

State of Connecticut
Department of Social Services

Nursing Facility Narrative Summary of Expenditures
To be Filed with the Annual Report of Long Term Care Facility

Per LCO No. 8976, beginning with the cost report year ending on September 30, 2023, and annually thereafter, each home facility, as defined in section 19a-490 of the general statutes, shall submit to the Commissioner of Social Services narrative summaries of expenditures in addition to the cost reports required pursuant to section 17b-340 of the general statutes, as amended by this act. The summaries shall include profit and loss statements for the preceding three cost years, total revenue, total expenditures, total assets, total liabilities, short-term debt, long-term debt and cash flows investing, operating and financing activities.

You must submit this summary (data requested below) along with a written narrative explaining the data and loss statements for the preceding three cost years.

Facility Name Complete Care at Glendale

Facility Address 4 Hazel Avenue, Naugatuck, Connecticut 06770-0150

Provider Number 000010975

Individual Completing this Summary Peri Neumann
Email Address PeriN@LTCAlly.com

	2023	2022	2021
Total Expenditures	13,772,513	13,002,184	934,019
Total Revenue	14,442,601	13,294,253	924,174
Total Assets	2,399,208	2,881,414	1,219,863
Total Liabilities	1,470,910	2,623,203	1,229,707
Short-term debt	1,470,910	2,623,203	1,207,484
Long-term debt	-	-	22,223
Cash Flows from Investing	(124,371)	(106,033)	(89,017)
Cash Flows from Operating	(23,859)	14,315	280,488
Cash Flows from Financing	-	(46,241)	22,224

Narrative:

*2021 - only includes data for 1 month, as the facilities came on 9/1/21

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Complete Care at Glendale

Profit & Loss

As of September 30, 2023

Reporting Book:

ACCRUAL

As of Date:

09/30/2023

Location:

Complete Care at Glendale

	Month Ending 09/30/2021	Month Ending 10/31/2021	Month Ending 11/30/2021
	Actual	Actual	Actual
Revenue			
Inhouse Revenue			
Medicare	159,895	184,466	237,153
Medicare HMO	74,292	95,277	77,744
Medicaid	577,561	698,894	600,267
Insurance	0	0	0
Private	60,275	91,444	82,597
Hospice	31,647	43,767	69,067
Total Inhouse Revenue	903,670	1,113,848	1,066,828
Ancillary Revenue			
Therapy	19,334	19,042	21,363
Capitated	0	0	0
Other Ancillary	1,170	1,140	1,125
Total Ancillary Revenue	20,504	20,182	22,488
Other Revenue			
Other Income	0	0	0
Covid	0	0	0
Total Other Revenue	0	0	0
Total Revenue	924,174	1,134,030	1,089,316
Operating Expenses			
Nursing & Medical			
Direct Care Nursing			
Nursing Aide Salary	136,405	147,839	152,430
LPN Salary	82,699	72,171	65,338
RN Salary	15,165	13,472	15,977
Nursing Contracted Services	6,277	36,581	124,688
Total Direct Care Nursing	240,546	270,063	358,433
Nursing Admin			
DON/ADON Salary	23,596	19,011	10,028
Other Nursing Admin Salary	52,439	61,799	62,844
Nursing Admin Contracted Services	5,844	9,242	3,064
Medical Director	5,010	5,010	5,010
Total Nursing Admin	86,889	95,062	80,946

General Nursing			
Medical Supplies & Equipment	9,710	11,570	11,550
Nursing Rental	102	3,397	5,724
Transportation	0	0	1,000
Other Nursing Expense	5,718	8,992	8,078
Total General Nursing	<u>15,530</u>	<u>23,959</u>	<u>26,352</u>
Total Nursing & Medical	<u>342,965</u>	<u>389,084</u>	<u>465,731</u>
Ancillary Expense			
Pharmacy	22,123	14,575	25,349
Therapy	32,570	33,328	41,618
Oxygen	0	976	597
Lab	3,030	3,031	5,797
Radiology	0	110	1,016
Total Ancillary Expense	<u>57,723</u>	<u>52,019</u>	<u>74,377</u>
Housekeeping & Laundry			
Laundry Staff Salary	3,214	2,752	(329)
Housekeeping Supplies & Equipment	2,120	2,373	2,180
Laundry Supplies & Equipment	1,329	1,374	1,328
Housekeeping Contracted Service	36,078	37,280	36,488
Laundry Contracted Service	22,616	23,370	22,616
Total Housekeeping & Laundry	<u>65,357</u>	<u>67,149</u>	<u>62,283</u>
Social Services			
Social Service Salary	6,867	4,397	10,475
Total Social Services	<u>6,867</u>	<u>4,397</u>	<u>10,475</u>
Food & Nutrition			
Dietary Salary	17,003	19,353	17,651
Patient Food	21,485	22,530	22,369
Dietary Supplies & Equipment	1,371	2,611	1,945
Dietary Contracted Services	11,792	12,946	11,682
Other Dietary Expense	411	411	410
Total Food & Nutrition	<u>52,062</u>	<u>57,851</u>	<u>54,057</u>
Maintenance			
Maintenance Salary	21,501	18,455	18,383
Supplies & Equipment	1,295	3,416	64
Repairs & Maintenance	7,581	10,738	10,213
Maintenance Contracted Services	520	746	669
Total Maintenance	<u>30,897</u>	<u>33,355</u>	<u>29,329</u>
Recreation			
Recreation Salary	5,805	7,770	7,650
Recreation Supplies & Equipment	15	268	180
Recreation Contracted Services	0	250	520
Other Recreation Expense	82	65	0
Total Recreation	<u>5,902</u>	<u>8,353</u>	<u>8,350</u>
Utilities			
Gas	2,000	2,765	4,453

