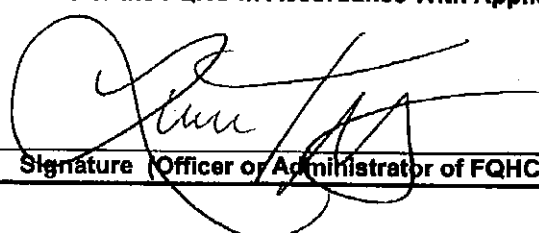


STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
55 FARMINGTON AVENUE HARTFORD, CONNECTICUT 06105

ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Date Submitted: _____

Date Received: _____

1.	FQHC Name	StayWell Health Care Inc. dba StayWell Health Center		
	Street Address	80 Phoenix Ave., Suite 201		
	City, State, ZIP	Waterbury, CT 06702		
	Telephone Number	203.756.8021 x 3015		
	Contact Person	Lule Tracey		
	Title	CFO		
2.	FQHC Medicaid Provider Number:	3. Reporting Period:		
	Medical	004235976	From	7/1/2018
	Dental	004235968	To	6/30/2019
	Mental Health	004235984		
	Other (Specify)			
4.	Type of Control (Check One Only)			
	<input checked="" type="checkbox"/> NONPROFIT ORGANIZATION			
	<input type="checkbox"/> GOVERNMENT			
	<input type="checkbox"/> STATE	<input type="checkbox"/> DISTRICT	<input type="checkbox"/> OTHER	
	<input type="checkbox"/> COUNTY	<input type="checkbox"/> CITY		
5.	FQHC Owned By:			
	<u>CERTIFICATION BY OFFICER OR ADMINISTRATOR OF CLINIC</u>			
	I Hereby Certify That I Have Examined the Accompanying Worksheets Prepared By			
	StayWell Health Care Inc. dba StayWell Health Center 004235976			
	(FQHC Name)			
	For the Reporting Period Beginning 7/1/2018 and Ending 6/30/2019 and That to the Best of My Knowledge and Belief It is a True, Correct and Complete Statement Prepared From the Books and Records of the FQHC In Accordance With Applicable Instructions, Except as Noted:			
6.				
	Signature (Officer or Administrator of FQHC)		Printed Name	
			Lule Tracey	
	Title		Date	
	Chief Financial Officer		12/23/2019	

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period:	From <u>7/1/2018</u>	To <u>6/30/2019</u>
FQHC Name:	StayWell Health Care Inc. dba StayWell Health Center	

7. Service Sites: List all service sites of the FQHC, including all FQHC-certified sites and any other non-FQHC service sites.

Provider Name	Location	FQHC Certified Yes/ No	Clinic/Provider No.
StayWell Health Center	80 Phoenix Ave	Yes	07-1826
StayWell Southend Health Center	1302 South Main St	Yes	07-1827
StayWell Southend Health Center II	1309 South Main St	Yes	07-1886
StayWell Driggs SBHC	76 Wood Lawn Terrace	Yes	NA
StayWell St. Vincent DePaul	114 Benedict St	Yes	07-1835
StayWell GW Mental Health Auth	95 Thomaston Ave	Yes	07-1836
StayWell Wallace - Crosby SBHC	345 East Main St	Yes	NA
StayWell Health Center at Wellmore	402 East Main Street	Yes	07-1908
StayWell Health Center in Naugatuck	30 Church St., Naugatuck, CT	Yes	07-1930

8. Related Parties: Related party information is reported on the following, which accompanies this cost report submission:

Select One:

SELECT ONE OF THE FOLLOWING OPTIONS:	
--------------------------------------	--

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 7/1/2018 To 6/30/2019

FQHC Name: StayWell Health Care Inc. dba StayWell Health Center

Form A-1 (Direct Health Care Cost)

RECLASSIFICATIONS AND ADJUSTMENTS OF TRIAL BALANCE OF EXPENSES							
COST CENTER	Salaried Personnel	Other Costs	Total	Reclassifications	Reclassified Trial Balance (Col 3 & 4)	Adjustments Increase (Decrease)	Net Expenses (Col 5 & 6)
A.	I	II	III	IV	V	VI	VII
(Excluding Dental, Mental Health & Other)							
1. Staff Cost							
a. Physician	2,633,036	758,699	3,391,735	(31,322)	3,360,413		3,360,413
b. Physician Assistant	110,363	31,798	142,161		142,151		142,151
c. Nurse (APRN, Midwife, RN)	1,363,467	461,713	1,825,180		1,825,180		1,825,180
d. Other - Specify							
LPN, Medical Asst & Case Managers	1,602,358	392,877	1,995,236		1,995,236		1,995,236
Subcontract Clinical staff	144,529		144,529		144,529		144,529
Dietician/Nutritionist	30,607	8,819	39,426		39,426	(39,426)	0
			0		0		0
			0		0		0
e. Subtotal Direct Health Care Cost	5,884,350	1,653,907	7,538,257	(31,322)	7,506,935	(39,426)	7,467,508
2. Other Direct Health Care Cost							
a. Medical Supplies		1,105,958	1,105,958		1,105,958	(944,532)	161,426
b. Transportation & Training		82,088	82,088		82,088		82,088
c. Depreciation - Medical Equipment		2,716	2,716		2,716		2,716
d. Professional Liability Insurance							
e. Laboratory							
f. Radiology							
g. Physician-Administered Drugs							
h. Other - Specify							
License/Dues/Membership/Subscription/books		27,001	27,001		27,001		27,001
Cmm'l Laundry, Medical Waste, Answering Service		259,144	259,144		259,144		259,144
Personnel Recruitment / Employment Agency		39,500	39,500		39,500		39,500
1. Subtotal Other Direct Health Care Cost	0	1,516,408	1,516,408	0	1,516,408	(944,532)	571,876
3. TOTAL DIRECT HEALTH CARE COST (1e & 2i)	5,884,350	3,170,314	9,054,664	(31,322)	9,023,343	(983,958)	8,039,384

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 7/1/2018 To 6/30/2019

FQHC Name: StayWell Health Care Inc. dba StayWell Health Center

Form A-2 (Direct Dental Care Cost)

RECLASSIFICATIONS AND ADJUSTMENTS OF TRIAL BALANCE OF EXPENSES

COST CENTER	Salaried Personnel	Other Costs	Total	Reclassifications	Reclassified Trial Balance (Col 3 & 4)	Adjustments Increase (Decrease)	Net Expenses (Col 5 & 6)
B. DIRECT DENTAL CARE COST							
1. Staff Cost							
a. Dentist	1,094,870	315,483	1,410,353		1,387,919		1,387,919
b. Dental Hygienist	610,253	175,842	786,095	(22,434)	786,095		786,095
c. Other - Specify							
Dental Assistant	288,615	83,163	371,778		371,778		371,778
Pediatric Dentist subcontracted through UCONN HC	43,324		43,324		43,324		43,324
d. Subtotal Direct Dental Care Cost	2,037,062	574,488	2,611,550	(22,434)	2,589,116	0	2,589,116
2. Other Direct Dental Care Cost							
a. Dental Supplies		252,933	252,933		252,933		252,933
b. Transportation / Training		14,223	14,223		14,223		14,223
c. Depreciation - Dental Equipment		0	0		0		0
d. Professional Liability Insurance		0	0		0		0
e. Other - Specify							
License / Dues / Membership		7,789	7,789	0	7,789		7,789
Criml Laundry/Waste Removal/Answ Sav		44,249	44,249	0	44,249		44,249
Dental Equipment Repairs & Maint		7,551	7,551		7,551		7,551
f. Subtotal Other Direct Dental Care Cost	0	282,485	326,744	0	326,744	0	326,744
3. TOTAL DIRECT DENTAL CARE COST (1d & 2f)	2,037,062	856,983	2,938,294	(22,434)	2,915,860	0	2,915,860

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 7/1/2018 To 6/30/2019

FQHC Name: StayWell Health Care Inc. dba StayWell Health Center

Form A-3 (Direct Mental Health Care Cost)

RECLASSIFICATIONS AND ADJUSTMENTS OF TRIAL BALANCE OF EXPENSES

COST CENTER	Salaried Personnel	Other Costs	Total	Reclassifications	Reclassified Trial Balance (Col 3 & 4)	Adjustments Increase (Decrease)	Net Expenses (Col 5 & 6)
C. DIRECT MENTAL HEALTH CARE COST							
1. Staff Cost							
a. Psychologist	893,107	257,345	1,150,453	0	1,150,453	0	1,150,453
b. Social Worker	119,197	34,346	153,543	0	153,543	0	153,543
c. Other - Specify	639,935		639,935		639,935		639,935
APRN - Psych	142,678		142,678		142,678		142,678
Subcontract with Wellmore for SBHC & OASIS clinical services	15,000		15,000		15,000		15,000
Subcontract (multiple) for Ryan White A. clinical services	4,765		4,765		4,765		4,765
Houstonic Valley Coalition Against SA							
Raymond Yeoung							
d. Subtotal Direct Mental Health Care Cost	1,814,682	291,692	2,106,373	0	2,106,373	0	2,106,373
2. Other Direct Mental Health Care Cost							
a. Medical Supplies		16,677	16,677		16,677		16,677
b. Transportation / Training		9,501	9,501		9,501		9,501
c. Depreciation - Mental Health Equipment		1,880	1,880		1,880		1,880
d. Professional Liability Insurance		0	0		0		0
e. Other - Specify		5,907	5,907		5,907		5,907
License / Dues / Membership / Answering Service / Subscription / Books		0	0		0		0
Personnel - Employment Agency Fees		0	0		0		0
Answering SVC / Laundry SVC / Medical Waste		17,017	17,017		17,017		17,017
f. Subtotal Other Direct Mental Health Care Cost	0	50,982	50,982	0	50,982	0	50,982
3. TOTAL DIRECT MENTAL HEALTH CARE COST (1d & 2f)	1,814,682	342,673	2,157,355	0	2,157,355	0	2,157,355
D. TOTAL DIRECT COST BEFORE NON-ALLOWABLE SERVICES	9,796,094	4,389,970	14,186,064	(53,755)	14,096,558	(983,958)	13,112,600

