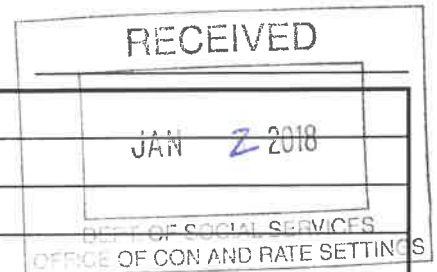


**STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
55 FARMINGTON AVENUE HARTFORD, CONNECTICUT 06105**

**ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)**

Date Submitted: 12/29/2017 Date Received: _____



1.	FQHC Name	COMMUNITY HEALTH CENTER, INC.
	Street Address	575 MAIN STREET
	City, State, ZIP	MIDDLETOWN, CT 06457
	Telephone Number	860-347-6971
	Contact Person	ROBERT S. BLOCK
	Title	CHIEF FINANCIAL OFFICER

2. FQHC Medicaid Provider Number:	3. Reporting Period:										
<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 70%;">Medical</td> <td style="border-bottom: 1px solid black;">004236346</td> </tr> <tr> <td>Dental</td> <td style="border-bottom: 1px solid black;">004236354</td> </tr> <tr> <td>Mental Health</td> <td style="border-bottom: 1px solid black;">004236338</td> </tr> <tr> <td>Other (Specify)</td> <td style="border-bottom: 1px solid black;"> </td> </tr> <tr> <td> </td> <td style="border-bottom: 1px solid black;"> </td> </tr> </table>	Medical	004236346	Dental	004236354	Mental Health	004236338	Other (Specify)				From <u>7/1/2016</u> To <u>6/30/2017</u>
Medical	004236346										
Dental	004236354										
Mental Health	004236338										
Other (Specify)											

4. Type of Control (Check One Only)

NONPROFIT ORGANIZATION

GOVERNMENT

STATE DISTRICT OTHER

COUNTY CITY

5. FQHC Owned By:

CERTIFICATION BY OFFICER OR ADMINISTRATOR OF CLINIC

I Hereby Certify That I Have Examined the Accompanying Worksheets Prepared By
COMMUNITY HEALTH CENTER, INC. 004236346
(FQHC Name)

For the Reporting Period Beginning 7/1/2016 and Ending 6/30/2017 and That to the Best of My Knowledge and Belief It Is a True, Correct and Complete Statement Prepared From the Books and Records of the FQHC In Accordance With Applicable Instructions, Except as Noted:

6. Signature (Officer or Administrator of FQHC)	Printed Name
	Robert S. Block
Title	Date
Chief Financial Officer	12/29/2017

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period:	From <u>7/1/2016</u>	To <u>6/30/2017</u>
FQHC Name:	COMMUNITY HEALTH CENTER, INC.	

7. Service Sites: List all service sites of the FQHC, including all FQHC-certified sites and any other non-FQHC service sites. Indicate whether the service site is FQHC certified. If a site or sites are not FQHC-certified, the associated costs should be reported on Form A-4 as non-allowable costs.

Provider Name	Location	FQHC Certified Yes/No	Clinic/Provider No.
Community Health Center Inc.	675 Main Street, Middletown CT 06457	Yes	1164463840
Community Health Center Inc.	One Shaw's Cove, New London CT 06320	Yes	1982889309
Community Health Center Inc.	85 Lafayette Street, New Britain CT 06051	Yes	1912182338
Community Health Center Inc.	134 State Street, Meriden CT 06450	Yes	1720263148
Community Health Center Inc.	114 East Main Street, Clinton CT 06413	Yes	144735862
Community Health Center Inc.	49 Day Street, Norwalk CT 06854	Yes	1972788321
Community Health Center Inc.	481 Gold Star Hwy, Groton CT 06340	Yes	147334851
Community Health Center Inc.	8 Delay Street, Danbury CT 06810	Yes	1518139500
Community Health Center Inc.	5 N. Main Street, Enfield CT 06082	Yes	1679761027
Community Health Center Inc.	141 Franklin Street, Stamford CT 06901	Yes	1730311143
Community Health Center Inc.	59 North Main Street, Bristol CT 06010	Yes	1356676514
Community Health Center Inc.	51 North Elm Street, Waterbury CT 06702	Yes	1972866556
Community Health Center Inc., W.Y.A. Masters Manna	46 N. Plains Industrial Road, Wallingford CT 06492	Yes	1952591851
Community Health Center Inc., W.Y.A. Prudence Crandall	594 Burritt Street, New Britain CT 06051	Yes	1952591851
Community Health Center Inc., W.Y.A. Shelter Now	43 St. Casimir Drive, Meriden CT 06450	Yes	1952591851
Community Health Center Inc., W.Y.A. Friendship Center	241 Arch Street, New Britain CT 06050	Yes	1952591851
Community Health Center Inc., W.Y.A. Eddy Shelter	1 LaBella Circle, Middletown CT 06457	Yes	1952591851
Community Health Center Inc., W.Y.A. New London	427 Huntington Avenue, New London CT 06320	Yes	1548677982
Community Health Center Inc., W.Y.A. City of Danbury Emergency Shelter	41 New Street, Danbury, CT 06810	Yes	1952591851
Community Health Center Inc.	76 New Britain Avenue, Hartford, CT 06106	Yes	1093163883

8. Related Parties: Related party information is reported on the following, which accompanies this cost report submission:

Select One:	
SELECT ONE OF THE FOLLOWING OPTIONS:	None

Other Direct Healthcare Costs

Row Labels	Sum of Report Balance	Line	A2h
Sal	54,701,680.12	Row Labels	Sum of Report Balance
Ben	12,476,476.82	Advertising	4,685.06
Adj	889,228.01	American Express Clearing	2,443.27
A2a	5,085,452.76	CHC Donations	1,900.00
A2b	240,859.82	Cleaning / Housekeeping	574,437.85
A2c	2,045,088.78	Client Support - Dental	5,703.86
A2h	8,390,695.68	Client Support-Medical	17,622.11
B2a	528,562.55	Client Support-Miscellaneous	107,199.99
B2b	47,399.27	Client Support-Transportation	6,073.26
B2c	562,070.55	Client Support-Utilities	7,729.11
B2e	1,005,523.91	Computer Time	46,514.04
C2a	0.00	Continuing Education	229,525.05
C2b	37,522.25	Contractual Expense	2,472,614.69
C2c	225,737.97	Educational Materials	3,573.96
C2e	477,058.72	Equipment Leasing	252,265.95
Eg	1,277,808.44	Food Supplies	41,541.21
Eh	159,279.73	General Liability Insurance	860.00
Ga	2,037,151.96	Health Fair Expense	6,245.45
Gb	477,955.27	License and Certification	204,790.71
Gc	66,059.56	Literature	933.64
Gd	887,357.61	Medical Lab	15,552.38
Ge	474,784.65	Medical Records / Archiving	71.13
Gg	2,392,053.24	Meetings and Conferences	71,644.13
Gh	344,227.28	Membership Dues	13,127.57
Hb	1,018,182.92	Miscellaneous Expense	13,933.42
Hc	338,511.57	Other Expense	21.24
Hd	502,985.46	Payroll Services	67,176.63
He	84,400.00	Postage	103,166.59
Hg	542,003.16	Prescription Drugs-340B Program	2,324,794.83
Hj	5,414,270.32	Printing Expense	100,469.58
Admin	(9,979.52)	Program Supplies	84,059.92
Grand Total	102,720,408.86	Property Taxes	311,205.44
		Recruitment Costs	71,309.50
		Special Events Expense	387.56
		Temporary Help Expense	740,110.72
		Translation Services	487,005.83
			<u>8,390,695.68</u>
		Reclass Public Relations and Weitzman	533,865.67
		Bad Debt	946,727.00
			<u><u>9,871,288.35</u></u>

Other Direct Dental Care Costs

Line	B2e
Row Labels	Sum of Report Balance
American Express Clearing	(265.08)
Cleaning / Housekeeping	156,635.20
Client Support - Dental	13,483.00
Computer Time	1,811.75
Continuing Education	11,346.46
Contractual Expense	221,456.76
Dental Lab	420,323.08
Equipment Leasing	39,563.24
Food Supplies	2,102.50
License and Certification	21,833.54
Medical Records / Archiving	29.79
Meetings and Conferences	8,291.61
Miscellaneous Expense	396.74
Payroll Services	13,818.70
Postage	5,123.51
Printing Expense	4,617.44
Program Supplies	2,755.50
Property Taxes	37,288.75
Recruitment Costs	2,250.00
Temporary Help Expense	9,617.60
Translation Services	33,043.82
	<u>1,005,523.91</u>
Reclass Public Relations and Weitzman	143,901.73
Bad Debt	129,500.00
	<u><u>1,278,925.64</u></u>

Other Direct Mental Health Care Costs

Line	C2e
Row Labels	Sum of Report Balance
American Express Clearing	3,130.27
CHC Donations	7,000.00
Cleaning / Housekeeping	58,870.95
Client Support - BH	229.00
Computer Time	965.17
Continuing Education	38,776.61
Contractual Expense	238,558.44
Educational Materials	1,415.52
Equipment Leasing	8,340.15
Food Supplies	4,064.97
License and Certification	18,594.00
Meetings and Conferences	19,669.65
Membership Dues	4,880.00
Miscellaneous Expense	687.66
Payroll Services	12,347.49
Postage	1,086.89
Printing Expense	2,145.72
Program Supplies	4,706.12
Property Taxes	7,910.72
Recruitment Costs	120.00
Translation Services	43,559.39
	<u>477,058.72</u>
Reclass Public Relations and v	211,460.61
Bad Debt	314,403.00
	<u><u>1,002,922.33</u></u>

Non-Allowable Other Costs

Line	Eh	Sum of Report Balance
Row Labels		Sum of Report Balance
American Express Clearing		2,147.71
CHC Donations		100.00
Cleaning / Housekeeping		4,183.62
Client Support-Medical		39.27
Client Support-Miscellaneous		5,248.37
Client Support-Transportation		3,855.66
Computer Software		160.00
Computer Time		3,228.11
Contractual Expense		32,458.22
Depreciation		20,423.74
Educational Materials		296.25
Equipment Leasing		600.00
Food Supplies		6,790.61
Gasoline		333.38
License and Certification		910.00
Maintenance & Repairs		15,426.90
Meetings and Conferences		969.56
Membership Dues		567.39
Mileage		2,463.20
Minor Computer Equipment		1,423.00
Minor Equipment		26.59
Minor Furniture Costs		10,217.84
Miscellaneous Expense		2,618.92
Office Supplies		3,691.60
Payroll Services		1,575.67
Postage		786.82
Printing Expense		8,266.36
Program Supplies		5,265.48
Property Taxes		1,717.87
Sanitation		1,513.58
Special Events Expense		75.00
Telephone Expense		6,685.03
Temporary Help Expense		648.60
Travel		1,257.50
Utilities		11,863.92
Van Maintenance		604.95
Water & Sewer Expense		839.01
		159,279.73

Overhead - Administrative Other Costs

Line	Hj	Sum of Report Balance
Row Labels		Sum of Report Balance
Advertising		(7,060.16)
American Express Clearing		28,027.24
Bank Fees		138,439.93
CHC Donations		11,040.00
Cleaning / Housekeeping		74,751.11
Client Support-Miscellaneous		(384.00)
Collection Credits/Discounts		(5,956.54)
Computer Time		446,769.64
Concert Series		300.00
Continuing Education		64,190.21
Contract Computer Consultant		9,800.00
Contractual Expense		1,926,816.72
Dental Supplies		269.40
Donations		3,666.67
Drugs-Prescription		628.28
Educational Materials		10,237.39
Equipment Leasing		378,538.68
Equity - Hildas		7,389.33
Food Supplies		66,686.09
Gasoline		7,155.46
General Liability Insurance		263.00
Health Fair Expense		15,805.50
Investment Expense		38,663.85
License and Certification		87,919.71
Literature		13,712.81
Medical Records / Archiving		38,283.89
Medical Supplies		1,350.22
Meetings and Conferences		276,372.68
Membership Dues		46,384.57
Mileage		57,030.16
Miscellaneous Expense		64,409.37
Miscellaneous Income		(8,000.00)
Payroll Services		21,428.24
Postage		145,331.34
Printing Expense		53,345.86
Program Supplies		40,197.65
Property Taxes		122,052.68
Recruitment Costs		338,835.21
Special Events Expense		5,433.83
Summer Program		254.31
Temporary Help Expense		740,245.89
Translation Services		3,382.53
Travel		140,286.05
		5,404,294.80

Reclass of Public Relations and Weitzman

Line	Adj	Visits	%
Row Labels	Sum of Report Balance		
Advertising	36,472.17	Medical	322,727 60%
American Express Clearing	2,852.09	Dental	86,990 16%
CHC Donations	13,000.00	Mental Health	127,830 24%
Cleaning / Housekeeping	11,210.64		<u>537,547 100%</u>
Client Support-Medical	175.00		
Client Support-Miscellaneous	2,500.00		
Computer Software	2,799.64	SBHC Medical	28,208 35%
Computer Time	1,245.07	SBHC Mental He	52,349 65%
Continuing Education	413.99		<u>80,557 100%</u>
Contract Computer Consultant	3,000.00		
Contractual Expense	526,282.35		
Educational Materials	2,837.33		
Equipment Leasing	15,715.80		
Food Supplies	6,426.89		
Health Fair Expense	(59.90)		
Lab Fees	479.39		
Legal Fees	2,145.63		
License and Certification	2,054.00		
Literature	2,368.33		
Medical Lab	50.00		
Medical Records / Archiving	1,792.17		
Medical Supplies	17,215.66		
Meetings and Conferences	38,787.75		
Membership Dues	5,093.44		
Mileage	8,091.03		
Minor Computer Equipment	8,209.36		
Minor Equipment	1,671.98		
Minor Furniture Costs	1,762.73		
Misc. Expense	348.76		
Miscellaneous Expense	2,075.35		
Office Supplies	11,102.04		
Payroll Services	2,113.36		
Phone Equipment	161.98		
Postage	1,747.42		
Printing Expense	57,167.52		
Program Supplies	17,518.86		
Telephone Expense	27,602.54		
Temporary Help Expense	20,592.94		
Translation Services	3,924.41		
Travel	30,280.29		
	<u>889,228.01</u>		
Medical	533,865.67		
Dental	143,901.73		
Mental Health	<u>211,460.61</u>		
	<u>889,228.01</u>		

SBHC Reclass Medical to Mental Health

Cost Center	A2b	A2c	A2h
210100	38,793.81	315,668.79	674,778.75
210200	0.00		
210300	19,833.04	286,281.90	1,107,489.55
210400	16,165.40	156,770.41	613,856.07
210500	2,021.68	21,592.57	235,455.84
210600	13,501.61	499,124.67	1,235,902.80
210700	5,312.24	38,183.21	228,826.71
210800	10,888.75	76,943.78	224,959.76
210900	9,578.31	70,022.52	204,680.22
211000	5,359.11	29,680.78	171,156.13
211100	9,286.35	112,507.92	355,426.64
211200	5,272.09	171,784.55	256,419.89
211300	4,661.98	114,737.27	355,634.94
211400	8,108.24	71,178.10	1,821,971.05
220100	593.82	5,148.17	4,076.74
220300	3,284.06	1,907.64	231,123.93
220700	1,937.58		201.22
230100	3,439.20		141,500.31
240100	17,116.65	5,248.75	100,098.35
240200	9,481.50		11,444.89
250100	17,169.75	6,400.07	142,252.72
260100			15.94
270100	3,635.91	3,664.56	42,264.21
510100	1,679.57	17,757.60	11,926.66
510200	822.39	219.12	6,694.07
510300	1,432.23	6,970.39	2,074.04
510400	1,179.73	155.04	18,967.30
510500	976.05	2,491.68	2,267.79
510600	5,020.37	5,435.64	14,650.70
510700	370.35	4,242.85	6,157.75
510800		205.32	462.09
510900		1,666.68	0.00
511000	12.65	940.32	4,090.38
511600	1,981.42		2,531.81
533100			0.00
540200			190.95
540300	12.49		57.00
540600	189.90	118.32	4,505.83
543000	0.00		0.00
543100	478.42	546.58	5,750.76
543200	725.18	66.12	4,412.44
543300	419.54	66.12	5,928.83
543400	626.08	66.12	630.02
543500	430.57	66.12	3,057.47
543600	420.58	66.12	2,414.36
543700	522.98	66.12	3,357.91
543800	223.20	66.12	3,505.92
543900	136.21	892.06	6,489.89
544000	51.17		2,274.49
544100	2,600.02	369.12	4,808.57
544400			840.00
544500	387.43		9,090.20
544600	145.27	689.04	3,812.06
544700	152.21		4,034.51
544800	868.14	924.36	6,900.94
544900	285.48	2,271.95	3,142.25
545000	410.94		1,437.47
545100	341.02		3,712.65
545200			1,336.56
545500	807.93		1,290.07
545600	450.72	1,582.80	386.00
545700	19.17		0.00
545900	305.97		938.52
546000	65.72		2,085.82
546100	1,114.31	1,167.36	5,428.41

