

State of Connecticut  
Department of Social Services

**Nursing Facility Narrative Summary of Expenditures**  
To be Filed with the Annual Report of Long Term Care Facility

Per LCO No. 8976, beginning with the cost report year ending on September 30, 2023, and annually thereafter, each home facility, as defined in section 19a-490 of the general statutes, shall submit to the Commissioner of Social Services narrative summaries of expenditures in addition to the cost reports required pursuant to section 17b-340 of the general statutes, as amended by this act. The summaries shall include profit and loss statements for the preceding three cost years, total revenue, total expenditures, total assets, total liabilities, short-term debt, long-term debt and cash flows investing, operating and financing activities.

**You must submit this summary (data requested below) along with a written narrative explaining the data and loss statements for the preceding three cost years.**

**Facility Name** Complete Care at Kimberly Hall North

**Facility Address** 1 Emerson Dr, Windsor, Connecticut 06095-3204

**Provider Number** 000010769

**Individual Completing this Summary** Peri Neumann  
**Email Address** PeriN@LTCAlly.com

	<b>2023</b>	<b>2022</b>	<b>2021</b>
Total Expenditures	16,122,087		
Total Revenue	15,831,690		
Total Assets	2,218,444		
Total Liabilities	2,381,536		
Short-term debt	2,381,536		
Long-term debt	-		
Cash Flows from Investing	(437,463)		
Cash Flows from Operating	398,327		
Cash Flows from Financing	-		

Narrative:

\*2021 and 2022 are NA as the facility came on 11/15/22



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# Complete Care at North Kimberly Hall

## Profit & Loss

As of September 30, 2023

Reporting Book:

As of Date:

Location:

ACCRUAL

09/30/2023

Complete Care at North Kimberly Hall

Month Ending  
11/30/2022

Actual

### Revenue

Inhouse Revenue	
Medicare	34,586
Medicare HMO	0
Medicaid	458,962
Private	90,496
Hospice	11,966
Total Inhouse Revenue	<u>596,010</u>

Ancillary Revenue	
Therapy	8,885
Capitated	0
Other Ancillary	0
Total Ancillary Revenue	<u>8,885</u>

Other Revenue	
Other Income	19,506
Total Other Revenue	<u>19,506</u>

**Total Revenue** 624,401

### Operating Expenses

Nursing & Medical	
Direct Care Nursing	
Nursing Aide Salary	109,833
LPN Salary	56,229
RN Salary	22,403
Nursing Contracted Services	23,194
Total Direct Care Nursing	<u>211,659</u>

Nursing Admin	
DON/ADON Salary	12,320
Other Nursing Admin Salary	40,957
Medical Director	2,445
Total Nursing Admin	<u>55,722</u>

General Nursing	
Medical Supplies & Equipment	7,666
Nursing Rental	142

Transportation	0
Other Nursing Expense	3,961
Total General Nursing	<u>11,769</u>
Total Nursing & Medical	<u>279,150</u>
Ancillary Expense	
Pharmacy	589
Therapy	10,232
Oxygen	581
Lab	1,189
Radiology	0
Total Ancillary Expense	<u>12,591</u>
Housekeeping & Laundry	
Housekeeping Supplies & Equipment	2,276
Housekeeping Contracted Service	24,507
Laundry Contracted Service	15,362
Total Housekeeping & Laundry	<u>42,145</u>
Social Services	
Social Service Salary	6,407
Total Social Services	<u>6,407</u>
Food & Nutrition	
Dietary Salary	21,085
Patient Food	14,265
Dietary Supplies & Equipment	2,235
Dietary Contracted Services	8,238
Other Dietary Expense	142
Total Food & Nutrition	<u>45,965</u>
Maintenance	
Maintenance Salary	4,132
Supplies & Equipment	61
Repairs & Maintenance	8,289
Maintenance Contracted Services	117
Total Maintenance	<u>12,599</u>
Recreation	
Recreation Salary	8,179
Recreation Supplies & Equipment	0
Recreation Contracted Services	285
Other Recreation Expense	0
Total Recreation	<u>8,464</u>
Utilities	
Gas	287
Electric	10,289
Water/Sewer	7,532
Contracted Service	0
Total Utilities	<u>18,108</u>

