

# Annual Report on the

# FINANCIAL STATUS OF CONNECTICUT'S SHORT TERM ACUTE CARE HOSPITALS

# for Fiscal Year 2010

State of Connecticut Department of Public Health Office of Health Care Access

September 2011

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## **Executive Summary**

The Office of Health Care Access (OHCA), a division of the Connecticut Department of Public Health, is responsible for the collection, analysis and dissemination of acute care hospital financial information. This report provides information related to the financial stability of Connecticut's thirty acute care hospitals as mandated in Section 19a-670 of the Connecticut General Statutes, as amended by Public Act 11-44. The report highlights Connecticut's statewide hospital trends and includes individual hospital profiles of financial performance. The report is intended to provide information that may enhance knowledge of the financial status of Connecticut's hospitals.

The report identifies a number of key findings and trends:

- In FY 2010, hospitals in Connecticut earned \$229.3 million in income from operations and \$171.2 million in income from non-operating sources of revenue.
- 87% of hospitals achieved a positive total margin in FY 2010, compared to 77% in the previous fiscal year.
- The average statewide total margin improved to 4.27% in FY 2010, an increase from the 2.61% average statewide total margin in FY 2009.
- Seven hospitals had negative five-year average total margins in FY 2010, and of those, four had negative total margins for at least three of the five fiscal years reported.
- Total hospital net assets increased by \$350 million during FY 2010, from a total of \$3.6 billion in FY 2009 to \$3.9 billion in FY 2010.
- Bad debts accounted for nearly 66% of uncompensated care charges in FY 2010 while charity care accounted for 34%.
- Statewide uncompensated care charges totaled \$647.3 million in FY 2010, decreasing by \$11.1 million or 1.7% over FY 2009 results.

## Introduction

The Office of Health Care Access (OHCA), a division of the Connecticut Department of Public Health, is responsible for the collection, analysis, and dissemination of acute care hospital financial information. This report provides information related to the financial stability of Connecticut's thirty acute care hospitals as mandated in Section 19a-670 of the Connecticut General Statutes, as amended by Public Act 11-44. The following narrative provides a summary of the financial performance of Connecticut's hospitals during Fiscal Year 2010 and presents some key statewide hospital financial indicators<sup>1</sup>. For Connecticut's acute care hospitals, Fiscal Year 2010 began on October 1, 2009 and ended on September 30, 2010.

Connecticut state statutes and regulations<sup>2</sup> require each short-term acute care general or children's hospital to annually submit financial and statistical information to OHCA. The primary source for the information in this report is the hospitals' audited financial statements, which include balance sheet and statement of operations information. Other sources of information for this report are the annual hospital filings submitted to OHCA, which include utilization statistics, uncompensated care data, free bed funds and legal charts of corporate structure<sup>3</sup>.

The report highlights Connecticut's statewide hospital trends, includes individual hospital profiles of financial performance, and is intended to provide information that may enhance knowledge of the financial status of Connecticut's hospitals. While there are numerous financial and operating indicators that provide a means to measure hospital performance, this report focuses on ten measures – profitability, cost data, liquidity, solvency, net assets, utilization, discharges by payer, case mix index by payer, uncompensated care and emergency department visits – that are considered strong indicators of the financial and operating strength.

<sup>&</sup>lt;sup>1</sup> OHCA used INGENIX 2010, Almanac of Hospital Financial & Operating Indicators, A Comprehensive Benchmark of the Nation's Hospitals, as the source for this report's financial ratios.

<sup>&</sup>lt;sup>2</sup> Sections 19a-644 and 19a-676, C.G.S. and Section 19a-643-206 of the Regulations of Connecticut State Agencies.

<sup>&</sup>lt;sup>3</sup> Some FY 2009 financial and statistical data elements previously reported have been updated by the hospitals. This updated information has been included to improve reporting accuracy and comparability of FY 2009 data elements to those reported by the hospitals for FY 2010.

#### **Hospital Income and Financial Performance**

Hospitals must be able to generate sufficient cash flow to pay for operations and debt service, to provide a source of capital for facility needs and strategic initiatives and to increase cash reserves. Net patient revenue (NPR), the revenue generated from patient care, increased by 4.1% in FY 2010, however, this increase was not typical of recent patient revenue growth, which averaged 7.7% over the past two years.

Statewide NPR was \$8.7 billion and continued to account for 95% of operating revenues. For FY 2010, approximately half (49%) of hospital net revenues were generated from governmental pavers (Medicare, Medicaid, CHAMPUS/TRICARE and Medical Assistance recipients), who also accounted for the majority of discharges (63%).

In FY 2010, hospitals in Connecticut earned \$229.4 million in income from operations, a slight decrease (-4.3%) from the previous year. However, non-operating revenue, which is derived primarily from investments in stocks and bonds, the value of held securities, endowments and charitable contributions returned to positive overall gains in FY 2010. Hospitals generated \$171.3 million of nonoperating revenue, much improved from the \$9.2 million loss that occurred in FY 2009. Combined, these factors resulted in excess revenue over expenses of approximately \$400.6 million (Table 1), a significant improvement from the \$230.4 million excess in FY 2009 and the \$73.2 million deficiency experienced in FY 2008.

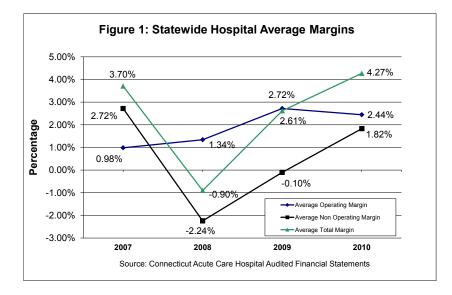
STATEWIDE HOSPITALS'				
STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$7,238,684,924	\$7,802,450,397	\$8,396,514,195	\$8,737,091,943
Other Operating Revenue	\$438,711,539	\$484,595,943	\$427,232,901	\$477,595,265
Total Operating Revenue	\$7,677,396,463	\$8,287,046,340	\$8,823,747,096	\$9,214,687,208
Total Operating Expenses	\$7,599,727,808	\$8,178,446,356	\$8,584,125,928	\$8,985,335,744
Income/(Loss) from Operations	\$77,668,655	\$108,599,984	\$239,621,168	\$229,351,464
Non Operating Revenue	\$214,440,149	(\$181,800,544)	(\$9,192,982)	\$171,260,050
Excess/(Deficiency) of Revenue over Expenses	\$292,108,804	(\$73,200,560)	\$230,428,186	\$400,611,514

# Toble 4

\*Source: Hospital Audited Financial Statements

Despite ongoing economic challenges, the majority of Connecticut's acute care hospitals were able to improve their overall bottom-line financial performance in FY 2010. Close to 90% of hospitals in FY 2010 posted positive total margins, compared to nearly three quarters of hospitals in FY 2009. Average total margin edged up to 4.27% from 2.61% in FY 2009. However, four hospitals struggled with profitability and had losses for the year (see Appendix M). Two of the four hospitals that reported negative total margins in FY 2010 also experienced losses in the previous year. Hospitals' individual total margin results ranged from a high of 28.80%<sup>4</sup> to a low of - 4.65%.

**Figure 1** provides a summary of statewide hospital financial performance; it shows the statewide hospital weighted average operating, non-operating and total margins for the last four years.



<sup>&</sup>lt;sup>4</sup>Johnson Memorial Hospital reported a total margin of 28.80%; however it is important to note that the calculation of this unusually high margin was greatly impacted by the discharge of \$34,613,501 of debt from the hospital's balance sheet as a result of a bankruptcy court ruling.

#### **Five Year Financial Performance**

**Table 2** on the following page, provides five-year weighted average total margins for the state's 30 acute care hospitals. Hospitals need a positive total income (total margin) to operate effectively. Over several years, a negative total margin may be indicative of financial distress. Those hospitals with a negative total margin are not receiving sufficient revenue to pay all of their expenses and must use other sources of funds such as cash reserves or the liquidation of assets to pay their expenses. In addition, hospitals must earn sufficient income to make improvements to facilities and equipment.

Seven hospitals had negative five-year average total margins in FY 2010, and of those, four had negative total margins for at least three of the five fiscal years reported. Twelve of the twenty-three hospitals with positive five-year average total margins consistently sustained positive total margins in each of the five years. Johnson Memorial Hospital which had a negative margin each year between FY 2006 and FY 2009, reported a positive five year average total margin due to significant accounting adjustments in FY 2010 relating to its bankruptcy filing. Overall, the statewide five-year weighted average total margin for FY 2006 through FY 2010 was 2.49%.

5 YEAR AVERAGE TO	TAL MARGIN	- FY 2006 - F	Y 2010			
(RANKED FROM LOWE						
	FY 2006-2010	FY	FY	FY	FY	FY
	5 YEAR	2006	2007	2008	2009	2010
	AVERAGE	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL
	TOTAL	MARGIN	MARGIN	MARGIN	MARGIN	MARGIN
	MARGIN					
MILFORD	-2.45%	2.94%	0.29%	-6.29%	-4.27%	-4.65%
WATERBURY	-2.05%	-2.39%	-2.93%	-4.46%	-0.76%	0.14%
SAINT RAPHAEL	-1.74%	-2.11%	-1.69%	-3.89%	-1.30%	0.04%
NEW MILFORD	-1.60%	-2.42%	1.04%	-1.21%	-5.52%	0.21%
SAINT FRANCIS	-0.39%	0.96%	2.27%	-5.55%	1.77%	-1.16%
DEMPSEY	-0.12%	2.05%	-1.72%	-6.18%	1.25%	3.23%
BRISTOL	-0.04%	-7.99%	5.73%	-0.79%	0.29%	1.35%
GRIFFIN	0.06%	1.05%	0.62%	-1.56%	1.02%	-0.79%
HARTFORD	0.42%	1.58%	2.13%	-5.43%	-0.52%	3.52%
WINDHAM	0.43%	0.27%	2.84%	2.45%	-1.41%	-1.85%
DAY KIMBALL	1.04%	1.53%	0.77%	-3.03%	1.59%	3.95%
JOHNSON	1.24%	-4.30%	-18.73%	-3.19%	-9.65%	28.80%
HUNGERFORD	1.54%	1.15%	3.90%	1.13%	0.18%	1.41%
NORWALK	2.20%	0.12%	1.85%	2.63%	4.46%	1.53%
BRIDGEPORT	2.27%	4.06%	2.48%	-0.37%	0.45%	4.78%
ROCKVILLE	2.39%	5.42%	1.27%	-1.46%	2.01%	4.48%
GREENWICH	2.39%	2.16%	5.52%	-3.54%	3.24%	4.32%
MANCHESTER	2.85%	0.12%	1.92%	5.22%	3.38%	3.23%
HOSP OF CENTRAL CT	3.01%	3.74%	3.73%	2.46%	3.81%	1.41%
LAWRENCE MEM.	3.64%	5.25%	3.73%	3.12%	5.16%	1.18%
	3.83%	2.67%	5.44%	2.20%	3.01%	5.50%
YALE-NEW HAVEN	3.92%	3.88%	4.51%	0.07%	4.33%	6.13%
	4.00%	- <b>4.40%</b>	4.51%	4.73%		
CTCMC	4.00%				5.50%	7.09%
SHARON	4.05%	2.97%	3.39%	3.02%	5.18%	5.72%
STAMFORD		6.06%	3.78%	2.94%	3.99%	5.55%
	5.04%	0.44%	6.24%	5.10%	6.23%	6.47%
BACKUS	5.12%	4.52%	8.57%	1.25%	4.38%	6.68%
MIDDLESEX	5.34%	5.01%	4.63%	3.54%	5.79%	7.39%
	6.56%	9.10%	14.49%	-5.02%	2.01%	10.38%
DANBURY	7.19%	8.04%	12.07%	-1.78%	8.01%	8.83%
STATEWIDE (Note A)	2.49%	2.52%	3.70%	-0.90%	2.61%	4.27%
		1.7%	2.8%	-0.5%	1.8%	4.2%
AVERAGE (Note B)	2.2%	1 / %				

# **Balance Sheet Strength and Liquidity**

In FY 2010, balance sheet strength and liquidity measures reported by hospitals were of mixed results. On a statewide basis, liquidity remained about the same. The current ratio, an indicator that measures a hospital's ability to pay its debts over the next twelve months with available resources, decreased from 1.94 overall in FY 2009 to 1.89 in FY 2010. Sixteen of Connecticut's hospitals reported a decline in their current ratio. These levels continue to indicate that hospitals have almost twice the level of current assets compared to current liabilities.

After net asset declines in FY 2008 and FY 2009, statewide hospital net assets increased in FY 2010 to \$3.96 billion; an increase of \$350 million from FY 2009. Primary factors impacting total net assets include changes in unrealized gains and losses, a hospital's excess or deficiency of revenue over expenses, monetary transfers to or from a hospital affiliate, and net assets released from restrictions and used for operating purposes. In FY 2010, there were twenty one hospitals that experienced net asset increases, which was a stark contrast to FY 2009 when just three hospitals had increases in net assets.

The corporate systems within which Connecticut's hospitals operate also had similar results this past year. Comparable to the hospitals' results, the hospital corporate systems, including the hospital parent corporations and all subsidiaries, also experienced stable liquidity levels on a statewide average. The statewide current ratio for hospital parent corporations and their various subsidiaries decreased slightly from 1.88 overall in FY 2009 to 1.86 in FY 2010, and remained below the FY 2007 level of 2.17. The total net assets of hospital corporate systems<sup>5</sup> rose from \$4.16 billion in FY 2009 to \$4.52 billion in FY 2010, an increase of \$358 million.

<sup>&</sup>lt;sup>5</sup>The financial results of a hospital system includes a hospital's parent corporation, the hospital itself and any other various subsidiaries under the hospital parent organization. Therefore, the statewide hospital systems' net assets of \$4.5 billion in FY 2010 includes the statewide hospital' nets assets of \$4.0 billion for FY 2010.

# **Utilization Indicators**

Utilization measures provide additional information essential to understanding hospital performance. Significant fluctuations of patient volume or length of stay, for example, can enhance or detract from a hospital's financial performance.

In FY 2010, the number of statewide inpatient discharges decreased slightly to 428,276 (-2,097, -0.5%), compared to 430,373 in FY 2009. The majority of hospitals (17) experienced similar results, as patient volumes decreased between 0.2% and 9%. In contrast, eight hospitals experienced slight increases (0.2% to 2%), while four hospitals (Yale-New Haven, Lawrence & Memorial, Greenwich and CT Children's), were able to increase patient volumes by 4% to 7%.

Similar to statewide discharges, total patient days dropped (-25,711, -1.2%) from 2,081,584 in FY 2009 to 2,055,873 in FY 2010. Again, the majority of hospitals (18) reported a decline in patient bed days, mostly by 5% or less. However, two hospitals, Waterbury and Milford, experienced declines in their patient day volume by 12% and 13%, respectively.

The statewide average length of stay remained at 4.8 days. Case mix index continued to increase, but by a very small margin, rising from 1.2903 in FY 2009 to 1.2957 in FY 2010. Statewide total emergency department visits increased once again, adding approximately 24,000 visits or 1.5% and totaled 1,672,113 visits during FY 2010. This year's increase was less than half of the previous year's increase (4%), and may indicate a leveling of demand.

Connecticut's thirty acute care hospitals staffed 87 fewer beds in FY 2010 for a total of 6,848, compared to 6,935 in FY 2009; likely the result of decreased patient volume. In contrast, overall bed capacity increased by 43 beds and totaled 8,370 available beds<sup>6</sup> in FY 2010. The statewide staffed bed occupancy rate

<sup>&</sup>lt;sup>6</sup> Hospitals are licensed for a specific number of beds, but have fewer beds physically set up and "available" for use and may operate or "staff" fewer beds than available. Hospitals normally set up and staff beds based on an expected patient population, and evaluate such management decisions routinely.

remained nearly identical to FY 2009 and averaged 82% in FY 2010, while the statewide available bed occupancy rate dropped (-1%) slightly to 67%.

Overall, hospitals added approximately 740 full-time equivalent employees (FTEs) statewide and reported 52,141 total FTEs for FY 2010. However, nearly half (14) of the hospitals reduced their workforce to some degree, with John Dempsey (-108, -8%) and Waterbury Hospital (-76, -5%) recording the largest reductions in FTEs.

