

State of Connecticut
Department of Social Services

Nursing Facility Narrative Summary of Expenditures
To be Filed with the Annual Report of Long Term Care Facility

Per LCO No. 8976, beginning with the cost report year ending on September 30, 2023, and annually thereafter, each home facility, as defined in section 19a-490 of the general statutes, shall submit to the Commissioner of Social Services narrative summaries of expenditures in addition to the cost reports required pursuant to section 17b-340 of the general statutes, as amended by this act. The summaries shall include profit and loss statements for the preceding three cost years, total revenue, total expenditures, total assets, total liabilities, short-term debt, long-term debt and cash flows investing, operating and financing activities.

You must submit this summary (data requested below) along with a written narrative explaining the data and profit and loss statements for the preceding three cost years.

Facility Name Complete Care at Harrington

Facility Address 59 Harrington Court, Colchester, Connecticut 06415-1207

Provider Number 000008961

Individual Completing this Summary Peri Neumann
Email Address PeriN@LTCAlly.com

	2023	2022	2021
Total Expenditures	14,123,949	13,125,722	1,072,029
Total Revenue	14,151,638	13,095,605	1,043,480
Total Assets	2,889,536	3,739,988	1,334,680
Total Liabilities	2,944,532	3,822,674	1,363,229
Short-term debt	2,944,532	3,822,674	1,341,006
Long-term debt	-	-	22,223
Cash Flows from Investing	(122,498)	(41,665)	(80,506)
Cash Flows from Operating	31,694	(62,866)	275,695
Cash Flows from Financing	-	(46,240)	22,224

Narrative:

*2021 - only includes data for 1 month, as the facilities came on 9/1/21

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Complete Care at Harrington

Profit & Loss

As of September 30, 2023

Reporting Book:

ACCRUAL

As of Date:

09/30/2023

Location:

Complete Care at Harrington

	Month Ending 09/30/2021	Month Ending 10/31/2021	Month Ending 11/30/2021
	Actual	Actual	Actual
Revenue			
Inhouse Revenue			
Medicare	190,975	189,461	223,261
Medicare HMO	98,450	60,008	84,298
Medicaid	534,318	732,952	631,236
Insurance	0	0	0
Private	178,834	31,597	89,649
Hospice	23,288	24,401	18,906
Respite	0	0	0
Total Inhouse Revenue	<u>1,025,865</u>	<u>1,038,419</u>	<u>1,047,350</u>
Ancillary Revenue			
Therapy	17,615	11,450	7,299
Other Ancillary	0	0	5,291
Total Ancillary Revenue	<u>17,615</u>	<u>11,450</u>	<u>12,590</u>
Other Revenue			
Other Income	0	2,050	998
Covid	0	0	0
Total Other Revenue	<u>0</u>	<u>2,050</u>	<u>998</u>
Total Revenue	<u>1,043,480</u>	<u>1,051,919</u>	<u>1,060,938</u>
Operating Expenses			
Nursing & Medical			
Direct Care Nursing			
Nursing Aide Salary	104,052	125,341	139,099
LPN Salary	57,269	63,974	85,150
RN Salary	24,147	7,440	7,808
Nursing Contracted Services	62,175	56,770	123,699
Total Direct Care Nursing	<u>247,643</u>	<u>253,525</u>	<u>355,756</u>
Nursing Admin			
DON/ADON Salary	30,809	28,130	15,299
Other Nursing Admin Salary	43,101	45,655	42,958
Nursing Admin Contracted Services	49,083	424	5,648
Medical Director	3,684	3,632	3,684
Total Nursing Admin	<u>126,677</u>	<u>77,841</u>	<u>67,589</u>

General Nursing			
Medical Supplies & Equipment	13,379	11,885	10,926
Nursing Rental	1,328	6,463	12,858
Transportation	0	0	1,262
Other Nursing Expense	6,426	8,666	8,965
Total General Nursing	<u>21,133</u>	<u>27,014</u>	<u>34,011</u>
Total Nursing & Medical	<u>395,453</u>	<u>358,380</u>	<u>457,356</u>
Ancillary Expense			
Pharmacy	13,645	31,574	16,217
Therapy	59,687	34,058	42,939
Oxygen	380	703	495
Lab	2,083	1,580	3,928
Radiology	0	391	990
Total Ancillary Expense	<u>75,795</u>	<u>68,306</u>	<u>64,569</u>
Housekeeping & Laundry			
Housekeeping Supplies & Equipment	1,757	1,961	1,663
Laundry Supplies & Equipment	1,662	1,228	1,043
Housekeeping Contracted Service	36,760	41,009	34,795
Laundry Contracted Service	23,370	25,706	21,811
Total Housekeeping & Laundry	<u>63,549</u>	<u>69,904</u>	<u>59,312</u>
Social Services			
Social Service Salary	10,640	11,261	7,354
Total Social Services	<u>10,640</u>	<u>11,261</u>	<u>7,354</u>
Food & Nutrition			
Dietary Salary	30,620	50,224	23,504
Patient Food	19,341	24,555	20,371
Dietary Supplies & Equipment	2,039	2,212	1,895
Dietary Contracted Services	10,492	12,277	10,432
Other Dietary Expense	58	57	57
Total Food & Nutrition	<u>62,550</u>	<u>89,325</u>	<u>56,259</u>
Maintenance			
Maintenance Salary	5,868	6,208	9,855
Supplies & Equipment	38	2,907	8,498
Repairs & Maintenance	6,477	9,150	5,589
Maintenance Contracted Services	117	2,122	2,317
Total Maintenance	<u>12,500</u>	<u>20,387</u>	<u>26,259</u>
Recreation			
Recreation Salary	8,907	8,109	10,162
Recreation Supplies & Equipment	53	519	315
Recreation Contracted Services	95	0	95
Other Recreation Expense	768	93	0
Total Recreation	<u>9,823</u>	<u>8,721</u>	<u>10,572</u>
Utilities			
Gas	3,721	8,296	17,727
Electric	7,217	7,217	7,850

