark General Satisfaction 86% 80% 92% Quality and Appropriateness 85% 80% 93% Respect 83% 80% 91% 80% 91% Overall 76% 80% 88% Access 74% 65% 80% 79% Recovery Outcome 58% 80% 83%

Client Demographics

0-80%

Goal %

Satisfied %

Age 18-25 26-34 35-44 45-54 55-64 65+

Ethnicity Non-Hispanic Hispanic-Other Hisp-Puerto Rican Hispanic-Mexican

> Unknown Hispanic-Cuban

	#	%	State Avg	Gender		#	%	Sta	ate Avg
	229	16%	14%	Female		769	54%		40%
	221	16%	24%	Male		666	46%	▼	60%
	211	15%	20%	Transgender					0%
	311	22%	22%						
	311	22%	16%						
•	141	10%	5%	Race		#	%	Sta	ate Avg
•				White/Caucasian		1,218	85%		65%
	#	%	State Avg	Other		93	6%		13%
	1,042	73%	74%	Black/African American		87	6%		16%
	344	24%	▲ 7%	Am. Indian/Native Alaskan		24	2%		1%
1	43	3%	13%	Asian		11	1%		1%
 	5	0%	1%	Multiple Races		2	0%		1%
				Unknown		2	0%		3%
	2	0%	6%	Hawaiian/Other Pacific Islander					0%
	1	0%	0%	1					
	Unique C	lients	State Avg	▲ > 10% Over State Avg	$\mathbf{\nabla}$	> 10% U	Inder S	tate /	Avg

Consumer Satisfaction Survey (Based on 269 FY16 Surveys)

Addiction - Outpatient - Standard Outpatient

Reporting Period: July 2016 - June 2017 (Data as of Sep 13, 2017)

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	116	207	-44%	▼
Admits	26	56	-54%	▼
Discharges	37	120	-69%	▼
Service Hours	992	1,480	-33%	•

Data Submission Quality

	Data Entry	Actual	State Avg
\checkmark	Valid NOMS Data	96%	95%
	Valid TEDS Data	56%	91%
	On-Time Periodic	Actual	State Avg
\checkmark	6 Month Updates	65%	44%
	Cooceruting	Actual	Ctata Aug
	Cooccurring MH Screen Complete	Actual 56%	State Avg 96%
	•		
	SA Screen Complete	56%	96%
	Diagnosis	Actual	State Avg
	Valid Axis I Diagnosis	93%	100%
\checkmark	Valid Axis V GAF Score	100%	96%

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		16	43%	50%	54%	-7%
Recovery						
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Not Arrested		104	90%	75%	87%	15%
Improved/Maintained Axis V GAF Score		87	81%	75%	69%	6%
Stable Living Situation		97	84%	95%	88%	-11%
Employed	I	36	31%	50%	44%	-19%
Abstinence/Reduced Drug Use		40	34%	55%	58%	-21%
Self Help		22	19%	60%	30%	-41%
Service Utilization						
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		74	94%	90%	81%	4%
Service Engagement						
Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
		19	73%	75%	75%	-2%

Data Submitted to DMHAS by Month

Ducc		necea											
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions													83%
Discharges													83%
Services													100%
	1 or n	nore Recor	ds Sub	mitted to	DMHAS	5							



* State Avg based on 113 Active Standard Outpatient Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Data Submission Quality

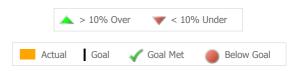
Data Entry		Actual	State Avg
Valid NOMS Data		N/A	93%
	•		
On-Time Periodic		Actual	State Avg
6 Month Updates		N/A	70%
Cooccurring		Actual	State Avg
MH Screen Complete		N/A	82%
SA Screen Complete		N/A	81%