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 7/1/2018 To 6/30/2019

FQHC Name: StayWell Health Care Inc. dba StayWell Health Center

Form A-4 (Non-Allowable Direct Other Service Cost)
RECLASSIFICATIONS AND ADJUSTMENTS OF TRIAL BALANCE OF EXPENSES

COST CENTER	Salaried Personnel I	Other Costs II	Total III	Reclass- ifications IV	Reclassified Trial Balance (Col 3 & 4) V	Adjustments Increase (Decrease) VI	Net Expenses (Col 5 & 6) VII
E. NON-ALLOWABLE DIRECT OTHER SERVICE COST							
1. Service							
a. Clinical Diagnostic Lab		180,960	180,960		180,960		180,960
b. Radiology		2,313	2,313		2,313		2,313
c. Prescription Drugs/Pharmacy		1,114,564	1,114,564		1,114,564		1,114,564
d. Battered Women							
e. Homeless							
f. WIC							
g. Non-FQHC Sites							
h. Other - Specify							
i. Total Non-Allowable Direct Other Service Cost	0	1,297,836	1,297,836	0	1,297,836	0	1,297,836
F. TOTAL DIRECT COST (D+E1)	9,736,094	5,667,807	15,448,150	(53,765)	15,394,384	(883,938)	14,410,436

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 7/1/2018 To 6/30/2019
 FQHC Name: StayWell Health Care Inc. dba StayWell Health Center

Form A-5 (Overhead Cost)

RECLASSIFICATIONS AND ADJUSTMENTS OF TRIAL BALANCE OF EXPENSES

COST CENTER	I	II	III	IV	V	VI	VII
	Salaries Personnel	Other Costs	Total	Reclassifications	Reclassified Trial Balance (Col 3 & 4)	Adjustments Increase (Decrease)	Net Expenses (Col 5 & 6)
G. OVERHEAD - FACILITY COST							
a. Rent		116,301	116,301		116,301		116,301
b. Insurance		95,002	95,002		95,002		95,002
c. Interest on Mortgage or Loans		0	0		0		0
d. Utilities		141,288	141,288		141,288		141,288
e. Depreciation - Building		247,243	247,243		247,243		247,243
f. Depreciation - Equipment		2,628	2,628		2,628		2,628
g. Housekeeping & Maintenance		352,694	352,694		352,694		352,694
h. Other (Specify)							
		13,992	13,992		13,992		13,992
		27,525	27,525		27,525		27,525
I. Subtotal Overhead - Facility Cost	0	996,873	996,873	0	996,873	0	996,873
H. OVERHEAD - ADMINISTRATIVE COST							
a. Office Salaries	5,210,688		5,210,688		5,210,688		5,210,688
b. Depreciation - Office Equipment		1,501,439	1,501,439		1,501,439		1,501,439
c. Office Supplies		24,717	24,717	53,755	24,717		24,717
d. Legal		115,424	115,424		115,424		115,424
e. Accounting		97,818	97,818		97,818		97,818
f. Insurance		45,884	45,884		45,884		45,884
g. Telephone		22,048	22,048		22,048		22,048
h. Advertising - Help Wanted		87,078	87,078	0	87,078		87,078
i. Interest - Capital Loans		76,714	76,714		76,714		76,714
j. Other (Specify)							
		303,766	303,766		303,766		303,766
		43,128	43,128	0	43,128		43,128
		101,259	101,259	0	101,259		101,259
		79,276	79,276	0	79,276		79,276
		25,890	25,890		25,890	(25,890)	0
		5,010	5,010		5,010	(5,010)	0
		7,455	7,455		7,455	(7,455)	0
k. Subtotal Overhead - Administrative Cost	5,514,454	2,232,938	7,747,393	53,755	7,801,148	(38,355)	7,762,793
I. TOTAL OVERHEAD COST (G+H+K)	5,514,454	3,229,811	8,744,085	53,755	8,797,821	(38,355)	8,759,466
J. GRAND TOTAL COSTS² (F+I)	15,250,548	8,997,418	24,192,215		24,192,215	(1,022,313)	23,169,902

² Reconciliation schedule is required if Line J, Column III does not agree to the Audited Financial Statements

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 7/1/2018 To 6/30/2019
 FQHC Name: StayWell Health Care Inc. dba StayWell Health Center

Form B-1 (Compensation, Encounters, Hours, FTEs - Health Care)

HEALTH CARE COMPENSATION, ENCOUNTERS, HOURS, AND FTEs BY PRACTITIONER		Specialty I	Compensation II	Encounters III	Total Employee Hours and FTEs	
HEALTH CARE COMPENSATION, ENCOUNTERS, HOURS, & FTEs (Excluding Dental, Mental Health, and Other)	Total Hours IV				FTEs (2080 hrs = 1 FTE) V	
Provide Itemized de-identified list (e.g., Physician 1)		General Practitioner	125,000	1,500	1,040	0.50
A. PHYSICIAN						
1	Physician 1	MD, OB/GYN Physician	\$ 84,917.70	905	824.00	0.40
2	Physician 2	MD, Pediatrician	\$ 170,539.69	3,082	2,029.00	0.98
3	Physician 3	MD, Internist	\$ 108,840.20	712	891.00	0.43
4	Physician 4	MD, Pediatrician	\$ 66,285.96	1,131	763.50	0.37
5	Physician 5	MD, Geriatrics	\$ 156,609.13	2,255	1,648.00	0.79
6	Physician 6	MD, Internist	\$ 215,598.46	2,862	2,080.00	1.00
7	Physician 7	MD, Pediatrician	\$ 131,691.08	2,062	1,759.50	0.85
8	Physician 8	MD, Pediatrician	\$ 124,706.96	2,410	1,560.00	0.75
9	Physician 9	MD, Internist	\$ 106,854.98	1,562	959.00	0.46
10	Physician 10	MD, Pediatrician	\$ 60,763.19	863	788.25	0.38
11	Physician 11	Chief Medical Officer	\$ 269,782.15	1,152	2,080.00	1.00
12	Physician 12	MD, Internist	\$ 179,082.39	3,085	1,863.75	0.90
13	Physician 13	MD, Internist	\$ 153,705.33	1,493	1,642.00	0.79
14	Physician 14	MD, Pediatrician	\$ 161,355.41	1,438	1,252.00	0.60
15	Physician 15	MD, Internist	\$ 14,047.71	324	152.00	0.07
16	Physician 16	MD, Internist	\$ 45,878.42	436	516.25	0.25
17	Physician 17	MD, Internist	\$ 217,553.76	2,941	2,080.00	1.00
18	Physician 18	MD, Internist	\$ 16,310.61	148	158.25	0.08
19	Physician 19	MD, Family Practitioner	\$ 183,926.44	2,842	2,016.50	0.97
20						
21						
Total Physician Encounters, Staff Hours and FTEs			2,468,450	31,703	25,063	12.07
B. PHYSICIAN ASSISTANT						
1.	Physician Assistant 1	Physician Assistant	\$ 110,353.06	3,176	2,080	1.00
2.						0.00
Total Physician Assistant Encounters, Hours and FTEs			110,353	3,176	2,080	1.00

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 7/1/2018 To 6/30/2019
 FQHC Name: StayWell Health Care Inc. dba StayWell Health Center

Form B-1 Continued (Compensation, Encounters, Hours, FTEs - Health Care)

HEALTH CARE COMPENSATION, ENCOUNTERS, HOURS, AND FTEs BY PRACTITIONER									
HEALTH CARE COMPENSATION, ENCOUNTERS, HOURS, & FTEs (Excluding Dental, Mental Health, and Other)	Specialty	Compensation	Encounters	Total Employee Hours and FTEs					
				Employee Total Hours	FTEs (2080 hrs = 1 FTE)				
	I	II	III	IV	V				
Provide itemized de-identified list (e.g., Physician 1)									
C. NURSE (APRN, MIDWIFE)	General Practitioner	125,000	1,500	1,040	0.50				
1 APRN 1	APRN	\$ 30,727.20	330	552	0.27				
2 APRN 2	APRN	\$ 19,215.74	466	456	0.22				
3 APRN 3	APRN	\$ 88,197.92	1,024	1,720	0.83				
4 APRN 4	APRN - Pedi	\$ 22,615.36	277	400	0.19				
5 APRN 5	APRN	\$ 96,787.12	2,059	2,080	1.00				
6 APRN 6	APRN, Adult	\$ 85,865.95	2,575	1,664	0.80				
7 APRN 7	APRN	\$ 41,580.71	836	768	0.37				
8 APRN 8	APRN	\$ 105,441.98	3,376	2,080	1.00				
9 APRN 9	APRN	\$ 100,255.67	1,642	2,055	0.99				
10 APRN 10	APRN	\$ 82,668.72	1,638	1,531	0.74				
Total Nurse Practitioner				14,223	13,307	6.41			
D. PHYSICIAN SERVICES UNDER CONTRACT									
1 Dr. Ackley	Podiatrist	20,250	465	135	0.06				
2									
3									
Total Physician Services Under Contract				465	135	0.06			
E. OTHER HEALTH CARE PRACTITIONER									
1.					0.00				
2.					0.00				
Total Other Health Care Practitioner				0	0	0.00			

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 7/1/2018 To 6/30/2019

FQHC Name: StayWell Health Care Inc. dba StayWell Health Center

Form B-2 (Compensation, Encounters, Hours, FTEs - Dental Care)