Water/Sewer	3,500	6,845	5,260
Contracted Service	0	0	0
Total Utilities	14,438	22,358	30,837
Property			
Property Insurance	1,116	1,116	1,116
Real Estate Tax	13,138	13,137	13,137
Total Property	14,254	14,253	14,253
General & Admin			
Administrator Salary	8,576	19,642	12,313
Other Admin Salary	27,778	29,826	25,440
Admin Contracted Service	1,000	1,195	1,000
Professional Services	21,140	16,015	15,225
Office Expense	2,470	5,104	4,839
IT Fees	2,819	(818)	1,773
Data Processing	2,086	3,444	2,030
Telephone & Internet	2,267	2,759	2,691
Insurance	7,790	7,790	7,790
Licenses, Dues, and Seminars	311	1,501	(111)
Recruiting	154	22	1,557
Marketing & Advertising	3,757	1,465	7,447
Other Admin Expense	415	592	764
Total General & Admin	80,563	88,537	82,758
Employee Benefits			
Payroll Taxes	39,625	37,185	38,921
Workers Compensation	5,644	5,645	5,644
Health Insurance	51,402	60,278	68,754
Other Benefits	18,066	20,722	22,014
Employee Appreciation	394	3,290	2,716
Total Employee Benefits	115,131	127,120	138,049
Other Operating Expenses			
Assessment Tax	53,139	54,042	53,244
Bad Debt	10,435	10,519	10,609
Medicare Co-insurance Bad Debt	4,000	4,000	4,000
Total Other Operating Expenses	67,574	68,561	67,853
Total Operating Expenses	922,270	947,113	1,015,431
EBITDARM	121,210	104,806	45,507
Management Fees	52,174	52,596	53,047
EBITDAR	69,036	52,210	(7,540)
Rent	47,175	47,175	47,175
Interest Expense	4,018	3,940	3,885
Depreciation	0	1,342	1,474
Amortization	618	617	618
Prior Period Expense	0	5,803	2,428
Startup Costs	45,774	36,915	26,090
Net Income	(28,549)	(43,582)	(89,210)

Add Backs

Add Back - Admin	40,418	36,960	39,470
Add Back-Nursing Consulting	2,924	1,577	1,725
Add Back - Health Insurance	401	61	2,931

Total Add Backs	43,742	38,598	44,126
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Adjusted EBITDAR	112,778	90,808	36,585
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Inhouse Days	2,993	2,965	3,041
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Occupancy Percentage - SNF	79.81 %	76.52 %	81.09 %
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Covid Related Expenses

Admin	0	0	0
Ancillary	60	0	1,140
Contracted Staffing	0	0	0
Recreation	0	0	0
Nursing	1,392	1,546	1,246
Maintenance	0	0	0

Total Covid Related Expenses	1,452	1,546	2,386
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Month Ending 12/31/2021	Year Ending 12/31/2021		Month Ending 01/31/2022	Month Ending 02/28/2022	Month Ending 03/31/2022	Month Ending 04/30/2022
Actual	Actual	PPD	Actual	Actual	Actual	Actual
147,267	750,965	650.75	166,051	127,870	150,727	174,510
141,736	384,491	563.77	212,553	95,356	123,709	111,642
658,044	2,556,551	282.18	671,589	568,310	616,846	527,113
4,948	4,948	549.75	7,364	(3,671)	589	0
129,556	429,636	456.09	94,709	91,309	116,010	196,903
27,089	93,683	282.18	22,574	29,911	33,297	34,144
0	0	0.00	0	0	0	0
1,108,640	4,220,274	346.52	1,174,840	909,085	1,041,178	1,044,312
14,921	51,286	4.21	10,952	15,782	29,824	29,234
3,707	8,998	0.74	169	(586)	162	1,290
18,628	60,284	4.95	11,121	15,196	29,986	30,524
997	4,044	0.33	1,006	1,086	1,007	1,104
143,699	143,699	11.80	0	0	0	0
144,696	147,743	12.13	1,006	1,086	1,007	1,104
1,271,964	4,428,301	363.60	1,186,967	925,367	1,072,171	1,075,940
129,947	498,439	40.93	119,223	104,633	113,837	119,051
78,499	284,893	23.39	80,414	71,792	103,596	96,401
12,797	52,190	4.29	15,329	10,989	7,141	7,942
222,390	465,035	38.18	78,711	64,464	41,900	7,894
443,633	1,300,557	106.79	293,677	251,878	266,474	231,288
27,397	101,635	8.35	14,682	27,695	20,452	10,995
63,548	195,262	16.03	68,894	67,674	72,440	58,482
13,909	69,064	5.67	12,863	0	0	0
8,261	19,261	1.58	3,671	3,671	3,671	2,540
113,115	385,222	31.63	100,110	99,040	96,563	72,017