Electric	10,000	8,545	11,420
Water/Sewer	2,508	3,749	7,361
Contracted Service	0	0	0
Total Utilities	14,508	15,059	23,234
Property			
Property Insurance	1,071	1,072	1,072
Real Estate Tax	21,721	21,720	21,720
Total Property	22,792	22,792	22,792
General & Admin			
Administrator Salary	16,790	15,324	13,952
Other Admin Salary	32,000	29,197	28,346
Admin Contracted Service	1,123	1,123	1,123
Professional Services	18,640	16,015	15,225
Office Expense	1,793	3,155	2,297
IT Fees	1,871	130	1,500
Data Processing	2,542	4,357	3,198
Telephone & Internet	2,782	3,100	3,125
Insurance	7,673	7,673	7,674
Licenses, Dues, and Seminars	595	40	439
Recruiting	174	0	169
Marketing & Advertising	1,224	4,453	6,940
Other Admin Expense	2,509	1,973	2,180
Total General & Admin	89,716	86,540	86,169
Employee Benefits			
Payroll Taxes	47,149	44,175	41,686
Workers Compensation	7,795	7,795	7,794
Health Insurance	6,783	23,346	23,780
Other Benefits	(1,600)	4,343	(582)
Employee Appreciation	1,222	2,403	2,607
Total Employee Benefits	61,349	82,062	75,285
Other Operating Expenses			
Assessment Tax	57,532	60,915	59,108
Bad Debt	9,242	11,340	10,893
Medicare Co-insurance Bad Debt	3,000	4,000	5,000
Total Other Operating Expenses	69,774	76,255	75,001
Total Operating Expenses	819,912	894,916	987,083
EBITDARM	104,262	239,113	102,233
Management Fees	46,209	56,701	54,466
EBITDAR	58,053	182,412	47,767
Rent	40,374	40,374	40,374
Interest Expense	4,018	3,940	3,885
Depreciation	26	1,432	1,467
Amortization	617	617	617
Prior Period Expense	0	24,575	7,249
Startup Costs	22,863	32,609	14,686

Net Income	(9,844)	78,865	(20,511)
Add Backs			
Add Back - Admin	21,510	17,145	17,725
Add Back-Nursing Consulting	2,924	1,389	1,725
Add Back - Health Insurance	3,934	13,540	13,792
Total Add Backs	28,368	32,074	33,242
Adjusted EBITDAR	86,421	214,487	81,009
Inhouse Days	3,118	3,318	3,365
Occupancy Percentage - SNF	86.61 %	89.19 %	93.47 %
Covid Related Expenses			
Admin	123	123	123
Ancillary	180	840	600
Employee Benefits	0	0	0
Nursing	1,729	2,049	768
Maintenance	0	0	0
Total Covid Related Expenses	2,032	3,012	1,491

Month Ending 12/31/2021	Year Ending 12/31/2021		Month Ending 01/31/2022	Month Ending 02/28/2022	Month Ending 03/31/2022	Month Ending 04/30/2022
Actual	Actual	PPD	Actual	Actual	Actual	Actual
189,304	770,818	652.68	284,656	180,489	218,717	167,169
46,454	293,766	542.00	63,102	62,717	43,776	94,275
643,179	2,519,902	253.92	634,547	590,618	664,255	624,135
15,019	15,019	682.66	10,633	6,271	6,798	(9,562)
74,036	308,352	484.07	63,504	64,211	105,247	90,700
68,813	213,293	253.92	66,274	66,781	43,420	29,455
1,036,805	4,121,150	313.49	1,122,716	971,087	1,082,213	996,172
34,819	94,559	7.19	27,259	21,169	16,825	12,540
0	0	0.00	0	0	0	0
20,490	23,925	1.82	(2,657)	90	10,627	2,837
55,309	118,484	9.01	24,602	21,259	27,452	15,377
16	16	0.00	0	616	2,618	2,139
173,270	173,270	13.18	0	0	0	0
173,286	173,286	13.18	0	616	2,618	2,139
1,265,400	4,412,920	335.69	1,147,318	992,962	1,112,283	1,013,688
154,253	590,927	44.95	133,162	133,832	152,349	145,578
75,482	295,690	22.49	83,353	83,857	92,441	96,672
27,344	71,959	5.47	18,541	3,979	9,792	22,256
177,927	345,471	26.28	84,760	50,016	23,821	(10,243)
435,006	1,304,047	99.20	319,816	271,684	278,403	254,263
20,281	72,918	5.55	20,782	13,282	18,471	19,271
73,262	250,342	19.04	60,559	76,992	95,384	95,217
17,666	35,816	2.72	13,612	3,607	0	0
3,596	18,626	1.42	3,596	6,096	6,096	5,010
114,805	377,702	28.73	98,549	99,977	119,951	119,498