Property	
Property Insurance	1,071
Real Estate Tax	5,474
Total Property	<u>6,545</u>
General & Admin	
Administrator Salary	6,922
Other Admin Salary	8,464
Admin Contracted Service	1,000
Professional Services	16,934
Office Expense	206
IT Fees	0
Data Processing	397
Telephone & Internet	2,224
Insurance	6,585
Licenses, Dues, and Seminars	58
Recruiting	40
Marketing & Advertising	14,352
Other Admin Expense	297
Total General & Admin	<u>57,480</u>
Employee Benefits	
Payroll Taxes	31,234
Workers Compensation	10,748
Health Insurance	30,057
Other Benefits	3,116
Employee Appreciation	6,216
Total Employee Benefits	<u>81,371</u>
Other Operating Expenses	
Assessment Tax	44,079
Bad Debt	6,244
Medicare Co-insurance Bad Debt	1,000
Total Other Operating Expenses	<u>51,323</u>
<b>Total Operating Expenses</b>	<b><u>622,148</u></b>
<b>EBITDARM</b>	<b><u>2,253</u></b>
Management Fees	31,304
<b>EBITDAR</b>	<b><u>(29,051)</u></b>
Rent	23,286
Interest Expense	0
Depreciation	20
Startup Costs	12,871
<b>Net Income</b>	<b><u>(65,228)</u></b>
<b>Add Backs</b>	
Add Back - Admin	17,934
Add Back-Nursing Consulting	0
Add Back - Health Insurance	17,433
<b>Total Add Backs</b>	<b><u>35,367</u></b>

<b>Adjusted EBITDAR</b>	<b>6,316</b>
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<b>Inhouse Days</b>	<b>2,148</b>
<b>Occupancy Percentage - SNF</b>	<b>89.50 %</b>

<b>Covid Related Expenses</b>	
Admin	149
Nursing	0
Housekeeping	2,276
<b>Total Covid Related Expenses</b>	<b>2,425</b>

Month Ending 12/31/2022	Year Ending 12/31/2022	PPD	Month Ending 01/31/2023	Month Ending 02/28/2023	Month Ending 03/31/2023	Month Ending 04/30/2023
Actual	Actual		Actual	Actual	Actual	Actual
118,935	153,521	664.59	83,269	79,748	125,712	91,742
22,600	22,600	322.86	92,263	112,260	65,458	73,132
876,040	1,335,002	249.30	903,962	814,961	876,539	854,850
185,652	276,148	436.94	143,936	97,532	161,302	201,904
24,681	36,647	249.30	28,670	21,440	30,913	30,913
<b>1,227,908</b>	<b>1,823,918</b>	<b>283.44</b>	<b>1,252,100</b>	<b>1,125,941</b>	<b>1,259,924</b>	<b>1,252,541</b>
44,231	53,116	8.25	47,880	42,720	57,823	51,625
18,450	18,450	2.87	17,220	16,605	20,295	17,835
0	0	0.00	490	1,361	1,129	1,295
<b>62,681</b>	<b>71,566</b>	<b>11.12</b>	<b>65,590</b>	<b>60,686</b>	<b>79,247</b>	<b>70,756</b>
36,147	55,653	8.65	23,867	30,275	44,516	28,345
<b>36,147</b>	<b>55,653</b>	<b>8.65</b>	<b>23,867</b>	<b>30,275</b>	<b>44,516</b>	<b>28,345</b>
<b>1,326,736</b>	<b>1,951,137</b>	<b>303.21</b>	<b>1,341,557</b>	<b>1,216,902</b>	<b>1,383,687</b>	<b>1,351,642</b>
201,950	311,783	48.45	209,452	183,935	208,724	221,882
117,661	173,890	27.02	124,768	107,298	125,139	128,059
54,460	76,862	11.94	62,871	62,692	43,592	38,954
84,707	107,902	16.77	57,943	44,520	54,598	47,183
<b>458,778</b>	<b>670,437</b>	<b>104.19</b>	<b>455,034</b>	<b>398,445</b>	<b>432,053</b>	<b>436,078</b>
30,765	43,085	6.70	23,647	23,464	25,587	23,697
73,273	114,230	17.75	74,690	61,644	90,696	83,026
3,625	6,070	0.94	3,625	3,625	3,625	3,549
<b>107,663</b>	<b>163,385</b>	<b>25.39</b>	<b>101,962</b>	<b>88,733</b>	<b>119,908</b>	<b>110,272</b>
14,638	22,304	3.47	18,619	16,683	15,680	16,433
356	497	0.08	481	1,720	973	345