DENTAL SERVICES COMPENSATION, ENCOUNTERS, HOURS, AND FTEs BY PRACTITIONER

DENTAL CARE COMPENSATION, ENCOUNTERS, HOURS, & FTEs		Compensation II	Encounters III	Total Employee Hours and FTEs	
				Employee Total Hours IV	FTEs (2080 hrs = 1 FTE) V
<i>Provide itemized de-identified list (e.g., Dentist 1)</i>		125,000	1,500	1,040	0.50
A. DENTIST					
1	Dental Director	\$ 223,257.66	2,341	2,080	1.00
2	Dentist 1	\$ 141,840.32	2,741	1,820	0.88
3	Dentist 2	\$ 22,636.25	432	315	0.15
4	Dentist 3	\$ 13,042.47	347	213	0.10
5	Dentist 4	\$ 84,052.86	2,061	1,140	0.55
6	Dentist 5	\$ 28,816.76	825	400	0.19
7	Dentist 6	\$ 121,486.21	1,961	1,660	0.80
8	Dentist 7	\$ 3,056.72	152	132	0.06
9	Dentist 8	\$ 14,134.35	254	203	0.10
10	Dentist 9	\$ 125,609.12	2,377	1,594	0.77
11	Dentist 10	\$ 8,478.75	154	147	0.07
12	Dentist 11	\$ 161,609.03	3,808	2,080	1.00
13	Dentist 12	\$ 146,849.85	3,778	1,858	0.89
Total Dentist Encounters, Staff Hours and FTEs		1,094,870	21,231	13,639	6.56
B. DENTAL HYGIENIST					
1	Dental Hygienist 1	\$ 10,955.08	549	275	0.13
2	Dental Hygienist 2	\$ 68,641.84	898	1,869	0.90
3	Dental Hygienist 3	\$ 67,025.60	781	1,590	0.76
4	Dental Hygienist 4	\$ 72,753.67	624	2,080	1.00
5	Dental Hygienist 5	\$ 37,523.95	723	1,192	0.57
6	Dental Hygienist 6	\$ 50,369.97	515	1,466	0.70
7	Dental Hygienist 7	\$ 88,717.81	831	1,859	0.89
8	Dental Hygienist 8	\$ 44,952.24	1,188	1,476	0.71
9	Dental Hygienist 9	\$ 76,367.88	982	1,947	0.94
10	Dental Hygienist 10	\$ 78,673.41	2,602	2,080	1.00
Total Dental Hygienist Encounters, Hours and FTEs		575,981	9,693	15,832	7.60
C. OTHER DENTAL PRACTITIONER					
1.	Dr. Rabal, Jorge DMD - U/A with UConn Health Center	\$ 43,056.76	521	280	0.13
2.					
Total Other Dental Practitioner Encounters, Hours and FTEs		43,056	521	280	0.13

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
ANNUAL REPORT
FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 7/1/2018 To 6/30/2019

FQHC Name: StayWell Health Care Inc. dba StayWell Health Center

Form B-3 (Compensation, Encounters, Hours, FTEs - Mental Health Care)

MENTAL HEALTH SERVICES COMPENSATION, ENCOUNTERS, HOURS, AND FTEs BY PRACTITIONER					
MENTAL HEALTH SERVICES COMPENSATION, ENCOUNTERS, HOURS, & FTEs		Compensation II	Encounters III	Employee Total Hours IV	Total Employee Hours and FTEs FTEs (2080 hrs = 1 FTE) V
<i>Provide Remized de-identified list (e.g., Psychologist 1)</i>		125,000	1,500	1,040	0.50
A. PSYCHOLOGIST					
1.					0.00
2.					0.00
Total Psychologist Encounters, Staff Hours and FTEs		0	0	0	0.00
B. SOCIAL WORKER					
1	Clinician, LCSW	\$ 78,776.00	279	1,840	0.88
2	Clinician, LMSW	\$ 67,845.28	1,041	2,080	1.00
4	Clinician, LCSW	\$ 67,449.41	827	2,020	0.97
5	Clinician, LCSW	\$ 47,461.01	407	1,480	0.71
6	Clinician, LCSW	\$ 44,171.30	789	2,079	1.00
7	BH Director, LCSW	\$ 111,208.39	290	2,080	1.00
8	Clinician, LCSW	\$ 72,971.52	854	2,047	0.98
9	Clinician, LPC-LADC	\$ 53,755.60	611	1,560	0.75
10	Clinician, LCSW	\$ 60,963.56	452	1,879	0.90
11	Clinician, LCSW	\$ 58,617.69	366	1,458	0.70
12	Clinician, LCSW	\$ 68,667.39	779	2,061	0.99
13	Clinician, LCSW	\$ 77,265.04	678	1,964	0.94
14					
Total Social Worker Encounters, Hours and FTEs		809,153	7,373	22,545	10.82
C. OTHER MENTAL HEALTH PRACTITIONER					
1	APRN - Psych 1	\$ 119,197.01	1,100	2,064	0.99
2					
3	Psychiatrist; Dr. Stern	\$ 139,587.00	353	667	0.32
4	Wellmore for LCSW, Oasis & SBHC program- U/A	\$ 639,934.50	5,047	6,475	3.11
5					
Total Other Mental Health Practitioner Encounters, Hours and FTEs		898,719	6,500	9,206	4.42

STATE OF CONNECTICUT
DEPARTMENT OF SOCIAL SERVICES
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FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period: From 7/1/2018 To 6/30/2019
 FQHC Name: StayWell Health Care Inc. dba StayWell Health Center

Form B-4 (Summary Compensation, Encounters, Hours, FTEs)

SUMMARY COMPENSATION, ENCOUNTERS, HOURS, AND FTEs BY PRACTITIONER TYPE											
SUMMARY COMPENSATION, ENCOUNTERS, HOURS, AND FTEs BY PRACTITIONER TYPE	Number of Practitioners	Total Compensation	Compensation Range			Turnover			Employee Hours and FTEs		
			High	Low	Departures	Hires	Encounters	Employee Total Hours	FTEs (2,080 hrs = 1 FTE)		
A. HEALTH CARE PRACTITIONERS											
1. PHYSICIAN	19	\$ 2,468,450	300,000	130,000				31,703		25,063	12.05
2. PHYSICIAN ASSISTANT	1	110,353	125,000	95,000				3,176		2,080	1.00
3. NURSE (APRN, MIDWIFE)	10	673,356	120,000	85,000				14,223		13,307	6.41
4. PHYSICIAN SERVICES UNDER CONTRACT	1	20,250	250,000	100,000				465		135	0.06
5. OTHER HEALTH PROFESSIONALS											0.00
6. OTHER ALLIED HEALTH PROFESSIONALS											0.00
7. OTHER HEALTH CARE PRACTITIONERS											0.00
Total Health Care	31	3,272,409					0	49,567		40,585	19.52
B. DENTAL PRACTITIONERS											
1. DENTIST	12	1,094,870	235,000	130,000						21,231	6.56
2. DENTAL HYGIENIST	10	575,981	90,000	72,000						9,693	7.61
3. OTHER DENTAL PRACTITIONERS - UA	1	43,056	165,000	75,000						521	0.13
Total Dental	23	1,713,908					0	31,445		29,751	14.30
C. MENTAL HEALTH PRACTITIONERS											
1. PSYCHIATRIST	3	139,587	320,000	275,000						353	0.32
2. PSYCHOLOGIST	0										0.00
3. LICENSED CLINICAL SOCIAL WORKER	17	809,153	120,000	65,000						7,373	10.84
4. PSYCHIATRIC APRN	2	119,197	125,000	85,000						1,100	0.99
5. OTHER MENTAL HEALTH PRACTITIONERS	2	639,935	320,000	50,000						5,047	3.11
Total Mental Health	24	1,707,872					0	13,873		31,751	15.26

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Reporting Period: From 7/1/2018 To 6/30/2019
FQHC Name: StayWell Health Care Inc. dba StayWell Health Center

Form C (Cost Adjustment & Allocation)

COST ADJUSTMENT AND ALLOCATION

A.	Direct Cost Title XIX Services (P5 - Form A-3, Line D, Col. VII)	13,112,600
B.	Direct Cost Other Services (P6 - Form A-4, Line E.1.i, Col. VII)	1,297,836
C.	Total Direct Costs (A+B)	14,410,436
D.	Portion of Title XIX Services (A/C)	90.99%
E.	Total Overhead Cost (P7 - Form A-5, Line I, Col. VII)	8,759,466
F.	Overhead Cost Applicable to Title XIX Services (DxE)	7,970,238
G.	Total Title XIX Services Cost (A+F)	21,082,838
H.	Thirty Percent (30%) of Total Title XIX Svc Cost (Gx.30)	6,324,851
I.	Cost Adjustment (Lower of H-F or Zero)	(1,645,387)
J.	Allowable Title XIX Overhead Cost (F+I)	6,324,851
K.	Direct Costs	
	1. Health Care Services (P3 - Form A-1, Line A3, Col. VII)	8,039,384
	2. Dental Services (P4 - Form A-2, Line B3, Col. VII)	2,915,860
	3. Mental Health Services (P5 - Form A-3, Line C3, Col. VII)	2,157,355
	4. Total Direct Costs (K1 thru K3)	13,112,600
L.	Direct Costs as a % of Total	
	1. Health Care Services (K1/K4)	61.31%
	2. Dental Services (K2/K4)	22.24%
	3. Mental Health Services (K3/K4)	16.45%
M.	Allocated Allowable Overhead Cost	
	1. Health Care Services (JxL1)	3,877,766
	2. Dental Services (JxL2)	1,406,647
	3. Mental Health Services (JxL3)	1,040,438
	4. Total Allowable Title XIX Overhead Cost (M1 thru M3)	6,324,851

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Reporting Period:	From <u>7/1/2018</u>	To <u>6/30/2019</u>
FQHC Name:	StayWell Health Care Inc. dba StayWell Health Center	

Form D (Allowable Cost per Encounter)

ALLOWABLE COST PER ENCOUNTER	
I. Health Care Cost (Excluding Dental and Mental Health)	
A. Direct Health Care Cost (P3 - Form A-1, Line A3, Col. VII)	8,039,384
B. Allowable Overhead Cost (P13 - Form C, Line M1)	3,877,766
C. Total Allowable Health Care Cost (A+B)	11,917,150
D. Encounters (P12 - Form B-4, Health Care Total)	49,567
E. Allowable Health Care Cost Per Encounter (C/D)	240.43
II. Dental	
A. Direct Dental Care Cost (P4 - Form A-2, Line B3, Col. VII)	2,915,860
B. Allowable Overhead Cost (P13 - Form C, Line M2)	1,406,647
C. Total Allowable Dental Cost (A+B)	4,322,507
D. Encounters (P12 - Form B-4, Dental Total)	31,445
E. Allowable Dental Cost Per Encounter (C/D)	137.46
III. Mental Health	
A. Direct Mental Health Care Cost (P5 - Form A-3, Line C3, Col. VII)	2,157,355
B. Allowable Overhead Cost (P13 - Form C, Line M3)	1,040,438
C. Total Allowable Mental Health Cost (A+B)	3,197,793
D. Encounters (P12 - Form B-4, Mental Health Total)	13,873
E. Allowable Mental Health Cost Per Encounter (C/D)	230.50