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Treatment Completed Successfully		N/A	N/A	50%	45%	N/A	
Recovery							
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Employed		N/A	N/A	30%	23%	-30%	-
Improved/Maintained Axis V GAF Score	· 1	N/A	N/A	75%	59%	-75%	-
Social Support		N/A	N/A	60%	70%	-60%	-
Stable Living Situation	· I	N/A	N/A	95%	86%	-95%	-
Service Utilization							
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Clients Receiving Services		N/A	N/A	90%	90%	N/A	-

Data Submitted to DMHAS by Month

		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admission	IS													0%
Discharge	S													0%
	1	or mor	e Record	ds Submi	itted to I	OMHAS								



* State Avg based on 92 Active Standard Outpatient Programs

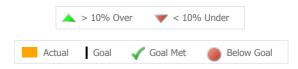
Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions													0%
Discharges													0%

1 or more Records Submitted to DMHAS



* State Avg based on 39 Active Outreach & Engagement Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	300	234	28%	
Admits	135	131	3%	
Discharges	130	67	94%	
Service Hours	6,573	4,433	48%	

Data Submission Quality

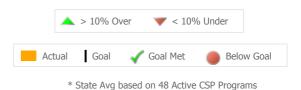
	Data Entry		Actual	State Avg
	Valid NOMS Data		96%	98%
		•		
	On-Time Periodic		Actual	State Avg
V	6 Month Updates		94%	93%
	Cooccurring		Actual	State Avg
	MH Screen Complete		61%	88%
	SA Screen Complete		55%	87%
		•		
	Diagnosis		Actual	State Avg
\checkmark	Valid Axis I Diagnosis		100%	98%
<i></i>	Valid Axis V GAF Score		100%	93%

Discharge Outcomes

		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
	Treatment Completed Successfully		62	48%	65%	69%	-17%	•
	Recovery							
	National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
\checkmark	Stable Living Situation		272	87%	80%	92%	7%	
\checkmark	Social Support		188	60%	60%	81%	0%	
	Employed		54	17%	20%	13%	-3%	
	Improved/Maintained Axis V GAF Score	· ·	202	77%	95%	69%	-18%	-
	Service Utilization							
		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
\checkmark	Clients Receiving Services		181	99%	90%	99%	9%	

Data Submitted to DMHAS by Month

	-	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions														100%
Discharges														100%
Services														100%
	1 0	or mor	re Recor	ds Subrr	nitted to	DMHAS								



Connecticut Dept of Mental Health and Addiction Services Program Quality Dashboard

Reporting Period: July 2016 - June 2017 (Data as of Sep 13, 2017)

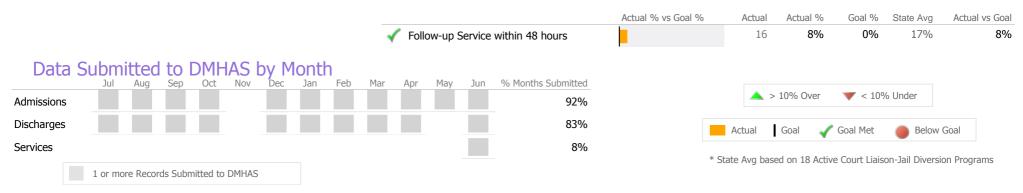
Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	81	66	23% 🔺
Admits	65	47	38% 🔺
Discharges	73	45	62% 🔺
Service Hours		-	

Service Utilization

Actual	1 Yr Ago	Variance %			Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
81	66	23%	▲ ●	Clients Receiving Services		0	0%	90%	46%	N/A
65	47	38%								
73	45	62%								
	-									

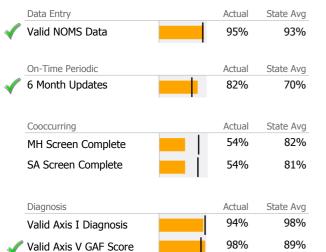
Jail Diversion



Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	1,202	1,200	0%
Admits	449	451	0%
Discharges	410	438	-6%
Service Hours	15,047	13,299	13% 🔺