24,711	57,542	4.38	17,337	12,232	15,701	13,487
1,848	11,070	0.84	3,130	2,013	1,219	821
(1,000)	0	0.00	0	0	0	0
7,747	30,535	2.32	5,512	21,819	7,095	6,097
33,306	99,147	7.54	25,979	36,064	24,015	20,405
583,117	1,780,896	135.47	444,344	407,725	422,369	394,166

20,456	82,504	6.28	23,680	14,402	15,605	14,712
45,300	152,815	11.62	43,554	38,234	42,008	39,434
(608)	965	0.07	140	608	1,547	130
3,682	15,540	1.18	8,691	3,834	4,266	2,356
1,932	3,058	0.23	316	910	60	959
70,762	254,882	19.39	76,381	57,988	63,486	57,591

0	5,637	0.43	0	0	0	0
2,149	8,822	0.67	2,199	2,149	2,149	2,149
1,348	5,378	0.41	1,347	1,348	1,347	1,347
36,579	146,426	11.14	36,580	36,579	36,721	36,721
22,930	91,532	6.96	22,930	22,930	22,930	22,930
63,006	257,795	19.61	63,056	63,006	63,147	63,147

9,597	31,336	2.38	9,557	9,298	9,927	11,583
9,597	31,336	2.38	9,557	9,298	9,927	11,583

32,677	86,683	6.59	31,381	28,983	31,929	31,355
23,553	89,939	6.84	21,813	22,903	24,617	22,477
2,203	8,129	0.62	1,530	6,293	5,313	4,510
12,686	49,107	3.74	12,656	10,911	16,757	15,532
1,566	2,797	0.21	411	408	434	408
72,685	236,655	18.00	67,791	69,498	79,050	74,282

13,027	71,366	5.43	13,549	12,267	14,103	11,128
3,370	8,145	0.62	1,570	1,520	545	982
13,992	42,524	3.23	9,586	6,825	8,379	9,365
2,132	4,067	0.31	1,491	1,600	1,629	1,551
32,521	126,102	9.59	26,196	22,212	24,656	23,026

8,735	29,960	2.28	7,746	9,178	7,869	7,262
624	1,086	0.08	38	224	215	388
525	1,295	0.10	260	125	0	125
82	229	0.02	0	32	228	3,051
9,966	32,570	2.48	8,044	9,560	8,312	10,826

4,821	14,039	1.07	6,251	4,997	4,642	3,817
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12,367	42,332	3.22	11,093	10,819	(2,593)	7,387
10,563	24,183	1.84	6,060	6,398	6,862	6,358
0	0	0.00	0	0	0	0
27,751	80,554	6.13	23,404	22,214	8,911	17,562

1,072	4,286	0.33	1,072	2,775	1,923	2,141
21,721	86,882	6.61	22,013	22,014	22,014	22,014
22,793	91,168	6.94	23,085	24,789	23,937	24,155

19,516	65,582	4.99	15,560	13,524	14,273	14,883
22,665	112,209	8.54	30,895	29,286	31,062	30,278
1,123	4,491	0.34	1,122	1,123	1,123	1,185
31,560	81,440	6.20	15,225	17,856	19,098	17,908
2,754	10,000	0.76	2,351	1,603	2,186	2,147
1,750	5,250	0.40	1,782	1,782	1,850	1,850
6,532	16,630	1.27	4,199	5,048	4,612	4,333
4,460	13,467	1.02	2,592	2,582	2,626	2,684
7,787	30,806	2.34	7,786	7,787	7,787	6,903
2,200	3,274	0.25	384	481	647	507
1,813	2,157	0.16	1,608	1,879	1,555	1,051
2,678	15,295	1.16	1,798	2,265	2,417	2,914
2,072	8,733	0.66	2,106	1,194	1,907	1,566
106,910	369,334	28.09	87,408	86,410	91,143	88,209

59,685	192,697	14.66	47,880	41,247	44,401	43,429
14,892	38,276	2.91	697	7,795	5,613	5,132
23,407	77,315	5.88	23,465	26,365	22,395	37,369
(582)	1,579	0.12	(566)	(140)	(866)	940
13,263	19,494	1.48	3,096	1,831	2,316	2,971
110,665	329,361	25.05	74,572	77,098	73,859	89,841

63,483	241,039	18.34	61,820	57,679	63,291	57,721
23,325	54,800	4.17	11,473	9,930	11,123	10,134
(12,000)	0	0.00	6,000	4,000	4,000	4,000
74,808	295,839	22.50	79,293	71,609	78,414	71,855