0	0	0.00	0	0	0	0
4,284	8,246	1.28	9,707	10,803	10,897	8,892
19,278	31,047	4.82	28,807	29,206	27,550	25,670
585,719	864,869	134.40	585,803	516,384	579,511	572,020

6,348	6,937	1.08	7,605	7,373	7,384	6,653
47,750	57,983	9.01	54,088	56,793	72,107	30,310
54	633	0.10	45	234	(29)	498
1,532	2,722	0.42	2,228	2,325	3,865	3,542
220	220	0.03	495	110	880	330
55,904	68,495	10.64	64,461	66,835	84,207	41,333

0	2,276	0.35	0	0	222	0
46,587	71,094	11.05	46,588	48,370	46,587	47,185
29,204	44,566	6.93	29,203	29,204	29,204	29,579
75,791	117,936	18.33	75,791	77,574	76,013	76,764

8,285	14,692	2.28	6,491	7,957	10,572	8,252
8,285	14,692	2.28	6,491	7,957	10,572	8,252

45,923	67,008	10.41	51,770	45,114	44,815	47,480
6,565	20,830	3.24	6,189	99,966	39,368	30,463
3,724	5,960	0.93	4,637	6,065	4,965	4,949
14,998	23,235	3.61	15,004	17,853	16,062	16,013
0	142	0.02	0	251	0	1,009
71,210	117,175	18.21	77,600	169,249	105,210	99,914

6,892	11,024	1.71	6,901	5,238	9,043	8,723
529	590	0.09	2,615	6,323	3,534	3,864
8,265	16,554	2.57	9,111	10,652	15,638	10,409
850	967	0.15	670	1,508	1,579	2,056
16,536	29,135	4.53	19,297	23,721	29,794	25,052

16,065	24,244	3.77	20,024	15,267	16,580	25,715
1,193	1,193	0.19	1,365	1,979	1,153	1,444
435	720	0.11	615	1,130	400	175
62	62	0.01	91	153	113	91
17,756	26,220	4.07	22,095	18,529	18,246	27,425

3,154	3,441	0.53	4,238	2,207	1,880	1,809
3,204	13,492	2.10	62,386	50,794	42,851	23,366
14,862	22,394	3.48	14,061	11,520	10,983	11,031
0	0	0.00	0	0	0	0
21,220	39,327	6.11	80,685	64,521	55,714	36,206

1,786	2,858	0.44	1,786	1,787	1,608	2,270
9,670	15,143	2.35	9,670	9,669	9,669	9,670
11,456	18,001	2.80	11,456	11,456	11,277	11,940

11,921	18,844	2.93	11,922	10,768	11,922	11,537
23,048	31,512	4.90	23,054	20,911	22,674	22,321
1,125	2,125	0.33	1,000	1,000	1,000	1,000
25,520	42,454	6.60	15,750	15,750	15,750	22,143
3,410	3,616	0.56	5,061	3,447	2,720	3,809
1,763	1,763	0.27	1,727	1,745	2,914	1,790
4,352	4,749	0.74	4,041	6,072	4,937	4,107
3,173	5,397	0.84	2,553	2,598	2,601	2,630
11,413	17,998	2.80	11,493	11,493	10,498	11,624
353	410	0.06	906	906	905	905
1,125	1,166	0.18	1,428	1,427	1,125	832
1,858	16,210	2.52	1,447	1,681	981	964
393	690	0.11	1,164	519	1,074	904
89,454	146,935	22.83	81,546	78,318	79,101	84,566