Data Submission Quality



Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		89	22%	50%	45%	-28%
D						
Recovery						
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Employed		352	29%	30%	23%	-1%
Stable Living Situation		1,082	88%	95%	86%	-7%
Social Support		646	53%	60%	70%	-7%
Improved/Maintained Axis V GAF Score		819	74%	75%	59%	-1%
•		819	74%	75%	59%	-1%
Improved/Maintained Axis V GAF Score Service Utilization	Actual % vs Goal %	819 Actual	74% Actual %	75% Goal %	59% State Avg	
	Actual % vs Goal %					-1% Actual vs Goal 5%
Service Utilization	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goa
Service Utilization Clients Receiving Services	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goa

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions													100%
Discharges													100%
Services													100%
	1 or m	nore Reco	rds Subr	nitted to	DMHAS								



* State Avg based on 92 Active Standard Outpatient Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	23	31	-26%	▼
Admits	-	9	-100%	▼
Discharges	23	8	188%	
Service Hours	143	789	-82%	•

Data Submission Quality

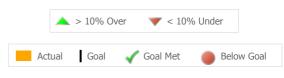
Data Entry	Actual	State Avg
Valid NOMS Data	97%	99%
On-Time Periodic	Actual	State Avg
6 Month Updates	N/A	98%
Cooccurring	Actual	State Avg
MH Screen Complete	42%	90%
SA Screen Complete	39%	89%
	_	
Diagnosis	Actual	State Avg
Valid Axis I Diagnosis	100%	98%
Valid Axis V GAF Score	100%	98%
valiu Axis v GAF Score	100 /0	5070

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Treatment Completed Successful	ully	23	100%	50%	87%	50%	
Recovery							
National Recovery Measures (NOMS)) Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Stable Living Situation		22	96%	85%	94%	11%	
🗸 Social Support		15	65%	60%	88%	5%	
Employed	_	4	17%	25%	11%	-8%	
Improved/Maintained Axis V GA	F Score	18	78%	95%	79%	-17%	
Service Utilization							
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Clients Receiving Services		N/A	N/A	90%	99%	N/A	

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions													0%
Discharges													17%
Services													33%
	1 or mo	ore Reco	rds Subn	nitted to	DMHAS								



* State Avg based on 39 Active Residential Support Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Service Utilization

ure	Actual	1 Yr Ago	Variance %		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
ue Clients	0	I II Ago	Vanance 70	Clients Receiving Services		N/A	N/A	90%	78%	N/A	•
its	-	-									
narges	-	-									
ce Hours	-	-									

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions													0%
Discharges													0%
	1 or mo	ore Reco	rds Subn	nitted to	DMHAS								

🔺 > 10% Over 🔻 < 10% Under Actual Goal 🧹 Goal Met Below Goal

* State Avg based on 35 Active Social Rehabilitation Programs

Bridges Healthcare, Inc. Mental Health - Social Rehabilitation - Social Rehabilitation Connecticut Dept of Mental Health and Addiction Services Program Quality Dashboard

Reporting Period: July 2016 - June 2017 (Data as of Sep 13, 2017)

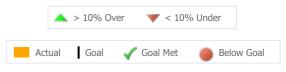
Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	82	79	4%
Admits	14	9	56% 🔺
Discharges	13	10	30% 🔺
Service Hours	21,095	22,083	-4%
Social Rehab/PHP/IOP Days	2	0	

Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		61	87%	90%	78%	-3%





* State Avg based on 35 Active Social Rehabilitation Programs

Clients Recei

Vocational 309-270

Bridges Healthcare, Inc. Mental Health - Employment Services - Employment Services

Connecticut Dept of Mental Health and Addiction Services Program Quality Dashboard

Reporting Period: July 2016 - June 2017 (Data as of Sep 13, 2017)

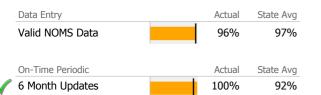
Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	102	85	20% 🔺	
Admits	65	36	81% 🔺	
Discharges	54	48	13% 🔺	
Service Hours	1,148	1,255	-8%	