18,119	54,308	4.46	22,738	12,812	13,090	14,369
(12,169)	8,481	0.70	5,672	3,815	3,508	3,234
(1,262)	0	0.00	3,862	(799)	763	0
8,624	32,682	2.68	7,498	7,347	6,400	6,601
13,312	95,471	7.84	39,770	23,175	23,761	24,204
570,060	1,781,250	146.26	433,557	374,093	386,798	327,509

23,657	85,093	6.99	19,936	13,651	15,989	15,306
43,141	179,823	14.77	42,341	36,102	55,315	50,102
(905)	673	0.06	1,355	109	984	882
3,000	10,592	0.87	2,106	(1,752)	1,299	1,131
1,754	3,134	0.26	770	275	110	165
70,647	279,315	22.93	66,508	48,385	73,697	67,586

1,807	7,188	0.59	2,072	1,807	1,807	1,807
1,132	5,066	0.42	1,133	1,133	2,052	1,133
37,798	150,362	12.35	37,797	37,797	37,798	37,798
23,694	94,581	7.77	23,694	23,694	23,694	23,694
64,431	257,197	21.12	64,696	64,431	65,351	64,432

15,762	45,017	3.70	9,520	11,674	10,855	10,441
15,762	45,017	3.70	9,520	11,674	10,855	10,441

35,888	140,236	11.51	40,291	32,579	39,928	33,121
25,906	90,172	7.40	24,585	20,237	23,521	22,930
2,124	8,271	0.68	3,503	2,148	3,394	3,018
11,404	44,605	3.66	14,814	10,051	13,464	12,749
57	229	0.02	55	452	956	525
75,379	283,513	23.28	83,248	65,467	81,263	72,343

6,857	28,788	2.36	9,387	8,451	9,491	10,239
4,007	15,450	1.27	1,094	1,208	3,745	4,386
9,551	30,767	2.53	5,606	7,905	9,058	14,371
2,433	6,989	0.57	1,401	2,598	2,202	2,205
22,848	81,994	6.73	17,488	20,162	24,496	31,201

8,751	35,929	2.95	12,221	10,544	9,743	12,114
236	1,123	0.09	276	406	139	48
0	190	0.02	150	150	245	150
408	1,269	0.10	491	46	133	0
9,395	38,511	3.16	13,138	11,147	10,260	12,312

15,846	45,590	3.74	18,807	19,910	22,299	16,920
15,318	37,603	3.09	11,240	11,186	10,620	10,728

7,758	23,362	1.92	5,425	5,425	5,130	5,250
0	0	0.00	0	0	0	0
38,922	106,555	8.75	35,472	36,521	38,049	32,898

1,116	4,464	0.37	1,115	2,824	1,970	2,196
13,137	52,549	4.31	11,273	11,399	11,336	11,336
14,253	57,013	4.68	12,388	14,223	13,306	13,532

10,392	50,923	4.18	11,184	10,027	13,404	11,611
51,575	134,620	11.05	37,404	29,958	34,934	33,263
1,000	4,195	0.34	1,000	1,000	1,059	1,332
27,670	80,050	6.57	15,225	22,295	19,098	17,909
2,952	15,367	1.26	4,300	1,988	3,152	3,383
1,750	5,522	0.45	1,782	1,782	2,200	2,200
4,197	11,758	0.97	3,039	4,466	3,815	4,075
4,355	12,071	0.99	4,256	2,156	2,009	2,141
7,903	31,274	2.57	7,903	7,904	7,903	7,496
675	2,375	0.20	148	790	594	594
1,525	3,260	0.27	2,270	2,776	1,605	2,278
4,651	17,318	1.42	683	1,889	1,745	2,205
684	2,456	0.20	589	699	791	942
119,330	371,189	30.48	89,783	87,730	92,309	89,430

56,925	172,655	14.18	44,996	37,331	37,589	33,736
13,903	30,836	2.53	(2,615)	5,644	4,264	3,784
95,274	275,708	22.64	78,421	30,356	57,745	61,380
31,530	92,332	7.58	24,710	13,406	18,262	21,595
11,970	18,370	1.51	4,463	2,520	3,028	3,044
209,602	589,901	48.44	149,975	89,257	120,888	123,539

58,725	219,151	17.99	56,165	48,493	53,517	50,448
56,120	87,682	7.20	11,870	9,254	10,741	10,759
(12,000)	0	0.00	3,000	3,000	3,000	4,000
102,845	306,833	25.19	71,035	60,747	67,258	65,207