57,480	88,713	13.79	61,806	71,341	50,668	47,383
17,659	28,408	4.41	17,659	15,740	13,165	13,165
23,619	53,677	8.34	23,410	23,860	18,526	23,354
40,749	43,864	6.82	43,777	34,722	40,431	34,631
15,210	21,426	3.33	5,001	5,383	5,133	4,852
154,717	236,088	36.69	151,653	151,046	127,923	123,385

84,900	128,979	20.04	85,699	75,315	84,521	84,459
55,756	62,000	9.63	13,416	12,169	13,837	13,516
(1,000)	0	0.00	0	0	0	0
139,656	190,979	29.68	99,115	87,484	98,358	97,975

<b>1,247,704</b>	<b>1,869,852</b>	<b>290.58</b>	<b>1,275,993</b>	<b>1,273,074</b>	<b>1,275,926</b>	<b>1,204,832</b>
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<b>79,032</b>	<b>81,285</b>	<b>12.63</b>	<b>65,563</b>	<b>(56,172)</b>	<b>107,761</b>	<b>146,810</b>
65,234	96,538	15.00	67,078	60,845	69,184	67,582
<b>13,799</b>	<b>(15,253)</b>	<b>(2.37)</b>	<b>(1,515)</b>	<b>(117,017)</b>	<b>38,577</b>	<b>79,228</b>

46,089	69,374	10.78	45,980	44,845	54,516	46,588
4,127	4,128	0.64	5,741	5,671	6,893	5,892
15,855	15,875	2.47	1,586	1,643	5,111	5,140
9,788	22,658	3.52	8,468	8,467	31,366	8,467
<b>(62,060)</b>	<b>(127,288)</b>	<b>(19.78)</b>	<b>(63,290)</b>	<b>(177,643)</b>	<b>(59,309)</b>	<b>13,141</b>

21,784	39,718	6.17	17,477	17,495	17,534	18,226
0	0	0.00	4,272	3,840	4,416	3,840
13,700	31,133	4.84	13,578	13,839	10,745	13,545
<b>35,484</b>	<b>70,851</b>	<b>11.01</b>	<b>35,327</b>	<b>35,174</b>	<b>32,696</b>	<b>35,612</b>

<b>49,283</b>	<b>55,598</b>	<b>8.64</b>	<b>33,812</b>	<b>(81,843)</b>	<b>71,273</b>	<b>114,840</b>
<b>4,287</b>	<b>6,435</b>		<b>4,339</b>	<b>3,882</b>	<b>4,275</b>	<b>4,258</b>
<b>92.19 %</b>	<b>91.28 %</b>		<b>93.31 %</b>	<b>92.43 %</b>	<b>91.94 %</b>	<b>94.62 %</b>
149	298	0.05	149	149	149	149
2,704	2,704	0.42	2,726	2,212	3,200	4,476
0	2,276	0.35	0	0	0	0
<b>2,853</b>	<b>5,278</b>	<b>0.82</b>	<b>2,875</b>	<b>2,361</b>	<b>3,349</b>	<b>4,625</b>