546400	643.79	1,305.96	2,171.95
546700	1,419.12	733.86	17,663.55
546710	2,558.43		11,594.06
546720	462.54		13,643.30
546800	624.13	879.48	958.74
546900	299.82	567.96	676.74
547200			82.71
547300	2,024.54	1,916.16	1,752.01
547400	13.96		516.80
548000			0.00
548200			0.00
549000	10.21		109.00
549100	15.31		804.88
549200	25.20		787.15
549300	37.80		779.22
550000	0.00		441.88
551000	0.00		480.00
552000			0.00
553000			3,589.97
554000			0.00
555000	680.45		3,214.70
560000	50.76		258.87
561000	0.00		1,078.44
561100	0.00		319.21
561200	0.00		614.23
561300	0.00		989.90
561600	0.00		97.50
561700			0.00
561800	345.68		2,805.96
561900	31.50		2.00
562000	453.60		50.00
562200			1,520.20
563000		365.68	
563100		3,364.95	530.09
563200	56.49		1,861.72
563700			121.75
	<u>240,859.82</u>	<u>2,045,088.78</u>	<u>8,390,695.68</u>
SBHC Mental Health	23,016.44	37,848.59	150,215.92

Medical Satary and Benefits Other

Cost Center	Title	Salary	Benefits
100100	Medical Assistant	113.40	25.89
210100	Patient Services Associate II	2,038.70	465.37
210100	Medical Assistant	47,683.34	10,884.64
210100	Patient Services Associate	13,476.50	3,076.27
210100	Senior Patient Services Associate	133.52	30.48
210100	Patient Services Associate	2,367.57	540.44
210100	Podiatrist	30,128.16	6,877.33
210100	Nurse Manager	17,523.79	4,000.14
210100	Medical Assistant	42,348.53	9,666.87
210100	Patient Services Associate	38,999.31	8,902.34
210100	Podiatrist	657.99	150.20
210100	Patient Services Associate	149.78	34.19
210100	Medical Assistant	45,947.49	10,488.40
210100	Outreach and Eligibility Associate	148.13	33.81
210100	Patient Services Associate	204.13	46.60
210100	Senior Patient Services Associate	42,225.43	9,638.77
210100	Patient Services Associate	40,629.39	9,274.44
210100	Medical Assistant	35,013.35	7,992.47
210100	Medical Assistant	141.06	32.20
210100	Program Manager	48,231.06	11,009.67
210100	Operations Manager	65,822.58	15,025.27
210100	Medical Assistant	140.97	32.18
210100	Operations Coordinator	820.01	187.18
210100	Medical Assistant	1,170.82	267.26
210100	Program Director	184.00	42.00
210100	Medical Assistant	2,148.94	490.54
210100	Medical Assistant	209.67	47.86
210100	Medical Assistant	4,225.73	964.60
210100	Senior Medical Assistant	45,307.49	10,342.31
210100	Dietitian	19,590.46	4,471.90
210100	Medical Assistant	634.44	144.82
210100	Program Coordinator, Weitzman	13,139.58	2,999.36
210100	Patient Services Associate	41,329.37	9,434.23
210100	Medical Assistant	44,187.94	10,086.75
210100	Interprofessional Student Coordinator	17,198.00	3,925.77
210100	Medical Assistant	3,265.15	745.33
210100	Program Coordinator	372.53	85.04
210100	Dietitian Manager	4,111.08	938.43
210100	Program Manager, AmeriCorps & Research Associate	38,433.45	8,773.17
210100	Program Manager	4,560.66	1,041.06
210100	Program Coordinator	38,602.31	8,811.72
210100	Medical Assistant	423.26	96.62
210100	Senior eConsults Referral Coordinator	192.54	43.95
210100	Evaluation Specialist	23,471.50	5,357.82
210300	Home Visitor	53,613.02	12,238.21
210300	Patient Services Associate II	19,169.98	4,375.92
210300	Medical Assistant	1,821.22	415.73
210300	Senior Patient Services Associate	46,413.48	10,594.77
210300	Patient Services Associate	38,044.95	8,684.49
210300	Clinical Supervisor	64,557.42	14,736.48
210300	Nurse Manager	87,057.69	19,872.60
210300	Diabetes Educator	19,130.38	4,366.88
210300	Medical Assistant	26,881.76	6,136.28
210300	Senior Patient Services Associate	51,415.16	11,736.50
210300	Medical Assistant	1,323.46	302.10
210300	Medical Assistant	29,137.90	6,651.29
210300	Medical Assistant	43,098.81	9,838.13
210300	Medical Assistant	24,550.63	5,604.15
210300	Senior Medical Assistant	16,920.67	3,862.47
210300	Outreach and Eligibility Associate	39,095.72	8,924.35
210300	Medical Assistant	2,573.75	587.51
210300	Outreach and Eligibility Associate	44,906.69	10,250.82
210300	Medical Assistant	33,784.11	7,711.87
210300	Podiatrist	30,529.75	6,969.00
210300	Patient Services Associate	1,429.26	326.26
210300	Patient Services Associate	8,782.22	2,004.71

210300 Patient Services Associate	21,546.08	4,918.31
210300 Medical Assistant	38,380.76	8,761.15
210300 Medical Assistant	38,485.78	8,785.12
210300 Medical Assistant	41,698.13	9,518.40
210300 Medical Assistant	8,013.50	1,829.24
210300 Medical Assistant	1,112.60	253.97
210300 Medical Assistant	1,938.45	442.49
210300 Medical Assistant	1,722.74	393.25
210300 Medical Assistant	349.29	79.73
210300 Patient Services Associate	1,590.96	363.17
210300 Medical Assistant	39,718.44	9,066.50
210300 Medical Assistant	20,275.68	4,628.31
210300 Program Assistant	11,202.32	2,557.15
210300 Operations Manager	10,157.63	2,318.68
210300 Dietitian	40,011.03	9,133.29
210300 Medical Assistant	1,099.14	250.90
210300 Patient Services Associate II	17,554.52	4,007.16
210300 Senior Medical Assistant	42,629.99	9,731.12
210300 Medical Assistant	39,233.99	8,955.91
210300 Medical Assistant	575.15	131.29
210300 Home Visitor	43,921.95	10,026.03
210300 Medical Assistant	717.81	163.85
210300 Medical Assistant	-	-
210300 Home Visitor	43,881.96	10,016.90
210300 Home Visitor	41,028.68	9,365.59
210300 Patient Services Associate	15,542.77	3,547.94
210300 Medical Assistant	39,522.18	9,021.70
210300 Medical Assistant	6,956.64	1,587.99
210300 Medical Assistant	5,145.96	1,174.66
210300 Senior eConsults Referral Coordinator	191.61	43.74
210400 Patient Services Associate II	1,500.64	342.55
210400 Medical Assistant	825.48	188.43
210400 Patient Services Associate	717.50	163.78
210400 Patient Services Associate	18,552.07	4,234.87
210400 Podiatrist	45,487.61	10,383.42
210400 Psychologist	21,762.13	4,967.63
210400 Psychologist	43,036.74	9,823.97
210400 Psychologist	32,308.54	7,375.05
210400 Psychologist	25,250.89	5,764.00
210400 Psychologist	6,990.09	1,595.62
210400 Psychologist	37,759.07	8,619.23
210400 Psychologist	40,010.53	9,133.17
210400 Psychologist	28,966.55	6,612.17
210400 Psychologist	29,152.14	6,654.54
210400 Psychologist	306.75	70.02
210400 Psychologist	6,891.42	1,573.10
210400 Psychologist	33,987.08	7,758.21
210400 Psychologist	13,723.58	3,132.67
210400 Psychologist	5,672.08	1,294.76
210400 Psychologist	33,743.24	7,702.55
210400 Psychologist	51,726.79	11,807.64
210400 Psychologist	36,569.97	8,347.80
210400 Psychologist	39,709.07	9,064.36
210400 Psychologist	5,831.57	1,331.17
210400 Medical Assistant	41,885.83	9,561.25
210400 Medical Assistant	12,921.95	2,949.68
210400 Patient Services Associate	33,618.85	7,674.15
210400 Patient Services Associate II	137.66	31.42
210400 Senior Medical Assistant	48,522.33	11,076.16
210400 Senior Quality Improvement Manager	-	-
210400 Medical Assistant	213.85	48.81
210400 Senior eConsults Referral Coordinator	191.61	43.74
210400 Medical Assistant	107.67	24.58
210500 Patient Services Associate II	42,798.02	9,769.47
210500 Medical Assistant	41,138.16	9,390.58
210500 Medical Assistant	113.40	25.89
210500 Patient Services Associate	327.50	74.76
210500 Operations Manager	20,706.32	4,726.62
210500 Medical Assistant	352.50	80.47
210500 Medical Assistant	41,123.22	9,387.17
210500 Patient Services Associate	154.83	35.34
210500 Patient Services Associate	152.53	34.82

210500	Senior Patient Services Associate	46,610.72	10,639.80
210500	Patient Services Associate	72.50	16.55
210500	Patient Services Associate	75.30	17.19
210500	Patient Services Associate II	40,887.69	9,333.40
210500	Medical Assistant	32,180.91	7,345.91
210500	Senior Medical Assistant	103.71	23.67
210500	Senior eConsults Referral Coordinator	191.61	43.74
210500	Medical Assistant	4,613.55	1,053.13
210600	Patient Services Associate	30,779.77	7,026.08
210600	Medical Assistant	5,752.74	1,313.17
210600	Medical Assistant	149.27	34.07
210600	Senior Medical Assistant	1,919.45	438.15
210600	Medical Assistant	45,657.46	10,422.20
210600	Medical Assistant	37,037.34	8,454.49
210600	Podiatrist	42,533.84	9,709.17
210600	Program Coordinator	9,148.81	2,088.39
210600	Diabetes Educator	19,130.38	4,366.88
210600	Medical Assistant	40,210.48	9,178.82
210600	Medical Assistant	35.89	8.19
210600	Patient Services Associate	30,998.81	7,076.08
210600	Medical Assistant	140.97	32.18
210600	Senior Medical Assistant	51,891.03	11,845.13
210600	Senior Medical Assistant	46,811.11	10,685.54
210600	Patient Services Associate	18,359.22	4,190.85
210600	Medical Assistant	37,764.61	8,620.50
210600	Medical Assistant	32,140.29	7,336.64
210600	Senior Patient Services Associate	42,779.51	9,765.25
210600	Patient Services Associate	38,914.84	8,883.06
210600	Medical Assistant	2,560.11	584.39
210600	Senior Medical Assistant	12,285.28	2,804.35
210600	Medical Assistant	39,349.22	8,982.22
210600	Medical Assistant	44,625.15	10,186.55
210600	Operations Coordinator	687.03	156.83
210600	Operations Manager	59,813.06	13,653.48
210600	Medical Assistant	4,764.02	1,087.48
210600	Medical Assistant	25,356.15	5,788.03
210600	Medical Assistant	143.80	32.83
210600	Patient Services Associate II	39,333.51	8,978.63
210600	Medical Assistant	993.15	226.70
210600	Patient Services Coordinator	275.34	62.85
210600	Greeter	13,898.14	3,172.52
210600	Patient Services Associate	25,015.85	5,710.35
210600	Dietitian Manager	31,388.68	7,165.07
210600	Medical Assistant	327.13	74.67
210600	Medical Assistant	171.90	39.24
210600	Senior eConsults Referral Coordinator	191.61	43.74
210700	Operations Manager	19,733.93	4,504.65
210700	Senior Patient Services Associate	985.07	224.86
210700	Medical Assistant	38,517.83	8,792.44
210700	Medical Assistant	179.83	41.05
210700	Patient Services Associate	29,527.90	6,740.31
210700	Senior Medical Assistant	2,829.82	645.96
210700	Patient Services Associate	2,693.03	614.74
210700	Medical Assistant	10,322.97	2,356.42
210700	Medical Assistant	2,412.19	550.63
210700	Dietitian	27,459.96	6,268.27
210700	Podiatrist	17,107.74	3,905.17
210700	Patient Services Associate	15,427.33	3,521.58
210700	Patient Services Associate	6,926.84	1,581.19
210700	Senior Patient Services Associate	175.23	40.00
210700	Patient Services Associate II	596.99	136.27
210700	Medical Assistant	28,267.70	6,452.65
210700	Medical Assistant	6,144.78	1,402.66
210700	Senior Patient Services Associate	39,729.04	9,068.92
210700	Senior eConsults Referral Coordinator	191.61	43.74
210800	Operations Coordinator - SBHC	7,445.54	1,699.59
210800	Patient Services Associate	23,658.74	5,400.56
210800	Patient Services Associate	26,039.41	5,944.00
210800	Podiatrist	17,224.27	3,931.77
210800	Patient Services Associate II	29,661.91	6,770.90
210800	Site Director	2,722.70	621.51
210800	Medical Assistant	40,655.02	9,280.29

210800	Patient Services Associate - Stmfd/Nrwk	338.63	77.30
210800	Medical Assistant	1,925.51	439.53
210800	Medical Assistant	39,749.47	9,073.58
210800	Dietitian	18,407.88	4,201.95
210800	Medical Assistant	32,053.98	7,316.94
210800	Dietitian	2,213.92	505.37
210800	Senior eConsults Referral Coordinator	191.61	43.74
210900	Senior Medical Assistant	207.76	47.42
210900	Patient Services Associate	10,309.51	2,353.34
210900	Podiatrist	17,662.93	4,031.90
210900	Site Director	39,035.58	8,910.62
210900	Senior Patient Services Associate	41,000.93	9,359.25
210900	Medical Assistant	2,599.84	593.46
210900	Dietitian	18,407.79	4,201.93
210900	Medical Assistant	39,260.11	8,961.88
210900	Medical Assistant	148.05	33.79
210900	Dietitian	3,453.65	788.36
210900	Patient Services Associate	37,415.53	8,540.82
210900	Medical Assistant	38,546.84	8,799.06
210900	Senior eConsults Referral Coordinator	191.61	43.74
211000	Senior Patient Services Associate	21,498.16	4,907.37
211000	Podiatrist	25,778.14	5,884.36
211000	Patient Services Associate	4,609.21	1,052.14
211000	Medical Assistant	1,318.09	300.88
211000	Patient Services Associate	27,879.84	6,364.11
211000	Medical Assistant	295.10	67.36
211000	Medical Assistant	366.91	83.75
211000	Medical Assistant	92.52	21.12
211000	Operations Coordinator	8,263.44	1,886.29
211000	Medical Assistant	29,175.35	6,659.84
211000	Operations Manager	14,953.25	3,413.37
211000	Medical Assistant	1,153.88	263.39
211000	Dietitian	166.04	37.90
211000	Patient Services Associate II	3,449.98	787.52
211000	Dietitian Manager	23,207.72	5,297.61
211000	Senior Medical Assistant	35,110.72	8,014.70
211000	Senior eConsults Referral Coordinator	191.61	43.74
211100	Senior Medical Assistant	41,118.09	9,386.00
211100	Medical Assistant	39,508.44	9,018.56
211100	Operations Manager	50,431.15	11,511.88
211100	Patient Services Associate	8,954.65	2,044.07
211100	Patient Services Associate	11,032.90	2,518.47
211100	Operations Manager	48,634.45	11,101.75
211100	Medical Assistant	26.92	6.14
211100	Site Director	2,722.70	621.51
211100	Patient Services Associate	38,578.09	8,806.19
211100	Medical Assistant	1,793.32	409.36
211100	Medical Assistant	39,363.81	8,985.55
211100	Medical Assistant	157.02	35.84
211100	Senior Patient Services Associate	52,258.01	11,928.90
211100	Patient Services Associate	18,985.45	4,333.79
211100	Dietitian	16,471.31	3,759.89
211100	Medical Assistant	38,909.63	8,881.87
211100	Patient Services Associate	28,982.41	6,615.79
211100	Medical Assistant	458.46	104.65
211100	Medical Assistant	178.93	40.85
211100	Senior eConsults Referral Coordinator	191.61	43.74
211200	Senior Medical Assistant	212.82	48.58
211200	Medical Assistant	145.29	33.16
211200	Nurse Manager	7,923.05	1,808.59
211200	Patient Services Associate	401.27	91.60
211200	Patient Services Associate	38,006.79	8,675.78
211200	Diabetes Educator	7,655.32	1,747.47
211200	Medical Assistant	140.97	32.18
211200	Podiatrist	25,832.95	5,896.87
211200	Senior Medical Assistant	191.13	43.63
211200	Patient Services Associate	18,894.04	4,312.93
211200	Medical Assistant	101.33	23.13
211200	Operations Manager	38,668.13	8,826.75
211200	Medical Assistant	23,085.76	5,269.77
211200	Patient Services Associate II	44.06	10.06
211200	Senior Medical Assistant	33,457.40	7,637.30