Significant shifts in hospital discharges from one payer to another often help to explain changes in net revenue from year to year. Hospitals have had to contend with an increasingly challenging payer mix as non-government discharges have decreased steadily during the past several years<sup>7</sup>. In FY 2010, non-government payers declined by a little more than 8,000 discharges (-5%) and totaled 158,967. For government payers, Medicare discharges remained nearly the same in FY 2010, accounting for 176,978 discharges (-153, -0.1%). In contrast, Medicaid discharges increased significantly, adding 9,345 discharges or 14% in FY 2010. It is important to note that the magnitude of this increase was higher than expected, due in part to the discontinuance of the State Administered General Assistance (SAGA) program. Individuals formerly covered under SAGA were transitioned to the Medicaid program effective April 1, 2010, boosting the Medicaid numbers to a level higher than normal growth would account for.

In the coming month, OHCA will also release its annual study of utilization of Connecticut's hospitals, "Health Care Services Utilization in 2010." That report provides detail and analysis on the utilization of Connecticut's hospitals in FY 2010. Other reports issued by OHCA in the past year that provide information and insight into the financial and utilization results of Connecticut's hospitals include: an issue brief "The Recession's Economic Impact on the Fair Market Value, Earnings and Availability of Connecticut Acute Care Hospital Bed Funds (Fiscal Years 2007 – 2009)," an issue brief "Profile of Emergency Department Visits Not Requiring Inpatient Admission to a Connecticut Acute Care Hospital Fiscal Year 2006 - 2009," two fact sheets regarding "Health Insurance Coverage in Connecticut, 2009" and "Connecticut Acute Care Hospitals, 2009" and most recently a fact sheet regarding "Acute Care Hospital Expenses FY 2010."

<sup>&</sup>lt;sup>7</sup> Please see additional detail in Appendix V.

#### **Uncompensated Care**

By law, all emergent, non-elective patients at Connecticut's hospitals must be treated, regardless of their ability to pay. Uncompensated care represents health care provided by hospitals to patients that will not be reimbursed. There are two levels of uncompensated care, charity care and bad debts. Charity care occurs when the hospital knows in advance that the care provided will not be reimbursed. Bad debts are incurred after the service has been provided, with no forewarning of non-payment. Bad debts accounted for nearly 66% of uncompensated care charges in FY 2010, while charity care accounted for 34%.

Statewide uncompensated care charges totaled \$647.3 million in FY 2010, a decrease of \$11.1 million, or 2% less than FY 2009 results. Accordingly, statewide uncompensated care cost fell by \$9.8 million (-4%) in FY 2010 and accounted for 2.8% of total expenses. Uncompensated care costs are the actual costs of providing care to patients while uncompensated care charges include a mark-up from hospital cost levels which are needed to recoup fixed costs, provide a profit margin, and provide funds for future investment.

The Uncompensated Care Disproportionate Share Hospital (UCP DSH) Program is a joint federal/state program that was established to financially assist hospitals with their uncompensated and undercompensated care. Undercompensated care generally refers to government programs, like Medicaid, which tend to provide lower rates of reimbursement. The UCP DSH Program provides supplemental reimbursement to help offset these shortfalls and helps hospitals continue in their role as safety net to patients with limited access to health care. In FY 2010 UCP DSH Program payments were approximately \$51.7 million.

Changes to the DSH program are currently underway, but will not be reflected until the FY 2011 reporting period. These changes will allow the state to maximize federal revenue under DSH, but will not alter the intent of the original appropriation of funds.

# A Discussion of Hospitals within Affiliated Systems

Connecticut has a growing number of hospitals that operate within corporate systems directly related to other Connecticut hospitals or, in several cases, to out of state hospitals. Prior to the start of FY 2010, the Connecticut acute care hospitals that operated within such systems included:

Hospital Name	Town	Parent Corporation	Higher Level Parent Corporation
Hartford Hospital	Hartford	Hartford Health Care Corporation	N/A
MidState Medical Center	Meriden	Hartford Health Care Corporation	N/A
Windham Community Memorial Hospital	Willimantic	Hartford Health Care Corporation	N/A
Manchester Memorial Hospital	Manchester	Eastern Connecticut Health Network, Inc.	N/A
Rockville General Hospital	Vernon	Eastern Connecticut Health Network, Inc.	N/A
Yale-New Haven Hospital	New Haven	Yale New Haven Network Corporation	Yale-New Haven Health Services Corporation
Greenwich Hospital	Greenwich	Greenwich Health Care Services, Inc.	Yale-New Haven Health Services Corporation
Bridgeport Hospital	Bridgeport	Bridgeport Hospital & Healthcare Services, Inc.	Yale-New Haven Health Services Corporation
St. Vincent's Medical Center	Bridgeport	St. Vincent's Health Services Corporation	Ascension Health <sup>8</sup>
Essent Healthcare of Connecticut, Inc. d/b/a Sharon Hospital	Sharon	Sharon Hospital Holding Company, Inc.	Essent Healthcare, Inc <sup>9</sup>

<sup>&</sup>lt;sup>8</sup>Ascension Health is a nationally based Catholic health system, which, according to the St. Vincent's Medical Center FY 2010 Audited Financial Statements, "consists primarily of nonprofit corporations that own and operate local health care facilities, or Health Ministries, located in 20 of the United States and the District of Columbia."

<sup>&</sup>lt;sup>9</sup>Essent Healthcare Inc is a for-profit company organized for the purpose of owning and operating acute care hospitals. As of September 30, 2010, Essent Healthcare, Inc. through its various subsidiaries owned hospitals in Connecticut and various other states.

Two notable changes occurred near the end of FY 2010 and the beginning of FY 2011 related to hospitals entering affiliated systems which are as follows:

- On September 30, 2010, the affiliation between Danbury Health Systems, Inc., the parent corporation of Danbury Hospital, and New Milford Hospital, Inc. became effective. The parent corporation for both New Milford Hospital and Danbury Hospital is now Western Connecticut Healthcare, Inc.
- On February 1, 2011, the affiliation between Central Connecticut Health Alliance, Inc., the parent corporation of The Hospital of Central Connecticut, with campuses in New Britain and Southington, and Hartford Health Care Corporation, the parent corporation of Hartford Hospital, MidState Medical Center, and Windham Community Memorial Hospital, Inc. became effective. The parent corporation of The Hospital of Central Connecticut is now Hartford Health Care Corporation.

It may be concluded that these affiliations and a pending matter before OHCA at the time of the report<sup>10</sup> may continue to indicate a renewed interest and/or necessity in hospitals and their corporate parents entering into conversations or negotiations with other hospital systems. This could be the result of many factors including, but not limited to, the current state of the national and state economy, reimbursement issues, strengthening of position in payer contract negotiations, and access to capital, as well as the upcoming changes related to Federal health care reform.

<sup>&</sup>lt;sup>10</sup> A Pending Certificate of Need proposal under Docket Number 11-31694-CON was before OHCA at the time of this report. The proposal is submitted by Saint Mary's Health System, Inc., the parent corporation of St. Mary's Hospital, and LHP Hospital Group, Inc., a for-profit company, to jointly establish Southwest Connecticut Health System, LLC, which will own and operate Saint Mary's Hospital. This proposal is also being reviewed by OHCA and the Office of the Attorney General pursuant to Section 19a-486 of the Connecticut General Statues as conversion of a non-profit acute care hospital to a for-profit structure.

# Implications of Federal Health Care Reform on Acute Care Hospitals in Connecticut

It is important to note that this report is released within the context of federal health care reform legislation passed in 2010, which has the potential to dramatically change the health care landscape in the coming years. A central premise of the reform package is improved access to quality care for all Americans. The many complex provisions of health care reform that will be rolled out over the next several years are likely to change where and how people access care and the reimbursement system for such care, thereby potentially affecting the financial status of many of Connecticut's hospitals as well as the corporate systems within which they operate.

This report focuses on the actual financial results of hospitals during Fiscal Year 2010 and therefore provides neither estimates nor projection of the potential impact of federal health care reform on individual hospitals within the State or on the State's acute care hospital system as a whole. However, OHCA believes that it will be critical to monitor Connecticut's acute care hospitals in order to understand federal health care reform's effect on the financial status of these safety net providers. OHCA's financial stability reports over the coming years may well reflect changes to or initiated by Connecticut's hospitals as a result of or influenced by federal reform efforts. These and other changes<sup>11</sup> may affect utilization and financial results of Connecticut's acute care hospitals in the coming years.

<sup>&</sup>lt;sup>11</sup> A number of significant changes that will likely affect Connecticut's hospitals occurred during FY 2011 with the passage of Public Act No. 11-44, An Act Concerning the Bureau of Rehabilitative Services and Implementation of Provisions of the Budget Concerning Human Services and Public Health, effective July 1, 2011. That public act includes, among other things, the imposition of a tax on the net patient revenue of each hospital to be paid each calendar quarter (Section 102) and the payment, within available appropriations, of interim monthly medical assistance disproportionate share payments to 28 of the 30 hospitals to maximize federal matching payments under the medical assistance program (Section 111).

# **Individual Hospital Data**

The following sections provide an aggregate statewide profile of hospital parent corporations, and aggregate statewide profile of hospital summary totals for both financial and statistical indicators. In addition, individual hospital profiles are presented for each of Connecticut's thirty acute care hospitals. The final section of this report contains detailed appendices by hospital parent corporation and by hospital as identified in the table of contents. Unless otherwise indicated, the source of data used in these sections are the OHCA Hospital Reporting System (HRS) and the hospitals' annual filings to OHCA.

# STATEWIDE HOSPITAL PARENT CORPORATION PROFILE

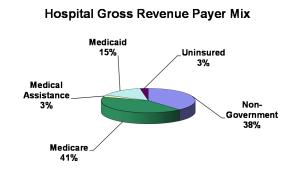
Reported below is the total Statewide Parent Corporation statement of operations summary for Fiscal Year 2007 - Fiscal Year 2010, a summary of profitability margins and net assets and selected liquidity and solvency measures.

STATEWIDE HOSPITAL PARENT CORPORATION STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$7,967,676,801	\$8,656,784,535	\$9,200,591,937	\$9,597,935,321
Other Operating Revenue	\$794,175,409	\$858,123,560	\$837,417,164	\$869,983,848
Total Operating Revenue	\$8,761,852,210	\$9,514,908,095	\$10,038,009,101	\$10,467,919,169
Total Operating Expenses	\$8,849,276,040		\$10,037,009,135	
Income/(Loss) from Operations	(\$87,423,830)	(\$127,217,206)	\$999,966	(\$17,525,035)
Non Operating Revenue	\$420,643,408	(\$30,787,018)		\$435,083,840
Excess/(Deficiency) of Revenue over Expenses	\$333,219,578	(\$158,004,224)	\$212,717,529	\$417,558,805
*Source: Hospital Parent Corporation Audited Financial S	Statements			
PROFITABILITY SUMMARY				
Parent Corporation Operating Margins	-0.95%	-1.34%	0.01%	-0.16%
Parent Corporation Non Operating Margins	4.58%	-0.32%	2.07%	3.99%
Parent Corporation Total Margins	3.63%	-1.67%	2.08%	3.83%
NET ASSETS SUMMARY				
Parent Corporation Unrestricted Net Assets	\$4,517,605,629	\$3,988,058,636	\$3,058,218,438	\$3,375,379,117
Parent Corporation Total Net Assets	\$5,818,214,948	\$5,106,093,500	\$4,159,910,405	\$4,517,836,083
Parent Corporation Change in Total Net Assets	\$275,290,718	(\$712,121,448)	(\$946,183,095)	\$357,925,678
Parent Corporation Change in Total Net Assets %	5.0%	-12.2%	-18.5%	8.6%
LIQUIDITY MEASURES SUMMARY				
Current Ratio	2.17	1.79	1.88	1.86
Days cash on hand	54	51	58	62
Days in patients accounts receivable	48	45	41	39
Average Payment Period	56	64	63	65
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	55.5	49.1	39.2	40.0
Cash flow to total debt ratio	24.0	8.1	18.9	24.2
Long-term debt to Capitalization Ratio	24.4	28.1	31.6	30.3

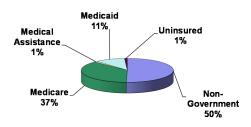
A summary of total statewide hospital operating results is provided below and on the following two pages.

STATEWIDE HOSPITALS' STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$7,238,684,924	\$7,802,450,397	\$8,396,514,195	\$8,737,091,943
Other Operating Revenue	\$438,711,539	\$484,595,943	\$427,232,901	\$477,595,265
Total Operating Revenue	\$7,677,396,463	\$8,287,046,340	\$8,823,747,096	\$9,214,687,208
Total Operating Expenses	\$7,599,727,808	\$8,178,446,356	\$8,584,125,928	\$8,985,335,744
Income/(Loss) from Operations	\$77,668,655	\$108,599,984	\$239,621,168	\$229,351,464
Non Operating Revenue	\$214,440,149	(\$181,800,544)	(\$9,192,982)	\$171,260,050
Excess/(Deficiency) of Revenue over Expenses	\$292,108,804	(\$73,200,560)	\$230,428,186	\$400,611,514

\*Source: Hospital Audited Financial Statements



Hospital Net Revenue Payer Mix



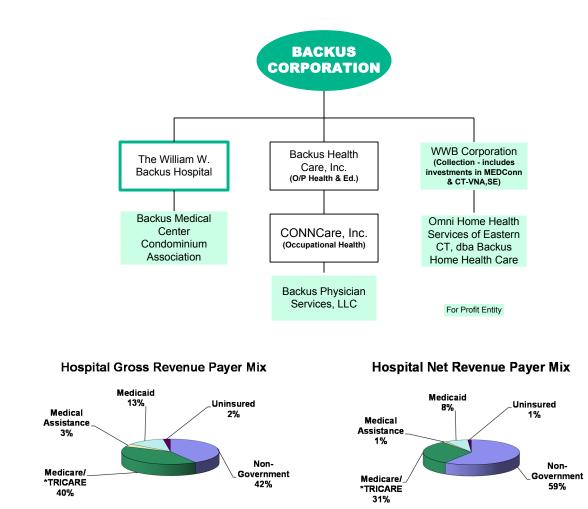
# KEY RESULTS - STATEWIDE HOSPITAL PROFILE

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	0.98%	1.34%	2.72%	2.44%
Hospital Non Operating Margins	2.72%	-2.24%	-0.10%	1.82%
Hospital Total Margins	3.70%	-0.90%	2.61%	4.27%
COST DATA SUMMARY				
Ratio of cost to charges	0.42	0.40	0.40	0.39
Private Payment to Cost Ratio	1.18	1.20	1.22	1.25
Medicare Payment to Cost Ratio	0.91	0.89	0.87	0.86
Medicaid Payment to Cost Ratio	0.67	0.72	0.70	0.67
LIQUIDITY MEASURES SUMMARY				
Current Ratio	2.04	1.83	1.94	1.89
Days cash on hand	46	53	61	62
Days in patients accounts receivable	48	45	41	39
Average Payment Period	56	65	64	65
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	57.1	50.8	39.9	41.1
Cash flow to total debt ratio	23.9	10.3	20.4	25.2
Long-term debt to Capitalization Ratio	24.8	28.0	32.7	31.4
NET ASSETS SUMMARY				
Hospital Unrestricted Net Assets	\$3,989,305,176	\$3,546,882,010	\$2,634,494,193	\$2,956,555,544
Hospital Total Net Assets	\$5,144,622,432	\$4,549,782,557	\$3,611,828,955	\$3,961,212,856
UTILIZATION MEASURES SUMMARY				
Patient Days	2,076,032	2,093,361	2,081,584	2,055,873
Discharges	430,677	429,612	430,373	428,276
ALOS	4.8	4.9	4.8	4.8
Staffed Beds	7,020	6,688	6,935	6,848
Available Dada	7,935	8,153	8,327	8,370
Available Beds				
Licensed Beds	9,256	9,291	9,358	9,358
	9,256 81%	9,291 86%	9,358 82%	
Licensed Beds				9,358 82% 67%

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	174,286	170,818	167,115	158,967
Medicare	174,199	176,677	177,131	176,978
Medical Assistance	79,932	79,836	83,969	89,933
Medicaid	65,433	65,657	68,669	78,014
Other Medical Assistance	14,499	14,179	15,300	11,919
Champus / TRICARE	2,260	2,281	2,158	2,398
Uninsured (Included in Non-Government)	10,038	9,979	9,269	8,295
Total Discharges	430,677	429,612	430,373	428,276
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.1164	1.1746	1.1731	1.1873
Medicare	1.4588	1.4999	1.5229	1.5337
Medical Assistance	0.9379	0.9983	1.0397	1.0286
Medicaid	0.8871	0.9684	1.0158	1.0063
Other Medical Assistance	1.1670	1.1365	1.1466	1.1747
Champus / TRICARE	0.8884	0.9625	1.0296	0.9264
Uninsured (Included in Non-Government)	1.0583	1.1147	1.1158	1.1305
Total Case Mix Index	1.2206	1.2745	1.2903	1.2957
UNCOMPENSATED CARE				
Charity Care	\$144,422,424	\$174,553,177	\$193,333,469	\$217,576,322
Bad Debts	\$405,118,679	\$463,952,452	\$465,101,021	\$429,767,197
Total Uncompensated Care Charges	\$549,541,103	\$638,505,629	\$658,434,490	\$647,343,519
Uncompensated Care Cost	\$226,837,191	\$256,171,156	\$258,913,111	\$249,782,666
Uncompensated care % of total expenses	3.1%	3.2%	3.0%	2.8%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	235,277	241,849	240,179	245,647
Emergency Room - Treated and Discharged	1,328,559	1,342,322	1,407,862	1,426,466
Total Emergency Room Visits	1,563,836	1,584,171	1,648,041	1,672,113

# WILLIAM W. BACKUS HOSPITAL

The William W. Backus Hospital, founded in 1893, is located in Norwich. In FY 2010, the Hospital generated \$12.3 million in income from operations and had a \$6.4 million non-operating gain, resulting in an excess of revenues over expenses of \$18.7 million. The Hospital reported 12,175 discharges and 49,096 patient days while staffing 202 of its 233 available beds. Reported below is a chart indicating all of the affiliates of Backus Corporation, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.