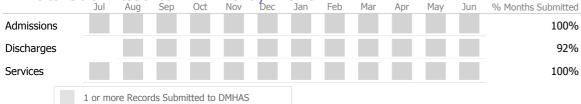
Recovery

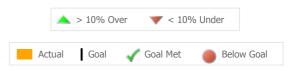
	National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
\checkmark	Employed		41	39%	35%	43%	4%
	Service Utilization						
		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
\checkmark	Clients Receiving Services		51	100%	90%	97%	10%

Data Submission Quality



Data Submitted to DMHAS by Month





* State Avg based on 40 Active Employment Services Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	77	64	20%	
Admits	24	14	71%	
Discharges	7	8	-13%	▼
Service Hours	14,879	20,322	-27%	•

Data Submission Quality

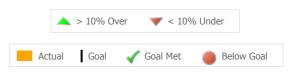
Data Entry	Actual	State Avg
< Valid NOMS Data	97%	97%
On-Time Periodic	Actual	State Avg
6 Month Updates	71%	88%
Cooccurring	Actual	State Avg
MH Screen Complete	43%	91%
SA Screen Complete	45%	90%
Diagnosis	Actual	State Avg
🞻 Valid Axis I Diagnosis	99%	99%
Valid Axis V GAF Score	95%	84%

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Ava	Actual vs Goal
Treatment Completed Successfully		2	29%	65%	56%	-36%
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
No Re-admit within 30 Days of Discharge		4	57%	85%	93%	-28%
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Follow-up within 30 Days of Discharge		0	0%	90%	52%	-90%
Recovery						
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Stable Living Situation		66	82%	60%	89%	22%
Employed	.	16	20%	15%	12%	5%
Social Support		49	61%	60%	77%	1%
Improved/Maintained Axis V GAF Score	· · ·	51	81%	85%	53%	-4%
Service Utilization						
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		63	86%	90%	98%	-4%

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions													67%
Discharges													25%
Services													100%
	1 or mo	ore Recor	rds Subr	nitted to	DMHAS								



* State Avg based on 14 Active Assertive Community Treatment Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	N/A	99%
	•	
On-Time Periodic	Actual	State Avg
6 Month Updates	N/A	84%

Discharge Outcomes

0%

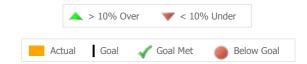
	Actual %	% vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goa
Treatment Completed Successfully			N/A	N/A	60%	68%	N/A
	Actual %	% vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Follow-up within 30 Days of Discharge			N/A	N/A	90%	78%	N/A
Recovery							
National Recovery Measures (NOMS)	Actual %	vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Employed			N/A	N/A	25%	7%	-25%
Social Support	•		N/A	N/A	60%	86%	-60%
Stable Living Situation		•	N/A	N/A	95%	97%	-95%
Bed Utilization							
12 Months Trend	d Beds	Avg LOS	Turnover	Actual %	Goal %	State Avg	Actual vs Goal
Avg Utilization Rate	4	N/A	N/A	0%	90%	94%	-90%

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions													0%

Discharges

1 or more Records Submitted to DMHAS



* State Avg based on 70 Active Supervised Apartments Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	

Discharge Outcomes

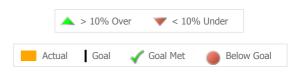
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
No Re-admit within 30 Days of Discharge		N/A	N/A	85%	90%	N/A
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Follow-up within 30 Days of Discharge		N/A	N/A	90%	81%	N/A

Bed Utilization

					12 Months Trend	Beds	Avg LOS	Turnover	Actual %	Goal %	State Avg	Actual vs Goal
				Avg Utilization Rate		4	N/A	N/A	0%	90%	62%	-90%
Cooccurring		Actual	State Avg									
MH Screen Complete		N/A	90%									
SA Screen Complete	Í	N/A	88%									

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	% Months Submitted
Admissions													0%
Discharges													0%
	1 or mo	ore Reco	rds Subr	nitted to	DMHAS								



 \ast State Avg based on 10 Active Respite Bed Programs