211200	Program Coordinator	22,192.37	5,065.84
211200	Dietitian Manager	25,694.32	5,865.22
211200	Medical Assistant	245.76	56.10
211200	Medical Assistant	680.42	155.32
211200	Senior eConsults Referral Coordinator	191.61	43.74
211300	Senior Medical Assistant	202.68	46.27
211300	Medical Assistant	40,695.51	9,289.53
211300	Senior Patient Services Associate	819.06	186.97
211300	Diabetes Educator	7,655.42	1,747.50
211300	Operations Manager	9,191.57	2,098.15
211300	Patient Services Associate II	361.41	82.50
211300	Operations Manager	2,896.15	661.10
211300	Podiatrist	17,820.57	4,067.89
211300	Senior Patient Services Associate	46,983.78	10,724.95
211300	Patient Services Associate	121.13	27.65
211300	Patient Services Associate	17.45	3.98
211300	Medical Assistant	100.94	23.04
211300	Senior Medical Assistant	4,419.96	1,008.94
211300	Patient Services Associate	158.60	36.20
211300	Medical Assistant	37,385.31	8,533.92
211300	Patient Services Associate II	44,168.65	10,082.35
211300	Operations Manager	28,510.49	6,508.07
211300	Medical Assistant	1,392.94	317.96
211300	Program Coordinator	129.21	29.49
211300	Medical Assistant	4,049.15	924.30
211300	Senior eConsults Referral Coordinator	191.69	43.76
211400	Medical Assistant	20,867.83	4,763.48
211400	Medical Assistant	1,016.71	232.08
211400	Nurse Manager	701.12	160.04
211400	Patient Services Associate II	351.09	80.14
211400	Medical Assistant	634.39	144.81
211400	Senior Medical Assistant	389.67	88.95
211400	Patient Services Associate	23,810.41	5,435.19
211400	Medical Assistant	6,354.85	1,450.62
211400	Nurse Manager	4,373.05	998.23
211400	Referral Coordinator	42,991.33	9,813.60
211400	Medical Assistant	724.54	165.39
211400	Senior Patient Services Associate	40,540.84	9,254.23
211400	Senior Medical Assistant	392.41	89.58
211400	Senior Patient Services Associate	222.77	50.85
211400	Medical Assistant	24,132.05	5,508.61
211400	Chronic Disease Care Manager	28,436.78	6,491.24
211400	Medical Assistant	118.76	27.11
211400	Senior Patient Services Associate	1,227.86	280.28
211400	Senior Patient Services Associate	135.22	30.87
211400	Nurse Manager	57,758.65	13,184.52
211400	Medical Assistant	2,682.96	612.44
211400	Senior Patient Services Associate	42,298.44	9,655.43
211400	Medical Assistant	21,789.89	4,973.96
211400	Medical Assistant	31,708.87	7,238.16
211400	Medical Assistant	1,148.49	262.17
211400	Medical Assistant	11,017.18	2,514.88
211400	Medical Assistant	2,142.27	489.01
211400	Medical Assistant	22,056.76	5,034.88
211400	Medical Assistant	432.34	98.69
211400	Security Officer	25,719.64	5,871.00
211400	Medical Assistant	69.79	15.93
211400	Patient Services Associate	26,479.96	6,044.56
211400	Medical Assistant	1,615.34	368.73
211400	Operations Manager	317.18	72.40
211400	Medical Assistant	12,716.41	2,902.77
211400	Medical Assistant	25,296.39	5,774.39
211400	Patient Services Associate II	19,335.01	4,413.59
211400	Senior Medical Assistant	42,700.81	9,747.28
211400	Patient Services Data Coordinator	38,706.24	8,835.45
211400	Medical Assistant	24,324.18	5,552.46
211400	Medical Assistant	267.19	60.99
211400	Security Officer	36,300.13	8,286.20
211400	Medical Assistant	101.88	23.26
211400	Patient Services Associate	21,529.03	4,914.42
211400	Medical Assistant	21,634.17	4,938.42
211400	Patient Services Associate	27,984.20	6,387.93

211400	Medical Assistant	43,103.57	9,839.22
211400	Security Officer	20,567.73	4,694.98
211400	Medical Assistant	965.73	220.45
211400	Operations Manager	66,484.52	15,176.37
211400	Program Coordinator	387.65	88.49
211400	Program Manager, AmeriCorps & Research Associate	-	-
211400	Medical Records Clerk	34,785.88	7,940.55
211400	Research Assistant II	242.26	55.30
211400	Patient Accounts Representative	37,887.21	8,648.49
211400	Medical Assistant	754.58	172.25
211400	Patient Services Associate	37,493.45	8,558.60
211400	Medical Assistant	837.49	191.17
211400	Medical Assistant	27,703.33	6,323.82
220100	Perinatal Support Worker	14,939.57	3,410.24
220100	Sr Program Mgr, Prenatal	54,863.27	12,523.60
220100	Medical Assistant	7,421.56	1,694.11
220100	Program Manager, AmeriCorps & Research Associate	358.22	81.77
220100	Program Coordinator	76.59	17.48
220300	Patient Services Associate II	48,055.76	10,969.65
220300	Medical Assistant	7,686.48	1,754.59
220300	Home Visitor	41,407.96	9,452.17
220300	Home Visitor	40,022.40	9,135.88
220300	Nurturing Families, Clinical Supervisor	58,021.69	13,244.57
220300	Dietitian	6,640.77	1,515.88
220300	Senior Medical Assistant	43,108.15	9,840.27
220300	Home Visitor	41,024.81	9,364.70
220700	Medical Assistant	2,273.99	519.08
220700	Perinatal Support Worker	8,784.85	2,005.31
220700	Sr Program Mgr, Prenatal	28,203.95	6,438.10
230100	Medical Assistant	668.83	152.67
230100	Outreach and Eligibility Associate	878.87	200.62
230100	Program Manager, EDP Prog	65,057.17	14,850.55
230100	Community Health Navigator	39,138.69	8,934.16
240100	Medical Assistant	443.99	101.35
240100	Patient Services Associate	4,291.92	979.71
240100	Medical Assistant	270.30	61.70
240100	Senior Patient Services Associate	202.78	46.29
240100	Senior Medical Assistant	306.54	69.97
240100	Dietitian	48.81	11.14
240100	Medical Assistant	977.31	223.09
240100	Program Director, Integrated Care for Special Populations	80,148.85	18,295.52
240100	Outreach Worker	48,077.82	10,974.69
240100	Program Manager	50,901.84	11,619.33
240100	Outreach Worker	47,490.76	10,840.68
240100	Program Director	50,462.89	11,519.13
240100	Program Assistant	20,887.97	4,768.08
240100	Dietitian Manager	1,593.41	363.73
240100	Medical Assistant	9,979.29	2,277.96
240100	HIV/AIDS Education Specialist	25,608.40	5,845.61
240200	Medical Assistant	28,467.45	6,498.24
250100	Program Manager	63,300.09	14,449.47
250100	Patient Services Associate	38,582.27	8,807.15
250100	Program Director, Integrated Care for Special Populations	2,769.08	632.10
250100	Program Manager	4,156.77	948.86
250100	Peer Outreach and Support	33,475.12	7,641.34
250100	HIV/AIDS Education Specialist	23,264.80	5,310.64
270100	Podiatrist	877.32	200.27
310400	Medical Assistant	35,948.68	8,205.98
510100	Medical Assistant	2,998.28	684.42
510100	Research Assistant	-	-
510100	Senior Medical Assistant	2,515.64	574.24
510100	Program Coordinator	1,229.58	280.68
510100	Medical Assistant	18,025.69	4,114.71
510100	Medical Assistant	143.56	32.77
510100	Medical Assistant	1,983.00	452.66
510200	Medical Assistant	340.52	77.73
510200	Program Coordinator	1,346.69	307.41
510200	Medical Assistant	8,166.17	1,864.08
510200	Medical Assistant	2,454.78	560.35
510300	Medical Assistant	256.56	58.56
510300	Program Coordinator	1,053.92	240.58
510300	Medical Assistant	8,377.05	1,912.22

510300	Medical Assistant	4,322.34	986.66
510300	Medical Assistant	69.79	15.93
510400	Medical Assistant	147.07	33.57
510400	Medical Assistant	31,400.51	7,167.77
510500	Senior Medical Assistant	29,744.00	6,789.64
510500	Medical Assistant	4,439.23	1,013.34
510500	Medical Assistant	143.56	32.77
510500	Medical Assistant	32,455.79	7,408.66
510600	Senior Medical Assistant	40,355.86	9,212.00
510600	Medical Assistant	5,566.04	1,270.56
510600	Medical Assistant	563.88	128.72
510600	Medical Assistant	105.73	24.13
510600	Senior Medical Assistant	499.25	113.96
510600	Medical Assistant	143.56	32.77
510600	Medical Assistant	581.83	132.81
510600	Medical Assistant	392.55	89.61
510600	Medical Assistant	379.08	86.53
510700	Medical Assistant	30,780.61	7,026.27
511000	Senior Medical Assistant	28,342.53	6,469.73
511600	Medical Assistant	2,223.64	507.59
511600	Medical Assistant	2,511.15	573.22
511600	Program Manager, SBHC	18,251.45	4,166.25
511600	Medical Assistant	570.63	130.26
540300	Medical Assistant	1,184.73	270.44
543100	Medical Assistant	868.59	198.27
543100	Program Coordinator	43.91	10.02
543100	Medical Assistant	8,549.14	1,951.51
543200	Medical Assistant	868.59	198.27
543300	Medical Assistant	868.59	198.27
543400	Medical Assistant	868.59	198.27
543400	Program Manager	3,237.67	739.06
543500	Medical Assistant	868.59	198.27
543500	Program Coordinator	43.91	10.02
543600	Medical Assistant	868.59	198.27
543600	Program Coordinator	43.91	10.02
543700	Medical Assistant	868.59	198.27
543700	Program Coordinator	43.91	10.02
543800	Medical Assistant	868.59	198.27
543900	Medical Assistant	4,333.38	989.18
543900	Medical Assistant	1,279.98	292.18
543900	Medical Assistant	2,050.24	468.01
543900	Medical Assistant	139.57	31.86
544000	Program Coordinator	292.77	66.83
544100	Program Manager	6,475.30	1,478.11
544100	Operations Coordinator	34,669.70	7,914.03
544100	Medical Assistant	19,667.95	4,489.59
544500	Program Coordinator	292.77	66.83
544500	Medical Assistant	32,501.75	7,419.15
544600	Medical Assistant	18,908.91	4,316.32
544700	Medical Assistant	895.60	204.44
544700	Medical Assistant	18,193.45	4,153.01
544800	Program Coordinator	234.20	53.46
544800	Program Manager, SBHC	3,680.28	840.09
544800	Medical Assistant	88.11	20.11
544800	Medical Assistant	26,320.31	6,008.12
545500	Operations Coordinator - SBHC	34,369.32	7,845.46
545500	Medical Assistant	4,475.61	1,021.64
545600	Medical Assistant	3,843.01	877.24
545900	Medical Assistant	545.73	124.57
546100	Medical Assistant	311.85	71.19
546100	Medical Assistant	303.07	69.18
546100	Medical Assistant	1,292.44	295.02
546400	Program Coordinator	292.77	66.83
546400	Medical Assistant	30,856.65	7,043.63
546700	Medical Assistant	303.07	69.18
546700	Medical Assistant	6,210.46	1,417.66
546700	Program Coordinator	644.07	147.02
546700	Program Manager, SBHC	9,430.71	2,152.74
546700	Medical Assistant	147.07	33.57
546700	Medical Assistant	3,873.79	884.27
546710	Patient Account Rep	-	-
546800	Medical Assistant	11,489.47	2,622.69

546800	Medical Assistant	930.49	212.40
546800	Medical Assistant	1,269.47	289.78
546900	Senior Medical Assistant	-	-
546900	Medical Assistant	10,771.50	2,458.80
547300	Senior Medical Assistant	31,384.30	7,164.07
547300	Program Coordinator	292.77	66.83
547300	Medical Assistant	140.97	32.18
547300	Medical Assistant	731.76	167.04
547300	Medical Assistant	-	-
555000	Medical Assistant	19,106.68	4,361.47
561800	Medical Assistant	31,828.16	7,265.39
561800	Medical Assistant	271.72	62.03
561900	Medical Assistant	-	-
562000	Research Assistant	-	-
800500	Medical Assistant	9,983.78	2,278.99
800500	Medical Assistant	-	-
	Subtotal	<u>8,462,266.78</u>	<u>1,931,675.54</u>
	Allocated Direct Support Staff	<u>1,577,501.91</u>	<u>360,095.22</u>
	Total	<u>10,039,768.69</u>	<u>2,291,770.77</u>

Dental Salary and Benefits Other

Cost Center	Title	Salary	Benefits
240100	Dental Assistant	246.25	56.21
240100	Dental Assistant	148.62	33.92
240100	Dental Assistant	161.81	36.94
240100	Dental Assistant	167.84	38.31
270100	Dental Assistant	141.29	32.25
270100	Dental Assistant	124.77	28.48
270100	Dental Assistant	334.71	76.40
270100	Dental Assistant	138.46	31.61
270100	Dental Assistant	157.08	35.86
270100	Dental Assistant	291.73	66.59
270100	Dental Assistant	311.77	71.17
270100	Dental Assistant	148.03	33.79
270100	Dental Assistant	575.31	131.33
270100	Dental Assistant	126.11	28.79
270100	Dental Assistant - Stmfd/Nrwk	136.08	31.06
310100	Dental Assistant	149.38	34.10
310100	Dental Assistant	39,966.61	9,123.15
310100	Medical Assistant	214.33	48.92
310100	Dental Assistant	26,301.07	6,003.73
310100	Senior Patient Services Associate	35,287.87	8,055.14
310100	Operations Manager	1,179.22	269.18
310100	Dental Assistant	49,295.54	11,252.66
310100	Dental Assistant	45,776.35	10,449.33
310100	Dental Assistant	41,912.98	9,567.45
310100	Program Coordinator	1,117.93	255.19
310100	Dental Assistant	454.61	103.77
310100	Dental Assistant	155.52	35.50
310200	Operaions Manager	19,153.58	4,372.17
310200	Patient Services Associate	17,104.01	3,904.32
310200	Dental Assistant	51,878.66	11,842.30
310200	Dental Assistant	106.00	24.20
310200	Dental Assistant	3,224.06	735.95
310200	Patient Services Associate	22,827.40	5,210.80
310300	Senior Patient Services Associate	15,806.59	3,608.16
310300	Dental Assistant	466.71	106.54
310300	Senior Patient Services Associate	1,163.13	265.51
310300	Dental Assistant	35,670.87	8,142.56
310300	Dental Assistant	40,509.06	9,246.97
310300	Dental Assistant	3,813.21	870.44
310300	Patient Services Associate	20,973.90	4,787.70
310300	Patient Services Associate	22,856.44	5,217.42
310300	Dental Assistant	35,097.59	8,011.70
310300	Program Coordinator	119.64	27.31
310400	Dental Assistant	234.93	53.63
310400	Operations Manager	7,669.02	1,750.60
310400	Dental Assistant	35,339.81	8,066.99
310400	Dental Assistant	4,590.06	1,047.77
310400	Dental Assistant	51,318.53	11,714.44
310400	Patient Services Associate	28,212.90	6,440.14
310400	Dental Assistant	42,992.70	9,813.91
310400	Dental Assistant	43,144.13	9,848.48
310600	Dental Assistant	47,763.95	10,903.04
310600	Dental Assistant	36,786.79	8,397.29
310600	Dental Assistant	48,685.67	11,113.44
310600	Senior Patient Services Associate	39,328.10	8,977.40
310600	Dental Assistant	881.69	201.26
310600	Patient Services Associate	49,852.56	11,379.81
310600	Dental Assistant	38,587.84	8,808.42
310600	Senior Patient Services Associate	49,329.44	11,260.40
310600	Dental Assistant	5,907.59	1,348.52
310600	Dental Assistant	30,847.78	7,041.60
310800	Dental Assistant	12,965.91	2,959.72
310800	Patient Services Associate	41,770.61	9,534.95
310800	Patient Services Associate II	43,472.57	9,923.45
310800	Dental Assistant	3,613.00	824.74
310800	Site Director	2,722.54	621.47