\*TRICARE is indicated since it comprises greater than 1% of hospital gross and net revenues.

HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$217,893,336	\$242,131,827	\$259,652,271	\$270,048,715
Other Operating Revenue	\$4,887,481	\$4,421,056	\$3,773,294	\$4,374,927
Total Operating Revenue	\$222,780,817	\$246,552,883	\$263,425,565	\$274,423,642
Total Operating Expenses	\$213,708,355	\$237,933,157	\$250,646,571	\$262,102,283
Income/(Loss) from Operations	\$9,072,462	\$8,619,726	\$12,778,994	\$12,321,359
Non Operating Revenue	\$10,953,916	(\$5,612,420)	(\$1,302,635)	\$6,430,426
Excess/(Deficiency) of Revenue over Expenses	\$20,026,378	\$3,007,306	\$11,476,359	\$18,751,785

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	3.88%	3.58%	4.88%	4.39%
Hospital Non Operating Margins	4.69%	-2.33%	-0.50%	2.29%
Hospital Total Margins	8.57%	1.25%	4.38%	6.68%
COST DATA SUMMARY				
Ratio of cost to charges	0.46	0.44	0.44	0.44
Private Payment to Cost Ratio	1.40	1.42	1.41	1.42
Medicare Payment to Cost Ratio	0.84	0.81	0.73	0.77
Medicaid Payment to Cost Ratio	0.56	0.60	0.62	0.61
LIQUIDITY MEASURES SUMMARY				
Current Ratio	3.09	3.55	3.69	3.90
Days cash on hand	82	77	90	108
Days in patients accounts receivable	49	49	48	38
Average Payment Period	50	44	46	45
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	55.1	48.8	36.1	47.4
Cash flow to total debt ratio	34.2	21.1	30.4	38.3
Long-term debt to Capitalization Ratio	29.2	31.9	36.2	28.9

\* Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

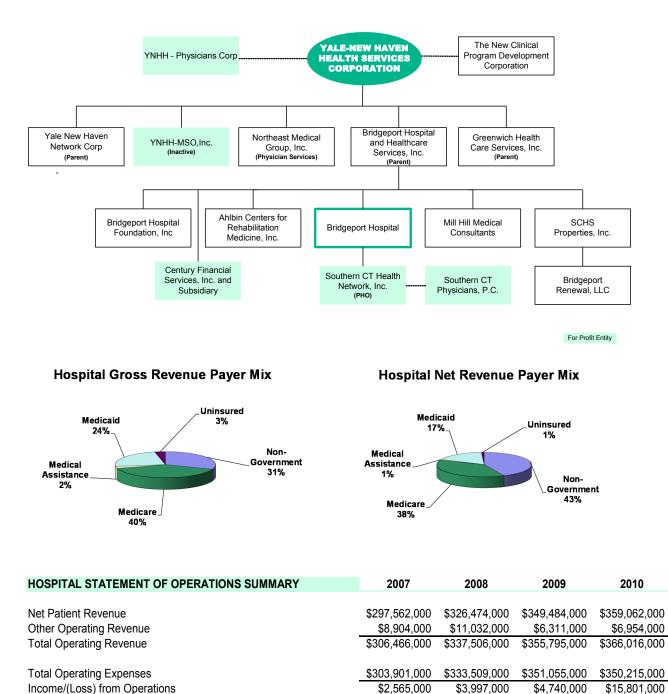
NET	ACCETC	SUMMADY
NEI	ASSEIS	SUMMARY

Hospital Unrestricted Net Assets	\$154,440,321	\$132,391,851	\$102,294,307	\$147,348,055
Hospital Total Net Assets	\$163,714,994	\$140,788,086	\$112,603,569	\$158,925,018
UTILIZATION MEASURES SUMMARY				
Patient Days	50,286	50,512	50,032	49,096
Discharges	12,076	11,940	11,885	12,175
ALOS	4.2	4.2	4.2	4.0
Staffed Beds	199	202	202	202
Available Beds	184	233	233	233
Licensed Beds	233	233	233	233
Occupancy of staffed beds	69%	69%	68%	67%
Occupancy of available beds	73%	59%	59%	58%
Full Time Equivalent Employees	1,429.8	1,503.2	1,583.5	1,542.1

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	4,948	4,720	4,461	4,440
Medicare	5,033	5,048	5,039	5,229
Medical Assistance	1,830	1,908	2,148	2,289
Medicaid	1,497	1,459	1,764	1,891
Other Medical Assistance	333	449	384	398
Champus / TRICARE	265	264	237	217
Uninsured (Included in Non-Government)	351	350	265	176
Total Discharges	12,076	11,940	11,885	12,175
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.1638	1.3637	1.3151	1.2160
Medicare	1.3131	1.4054	1.4590	1.4170
Medical Assistance	0.8435	1.0556	0.9619	0.9341
Medicaid	0.7933	1.0184	0.8944	0.8862
Other Medical Assistance	1.0691	1.1766	1.2721	1.1617
Champus / TRICARE	0.7365	1.0440	0.9408	0.7874
Uninsured (Included in Non-Government)	1.1250	1.1350	1.1848	1.0119
Total Case Mix Index	1.1681	1.3250	1.3048	1.2417
UNCOMPENSATED CARE				
Charity Care	\$3,473,395	\$6,296,582	\$6,641,717	\$6,321,367
Bad Debts	\$12,419,674	\$14,350,680	\$17,093,520	\$14,508,284
Total Uncompensated Care Charges	\$15,893,069	\$20,647,262	\$23,735,237	\$20,829,651
Uncompensated Care Cost	\$7,260,956	\$9,061,214	\$10,540,405	\$9,257,065
Uncompensated care % of total expenses	3.6%	4.0%	4.2%	3.5%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	7,031	6,561	6,343	6,391
Emergency Room - Treated and Discharged	47,967	52,432	57,305	59,170
Total Emergency Room Visits	54,998	58,993	63,648	65,561

# **BRIDGEPORT HOSPITAL**

Bridgeport Hospital, founded in 1878, is located in Bridgeport. In FY 2010, the Hospital generated \$15.8 million in income from operations and had a \$1.8 million non-operating gain, resulting in an excess of revenues over expenses of \$17.6 million. The Hospital reported 19,044 discharges and 104,729 patient days while staffing 290 of its 397 available beds. Reported below is a chart indicating all of the affiliates of Bridgeport Hospital and Healthcare Services, Incorporated, the parent corporation of the Hospital and an affiliate of the larger Yale-New Haven Health Services Corporation which includes Greenwich Hospital and Yale New Haven Hospital, followed by various financial indicators and selected utilization measures.



(\$5,238,000)

(\$1,241,000)

(\$3,150,000)

\$1,590,000

\$5,154,000

\$7,719,000

Non Operating Revenue

Excess/(Deficiency) of Revenue over Expenses

\*Source: Hospital Audited Financial Statements

\$1,766,000

\$17,567,000

# **KEY RESULTS - BRIDGEPORT HOSPITAL**

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	0.82%	1.20%	1.34%	4.30%
Hospital Non Operating Margins	1.65%	-1.58%	-0.89%	0.48%
Hospital Total Margins	2.48%	-0.37%	0.45%	4.78%
COST DATA SUMMARY				
Ratio of cost to charges	0.32	0.32	0.32	0.29
Private Payment to Cost Ratio	1.24	1.17	1.22	1.39
Medicare Payment to Cost Ratio	1.06	1.04	1.02	0.95
Medicaid Payment to Cost Ratio	0.71	0.81	0.77	0.72
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.47	1.48	1.63	1.95
Days cash on hand	38	27	36	68
Days in patients accounts receivable	37	43	36	28
Average Payment Period	59	56	51	57
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	51.5	51.5	32.0	34.6
Cash flow to total debt ratio	21.3	15.7	21.3	35.6
Long-term debt to Capitalization Ratio	27.4	26.2	36.1	31.4

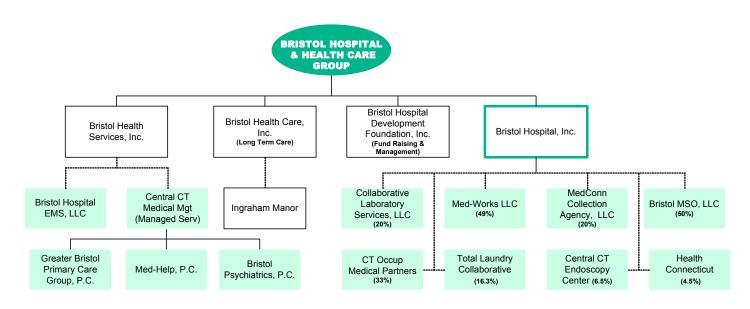
Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

NET ASSETS SUMMARY				
Hospital Unrestricted Net Assets	\$101,094,000	\$108,789,000	\$49,998,000	\$62,529,000
Hospital Total Net Assets	\$147,184,000	\$148,597,000	\$88,852,000	\$103,099,000
UTILIZATION MEASURES SUMMARY				
Patient Days	104,291	106,845	103,601	104,729
Discharges	19,675	20,022	19,808	19,044
ALOS	5.3	5.3	5.2	5.5
Staffed Beds	335	302	288	290
Available Beds	360	389	377	397
Licensed Beds	425	425	425	425
Occupancy of staffed beds	85%	97%	99%	99%
Occupancy of available beds	78%	75%	75%	72%
Full Time Equivalent Employees	2,007.8	2,079.8	2,039.5	2,015.4

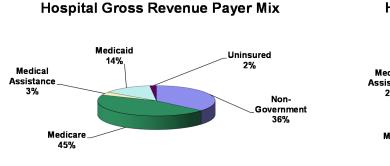
DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	7,449	7,478	7,016	6,407
Medicare	7,016	7,096	7,107	6,937
Medical Assistance	5,179	5,415	5,662	5,672
Medicaid	4,577	4,759	4,962	5,266
Other Medical Assistance	602	656	700	406
Champus / TRICARE	31	33	23	28
Uninsured (Included in Non-Government)	448	375	398	311
Total Discharges	19,675	20,022	19,808	19,044
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.1207	1.1698	1.1372	1.1828
Medicare	1.6306	1.6122	1.6425	1.6623
Medical Assistance	0.9426	0.9563	0.9558	1.0188
Medicaid	0.8899	0.9283	0.9616	1.0019
Other Medical Assistance	1.3430	1.1599	0.9147	1.2375
Champus / TRICARE	1.1653	1.1164	1.4280	1.0464
Uninsured (Included in Non-Government)	1.2849	1.2743	1.2157	1.1829
Total Case Mix Index	1.2557	1.2688	1.2670	1.3084
UNCOMPENSATED CARE				
Charity Care	\$10,897,000	\$11,818,000	\$15,999,852	\$12,024,692
Bad Debts	\$26,581,552	\$32,166,000	\$32,293,223	\$25,581,567
Total Uncompensated Care Charges	\$37,478,552	\$43,984,000	\$48,293,075	\$37,606,259
Uncompensated Care Cost	\$11,959,917	\$14,002,199	\$15,245,620	\$11,054,283
Uncompensated care % of total expenses	4.0%	4.2%	4.3%	3.2%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	9,556	10,058	10,610	10,660
Emergency Room - Treated and Discharged	57,987	56,580	66,812	65,012
Total Emergency Room Visits	67,543	66,638	77,422	75,672

## **BRISTOL HOSPITAL**

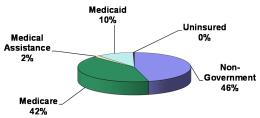
Bristol Hospital, founded in 1921, is located in Bristol. In FY 2010, the Hospital generated \$1.2 million in income from operations and had a non-operating gain of \$600,000, resulting in an excess of revenues over expenses of \$1.8 million. The Hospital reported 7,617 discharges and 30,673 patient days while staffing 132 of its 154 available beds. Reported below is a chart indicating all of the affiliates of Bristol Hospital and Health Care Group, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.



For Profit Entity



#### **Hospital Net Revenue Payer Mix**



HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$114,164,519	\$119,290,195	\$124,989,832	\$127,394,892
Other Operating Revenue	\$4,581,688	\$6,592,514	\$4,717,358	\$4,807,086
Total Operating Revenue	\$118,746,207	\$125,882,709	\$129,707,190	\$132,201,978
Total Operating Expenses	\$122,064,635	\$125,713,012	\$129,657,399	\$130,987,633
Income/(Loss) from Operations	(\$3,318,428)	. , ,	\$49,791	\$1,214,345
Non Operating Revenue	\$10,737,106	(\$1,155,433)	\$323,607	\$571,472
Excess/(Deficiency) of Revenue over Expenses	\$7,418,678	(\$985,736)	\$373,398	\$1,785,817

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	-2.56%	0.14%	0.04%	0.91%
Hospital Non Operating Margins	8.29%	-0.93%	0.25%	0.43%
Hospital Total Margins	5.73%	-0.79%	0.29%	1.35%
COST DATA SUMMARY				
Ratio of cost to charges	0.33	0.33	0.36	0.36
Private Payment to Cost Ratio	1.10	1.18	1.18	1.16
Medicare Payment to Cost Ratio	0.92	0.91	0.81	0.85
Medicaid Payment to Cost Ratio	0.87	0.84	0.75	0.7
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.09	1.14	1.25	1.37
Days cash on hand	4	10	20	24
Days in patients accounts receivable	53	49	45	4:
Average Payment Period	74	70	68	62
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	39.7	29.0	7.7	8.4
Cash flow to total debt ratio	25.4	9.4	11.5	14.
Long-term debt to Capitalization Ratio	41.9	51.7	79.1	76.