1,184,581	3,886,492	295.64	983,131	921,407	947,211	926,243
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80,819	526,428	40.04	164,188	71,556	165,072	87,446
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54,607	211,983	16.13	57,366	50,060	56,329	51,588
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26,212	314,445	23.92	106,822	21,496	108,743	35,858
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40,374	161,494	12.28	40,374	40,374	40,374	40,374
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4,205	16,050	1.22	4,510	4,492	4,706	4,554
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1,545	4,470	0.34	1,570	1,595	1,657	1,695
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618	2,469	0.19	617	617	617	618
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(31,824)	0	0.00	0	15,019	3,197	1,628
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38,114	108,271	8.24	15,498	7,347	5,188	12,913
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(26,820)	21,691	1.65	44,252	(47,948)	53,004	(25,924)
19,310	75,690	5.76	18,007	20,638	21,948	19,995
600	6,637	0.50	(188)	0	0	0
13,576	44,843	3.41	13,610	15,292	12,989	21,674
33,486	127,170	9.67	31,429	35,930	34,937	41,669
59,698	441,615	33.59	138,251	57,426	143,680	77,527
3,345	13,146		3,437	3,156	3,442	3,191
89.92 %	89.80 %		92.39 %	93.93 %	92.53 %	88.64 %
123	492	0.04	123	272	272	272
540	2,160	0.16	4,785	660	0	0
0	0	0.00	0	0	0	0
12,899	17,445	1.33	5,523	1,636	2,952	1,587
253	253	0.02	0	0	0	0
13,814	20,349	1.55	10,431	2,568	3,224	1,859

Month Ending 05/31/2022	Month Ending 06/30/2022	Month Ending 07/31/2022	Month Ending 08/31/2022	Month Ending 09/30/2022	Month Ending 10/31/2022	Month Ending 11/30/2022
Actual	Actual	Actual	Actual	Actual	Actual	Actual
173,423	129,906	163,017	199,141	147,090	224,884	297,033
91,819	84,534	73,379	82,284	105,392	127,218	82,218
630,483	638,101	670,470	580,598	615,765	641,019	608,626
3,972	0	5,000	8,725	4,932	(2,932)	26,462
123,553	126,638	166,293	147,870	119,729	132,791	100,325
56,116	60,179	30,483	57,065	60,105	15,768	11,391
1,079,366	1,039,358	1,108,642	1,075,683	1,053,014	1,138,748	1,126,055
20,737	22,541	20,827	24,863	19,995	20,472	10,481
0	0	0	0	0	0	0
4,737	1,889	541	2,767	3,048	4,985	7,500
25,474	24,430	21,368	27,630	23,043	25,457	17,981
1,481	1,253	682	57,539	293	330	1,076
0	0	0	0	0	0	0
1,481	1,253	682	57,539	293	330	1,076
1,106,321	1,065,041	1,130,692	1,160,852	1,076,350	1,164,535	1,145,112
147,577	164,835	171,682	168,282	162,634	156,184	157,657
104,626	96,840	102,013	96,818	110,269	112,013	104,363
21,079	17,805	17,063	17,790	10,117	13,077	18,095
465	0	0	0	2,035	(2,248)	874
273,747	279,480	290,758	282,890	285,055	279,026	280,989
17,960	18,935	18,351	8,779	14,942	15,853	3,043
104,578	105,926	104,667	60,678	78,687	89,206	87,441
0	0	0	0	(995)	0	0
7,020	5,000	2,500	5,000	10,000	5,000	5,000
129,558	129,861	125,518	74,457	102,634	110,059	95,484

11,430	17,450	12,082	11,270	14,090	12,997	16,459
951	1,133	1,552	2,263	2,047	794	1,367
0	0	0	0	0	0	0
6,965	6,395	7,260	7,300	6,827	7,820	7,080
19,346	24,978	20,894	20,833	22,964	21,611	24,906
422,651	434,319	437,170	378,180	410,653	410,696	401,379

15,356	16,652	10,821	9,329	9,314	16,860	14,742
41,190	39,611	33,212	39,396	37,390	41,142	44,140
470	251	415	471	570	222	1,272
4,117	2,876	7,170	4,465	4,169	4,404	7,043
1,045	887	972	1,595	715	1,265	1,387
62,178	60,277	52,590	55,256	52,158	63,893	68,584

0	0	0	0	0	0	0
2,149	1,655	2,561	1,923	1,916	1,957	1,917
1,347	1,038	1,193	1,192	1,201	1,201	1,224
36,722	10,233	23,641	35,005	29,543	29,401	29,401
22,930	6,415	14,672	21,828	18,388	18,388	18,388
63,148	19,341	42,067	59,948	51,048	50,947	50,930

12,822	10,833	11,338	11,019	10,603	11,029	10,802
12,822	10,833	11,338	11,019	10,603	11,029	10,802

29,965	30,158	33,362	30,622	32,151	31,118	30,667
25,575	26,355	23,931	26,844	26,926	28,848	23,555
3,112	1,573	3,242	2,638	3,311	2,025	2,073
15,288	16,023	14,751	14,822	18,336	15,118	14,845
449	421	380	433	420	420	420
74,389	74,530	75,666	75,359	81,144	77,529	71,560