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Reporting Period: From 7/1/2018 To 6/30/2019
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REVENUES		I	II	III	IV	V
		Excluding Dental, Mental Health & Other	Dental	Mental Health	Other	Total (Col. I thru IV)
A.	Operating Revenue (Net of Bad Debt)					
1.	Medicaid	6,772,732	3,552,908	777,199		11,102,839
2.	Private	371,336	7,818	11,726		390,880
3.	Medicare	848,178	0	104,831	0	953,009
4.	Patient Cash/Self Pay	49,027	183,735	70,039		302,801
5.	Other - Specify					0
6.	Total (1 thru 5)	8,041,273	3,744,461	963,795	0	12,749,529
B.	Other Revenue					
1.	Contributions				8,320	8,320
2.	Grants	3,780,454	460,659	480,902	2,129,887	6,851,902
3.	Interest				21,396	21,396
4.	Donations					944,553
5.	Other - Specify				42,609	42,609
6.	Other - Specify					3,593,025
7.	Other - Specify	944,553			5,855	5,855
8.	Other - Specify	3,593,025				68,598
9.	Other - Specify				29,610	54,578
10.	Other - Specify				(2,745)	(2,745)
11.	Total (1 thru 10)	8,411,599	460,659	480,902	2,234,931	11,588,091
C.	Other Revenue (Include revenue generated by non-approved FQHC sites)					
1.	Other - Specify					0
2.	Other - Specify					0
3.	Other - Specify					0
4.	Other - Specify					0
5.	Other - Specify					0
6.	Other - Specify					0
7.	Total (1 thru 7)	0	0	0	0	0
D.	Total Revenue (A6+B11+C7)	16,452,871	4,205,121	1,444,697	2,234,931	24,337,620

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Reporting Period:	From	7/1/2018	To	6/30/2019
FQHC Name:	StayWell Health Care Inc. dba StayWell Health Center			

Form F (Grants and Contributions)

GRANTS AND CONTRIBUTIONS (EXCLUDING THE PUBLIC HEALTH SERVICES GRANTS)		
A.	Contributions	ACTUAL
	1. Services (<i>Excluding Dental, Mental Health and Other</i>)	
	2. Dental	
	3. Mental Health	
	4. Other - Specify _____	
	Other - Specify _____	
	Other - Specify _____	
	Other - Specify _____	
	Other - Specify _____	
	5. Total (1 thru 4)	0
B.	Grants (<i>Excluding PHS</i>)	
	1. Services (<i>Excluding Dental, Mental Health and Other</i>)	1,248,795
	2. Dental	94,394
	3. Mental Health	364,060
	4. Other - Specify <u>MEP, CTF, CHN, CHCACT, CCF, OHS, NGP, GWHP...</u>	1,119,554
	Other - Specify _____	
	Other - Specify _____	
	Other - Specify _____	
	Other - Specify _____	
	5. Total (1 thru 4)	2,826,803

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Reporting Period:	From	7/1/2018	To	6/30/2019
FQHC Name:	StayWell Health Care Inc. dba StayWell Health Center			

Form G (Cost Disallowance and Offset)

COST DISALLOWANCE AND OFFSET		
A.	Cost Disallowance	
	1. Entertainment	
	2. Fines and penalties	(7,455)
	3. Bad debt	
	4. Cost of actions to collect receivables	
	5. Advertising, except for recruitment of personnel	(25,890)
	6. Contingent reserves	
	7. Legal, Accounting and professional services incurred in connection with rehearing, arbitration, or judicial proceedings pertaining to the reimbursement approved by the Commissioner	
	8. Fundraising	(5,010)
	9. Amortization of goodwill	
	10. Directors fees	
	11. Contributions	
	12. Membership dues for public relations	
	13. Cost not related to patient care	
	14. Interest	
	15. Pass through expenses	
	16. Total (1 thru 15)	(38,355)
B.	Cost Offset (Expense Recovery)	
	1. Refunds	
	2. Rent Income	
	3. In-Kind Medical Supplies: DPV VFC Vaccines, Clinical equipment	(944,532)
	4. In-Kind Dental Supplies	
	5. In-Kind Computer Supplies	
	6. In-Kind Advertising	
	7. Total (1 thru 6)	(944,532)
C.	Total Cost Disallowance and Offset (A16+B7)	(982,887)

StayWell Health Care Inc dbd Staywell Health Center FYE 6-30-19

Employee	Position Title	Dept	Final Trial Balance Wage Amt FYE 6-30-19	Category Wage	%	Cost Report Ind ref - Form A Col 1	Fringe Reclass	Total	Reclass to ADMIN
Alvarado, Myra	HR Intern	EB	3,818.15						
Alvarez, Alicia L	Cred Admin/Sr HR Admin	EB	69,269.12						
Korui, Kenneth W	HR Director	EB	26,980.18						
Redeman, Jessica A	HR Intern	EB	740.48						
Tripp, Lynn M	HR Director	EB	132,648.86						
Atimotovic, Dzenila	AP-Payroll Specialist	Finance	48,899.34						
Alvarez, Giselle M	Receptionist	Clerical	37,882.90						
Anguilem, Jamie L	Practice Manager	Administration	64,746.36						
Barra-Arredondo, Karina F	Nuit Connect Home Visitor	Enabling Svc	43,742.05						
Bauza, Brenda L	Patient Billing Collection Specialist I	Billing	16,376.48						
Bianchi, Christine	CCO	Administration	170,438.04						
Bianco, Claudia J	Receptionist	Clerical	11,029.41						
Bonilla, Katherine	Naugatuck Outreach Coord	Enabling Svc	54,932.37						
Goodrich, Adriane R	Outreach & Enrollment	Enabling Svc	22,853.54						
Carolina, Wilfredo Y	Receptionist	Clerical	43,700.54						
Casillo, Brendaliz	Patient Billing Specialist III, CPC - Lead	Billing	11,343.00						
Castro-Izcano, Samantha	Referral Clerk	Clerical	4,870.19						
Dale, Amy C	Executive Assistant	Administration	62,137.70						
Colman, Deborah L	Receptionist	Clerical	33,615.43						
Colon, Elena F	Accounting Manager	Finance	68,500.49						
Crab, Jason M	IT Specialist	IT	2,616.80						
Davis, Natalie N	Receptionist	Clerical	43,191.80						
De Barros, Idalina E	Receptionist	Clerical	37,467.63						
De Brito, Diana P	Receptionist	Clerical	39,225.36						
DeCarlo, Rosemarie	Receptionist	Clerical	4,285.88						
Diaz, Ila M	Receptionist	Clerical	6,400.38						
Dub, Miglena	Patient Billing Specialist II, CPC	Billing	41,264.72						
Echeverria, Nancy E	Receptionist	Clerical	42,243.22						
Edson, Keythia M	Receptionist	Clerical	38,160.06						
Figueras, Kassandra	Receptionist	Clerical	35,054.45						
Foster, Shelley	Receptionist	Clerical	36,179.32						
Francis, Polyana R	Patient Billing Specialist III, CPC - Lead	Billing	47,745.89						
French, Amy C	Healthly Start Coordinator	Enabling Svc	26,764.89						
Garcia, Esanila	Receptionist, Team Lead	Clerical	42,640.03						
Gonzalez, Linda	Receptionist	Clerical	37,230.63						
Gurrameti, Niveditha	Patient Billing Specialist II, CPC	Billing	38,868.32						
Hayes, Wae J	Senior IT Specialist	IT	61,105.78						
Hayes, Carlin B	QUEST Group Coordinator	Enabling Svc	162.00						
Hayes, Rachel L	Nurt Farm Coord Clinic Sup	Enabling Svc	48,493.00						
Herrick, Alice M	Receptionist	Enabling Svc	65,660.46						
Infinite, Vanessa	Clinical Informatics Spec	QA	33,693.87						
Jordan, Joshua	Receptionist	Clerical	53,369.63						
Kala, Gazime	Data Analyst	QA	6,653.90						
Lilla, Jocelyn	AP - Payroll	Finance	37,389.37						
Vega, Yadiris	Med Access to Care Coord	Med RW	43,291.46						
Green, Deannay	RW Early Interventions Specialist	Med RW	47,045.10						
Sengstack, Marie C	RW EIS & CQM Coordinators	Med RW	38,441.97						
Carriano, Agatha	RW EIT/HIV Coordinator	Med RW	48,434.82						
Myers, Romona	RW Medical Case Manager	Med RW	46,076.09						
Lewis, Keyvin A	RW EIT/HIV Coordinator	Med RW	2,490.10						
Albarel, Chrysa-Marie	RW Housing Manager, HOPWA	Med RW	10,763.75						
Gonzalez, Joel E	RW Med Case Mgr & CTR Outreach Coord	Med RW	43,286.23						
Galar, Chakodhan	RW Medical Case Manager	Med RW	41,122.88						
Bennett, Ebony R	Ryan White Med Case Mgr	Med RW	45,221.39						
Rulliano, Breanna	Ryan White Med Case Mgr	Med RW	32,966.09						
Thomas, Eida	Ryan White Med Case Mgr	Med RW	48,606.61						
Ventura, Marjinsky	Ryan White Program Manager	Med RW	91,351.13						
Lama, Alberta	SBHC Office Manager	Administration	1,831.31						
Fortier, Holly A	SBHC Site Coordinator-MA	Administration	40,726.34						
Lopez, Miriam Y	Patient Billing Specialist II, CPC	Billing	64,740.71						
Kanatcha, Diana	Practice Manager	Administration	91,136.29						
Lewis, June	Practice Manager	Administration	79,235.93						
Loose-Clarifoglio, Janet	Receptionist - OASIS	Clerical	30,122.71						
Lizarr, Crystal T	Practice Manager	Administration	60,460.46						
Lopez, Ivette	Nurturing Connections Coord	Enabling Svc	10,685.17						
Lopez, Maria P	Receptionist	Clerical	20,486.05						
Lopez, Maria I	Medical Operations Associate	Administration	79,235.94						
Lopez, Miriam I	Practice Manager	Administration	64,676.94						
Martinez, Normasio	Receptionist	Clerical	401.70						
Martinez, Yimara	Recovery Coach	Clerical	41,763.85						