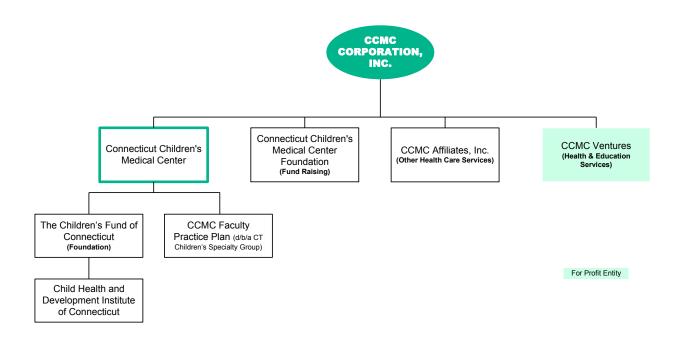
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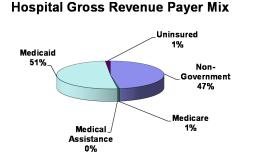
NET ASSETS SUMMARY				
Hospital Unrestricted Net Assets	\$31,129,463	\$18,132,104	(\$255,398)	\$755,592
Hospital Total Net Assets	\$41,084,073	\$26,424,439	\$7,239,260	\$8,220,533
UTILIZATION MEASURES SUMMARY				
Patient Days	33,663	33,258	33,658	30,673
Discharges	8,064	8,016	7,846	7,617
ALOS	4.2	4.1	4.3	4.0
Staffed Beds	115	115	132	132
Available Beds	154	154	154	154
Licensed Beds	154	154	154	154
Occupancy of staffed beds	80%	79%	70%	64%
Occupancy of available beds	60%	59%	60%	55%
Full Time Equivalent Employees	876.5	905.1	899.4	873.3

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	3,046	2,879	2,731	2,486
Medicare	3,589	3,640	3,597	3,426
Medical Assistance	1,412	1,486	1,507	1,685
Medicaid	1,049	1,106	1,084	1,325
Other Medical Assistance	363	380	423	360
Champus / TRICARE	17	11	11	20
Uninsured (Included in Non-Government)	79	80	43	64
Total Discharges	8,064	8,016	7,846	7,617
CASE MIX INDEX				
Non-Government (Including Uninsured)	0.8927	0.9693	0.9559	0.9464
Medicare	1.2507	1.2802	1.3004	1.2873
Medical Assistance	0.8193	0.8089	0.8292	0.8544
Medicaid	0.8044	0.7747	0.8029	0.8390
Other Medical Assistance	0.8624	0.9085	0.8966	0.9112
Champus / TRICARE	0.7279	1.6674	1.0540	1.5094
Uninsured (Included in Non-Government)	0.9158	0.9295	0.9646	0.8923
Total Case Mix Index	1.0388	1.0817	1.0896	1.0809
UNCOMPENSATED CARE				
Charity Care	\$1,253,957	\$929,468	\$558,883	\$259,103
Bad Debts	\$10,522,424	\$10,951,622	\$9,166,346	\$10,944,348
Total Uncompensated Care Charges	\$11,776,381	\$11,881,090	\$9,725,229	\$11,203,451
Uncompensated Care Cost	\$3,929,667	\$3,891,013	\$3,471,915	\$4,010,210
Uncompensated care % of total expenses	3.5%	3.4%	2.7%	3.1%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	5,667	5,723	5,501	5,467
Emergency Room - Treated and Discharged	33,859	34,410	33,551	33,293
Total Emergency Room Visits	39,526	40,133	39,052	38,760

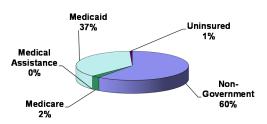
# CONNECTICUT CHILDREN'S MEDICAL CENTER

Connecticut Children's Medical Center (CCMC) began operating in 1996 as the successor to the Newington Children's Hospital. In FY 2010, the Hospital experienced a loss of \$1.3 million in income from operations and realized a \$16.5 million non-operating gain, resulting in an excess of revenues over expenses of \$15.2 million. The Hospital reported 6,800 discharges and 36,799 patient days while staffing 142 of its 147 available beds. Reported below is a chart indicating all of the affiliates of CCMC Corporation, Incorporated, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.





**Hospital Net Revenue Payer Mix** 



HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$140,951,196	\$173,156,229	\$178,476,453	\$185,228,029
Other Operating Revenue	\$13,649,071	\$14,216,438	\$14,938,808	\$13,628,825
Total Operating Revenue	\$154,600,267	\$187,372,667	\$193,415,261	\$198,856,854
Total Operating Expenses	<u>\$166,926,646</u>	<u>\$184,175,127</u>	<u>\$185,535,330</u>	\$200,115,623
Income/(Loss) from Operations	(\$12,326,379)	\$3,197,540	\$7,879,931	(\$1,258,769)
Non Operating Revenue	\$20,221,221	\$5,953,954	\$2,919,830	\$16,535,869
Excess/(Deficiency) of Revenue over Expenses	\$7,894,842	\$9,151,494	\$10,799,761	\$15,277,100

\*Source: Hospital Audited Financial Statements

# **KEY RESULTS - CONNECTICUT CHILDREN'S MEDICAL CENTER**

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	-7.05%	1.65%	4.01%	-0.58%
Hospital Non Operating Margins	11.57%	3.08%	1.49%	7.68%
Hospital Total Margins	4.52%	4.73%	5.50%	7.09%
COST DATA SUMMARY				
Ratio of cost to charges	0.56	0.50	0.49	0.51
Private Payment to Cost Ratio	1.01	1.10	1.16	1.21
Medicare Payment to Cost Ratio	9.20	7.48	12.14	18.10
Medicaid Payment to Cost Ratio	0.64	0.71	0.72	0.69
LIQUIDITY MEASURES SUMMARY				
Current Ratio	0.75	0.88	0.93	0.96
Days cash on hand	9	20	4	6
Days in patients accounts receivable	43	39	40	33
Average Payment Period	91	94	75	79
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	69.8	64.2	58.9	62.0
Cash flow to total debt ratio	18.4	19.9	27.2	31.1
Long-term debt to Capitalization Ratio	16.5	18.3	20.1	17.7

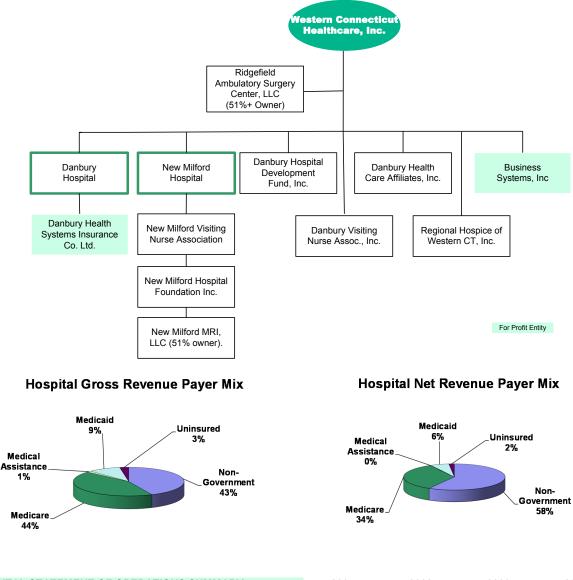
\* Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

NET ASSETS SUMMARY				
Hospital Unrestricted Net Assets	\$117,939,498	\$102,605,588	\$69,608,421	\$80,916,370
Hospital Total Net Assets	\$212,389,064	\$187,615,037	\$151,977,252	\$184,221,988
UTILIZATION MEASURES SUMMARY				
Patient Days	32,933	37,137	35,911	36,799
Discharges	5,534	5,806	6,359	6,800
ALOS	6.0	6.4	5.6	5.4
Staffed Beds	123	126	142	142
Available Beds	124	126	142	147
Licensed Beds	135	135	147	147
Occupancy of staffed beds	73%	81%	69%	71%
Occupancy of available beds	73%	81%	69%	69%
Full Time Equivalent Employees	1,093.5	1,189.5	1,195.2	1,212.5

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	2,894	3,093	3,065	3,110
Medicare	13	10	8	8
Medical Assistance	2,589	2,676	3,255	3,644
Medicaid	2,589	2,676	3,255	3,644
Other Medical Assistance	0	0	0	0
Champus / TRICARE	38	27	31	38
Uninsured (Included in Non-Government)	37	38	51	80
Total Discharges	5,534	5,806	6,359	6,800
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.4243	1.5535	1.4488	1.3976
Medicare	2.0442	2.2230	2.1772	1.7611
Medical Assistance	1.3335	1.4821	1.3611	1.2623
Medicaid	1.3335	1.4821	1.3611	1.2623
Other Medical Assistance	0.0000	0.0000	0.0000	0.0000
Champus / TRICARE	1.1900	1.4065	0.9455	1.1345
Uninsured (Included in Non-Government)	1.0818	0.9836	1.1555	1.0314
Total Case Mix Index	1.3817	1.5211	1.4024	1.3241
UNCOMPENSATED CARE				
Charity Care	\$294,708	\$514,817	\$442,542	\$1,326,729
Bad Debts	\$3,476,113	\$4,145,704	\$3,808,276	\$3,302,352
Total Uncompensated Care Charges	\$3,770,821	\$4,660,521	\$4,250,818	\$4,629,081
Uncompensated Care Cost	\$2,100,336	\$2,346,998	\$2,098,176	\$2,341,098
Uncompensated care % of total expenses	1.3%	1.3%	1.1%	1.2%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	2,849	3,037	2,838	3,473
Emergency Room - Treated and Discharged	40,323	43,517	47,262	50,118
Total Emergency Room Visits	43,172	46,554	50,100	53,591

## DANBURY HOSPITAL

Danbury Hospital, founded in 1885, is located in Danbury. In FY 2010, the Hospital generated \$20.8 million in income from operations and had a \$23.8 million non-operating gain, resulting in an excess of revenues over expenses of \$44.6 million. The Hospital reported 20,715 discharges and 95,884 patient days while staffing 278 of its 365 available beds. Reported below is a chart indicating all of the affiliates of Western Connecticut Healthcare, Inc, the parent corporation of the Hospital and New Milford Hospital, followed by various financial indicators and selected utilization measures.



HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$393,491,107	\$427,936,480	\$457,712,742	\$471,020,724
Other Operating Revenue	\$9,051,658	\$10,028,673	\$9,727,398	\$10,083,592
Total Operating Revenue	\$402,542,765	\$437,965,153	\$467,440,140	\$481,104,316
Total Operating Expenses	\$378,387,622	\$415,921,169	\$442,588,744	\$460,314,702
Income/(Loss) from Operations	\$24,155,143	\$22,043,984	\$24,851,396	\$20,789,614
Non Operating Revenue	\$27,798,903	(\$29,322,315)	\$13,663,243	\$23,790,084
Excess/(Deficiency) of Revenue over Expenses	\$51,954,046	(\$7,278,331)	\$38,514,639	\$44,579,698

31 \*Source: Hospital Audited Financial Statements

KEY RESULTS - DANBURY HOSPITAL				
PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	5.61%	5.39%	5.17%	4.12%
Hospital Non Operating Margins	6.46%	-7.18%	2.84%	4.71%
Hospital Total Margins	12.07%	-1.78%	8.01%	8.83%
COST DATA SUMMARY				
Ratio of cost to charges	0.43	0.42	0.44	0.44
Private Payment to Cost Ratio	1.47	1.44	1.36	1.37
Medicare Payment to Cost Ratio	0.84	0.86	0.79	0.79
Medicaid Payment to Cost Ratio	0.71	0.80	0.64	0.64
LIQUIDITY MEASURES SUMMARY				
Current Ratio	6.13	5.57	4.87	3.21
Days cash on hand	168	132	160	168
Days in patients accounts receivable	39	38	26	31
Average Payment Period	38	37	43	71
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	68.8	68.5	68.0	70.3
Cash flow to total debt ratio	46.1	8.3	37.5	42.5

\* Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

Long-term debt to Capitalization Ratio

NET ASSETS SUMMARY				
Hospital Unrestricted Net Assets	\$355,513,444	\$348,481,186	\$325,008,268	\$368,034,236
Hospital Total Net Assets	\$382,105,019	\$376,402,186	\$380,666,988	\$424,005,127
UTILIZATION MEASURES SUMMARY				
Patient Days	88,139	87,644	91,794	95,884
Discharges	20,752	20,459	20,497	20,715
ALOS	4.2	4.3	4.5	4.6
Staffed Beds	246	248	271	278
Available Beds	339	347	351	365
Licensed Beds	371	371	371	371
Occupancy of staffed beds	98%	97%	93%	94%
Occupancy of available beds	71%	69%	72%	72%
Full Time Equivalent Employees	2,345.9	2,448.1	2,448.0	2,492.8

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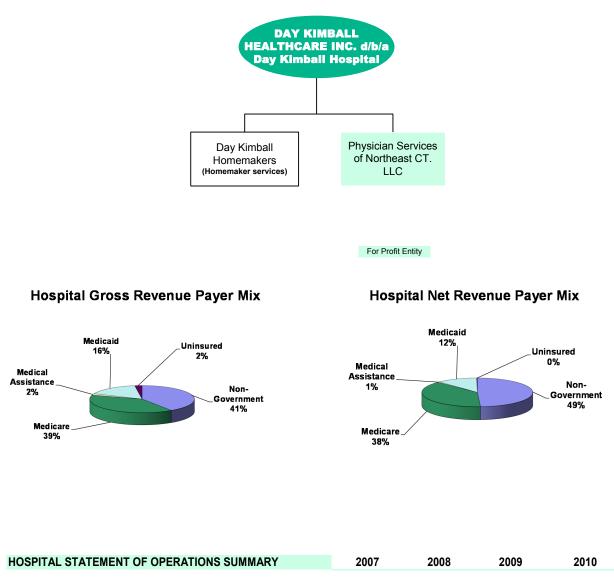
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DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	9,712	9,311	9,049	8,752
Medicare	8,306	8,382	8,566	8,917
Medical Assistance	2,720	2,752	2,857	3,017
Medicaid	2,232	2,270	2,312	2,727
Other Medical Assistance	488	482	545	290
Champus / TRICARE	14	14	25	29
Uninsured (Included in Non-Government)	421	345	322	298
Total Discharges	20,752	20,459	20,497	20,715
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.0461	1.1502	1.1226	1.1614
Medicare	1.4443	1.3970	1.3711	1.3485
Medical Assistance	0.8217	0.8539	0.9274	0.8833
Medicaid	0.7435	0.8419	0.9414	0.8658
Other Medical Assistance	1.1794	0.9106	0.8679	1.0477
Champus / TRICARE	0.9438	0.8912	0.8139	0.9086
Uninsured (Included in Non-Government)	1.1378	1.2087	1.0332	1.2416
Total Case Mix Index	1.1760	1.2113	1.1989	1.2011
UNCOMPENSATED CARE				
Charity Care	\$9,945,753	\$9,657,765	\$12,266,705	\$12,767,832
Bad Debts	\$13,131,942	\$15,597,793	\$16,695,481	\$10,687,109
Total Uncompensated Care Charges	\$23,077,695	\$25,255,558	\$28,962,186	\$23,454,941
Uncompensated Care Cost	\$9,919,306	\$10,675,330	\$12,695,350	\$10,279,289
Uncompensated care % of total expenses	2.8%	2.8%	2.9%	2.2%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	11,986	13,088	13,885	14,124
Emergency Room - Treated and Discharged	55,943	54,465	55,697	56,136
Total Emergency Room Visits	67,929	67,553	69,582	70,260

#### DAY KIMBALL HOSPITAL

Day Kimball Hospital, founded in 1894, is located in Putnam. In FY 2010, the Hospital generated \$3.5 million in income from operations and had a \$600,000 non-operating gain, resulting in an excess of revenues over expenses of \$4.1 million. The Hospital reported 5,202 discharges and 18,876 patient days while staffing 72 of its 122 available beds. Reported below is a chart indicating all of the affiliates of Day Kimball Healthcare Incorporated d/b/a Day Kimball Hospital, followed by various financial indicators and selected utilization measures.



HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$90,308,057	\$88,983,220	\$95,995,284	\$100,651,954
Other Operating Revenue	\$5,665,531	\$2,929,366	\$2,986,027	\$3,279,958
Total Operating Revenue	\$95,973,588	\$91,912,586	\$98,981,311	\$103,931,912
Total Operating Expenses	\$95,342,950	\$95,714,493	\$96,763,604	\$100,411,939
Income/(Loss) from Operations	\$630,638	(\$3,801,907)	\$2,217,707	\$3,519,973
Non Operating Revenue	\$108,178	\$990,034	(\$657,705)	\$607,272
Excess/(Deficiency) of Revenue over Expenses	\$738,816	(\$2,811,873)	\$1,560,002	\$4,127,245

#### **KEY RESULTS - DAY KIMBALL HOSPITAL**

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	0.66%	-4.09%	2.26%	3.37%
Hospital Non Operating Margins	0.11%	1.07%	-0.67%	0.58%
Hospital Total Margins	0.77%	-3.03%	1.59%	3.95%
COST DATA SUMMARY				
Ratio of cost to charges	0.58	0.61	0.57	0.58
Private Payment to Cost Ratio	1.22	1.11	1.18	1.18
Medicare Payment to Cost Ratio	0.93	0.83	0.90	0.96
Medicaid Payment to Cost Ratio	0.71	0.66	0.78	0.71
LIQUIDITY MEASURES SUMMARY				
Current Ratio	2.50	2.66	2.27	2.04
Days cash on hand	121	96	91	60
Days in patients accounts receivable	32	33	29	32
Average Payment Period	68	54	63	55
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	55.6	60.6	29.7	27.7
Cash flow to total debt ratio	16.8	5.7	20.4	29.8
Long-term debt to Capitalization Ratio	24.0	23.6	36.9	39.9

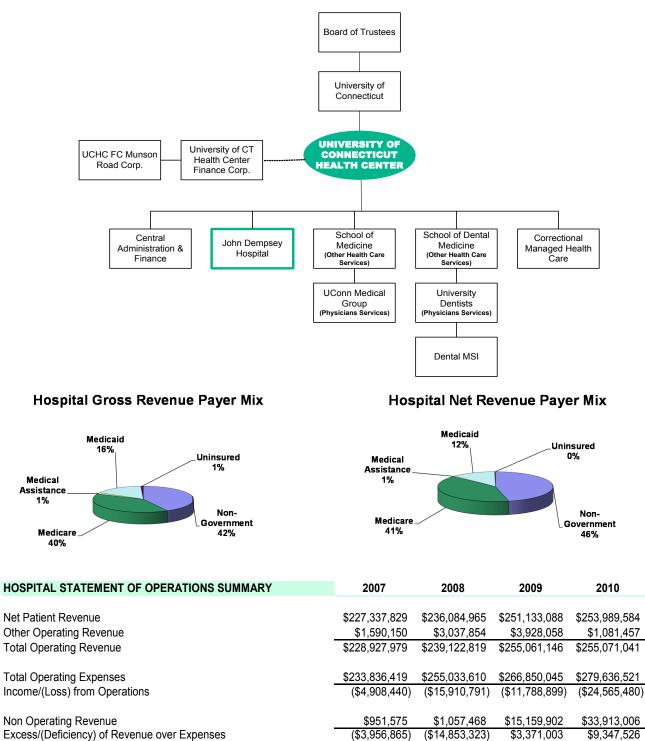
Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

Hospital Unrestricted Net Assets	\$38,661,562	\$38,740,218	\$15,965,857	\$15,206,895
Hospital Total Net Assets	\$46,398,805	\$45,778,471	\$23,306,105	\$22,173,961
UTILIZATION MEASURES SUMMARY				
Patient Days	20,370	20,465	20,204	18,876
Discharges	5,586	5,387	5,573	5,202
ALOS	3.6	3.8	3.6	3.6
Staffed Beds	72	72	72	72
Available Beds	122	122	122	122
Licensed Beds	122	143	122	122
Occupancy of staffed beds	78%	78%	77%	72%
Occupancy of available beds	46%	46%	45%	42%
Full Time Equivalent Employees	705.3	714.4	737.9	774.8

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	1,916	1,980	2,019	1,726
Medicare	2,508	2,333	2,571	2,334
Medical Assistance	1,107	1,038	970	1,096
Medicaid	888	821	871	1,050
Other Medical Assistance	219	217	99	46
Champus / TRICARE	55	36	13	46
Uninsured (Included in Non-Government)	84	83	72	81
Total Discharges	5,586	5,387	5,573	5,202
CASE MIX INDEX				
Non-Government (Including Uninsured)	0.7796	0.7828	0.8284	0.8293
Medicare	1.0993	1.0833	1.1093	1.0235
Medical Assistance	0.6876	0.6414	0.6216	0.8231
Medicaid	0.6873	0.6289	0.6216	0.8231
Other Medical Assistance	0.6889	0.6889	0.6216	0.8231
Champus / TRICARE	0.8047	0.5423	0.9691	0.6658
Uninsured (Included in Non-Government)	0.8751	0.7784	0.9095	0.8567
Total Case Mix Index	0.9052	0.8841	0.9223	0.9137
UNCOMPENSATED CARE				
Charity Care	\$512,769	\$720,702	\$1,210,237	\$1,391,261
Bad Debts	\$3,691,706	\$3,836,028	\$3,445,323	\$3,312,220
Total Uncompensated Care Charges	\$4,204,475	\$4,556,730	\$4,655,560	\$4,703,481
Uncompensated Care Cost	\$2,442,527	\$2,780,816	\$2,675,910	\$2,748,737
Uncompensated care % of total expenses	2.7%	2.9%	2.8%	2.7%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	3,553	3,505	3,673	3,604
Emergency Room - Treated and Discharged	25,170	24,650	30,101	28,650
Total Emergency Room Visits	28,723	28,155	33,774	32,254

#### JOHN DEMPSEY HOSPITAL

John Dempsey Hospital, located in Farmington, was founded in 1975 as the teaching hospital of the University of Connecticut Health Center and is also a statewide referral site for tertiary care. In FY 2010, the Hospital experienced a \$24.6 million loss from operations and realized a \$33.9 million non-operating gain, resulting in an excess of revenues over expenses of \$9.3 million. The Hospital reported 9,567 discharges and 51,230 patient days while staffing 224 of its 224 available beds. Reported below is a chart indicating all of the affiliates of the University of Connecticut Health Center, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.



#### **KEY RESULTS - JOHN DEMPSEY HOSPITAL**

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	-2.14%	-6.62%	-4.36%	-8.50%
Hospital Non Operating Margins	0.41%	0.44%	5.61%	11.74%
Hospital Total Margins	-1.72%	-6.18%	1.25%	3.23%
COST DATA SUMMARY				
Ratio of cost to charges	0.59	0.61	0.53	0.49
Private Payment to Cost Ratio	1.00	0.93	0.99	1.06
Medicare Payment to Cost Ratio	1.02	1.06	1.05	0.99
Medicaid Payment to Cost Ratio	0.98	0.79	0.74	0.75
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.29	1.09	1.12	1.58
Days cash on hand	0	0	0	0
Days in patients accounts receivable	69	56	53	39
Average Payment Period	74	76	68	45
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	47.2	39.5	42.2	60.3
Cash flow to total debt ratio	13.3	-6.9	28.3	57.3
Long-term debt to Capitalization Ratio	5.3	5.2	3.6	1.9

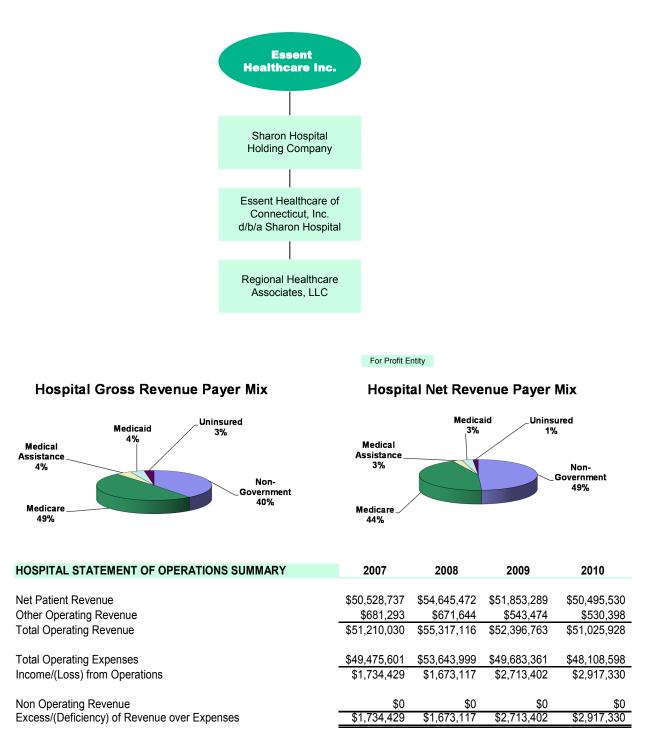
\* Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

NET ASSETS SUMMARY				
Hospital Unrestricted Net Assets	\$67,414,232	\$52,543,012	\$55,916,180	\$65,259,763
Hospital Total Net Assets	\$67,542,680	\$52,689,357	\$56,060,360	\$65,407,886
UTILIZATION MEASURES SUMMARY				
Patient Days	60,392	60,012	56,119	51,230
Discharges	10,009	9,856	9,587	9,567
ALOS	6.0	6.1	5.9	5.4
Staffed Beds	224	224	224	224
Available Beds	224	224	224	224
Licensed Beds	224	224	224	224
Occupancy of staffed beds	74%	73%	69%	63%
Occupancy of available beds	74%	73%	69%	63%
Full Time Equivalent Employees	1,237.4	1,338.4	1,302.8	1,195.0

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	4,010	4,100	3,760	3,604
Medicare	3,888	3,959	3,860	3,950
Medical Assistance	2,037	1,731	1,904	1,929
Medicaid	1,295	1,417	1,569	1,757
Other Medical Assistance	742	314	335	172
Champus / TRICARE	74	66	63	84
Uninsured (Included in Non-Government)	85	115	84	81
Total Discharges	10,009	9,856	9,587	9,567
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.3821	1.4332	1.4315	1.4118
Medicare	1.5219	1.5577	1.6392	1.6328
Medical Assistance	1.3112	1.3508	1.3937	1.3541
Medicaid	1.2703	1.3746	1.4058	1.3660
Other Medical Assistance	1.3825	1.2435	1.3373	1.2331
Champus / TRICARE	1.1190	1.1110	1.0871	1.4528
Uninsured (Included in Non-Government)	1.1704	0.9096	1.1699	1.0525
Total Case Mix Index	1.4200	1.4666	1.5054	1.4918
UNCOMPENSATED CARE				
Charity Care	\$741,685	\$996,974	\$727,509	\$1,104,104
Bad Debts	\$4,843,833	\$3,769,639	\$5,537,519	\$6,859,997
Total Uncompensated Care Charges	\$5,585,518	\$4,766,613	\$6,265,028	\$7,964,101
Uncompensated Care Cost	\$3,309,932	\$2,890,877	\$3,317,622	\$3,896,815
Uncompensated care % of total expenses	1.5%	1.2%	1.3%	1.5%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	4,706	4,730	4,436	4,713
Emergency Room - Treated and Discharged	25,548	25,355	24,156	24,798
Total Emergency Room Visits	30,254	30,085	28,592	29,511

#### ESSENT-SHARON HOSPITAL

Essent-Sharon Hospital, located in Sharon, became the state's first for-profit hospital in April of 2002. In FY 2010, the Hospital generated an excess of revenue over expenses of \$2.9 million which did not include any non-operating income. The Hospital reported 2,681 discharges and 11,622 patient days while staffing 47 of its 94 available beds. Reported below is a chart indicating all of the affiliates of Essent Healthcare of Connecticut, Incorporated, the Connecticut parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.



#### **KEY RESULTS - ESSENT SHARON HOSPITAL**

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	3.39%	3.02%	5.18%	5.72%
Hospital Non Operating Margins	0.00%	0.00%	0.00%	0.00%
Hospital Total Margins	3.39%	3.02%	5.18%	5.72%
COST DATA SUMMARY				
Ratio of cost to charges	0.46	0.47	0.43	0.40
Private Payment to Cost Ratio	1.16	1.13	1.18	1.26
Medicare Payment to Cost Ratio	0.87	0.87	0.89	0.90
Medicaid Payment to Cost Ratio	0.76	0.73	0.58	0.77
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.85	1.61	1.52	1.51
Days cash on hand	0	0	0	0
Days in patients accounts receivable	43	43	41	40
Average Payment Period	52	46	55	50
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	20.2	22.6	25.7	29.9
Cash flow to total debt ratio	10.9	12.6	14.9	15.2
Long-term debt to Capitalization Ratio	75.1	72.4	68.8	64.8

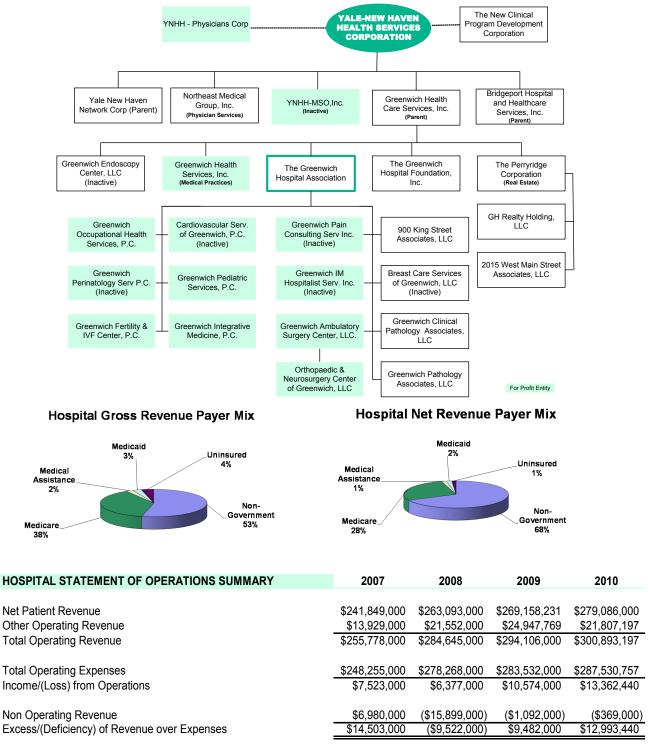
Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

Hospital Unrestricted Net Assets	\$11,400,566	\$13,094,068	\$15,453,591	\$18,267,822
Hospital Total Net Assets	\$11,400,566	\$13,094,068	\$15,453,591	\$18,267,822
UTILIZATION MEASURES SUMMARY				
Patient Days	11,470	11,806	11,466	11,622
Discharges	2,837	2,834	2,658	2,681
ALOS	4.0	4.2	4.3	4.3
Staffed Beds	47	47	47	47
Available Beds	94	94	94	94
Licensed Beds	94	94	94	94
Occupancy of staffed beds	67%	69%	67%	68%
Occupancy of available beds	33%	34%	33%	34%
Full Time Equivalent Employees	290.1	283.0	255.3	256.3

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	924	951	877	808
Medicare	1,581	1,574	1,484	1,479
Medical Assistance	332	298	295	387
Medicaid	123	118	142	217
Other Medical Assistance	209	180	153	170
Champus / TRICARE	0	11	2	7
Uninsured (Included in Non-Government)	78	79	72	65
Total Discharges	2,837	2,834	2,658	2,681
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.1061	0.9749	1.0299	0.9886
Medicare	1.1534	1.1591	1.1322	1.1483
Medical Assistance	0.9591	0.8570	0.9341	0.8593
Medicaid	1.0489	0.9340	0.7789	0.8547
Other Medical Assistance	0.9062	0.8065	1.0781	0.8651
Champus / TRICARE	0.0000	0.5292	2.0971	0.6889
Uninsured (Included in Non-Government)	1.0792	0.9467	0.8348	0.8133
Total Case Mix Index	1.1153	1.0631	1.0772	1.0572
UNCOMPENSATED CARE				
Charity Care	\$438,669	\$767,308	\$430,330	\$767,288
Bad Debts	\$2,496,357	\$3,536,277	\$2,953,540	\$1,748,130
Total Uncompensated Care Charges	\$2,935,026	\$4,303,585	\$3,383,870	\$2,515,418
Uncompensated Care Cost	\$1,357,809	\$2,044,048	\$1,461,984	\$995,025
Uncompensated care % of total expenses	2.7%	3.8%	2.9%	2.1%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	1,618	1,607	1,524	1,597
Emergency Room - Treated and Discharged	14,386	14,756	14,489	13,668
Total Emergency Room Visits	16,004	16,363	16,013	15,265

#### **GREENWICH HOSPITAL**

Greenwich Hospital, founded in 1903, is located in Greenwich. In FY 2010, the Hospital generated \$13.4 million in income from operations and experienced a \$400,000 non-operating loss, resulting in an excess of revenues over expenses of \$13 million. The Hospital reported 13,627 discharges and 53,059 patient days while staffing 206 of its 206 available beds. Reported below is a chart indicating all of the affiliates of Greenwich Healthcare Services, Incorporated, the parent corporation of the Hospital and an affiliate of the larger Yale-New Haven Health Services Corporation which includes Bridgeport Hospital and Yale New Haven Hospital, followed by various financial indicators and selected utilization measures.