11,751	15,306	16,444	14,782	15,213	16,457	15,430
554	843	2,666	809	303	4,341	3,521
8,958	12,329	9,268	14,475	9,949	11,198	9,214
1,769	3,102	1,629	1,659	1,475	2,442	1,450
23,032	31,580	30,007	31,725	26,940	34,438	29,615

7,176	7,108	7,678	7,556	8,387	10,512	10,142
707	439	408	144	455	456	333
125	385	450	125	285	275	150
858	1,056	1,165	937	68	53	57
8,866	8,988	9,701	8,762	9,195	11,296	10,682

3,138	2,799	2,343	2,368	3,530	4,043	5,466
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14,264	15,583	18,997	17,951	15,217	15,510	7,781
6,382	6,879	6,428	7,063	5,271	5,169	4,953
0	0	0	0	0	0	0
23,784	25,261	27,768	27,382	24,018	24,722	18,200

2,141	2,141	2,141	2,141	2,141	2,141	2,142
22,014	22,014	26,775	22,694	22,694	22,694	22,694
24,155	24,155	28,916	24,835	24,835	24,835	24,836

13,627	18,188	13,628	13,683	13,599	14,052	13,220
31,346	30,076	30,863	33,480	31,813	33,670	28,988
1,123	1,123	1,123	1,123	1,205	1,176	1,258
20,513	19,053	19,365	20,861	14,376	18,340	22,778
733	3,341	2,163	1,505	3,593	1,878	(2,299)
2,060	1,758	1,757	1,758	1,730	1,730	1,730
4,637	5,142	4,510	4,613	5,359	6,631	5,797
2,737	3,038	2,937	2,959	2,976	2,987	3,034
6,904	6,903	6,903	7,394	6,919	6,920	6,919
531	354	729	900	1,301	1,332	1,405
2,087	2,129	1,706	833	1,406	1,450	920
5,674	3,746	2,699	3,783	4,281	3,376	4,599
1,719	3,184	4,159	4,627	3,312	4,171	4,408
93,691	98,035	92,542	97,519	91,870	97,713	92,757

45,428	45,662	46,663	44,746	43,318	42,217	41,504
5,133	5,133	5,133	5,133	5,133	5,133	5,133
22,742	28,885	28,448	27,481	26,311	28,203	28,503
(364)	(319)	174	174	(187)	164	201
3,542	2,668	3,191	1,797	4,568	3,897	6,069
76,481	82,029	83,609	79,331	79,143	79,614	81,410

62,766	63,522	65,477	63,543	60,685	59,466	56,922
11,063	10,650	11,132	11,609	10,771	11,645	11,453
4,000	3,000	3,000	4,000	3,000	5,000	6,000
77,829	77,172	79,609	79,152	74,456	76,111	74,374

963,026	946,520	970,983	928,468	936,063	962,823	935,129
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143,295	118,521	159,709	232,384	140,287	201,712	209,983
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56,072	54,060	56,489	58,771	54,845	58,884	57,781
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87,223	64,461	103,221	173,613	85,443	142,828	152,202
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40,374	40,374	40,374	40,374	49,986	49,986	49,986
4,651	4,591	5,391	5,299	5,591	6,087	6,769
1,837	1,837	2,873	1,956	1,956	2,036	2,107
617	617	617	617	617	617	617
0	(409)	0	0	(19,434)	0	0
4,574	4,731	24,772	4,467	7,557	4,468	3,122

35,170	12,720	29,194	120,900	39,170	79,634	89,601
23,016	21,279	21,720	23,614	17,106	21,070	20,582
0	0	0	0	0	0	0
13,191	16,754	16,500	15,939	15,261	16,358	16,532
36,206	38,033	38,220	39,553	32,367	37,428	37,114
123,430	102,494	141,441	213,166	117,810	180,256	189,316
3,421	3,378	3,510	3,456	3,312	3,393	3,276
91.96 %	93.83 %	94.35 %	92.90 %	92.00 %	91.21 %	91.00 %
2,919	272	309	235	431	282	282
60	60	0	0	0	220	0
0	0	0	0	147	0	0
1,407	2,046	2,249	1,545	1,999	1,806	2,305
0	0	10	0	0	0	0
4,386	2,378	2,568	1,780	2,577	2,308	2,587