1,313,474	4,198,288	344.72	1,046,808	883,837	984,530	910,430
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(41,510)	230,013	18.89	140,158	41,530	87,641	165,510
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56,413	214,230	17.59	59,348	46,268	53,703	53,797
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(97,923)	15,783	1.30	80,810	(4,738)	33,938	111,713
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47,175	188,700	15.49	47,175	47,175	47,175	47,175
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4,205	16,049	1.32	4,511	4,160	4,706	4,554
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1,499	4,314	0.35	1,531	1,531	1,532	1,532
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617	2,470	0.20	618	617	617	617
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(8,232)	0	0.00	0	1,714	5,251	1,081
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45,395	154,173	12.66	11,291	8,467	6,467	11,473
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(188,582)	(349,923)	(28.73)	15,684	(68,403)	(31,811)	45,280
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46,994	163,842	13.45	42,577	34,487	40,556	41,738
637	6,863	0.56	0	0	0	0
1,052	4,444	0.36	2,010	(432)	272	1,372
48,683	175,149	14.38	44,586	34,055	40,828	43,110
(49,240)	190,932	15.68	125,397	29,317	74,765	154,823

3,180	12,179		3,296	2,715	3,029	2,860
82.06 %	79.86 %		85.06 %	77.57 %	78.17 %	76.27 %

2,647	2,647	0.22	0	149	149	149
360	1,560	0.13	480	300	0	0
0	0	0.00	0	1,176	0	0
0	0	0.00	0	0	0	0
5,463	9,646	0.79	9,216	1,116	1,766	1,425
0	0	0.00	98	0	0	0
8,470	13,853	1.14	9,794	2,741	1,915	1,574

Month Ending 05/31/2022	Month Ending 06/30/2022	Month Ending 07/31/2022	Month Ending 08/31/2022	Month Ending 09/30/2022	Month Ending 10/31/2022	Month Ending 11/30/2022
Actual	Actual	Actual	Actual	Actual	Actual	Actual
307,087	333,680	176,138	167,431	227,649	274,145	301,766
133,364	111,631	60,480	134,063	68,125	138,517	61,765
549,405	509,053	576,279	580,905	617,518	590,641	644,115
2,630	(1,052)	10,910	2,053	0	12,166	7,750
97,223	153,064	147,172	119,848	110,540	90,000	112,122
31,040	22,293	26,880	11,787	(7,897)	8,442	21,508
0	0	0	0	0	0	0
1,120,749	1,128,669	997,859	1,016,086	1,015,935	1,113,911	1,149,026
24,707	22,850	28,560	18,184	21,434	21,751	31,247
770	336	470	(17)	80	30	1,340
25,477	23,186	29,030	18,167	21,514	21,781	32,587
998	997	999	50,325	348	1,500	5,797
0	0	0	0	0	0	0
998	997	999	50,325	348	1,500	5,797
1,147,224	1,152,852	1,027,888	1,084,578	1,037,797	1,137,192	1,187,410
117,829	118,296	116,736	122,490	149,279	114,901	125,125
101,687	92,542	81,089	90,004	94,519	92,506	85,936
5,018	8,420	5,812	5,535	10,126	5,397	7,649
30,962	30,231	64,563	43,343	70,324	28,247	66,832
255,496	249,489	268,200	261,372	324,248	241,051	285,542
12,410	4,444	8,575	25,027	25,479	19,150	31,735
71,405	62,359	80,695	111,876	82,286	73,274	80,963
0	0	0	0	0	0	0
4,803	3,672	3,671	3,671	3,672	(1,551)	3,671
88,618	70,475	92,941	140,574	111,437	90,872	116,370

16,813	12,825	12,803	15,265	12,192	14,024	13,998
3,871	2,663	2,594	1,852	1,855	1,818	1,870
0	3,634	0	0	0	301	0
6,891	17,850	7,996	7,078	36,180	8,461	6,725
27,575	36,972	23,393	24,195	50,227	24,604	22,593
371,689	356,936	384,534	426,141	485,912	356,527	424,505

16,986	27,680	10,711	19,265	10,370	20,920	15,240
65,963	57,678	45,377	46,283	45,145	48,581	59,954
(358)	522	183	264	666	268	130
1,573	2,162	1,504	515	7,348	1,237	719
660	1,167	941	550	666	67	220
84,824	89,209	58,716	66,877	64,195	71,073	76,263

1,807	1,807	1,807	1,807	1,825	1,825	1,824
1,133	1,133	1,133	1,133	1,143	1,143	1,144
37,798	37,798	40,344	40,468	40,856	40,856	40,855
23,694	23,694	25,290	25,368	25,611	25,611	25,611
64,432	64,432	68,574	68,776	69,435	69,435	69,434

11,496	10,459	11,414	11,508	11,380	11,631	9,996
11,496	10,459	11,414	11,508	11,380	11,631	9,996

31,122	33,660	36,730	33,283	31,594	30,438	33,010
22,967	25,739	24,559	29,571	28,930	27,002	27,874
2,524	7,600	2,625	2,843	2,224	3,044	2,648
13,120	14,478	13,022	13,497	17,632	14,952	18,696
574	533	533	530	533	533	529
70,307	82,010	77,469	79,724	80,913	75,969	82,757

