

**Cook Willow Health & Rehabilitation Center, Inc.**  
**Profit & Loss**

|                            | <b>Year Ended September 30</b> |                  |                  |
|----------------------------|--------------------------------|------------------|------------------|
|                            | <b>2022</b>                    | <b>2021</b>      | <b>2020</b>      |
| <b>Revenues</b>            |                                |                  |                  |
| Resident Revenue           | \$ 6,711,032                   | \$ 6,383,014     | \$ 6,717,367     |
| Other Revenue              | 95,367                         | 74,579           | 88,394           |
| <b>Total revenues</b>      | <b>6,806,399</b>               | <b>6,457,593</b> | <b>6,805,761</b> |
| <b>Expenses</b>            |                                |                  |                  |
| Salary                     | 3,186,964                      | 2,982,841        | 2,952,728        |
| Professional Fees          | 272,279                        | 245,306          | 277,748          |
| Administrative and General | 1,245,078                      | 1,302,854        | 1,244,771        |
| Dietary                    | 404,659                        | 401,628          | 388,412          |
| Laundry                    | 10,343                         | 23,062           | 10,456           |
| Housekeeping               | 38,541                         | 31,527           | 35,715           |
| Resident Care              | 261,656                        | 226,147          | 185,930          |
| Maint. & Operating         | 217,963                        | 172,901          | 184,053          |
| Depreciation Cost          | 209,065                        | 191,323          | 192,864          |
| Amortization Cost          | 65,414                         | 71,809           | 39,092           |
| Rental                     | 410,444                        | 534,192          | 693,449          |
| Real Estate Taxes          | 104,980                        | 83,980           | 84,228           |
| Interest                   | 4,005                          | 8,826            | 17,279           |
| Insurance                  | 69,705                         | 71,316           | 68,179           |
| <b>Total expenses</b>      | <b>6,501,096</b>               | <b>6,347,712</b> | <b>6,374,904</b> |
| <br>Profit (loss)          | <br>\$ 305,303                 | <br>\$ 109,881   | <br>\$ 430,857   |

State of Connecticut  
Department of Social Services

**Nursing Facility Narrative Summary of Expenditures**  
To be Filed with the Annual Report of Long Term Care Facility

Per LCO No. 8976, beginning with the cost report year ending on September 30, 2023, and annually thereafter, each nursing home facility, as defined in section 19a-490 of the general statutes, shall submit to the Commissioner of Social Services narrative summaries of expenditures in addition to the cost reports required pursuant to section 17b-340 of the general statutes, as amended by this act. The summaries shall include profit and loss statements for the preceding three cost report years, total revenue, total expenditures, total assets, total liabilities, short-term debt, long-term debt and cash flows from investing, operating and financing activities.

**You must submit this summary (data requested below) along with a written narrative explaining the data and profit and loss statements for the preceding three cost years.**

**Facility Name** Cook Willow Health & Rehab Center

**Facility Address** 81 Hillside Avenue  
Plymouth, CT 06782

**Provider Number** 000009324

**Individual Completing this Summary** Craig Lubitski  
**Email Address** [craig.lubitski@cjlrc.com](mailto:craig.lubitski@cjlrc.com)

|                           |                 |
|---------------------------|-----------------|
| Total Expenditures        | \$ 7,047,142.00 |
| Total Revenue             | \$ 7,843,524.00 |
| Total Assets              | \$ 4,573,285.00 |
| Total Liabilities         | \$ 1,751,691.00 |
| Short-term debt           | \$ -            |
| Long-term debt            | \$ -            |
| Cash Flows from Investing | \$ (87,015.00)  |
| Cash Flows from Operating | \$ 840,120.00   |
| Cash Flows from Financing | \$ -            |