Month Ending 12/31/2022	Year Ending 12/31/2022		Month Ending 01/31/2023	Month Ending 02/28/2023	Month Ending 03/31/2023	Month Ending 04/30/2023
Actual	Actual	PPD	Actual	Actual	Actual	Actual
370,427	2,555,954	686.35	285,178	189,566	232,002	271,882
65,281	975,994	511.53	97,097	119,441	119,485	102,586
519,855	7,418,470	253.26	626,214	503,945	542,350	614,665
13,768	74,068	510.81	0	16,297	5,713	0
227,988	1,468,849	461.18	147,105	166,540	209,812	180,030
35,374	532,411	252.69	34,861	35,118	58,190	(30,745)
1,232,692	13,025,746	322.73	1,190,455	1,030,907	1,167,552	1,138,418
17,046	234,755	5.82	24,802	34,922	54,223	42,917
0	0	0.00	0	0	0	0
(494)	35,870	0.89	427	1,309	877	0
16,552	270,625	6.71	25,229	36,231	55,100	42,917
12,355	80,385	1.99	182	788	2,270	107
0	0	0.00	0	0	0	0
12,355	80,385	1.99	182	788	2,270	107
1,261,599	13,376,756	331.43	1,215,866	1,067,926	1,224,922	1,181,442
169,067	1,862,839	46.15	163,492	145,839	156,441	158,645
109,261	1,192,525	29.55	118,111	93,923	99,464	104,457
13,584	183,180	4.54	14,291	15,262	17,197	14,396
(638)	148,841	3.69	0	0	0	0
291,274	3,387,385	83.93	295,894	255,024	273,102	277,498
5,462	175,131	4.34	15,530	13,114	13,305	13,581
97,622	1,056,957	26.19	89,845	81,845	88,772	84,920
0	16,224	0.40	0	0	0	0
3,914	64,232	1.59	5,000	5,000	5,000	7,010
106,998	1,312,544	32.52	110,375	99,959	107,077	105,511

16,375	170,911	4.23	13,020	12,220	18,612	12,337
2,136	19,425	0.48	821	1,732	3,916	1,054
619	619	0.02	0	0	0	0
5,620	95,791	2.37	7,075	9,152	7,119	6,201
24,750	286,746	7.10	20,916	23,104	29,647	19,592
423,022	4,986,675	123.55	427,185	378,087	409,826	402,601

15,430	176,902	4.38	12,799	12,737	16,072	10,121
57,027	496,337	12.30	61,732	57,032	73,463	54,369
185	6,282	0.16	222	167	204	538
8,178	61,569	1.53	6,317	3,995	3,957	5,862
1,046	11,157	0.28	776	721	611	1,051
81,866	752,247	18.64	81,846	74,652	94,307	71,941

0	0	0.00	0	0	0	0
1,917	24,642	0.61	1,917	2,069	1,764	1,946
1,201	14,987	0.37	1,201	1,202	1,201	1,201
29,400	369,943	9.17	29,509	30,613	29,509	30,086
18,389	231,118	5.73	18,456	18,456	18,456	18,456
50,907	640,690	15.87	51,083	52,340	50,930	51,689

10,129	128,943	3.19	10,904	10,050	10,549	10,919
10,129	128,943	3.19	10,904	10,050	10,549	10,919

41,594	383,285	9.50	34,820	28,914	30,670	31,318
25,513	299,355	7.42	25,295	21,912	5,058	20,432
8,053	43,672	1.08	2,722	3,127	2,304	2,528
15,006	180,045	4.46	14,968	14,874	15,077	14,840
420	5,028	0.12	421	1,300	1,724	863
90,586	911,385	22.58	78,226	70,127	54,833	69,981

17,147	173,574	4.30	16,223	14,759	15,853	15,425
757	18,412	0.46	2,659	680	434	124
12,277	121,823	3.02	11,821	11,247	13,390	12,209
1,481	21,276	0.53	1,644	2,195	2,317	2,263
31,662	335,085	8.30	32,347	28,881	31,994	30,021

12,608	103,225	2.56	11,739	10,560	11,690	10,761
1,689	5,495	0.14	562	55	118	75
225	2,530	0.06	135	150	550	125
68	7,574	0.19	95	110	0	0
14,590	118,824	2.94	12,531	10,875	12,358	10,961

7,334	50,729	1.26	7,532	7,803	7,398	5,013
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9,448	141,456	3.50	7,639	12,145	13,787	25,160
2,954	70,777	1.75	5,074	5,864	4,676	4,193
0	0	0.00	0	0	0	0
19,736	262,962	6.52	20,245	25,812	25,861	34,366

2,142	25,039	0.62	2,142	2,141	2,141	2,484
22,694	272,329	6.75	22,707	22,708	22,708	22,708
24,836	297,368	7.37	24,849	24,849	24,849	25,192

9,990	168,228	4.17	14,053	14,755	14,053	13,599
46,123	387,880	9.61	29,301	25,595	29,203	29,267
19,940	32,624	0.81	1,133	1,133	1,133	1,299
32,568	237,941	5.90	23,493	20,803	17,427	25,340
2,764	21,964	0.54	2,305	2,426	5,867	2,005
3,811	23,598	0.58	2,026	2,043	1,784	1,777
7,373	62,253	1.54	5,804	5,446	5,763	5,560
4,045	35,197	0.87	3,039	3,004	3,269	3,040
6,925	86,052	2.13	6,925	6,613	6,925	6,907
1,384	9,954	0.25	996	1,170	909	902
1,344	17,969	0.45	1,679	1,493	607	704
(523)	37,028	0.92	2,077	1,134	1,648	1,389
1,811	34,164	0.85	2,235	1,846	2,379	2,763
137,555	1,154,852	28.61	95,067	87,461	90,967	94,552