8,941	6,457	3,920	8,266	9,501	9,772	9,273
1,493	1,845	577	4,181	3,384	4,108	1,617
8,562	14,545	10,375	8,505	41,073	11,007	11,349
2,316	2,716	2,550	2,716	2,768	3,142	2,949
21,312	25,563	17,422	23,668	56,726	28,029	25,188

12,895	12,614	13,458	12,493	13,021	12,743	12,417
150	374	208	439	607	235	1,300
0	150	275	150	240	335	0
84	80	97	94	556	50	149
13,129	13,218	14,038	13,176	14,424	13,364	13,866

4,805	4,816	2,846	4,397	4,664	8,865	14,688
10,600	8,823	10,253	10,128	10,430	8,651	8,877

5,580	3,589	5,425	5,425	5,500	5,425	5,250
0	0	0	0	0	0	0
20,984	17,228	18,524	19,950	20,594	22,941	28,815

2,197	2,196	2,197	2,196	2,197	2,197	2,196
11,335	11,336	9,353	9,354	9,353	9,353	9,354
13,532	13,532	11,550	11,550	11,550	11,550	11,550

11,072	12,473	11,743	12,545	12,441	11,753	11,373
34,734	32,844	36,021	36,078	32,010	32,934	33,139
1,070	1,059	1,059	1,059	1,053	1,053	1,054
20,513	18,527	23,675	20,860	26,059	18,340	16,696
1,004	3,754	2,593	508	3,077	2,655	3,328
2,200	2,090	2,269	2,050	4,908	2,050	2,050
4,417	4,757	4,637	4,728	36,538	5,045	4,599
2,112	1,704	2,112	2,098	3,425	2,156	2,155
7,496	7,496	7,496	7,899	7,352	7,352	7,352
594	285	640	739	901	874	912
1,491	1,703	1,395	853	1,182	747	1,070
3,461	3,411	1,780	2,994	10,680	2,856	1,600
1,407	3,201	3,717	1,142	2,163	1,574	1,443
91,572	93,304	99,137	93,553	141,789	89,390	86,771

34,191	31,692	32,550	33,491	35,351	32,095	32,923
3,784	3,784	3,784	3,784	3,784	3,784	3,784
58,636	58,642	72,339	58,862	83,086	60,899	62,552
20,238	19,962	24,318	21,567	30,869	21,428	22,145
3,782	3,811	4,545	3,509	(11,663)	5,299	6,486
120,631	117,891	137,536	121,213	141,427	123,505	127,890

48,221	46,433	54,063	54,799	52,025	50,343	50,490
11,472	11,529	10,279	10,846	10,378	11,372	11,874
6,000	7,000	4,000	3,000	5,000	6,000	6,000
65,693	64,962	68,342	68,645	67,403	67,715	68,364

949,601	948,744	967,256	1,004,781	1,165,748	941,129	1,025,399
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197,623	204,109	60,632	79,797	(127,951)	196,063	162,011
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57,361	57,643	51,394	54,229	(268,110)	56,860	59,371
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140,262	146,466	9,238	25,568	140,159	139,203	102,640
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47,175	47,175	47,175	47,175	58,407	58,407	58,407
4,651	4,591	5,391	5,318	5,616	6,087	6,769
1,532	1,532	2,384	1,617	1,649	1,711	1,846
617	617	617	617	618	617	617
0	(426)	0	0	(7,620)	0	0
4,574	7,131	11,063	4,468	(172,475)	4,468	4,468
81,713	85,845	(57,392)	(33,627)	253,964	67,913	30,534

43,227	41,527	46,356	45,291	50,463	42,719	42,950
0	0	0	0	373	0	0
519	819	817	786	913	863	1,008
43,746	42,346	47,173	46,077	51,749	43,582	43,958
184,008	188,811	56,411	71,645	191,908	182,784	146,598

3,039	2,961	2,954	3,080	2,945	3,069	2,912
78.43 %	78.96 %	76.23 %	79.48 %	78.53 %	79.20 %	77.65 %

149	149	149	149	149	149	149
57	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	7	0	0	0	0
4,762	819	2,890	3,832	3,250	1,375	4,084
203	0	144	0	0	0	0
5,171	968	3,190	3,981	3,399	1,524	4,233