Month Ending 05/31/2023	Month Ending 06/30/2023	Month Ending 07/31/2023	Month Ending 08/31/2023	Month To Date 09/30/2023	Year To Date 09/30/2023	PPD
Actual	Actual	Actual	Actual	Actual	Actual	
44,380	74,922	67,048	68,806	81,638	717,265	734.90
29,336	24,458	20,281	27,999	39,030	484,218	497.65
894,240	807,982	982,638	975,776	909,465	8,020,412	253.91
187,168	242,721	133,761	126,670	122,865	1,417,860	426.55
35,151	37,146	36,897	39,316	54,926	315,370	254.74
<b>1,190,275</b>	<b>1,187,229</b>	<b>1,240,625</b>	<b>1,238,567</b>	<b>1,207,924</b>	<b>10,955,125</b>	<b>287.55</b>
53,430	54,740	57,795	45,589	60,825	472,427	12.40
17,220	22,400	25,600	29,600	48,000	214,775	5.64
387	217	440	364	60	5,744	0.15
<b>71,036</b>	<b>77,357</b>	<b>83,835</b>	<b>75,553</b>	<b>108,885</b>	<b>692,946</b>	<b>18.19</b>
38,394	39,985	55,862	19,798	0	281,040	7.38
<b>38,394</b>	<b>39,985</b>	<b>55,862</b>	<b>19,798</b>	<b>0</b>	<b>281,040</b>	<b>7.38</b>
<b>1,299,705</b>	<b>1,304,571</b>	<b>1,380,322</b>	<b>1,333,918</b>	<b>1,316,809</b>	<b>11,929,111</b>	<b>313.12</b>
232,862	236,929	252,753	224,291	229,552	2,000,380	52.51
132,122	141,097	146,707	139,418	139,311	1,183,919	31.08
41,833	45,714	55,923	49,693	38,706	439,979	11.55
11,733	4,846	478	0	0	221,300	5.81
<b>418,550</b>	<b>428,586</b>	<b>455,861</b>	<b>413,402</b>	<b>407,569</b>	<b>3,845,578</b>	<b>100.94</b>
25,637	27,225	34,248	11,523	6,897	201,926	5.30
99,100	82,233	81,905	93,786	55,903	722,982	18.98
2,530	2,019	2,530	2,530	2,530	26,564	0.70
<b>127,267</b>	<b>111,477</b>	<b>118,683</b>	<b>107,839</b>	<b>65,330</b>	<b>951,472</b>	<b>24.97</b>
17,242	17,906	15,626	15,896	14,136	148,219	3.89
396	106	2,007	997	406	7,433	0.20

150	818	0	0	0	967	0.03
10,971	9,161	10,820	11,030	9,117	91,398	2.40
28,759	27,991	28,453	27,923	23,659	248,017	6.51
574,576	568,054	602,997	549,164	496,558	5,045,067	132.42
8,946	6,984	4,675	4,546	15,720	69,887	1.83
57,462	57,034	53,075	53,372	54,229	488,469	12.82
(24)	110	114	641	144	1,731	0.05
3,159	4,289	3,223	2,978	4,913	30,526	0.80
501	165	171	330	151	3,133	0.08
70,044	68,582	61,258	61,867	75,157	593,746	15.58
0	22	0	0	0	244	0.01
47,186	37,171	47,185	30,144	38,366	388,780	10.20
29,578	28,306	29,578	28,905	29,055	262,612	6.89
76,764	65,499	76,763	59,049	67,421	651,636	17.10
14,361	11,456	10,987	11,639	11,302	93,018	2.44
14,361	11,456	10,987	11,639	11,302	93,018	2.44
47,869	52,211	39,697	42,252	41,612	412,819	10.84
27,163	23,703	28,086	46,060	25,688	326,686	8.57
2,193	3,586	2,052	3,406	2,054	33,907	0.89
16,195	13,351	15,690	11,207	13,125	134,500	3.53
266	265	266	266	266	2,590	0.07
93,686	93,116	85,791	103,191	82,745	910,502	23.90
8,962	9,225	9,445	3,076	3,779	64,390	1.69
4,542	1,605	1,548	1,472	2,362	27,866	0.73
8,970	9,128	10,465	9,388	10,127	93,890	2.46
2,119	2,466	3,061	3,071	3,668	20,194	0.53
24,593	22,424	24,519	17,007	19,935	206,340	5.42
25,857	24,286	19,660	15,908	14,258	177,558	4.66
1,233	1,420	335	53	454	9,434	0.25
1,435	820	1,615	845	884	7,920	0.21
44	103	326	53	0	975	0.03
28,569	26,629	21,936	16,859	15,596	195,887	5.14
1,570	1,404	1,257	1,224	1,415	17,003	0.45
17,589	8,417	18,431	12,564	25,955	262,353	6.89
10,672	12,096	10,106	10,840	10,892	102,200	2.68
0	0	0	0	5,569	5,569	0.15
29,831	21,917	29,794	24,628	43,831	387,125	10.16