54,177	540,673	13.40	64,140	50,172	50,132	40,580
5,133	60,298	1.49	5,132	5,133	15,048	15,048
(7,941)	292,230	7.24	21,364	23,370	22,935	26,207
94,562	93,773	2.32	14,395	19,547	17,422	20,296
15,019	50,963	1.26	2,898	3,543	3,165	3,664
160,950	1,037,937	25.72	107,929	101,765	108,702	105,795

57,849	730,741	18.11	59,255	52,718	58,163	56,081
12,774	133,756	3.31	12,159	10,679	12,249	11,814
(5,326)	40,674	1.01	(40,674)	0	0	0
65,297	905,171	22.43	30,739	63,397	70,412	67,895

1,111,136	11,532,139	285.72	972,951	928,296	985,588	975,913
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150,464	1,844,616	45.70	242,914	139,630	239,335	205,528
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56,527	668,771	16.57	60,793	53,396	61,246	59,072
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93,937	1,175,845	29.13	182,121	86,234	178,089	146,456
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49,986	522,933	12.96	49,986	49,986	49,986	49,986
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6,746	63,390	1.57	6,702	6,553	7,323	7,266
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2,251	23,368	0.58	2,274	2,323	2,503	2,636
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617	7,408	0.18	617	617	617	617
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0	0	0.00	0	0	0	0
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(2,504)	92,132	2.28	2,500	2,500	2,500	2,590
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36,841	466,614	11.56	120,042	24,255	115,160	83,361
23,350	252,324	6.25	23,124	22,440	18,009	18,701
0	(187)	0.00	2,136	1,920	2,208	1,920
(4,606)	169,493	4.20	12,391	13,555	13,303	15,200
18,744	421,630	10.45	37,651	37,914	33,520	35,822
112,680	1,597,476	39.58	219,773	124,149	211,609	182,278
3,389	40,361		3,411	3,006	3,303	3,229
91.10 %	92.15 %		92.46 %	90.22 %	89.54 %	90.45 %
282	5,949	0.15	282	282	282	282
0	5,785	0.14	0	0	0	0
0	148	0.00	0	0	0	0
4,652	29,709	0.74	1,241	1,969	1,857	1,743
0	10	0.00	0	0	0	0
4,934	41,601	1.03	1,523	2,251	2,139	2,025

Month Ending 05/31/2023	Month Ending 06/30/2023	Month Ending 07/31/2023	Month Ending 08/31/2023	Month To Date 09/30/2023	Year To Date 09/30/2023	PPD
Actual	Actual	Actual	Actual	Actual	Actual	
302,824	318,858	193,078	177,085	270,936	2,241,409	720.25
67,081	98,356	188,909	124,038	94,279	1,011,273	519.13
595,474	512,338	582,137	640,377	652,273	5,269,772	261.35
1,440	11,040	13,692	0	0	48,182	651.11
134,434	219,775	177,951	233,321	146,480	1,615,448	474.99
36,399	25,702	39,987	41,717	41,578	282,807	264.80
1,137,652	1,186,069	1,195,754	1,216,538	1,205,546	10,468,891	351.69
39,394	34,690	36,877	36,101	42,842	346,766	11.65
0	0	0	16,800	21,600	38,400	1.29
2,477	(256)	(257)	1,282	3,215	9,076	0.30
41,871	34,434	36,620	54,183	67,657	394,243	13.24
1,488	789	389	1,401	808	8,220	0.28
0	0	0	0	0	0	0.00
1,488	789	389	1,401	808	8,220	0.28
1,181,011	1,221,292	1,232,763	1,272,122	1,274,011	10,871,354	365.21
157,708	165,244	177,003	172,997	167,261	1,464,630	49.20
114,532	118,824	121,177	113,142	114,451	998,080	33.53
17,461	14,383	11,656	7,746	16,849	129,243	4.34
0	0	0	0	0	0	0.00
289,701	298,451	309,836	293,885	298,561	2,591,953	87.07
15,797	18,606	21,124	16,041	(3,022)	124,076	4.17
82,543	71,922	90,289	94,834	101,962	786,929	26.44
0	0	0	0	0	0	0.00
5,000	6,255	9,075	5,000	7,500	54,841	1.84
103,340	96,783	120,488	115,875	106,440	965,846	32.45