310800	Dental Assistant	47,064.27	10,743.33
310800	Dental Assistant	733.49	167.43
310800	Senior Patient Services Associate	4,958.28	1,131.82
310800	Dental Assistant	40,064.10	9,145.40
310800	Dental Assistant	31,307.19	7,146.47
310900	Dental Assistant	2,111.26	481.94
310900	Dental Assistant	30,033.21	6,855.66
310900	Site Director	2,722.70	621.51
310900	Dental Assistant	1,961.04	447.65
310900	Dental Assistant	1,335.72	304.90
310900	Patient Services Associate - Stmfd/Nrwk	40,961.42	9,350.23
310900	Operations Manager	68,219.63	15,572.45
310900	Dental Assistant	1,669.28	381.05
310900	Dental Assistant	59,364.00	13,550.98
310900	Dental Assistant	6,686.26	1,526.27
310900	Dental Assistant - Stmfd/Nrwk	39,998.37	9,130.40
311000	Dental Assistant	632.81	144.45
311400	Dental Assistant	217.37	49.62
311400	Security Officer	571.40	130.43
311400	Patient Services Associate II	924.96	211.14
311400	Security Officer	855.02	195.17
311400	Security Officer	398.67	91.00
311400	Medical Assistant	-	-
311400	Medical Records Clerk	795.02	181.48
311400	Patient Accounts Representative	884.87	201.99
320100	Program Manager	469.06	107.07
320100	Dental Assistant	364.29	83.16
320300	Program Manager	3,237.67	739.06
320300	Director - School Health Servi	2,168.74	495.06
320300	Dental Assistant	1,109.69	253.31
320600	Program Manager	5,921.91	1,351.79
320600	Senior Medical Assistant	29.31	6.69
320600	Operations Coordinator	37,457.41	8,550.38
320800	Dental Assistant	2,242.26	511.84
321000	Dental Assistant	299.06	68.27
321000	Dental Assistant	139.84	31.92
321000	Dental Assistant	843.93	192.64
510400	Dental Assistant	2,794.25	637.84
540100	Dental Assistant	343.20	78.34
546400	Dental Assistant	1,187.16	270.99
	Subtotal	<u>1,644,888.35</u>	<u>375,477.48</u>
	Allocated Direct Support Staff	<u>425,210.44</u>	<u>97,062.48</u>
	Total	<u>2,070,098.80</u>	<u>472,539.96</u>

Mental Health Salary and Benefits Other

Cost Center	Title	Salary	Benefits
210100	Senior Call Center Specialist	678.03	154.77
240100	Psychiatrist	20,387.71	4,653.89
240100	Behavioral Health Clinician II	38,656.73	8,824.14
240100	Psychiatric Nurse Practitioner	23,555.10	5,376.91
270100	Behavioral Health Clinician II	16,214.02	3,701.16
410100	Patient Services Associate	14,874.32	3,395.35
410100	Patient Services Associate	32,473.41	7,412.68
410100	Patient Services Associate	323.11	73.76
410100	Psychiatric Nurse Practitioner	12,423.62	2,835.93
410100	Research Assistant	7,721.94	1,762.68
410100	Psychiatric Nurse Practitioner	13,434.35	3,066.65
410100	Patient Services Associate	3,808.68	869.40
410100	Psychiatric Nurse Practitioner	14,021.26	3,200.62
410100	Psychiatric Nurse Practitioner	70,783.60	16,157.72
410100	Psychiatrist	189,413.84	43,237.36
410100	Psychiatrist	43,242.92	9,871.03
410100	Psychiatrist	22,627.17	5,165.09
410100	Psychiatric Nurse Practitioner	64,428.21	14,706.98
410300	Program Coordinator	4,936.96	1,126.96
410300	Patient Services Associate	18,292.87	4,175.70
410300	Psychiatrist	187,601.99	42,823.77
410300	Psychiatric Nurse Practitioner	25,941.77	5,921.71
410300	Psychiatric Nurse Practitioner	124,750.80	28,476.78
410300	Behavioral Health Clinician II	10,310.03	2,353.46
410300	Psychiatrist	4,359.16	995.06
410300	Psychiatrist	34,021.08	7,765.97
410300	Psychiatric Nurse Practitioner	4,361.68	995.64
410300	Medical Assistant	5,721.68	1,306.08
410400	LPN	14,490.26	3,307.68
410400	Program Coordinator	39,495.40	9,015.59
410400	Psychiatric Nurse Practitioner	95,518.23	21,803.88
410400	Operations Manager	20,706.32	4,726.62
410400	Dental Hygienist	235.03	53.65
410400	Psychiatrist	64,886.77	14,811.66
410400	Psychiatrist	130,720.72	29,839.52
410500	Operations Manager	20,706.07	4,726.56
410600	Program Coordinator	4,936.86	1,126.93
410600	Senior Patient Services Associate	3,133.92	715.38
410600	Behavioral Health Clinician I	67,730.64	15,460.82
410600	Behavioral Health Clinician II	6,573.65	1,500.56
410600	Psychiatric Nurse Practitioner	23,879.57	5,450.97
410600	Psychiatrist	205,851.82	46,989.65
410600	Psychiatric Nurse Practitioner	78,423.59	17,901.70
410600	Behavioral Health Clinician I	80,787.83	18,441.38
410600	Patient Services Associate	15,003.97	3,424.95
410700	Operations Manager	19,153.52	4,372.16
410700	Medical Assistant	140.97	32.18
410700	Psychiatric Nurse Practitioner	57,913.89	13,219.96
410800	Psychiatrist	81,367.93	18,573.80
410800	Site Director	2,722.70	621.51
410800	Psychiatrist	68,991.24	15,748.58
410800	Interprofessional Student Coordinator	17,196.03	3,925.78
410800	Psychiatric Nurse Practitioner	20,331.52	4,641.06
410900	Psychiatrist	187,038.00	42,695.03
410900	Site Director	2,722.70	621.51
410900	Medical Assistant	140.97	32.18
410900	Psychiatrist	38,522.33	8,793.47
411000	Psychiatrist	50,182.89	11,455.21
411100	Psychiatrist	223,184.90	50,946.26
411100	Site Director	2,722.70	621.51
411300	Psychiatric Nurse Practitioner	79,301.27	18,102.04
411400	Security Officer	571.31	130.41
411400	Patient Services Associate II	924.99	211.15
411400	Security Officer	855.00	195.17
411400	Security Officer	398.60	90.99
411400	Medical Records Clerk	795.02	181.48

411400 Patient Accounts Representative	884.86	201.99
510100 Program Manager	19,963.86	4,557.14
510200 Program Manager	10,488.09	2,394.11
510300 Program Manager	9,615.72	2,194.97
510600 Program Manager, SBHC	33,212.78	7,581.46
543100 Program Manager	130.86	29.87
543100 Program Manager, SBHC	9,890.81	2,257.77
543200 Program Manager, SBHC	5,635.42	1,286.39
543200 Program Manager, SBHC	178.87	40.83
543300 Program Manager, SBHC	5,635.42	1,286.39
543300 Program Manager, SBHC	178.87	40.83
543400 Program Manager, SBHC	5,635.42	1,286.39
543400 Program Manager, SBHC	178.87	40.83
543500 Program Manager	130.86	29.87
543500 Program Manager, SBHC	5,635.42	1,286.39
543600 Program Manager	130.86	29.87
543600 Program Manager, SBHC	5,635.42	1,286.39
543700 Program Manager	130.86	29.87
543700 Program Manager, SBHC	5,635.42	1,286.39
543800 Program Manager, SBHC	1,840.14	420.05
543800 Program Manager, SBHC	178.87	40.83
544000 Program Manager	872.34	199.13
544100 Program Manager, SBHC	6,756.71	1,542.35
544500 Program Manager	872.34	199.13
544800 Program Manager	1,196.36	273.09
546100 Program Manager, SBHC	13,238.07	3,021.85
546400 Program Manager	872.34	199.13
546700 Program Manager	1,919.14	438.08
546800 Psychiatrist	-	-
547300 Program Manager	872.34	199.13
800000 Psychiatrist	985.73	225.01
800000 Psychiatric Nurse Practitioner	2,730.86	623.37
Subtotal	<u>2,888,891.11</u>	<u>659,445.09</u>
Allocated Direct Support Staff	<u>624,837.92</u>	<u>142,631.30</u>
Total	<u><u>3,513,729.03</u></u>	<u><u>802,076.40</u></u>

Allocated Direct Support Staff

Cost Center	Title	Salary	Benefits
100100	Chief Nursing Officer	28,183.30	6,433.38
100100	Call Center Specialist	2,754.59	628.79
101100	Call Center Specialist	31,562.47	7,204.74
101100	Call Center Specialist	36,722.26	8,382.56
101100	Senior Call Center Specialist	1,700.46	388.16
101100	Call Center Coordinator	12,716.41	2,902.77
101100	Call Center Specialist	20,090.02	4,585.93
101100	Call Center Specialist	30,649.77	6,996.40
101100	Call Center Manager	64,053.15	14,621.37
101100	Call Center Specialist	25,423.44	5,803.39
101100	Call Center Specialist	2,712.97	619.29
101100	Senior Call Center Specialist	43,276.34	9,878.66
101100	Call Center Specialist	32,214.12	7,353.49
101100	Call Center Specialist	14,917.68	3,405.25
101100	Call Center Specialist	15,869.65	3,622.55
101100	Call Center Specialist	37,571.36	8,576.39
101100	Call Center Specialist	34,450.43	7,863.98
101100	Call Center Specialist	12,137.68	2,770.66
101100	Call Center Specialist	12,244.68	2,795.08
101100	Call Center Specialist	139.57	31.86
101100	Call Center Specialist	34,730.04	7,927.80
101100	Call Center Specialist	21,353.33	4,874.31
101100	Call Center Specialist	31,433.88	7,175.39
101100	Call Center Specialist	24,463.65	5,584.30
101100	Call Center Specialist	35,566.44	8,118.73
101100	Call Center Specialist	35,547.35	8,114.37
101200	Call Center Specialist	161.51	36.87
210100	Switchboard Operator	3,428.93	782.72
210100	Chief Nursing Officer	92,461.30	21,106.07
210100	Chief Medical Officer	33,395.94	7,623.27
210100	Senior Call Center Specialist	2,173.20	496.08
210100	Vice President Eastern Region	306.75	70.02
210100	Call Center Specialist	101.90	23.26
210100	Access to Care Coordinator	44,582.54	10,176.83
210100	Call Center Specialist	22,491.24	5,134.06
210100	Access to Care Manager	14,644.33	3,342.85
210100	Training Manager	4,313.04	984.53
210100	Supervisor, Health Information	4,306.79	983.11
210300	Switchboard Operator	3,428.93	782.72
210300	Chief Nursing Officer	4,136.49	944.23
210300	Chief Medical Officer	15,607.35	3,562.68
210300	Access to Care Coordinator	50,901.75	11,619.31
210300	Vice President Eastern Region	10,837.19	2,473.80
210300	Case Mgr, Ryan White Serv	25,482.64	5,816.90
210300	Access to Care Manager	14,332.13	3,271.59
210300	Call Center Coordinator	39,373.57	8,987.78
210300	Vice President Western Region	230.08	52.52
210300	Supervisor, Health Information	4,306.79	983.11
210400	Switchboard Operator	3,428.93	782.72
210400	Chief Nursing Officer	4,136.49	944.23
210400	Chief Medical Officer	14,838.16	3,387.10
210400	Supervisor, Health Information	4,306.79	983.11
210400	Centralized Biller	55,936.29	12,768.54
210500	Switchboard Operator	3,428.93	782.72
210500	Chief Nursing Officer	4,136.49	944.23
210500	Chief Medical Officer	14,838.16	3,387.10
210500	Vice President Eastern Region	306.75	70.02
210500	Supervisor, Health Information	4,306.79	983.11
210600	Switchboard Operator	3,428.93	782.72
210600	Chief Nursing Officer	4,136.49	944.23
210600	Chief Medical Officer	27,414.63	6,257.92
210600	Access to Care Coordinator	7,430.48	1,696.15
210600	Vice President Eastern Region	36,197.13	8,262.69
210600	Centralized Biller	44,037.27	10,052.36
210600	Access to Care Manager	30,873.89	7,047.56
210600	Access to Care Coordinator	64,861.66	14,805.92

210600	Access to Care Coordinator	22,340.20	5,099.58
210600	Supervisor, Health Information	4,306.79	983.11
210700	Switchboard Operator	3,428.93	782.72
210700	Chief Nursing Officer	4,136.49	944.23
210700	Chief Medical Officer	15,637.07	3,569.46
210700	Access to Care Coordinator	16,699.11	3,811.89
210700	Vice President Eastern Region	306.75	70.02
210700	Supervisor, Health Information	4,306.79	983.11
210800	Switchboard Operator	3,428.93	782.72
210800	Chief Nursing Officer	4,136.49	944.23
210800	Chief Medical Officer	15,637.07	3,569.46
210800	Access to Care Coordinator	25,510.45	5,823.25
210800	Vice President Western Region	34,843.66	7,953.74
210800	Supervisor, Health Information	4,306.79	983.11
210900	Switchboard Operator	3,428.93	782.72
210900	Chief Nursing Officer	4,136.49	944.23
210900	Chief Medical Officer	16,202.64	3,698.56
210900	Administrative Services Coordinator	53,687.86	12,255.29
210900	Access to Care Coordinator	16,816.17	3,838.61
210900	Vice President Western Region	39,759.09	9,075.78
210900	Supervisor, Health Information	4,306.79	983.11
211000	Switchboard Operator	3,428.93	782.72
211000	Chief Nursing Officer	4,136.49	944.23
211000	Chief Medical Officer	16,202.64	3,698.56
211000	Vice President Eastern Region	9,541.87	2,178.12
211000	Supervisor, Health Information	4,312.01	984.30
211100	Switchboard Operator	3,428.93	782.72
211100	Chief Nursing Officer	4,136.49	944.23
211100	Chief Medical Officer	1,945.61	444.12
211100	Access to Care Coordinator	3,179.92	725.88
211100	Access to Care Coordinator	158.54	36.19
211100	Vice President Western Region	51,586.60	11,775.64
211100	Supervisor, Health Information	4,312.01	984.30
211200	Switchboard Operator	3,428.93	782.72
211200	Chief Nursing Officer	4,136.49	944.23
211200	Chief Medical Officer	16,729.59	3,818.85
211200	Vice President Eastern Region	32,791.82	7,485.36
211200	Vice President Western Region	230.08	52.52
211200	Supervisor, Health Information	4,312.01	984.30
211200	Access to Care Coordinator	41,812.41	9,544.49
211300	Switchboard Operator	3,428.26	782.57
211300	Chief Nursing Officer	4,136.62	944.26
211300	Chief Medical Officer	13,182.55	3,009.17
211300	Senior Call Center Specialist	110.26	25.17
211300	Vice President Eastern Region	9,158.44	2,090.59
211300	Vice President Western Region	230.08	52.52
211300	Supervisor, Health Information	4,312.21	984.34
211400	Chief Nursing Officer	161.20	36.80
211400	Chief Medical Officer	1,040.68	237.56
211400	Call Center Specialist	8,479.14	1,935.53
211400	Call Center Specialist	462.34	105.54
211400	Call Center Coordinator	20,396.51	4,655.90
211400	Vice President Eastern Region	306.75	70.02
211400	Administrative Services Coordinator	50,975.18	11,636.07
220100	Vice President Eastern Region	306.75	70.02
220300	Vice President Eastern Region	30,675.55	7,002.29
220300	Vice President Western Region	460.13	105.03
220700	Vice President Eastern Region	306.75	70.02
230100	Access to Care Coordinator	622.03	141.99
240100	Sr Analyst EHR & Health App	8,949.46	2,042.89
240100	Case Mgr, Ryan White Serv	25,482.76	5,816.93
240100	Call Center Specialist	110.97	25.33
240100	Care Coordinator	30,496.35	6,961.38
250100	Case Mgr, Community Based Serv	49,371.61	11,270.02
250100	Case Mgr, Community Based Serv	57,290.90	13,077.75
250100	Access to Care Coordinator - PEAS	1,817.65	414.91
250100	Case Mgr, Community Based Serv	50,923.16	11,624.19
270100	Access to Care Coordinator	47,517.86	10,846.87
270100	Vice President Eastern Region	306.75	70.02
310300	Vice President Eastern Region	9,158.44	2,090.59
310600	Vice President Eastern Region	9,158.44	2,090.59
310800	Access to Care Coordinator	1,716.00	391.71