Month Ending 12/31/2022	Year Ending 12/31/2022		Month Ending 01/31/2023	Month Ending 02/28/2023	Month Ending 03/31/2023	Month Ending 04/30/2023
Actual	Actual	PPD	Actual	Actual	Actual	Actual
299,951	2,707,004	688.98	320,329	233,644	302,715	225,779
96,373	1,347,581	507.95	146,074	99,602	70,453	69,774
657,002	7,108,771	278.72	577,647	602,093	662,384	615,417
14,350	53,090	553.02	7,993	32,827	10,400	0
107,193	1,436,093	474.58	222,775	73,546	134,381	182,191
9,210	243,188	279.21	8,137	7,815	6,978	4,533
0	0	0.00	0	0	0	1
1,184,078	12,895,727	357.42	1,282,955	1,049,527	1,187,311	1,097,695
36,807	291,331	8.07	34,034	38,462	68,038	46,925
4,568	8,614	0.24	1,944	(107)	287	600
41,375	299,945	8.31	35,978	38,355	68,325	47,525
13,745	78,911	2.19	1,500	1,583	4,404	1,505
0	0	0.00	0	0	0	0
13,745	78,911	2.19	1,500	1,583	4,404	1,505
1,239,198	13,274,583	367.92	1,320,433	1,089,465	1,260,040	1,146,725
135,969	1,457,368	40.39	135,940	100,599	124,160	120,964
87,938	1,078,425	29.89	78,014	70,733	77,629	72,663
1,206	90,564	2.51	10,114	11,391	12,140	11,890
60,552	588,024	16.30	106,360	70,359	55,157	21,075
285,665	3,214,381	89.09	330,428	253,082	269,086	226,592
38,143	238,785	6.62	21,941	24,644	22,766	21,925
91,835	922,184	25.56	106,923	93,978	106,121	100,625
0	12,863	0.36	0	1,163	1,128	585
2,540	37,701	1.04	2,540	2,540	7,620	5,145
132,518	1,211,533	33.58	131,404	122,325	137,635	128,280

15,624	176,554	4.89	15,638	15,108	15,338	14,418
2,731	35,482	0.98	4,129	2,081	10,578	3,737
0	7,761	0.22	969	0	0	255
5,010	124,038	3.44	7,130	8,793	10,737	8,853
23,365	343,835	9.53	27,866	25,982	36,653	27,263
441,548	4,769,749	132.20	489,698	401,389	443,374	382,135

18,577	204,631	5.67	21,239	10,958	15,397	12,783
64,586	617,427	17.11	67,648	65,496	92,516	53,064
162	5,166	0.14	249	278	228	234
1,218	19,062	0.53	2,017	1,632	2,096	926
(158)	5,433	0.15	660	275	330	355
84,385	851,719	23.61	91,813	78,639	110,567	67,362

1,931	22,125	0.61	1,824	1,824	1,824	1,824
1,144	14,555	0.40	1,144	1,144	1,144	1,143
40,856	471,023	13.05	40,968	42,755	41,545	40,969
25,611	295,266	8.18	25,682	25,681	25,682	25,681
69,542	802,969	22.26	69,618	71,404	70,195	69,617

9,240	129,613	3.59	9,808	10,316	11,860	11,330
9,240	129,613	3.59	9,808	10,316	11,860	11,330

41,529	417,285	11.57	39,926	27,572	31,991	32,712
28,547	306,462	8.49	26,420	24,794	4,108	23,749
3,105	38,677	1.07	4,792	3,864	3,181	2,644
15,375	171,848	4.76	15,836	15,414	14,820	12,458
529	6,283	0.17	530	530	528	556
89,085	940,555	26.07	87,504	72,174	54,628	72,119

10,003	103,703	2.87	10,677	9,014	8,327	7,376
3,564	31,201	0.86	2,733	1,823	587	839
12,322	154,677	4.29	12,494	10,500	6,175	8,036
2,854	30,419	0.84	2,626	3,303	2,708	3,015
28,743	320,000	8.87	28,530	24,640	17,797	19,266

13,143	147,403	4.09	14,322	11,239	11,972	11,775
624	4,808	0.13	563	271	304	314
200	2,045	0.06	240	350	245	235
449	2,229	0.06	80	0	279	0
14,416	156,485	4.34	15,205	11,860	12,800	12,324

13,892	136,909	3.79	16,039	12,656	14,009	10,841
10,382	121,919	3.38	16,485	20,249	20,129	12,324

5,384	62,807	1.74	5,425	4,900	5,591	5,250
0	0	0.00	0	0	0	0
29,658	321,635	8.91	37,949	37,805	39,729	28,415

2,196	25,679	0.71	2,197	2,197	2,196	3,068
15,143	129,923	3.60	10,373	10,374	10,374	10,374
17,339	155,602	4.31	12,570	12,571	12,570	13,442

13,678	143,307	3.97	11,753	14,873	16,989	12,775
42,682	415,997	11.53	40,292	34,482	32,458	28,114
19,803	31,603	0.88	1,054	1,054	1,053	1,054
28,939	248,136	6.88	21,098	20,552	17,427	19,589
4,625	34,368	0.95	4,883	4,241	2,076	1,928
3,811	29,392	0.81	2,026	2,044	1,785	1,777
7,409	87,526	2.43	5,651	5,553	5,937	5,561
2,110	28,432	0.79	2,155	2,195	2,790	2,150
7,358	91,008	2.52	7,358	7,358	7,358	7,248
891	7,960	0.22	891	1,046	891	892
1,496	18,868	0.52	1,300	1,825	1,279	1,598
2,925	36,229	1.00	3,055	1,819	2,269	2,150
1,811	19,480	0.54	2,269	1,754	3,765	2,078
137,538	1,192,306	33.05	103,786	98,796	96,077	86,914