Staywell Health Care Inc dbd Staywell Health Center FYE 6-30-19

Employee	Position Title	Dept	Category	Wage	%	Cost Report Inf ref - Form A Col 1	Fringe Recluse	Total	Recluse to ADMIN
Machis, Angela L	QA/PR Checker	Administration	Final Trial Balance						
McCrossin, Amy	Patent Billing Specialist II, CPC	Billing	Wage Amt FYE 6-30-19	\$ 33,702.68					
McGowan, Rosemary	Receptionist	Clinical		\$ 43,868.78					
Madala, Elizabeth	Nut Connect Home Visitor	Enabling Svc		\$ 625.28					
Madala, Malinda	Telephone Operator	Clinical		\$ 38,779.81					
Mah, Yvonna	Receptionist	Clinical		\$ 39,315.41					
Mandula, Brenda E	Receptionist	Clinical		\$ 34,477.44					
Mandula, Lori JD	Receptionist	Clinical		\$ 16,147.40					
Miller, Savannah J	Financial Purchase Coord	Finance		\$ 36,960.05					
Morcy, Karen A	Practice Manager	Administration		\$ 16,014.81					
Murphy, Ellen	Receptionist	Clinical		\$ 6,364.89					
Murphy, Melissa	Receptionist	Clinical		\$ 48,413.34					
Palmer, Darrida	Health Start Prog Coord	Enabling Svc		\$ 9,814.84					
Pariz, Zinnia	Referral Clerk	Clinical		\$ 85,050.03					
Peque, John J	Data Analyst	GA		\$ 12,803.30					
Reinos, Jean E	Patent Billing Specialist II, CPC	Billing		\$ 43,694.41					
Rodriguez, Gabriela	Nut Connect Home Visitor	Enabling Svc		\$ 39,378.54					
Rodriguez, Mariela	Receptionist	Clinical		\$ 42,185.12					
Rodriguez, Michael	Patent Billing Specialist III, CPC - Lead	Billing		\$ 84,672.32					
Romjas, Michael V	Co-Dir	Administration		\$ 12,812.81					
Rosado, Lisette	Receptionist	Clinical		\$ 31,093.35					
Rosario, Geoffrey	IT Specialist	IT		\$ 38,823.60					
Santiago, Betty I	Receptionist	Clinical		\$ 35,894.87					
Santiago, Elizabeth	Telephone Operator	Clinical		\$ 36,865.23					
Santiago, Ella	Practice Manager	Administration		\$ 82,940.49					
Schroeder, Jill G	Youth & Community Strategy Director	Administration		\$ 87,268.23					
Siggins, Bronwiese	Patent Billing Collection Specialist I	Billing		\$ 13,834.85					
Siggins, Rita M	Patent Billing Collection Specialist I	Billing		\$ 35,444.22					
Stephan, Rachel	Nut Fien Coord Clinic Supervisor	Enabling Svc		\$ 21,817.11					
Thompson, Donald	CEO	Administration		\$ 245,785.88					
Torres, Sonia	Receptionist	Clinical		\$ 37,818.80					
Tracy, Lita	CFO	Administration		\$ 241,450.93					
Vallentin, Vianca	Receptionist	Clinical		\$ 35,036.89					
Vargas, Devoza	Case Management Clerk	Finance		\$ 11,077.74					
Vargas, Jeanelle	Receptionist	Clinical		\$ 27,867.23					
Vargas, Jennifer	Receptionist	Clinical		\$ 34,860.08					
Venardo, Abby	Billing & Collection Manager, CPC	Billing		\$ 85,687.46					
Vera, Malis D	Receptionist	Clinical		\$ 38,365.14					
Wilson, Laura J	Nut Connect Home Visitor	Enabling Svc		\$ 42,786.89					
Yalamanchilli, Mega	IT Director	IT		\$ 172,380.31					
Zabor, Albert A	Building Supervisor	Facility Admin		\$ 60,206.17					
Selimo, Robert	Building Supervisor	Facility Admin		\$ 60,686.68					
De Jesus, Julia Y	Medical Rec/Interpreter	Clinical		\$ 39,807.53					
Erizo, Teleny Y	Medical Rec/Interpreter	Clinical		\$ 31,814.15					
Feliciano, Sonia	Medical Rec/Interpreter	Clinical		\$ 35,835.07					
Fernandez, Luz M	Medical Rec/Interpreter	Clinical		\$ 38,128.05					
Fonseca, Helena	Medical Rec/Interpreter	Clinical		\$ 18,188.50					
Guzman, Jimmie V	Medical Rec/Interpreter	Clinical		\$ 9,333.78					
Lara, Kelmarte	Medical Rec/Interpreter	Clinical		\$ 22,582.32					
Neuboth, Dorothy V	Medical Records Coord.	Clinical		\$ 53,022.20					
Perez, Eyahli E	Medical Records - Translator	Clinical		\$ 14,810.28					
Rosa, Uliana	Medical Records - Translator	Clinical		\$ 15,884.47					
Santana, Liz	Medical Rec/Interpreter	Clinical		\$ 7,564.39					
Smith, Katherine	Medical Rec/Interpreter	Clinical		\$ 39,588.02					
Welby, Nancy L	Medical Rec/Interpreter	Clinical		\$ 59,322.59					
Dey, David K	Dental Assistant	Dental	\$5,210,887.95	37.24%		\$ 1,851,439		\$4,359,448.95	
Hernandez, Uliana	Dental Assistant	Dental	\$ 40,473.28						
Jardin, Susaine	Dental Assistant	Dental	\$ 26,421.76						
Mendez, Alana D	Dental Assistant	Dental	\$ 52,810.35						
Munoz, Millean A	Dental Assistant	Dental	\$ 42,835.91						
Silva, Ediluis F	Dental Assistant	Dental	\$ 37,118.43						
Tome, Tamesa	Dental Assistant	Dental	\$ 42,747.94						
Velez, Damaris	Dental Assistant	Dental	\$ 37,833.90						
Wilson, Ruthann Q	Dental Assistant	Dental	\$ 889.52						
			\$ 5,184.02						
Bantone, Katelyn	Dental Hygienist	Dental	\$ 19,865.08						
Cabo, Maria L	Dental Hygienist	Dental	\$ 68,841.84						
Coelho, Paula	Dental Hygienist	Dental	\$ 67,828.69						
Alicoli, Sonia	Dental Hygienist	Dental	\$ 72,783.67						
Alvarez-Figueroa, Esqueil	Dental Hygienist	Dental	\$ 37,923.85						
Backstrom, Amy L	Dental Hygienist	Dental	\$ 58,268.87						
			\$289,514.60	2.67%		\$ 83,163.10		\$371,677.75	

StayWell Health Care Inc dbd Staywell Health Center FYE 6-30-19

Employee	Position Title	Dept	Final Trial Balance Wage Amt FYE 6-30-18	Category Wage	%	Cost Report Inf ref - Form A Col 1	Fringe Reclas	Total	Reclass to ADMIN
Fernandez, Gina M	Dental Hygienist	Dental	\$ 96,717.81	\$110,337.74	43.7%	B - 1b	\$ - 775,841.90	\$ 786,604.84	
McLure, Irene P	Dental Hygienist	Dental	\$ 44,832.24					\$ 27,433.53	
Miller, Elizabeth	Dental Hygienist	Dental	\$ 78,387.88						
Wisher, April T.	Dental Hygienist	Dental	\$ 76,873.41						
Nunes, Jocelyn	Dental Hygienist	Dental	\$ 34,271.30						
Patel, Amit	Dental Director	Dental	\$ 224,324.34						
Gill, Ramen	Dentist	Dental	\$ 28,816.78						
Graham, Barbara A	Dentist	Dental	\$ 121,684.21						
LaRosa, Robert F	Dentist	Dental	\$ 3,056.72						
Marshall, James B	Dentist	Dental	\$ 14,134.35						
Menon, Meera	Dentist	Dental	\$ 22,636.25						
Bonacore, Anthony	Dentist	Dental	\$ 141,840.32						
Rappaport, Gery	Dentist	Dental	\$ 13,042.47						
Ritter, David P	Dentist	Dental	\$ 125,606.12						
Shivareddy, Shyam P	Dentist	Dental	\$ (1,877.88)						
Toon, Claire C	Dentist	Dental	\$ 8,473.76						
Wang, Xiang	Dentist	Dental	\$ 91,606.03						
Young, Michael	Dentist	Dental	\$ 160,848.80						
Zelik, Steve J	Dentist	Dental	\$ 84,052.88						
Ahmed, Maida Nazah	MD, OB/GYN Physician	Medical	\$ 84,877.70	\$1,094,219.34	7.8%	B - 1a	\$ - 316,462.03	\$1,410,352.87	
Aghaei, Reihana	MD, Pediatrician	Medical	\$ 170,531.99						
Beth, George	MD, Internist	Medical	\$ 109,940.39						
Conehyah, Debbie L	MD, Pediatrician	Medical	\$ 89,286.96						
Grover, Allison W	MD, Geriatrics	Medical	\$ 158,988.15						
Habu, Elle	MD, Internist	Medical	\$ 210,696.46						
Jayantli, Lata R	MD, Pediatrician	Medical	\$ 131,881.06						
Kawand, Shafiq	MD, Pediatrician	Medical	\$ 124,706.96						
Kozal, Zila	MD, Internist	Medical	\$ 100,854.98						
Kuboyjira, Nita J	MD, Pediatrician	Medical	\$ 80,763.18						
Lombard, Tess K	Chief Medical Officer	Medical	\$ 259,762.18						
Makayak, Nicole P	MD, Internist	Medical	\$ 173,862.38						
Milena, Monika	MD, Internist	Medical	\$ 133,796.33						
Mohammed, Shanzee S	MD, Internist	Medical	\$ 25,996.24						
Navitsky, Jody	MD, Pediatrician	Medical	\$ 161,305.41						
Rasul, Sina	MD, Pediatrician	Medical	\$ 179,762.18						
Shah, Prebidheep	MD, Internist	Medical	\$ 14,047.71						
Shah, Stephen	MD, Internist	Medical	\$ 46,876.42						
Shah, Leonard	MD, Psychiatrist	Medical	\$ 217,553.78						
Tiyerara, Sandeep	Dr	Medical	\$ 139,087.00						
Tola, Vicky B	MD, Family Practitioner	Medical	\$ 183,826.44						
Barrons, Angela M	Physician Assistant	Medical	\$ 110,383.08	\$1,633,035.87	6.7%	A - 1a	\$ - 739,804.78	\$3,391,734.80	
Castro, Mary Ellen	APRN	Medical	\$ 30,727.20						
Carrico, Elysa	APRN	Medical	\$ 19,216.74						
Copper - Tripp Karen	APRN - Podi	Medical	\$ 88,197.32						
Craneon, Hilary	APRN - Adult	Medical	\$ 22,415.36						
Hanula, Lea	APRN	Medical	\$ 85,885.95						
Lopez, Ruth	APRN	Medical	\$ 41,588.71						
Mari, Lindsey E	APRN	Medical	\$ 105,441.08						
Seccombe, Courtney	APRN	Medical	\$ 96,787.12						
Sage, Elise M	APRN	Medical	\$ 100,298.67						
Weber, Celeste N	APRN	Medical	\$ 82,988.72						
Christiano, Nina	Registered Nurse	Medical	\$ 1,292.58						
Dunn, Helens	Registered Nurse	Medical	\$ 17,880.64						
Hale Barbara	Registered Nurse - OBGYN	Medical	\$ 37,884.22						
Penderau, Dawn L	Registered Nurse - Prof Nurse Supervisor	Medical	\$ 86,291.15						
Phillips, Jennifer L	Registered Nurse	Medical	\$ 76,855.54						
Poach, Margerita	Registered Nurse	Medical	\$ 15,728.33						
Potusak, Cassidy	Registered Nurse	Medical	\$ 85,132.19						
Ralph-Besley, Renee Vemor	Registered Nurse	Medical	\$ 73,932.02						
Williams, Yolanda B	Registered Nurse-Coord,	Medical	\$ 77,288.27						
Alward, Susan	CNM, Certified Nrs Midwif	Medical	\$ 166,385.03						
Stella Pamela Koy	CNM, Certified Nrs Midwif	Medical	\$ 187,005.28						
Bartolo, Angela	Licensed Practical Nurse	Medical	\$ 48,312.01						
Carroll, Kelly M	Licensed Practical Nurse	Medical	\$ 58,820.19						
Constanti, Jessica M	Licensed Practical Nurse	Medical	\$ 13,841.79						
Conyers, Shreese	Licensed Practical Nurse	Medical	\$ 32,232.88						
Dalgle, Kristan A	Licensed Practical Nurse - Float	Medical	\$ 4,681.79						
Barrons, Angela M	Physician Assistant	Medical	\$ 110,383.08	\$110,333.08	0.79%	A - 1a	\$ - 739,804.78	\$3,391,734.80	
								\$142,600.86	
									\$ 31,921.83
									\$ 302,877.47
									\$1,768,344.07