310800	Vice President Western Region	1,180.29	269.43
310900	Access to Care Coordinator	1,716.00	391.71
310900	Vice President Western Region	1,180.29	269.43
311200	Vice President Eastern Region	9,158.44	2,090.59
311300	Vice President Eastern Region	9,158.44	2,090.59
320100	Access to Care Coordinator	36,501.85	8,332.25
320300	Access to Care Coordinator	6,042.35	1,379.28
320800	Access to Care Coordinator	52,336.14	11,946.73
321000	Access to Care Coordinator	46,154.43	10,535.64
410100	Vice PresChief Quality Officer	19,667.45	4,489.47
410100	Access to Care Coordinator - PEAS	46,722.39	10,665.29
410100	Care Coordinator	1,623.92	370.69
410100	Access to Care Coordinator	37,964.62	8,666.16
410300	Vice President Eastern Region	9,158.44	2,090.59
410600	Vice President Eastern Region	9,158.44	2,090.59
410600	Access to Care Coordinator	9,079.33	2,072.53
410800	Training Manager	2,796.03	638.25
411200	Vice President Eastern Region	9,153.09	2,089.37
411300	Vice President Eastern Region	9,038.09	2,063.12
	Total	<u>2,627,550.28</u>	<u>599,789.01</u>
	Medical	1,577,501.91	360,095.22
	Dental	425,210.44	97,062.48
	Mental Health	624,837.92	142,631.30
		<u>2,627,550.28</u>	<u>599,789.01</u>

Total Expenses per Audited Financial Statements	102,720,409
Bad Debt	1,390,630
Presented as Revenue in FY17 AFS	
Reclassified in Medicaid Cost Report for consistency with prior years	
Total Expenses per Medicaid Cost Report	<u><u>104,111,039</u></u>

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 7/1/2016 To 6/30/2017

FQHC Name: **COMMUNITY HEALTH CENTER, INC.**

Form A-1 (Direct Health Care Cost)

RECLASSIFICATIONS AND ADJUSTMENTS OF TRIAL BALANCE OF EXPENSES							
COST CENTER							
	Salaried Personnel I	Other Costs II	Total III	Reclassifications IV	Reclassified Trial Balance (Col 3 & 4) V	Adjustments Increase (Decrease) VI	Net Expenses (Col 5 & 6) VII
A. DIRECT HEALTH CARE COST							
<i>(Excluding Dental, Mental Health & Other)</i>							
1. Staff Cost							
a. Physician	6,366,265	1,456,245	7,846,509		7,846,509		7,846,509
b. Physician Assistant	660,156	150,693	810,849		810,849		810,849
c. Nurse (APRN, Midwife, RN)	9,912,299	2,262,673	12,174,972		12,174,972		12,174,972
d. Other - Specify	10,039,769	2,291,771	12,331,539		12,331,539		12,331,539
See Attachment A							
e. Subtotal Direct Health Care Cost	27,000,488	6,163,362	33,163,870	0	33,163,870	0	33,163,870
2. Other Direct Health Care Cost							
a. Medical Supplies		5,085,453	5,085,453		5,085,453		5,085,453
b. Transportation		240,860	240,860	(23,016)	217,843		217,843
c. Depreciation - Medical Equipment		2,045,089	2,045,089	(37,849)	2,007,240		2,007,240
d. Professional Liability Insurance							
e. Laboratory							
f. Radiology							
g. Physician-Administered Drugs		9,871,288	9,871,288	(150,216)	9,721,072		9,721,072
h. Other - Specify							
See Attachment A							
i. Subtotal Other Direct Health Care Cost	0	17,242,690	17,242,690	(211,081)	17,031,609	0	17,031,609
3. TOTAL DIRECT HEALTH CARE COST (1e & 2i)	27,000,488	23,406,072	50,406,559	(211,081)	50,195,478	0	50,195,478

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 71/2016 To 6/30/2017
 FQHC Name: COMMUNITY HEALTH CENTER, INC.

Form A-2 (Direct Dental Care Cost)

RECLASSIFICATIONS AND ADJUSTMENTS OF TRIAL BALANCE OF EXPENSES

COST CENTER	Salaried Personnel	Other Costs	Total	Reclassifications	Reclassified Trial Balance (Col 3 & 4)	Adjustments Increase (Decrease)	Net Expenses (Col 5 & 6)
	I	II	III	IV	V	VI	VII
B. DIRECT DENTAL CARE COST							
1. Staff Cost							
a. Dentist	2,259,495	515,773	2,775,268		2,775,268		2,775,268
b. Dental Hygienist	1,805,440	412,126	2,217,566		2,217,566		2,217,566
c. Other - Specify	2,070,099	472,540	2,542,639		2,542,639		2,542,639
See Attachment A							
d. Subtotal Direct Dental Care Cost	6,135,033	1,400,440	7,535,473	0	7,535,473	0	7,535,473
2 Other Direct Dental Care Cost							
a. Dental Supplies		528,563	528,563		528,563		528,563
b. Transportation		47,399	47,399		47,399		47,399
c. Depreciation - Dental Equipment		562,071	562,071		562,071		562,071
d. Professional Liability Insurance							
e. Other - Specify		1,278,926	1,278,926		1,278,926		1,278,926
See Attachment A							
f. Subtotal Other Direct Dental Care Cost	0	2,416,958	2,416,958	0	2,416,958	0	2,416,958
3 TOTAL DIRECT DENTAL CARE COST (1d & 2f)							
	6,135,033	3,817,398	9,952,431	0	9,952,431	0	9,952,431

STATE OF CONNECTICUT
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FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 71/2016 To 6/30/2017

FQHC Name: COMMUNITY HEALTH CENTER, INC.

Form A-3 (Direct Mental Health Care Cost)

RECLASSIFICATIONS AND ADJUSTMENTS OF TRIAL BALANCE OF EXPENSES

COST CENTER	I Salaried Personnel	II Other Costs	III Total	IV Reclass- ifications	V Reclassified Trial Balance (Col 3 & 4)	VI Adjustments Increase (Decrease)	VII Net Expenses (Col 5 & 6)
1. Staff Cost							
a. Psychologist	1,180,143	269,390	1,449,534		1,449,534		1,449,534
b. Social Worker	5,725,443	1,306,943	7,032,385		7,032,385		7,032,385
c. Other - Specify	3,513,729	802,076	4,315,805		4,315,805		4,315,805
See Attachment A							
d. Subtotal Direct Mental Health Care Cost	10,419,315	2,378,409	12,797,724	0	12,797,724	0	12,797,724
2. Other Direct Mental Health Care Cost							
a. Medical Supplies		37,522	37,522	23,016	60,539		60,539
b. Transportation		225,738	225,738	37,849	263,587		263,587
c. Depreciation - Mental Health Equipment			0		0		0
d. Professional Liability Insurance		1,002,922	1,002,922	150,216	1,153,138		1,153,138
e. Other - Specify							
See Attachment A							
f. Subtotal Other Direct Mental Health Care Cost	0	1,266,183	1,266,183	211,081	1,477,264	0	1,477,264
3. TOTAL DIRECT MENTAL HEALTH CARE COST (1d & 2f)							
	10,419,315	3,644,592	14,063,907	211,081	14,274,988	0	14,274,988
D. TOTAL DIRECT COST BEFORE NON-ALLOWABLE SERVICES							
	43,554,836	30,868,061	74,422,897	.	74,422,897	.	74,422,897

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FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 7/1/2016 To 6/30/2017

FQHC Name: **COMMUNITY HEALTH CENTER, INC.**

Form A-4 (Non-Allowable Direct Other Service Cost)
RECLASSIFICATIONS AND ADJUSTMENTS OF TRIAL BALANCE OF EXPENSES

COST CENTER	Salaried Personnel I	Other Costs II	Total III	Reclassifications IV	Reclassified Trial Balance (Col 3 & 4) V	Adjustments Increase (Decrease) VI	Net Expenses (Col 5 & 6) VII
E. NON-ALLOWABLE DIRECT OTHER SERVICE COST							
1. Service							
a. Clinical Diagnostic Lab			0		0		0
b. Radiology			0		0		0
c. Prescription Drugs/ Pharmacy			0		0		0
d. Battered Women	451,437	103,049	554,486		554,486		554,486
e. Homeless	18,377	4,195	22,572		22,572		22,572
f. WIC			0		0		0
g. Non-FQHC Sites			0		0		0
h. Other - Specify							
See Attachment A		159,280	159,280		159,280		159,280
Non-Patient Care Subsidiaries	470,925	1,385,306	1,856,231		1,856,231		1,856,231
			0		0		0
			0		0		0
			0		0		0
			0		0		0
			0		0		0
			0		0		0
			0		0		0
I. Total Non-Allowable Direct Other Service Cost	940,739	1,651,830	2,592,569	0	2,592,569	0	2,592,569
F. TOTAL DIRECT COST (D+E+I)	44,485,575	32,519,891	77,015,466	-	77,015,466	-	77,015,466

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FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 71/2016 To 6/30/2017
FQHC Name: COMMUNITY HEALTH CENTER, INC.

Form A-5 (Overhead Cost)

RECLASSIFICATIONS AND ADJUSTMENTS OF TRIAL BALANCE OF EXPENSES							
COST CENTER	I	II	III	IV	V	VI	VII
	Salaried Personnel	Other Costs	Total	Reclassifications	Reclassified Trial Balance (Col 3 & 4)	Adjustments Increase (Decrease)	Net Expenses (Col 5 & 6)
G. OVERHEAD - FACILITY COST							
a. Rent		2,037,152	2,037,152		2,037,152		2,037,152
b. Insurance		477,955	477,955		477,955		477,955
c. Interest on Mortgage or Loans		66,060	66,060		66,060		6,919
d. Utilities		887,358	887,358		887,358	(59,140)	887,358
e. Depreciation - Building		474,785	474,785		474,785		474,785
f. Depreciation - Equipment		0	0		0		0
g. Housekeeping & Maintenance		2,392,053	2,392,053		2,392,053		2,392,053
h. Other (Specify)		344,227	344,227		344,227		344,227
		0	0		0		0
		0	0		0		0
		0	0		0		0
		0	0		0		0
l. Subtotal Overhead - Facility Cost	0	6,679,590	6,679,590	0	6,679,590	(59,140)	6,620,449
H. OVERHEAD - ADMINISTRATIVE COST							
a. Office Salaries	10,206,105	2,319,500	12,525,605		12,525,605		12,525,605
b. Depreciation - Office Equipment		1,018,183	1,018,183		1,018,183		1,018,183
c. Office Supplies		338,512	338,512		338,512		338,512
d. Legal		502,985	502,985		502,985		502,985
e. Accounting		84,400	84,400		84,400		84,400
f. Insurance		0	0		0		0
g. Telephone		542,003	542,003		542,003		542,003
h. Advertising-Help Wanted		0	0		0		0
i. Interest - Capital Loans		0	0		0		0
j. Other (Specify)		5,404,295	5,404,295		5,404,295		5,404,295
See Attachment A		0	0		0		0
		0	0		0		0
		0	0		0		0
		0	0		0		0
		0	0		0		0
		0	0		0		0
k. Subtotal Overhead - Administrative Cost	10,206,105	10,209,878	20,415,984	0	20,415,984	0	20,415,984
l. TOTAL OVERHEAD COST (G+H+K)	10,206,105	16,889,468	27,095,573	0	27,095,573	(59,140)	27,036,433
J. GRAND TOTAL COSTS² (F+J)							
	54,701,880	49,409,359	104,111,039	0	104,111,039	(59,140)	104,051,899

² Reconciliation schedule is required if Line J, Column III does not agree to the Audited Financial Statements

STATE OF CONNECTICUT
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FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period:	From 7/1/2016	To 6/30/2017
FQHC Name:	COMMUNITY HEALTH CENTER, INC.	

Form B-1 (Compensation, Encounters, Hours, FTEs - Health Care)

HEALTH CARE COMPENSATION, ENCOUNTERS, HOURS, AND FTEs BY PRACTITIONER					
HEALTH CARE COMPENSATION, ENCOUNTERS, HOURS, & FTEs (Excluding Dental, Mental Health, and Other)	Specialty I	Compensation II	Encounters III	Total Employee Hours and FTEs	
				Employee Total Hours IV	FTEs (2080 hrs = 1 FTE) V
Provide itemized de-identified list (e.g., Physician 1)					
A. PHYSICIAN					
1. See Form B-1 Detail	General Practitioner	125,000	1,500	1,040	0.50
2.		6,388,265	98,144	70,989	34.13
3.					0.00
4.					0.00
5.					0.00
6.					0.00
7.					0.00
8.					0.00
9.					0.00
10.					0.00
Total Physician Encounters, Staff Hours and FTEs				98,144	70,989
B. PHYSICIAN ASSISTANT					
1. See Form B-1 Detail		660,156	18,295	12,510	6.01
2.					0.00
3.					0.00
4.					0.00
5.					0.00
Total Physician Assistant Encounters, Hours and FTEs				18,295	12,510

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Reporting Period:	From 7/1/2016	To 6/30/2017
FQHC Name:	COMMUNITY HEALTH CENTER, INC.	

Form B-1 Continued (Compensation, Encounters, Hours, FTEs - Health Care)

HEALTH CARE COMPENSATION, ENCOUNTERS, HOURS, AND FTEs BY PRACTITIONER						
HEALTH CARE COMPENSATION, ENCOUNTERS, HOURS, & FTEs (Excluding Dental, Mental Health, and Other)	Specialty I	Compensation II	Encounters III	Total Employee Hours and FTEs		
				Employee Total Hours IV	FTEs (2080 hrs = 1 FTE) V	FTEs
Provide itemized de-identified list (e.g., Physician 1)						
C. NURSE (APRN, MIDWIFE, RN)	General Practitioner	125,000	1,500	1,040	0.50	
1. See Form B-1 Detail		9,912,299	158,470	262,775	126.33	
2.					0.00	
3.					0.00	
4.					0.00	
5.					0.00	
Total Nurse Practitioner		9,912,299	158,470	262,775	126.33	
D. PHYSICIAN SERVICES UNDER CONTRACT						
1. See Form B-1 Detail			18,528	11,011	5.29	
2. Physician Assistant			736	552	0.27	
3.					0.00	
4.					0.00	
5.					0.00	
Total Physician Services Under Contract		0	19,263	11,563	5.56	
E. OTHER HEALTH CARE PRACTITIONER						
1. See Form B-1 Detail		889,895	26,655	33,227	15.97	
2.					0.00	
3.					0.00	
Total Other Health Care Practitioner		889,895	26,655	33,227	15.97	

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FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period:	From <u>7/1/2016</u>	To <u>6/30/2017</u>
FQHC Name:	COMMUNITY HEALTH CENTER, INC.	

