

- October 2020 – First COVID-19 Outbreak – 13 residents infected – 8 deaths
  - February 2021 – Granted a PPP loan of \$871,240
  - March 2021 – 2 ½ year \$7.2 mil RCH renovation project began which was being financed with a \$6 mil long-term note
  - Total resident days for FYE 2021 – RCH 12,333 (46%), SNF 9,133 (83%)
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- April 2022 – The PPP Loan was forgiven in full (\$871,240)
  - We had a huge increase in the use of Agency staffing due to a shortage of workforce and vaccine mandates
  - RCH renovations were in full swing. With one phase being completed and phase two being started.
  - Total resident days for FYE 2022 – RCH 11,109 (41%), SNF 9,515 (87%)
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- January 2023 – Our administrator of 40 + years retired
  - April of 2023 – Our new administrator began in his position
  - Continued increase in agency usage through June of 2023. Rates were renegotiated and staff patterns changed under the new administration.
  - April 2023 – Employee Retention Credit received \$364,682.68
  - June 2023 – Employee Retention Credit received \$681,146.97
  - Sept 2023 – Renovations of all three phases were completed.
  - Took a loss on the write-off of the North Haven Property in the amount of \$206,585
  - Sept 2023 – layoffs were done for the first time
  - Total Resident days for FYE 2023 – RCH 11, 319 (42%), SNF 9,822 (90%)

State of Connecticut  
Department of Social Services

**Nursing Facility Narrative Summary of Expenditures**  
To be Filed with the Annual Report of Long Term Care Facility

Per LCO No. 8976, beginning with the cost report year ending on September 30, 2023, and annually thereafter, each facility as defined in section 19a-490 of the general statutes, shall submit to the Commissioner of Social Services narrative summaries of expenditures in addition to the cost reports required pursuant to section 17b-340 of the general statutes, as amended. These narrative summaries shall include profit and loss statements for the preceding three cost report years, total revenue, total expenses, total assets, total liabilities, short-term debt, long-term debt and cash flows from investing, operating and financing activities.

**You must submit this summary (data requested below) along with a written narrative explaining the data statements for the preceding three cost years.**

**Facility Name** The Bradley Home & Pavilion

**Facility Address** 320 Colony Street  
Meriden, CT 06451

**Provider Number** 2157-C

**Individual Completing this Summary** Diane L. Kane  
**Email Address** [dianekane@thebradleyhome.com](mailto:dianekane@thebradleyhome.com)

	<b>FYE 9/30/23</b>	<b>FYE 9/30/22</b>	<b>FYE 9/30/21</b>
Total Expenditures	9,067,542	8,483,443	7,915,909
Total Revenue	8,155,521	1,470,751	8,663,580
Total Assets	30,307,211	29,520,019	33,862,802
Total Liabilities	9,258,076	7,558,863	4,893,858
Short-term debt	382,766	174,422	166,570
Long-term debt	7,258,777	6,127,729	2,832,898
Cash Flows from Investing	1,058,947	(723,842)	(1,368,679)
Cash Flows from Operating	(2,414,934)	(2,970,664)	(2,427,258)
Cash Flows from Financing	1,339,392	3,301,918	1,711,617

each nursing home facility,  
the summaries of  
led by this act. The  
expenditures, total assets,

**and profit and loss**

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