#### **KEY RESULTS - GREENWICH HOSPITAL**

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	2.86%	2.37%	3.61%	4.45%
Hospital Non Operating Margins	2.66%	-5.92%	-0.37%	-0.12%
Hospital Total Margins	5.52%	-3.54%	3.24%	4.32%
COST DATA SUMMARY				
Ratio of cost to charges	0.37	0.34	0.33	0.31
Private Payment to Cost Ratio	1.21	1.22	1.21	1.22
Medicare Payment to Cost Ratio	0.79	0.74	0.72	0.71
Medicaid Payment to Cost Ratio	0.88	0.79	0.80	0.58
LIQUIDITY MEASURES SUMMARY				
Current Ratio	2.55	2.38	2.31	2.69
Days cash on hand	86	78	83	76
Days in patients accounts receivable	47	46	43	42
Average Payment Period	59	57	62	51
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	77.5	76.0	69.5	70.3
Cash flow to total debt ratio	33.2	8.1	31.0	40.4
Long-term debt to Capitalization Ratio	12.2	12.3	12.6	12.0

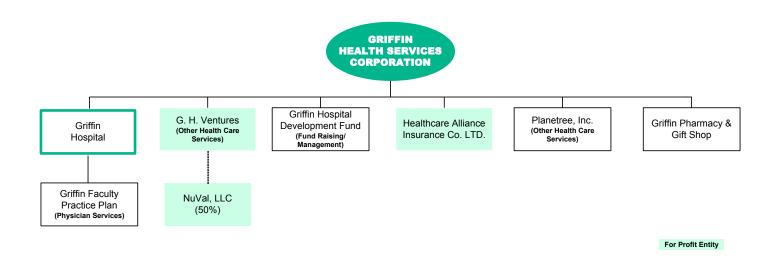
Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

NET ASSETS SUMMARY				
Hospital Unrestricted Net Assets	\$320,933,000	\$304,976,000	\$280,445,000	\$282,678,000
Hospital Total Net Assets	\$376,486,000	\$352,160,000	\$328,100,000	\$331,518,000
UTILIZATION MEASURES SUMMARY				
Patient Days	48,835	51,700	50,149	53,059
Discharges	12,779	12,731	12,931	13,627
ALOS	3.8	4.1	3.9	3.9
Staffed Beds	206	206	206	206
Available Beds	206	206	206	206
Licensed Beds	206	206	206	206
Occupancy of staffed beds	65%	69%	67%	71%
Occupancy of available beds	58%	69%	67%	71%
Full Time Equivalent Employees	1,563.3	1,595.9	1,440.1	1,461.7

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	7,655	7,567	7,298	7,582
Medicare	4,677	4,740	5,054	5,269
Medical Assistance	443	422	573	770
Medicaid	242	161	327	517
Other Medical Assistance	201	261	246	253
Champus / TRICARE	4	2	6	6
Uninsured (Included in Non-Government)	478	448	296	333
Total Discharges	12,779	12,731	12,931	13,627
CASE MIX INDEX				
Non-Government (Including Uninsured)	0.8102	0.8566	0.8455	0.8715
Medicare	1.3821	1.4570	1.4065	1.4205
Medical Assistance	0.9723	1.1537	1.0577	0.9236
Medicaid	0.9300	1.1619	1.1254	0.8791
Other Medical Assistance	1.0232	1.1486	0.9676	1.0146
Champus / TRICARE	0.6670	0.6886	1.4673	0.9902
Uninsured (Included in Non-Government)	0.9296	0.9110	0.9178	0.9936
Total Case Mix Index	1.0251	1.0900	1.0745	1.0868
UNCOMPENSATED CARE				
Charity Care	\$14,259,114	\$18,262,127	\$21,129,180	\$20,038,812
Bad Debts	\$8,706,380	\$10,117,227	\$7,851,327	\$10,503,632
Total Uncompensated Care Charges	\$22,965,494	\$28,379,354	\$28,980,507	\$30,542,444
Uncompensated Care Cost	\$8,412,549	\$9,588,769	\$9,612,333	\$9,507,865
Uncompensated care % of total expenses	3.5%	3.6%	3.4%	3.3%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	6,956	7,569	7,824	7,764
Emergency Room - Treated and Discharged	32,906	33,101	35,461	34,887
Total Emergency Room Visits	39,862	40,670	43,285	42,651

#### **GRIFFIN HOSPITAL**

Griffin Hospital was founded in 1909 in Derby. In FY 2010, the Hospital generated \$1.4 million in income from operations and experienced a \$2.3 million non-operating loss, resulting in a deficiency of revenues over expenses of \$900,000. The Hospital reported 7,719 discharges and 33,429 patient days while staffing 94 of its 180 available beds. Reported below is a chart indicating all of the affiliates of Griffin Health Services Corporation, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.



**Hospital Gross Revenue Payer Mix** Medicaid Medicaid 10% Uninsured 11% Uninsured 3% Medical 0% Assistance Medical 0% Non-Assistance Government 1% 39% Government Medicare Medicare 43% 46%

# **Hospital Net Revenue Payer Mix**

Non-

47%

HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$110,728,364	\$115,006,758	\$119,312,297	\$118,086,481
Other Operating Revenue Total Operating Revenue	\$3,137,450 \$113,865,814	\$3,093,792 \$118,100,550	\$3,255,934 \$122,568,231	\$3,781,488 \$121,867,969
Total Operating Expenses	\$113,390,230	\$116,164,408	\$119,759,030	\$120,493,484
Income/(Loss) from Operations	\$475,584	\$1,936,142	\$2,809,201	\$1,374,485
Non Operating Revenue	\$229,504	(\$3,725,404)	(\$1,578,517)	(\$2,319,609)
Excess/(Deficiency) of Revenue over Expenses	\$705,088	(\$1,789,262)	\$1,230,684	(\$945,124)

KEY RESULTS - GRIFFIN HOSPITAL				
PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	0.42%	1.69%	2.32%	1.15%
Hospital Non Operating Margins	0.20%	-3.26%	-1.30%	-1.94%
Hospital Total Margins	0.62%	-1.56%	1.02%	-0.79%
COST DATA SUMMARY				
Ratio of cost to charges	0.37	0.36	0.34	0.31
Private Payment to Cost Ratio	0.95	0.99	1.06	1.19
Medicare Payment to Cost Ratio	0.95	0.94	0.94	0.92
Medicaid Payment to Cost Ratio	0.75	0.79	0.81	0.85
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.58	1.13	1.05	1.03
Days cash on hand	59	47	40	43
Days in patients accounts receivable	49	46	53	47
Average Payment Period	73	94	101	103
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	17.6	12.3	-7.2	-14.1
Cash flow to total debt ratio	6.2	2.9	7.5	6.6

152.7

Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

#### NET ASSETS SUMMARY

Long-term debt to Capitalization Ratio

Hospital Unrestricted Net Assets	\$11,510,321	\$6,729,685	(\$16,756,232)	(\$24,966,200)
Hospital Total Net Assets	\$20,226,342	\$14,157,874	(\$8,817,030)	(\$17,147,261)
UTILIZATION MEASURES SUMMARY				
Patient Days	33,992	34,817	33,581	33,429
Discharges	7,817	7,617	7,533	7,719
ALOS	4.3	4.6	4.5	4.3
Staffed Beds	96	97	95	94
Available Beds	180	180	180	180
Licensed Beds	180	180	180	180
Occupancy of staffed beds	97%	98%	97%	97%
Occupancy of available beds	52%	53%	51%	51%
Full Time Equivalent Employees	891.0	895.0	929.1	958.0

73.6

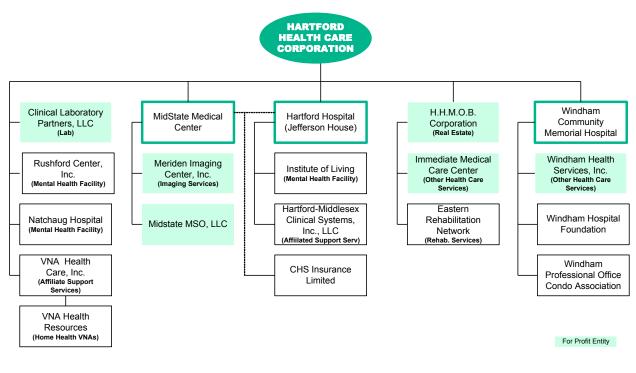
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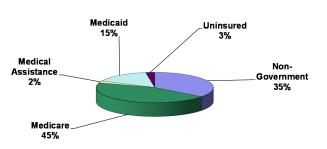
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DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	2,872	2,821	2,727	2,697
Medicare	3,673	3,594	3,622	3,673
Medical Assistance	1,248	1,179	1,178	1,339
Medicaid	1,111	1,008	1,024	1,278
Other Medical Assistance	137	171	154	61
Champus / TRICARE	24	23	6	10
Uninsured (Included in Non-Government)	109	85	89	103
Total Discharges	7,817	7,617	7,533	7,719
CASE MIX INDEX				
Non-Government (Including Uninsured)	0.8663	0.9392	0.9543	0.9678
Medicare	1.2744	1.3239	1.3376	1.3216
Medical Assistance	0.6707	0.7483	0.8116	0.7234
Medicaid	0.6416	0.7145	0.7686	0.7144
Other Medical Assistance	0.9068	0.9476	1.0979	0.9110
Champus / TRICARE	0.6267	0.6510	0.4723	0.8253
Uninsured (Included in Non-Government)	0.7879	0.9825	0.9744	0.8466
Total Case Mix Index	1.0261	1.0903	1.1159	1.0936
UNCOMPENSATED CARE				
Charity Care	\$2,135,179	\$1,748,198	\$5,752,621	\$8,958,645
Bad Debts	\$7,779,681	\$8,005,302	\$6,305,896	\$1,246,161
Total Uncompensated Care Charges	\$9,914,860	\$9,753,500	\$12,058,517	\$10,204,806
Uncompensated Care Cost	\$3,629,172	\$3,467,095	\$4,048,218	\$3,193,586
Uncompensated care % of total expenses	3.2%	3.0%	3.4%	2.7%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	5,274	5,413	5,426	5,533
Emergency Room - Treated and Discharged	32,857	33,483	33,789	33,402
Total Emergency Room Visits	38,131	38,896	39,215	38,935

#### HARTFORD HOSPITAL

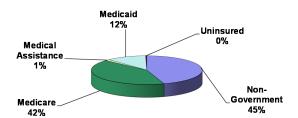
Hartford Hospital, founded in 1854, is located in Hartford. In FY 2010, the Hospital generated \$12.6 million in income from operations and had a \$21 million non-operating gain, resulting in an excess of revenues over expenses of \$33.6 million. The Hospital reported 41,265 discharges and 220,114 patient days while staffing 630 of its 760 available beds. Reported below is a chart indicating all of the affiliates of Hartford Healthcare Corporation, the parent corporation of the Hospital, Midstate Medical Center and Windham Community Memorial Hospital, followed by various financial indicators and selected utilization measures.





**Hospital Gross Revenue Payer Mix** 

**Hospital Net Revenue Payer Mix** 



HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$617,507,812	\$639,563,211	\$717,211,741	\$794,806,049
Other Operating Revenue	\$124,479,380	\$133,795,519	\$112,328,640	\$137,793,737
Total Operating Revenue	\$741,987,192	\$773,358,730	\$829,540,381	\$932,599,786
Total Operating Expenses	\$745,010,396	\$779,129,428	\$824,454,105	\$920,001,155
Income/(Loss) from Operations	(\$3,023,204)	(\$5,770,698)	\$5,086,276	\$12,598,631
Non Operating Revenue	\$19,205,014	(\$34,329,921)	(\$9,327,083)	\$20,981,787
Excess/(Deficiency) of Revenue over Expenses	\$16,181,810	(\$40,100,619)	(\$4,240,807)	\$33,580,418

# **KEY RESULTS - HARTFORD HOSPITAL**

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	-0.40%	-0.78%	0.62%	1.32%
Hospital Non Operating Margins	2.52%	-4.65%	-1.14%	2.20%
Hospital Total Margins	2.13%	-5.43%	-0.52%	3.52%
COST DATA SUMMARY				
Ratio of cost to charges	0.47	0.48	0.45	0.45
Private Payment to Cost Ratio	1.01	1.02	1.14	1.14
Medicare Payment to Cost Ratio	0.89	0.82	0.84	0.84
Medicaid Payment to Cost Ratio	0.70	0.76	0.72	0.68
LIQUIDITY MEASURES SUMMARY				
Current Ratio	2.05	1.39	1.35	1.58
Days cash on hand	1	5	6	14
Days in patients accounts receivable	70	66	63	53
Average Payment Period	41	58	60	55
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	80.9	73.1	49.3	47.0
Cash flow to total debt ratio	43.0	-0.5	20.8	39.1
Long-term debt to Capitalization Ratio	4.9	6.6	10.2	12.7

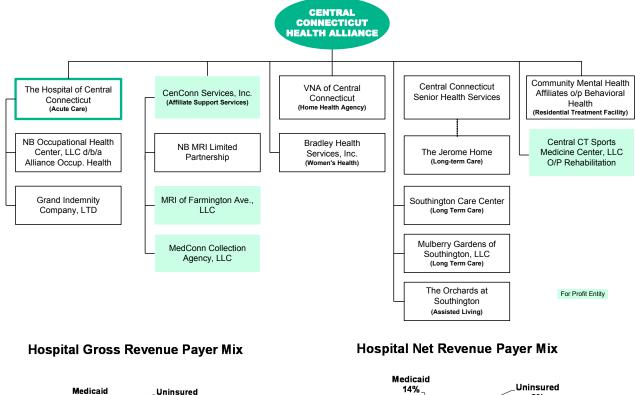
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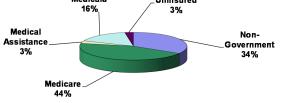
Hospital Unrestricted Net Assets	\$556,983,489	\$393,127,114	\$164,603,489	\$178,313,676
Hospital Total Net Assets	\$884,570,192	\$648,135,482	\$403,988,398	\$427,719,774
UTILIZATION MEASURES SUMMARY				
Patient Days	211,887	212,013	215,958	220,114
Discharges	39,621	39,840	41,188	41,265
ALOS	5.3	5.3	5.2	5.3
Staffed Beds	749	583	595	630
Available Beds	749	749	752	760
Licensed Beds	867	867	867	867
Occupancy of staffed beds	78%	100%	99%	96%
Occupancy of available beds	78%	78%	79%	79%
Full Time Equivalent Employees	5,207.0	5,331.3	5,396.3	5,648.0

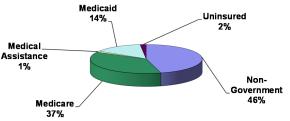
DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	16,407	16,218	16,639	16,050
Medicare	15,219	15,288	15,533	15,819
Medical Assistance	7,859	8,174	8,830	9,230
Medicaid	5,940	6,256	6,942	7,923
Other Medical Assistance	1,919	1,918	1,888	1,307
Champus / TRICARE	136	160	186	166
Uninsured (Included in Non-Government)	500	664	694	690
Total Discharges	39,621	39,840	41,188	41,265
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.3179	1.3011	1.3378	1.3722
Medicare	1.6559	1.6816	1.6591	1.8173
Medical Assistance	1.0315	1.0548	1.1079	1.1259
Medicaid	0.9650	1.0204	1.0792	1.1066
Other Medical Assistance	1.2373	1.1670	1.2134	1.2429
Champus / TRICARE	1.0937	1.3011	1.2400	1.0678
Uninsured (Included in Non-Government)	1.3768	1.3676	1.3109	1.3522
Total Case Mix Index	1.3902	1.3966	1.4092	1.4865
UNCOMPENSATED CARE				
Charity Care	\$21,870,985	\$22,281,604	\$23,984,656	\$27,507,152
Bad Debts	\$25,982,437	\$30,682,007	\$23,850,531	\$37,824,767
Total Uncompensated Care Charges	\$47,853,422	\$52,963,611	\$47,835,187	\$65,331,919
Uncompensated Care Cost	\$22,272,022	\$25,355,190	\$21,461,664	\$29,595,623
Uncompensated care % of total expenses	3.1%	3.2%	2.6%	3.2%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	15,141	15,872	16,393	16,735
Emergency Room - Treated and Discharged	65,128	66,455	73,715	78,670
Total Emergency Room Visits	80,269	82,327	90,108	95,405

#### HOSPITAL OF CENTRAL CONNECTICUT

The Hospital of Central Connecticut was established in 2007 with the merger of Bradley Memorial Hospital located in Southington and New Britain General Hospital located in New Britain. In FY 2010, the Hospital experienced a loss from operations of \$1.8 million and realized a \$7.2 million non-operating gain, resulting in an excess of revenues over expenses of \$5.4 million. The Hospital reported 19,517 discharges and 81,872 patient days while staffing 341 of its 356 available beds. Reported below is a chart indicating all of the affiliates of Central Connecticut Health Alliance, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.







HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue Other Operating Revenue	\$329,476,747 \$21,257,410	\$345,056,579 \$13,628,865	\$367,733,027 \$15,581,616	\$364,911,931 \$14,808,991
Total Operating Revenue	\$350,734,157	\$358,685,444	\$383,314,643	\$379,720,922
Total Operating Expenses	\$342,618,682	\$353,800,187	\$371,908,113	\$381,476,536
Income/(Loss) from Operations	\$8,115,475	\$4,885,257	\$11,406,530	(\$1,755,614)
Non Operating Revenue	\$5,175,703	\$4,050,259	\$3,326,810	\$7,196,048
Excess/(Deficiency) of Revenue over Expenses	\$13,291,178	\$8,935,516	\$14,733,340	\$5,440,434

LI RESULTS - HOSFITAL OF CENTRAL COM				
PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	2.28%	1.35%	2.95%	-0.45%
Hospital Non Operating Margins	1.45%	1.12%	0.86%	1.86%
Hospital Total Margins	3.73%	2.46%	3.81%	1.41%
COST DATA SUMMARY				
Ratio of cost to charges	0.39	0.39	0.44	0.46
Private Payment to Cost Ratio	1.36	1.36	1.30	1.28
Medicare Payment to Cost Ratio	0.88	0.87	0.82	0.78
Medicaid Payment to Cost Ratio	0.80	0.79	0.75	0.82
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.40	1.18	0.94	0.91
Days cash on hand	37	27	23	23
Days in patients accounts receivable	27	24	22	17
Average Payment Period	64	65	74	77
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	60.4	58.1	38.2	39.7
Cash flow to total debt ratio	29.4	25.9	29.7	20.8
Long-term debt to Capitalization Ratio	16.3	17.2	23.1	20.4

# **KEY RESULTS - HOSPITAL OF CENTRAL CONNECTICUT**

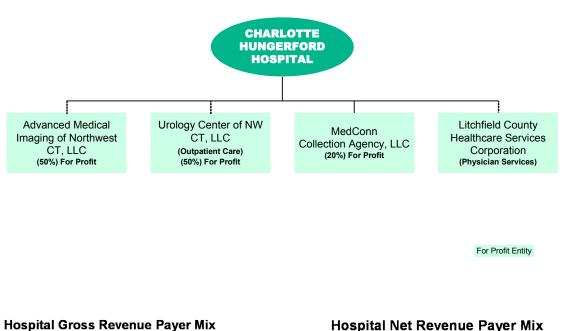
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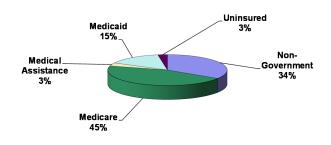
Hospital Unrestricted Net Assets	\$167,045,319	\$159,990,495	\$87,443,879	\$96,622,401
Hospital Total Net Assets	\$207,155,208	\$195,004,939	\$122,485,352	\$133,555,140
UTILIZATION MEASURES SUMMARY				
Patient Days	90,978	88,799	86,498	81,872
Discharges	22,782	20,981	20,067	19,517
ALOS	4.0	4.2	4.3	4.2
Staffed Beds	331	310	349	341
Available Beds	344	344	370	356
Licensed Beds	446	446	446	446
Occupancy of staffed beds	75%	78%	68%	66%
Occupancy of available beds	74%	71%	64%	63%
Full Time Equivalent Employees	2,213.6	2,256.7	2,224.2	2,166.1

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	8,254	7,193	6,963	6,207
Medicare	9,982	9,670	9,221	8,738
Medical Assistance	4,502	4,074	3,850	4,535
Medicaid	3,842	3,466	3,283	4,042
Other Medical Assistance	660	608	567	493
Champus / TRICARE	44	44	33	37
Uninsured (Included in Non-Government)	546	498	460	334
Total Discharges	22,782	20,981	20,067	19,517
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.0070	1.0466	1.0719	1.1018
Medicare	1.2367	1.3036	1.3560	1.3634
Medical Assistance	0.8467	0.8971	0.9192	0.9628
Medicaid	0.8150	0.8727	0.8904	0.9257
Other Medical Assistance	1.0309	1.0362	1.0858	1.2677
Champus / TRICARE	0.8944	0.7537	0.7962	0.9668
Uninsured (Included in Non-Government)	0.9192	0.9487	1.0395	0.9116
Total Case Mix Index	1.0757	1.1354	1.1727	1.1864
UNCOMPENSATED CARE				
Charity Care	\$7,084,626	\$7,362,350	\$5,631,704	\$8,420,571
Bad Debts	\$17,358,846	\$17,614,632	\$19,160,722	\$9,548,336
Total Uncompensated Care Charges	\$24,443,472	\$24,976,982	\$24,792,426	\$17,968,907
Uncompensated Care Cost	\$9,438,991	\$9,641,415	\$10,844,597	\$8,317,480
Uncompensated care % of total expenses	3.1%	3.0%	2.9%	2.2%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	15,442	15,253	15,137	15,051
Emergency Room - Treated and Discharged	74,916	79,483	87,919	90,611
Total Emergency Room Visits	90,358	94,736	103,056	105,662

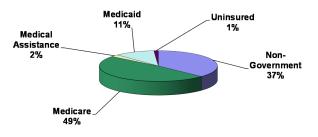
#### CHARLOTTE HUNGERFORD HOSPITAL

The Charlotte Hungerford Hospital, founded in 1916, is located in Torrington. In FY 2010, the Hospital experienced a loss from operations of \$425,000 and realized a \$2 million non-operating gain, resulting in an excess of revenues over expenses of almost \$1.6 million. The Hospital reported 6,438 discharges and 27,979 patient days while staffing 81 of its 122 available beds. Reported below is a chart indicating all of the affiliates of Charlotte Hungerford Hospital, followed by various financial indicators and selected utilization measures.





#### **Hospital Net Revenue Payer Mix**



HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
	<b>*</b> 05 074 704	¢07 000 400	¢05 070 500	¢400.444.004
Net Patient Revenue	\$85,871,764	\$87,939,108	\$95,678,590	\$103,111,284
Other Operating Revenue	\$6,021,507	\$5,802,825	\$5,573,529	\$5,360,151
Total Operating Revenue	\$91,893,271	\$93,741,933	\$101,252,119	\$108,471,435
Total Operating Expenses	\$90,848,846	\$93,504,863	\$100,402,359	\$108,897,163
Income/(Loss) from Operations	\$1,044,425	\$237,070	\$849,760	(\$425,728)
Non Operating Revenue	\$2,644,052	\$827,321	(\$669,899)	\$1,978,820
Excess/(Deficiency) of Revenue over Expenses	\$3,688,477	\$1,064,391	\$179,861	\$1,553,092

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	1.10%	0.25%	0.84%	-0.39%
Hospital Non Operating Margins	2.80%	0.87%	-0.67%	1.79%
Hospital Total Margins	3.90%	1.13%	0.18%	1.41%
COST DATA SUMMARY				
Ratio of cost to charges	0.59	0.58	0.55	0.56
Private Payment to Cost Ratio	0.98	1.01	1.03	1.03
Medicare Payment to Cost Ratio	1.04	1.02	1.03	1.02
Medicaid Payment to Cost Ratio	0.65	0.66	0.72	0.70
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.27	1.16	1.09	1.23
Days cash on hand	12	12	15	19
Days in patients accounts receivable	39	37	28	31
Average Payment Period	55	61	62	59
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	74.7	70.1	52.6	49.7
Cash flow to total debt ratio	42.0	29.7	27.0	34.2
Long-term debt to Capitalization Ratio	9.9	9.9	11.0	9.3

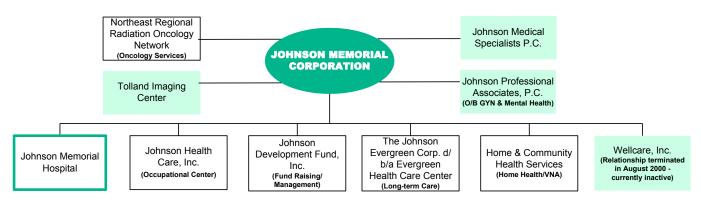
\* Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

NET	ASSETS	SUM	MARY
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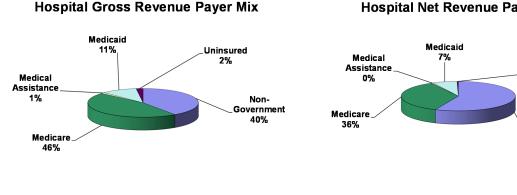
Hospital Unrestricted Net Assets	\$70,551,748	\$60,861,612	\$41,545,959	\$39,188,881
Hospital Total Net Assets	\$93,512,883	\$80,798,341	\$60,028,996	\$58,541,584
JTILIZATION MEASURES SUMMARY				
Patient Days	27,487	27,085	28,581	27,979
Discharges	6,145	6,084	6,320	6,438
ALOS	4.5	4.5	4.5	4.3
Staffed Beds	82	78	81	81
Available Beds	122	122	122	122
Licensed Beds	122	122	122	122
Occupancy of staffed beds	92%	95%	97%	95%
Occupancy of available beds	62%	61%	64%	63%
Full Time Equivalent Employees	655.0	672.9	684.8	713.2

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	2,066	2,016	1,896	1,900
Medicare	3,112	3,072	3,405	3,371
Medical Assistance	953	981	994	1,133
Medicaid	763	771	735	935
Other Medical Assistance	190	210	259	198
Champus / TRICARE	14	15	25	34
Uninsured (Included in Non-Government)	187	165	123	155
Total Discharges	6,145	6,084	6,320	6,438
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.0152	1.0165	1.0370	1.1143
Medicare	1.4423	1.3977	1.4336	1.4222
Medical Assistance	0.7592	0.8449	0.8351	0.8829
Medicaid	0.7544	0.8142	0.7768	0.8599
Other Medical Assistance	0.7783	0.9578	1.0007	0.9915
Champus / TRICARE	1.5545	1.0899	1.2313	1.2007
Uninsured (Included in Non-Government)	0.8203	0.9691	0.8838	0.9722
Total Case Mix Index	1.1930	1.1815	1.2197	1.2353
UNCOMPENSATED CARE				
Charity Care	\$1,120,766	\$1,110,508	\$1,438,204	\$1,421,695
Bad Debts	\$2,359,177	\$2,441,497	\$2,247,042	\$2,413,649
Total Uncompensated Care Charges	\$3,479,943	\$3,552,005	\$3,685,246	\$3,835,344
Uncompensated Care Cost	\$2,038,883	\$2,056,204	\$2,033,395	\$2,158,433
Uncompensated care % of total expenses	2.2%	2.2%	2.0%	2.0%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	4,021	4,015	4,476	4,589
Emergency Room - Treated and Discharged	35,152	34,814	34,464	34,004
Total Emergency Room Visits	39,173	38,829	38,940	38,593

Johnson Memorial Hospital, founded in 1912, is located in Stafford. In FY 2010, the Hospital experienced a \$6.1 million loss from operations and realized a \$33.5 million non-operating gain, resulting in an excess of revenues over expenses of \$27.4 million. The Hospital reported 3,437 discharges and 17,737 patient days while staffing 72 of its 95 available beds. Reported below is a chart indicating all of the affiliates of Johnson Memorial Corporation, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.



For Profit Entity



#### **Hospital Net Revenue Payer Mix**

Uninsured

0%

Non-

Government

57%

HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$63,714,589	\$71,034,672	\$62,785,887	\$61,336,304
Other Operating Revenue	\$798,161	\$743,950	\$54,542	\$252,845
Total Operating Revenue	\$64,512,750	\$71,778,622	\$62,840,429	\$61,589,149
Total Operating Expenses	\$77,430,267	\$75,843,310	\$66,396,980	\$67,684,735
Income/(Loss) from Operations	(\$12,917,517)	(\$4,064,688)	(\$3,556,551)	(\$6,095,586)
Non Operating Revenue	\$705,324	\$1,722,723	(\$2,288,430)	\$33,467,213
Excess/(Deficiency) of Revenue over Expenses	(\$12,212,193)	(\$2,341,965)	(\$5,844,981)	\$27,371,627

\*Source: Hospital Audited Financial Statements

Note: Johnson Memorial Hospital financial statements were not audited in FY 2007 - FY 2009.

<b>KEY RESULTS - JOHNSON MEMORIAL HOSP</b>	ITAL			
PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	-19.81%	-5.53%	-5.87%	-6.41%
Hospital Non Operating Margins	1.08%	2.34%	-3.78%	35.21%
Hospital Total Margins	-18.73%	-3.19%	-9.65%	28.80%
COST DATA SUMMARY				
Ratio of cost to charges	0.37	0.32	0.35	0.45
Private Payment to Cost Ratio	0.83	1.21	1.27	1.28
Medicare Payment to Cost Ratio	0.67	0.74	0.71	0.70
Medicaid Payment to Cost Ratio	0.62	0.67	0.69	0.61
LIQUIDITY MEASURES SUMMARY				
Current Ratio	0.42	0.53	1.92	0.89
Days cash on hand	2	20	17	23
Days in patients accounts receivable	53	39	43	40
Average Payment Period	157	196	43	93
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	-2.7	7.3	-35.6	18.6
Cash flow to total debt ratio	-20.1	0.9	-14.1	105.7
Long-term debt to Capitalization Ratio	108.9	76.2	-332.1	58.9

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#### **NET ASSETS SUMMARY**

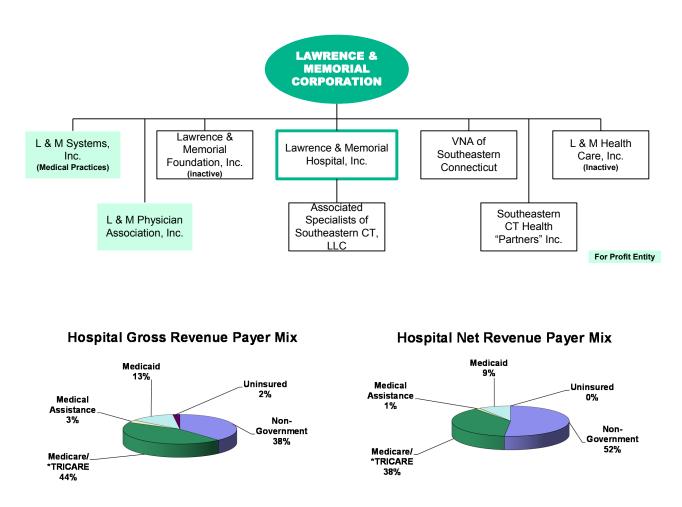
Hospital Unrestricted Net Assets	(\$6,411,244)	\$3,159,598	(\$20,718,900)	\$4,607,135
Hospital Total Net Assets	(\$1,361,200)	\$4,230,542	(\$16,710,766)	\$8,733,965
UTILIZATION MEASURES SUMMARY				
Patient Days	24,905	21,656	17,998	17,737
Discharges	4,433	4,087	3,618	3,437
ALOS	5.6	5.3	5.0	5.2
Staffed Beds	86	72	72	72
Available Beds	101	95	95	95
Licensed Beds	101	101	101	101
Occupancy of staffed beds	79%	82%	68%	67%
Occupancy of available beds	67%	62%	52%	51%
Full Time Equivalent Employees	509.4	552.6	469.2	475.7

(Note: Johnson Memorial Hospital financial statements were not audited in FY 2007 - FY 2009.)