Form B-1 (Compensation, Encounters, Hours, FTEs - Health Care)

HEALTH CARE COMPENSATION, ENCOUNTERS, HOURS, AND FTEs BY PRACTITIONER					
HEALTH CARE COMPENSATION, ENCOUNTERS, HOURS, & FTEs (Excluding Dental, Mental Health, and Other)	Specialty	Compensation	Encounters	Total Employee Hours and FTEs	
				Employee Total Hours	FTEs (2080 hrs = 1 FTE)
	I	II	III	IV	V
<i>Provide itemized de-identified list (e.g., Physician 1)</i>	<i>General Practitioner</i>	<i>125,000</i>	<i>1,500</i>	<i>1,040</i>	<i>0.50</i>
A. PHYSICIAN					
1	PHYSICIAN	197,453	3,693	2,196	1.06
2	PHYSICIAN	199,971	3,258	2,209	1.06
3	PHYSICIAN	219,081	3,542	2,180	1.05
4	PHYSICIAN	208,594	3,294	2,176	1.05
5	PHYSICIAN	180,597	3,942	2,160	1.04
6	PHYSICIAN	201,495	3,061	2,172	1.04
7	PHYSICIAN	234,898	3,980	2,392	1.15
8	PHYSICIAN	190,514	2,526	2,174	1.05
9	PHYSICIAN	161,630	2,466	1,871	0.90
10	PHYSICIAN	180,433	3,064	2,176	1.05
11	PHYSICIAN	192,657	3,528	2,154	1.04
12	PHYSICIAN	132,182	2,423	1,558	0.75
13	PHYSICIAN	208,643	3,152	2,199	1.06
14	PHYSICIAN	174,879	3,871	2,027	0.97
15	PHYSICIAN	188,752	4,228	2,194	1.05
16	PHYSICIAN	211,090	645	2,160	1.04
17	PHYSICIAN	206,925	3,163	2,200	1.06
18	PHYSICIAN	129,500	1,957	1,300	0.63
19	PHYSICIAN	150,416	2,572	1,846	0.89
20	PHYSICIAN	166,110	2,062	1,858	0.89
21	PHYSICIAN	181,542	3,048	2,228	1.07
22	PHYSICIAN	190,783	2,878	2,217	1.07
23	PHYSICIAN	215,112	3,857	2,232	1.07
24	PHYSICIAN	172,193	3,104	2,053	0.99
25	PHYSICIAN	223,241	3,270	2,446	1.18
26	PHYSICIAN	139,954	2,919	1,621	0.78
27	PHYSICIAN	188,264		2,080	1.00
28	PHYSICIAN	6,673	53	79	0.04
29	PHYSICIAN	28,850	113	334	0.16
30	PHYSICIAN	189,192	2,744	2,204	1.06
31	PHYSICIAN	185,640		2,080	1.00
32	PHYSICIAN	167,719	3,050	1,944	0.93
33	PHYSICIAN	46,519	683	607	0.29
34	PHYSICIAN	119,400	2,003	1,087	0.52
35	PHYSICIAN	205,212	3,939	2,201	1.06
36	PHYSICIAN	208,862	2,293	2,206	1.06
37	PHYSICIAN	183,286	3,764	2,168	1.04
					0.00
Total Physician Encounters, Staff Hours and FTEs		6,388,265	98,144	70,989	34.15

B.	PHYSICIAN ASSISTANT					
1	PHYSICIAN ASSISTANT		39,111	926	680	0.33
2	PHYSICIAN ASSISTANT		103,530	3,257	2,160	1.04
3	PHYSICIAN ASSISTANT		123,546	3,577	2,148	1.03
4	PHYSICIAN ASSISTANT		15,434	265	280	0.13
5	PHYSICIAN ASSISTANT		108,707	2,322	2,160	1.04
6	PHYSICIAN ASSISTANT		54,313	1,231	994	0.48
7	PHYSICIAN ASSISTANT		113,461	3,494	2,152	1.03
8	PHYSICIAN ASSISTANT		102,053	3,222	1,936	0.93
Total Physician Assistant Encounters, Hours and FTEs			660,156	18,295	12,510	6.01

C.	NURSE (APRN, MIDWIFE, RN)					
1	RN		13,335	23	352	0.17
2	APRN		101,364	1,930	2,136	1.03
3	RN		72,329	731	2,244	1.08
4	APRN		19,402	332	352	0.17
5	LPN		13,806	185	463	0.22
6	Midwife		102,093	1,365	1,615	0.78
7	APRN		93,671	1,924	2,208	1.06
8	RN		51,049		1,040	0.50
9	APRN		111,776	3,340	2,186	1.05
10	LPN		47,988		1,040	0.50
11	RN		50,335	937	1,511	0.73
12	APRN		88,806	1,857	1,685	0.81
13	LPN		30,111	691	2,032	0.98
14	RN		55,493	520	1,599	0.77
15	RN		33,725	463	987	0.47
16	APRN		52,316	805	990	0.48
17	RN		9,770	31	280	0.13
18	APRN		12,194	174	424	0.20
19	RN		73,989	1,050	2,205	1.06
20	APRN		12,194	202	424	0.20
21	APRN		89,998	1,176	2,202	1.06
22	RN		78,586		1,040	0.50
23	RN		52,626	637	1,397	0.67
24	APRN		111,449	3,769	2,215	1.06
25	APRN		90,206	1,307	2,192	1.05
26	LPN		44,779	1,002	1,837	0.88
27	CNM		45,553	939	792	0.38
28	APRN		7,247	95	144	0.07
29	RN		8,674	71	288	0.14
30	RN		67,980	794	2,215	1.06
31	LPN		46,852		2,080	1.00
32	RN		30,621		1,040	0.50
33	APRN		55,342	1,358	1,050	0.50
34	RN		40,629		1,040	0.50
35	APRN		70,420	998	1,720	0.83
36	RN		77,083	576	2,198	1.06
37	RN		71,444	317	2,219	1.07
38	APRN		97,948	1,531	2,318	1.11
39	APRN		53,337	518	1,712	0.82
40	RN		13,718	58	344	0.17

41 RN		28,914		1,040	0.50
42 APRN		102,839	3,473	1,869	0.90
43 RN		49,153	562	1,629	0.78
44 LPN		11,929		300	0.14
45 RN		40,509	383	1,353	0.65
46 RN		68,564	799	2,211	1.06
47 APRN		22,492	418	528	0.25
48 RN		76,648	26	1,747	0.84
49 RN		61,759	983	2,020	0.97
50 APRN		92,999	927	2,188	1.05
51 APRN		6,672	76	232	0.11
52 APRN		53,337	611	1,712	0.82
53 RN		59,705	105	1,455	0.70
54 RN		11,960	52	387	0.19
55 APRN		110,919	3,572	2,204	1.06
56 APRN		26,946	843	562	0.27
57 RN		71,497		2,080	1.00
58 RN		35,225	181	1,175	0.56
59 LPN		49,304		2,080	1.00
60 RN		99,152	103	2,228	1.07
61 RN		28,840	206	904	0.43
62 APRN		12,194	210	424	0.20
63 APRN		96,352	2,743	2,094	1.01
64 RN		46,437	348	1,474	0.71
65 APRN		104,834	2,692	2,056	0.99
66 APRN		64,630	1,294	1,518	0.73
67 RN		49,692	342	1,466	0.70
68 APRN		12,194	126	424	0.20
69 LPN		48,590		2,080	1.00
70 RN		13,531	72	360	0.17
71 LPN		56,810	15	1,792	0.86
72 APRN		95,573	1,771	2,245	1.08
73 RN		31,210	142	1,021	0.49
74 APRN		53,337	569	1,712	0.82
75 APRN		53,088	481	1,704	0.82
76 APRN		93,925	2,984	2,142	1.03
77 RN		76,802	576	2,232	1.07
78 RN		16,267	472	449	0.22
79 RN		55,852	746	1,772	0.85
80 RN		39,711	545	1,128	0.54
81 RN		5,390		200	0.10
82 RN		9,167	64	261	0.13
83 APRN		81,707	1,202	1,833	0.88
84 APRN		92,842	2,811	2,129	1.02
85 APRN		27,702	532	524	0.25
86 APRN		92,820	2,286	1,937	0.93
87 APRN		12,195	202	424	0.20
88 RN		62,248	939	1,933	0.93
89 LPN		25,297		1,080	0.52
90 RN		68,938	1,037	2,189	1.05
91 RN		55,334	425	1,709	0.82
92 LPN		18,964		1,010	0.49
93 LPN		20,384	23	700	0.34
94 RN		1,226		500	0.24

95 RN		9,146		500	0.24
96 APRN		91,200	1,455	2,227	1.07
97 APRN		52,714	495	1,692	0.81
98 RN		101,892	11	2,165	1.04
99 APRN		96,400	1,353	2,114	1.02
100 RN		56,163	459	1,623	0.78
101 RN		51,599	427	1,377	0.66
102 APRN		53,337	625	1,712	0.82
103 RN		58,522		2,080	1.00
104 RN		78,491	743	2,173	1.04
105 APRN		111,165	1,524	2,160	1.04
106 RN		79,736	544	2,000	0.96
107 APRN		103,338	3,286	2,156	1.04
108 APRN		53,686	1,241	1,120	0.54
109 LPN		53,911	399	1,666	0.80
110 APRN		110,018	3,016	2,167	1.04
111 RN		89,651	42	2,268	1.09
112 LPN		33,603		1,040	0.50
113 RN		34,567	248	1,020	0.49
114 RN		55,415	402	1,558	0.75
115 APRN		53,337	604	1,712	0.82
116 APRN		125,156	1,795	2,176	1.05
117 RN		50,613	176	1,508	0.73
118 RN		32,820	149	968	0.47
119 APRN		97,035	2,142	2,284	1.10
120 APRN		53,337	530	1,712	0.82
121 APRN		119,329	2,845	2,148	1.03
122 APRN		83,990	2,058	1,524	0.73
123 RN		51,968	228	1,230	0.59
124 RN		38,817	1	835	0.40
125 LPN		20,108	285	703	0.34
126 LPN		63,563	10	2,094	1.01
127 APRN		53,088	578	1,704	0.82
128 APRN		84,740	1,170	2,080	1.00
129 LPN		35,330		1,040	0.50
130 RN		57,305	667	1,551	0.75
131 APRN		124,868	4,163	2,171	1.04
132 RN		72,147	951	2,223	1.07
133 APRN		125,425	3,274	2,152	1.03
134 RN		52,972	46	1,398	0.67
135 RN		68,135	491	2,195	1.06
136 RN		11,737	33	357	0.17
137 RN		69,205	197	1,827	0.88
138 RN		71,762	270	2,097	1.01
139 RN		40,558	442	1,117	0.54
140 APRN		115,600	2,825	2,201	1.06
141 APRN		90,267	1,274	2,210	1.06
142 APRN		104,665	3,811	2,184	1.05
143 LPN		44,272	55	2,169	1.04
144 LPN		42,633		2,080	1.00
145 APRN		12,083	173	420	0.20
146 RN		31,557		1,040	0.50
147 APRN		4,804	70	88	0.04
148 APRN		77,288	1,562	1,613	0.78

149	APRN		115,512	4,044	2,238	1.08
150	RN		74,696	216	2,006	0.96
151	APRN		98,354	2,193	2,160	1.04
152	RN		18,708	147	521	0.25
153	APRN		53,088	600	1,704	0.82
154	APRN		69,731	737	1,676	0.81
155	RN		66,872	596	2,188	1.05
156	RN		20,350	123	578	0.28
157	APRN		109,613	3,435	2,178	1.05
158	APRN		90,793	1,797	2,219	1.07
159	RN		21,459	94	615	0.30
160	LPN		7,214		100	0.05
161	RN		10,075	77	329	0.16
162	RN		37,819	230	1,200	0.58
163	APRN		92,238	2,227	2,184	1.05
164	RN		81,929	692	2,161	1.04
165	LPN		51,393	32	1,726	0.83
166	LPN		22,783	1	801	0.39
167	APRN		121,162	2,438	2,210	1.06
168	LPN		41,355	1,771	1,760	0.85
169	RN		22,735	25	619	0.30
170	APRN		43,866	831	832	0.40
171	APRN		129,772	3,776	2,166	1.04
172	RN		50,868	41	1,297	0.62
173	APRN	Contract		731	434	0.21
174	APRN	Contract		482	287	0.14
175	RN	Contract		18	11	0.01
176	APRN	Contract		1,028	611	0.29
177	APRN	Contract		906	538	0.26
178	APRN	Contract		626	372	0.18
179	APRN	Contract		2,062	1,226	0.59
180	APRN	Contract		351	209	0.10
181	APRN	Contract		1,256	746	0.36
182	APRN	Contract		2,860	1,699	0.82
183	APRN	Contract		107	63	0.03
184	APRN	Contract		1,358	807	0.39
185	RN	Intern		2	1	0.00
186	RN	Student		117	69	0.03
187	RN	Student		75	44	0.02
188	RN	Student		218	130	0.06
189	RN	Student		54	32	0.02
190	RN	Student		97	57	0.03
191	RN	Student		110	65	0.03
192	RN	Student		3	2	0.00
193	RN	Student		15	9	0.00
194	RN	Student		57	34	0.02
Total Nurse Practitioner			9,912,299	158,470	262,775	126.32
D.	PHYSICIAN SERVICES UNDER CONTRACT					
1	PHYSICIAN	General Practitioner	Contract	245	146	0.07
2	PHYSICIAN	General Practitioner	Contract	48	28	0.01
3	PHYSICIAN	General Practitioner	Contract	476	283	0.14
4	PHYSICIAN	General Practitioner	Contract	95	56	0.03
5	PHYSICIAN	General Practitioner	Contract	337	200	0.10