StayWell Health Care Inc dbd Staywell Health Center FYE 6-30-19

Employee	Position Title	Dept	Final Trial Balance Wage Amt FYE 6-30-18	Category Wage	%	Cost Report Inf ref - Form A Col 1	Fringe Reclass	Total	Reclass to ACRMIN
Donna, Claudia	Licensed Practical Nurse - Coord	Medical	\$ 90,148.02						
Dunbrook, Henry	Licensed Practical Nurse	Medical	\$ 1,495.44						
Diaz, Cheryl A	Licensed Practical Nurse	Medical	\$ 61,084.25						
Dyette, Elizabeth Ann	Licensed Practical Nurse	Medical	\$ 54,051.86						
Eyles, Michael J	Licensed Practical Nurse	Medical	\$ 45,531.32						
Froh, Bridgetta	Licensed Practical Nurse	Medical	\$ 7,987.03						
Friedl, Lourdes M	Licensed Practical Nurse - BH	Medical	\$ 25,305.72						
Garzon, Stobien Maria	Licensed Practical Nurse	Medical	\$ 52,506.88						
Gonzalez, Leticia	Licensed Practical Nurse - Pedit	Medical	\$ 16,685.07						
Gravel, Rebecca	Licensed Practical Nurse	Medical	\$ 28,111.73						
Jamigan, Courtney	Licensed Practical Nurse	Medical	\$ 42,269.31						
Kurz-Mollita, Caroline	Licensed Practical Nurse - Float	Medical	\$ 27,865.77						
Lebo, Anapaula D	Licensed Practical Nurse	Medical	\$ 56,304.24						
Lopez, Miris	Licensed Practical Nurse	Medical	\$ 28,092.71						
Marques, Tammy Lee	Licensed Practical Nurse	Medical	\$ 46,002.54						
Marque-DuShive, Jennifer B	Licensed Practical Nurse - Float	Medical	\$ 24,002.04						
Marras, Kalina	Licensed Practical Nurse	Medical	\$ 30,077.81						
Moore, Shijuan M	Licensed Practical Nurse - Float	Medical	\$ 4,448.34						
Nichols, Susan	Licensed Practical Nurse	Medical	\$ 21,708.10						
Proffitt, Stephanie	Licensed Practical Nurse	Medical	\$ 44,771.00						
Rappolt, Ashley M	Licensed Practical Nurse	Medical	\$ 20,733.97						
Rodriguez, Sarah	Licensed Practical Nurse	Medical	\$ 84,518.17						
Rogers, Danielle	Licensed Practical Nurse	Medical	\$ 96,153.64						
Taylor, Alma R	Licensed Practical Nurse	Medical	\$ 6,505.90						
Alonso, Cheryllyn	Med Assistant - Radiol	Medical	\$ 38,860.48						
Barr, Brendi L	Medical Assistant	Medical	\$ 41,642.83						
Chen, Angalita M	Medical Assistant	Medical	\$ 23,342.74						
Choi, Eijone	Medical Assistant	Medical	\$ 38,373.33						
Carroll, Jeannia	Medical Assistant	Medical	\$ 5,062.19						
Hizami, Evangelina	Medical Assistant - Float	Medical	\$ 34,490.38						
Irizarry, Jessica	Med Assistant - Radiol	Medical	\$ 8,378.80						
Jarama, Theresa A	Medical Assistant	Medical	\$ 27,065.99						
Johnson, Theresa A	Medical Assistant	Medical	\$ 43,342.00						
Keliena, Ethel	Medical Assistant	Medical	\$ 21,178.84						
Parsons, Tiffany S	Medical Assistant	Medical	\$ 36,062.43						
Sabbar, Jennifer R	Medical Assistant	Medical	\$ 35,829.92						
Seabury, Joan	Nurse Manager	Medical	\$ 187,871.12						
Thieto, Ileana	Medical Assistant	Medical	\$ 39,813.39						
Valdez, Julissa	Medical Assistant - Referral Coord.	Medical	\$ 37,489.37						
Robinson, Elizabeth M	SBIRT Leader	Medical	\$ 34,711.70	\$ 1,612,308.44	11.49%	A - 16	\$ 401,713.20	\$ 2,064,071.64	
Pappas, Victoria C	APRN, Psych	BH	\$ 119,197.01	\$ 119,197.01	0.85%	C-1c	\$ 34,385.14	\$ 153,582.15	
Brandt, Magdalena M	Case Manager	BH	\$ 50,151.30						
Davis, Joclyn A	SA Director	BH	\$ 78,775.00						
Dublin, Barbara A	Case Manager	BH	\$ 14,135.10						
Figueras, Miled	Clinician, MSW	BH	\$ 67,845.28						
Figueras, Ramary	Clinician, Licensed	BH	\$ 67,448.41						
Jimenez, Katherine	Clinician, LMSW	BH	\$ 47,465.01						
Lewis, Nicole	Case Manager - BH	BH	\$ 7,338.08						
Liberty, Rachel M	Clinician, Licensed	BH	\$ 44,171.30						
Lyons, Beverly A	BH Director	BH	\$ 111,209.39						
Murray, Susan G	BH Clinician, LCSW	BH	\$ 72,071.52						
Mendi, Sandy	Clinician, LADC	BH	\$ 53,785.80						
Peterson, Jimit A	Clinician, Licensed	BH	\$ 90,983.59						
Robbham, Rubacca	Clinician, Licensed	BH	\$ 88,817.88						
Solera, Amanda Roelyn	Case Manager	BH	\$ 12,332.03						
Wilson, Katherine R	Clinician, Licensed	BH	\$ 81,867.39						
Wyner, Joan S	Clinician, LCSW	BH	\$ 77,265.04						
Total			13,925,944.05	683,127.49	4.9%	C - 1b	\$ 287,345.39	\$ 17,938,449.34	53,755.39
Reclass:									
Smith, Samuel	MD, Ophthalmologist	Medical	\$ 30,007.15	\$ 30,007.15	0.2%	38	\$ 6,619.33	\$ 36,626.49	

StayWell Health care Inc dba StayWell Health Center Trial Balance FYE 2019

02 - Medical

Account Code	Account Title	Debit Balance	Sec A Column_line #
Wages & Salaries		5,739,821.08	
Fringe Benefits		1,653,906.57	7,393,727.65
6110	Contractual & Consultant Services - clinical patient care	143,909.06	Dr. Ackley \$20,260, TimeDoc CCM \$90,9E
6240	Tele Retinopathy Contract Services	620.00	\$ 144,529.06 I 1d
6310	Medical Supplies	99,499.89	
6315	Family Planning Supplies	615.10	
6410	Clinical Equipment	5,692.44	
6360	Office Supplies	8,206.17	
6365	Program Supplies & Activities	25,274.40	
6370	Computer Supplies & Software	2,429.84	
6410	Clinical Equipment	5,692.44	
6420	Office Equipment- Furnishings	1,358.95	
6430	Computer - Printer- Copier- Fax Equipment	12,629.54	
6900	Postage Stamps	27.39	
7700	Donation - Inkind	944,531.89	\$ 1,105,958.05 II 2a VFC Vaccine/-adjust off
7310	Travel - meeting & conference	33,886.13	
7340	Transportation Services	4,374.20	
7410	Staff Training & Development - clinical	43,827.89	
			\$ 82,088.22 II 2b
7000	Printing & Publications	4,010.64	
7210	Books & Subscriptions	31.90	
7220	License & Fees	22,958.69	
			\$ 27,001.23 II 2h
7110	Personnel Recruitment	29,500.00	
7120	Employment Agency fees	10,000.00	\$ 39,500.00 IV 2h
6120	Contractual & Consultant Services - non patient care	1,230.00	
6140	Contractual Services - software & hardware maintenance	187,584.80	
6170	Professional Services - Other	27,507.03	
6510	Clinical Equipment Repair & Maintenance	3,930.00	
6540	Computer/Software Repair & Maintenance	1,759.00	
6570	Equipment Rental - Lease	2,908.02	
7230	Organizational Dues & Membership	750.00	
7510	Answering Service	7,255.46	
7520	Commercial Laundry Service	7,651.25	
7530	Medical Waste Service	5,545.78	
7640	Background Check Charges	300.00	
7690	Miscellaneous: Food...	12,725.14	
			\$ 259,144.48 IV 2h
9980	Depreciation Exp: Medical Equipment	1,846.92	
9995	Depreciation: In-Kind	868.80	\$ 2,715.72 II 2c