13,429	14,858	13,380	13,874	13,361	125,092	4.20
1,358	3,515	1,630	1,367	1,679	17,074	0.57
0	0	0	0	0	0	0.00
6,778	8,339	8,293	7,973	9,287	70,215	2.36
21,565	26,712	23,303	23,214	24,327	212,381	7.13
414,606	421,946	453,627	432,974	429,328	3,770,180	126.66
13,488	14,028	10,863	12,334	19,624	122,066	4.10
69,069	67,930	61,545	58,062	65,081	568,282	19.09
176	351	246	257	461	2,625	0.09
5,935	6,817	5,668	10,240	8,326	57,116	1.92
1,222	1,607	666	110	1,078	7,842	0.26
89,890	90,733	78,988	81,003	94,570	757,931	25.46
0	0	0	0	0	0	0.00
1,964	1,916	1,916	1,973	2,070	17,534	0.59
1,201	1,202	1,202	1,202	1,201	10,812	0.36
29,509	29,508	29,958	29,508	6,261	244,462	8.21
18,456	18,456	18,456	18,456	18,248	165,897	5.57
51,130	51,082	51,532	51,139	27,780	438,705	14.74
11,247	10,475	11,634	11,589	10,881	98,249	3.30
11,247	10,475	11,634	11,589	10,881	98,249	3.30
30,637	31,025	36,146	35,822	35,429	294,778	9.90
27,139	24,972	25,463	25,039	22,891	198,203	6.66
2,404	2,856	3,301	2,475	2,669	24,385	0.82
14,996	14,954	15,077	14,611	13,801	133,199	4.47
3,314	444	444	444	444	9,398	0.32
78,490	74,251	80,431	78,391	75,234	659,963	22.17
16,123	15,585	16,715	16,605	16,108	143,396	4.82
1,297	643	826	490	1,124	8,277	0.28
11,062	11,174	12,974	11,531	10,653	106,060	3.56
2,275	5,210	2,275	2,175	2,295	22,649	0.76
30,757	32,612	32,790	30,801	30,180	280,382	9.42
11,997	11,761	12,604	13,324	11,828	106,265	3.57
764	329	204	178	317	2,601	0.09
125	260	150	135	300	1,930	0.06
321	67	20	42	25	679	0.02
13,207	12,417	12,977	13,679	12,470	111,475	3.74
4,046	3,245	2,292	(3,445)	3,002	36,885	1.24

12,294	13,587	17,983	16,344	(1,808)	117,132	3.93
5,096	4,422	6,265	5,391	5,629	46,609	1.57
0	0	0	2,958	8,444	11,402	0.38
21,436	21,254	26,540	21,248	15,267	212,028	7.12
2,484	2,484	2,484	2,485	2,485	21,332	0.72
22,708	22,708	23,686	24,377	24,377	208,687	7.01
25,192	25,192	26,170	26,862	26,862	230,019	7.73
15,084	13,599	14,052	14,052	14,128	127,373	4.28
32,769	27,803	31,698	30,557	27,657	263,851	8.86
1,133	1,133	1,133	1,133	1,389	10,617	0.36
21,407	28,088	28,315	22,995	25,931	213,800	7.18
2,554	2,382	2,915	1,987	2,377	24,819	0.83
1,818	1,828	1,812	1,769	1,780	16,636	0.56
5,878	6,077	7,768	7,312	7,684	57,292	1.92
3,034	2,851	2,911	2,882	2,864	26,895	0.90
6,991	6,734	6,931	7,611	6,712	62,350	2.09
864	1,375	1,020	1,021	979	9,236	0.31
1,346	1,236	1,235	1,503	1,737	11,539	0.39
3,732	3,421	1,186	670	1,421	16,679	0.56
8,912	2,547	3,835	1,814	4,484	30,816	1.04
105,522	99,074	104,811	95,306	99,142	871,903	29.29
47,881	46,545	50,508	49,862	49,525	449,342	15.10
15,049	15,048	15,048	15,466	15,060	116,034	3.90
30,854	25,999	26,953	26,892	27,190	231,765	7.79
20,692	11,885	18,732	15,874	12,466	151,308	5.08
10,584	4,172	6,185	4,273	5,107	43,590	1.46
125,060	103,649	117,426	112,367	109,348	992,039	33.33
57,784	55,724	59,297	60,285	61,778	521,085	17.51
11,795	12,213	12,328	12,721	12,740	108,698	3.65
0	0	0	0	0	(40,674)	(1.37)
69,579	67,937	71,625	73,006	74,518	589,109	19.79
1,036,116	1,010,622	1,068,551	1,028,365	1,005,580	9,011,983	302.75
144,894	210,670	164,212	243,756	268,431	1,859,371	62.46
58,976	61,065	61,638	63,606	327,164	806,956	27.11
85,918	149,605	102,574	180,150	(58,733)	1,052,415	35.36
49,986	49,986	49,986	49,986	65,630	465,520	15.64
7,784	7,363	7,596	7,774	9,404	67,765	2.28
2,636	2,747	2,766	2,810	2,830	23,523	0.79
617	618	617	618	1,058	5,996	0.20
0	0	0	0	0	0	0.00
2,590	2,590	5,790	3,790	750	25,600	0.86

22,305	86,301	35,818	115,172	(138,405)	464,011	15.59
18,743	20,581	18,737	18,694	10,081	169,111	5.68
2,232	2,288	2,314	2,392	2,210	19,620	0.66
17,896	15,080	15,633	15,597	15,770	134,423	4.52
38,870	37,949	36,684	36,683	28,062	323,155	10.86
124,789	187,554	139,257	216,834	(30,671)	1,375,570	46.21
3,312	3,298	3,429	3,353	3,426	29,767	
89.78 %	91.61 %	92.18 %	90.13 %	95.97 %	91.37 %	
282	282	282	282	538	2,792	0.09
220	0	0	55	0	275	0.01
0	0	0	0	0	0	0.00
2,182	1,630	1,264	1,600	1,249	14,736	0.50
55	0	0	0	0	55	0.00
2,739	1,912	1,546	1,936	1,787	17,858	0.60