40,744	426,690	11.83	50,861	38,166	40,653	26,880
3,784	41,350	1.15	3,784	3,784	6,225	10,567
66,165	749,080	20.76	71,342	51,809	70,115	58,469
28,495	266,996	7.40	25,029	20,872	26,494	21,209
16,267	45,092	1.25	5,620	4,331	5,121	2,813
155,455	1,529,208	42.38	156,636	118,962	148,608	119,938

55,241	620,238	17.19	55,703	50,680	57,217	54,336
12,372	132,746	3.68	13,204	10,895	12,604	11,467
(47,285)	2,715	0.08	0	0	0	0
20,328	755,700	20.95	68,907	61,575	69,821	65,803

1,097,277	11,925,541	330.53	1,172,024	1,000,131	1,088,026	948,665
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141,921	1,349,042	37.39	148,410	89,334	172,014	198,059
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61,866	343,729	9.53	66,022	54,473	63,021	57,336
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80,055	1,005,313	27.86	82,388	34,861	108,993	140,723
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58,407	611,028	16.94	58,407	58,407	58,407	58,407
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6,746	63,100	1.75	6,702	6,553	7,323	7,266
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1,872	20,268	0.56	2,003	2,129	3,008	2,218
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617	7,408	0.21	618	618	617	618
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0	0	0.00	0	0	0	0
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(2,504)	(101,110)	(2.80)	2,500	2,500	3,404	2,590
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14,917	404,619	11.21	12,158	(35,346)	36,234	69,625
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(212,489)	259,401	7.19	23,124	22,440	18,009	18,701
0	373	0.01	2,136	1,920	2,208	1,920
(5,133)	3,813	0.11	1,019	460	357	240
(217,622)	263,587	7.31	26,279	24,820	20,575	20,861
(137,567)	1,268,900	35.17	108,667	59,681	129,568	161,585

3,220	36,080		3,362	2,902	3,265	3,000
83.10 %	79.08 %		86.76 %	82.91 %	84.26 %	80.00 %

149	1,639	0.05	149	149	149	149
0	837	0.02	0	0	0	0
0	1,176	0.03	0	0	0	0
0	7	0.00	0	0	0	0
4,240	38,777	1.07	2,895	2,445	1,658	1,108
0	445	0.01	0	0	0	0
4,389	42,881	1.19	3,044	2,594	1,807	1,257

Month Ending 05/31/2023	Month Ending 06/30/2023	Month Ending 07/31/2023	Month Ending 08/31/2023	Month To Date 09/30/2023	Year To Date 09/30/2023	PPD
Actual	Actual	Actual	Actual	Actual	Actual	
127,866	167,807	178,206	125,853	150,516	1,832,714	734.55
77,817	88,698	115,212	170,894	81,139	919,664	533.76
608,183	628,826	652,691	689,134	767,866	5,804,241	285.29
17,280	545	8,992	0	14,202	92,238	693.52
183,649	104,059	153,484	211,328	105,971	1,371,386	465.51
4,466	11,752	15,737	28,953	25,753	114,122	290.39
0	0	0	0	0	1	0.00
1,019,261	1,001,687	1,124,322	1,226,162	1,145,447	10,134,366	361.49
54,078	50,797	46,140	47,986	48,154	434,616	15.50
3,783	223	1,257	398	425	8,809	0.31
57,861	51,020	47,397	48,384	48,579	443,425	15.82
1,560	1,521	(2,994)	965	3	10,046	0.36
0	0	0	0	0	0	0.00
1,560	1,521	(2,994)	965	3	10,046	0.36
1,078,682	1,054,228	1,168,725	1,275,511	1,194,029	10,587,837	377.66
114,092	114,833	121,558	135,137	156,682	1,123,965	40.09
83,880	114,457	106,701	96,924	97,170	798,170	28.47
9,042	6,926	12,060	12,206	12,207	97,978	3.49
46,048	33,494	53,128	20,812	55	406,487	14.50
253,062	269,710	293,447	265,079	266,114	2,426,600	86.56
25,019	23,530	23,884	25,726	115,358	304,794	10.87
112,033	106,457	109,522	110,980	120,193	966,830	34.49
0	0	0	0	0	2,875	0.10
4,442	2,540	2,540	2,540	2,540	32,447	1.16
141,494	132,527	135,946	139,246	238,091	1,306,946	46.62

12,867	13,722	13,630	13,556	11,916	126,195	4.50
3,476	5,291	2,463	1,159	1,470	34,384	1.23
732	4,130	3,066	273	0	9,424	0.34
7,562	8,278	6,733	6,760	8,913	73,761	2.63
24,637	31,421	25,892	21,748	22,299	243,764	8.69
419,193	433,658	455,285	426,073	526,504	3,977,310	141.87

8,207	13,693	14,661	16,851	12,063	125,851	4.49
58,935	59,823	62,676	61,677	62,998	584,833	20.86
377	255	59	905	495	3,079	0.11
1,108	1,121	1,563	368	2,216	13,047	0.47
220	220	330	495	336	3,222	0.11
68,847	75,112	79,289	80,296	78,108	730,032	26.04

1,824	1,824	1,825	1,825	1,824	16,418	0.59
1,144	1,144	1,143	1,143	1,143	10,292	0.37
40,968	40,968	40,969	15,399	32,446	336,987	12.02
25,682	25,682	25,681	23,082	24,815	227,667	8.12
69,618	69,618	69,618	41,449	60,228	591,364	21.09