03 - Dental

Account Code	Account Title	Debit Balance	Sec B column line #'s
Wages & Salaries		1,993,737.68	
Fringe Benefits		574,487.57	2,568,225.25
6110	Contractual & Consultant Services - clinical patient care	43,324.39	\$ 43,324.39 B- 1c Pediatric Dentrist (Dr. Rabr
6340	Dental Supplies	194,911.46	
6360	Office Supplies	3,486.65	
6370	Computer Supplies & Software	8,472.90	
6410	Clinical Equipment	31,028.69	
6420	Office Equipment- Furnishings	319.98	
6430	Computer - Printer- Copier- Fax Equipment	14,733.02	
			\$ 252,932.70 II 2a
7310	Travel - meeting & conference	4,748.83	
7410	Staff Training & Development - clinical	9,474.48	
			\$ 14,223.31 II 2b
9980	Depreciation Exp: Dental Equipment		
9995	Depreciation: In-Kind		\$ - II 2c
6510	Clinical Equipment Repair & Maintenance	7,550.72	\$ 7,550.72 IV 2e
7220	License & Fees	6,734.50	
7230	Organizational Dues & Membership	1,054.00	\$ 7,788.50 IV 2e
6120	Contractual & Consultant Services - non patient care	2,564.99	
6540	Computer/Software Repair & Maintenance	21,530.89	
6170	Professional Services - Other	3,742.79	
6570	Equipment Rental - Lease	4,045.64	
7000	Printing & Publications	3,788.77	
7210	Books & Subscriptions	2,057.42	
7510	Answering Service	3,506.81	
7520	Commercial Laundry Service	2,554.70	
7530	Medical Waste Service	390.00	

7640	Background Check Charges	70.00		
7690	Miscellaneous	16.83		
			\$ 44,248.84	IV 2e

12 - Mental Health

Account Code	Account Title	Debit Balance		Sec C column line #'s
Wages & Salaries		1,012,304.50		
Fringe Benefits			1,303,996.01	782,112.38
6110	Contractual & Consultant Services - clinical patient care	291,691.51		
	Midwestern CT Council of Alcoholism (RWA)	55,974.91		
	Recovery Network of Programs, Inc. (RWA)	86,702.97		
	Wellmore Inc: BH at SBHC and OASIS	639,434.50		
6120	Contractual & Consultant Services - non patient care			20,265.00
	Raymond Yeung develop BH electronic templates	4,765.00		
	Wellmore Inc. -- Trauma training	500.00		
	Houstonic Valley Coalition Against SA - training services	15,000.00		
			\$ 802,377.38	I c
6310	Medical Supplies	48.90		
6360	Office Supplies	2,831.47		
6365	Program Supplies & Activities	1,099.58		
6370	Computer Supplies & Software	2,442.80		
6410	Clinical Equipment	0.00		
6420	Office Equipment- Furnishings	860.97		
6430	Computer - Printer- Copier- Fax Equipment	9,392.84		
6440	Telephone- Cell- Beeper Equipment	0.00		
			\$ 16,676.56	II a
7310	Travel - meeting & conference	3,691.13		
7410	Staff Training & Development - clinical	5,809.98	\$ 9,501.11	II b
9960	Depreciation Exp: Software/ Hardware IT Equipment	1,880.40	\$ 1,880.40	II c
7110	Personnel Recruitment	\$ -		
7120	Employment Agency fees	\$ -		
			\$ -	IV e
7210	Books & Subscriptions	285.58		
7220	License & Fees	4,697.00		
7230	Organizational Dues & Membership	944.00	\$ 5,906.58	II e
6570	Equipment Rental - Lease	2,462.12		
7000	Printing & Publications	326.77		
7510	Answering Service	1,330.18		
7530	Medical Waste Service	70.00		
7640	Background Check Charges	50.00		
7690	Miscellaneous	12,778.10		
			\$ 17,017.17	II e

NON ALLOWABLE DIRECT EXPENSES:

Account Code	Account Title	Debit Balance		Sec e column line #'s
6210	Laboratory Contract Services	180,959.83		II 1a
6230	Radiology Contract Services	2,312.74		II 1b
6320	Prescription Drugs/340b Pharmacy	1,114,563.77		II 1c
Total Nonallowable Direct Other Service Cost			\$ 1,297,836.34	

44 - Administration

Account Code	Account Title	Debit Balance		Sec e column line #'s	
Wages & Salaries		5,210,687.95			
Fringe Benefits			6,712,126.92		
6120	Contractual & Consultant Services - non patient care	57,706.25			
6140	Contractual Services - software & hardware maintenance	200,503.53			
6170	Professional Services - Other	45,556.43			
			\$ 303,766.21	H col I j	other
6150	Professional Services - Audit	45,684.00	\$ 45,684.00	H col II e	accounting
6160	Professional Services - Legal	97,818.01	\$ 97,818.01	H col II d	legal
6360	Office Supplies - Admin	14,232.01			
6365	Program Supplies & Activities	35,042.18			
6370	Computer Supplies & Software	43,343.35			
6390	Miscellaneous Supplies	31.45			
6420	Office Equipment- Furnishings	10,305.04			
6430	Computer - Printer- Copier- Fax Equipment	12,469.72			
6440	Telephone- Cell- Beeper Equipment	0.00			
			\$ 115,423.75	H col II c	office supplies
6610	GAP Insurance	14,633.30			
6630	Directors & Officers Insurance	5,458.00			
6640	Vehicles Insurance	1,943.92			

6670	Bonding Insurance	112.50	\$	22,047.72	H col II f	insurance
6800	Telephone	87,077.84	\$	87,077.84	H col II g	telephone
7110	Personnel Recruitment	47,000.00				
7120	Employment Agency fees	29,713.54				
			\$	76,713.54	H col II h	Help wanted
7130	Advertising & Marketing - public info	25,889.78	\$	25,889.78	H col II j	other
7210	Books & Subscriptions	3,691.92				
7220	License & Fees	4,602.82				
7230	Organizational Dues & Membership	34,833.00	\$	43,127.74	H col II j	other
7310	Travel - meeting & conference	14,315.88				
7320	Travel - outreach & case management	11,066.72				
7340	Transportation Services	3,850.00				
7420	Staff Training & Development - administrative	50,043.85	\$	79,276.45	H col II j	other
7510	Answering Service					
7520	Commercial Laundry Service					
7530	Medical Waste Service					
			\$	-	H col II j	other
7610	Bank Charges	7,154.58				
6750	IRS & State Tax Due	0.00				
7620	Finance & Late Fee Charges	300.00				
			\$	7,454.58	H col II j	other
6520	Office Equipment Repair & Maintenance	594.97				
6530	Vehicle Repair & Maintenance	2,646.44				
6540	Computer/Software Repair & Maintenance	2,412.21				
6900	Postage	18,374.11				
7000	Printing & Publications	4,572.84				
7630	Storage Charges	8,028.00				
7635	Shredding Charges	7,685.50				
7640	Background Check Charges	3,451.98				
7650	Payroll Processing Charges	36,567.14				
7670	Merchant Charges	7,849.52				
7690	Miscellaneous	9,275.97				
			\$	101,258.68	H col II J	other
7680	Fundraising/Contributions	5,010.36	\$	5,010.36	H col II J	other
9995	Depreciation: In-Kind	4,153.80				
9960	Depreciation Exp: Software/ Hardware IT Equipment	20,583.25	\$	24,717.05	H col II b	Depr-eqpmnt

45 - Facility

Account Code	Account Title	Debit Balance				
6120	Contractual & Consultant Services - non patient care	600.00				
6130	Contractual Services - facility & grounds maintenance	205,212.65				
6145	Contractual Services - telephone maintenance					
6170	Professional Services - Other	157.50				
6380	Janitorial - Housekeeping Supplies	34,812.86				
6385	Building - Maintenance Supplies	12,284.52				
6390	Miscellaneous Supplies	19.99				
6420	Office Equipment- Furnishings	1,011.00				
6430	Computer - Printer- Copier- Fax Equipment	1,001.16				
6550	Water Cooler Repair & Maintenance	5,445.50				
6560	Telephone Repair & Maintenance	0.00				
6730	Repairs & Maintenance	69,545.69				
7540	Dumpster Services	18,117.53				
7690	Miscellaneous	4,484.75				
			\$	352,694.05	G col II g	Housekeeping & Maintena
6620	General Liability - Property Insurance	95,002.38	\$	95,002.38	G col II b	insurance
6710	Rent	116,301.03	\$	116,301.03	G col II a	rent
6720	Utilities - gas, electricity, water	141,288.18	\$	141,288.18	G col II d	utilities
9910	Disposed Assets	0.00				
7900	Gain / Loss from Property Damage	0.00				
9920	Depreciation Exp: Building/ Leasehold Improvements	246,767.53				
9950	Depreciation Exp: Furniture & Fixtures	475.20	\$	247,242.73	G col II e	depr- bldg
9970	Depreciation Exp: Telephone Equipment	2,627.88	\$	2,627.88	G col II f	depr- eqpmnt
6740	Real Estate - Property Tax	13,991.77	\$	13,991.77	G col II h	other
6570	Equipment Rental - Lease	20,771.09				
6580	Vehicle Rental - Lease	6,753.59				
			\$	27,524.68	G col II h	other
	Dr Smith	\$ 30,607.16	\$	30,607.16	Wage	
		\$ 8,819.33	\$	8,819.33	FB	
		\$ 24,231,641.49	\$	24,231,641.49		
9330	340B Contracted Pharmacy Bad Debt	103,516.19				
9710	Medicaid Bad Debt Expense	113,054.60				
9720	Medicare - Bad Debt Expense	9,182.46				
9730	Self Pay - Bad Debt Expense	909,824.43				
9740	Commercial - Bad Debt Expense	20,052.70	\$	1,155,630.38		