6	PHYSICIAN	General Practitioner	Contract	175	104	0.05
7	PHYSICIAN	General Practitioner	Contract	277	165	0.08
8	PHYSICIAN	General Practitioner	Contract	193	115	0.06
9	PHYSICIAN	General Practitioner	Contract	228	136	0.07
10	PHYSICIAN	General Practitioner	Contract	31	18	0.01
11	PHYSICIAN	General Practitioner	Contract	235	140	0.07
12	PHYSICIAN	General Practitioner	Contract	801	476	0.23
13	PHYSICIAN	General Practitioner	Contract	55	33	0.02
14	PHYSICIAN	General Practitioner	Contract	162	97	0.05
15	PHYSICIAN	General Practitioner	Contract	148	88	0.04
16	PHYSICIAN	General Practitioner	Contract	37	22	0.01
17	PHYSICIAN	General Practitioner	Contract	432	256	0.12
18	PHYSICIAN	General Practitioner	Contract	171	102	0.05
19	PHYSICIAN	General Practitioner	Contract	162	97	0.05
20	PHYSICIAN	General Practitioner	Contract	343	204	0.10
21	PHYSICIAN	General Practitioner	Contract	63	37	0.02
22	PHYSICIAN	General Practitioner	Contract	186	111	0.05
23	PHYSICIAN	General Practitioner	Contract	233	139	0.07
24	PHYSICIAN	General Practitioner	Contract	834	496	0.24
25	PHYSICIAN	General Practitioner	Contract	139	82	0.04
26	PHYSICIAN	General Practitioner	Contract	167	100	0.05
27	PHYSICIAN	General Practitioner	Contract	156	93	0.04
28	PHYSICIAN	General Practitioner	Contract	141	84	0.04
29	PHYSICIAN	General Practitioner	Contract	154	91	0.04
30	PHYSICIAN	General Practitioner	Contract	156	93	0.04
31	PHYSICIAN	General Practitioner	Contract	176	105	0.05
32	PHYSICIAN	General Practitioner	Contract	1,340	796	0.38
33	PHYSICIAN	General Practitioner	Contract	152	90	0.04
34	PHYSICIAN	General Practitioner	Contract	286	170	0.08
35	PHYSICIAN	General Practitioner	Contract	357	212	0.10
36	PHYSICIAN	General Practitioner	Contract	219	130	0.06
37	PHYSICIAN	General Practitioner	Contract	286	170	0.08
38	PHYSICIAN	General Practitioner	Contract	218	130	0.06
39	PHYSICIAN	General Practitioner	Contract	424	252	0.12
40	PHYSICIAN	General Practitioner	Contract	93	55	0.03
41	PHYSICIAN	General Practitioner	Contract	1,409	838	0.40
42	PHYSICIAN	General Practitioner	Contract	540	321	0.15
43	PHYSICIAN	General Practitioner	Contract	231	137	0.07
44	PHYSICIAN	General Practitioner	Contract	29	17	0.01
45	PHYSICIAN	General Practitioner	Contract	156	93	0.04
46	PHYSICIAN	General Practitioner	Contract	65	39	0.02
47	PHYSICIAN	General Practitioner	Contract	27	16	0.01
48	PHYSICIAN	General Practitioner	Contract	369	219	0.11
49	PHYSICIAN	General Practitioner	Contract	18	11	0.01
50	PHYSICIAN	General Practitioner	Contract	148	88	0.04
51	PHYSICIAN	General Practitioner	Contract	290	172	0.08
52	PHYSICIAN	General Practitioner	Contract	508	302	0.15
53	PHYSICIAN	General Practitioner	Contract	178	106	0.05
54	PHYSICIAN	General Practitioner	Contract	145	86	0.04
55	PHYSICIAN	General Practitioner	Contract	235	140	0.07
56	PHYSICIAN	General Practitioner	Contract	128	76	0.04
57	PHYSICIAN	General Practitioner	Contract	302	179	0.09
58	PHYSICIAN	General Practitioner	Contract	207	123	0.06
59	PHYSICIAN	General Practitioner	Contract	314	187	0.09

60	PHYSICIAN	General Practitioner	Contract	380	226	0.11
61	PHYSICIAN	General Practitioner	Contract	32	19	0.01
62	PHYSICIAN	General Practitioner	Contract	74	44	0.02
63	PHYSICIAN	General Practitioner	Contract	199	118	0.06
64	PHYSICIAN	General Practitioner	Contract	763	453	0.22
65	PHYSICIAN	General Practitioner	Contract	220	131	0.06
66	PHYSICIAN	General Practitioner	Contract	152	90	0.04
67	PHYSICIAN	General Practitioner	Contract	245	146	0.07
68	PHYSICIAN	General Practitioner	Contract	210	125	0.06
69	PHYSICIAN	General Practitioner	Contract	284	169	0.08
70	PHYSICIAN	General Practitioner	Contract	236	140	0.07
Total Physician Services Under Contract				0	18,528	11,011

E.	OTHER HEALTH CARE PRACTITIONER					
1				63,300	17	2,160
2				57,291	250	2,160
3				50,923	1,221	2,161
4				33,475	100	1,997
5	Dietician	Dietician		53,571	974	1,387
6	Podiatrist	Podiatrist		118,150	2,995	964
7	Podiatrist	Podiatrist		122,962	1,559	1,121
8	Podiatrist	Podiatrist		30,530	1,004	271
9	Lactation Consultant	Lactation Consultant		83,067	430	2,154
10	Dietician	Dietician		85,995	1,245	2,168
11	Dietician	Dietician		65,268	1,421	2,152
12	Dietician	Dietician		36,816	691	1,136
13	Dietician	Dietician		22,139	475	597
14	Dietician	Dietician		66,408	1,483	2,159
15	Chiropractor	Chiropractor	Contract		1,470	1,223
16	Chiropractor	Chiropractor	Contract		765	636
17	Chiropractor	Chiropractor	Contract		2,172	1,807
18	Chiropractor	Chiropractor	Contract		623	518
19	Chiropractor	Chiropractor	Contract		741	616
20	Chiropractor	Chiropractor	Contract		2,100	1,747
21	Chiropractor	Chiropractor	Contract		1,040	865
22	Chiropractor	Chiropractor	Contract		925	770
23	Obstetrics	Obstetrics	Contract		1,251	1,041
24	Obstetrics	Obstetrics	Contract		835	695
25	Obstetrics	Obstetrics	Contract		445	370
26	Obstetrics	Obstetrics	Contract		425	353
Total Other Health Care Practitioner				889,895	26,655	33,227

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period:	From 7/1/2016	To 6/30/2017
FQHC Name:	COMMUNITY HEALTH CENTER, INC.	

Form B-2 (Compensation, Encounters, Hours, FTEs - Dental Care)

DENTAL SERVICES COMPENSATION, ENCOUNTERS, HOURS, AND FTEs BY PRACTITIONER					
DENTAL CARE COMPENSATION, ENCOUNTERS, HOURS, & FTEs	Compensation II	Encounters III	Total Employee Hours and FTEs		
			Employee Total Hours IV	FTEs (2080 hrs = 1 FTE) V	FTEs
<i>Provide itemized de-identified list (e.g., Dentist 1)</i>					
A. DENTIST					
1. See Form B-2 Detail	125,000	1,500	1,040	0.50	
2.					
3.	2,259,495	42,123	31,570	15.18	
4.				0.00	
5.				0.00	
Total Dentist Encounters, Staff Hours and FTEs	2,259,495	42,123	31,570	15.18	
B. DENTAL HYGIENIST					
1. See Form B-2 Detail	1,805,440	43,812	44,060	21.18	
2.				0.00	
3.				0.00	
4.				0.00	
5.				0.00	
Total Dental Hygienist Encounters, Hours and FTEs	1,805,440	43,812	44,060	21.18	
C. OTHER DENTAL PRACTITIONER					
1. See Form B-2 Detail		957	995	0.48	
2.				0.00	
3.				0.00	
4.				0.00	
5.				0.00	
Total Other Dental Practitioner Encounters, Hours and FTEs	0	957	995	0.48	

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period:	From <u>7/1/2016</u>	To <u>6/30/2017</u>
FQHC Name:	COMMUNITY HEALTH CENTER, INC.	

Form B-2 (Compensation, Encounters, Hours, FTEs - Dental Care)

DENTAL SERVICES COMPENSATION, ENCOUNTERS, HOURS, AND FTEs BY PRACTITIONER				
DENTAL CARE COMPENSATION, ENCOUNTERS, HOURS, & FTEs	Compensation II	Encounters III	Total Employee Hours and FTEs	
			Employee Total Hours IV	FTEs (2080 hrs = 1 FTE) V
<i>Provide itemized de-identified list (e.g., Dentist 1)</i>	125,000	1,500	1,040	0.50
A. DENTIST				
1 DENTIST	151,525	3,381	2,202	1.06
2 DENTIST	175,657	2,011	2,184	1.05
3 DENTIST	161,409	2,978	2,176	1.05
4 DENTIST	144,364	2,912	2,169	1.04
5 DENTIST	155,140	2,247	2,167	1.04
6 DENTIST	148,986	2,815	2,167	1.04
7 DENTIST	181,232	2,365	2,160	1.04
8 DENTIST	146,339	3,431	2,057	0.99
9 DENTIST	132,817	2,857	1,902	0.91
10 DENTIST	119,480	1,799	1,847	0.89
11 DENTIST	111,659	2,191	1,792	0.86
12 DENTIST	110,736	2,084	1,664	0.80
13 DENTIST	89,380	1,186	1,292	0.62
14 DENTIST	90,410	1,420	1,183	0.57
15 DENTIST	78,813	1,218	1,102	0.53
16 DENTIST	81,923	1,729	1,054	0.51
17 DENTIST	69,504	978	928	0.45
18 DENTIST	60,142	883	821	0.39
19 DENTIST	47,986	26	556	0.27
20 DENTIST	Contract	64		0.00
21 DENTIST	Contract	2,178		0.00
22 DENTIST	Contract	1,370		0.00
23 DENTIST	1,994		150	0.07
Total Dentist Encounters, Staff Hours and FTEs	2,259,495	42,123	31,570	15.18
B. DENTAL HYGIENIST				
1 DENTAL HYGIENIST	81,154	2,531	2,185	1.05
2 DENTAL HYGIENIST	44,935	1,051	1,134	0.55
3 DENTAL HYGIENIST	103,983	365	2,168	1.04
4 DENTAL HYGIENIST	46,408	1,500	1,223	0.59
5 DENTAL HYGIENIST	49,095	1,568	1,303	0.63
6 DENTAL HYGIENIST	48,480	849	1,155	0.56
7 DENTAL HYGIENIST	86,108	1,994	1,966	0.95
8 DENTAL HYGIENIST	77,655	1,955	1,952	0.94
9 DENTAL HYGIENIST	72,943	1,628	1,934	0.93
10 DENTAL HYGIENIST	97,524	2,846	2,201	1.06
11 DENTAL HYGIENIST	12,312	289	309	0.15

12	DENTAL HYGIENIST	81,473	2,119	1,819	0.87
13	DENTAL HYGIENIST	80,086	2,892	2,131	1.02
14	DENTAL HYGIENIST	57,524	1,420	1,348	0.65
15	DENTAL HYGIENIST	48,964	1,189	1,204	0.58
16	DENTAL HYGIENIST	89,984	2,217	2,134	1.03
17	DENTAL HYGIENIST	75,714	1,892	1,986	0.95
18	DENTAL HYGIENIST	69,165	2,291	1,791	0.86
19	DENTAL HYGIENIST	14,143	286	346	0.17
20	DENTAL HYGIENIST	72,995	1,695	1,767	0.85
21	DENTAL HYGIENIST	85,594	2,345	2,153	1.04
22	DENTAL HYGIENIST	70,823	1,738	1,699	0.82
23	DENTAL HYGIENIST	50,810	1,116	1,216	0.58
24	DENTAL HYGIENIST	92,294	1,801	2,234	1.07
25	DENTAL HYGIENIST	53,141	977	1,279	0.61
26	DENTAL HYGIENIST	70,988	1,697	1,770	0.85
27	DENTAL HYGIENIST	952	25	25	0.01
28	DENTAL HYGIENIST	70,192	1,537	1,630	0.78
Total Dental Hygienist Encounters, Hours and FTEs		1,805,440	43,812	44,060	21.19
C.	OTHER DENTAL PRACTITIONER				
1	Resident		425	442	0.21
2	Student		100	104	0.05
3	Student		69	72	0.03
4	Student		111	115	0.06
5	Student		55	57	0.03
6	Student		60	62	0.03
7	Student		93	96	0.05
8	Student		46	48	0.02
Total Other Dental Practitioner Encounters, Hours and FTEs		0	957	995	0.48

STATE OF CONNECTICUT
 DEPARTMENT OF SOCIAL SERVICES
 ANNUAL REPORT
 FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 71/2016 To 6/30/2017

FQHC Name: COMMUNITY HEALTH CENTER, INC.

Form B-3 (Compensation, Encounters, Hours, FTEs - Mental Health Care)

MENTAL HEALTH SERVICES COMPENSATION, ENCOUNTERS, HOURS, AND FTEs BY PRACTITIONER				
MENTAL HEALTH SERVICES COMPENSATION, ENCOUNTERS, HOURS, & FTEs	Compensation	Encounters	Total Employee Hours and FTEs	
			Employee Total Hours	(2080 hrs = 1 FTE)
<i>Provide itemized de-identified list (e.g., Psychologist 1)</i>	125,000	1,500	1,040	0.50
A. PSYCHOLOGIST				
1. See Form B-3 Detail	1,180,143	14,184	27,125	13.04
2.				0.00
3.				0.00
4.				0.00
5.				0.00
Total Psychologist Encounters, Staff Hours and FTEs	1,180,143	14,184	27,125	13.04
B. SOCIAL WORKER				
1. See Form B-3 Detail	5,725,443	88,596	187,291	90.04
2.				0.00
3.				0.00
4.				0.00
5.				0.00
Total Social Worker Encounters, Hours and FTEs	5,725,443	88,596	187,291	90.04
C. OTHER MENTAL HEALTH PRACTITIONER				
1. See Form B-3 Detail	2,919,480	25,308	44,478	21.38
2.				0.00
3.				0.00
4.				0.00
5.				0.00
Total Other Mental Health Practitioner Encounters, Hours and FTEs	2,919,480	25,308	44,478	21.38

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period:	From <u>7/1/2016</u>	To <u>6/30/2017</u>
FQHC Name:	COMMUNITY HEALTH CENTER, INC.	

Form B-3 (Compensation, Encounters, Hours, FTEs - Mental Health Care)

MENTAL HEALTH SERVICES COMPENSATION, ENCOUNTERS, HOURS, AND FTEs BY PRACTITIONER				
MENTAL HEALTH SERVICES COMPENSATION, ENCOUNTERS, HOURS, & FTEs	Compensation II	Encounters III	Total Employee Hours and FTEs	
			Employee Total Hours IV	FTEs (2080 hrs = 1 FTE) V
<i>Provide itemized de-identified list (e.g., Psychologist 1)</i>	125,000	1,500	1,040	0.50
A. PSYCHOLOGIST				
1 PSYCHOLOGIST	92,862	1,184	2,323	1.12
2 PSYCHOLOGIST	73,498	1,041	2,089	1.00
3 PSYCHOLOGIST	76,589	1,345	2,190	1.05
4 PSYCHOLOGIST	206,932	230	2,160	1.04
5 PSYCHOLOGIST	85,707	870	2,032	0.98
6 PSYCHOLOGIST	82,823	605	2,160	1.04
7 PSYCHOLOGIST	77,352	1,235	1,943	0.93
8 PSYCHOLOGIST	63,046	835	1,468	0.71
9 PSYCHOLOGIST	74,165	1,054	2,160	1.04
10 PSYCHOLOGIST	78,948	1,465	2,219	1.07
11 PSYCHOLOGIST	102,912	1,380	2,160	1.04
12 PSYCHOLOGIST	84,046	1,396	2,182	1.05
13 PSYCHOLOGIST	81,262	1,544	2,040	0.98
Total Psychologist Encounters, Staff Hours and FTEs	1,180,143	14,184	27,125	13.05
B. SOCIAL WORKER				
1 BH	63,637	992	2,160	1.04
2 BH	33,407		1,040	0.50
3 LCSW	84,673	79	2,080	1.00
4 LCSW	65,723	726	2,072	1.00
5 LCSW	79,922	1,003	2,066	0.99
6 LCSW	21,146	326	573	0.28
7 LCSW	71,369	822	2,160	1.04
8 LCSW	64,827	776	1,950	0.94
9 LCSW	35,195	603	1,049	0.50
10 LCSW	59,031	1,036	2,167	1.04
11 LCSW	65,442	1,185	2,160	1.04
12 LCSW	82,489	1,259	2,160	1.04
13 LCSW	26,665	194	732	0.35
14 LCSW	80,107	1,266	2,327	1.12
15 LCSW	63,886	1,075	2,183	1.05
16 LCSW	65,005	1,163	2,161	1.04
17 LCSW	75,257	1,530	2,161	1.04
18 LCSW	44,095	1,065	1,643	0.79
19 LCSW	71,865	979	2,132	1.03
20 LCSW	71,143	1,194	2,064	0.99
21 LCSW	64,189	1,001	2,160	1.04
22 LCSW	61,657	916	2,160	1.04