11,680	11,352	11,873	12,062	11,502	101,784	3.63
11,680	11,352	11,873	12,062	11,502	101,784	3.63

35,966	33,330	31,031	25,320	31,513	289,362	10.32
28,566	25,446	24,234	22,128	23,065	202,509	7.22
4,155	4,584	4,227	2,396	2,569	32,412	1.16
12,999	13,213	21,445	17,872	23,727	147,784	5.27
566	566	566	566	566	4,974	0.18
82,252	77,139	81,503	68,282	81,440	677,041	24.15

7,718	9,891	10,559	9,370	9,874	82,805	2.95
880	1,424	4,359	1,157	1,077	14,880	0.53
4,925	12,059	12,985	6,408	12,008	85,591	3.05
3,013	3,855	3,396	3,198	2,642	27,754	0.99
16,536	27,229	31,299	20,133	25,601	211,030	7.53

12,721	12,982	13,097	14,250	12,980	115,338	4.11
0	0	304	0	293	2,050	0.07
90	300	190	375	185	2,210	0.08
0	0	689	(58)	18	1,009	0.04
12,811	13,282	14,281	14,567	13,476	120,607	4.30

4,258	3,280	0	3,968	4,724	69,775	2.49
10,288	11,200	11,900	(7,566)	12,476	107,485	3.83

5,425	2,677	5,425	5,425	5,250	45,368	1.62
0	0	0	7,307	0	7,307	0.26
19,971	17,157	17,325	9,134	22,450	229,935	8.20

3,069	3,068	3,068	3,069	3,068	25,001	0.89
10,373	10,374	10,669	10,463	10,464	93,837	3.35
13,442	13,442	13,737	13,532	13,532	118,838	4.24

12,179	10,220	13,200	13,201	12,774	117,964	4.21
41,029	32,064	34,862	33,607	31,006	307,916	10.98
1,054	1,054	1,020	1,000	1,000	9,340	0.33
21,407	19,832	16,925	21,223	21,956	180,010	6.42
2,319	2,869	2,932	1,189	3,393	25,832	0.92
1,818	1,827	1,812	1,770	1,780	16,636	0.59
5,666	6,188	5,803	6,339	6,431	53,130	1.90
2,163	2,303	2,280	2,194	2,356	20,587	0.73
7,690	7,473	7,634	7,633	7,259	67,011	2.39
980	988	1,036	1,007	1,007	8,737	0.31
1,827	4,314	1,044	1,363	1,363	15,913	0.57
1,815	1,468	1,372	699	1,226	15,874	0.57
8,858	1,735	4,646	2,796	2,517	30,418	1.08
108,805	92,335	94,566	94,022	94,067	869,368	31.01

36,842	37,464	37,788	37,761	50,864	357,277	12.74
10,567	10,567	10,567	10,568	10,567	77,199	2.75
56,750	80,244	62,660	77,552	46,727	575,668	20.53
19,657	28,101	23,703	25,025	21,918	212,006	7.56
6,969	3,637	3,885	3,222	3,446	39,045	1.39
130,785	160,013	138,603	154,128	133,522	1,261,195	44.99

55,429	52,571	57,511	58,330	60,243	502,020	17.91
10,787	10,542	11,687	12,755	11,940	105,881	3.78
0	0	0	0	0	0	0.00
66,216	63,113	69,198	71,085	72,183	607,901	21.68

1,020,156	1,053,450	1,076,577	1,004,763	1,132,613	9,496,405	338.73
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58,526	777	92,148	270,747	61,415	1,091,431	38.93
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53,934	52,711	58,436	63,776	44,701	514,410	18.35
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4,592	(51,934)	33,712	206,971	16,714	577,021	20.58
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58,407	58,407	58,407	58,407	76,686	543,943	19.40
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7,784	7,363	7,596	7,774	9,405	67,766	2.42
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2,263	2,349	2,335	2,415	2,515	21,236	0.76
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617	618	617	618	1,059	5,997	0.21
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0	0	0	0	0	0	0.00
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2,590	2,590	3,790	3,790	0	23,754	0.85
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(67,069)	(123,260)	(39,033)	133,968	(72,950)	(85,675)	(3.06)
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18,743	20,581	18,737	18,694	10,081	169,111	6.03
2,232	2,288	2,314	2,392	2,210	19,620	0.70
498	1,437	1,629	1,481	1,760	8,881	0.32
21,473	24,306	22,679	22,567	14,051	197,612	7.05
26,065	(27,627)	56,392	229,538	30,765	774,633	27.63

2,949	2,905	3,198	3,234	3,220	28,035
76.10 %	77.47 %	82.53 %	83.46 %	85.87 %	82.15 %

149	149	149	149	149	1,341	0.05
0	0	0	0	0	0	0.00
0	0	0	0	0	0	0.00
0	0	0	0	0	0	0.00
1,467	1,680	1,290	451	813	13,806	0.49
0	0	0	0	0	0	0.00
1,616	1,829	1,439	600	962	15,147	0.54