Sheet B Visits

Employees from Payroll

EE Name	Job Title	FYE 2018 Gross		Total Hrs Paid	FTE (Paid Hrs / 2080)	Wkst S-3 PT III FTE
		Wages - Trial Balance	ADP			
Achong, Maria Natalie	MD, OB/GYN Physician	\$ 84,917.70	\$ 824.00	0.40	16	
Agrawal, Radhika	MD, Pediatrician	\$ 170,539.69	2,029.00	0.98	16	
Barth, George	MD, Internist	\$ 108,840.20	891.00	0.43	16	
Cayabyab, Debbie L	MD, Pediatrician	\$ 66,285.96	783.50	0.37	16	
Grover, Allison W	MD, Geriatrics	\$ 156,609.13	1,648.00	0.79	16	
Helou, Elie	MD, Internist	\$ 215,598.46	2,080.00	1.00	16	
Jayanthi, Lata R	MD, Pediatrician	\$ 131,691.08	1,759.50	0.85	16	
Keswani, Shalini	MD, Pediatrician	\$ 124,706.96	1,560.00	0.75	16	
Krosi, Zife	MD, Internist	\$ 106,854.98	959.00	0.46	16	
Kubeyinje, Nike I	MD, Pediatrician	\$ 60,763.19	788.25	0.38	16	
Lombard, Tess K	Chief Medical Officer	\$ 269,782.15	2,080.00	1.00	16	
Maksymiw, Nicole P	MD, Internist	\$ 179,082.39	1,863.75	0.90	16	
Mishra, Monika	MD, Internist	\$ 153,705.33	1,642.00	0.79	16	
Navitsky, Jody	MD, Pediatrician	\$ 161,355.41	1,252.00	0.60	16	
Ralski, Sina	MD, Internist	\$ 14,047.71	152.00	0.07	16	
Singh, Prabhdeep	MD, Internist	\$ 45,878.42	516.25	0.25	16	
Stern, Stephen	MD, Internist	\$ 217,553.76	2,080.00	1.00	16	
Stern, Leonard	MD, Psychiatrist	\$ 139,587.00	667.25	0.32	16	
Tyiyagura, Sandeep	MD, Internist	\$ 16,310.61	158.25	0.08	16	
Tola, Vicky B	MD, Family Practitioner	\$ 183,928.44	2,016.50	0.97	16	12.37
Barrows, Angela M	Physician Assistant	\$ 110,353.06	2,080.00	1.00	17	1.00
Castro, Mary Ellen	APRN	\$ 30,727.20	552.00	0.27	18	
Cerreta, Elysa	APRN	\$ 19,215.74	456.33	0.22	18	
Coppes - Tripp Karen	APRN	\$ 88,197.92	1,720.00	0.83	18	
Cranston, Hilary	APRN - Ped	\$ 22,615.36	400.00	0.19	18	
Downen, Courtney R	APRN	\$ 96,787.12	2,080.00	1.00	18	
Hamila, Lea	APRN, Adult	\$ 85,865.95	1,664.00	0.80	18	
Lopez, Ruth	APRN	\$ 41,580.71	768.25	0.37	18	
Marr, Lindsey E	APRN	\$ 105,441.98	2,080.00	1.00	18	
Sage, Elise M	APRN	\$ 100,255.67	2,055.00	0.99	18	
Wieber, Celeste N	APRN	\$ 82,668.72	1,531.25	0.74	18	6.40
Alward, Susan	CNM, Certified Nrs Midwif	\$ 109,385.03	2,080.00	1.00	21	
Steele, Pamela Kay	CNM, Certified Nrs Midwif	\$ 107,095.26	2,080.00	1.00	21	2.00
Pappas, Victoria C	APRN, Psych	\$ 119,197.01	2,063.50	0.99	18	
Davis, Jacym A	Clinician, LCSW	\$ 78,776.00	1,840.00	0.88	23	
Figueras, Mildred	Clinician, LMSW	\$ 67,845.28	2,080.00	1.00	23	
Figueras, Ramary	Clinician, LCSW	\$ 67,449.41	2,019.50	0.97	23	
Jimenez, Katherine	Clinician, LCSW	\$ 47,461.01	1,480.00	0.71	23	
Stephen, Rachel M	Clinician, LCSW	\$ 44,171.30	2,078.50	1.00	23	
Lyons, Beverly A.	BH Director, LCSW	\$ 111,209.39	2,080.00	1.00	23	
Mancini, Sandy	Clinician, LCSW	\$ 72,971.52	2,046.50	0.98	23	
Murray, Susan G	Clinician, LPC-LADC	\$ 53,755.60	1,560.00	0.75	23	
Peterson, Janet A	Clinician, LCSW	\$ 60,963.56	1,878.50	0.90	23	
Robotham, Rebecca	Clinician, LCSW	\$ 58,617.69	1,457.75	0.70	23	
Wilson, Katharine R	Clinician, LCSW	\$ 88,667.39	2,061.00	0.99	23	
Wyner, Joan S	Clinician, LCSW	\$ 77,265.04	1,963.50	0.94	23	10.84
Smith, Samuel L	dietician	\$ 30,607.16	503.75	0.24	25	0.24
Albeto, Cheryllyn	Med Assistant-Referral	\$ 39,860.46	2,080.50	1.00	28	
Barth, Brenda L	Medical Assistant	\$ 41,642.53	2,096.50	1.01	28	
Bartista, Angela	Licensed Practical Nurse	\$ 49,312.01	1,974.25	0.95	28	
Brandt, Magdalena M	Case Manager	\$ 50,151.30	1,755.50	0.84	28	
Cardinal, Kelly M	Licensed Practical Nurse	\$ 58,820.19	2,160.75	1.04	28	
Christiano, Nina	Registered Nurse	\$ 1,202.58	96.75	0.05	28	
Cobon, Angelica M	Medical Assistant	\$ 23,342.74	1,338.00	0.64	28	
Constanz, Jessica M	Licensed Practical Nurse	\$ 13,641.79	465.25	0.22	28	
Conyers, Sharese	Licensed Practical Nurse	\$ 32,222.88	1,256.50	0.60	28	
Dalgic, Kristen A	Licensed Practical Nurse - I	\$ 4,691.76	111.50	0.05	28	
Denze, Claudia	Licensed Practical Nurse - C	\$ 60,148.02	1,922.50	0.93	28	

Desjarlats, Mandy	Licensed Practical Nurse	\$	1,435.44	96.00	0.05	28
Diaz, Crissy A	Licensed Practical Nurse	\$	61,684.25	2,206.75	1.06	28
Diprete, Elizabeth Ann	Licensed Practical Nurse	\$	54,551.95	2,096.75	1.01	28
Dunn, Helena	Registered Nurse	\$	17,495.64	498.25	0.24	28
Dwyer, Michael J	Licensed Practical Nurse	\$	45,531.32	1,744.25	0.84	28
Elezi, Erjona	Medical Assistant	\$	35,373.33	1,860.25	0.89	28
Eroh, Bridgette	Licensed Practical Nurse	\$	7,587.03	434.75	0.21	28
Filipo, Kayla	Licensed Practical Nurse, B	\$	25,205.72	754.00	0.36	28
Flaherty, Lourdes M	Licensed Practical Nurse	\$	52,596.88	2,084.75	1.00	28
Garcia, Jesenia	Medical Assistant	\$	5,662.19	252.00	0.12	28
Garzon, Stobhan Marie	Licensed Practical Nurse, P	\$	18,685.07	664.00	0.32	28
Gonzalez, Leticia	Licensed Practical Nurse, P	\$	28,111.73	946.50	0.46	28
Gravel, Rebecca	Licensed Practical Nurse	\$	42,239.31	1,552.00	0.75	28
Hale Barbara	Registered Nurse - OB/GYN	\$	34,420.36	1,995.25	0.47	28
Itzarny, Evangelista	Medical Assistant	\$	8,378.80	378.00	0.96	28
Itzarny, Jessica	Medical Assistant - Float	\$	42,057.07	1,662.75	0.80	28
Jarrigan, Courtney	Licensed Practical Nurse	\$	27,905.99	1,521.50	0.73	28
Jarrin-Gomez, Mercedes	Med Assitant-Referral	\$	43,343.00	2,101.00	1.01	28
Johnson, Theresa A	Medical Assistant	\$	21,175.84	1,383.25	0.67	28
Kalana, Erind	Medical Assistant	\$	27,895.77	1,045.75	0.50	28
Kurtz-Mollica, Carollne	Licensed Practical Nurse - F	\$	58,334.24	2,108.00	1.01	28
Lellao, Anapaula D	Licensed Practical Nurse	\$	28,892.71	1,054.00	0.51	28
Lopes, Maria	Licensed Practical Nurse	\$	48,692.54	1,703.00	0.82	28
Marques, Tammy Lee	Licensed Practical Nurse	\$	24,902.04	1,131.00	0.54	28
Marques-DaSilva, Jennifer B	Licensed Practical Nurse	\$	30,077.81	1,046.25	0.50	28
Marrero, Keishla	Licensed Practical Nurse - F	\$	4,446.34	254.75	0.12	28
Moore, Shijuan M	Licensed Practical Nurse	\$	21,708.10	763.25	0.37	28
Nicho, Susan	Licensed Practical Nurse - F	\$	36,052.43	2,104.50	1.01	28
Paredes, Tiffany S	Medical Assistant	\$	88,251.15	2,184.75	1.05	28
Perodeau, Dawn L	Registered Nurse, Pedit Nur	\$	76,855.54	2,127.75	1.02	28
Phillips, Jennifer L	Registered Nurse	\$				28