23	LCSW	75,417	1,032	2,164	1.04
24	LCSW	67,679	1,138	2,176	1.05
25	LCSW	64,011	1,145	2,160	1.04
26	LCSW	60,256	831	2,082	1.00
27	LCSW	74,057	1,271	2,182	1.05
28	LCSW	22,728	203	682	0.33
29	LCSW	7,184	102	195	0.09
30	LCSW	71,656	1,019	2,160	1.04
31	LCSW	72,445	1,140	2,162	1.04
32	LCSW	63,167	1,174	2,160	1.04
33	LCSW	69,804	1,084	2,173	1.04
34	LCSW	83,265	1,364	2,172	1.04
35	LCSW	75,690	1,011	2,160	1.04
36	LCSW	65,073	706	2,160	1.04
37	LCSW	54,173	700	1,760	0.85
38	LCSW	67,112	916	2,144	1.03
39	LCSW	72,028	969	2,424	1.17
40	LCSW	55,754	1,358	1,662	0.80
41	LCSW	27,248	391	836	0.40
42	LCSW	74,767	1,357	2,168	1.04
43	LCSW	51,978	743	1,777	0.85
44	LCSW	66,006	1,213	1,910	0.92
45	LCSW	67,107	1,041	2,217	1.07
46	LCSW	6,673	50	192	0.09
47	LCSW	61,033	1,495	2,124	1.02
48	LCSW	65,109	1,163	2,160	1.04
49	LCSW	72,360	1,246	2,203	1.06
50	LCSW	60,269	568	2,161	1.04
51	LCSW	60,048	1,022	2,160	1.04
52	LCSW	43,569	774	1,212	0.58
53	LCSW	55,936	724	1,984	0.95
54	LCSW	66,043	1,225	2,160	1.04
55	LCSW	2,811	7	71	0.03
56	LCSW	46,060	734	1,786	0.86
57	LCSW	40,852	610	1,588	0.76
58	LCSW	79,806	1,716	2,160	1.04
59	LCSW	61,827	1,076	2,193	1.05
60	LCSW	49,671	921	1,524	0.73
61	LCSW	20,859	213	680	0.33
62	LMFT	43,749	621	1,672	0.80
63	LMFT	30,676	377	1,000	0.48
64	LMFT	27,800	403	1,000	0.48
65	LMFT	24,209	310	920	0.44
66	LMFT	31,055	585	1,000	0.48
67	LMFT	71,711	678	2,406	1.16
68	LMFT	86,049	1,466	2,333	1.12
69	LMFT	45,604	898	1,677	0.81
70	LMSW	60,039	1,147	2,130	1.02
71	LMSW	69,447	88	1,960	0.94
72	LPC	26,841	560	1,000	0.48
73	LPC	74,058	1,539	2,204	1.06
74	LPC	74,236	1,187	2,141	1.03

75	LPC	45,523	454	1,648	0.79
76	LPC	71,781	914	2,188	1.05
77	LPC	70,401	1,006	2,160	1.04
78	LPC	50,441	884	1,584	0.76
79	LPC	35,022	401	1,201	0.58
80	LPC	63,084	973	2,128	1.02
81	LPC	59,788	874	2,160	1.04
82	LPC	70,837	1,033	2,144	1.03
83	LPC	10,373	74	309	0.15
84	LPC	45,623	777	1,218	0.59
85	LPC	68,896	1,213	2,184	1.05
86	LPC	60,781	936	2,160	1.04
87	LPC	13,085	63	520	0.25
88	LPC	64,218	928	2,184	1.05
89	LPC	23,352	243	840	0.40
90	PhD	37,295	878	1,730	0.83
91	PhD	29,365	357	724	0.35
92	PhD	6,045	106	2,095	1.01
93	PhD	47,248	1,083	1,541	0.74
94	PhD	35,703	340	2,160	1.04
95	PhD	8,156	145	376	0.18
96	PhD	15,353	83	352	0.17
97	PhD	37,080	765	1,720	0.83
98	PhD	68,929	965	2,180	1.05
99	PhD	41,939	665	1,400	0.67
100	PsyD	36,659	567	1,700	0.82
101	PsyD	74,802	1,353	2,183	1.05
102	PsyD	36,918	709	1,712	0.82
103	PsyD	37,241	744	1,727	0.83
104	PsyD	9,202	155	424	0.20
105	PsyD	37,090	569	1,720	0.83
106	PsyD	90,015	2,134	2,204	1.06
107	PsyD	68,895	1,390	2,176	1.05
108	PsyD	36,573	320	1,696	0.82
Total Social Worker Encounters, Hours and FTEs		5,725,443	88,596	187,291	90.06

C. OTHER MENTAL HEALTH PRACTITIONER					
1	APRN	Contract	279	1,161	0.56
2	APRN	Contract	423	1,758	0.85
3	APRN-Psych	13,434	58	227	0.11
4	APRN-Psych	14,021	234	248	0.12
5	APRN-Psych	38,365	621	933	0.45
6	APRN-Psych	68,790	229	896	0.43
7	APRN-Psych	81,154	752	1,528	0.73
8	APRN-Psych	119,398	1,338	2,162	1.04
9	APRN-Psych	123,188	1,251	2,176	1.05
10	APRN-Psych	124,751	1,707	2,160	1.04
11	APRN-Psych	128,697	1,278	2,188	1.05
12	APRN-Psych	Contract	314	653	0.31
13	APRN-Psych	Contract	466	970	0.47
14	APRN-Psych	Contract	699	1,453	0.70
15	BH	379,862	386	2,160	1.04

16	Intern	Intern	332	1,381	0.66
17	Intern	Intern	57	236	0.11
18	LADC	71,754	1,344	2,160	1.04
19	LMFT	Student	41	50	0.02
20	MD	38,522	143	276	0.13
21	MSW	58,518	672	2,191	1.05
22	MSW	67,731	1,128	2,174	1.05
23	MSW	80,788	1,417	2,178	1.05
24	Psychiatrist	68,991	456	552	0.27
25	Psychiatrist	77,264	519	620	0.30
26	Psychiatrist	87,514	344	702	0.34
27	Psychiatrist	130,721	903	1,192	0.57
28	Psychiatrist	189,414	1,500	1,976	0.95
29	Psychiatrist	207,990	1,261	1,669	0.80
30	Psychiatrist	223,185	1,817	2,130	1.02
31	Psychiatrist	256,035	2,139	2,160	1.04
32	Psychiatrist	269,392	1,201	2,158	1.04
Total Other Mental Health Practitioner Encounters, Hours and FTEs		2,919,480	25,308	44,478	21.39

Reporting Period: From 7/1/2016 To 6/30/2017
FQHC Name: COMMUNITY HEALTH CENTER, INC.

Form B-4 (Summary Compensation, Encounters, Hours, FTEs)

SUMMARY COMPENSATION, ENCOUNTERS, HOURS, AND FTEs BY PRACTITIONER TYPE										
SUMMARY COMPENSATION, ENCOUNTERS, HOURS, AND FTEs BY PRACTITIONER TYPE	Number of Practitioners	Total Compensation	Compensation Range		Turnover			Employee Hours and FTEs		
			High	Low	Hires	Departures	Encounters	Employee Total Hours	FTEs (2,080 hrs = 1 FTE)	
A. HEALTH CARE PRACTITIONERS	4	500,000	150,000	100,000	2	1	10,000	8,320	4.00	
1. PHYSICIAN	37	6,388,265	228,421	159,513			98,144	70,989	34.13	
2. PHYSICIAN ASSISTANT	8	660,156	119,635	99,696			18,295	12,510	6.01	
3. NURSE (APRN, MIDWIFE, RN)	134	9,912,299	157,173	30,829			158,470	262,775	126.33	
4. PHYSICIAN SERVICES UNDER CONTRACT	70						18,528	11,011	5.29	
5. OTHER HEALTH PROFESSIONALS									0.00	
6. OTHER ALLIED HEALTH PROFESSIONALS									0.00	
7. OTHER HEALTH CARE PRACTITIONERS	26	889,895	255,061	34,875			26,655	33,227	15.97	
Total Health Care	275	17,850,614			0	0	320,092	390,511	187.73	
B. DENTAL PRACTITIONERS										
1. DENTIST	23	2,259,495	179,451	129,604			42,123	31,570	15.18	
2. DENTAL HYGIENIST	28	1,805,440	99,763	77,254			43,812	44,060	21.18	
3. OTHER DENTAL PRACTITIONERS	8						957	995	0.48	
Total Dental	59	4,064,935			0	0	86,892	76,625	36.84	
C. MENTAL HEALTH PRACTITIONERS										
1. PSYCHIATRIST	9	1,510,505	259,967	199,383			10,140	13,159	6.33	
2. PSYCHOLOGIST	13	1,180,143	199,268	71,418			14,184	27,125	13.04	
3. LICENSED CLINICAL SOCIAL WORKER	59	3,455,215	84,673	53,508			53,647	108,201	52.02	
4. PSYCHIATRIC APRN	14	711,799	159,691	85,576			9,649	18,514	8.90	
5. OTHER MENTAL HEALTH PRACTITIONERS	58	2,967,404	365,793	34,380			40,468	91,895	44.18	
Total Mental Health	153	9,825,065			0	0	128,088	258,893	124.47	

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period:	From	7/1/2016	To	6/30/2017
FQHC Name:	COMMUNITY HEALTH CENTER, INC.			

Form C (Cost Adjustment & Allocation)

COST ADJUSTMENT AND ALLOCATION		
A.	Direct Cost Title XIX Services (P5 - Form A-3, Line D, Col. VII)	74,422,897
B.	Direct Cost Other Services (P6 - Form A-4, Line E.1.i, Col. VII)	2,592,569
C.	Total Direct Costs (A+B)	77,015,466
D.	Portion of Title XIX Services (A/C)	96.63%
E.	Total Overhead Cost (P7 - Form A-5, Line I, Col. VII)	27,036,433
F.	Overhead Cost Applicable to Title XIX Services (DxE)	26,125,305
G.	Total Title XIX Services Cost (A+F)	100,548,202
H.	Thirty Percent (30%) of Total Title XIX Svc Cost (Gx.30)	30,164,461
I.	Cost Adjustment (Lower of H-F or Zero)	-
J.	Allowable Title XIX Overhead Cost (F+I)	26,125,305
K.	Direct Costs	
	1. Health Care Services (P3 - Form A-1, Line A3, Col. VII)	50,195,478
	2. Dental Services (P4 - Form A-2, Line B3, Col. VII)	9,952,431
	3. Mental Health Services (P5 - Form A-3, Line C3, Col. VII)	14,274,988
	4. Total Direct Costs (K1 thru K3)	74,422,897
L.	Direct Costs as a % of Total	
	1. Health Care Services (K1/K4)	67.45%
	2. Dental Services (K2/K4)	13.37%
	3. Mental Health Services (K3/K4)	19.18%
M.	Allocated Allowable Overhead Cost	
	1. Health Care Services (JxL1)	17,621,518
	2. Dental Services (JxL2)	3,492,953
	3. Mental Health Services (JxL3)	5,010,833
	4. Total Allowable Title XIX Overhead Cost (M1 thru M3)	26,125,304

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Reporting Period:	From <u>7/1/2016</u>	To <u>6/30/2017</u>
FQHC Name:	COMMUNITY HEALTH CENTER, INC.	

Form D (Allowable Cost per Encounter)

ALLOWABLE COST PER ENCOUNTER	
I. Health Care Cost (Excluding Dental and Mental Health)	
A. Direct Health Care Cost (P3 - Form A-1, Line A3, Col. VII)	50,195,478
B. Allowable Overhead Cost (P13 - Form C, Line M1)	17,621,518
C. Total Allowable Health Care Cost (A+B)	67,816,996
D. Encounters (P12 - Form B-4, Health Care Total)	320,092
E. Allowable Health Care Cost Per Encounter (C/D)	211.87
II. Dental	
A. Direct Dental Care Cost (P4 - Form A-2, Line B3, Col. VII)	9,952,431
B. Allowable Overhead Cost (P13 - Form C, Line M2)	3,492,953
C. Total Allowable Dental Cost (A+B)	13,445,384
D. Encounters (P12 - Form B-4, Dental Total)	86,892
E. Allowable Dental Cost Per Encounter (C/D)	154.74
III. Mental Health	
A. Direct Mental Health Care Cost (P5 - Form A-3, Line C3, Col. VII)	14,274,988
B. Allowable Overhead Cost (P13 - Form C, Line M3)	5,010,833
C. Total Allowable Mental Health Cost (A+B)	19,285,821
D. Encounters (P12 - Form B-4, Mental Health Total)	128,088
E. Allowable Mental Health Cost Per Encounter (C/D)	150.57

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FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: _____ To 6/30/2017
 FQHC Name: COMMUNITY HEALTH CENTER, INC. From 7/1/2016

Form E (Revenues)

REVENUES		I	II	III	IV	V
		Excluding Dental, Mental Health & Other	Dental	Mental Health	Other	Total (Col. I thru IV)
A.	Operating Revenue					
1.	Medicaid	37,557,610	8,880,121	16,372,852		62,810,583
2.	Private	4,122,128	413,744	1,569,866		6,105,739
3.	Medicare	4,749,621	(71)	1,503,186		6,252,736
4.	Patient Cash/Self Pay	1,257,843	580,842	(156,277)		1,682,408
5.	Other - Specify	101,933	41,800	1,475		145,209
6.	Total (1 thru 5)	47,789,136	9,916,436	19,291,102	0	76,996,674
B.	Other Revenue					
1.	Contributions					0
2.	Grants	7,794,231	2,391,095	1,784,439	3,582,765	15,552,530
3.	Interest					0
4.	Donations					
5.	Other - Specify Bonding	3,105,371			213,219	3,318,590
6.	Other - Specify 340B	243,200			6,891,932	7,135,132
7.	Other - Specify Consulting	5,951,850				5,951,850
8.	Other - Specify Meaningful Use				913,366	913,366
9.	Other - Specify Investment Income				777,750	777,750
10.	Other - Specify Medical Records and Other	138,856	0	17,699	382,590	382,590
11.	Total (1 thru 10)	17,233,508	2,391,095	1,802,138	565,933	722,488
					13,327,554	34,754,295
C.	Other Revenue (include revenue generated by non-approved FQHC sites)					
1.	Other - Specify					0
2.	Other - Specify					0
3.	Other - Specify					0
4.	Other - Specify					0
5.	Other - Specify					0
6.	Other - Specify					0
7.	Total (1 thru 7)	0	0	0	0	0
D.	Total Revenue (A6+B11+C7)	65,022,644	12,307,531	21,093,240	13,327,554	111,750,969

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FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period:	From	7/1/2016	To	6/30/2017
FQHC Name:	COMMUNITY HEALTH CENTER, INC.			

Form F (Grants and Contributions)

GRANTS AND CONTRIBUTIONS (EXCLUDING THE PUBLIC HEALTH SERVICES GRANTS)

A.	Contributions	ACTUAL
	1. Services (<i>Excluding Dental, Mental Health and Other</i>)	
	2. Dental	
	3. Mental Health	
	4. Other - Specify _____	
	Other - Specify _____	
	Other - Specify _____	
	Other - Specify _____	
	Other - Specify _____	
	5. Total (1 thru 4)	0
B.	Grants (Excluding PHS)	
	1. Services (<i>Excluding Dental, Mental Health and Other</i>)	
	2. Dental	
	3. Mental Health	
	4. Other - Specify _____	
	Other - Specify _____	
	Other - Specify _____	
	Other - Specify _____	
	Other - Specify _____	
	5. Total (1 thru 4)	0

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FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period:	From	7/1/2016	To	6/30/2017
FQHC Name:	COMMUNITY HEALTH CENTER, INC.			

Form G (Cost Disallowance and Offset)

COST DISALLOWANCE AND OFFSET		
A.	Cost Disallowance	
	1. Entertainment	
	2. Fines and penalties	
	3. Bad debt	
	4. Cost of actions to collect receivables	
	5. Advertising, except for recruitment of personnel	
	6. Contingent reserves	
	7. Legal, Accounting and professional services incurred in connection with rehearing, arbitration, or judicial proceedings pertaining to the reimbursement approved by the Commissioner	
	8. Fundraising	
	9. Amortization of goodwill	
	10. Directors fees	
	11. Contributions	
	12. Membership dues for public relations	
	13. Cost not related to patient care	
	14. Interest	
	15. Pass through expenses	
	16. Total (1 thru 15)	0
B.	Cost Offset (<i>Expense Recovery</i>)	
	1. Refunds - Medicaid Outreach	
	2. Rent Income	
	3. In-Kind Medical Supplies	
	4. In-Kind Dental Supplies	
	5. In-Kind Computer Supplies	
	6. In-Kind Advertising	
	7. Total (1 thru 6)	0
C.	Total Cost Disallowance and Offset (A16+B7)	0