2,271	2,271	2,270	2,270	2,270	18,803	0.49
9,670	9,031	9,772	9,773	9,772	86,696	2.28
11,941	11,302	12,042	12,043	12,042	105,499	2.77

11,921	11,537	11,922	11,921	11,538	104,988	2.76
41,175	27,091	26,409	22,730	20,542	226,906	5.96
1,000	1,000	1,000	1,000	1,000	9,000	0.24
13,700	13,005	15,450	21,695	18,052	151,295	3.97
2,503	4,291	2,498	3,100	2,098	29,527	0.78
1,817	1,827	1,812	1,769	1,780	17,183	0.45
4,888	4,981	6,478	5,106	4,740	45,348	1.19
123	2,222	2,228	2,579	2,562	20,096	0.53
11,793	(34)	11,667	3,866	7,767	80,167	2.10
906	1,052	1,039	1,888	1,039	9,547	0.25
1,343	1,363	832	1,241	1,481	11,070	0.29
1,876	2,017	991	667	710	11,334	0.30
903	1,521	1,073	2,846	2,872	12,877	0.34
93,948	71,872	83,399	80,408	76,181	729,339	19.14

50,666	51,948	53,351	47,520	47,035	481,718	12.64
13,165	13,165	13,166	13,165	13,165	125,555	3.30
22,598	20,767	21,699	21,572	21,634	197,421	5.18
34,511	44,118	38,059	33,604	33,149	337,002	8.85
10,395	5,438	5,331	4,707	4,881	51,121	1.34
131,335	135,436	131,606	120,568	119,864	1,192,817	31.31

87,359	85,005	85,341	88,494	84,164	760,357	19.96
12,997	13,046	13,171	13,339	13,168	118,659	3.11
0	0	0	0	0	0	0.00
100,356	98,051	98,512	101,833	97,332	879,016	23.07

<b>1,250,004</b>	<b>1,194,338</b>	<b>1,239,604</b>	<b>1,158,256</b>	<b>1,117,964</b>	<b>10,989,992</b>	<b>288.47</b>
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<b>49,701</b>	<b>110,232</b>	<b>140,718</b>	<b>175,662</b>	<b>198,844</b>	<b>939,119</b>	<b>24.65</b>
64,985	65,229	65,855	66,696	(221,288)	306,166	8.04
<b>(15,284)</b>	<b>45,003</b>	<b>74,863</b>	<b>108,966</b>	<b>420,132</b>	<b>632,953</b>	<b>16.61</b>
52,582	54,812	50,086	54,065	54,193	457,667	12.01
6,649	6,932	6,333	6,836	6,852	57,799	1.52
5,251	5,250	5,251	5,633	5,299	40,163	1.05
24,576	8,102	8,577	5,757	9,346	113,127	2.97
<b>(104,342)</b>	<b>(30,093)</b>	<b>4,616</b>	<b>36,674</b>	<b>344,442</b>	<b>(35,803)</b>	<b>(0.94)</b>

18,268	20,106	18,262	22,969	16,877	167,214	4.39
4,464	4,576	4,498	4,784	4,420	39,110	1.03
13,107	12,045	12,586	12,512	12,548	114,505	3.01
<b>35,839</b>	<b>36,727</b>	<b>35,346</b>	<b>40,265</b>	<b>33,845</b>	<b>320,829</b>	<b>8.42</b>

<b>20,554</b>	<b>81,730</b>	<b>110,209</b>	<b>149,231</b>	<b>453,977</b>	<b>953,782</b>	<b>25.03</b>
<b>4,375</b>	<b>4,217</b>	<b>4,189</b>	<b>4,371</b>	<b>4,192</b>	<b>38,098</b>	
<b>94.09 %</b>	<b>93.71 %</b>	<b>90.09 %</b>	<b>94.00 %</b>	<b>93.16 %</b>	<b>93.04 %</b>	
149	149	149	149	149	1,341	0.04
2,629	5,140	4,369	2,192	2,146	29,089	0.76
0	0	0	0	0	0	0.00
<b>2,778</b>	<b>5,289</b>	<b>4,518</b>	<b>2,341</b>	<b>2,295</b>	<b>30,430</b>	<b>0.80</b>