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	1,420	1,378	1,333	1,143
Medicare	2,322	2,026	1,807	1,733
Medical Assistance	676	660	456	541
Medicaid	617	605	404	509
Other Medical Assistance	59	55	52	32
Champus / TRICARE	15	23	22	20
Uninsured (Included in Non-Government)	78	52	114	46
Total Discharges	4,433	4,087	3,618	3,437
CASE MIX INDEX				
Non-Government (Including Uninsured)	0.8821	1.0019	1.0234	1.1677
Medicare	1.1795	1.2578	1.2925	1.3520
Medical Assistance	0.7706	0.8408	0.9626	0.8667
Medicaid	0.7349	0.8408	0.9272	0.8554
Other Medical Assistance	1.1437	0.8408	1.2379	1.0469
Champus / TRICARE	0.7384	0.8516	1.1757	0.7950
Uninsured (Included in Non-Government)	0.9343	0.9753	1.1298	0.9227
Total Case Mix Index	1.0204	1.1019	1.1511	1.2111
UNCOMPENSATED CARE				
Charity Care	\$178,176	\$287,523	\$559,676	\$280,655
Bad Debts	\$7,642,263	\$8,586,666	\$7,812,094	\$2,544,094
Total Uncompensated Care Charges	\$7,820,439	\$8,874,189	\$8,371,770	\$2,824,749
Uncompensated Care Cost	\$2,902,401	\$2,835,685	\$2,945,378	\$1,258,250
Uncompensated care % of total expenses	3.7%	3.7%	4.3%	1.9%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	3,273	2,978	3,027	2,178
Emergency Room - Treated and Discharged	18,111	17,766	17,336	17,243
Total Emergency Room Visits	21,384	20,744	20,363	19,421

#### LAWRENCE & MEMORIAL HOSPITAL

Lawrence and Memorial Hospital, founded 1912, is located in New London. In FY 2010, the Hospital generated \$21.6 million in income from operations and experienced an \$18 million non-operating loss, resulting in an excess of revenues over expenses of \$3.6 million. The Hospital reported 15,464 discharges and 71,761 patient days while staffing 256 of its 256 available beds. Reported below is a chart indicating all of the affiliates of Lawrence & Memorial Corporation, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.



\*TRICARE is indicated since it comprises greater than 1% of hospital gross and net revenues.

HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$253,783,432	\$265,186,141	\$280,126,452	\$306,562,977
Other Operating Revenue	\$9,007,840	\$11,624,533	\$12,934,063	\$14,705,837
Total Operating Revenue	\$262,791,272	\$276,810,674	\$293,060,515	\$321,268,814
Total Operating Expenses	\$258,602,461	\$269,797,622	\$277,530,735	\$299,648,936
Income/(Loss) from Operations	\$4,188,811	\$7,013,052	\$15,529,780	\$21,619,878
Non Operating Revenue	\$5,832,708	\$1,675,251	(\$425,131)	(\$18,052,615)
Excess/(Deficiency) of Revenue over Expenses	\$10,021,519	\$8,688,303	\$15,104,649	\$3,567,263

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	1.56%	2.52%	5.31%	7.13%
Hospital Non Operating Margins	2.17%	0.60%	-0.15%	-5.95%
Hospital Total Margins	3.73%	3.12%	5.16%	1.18%
COST DATA SUMMARY				
Ratio of cost to charges	0.55	0.52	0.47	0.47
Private Payment to Cost Ratio	1.17	1.19	1.31	1.35
Medicare Payment to Cost Ratio	0.89	0.84	0.85	0.86
Medicaid Payment to Cost Ratio	0.57	0.67	0.70	0.70
LIQUIDITY MEASURES SUMMARY				
Current Ratio	5.33	3.92	4.31	3.71
Days cash on hand	190	164	162	175
Days in patients accounts receivable	50	35	24	25
Average Payment Period	50	60	57	65
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	58.3	53.9	50.3	47.7
Cash flow to total debt ratio	22.5	20.7	29.1	18.0
Long-term debt to Capitalization Ratio	27.7	29.0	28.6	27.7

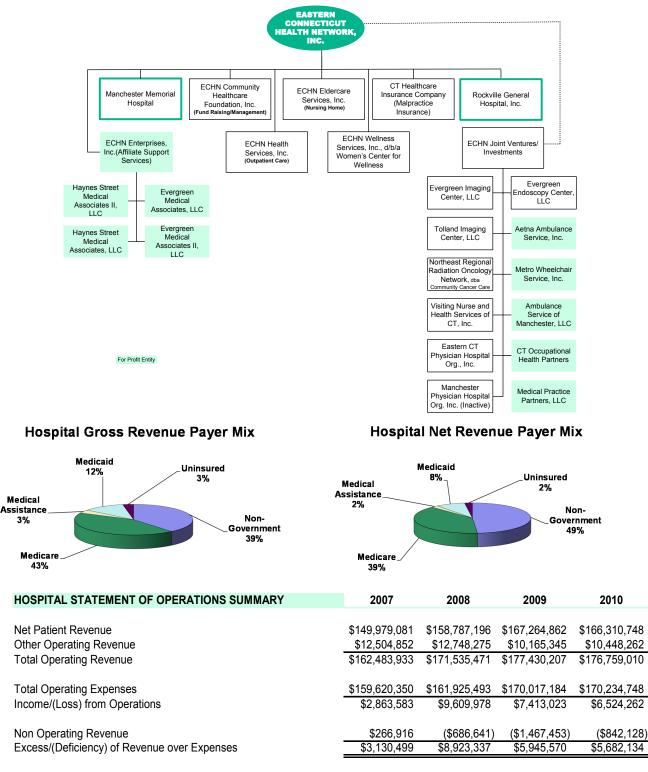
Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

NET ASSETS SUMMARY				
Hospital Unrestricted Net Assets	\$169,267,768	\$153,923,993	\$141,020,827	\$137,717,053
Hospital Total Net Assets	\$184,346,636	\$167,073,668	\$163,776,737	\$161,616,678
UTILIZATION MEASURES SUMMARY				
Patient Days	69,509	71,524	69,025	71,761
Discharges	14,553	15,085	14,857	15,464
ALOS	4.8	4.7	4.6	4.6
Staffed Beds	252	252	252	256
Available Beds	252	252	252	256
Licensed Beds	308	308	308	308
Occupancy of staffed beds	76%	78%	75%	77%
Occupancy of available beds	76%	78%	75%	77%
Full Time Equivalent Employees	1,874.0	1,856.5	1,889.3	1,892.8

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	5,121	5,204	4,741	4,669
Medicare	6,103	6,340	6,498	6,829
Medical Assistance	2,330	2,576	2,751	3,012
Medicaid	1,885	2,189	2,254	2,568
Other Medical Assistance	445	387	497	444
Champus / TRICARE	999	965	867	954
Uninsured (Included in Non-Government)	278	245	217	168
Total Discharges	14,553	15,085	14,857	15,464
CASE MIX INDEX				
Non-Government (Including Uninsured)	0.9719	0.9817	0.9785	1.0587
Medicare	1.2524	1.3070	1.3948	1.4489
Medical Assistance	0.8138	0.8574	0.8832	0.9240
Medicaid	0.7809	0.8200	0.8517	0.8931
Other Medical Assistance	0.9532	1.0687	1.0259	1.1026
Champus / TRICARE	0.6946	0.7069	0.8339	0.7302
Uninsured (Included in Non-Government)	0.9199	0.9247	0.8974	0.9187
Total Case Mix Index	1.0452	1.0796	1.1345	1.1845
UNCOMPENSATED CARE				
Charity Care	\$2,064,407	\$2,983,821	\$2,405,415	\$3,153,445
Bad Debts	\$13,840,182	\$16,989,650	\$15,090,956	\$14,381,177
Total Uncompensated Care Charges	\$15,904,589	\$19,973,471	\$17,496,371	\$17,534,622
Uncompensated Care Cost	\$8,722,241	\$10,460,923	\$8,239,436	\$8,219,444
Uncompensated care % of total expenses	3.4%	3.9%	3.0%	2.7%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	6,787	7,398	6,855	7,469
Emergency Room - Treated and Discharged	75,904	73,088	72,094	73,421
Total Emergency Room Visits	82,691	80,486	78,949	80,890

#### MANCHESTER MEMORIAL HOSPITAL

Manchester Memorial Hospital, founded in 1919, is located in Manchester. In FY 2010, the Hospital generated \$6.5 million in income from operations and experienced an \$840,000 non-operating loss, resulting in an excess of revenues over expenses of \$5.7 million. The Hospital reported 9,109 discharges and 44,935 patient days while staffing 140 of its 283 available beds. Reported below is a chart indicating all of the affiliates of Eastern Connecticut Health Network, the parent corporation of the Hospital, and Rockville General Hospital, followed by various financial indicators and selected utilization measures.



PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	1.76%	5.62%	4.21%	3.71%
Hospital Non Operating Margins	0.16%	-0.40%	-0.83%	-0.48%
Hospital Total Margins	1.92%	5.22%	3.38%	3.23%
COST DATA SUMMARY				
Ratio of cost to charges	0.43	0.39	0.40	0.40
Private Payment to Cost Ratio	1.19	1.24	1.17	1.19
Medicare Payment to Cost Ratio	0.83	0.85	0.83	0.86
Medicaid Payment to Cost Ratio	0.67	0.76	0.75	0.67
LIQUIDITY MEASURES SUMMARY				
Current Ratio	0.85	1.37	1.17	0.98
Days cash on hand	2	19	24	16
Days in patients accounts receivable	56	56	54	54
Average Payment Period	78	97	89	105
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	27.0	27.0	14.6	10.1
Cash flow to total debt ratio	14.7	21.4	15.9	14.3
Long-term debt to Capitalization Ratio	53.2	51.8	69.2	75.3

### **KEY RESULTS - MANCHESTER MEMORIAL HOSPITAL**

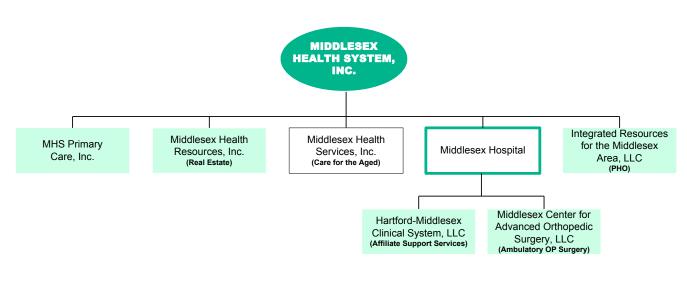
<sup>t</sup> Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

NET ASSETS SUMMARY				
Hospital Unrestricted Net Assets	\$25,263,048	\$28,644,838	\$12,898,050	\$5,363,698
Hospital Total Net Assets	\$35,762,930	\$38,639,896	\$21,927,867	\$15,191,387
UTILIZATION MEASURES SUMMARY				
Patient Days	44,817	43,813	44,631	44,935
Discharges	9,085	8,972	8,989	9,109
ALOS	4.9	4.9	5.0	4.9
Staffed Beds	140	140	140	140
Available Beds	283	283	283	283
Licensed Beds	283	283	283	283
Occupancy of staffed beds	88%	86%	87%	88%
Occupancy of available beds	43%	42%	43%	44%
Full Time Equivalent Employees	1,173.6	1,151.3	1,155.3	1,146.9

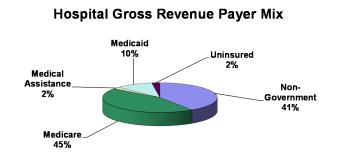
DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	3,962	3,837	3,712	3,650
Medicare	3,763	3,655	3,770	3,774
Medical Assistance	1,348	1,466	1,488	1,651
Medicaid	1,081	1,145	1,166	1,295
Other Medical Assistance	267	321	322	356
Champus / TRICARE	12	14	19	34
Uninsured (Included in Non-Government)	165	176	182	185
Total Discharges	9,085	8,972	8,989	9,109
CASE MIX INDEX				
Non-Government (Including Uninsured)	0.9538	1.0319	1.0327	1.0104
Medicare	1.3804	1.4484	1.5307	1.4590
Medical Assistance	0.9031	0.9687	0.9701	0.9316
Medicaid	0.8928	0.9488	0.9431	0.9163
Other Medical Assistance	0.9445	1.0397	1.0678	0.9873
Champus / TRICARE	0.9989	1.0130	1.3137	0.8998
Uninsured (Included in Non-Government)	0.9708	0.9304	0.9866	1.0976
Total Case Mix Index	1.1230	1.1912	1.2318	1.1816
UNCOMPENSATED CARE				
Charity Care	\$1,555,301	\$1,880,071	\$1,418,730	\$2,236,613
Bad Debts	\$6,075,976	\$6,287,004	\$7,895,004	\$6,712,599
Total Uncompensated Care Charges	\$7,631,277	\$8,167,075	\$9,313,734	\$8,949,212
Uncompensated Care Cost	\$3,303,619	\$3,153,040	\$3,767,739	\$3,545,885
Uncompensated care % of total expenses	2.2%	2.0%	2.2%	2.1%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	5,234	5,138	5,142	5,340
Emergency Room - Treated and Discharged	39,598	38,996	40,513	40,946
Total Emergency Room Visits	44,832	44,134	45,655	46,286

#### **MIDDLESEX HOSPITAL**

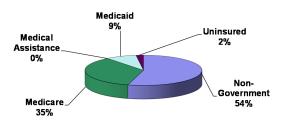
Middlesex Hospital, founded in 1904, is located in Middletown. In FY 2010, the Hospital generated \$22.2 million in income from operations and had a \$2.8 million non-operating gain, resulting in an excess of revenues over expenses of \$25 million. The Hospital reported 13,918 discharges and 57,829 patient days while staffing 178 of its 214 available beds. Reported below is a chart indicating all of the affiliates of Middlesex Health System Incorporated, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.



For Profit Entity



#### **Hospital Net Revenue Payer Mix**



HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$270,571,932	\$292,835,665	\$317,817,236	\$325,072,710
Other Operating Revenue	\$10,264,619	\$9,473,861	\$9,128,624	\$9,611,535
Total Operating Revenue	\$280,836,551	\$302,309,526	\$326,945,860	\$334,684,245
Total Operating Expenses	\$272,687,506	\$293,469,539	\$305,762,315	\$312,521,510
Income/(Loss) from Operations	\$8,149,045	\$8,839,987	\$21,183,545	\$22,162,735
Non Operating Revenue	\$5,075,158	\$1,919,000	(\$2,393,000)	\$2,779,040
Excess/(Deficiency) of Revenue over Expenses	\$13,224,203	\$10,758,987	\$18,790,545	\$24,941,775

# **KEY RESULTS - MIDDLESEX HOSPITAL**

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	2.85%	2.91%	6.53%	6.57%
Hospital Non Operating Margins	1.78%	0.63%	-0.74%	0.82%
Hospital Total Margins	4.63%	3.54%	5.79%	7.39%
COST DATA SUMMARY				
Ratio of cost to charges	0.42	0.39	0.36	0.33
Private Payment to Cost Ratio	1.17	1.20	1.31	1.39
Medicare Payment to Cost Ratio	0.87	0.82	0.86	0.82
Medicaid Payment to Cost Ratio	0.72	0.74	0.67	0.84
LIQUIDITY MEASURES SUMMARY				
Current Ratio	2.51	2.09	2.17	2.21
Days cash on hand	53	58	86	97
Days in patients accounts receivable	57	49	45	43
Average Payment Period	55	58	67	70
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	54.8	50.5	36.9	36.9
Cash flow to total debt ratio	25.8	24.6	30.5	36.9
Long-term debt to Capitalization Ratio	30.1	31.5	35.5	32.3

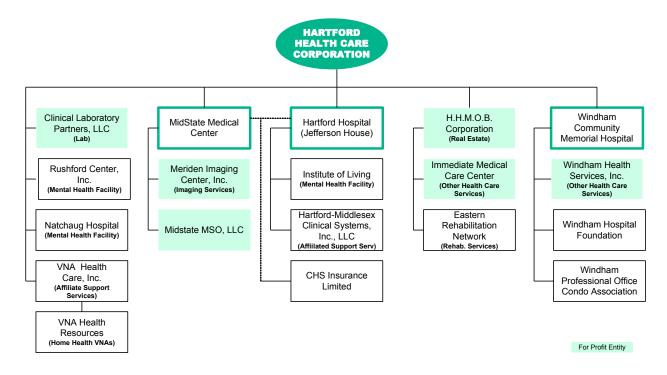
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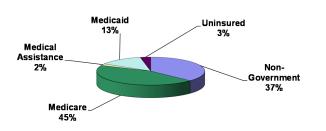
Hospital Unrestricted Net Assets	\$179,992,000	\$161,623,000	\$124,916,000	\$131,224,000
Hospital Total Net Assets	\$194,473,000	\$175,804,000	\$138,110,000	\$144,810,000
UTILIZATION MEASURES SUMMARY				
Patient Days	56,749	59,419	57,628	57,829
Discharges	13,795	14,201	13,964	13,918
ALOS	4.1	4.2	4.1	4.2
Staffed Beds	163	176	176	178
Available Beds	219	214	214	214
Licensed Beds	297	297	297	297
Occupancy of staffed beds	95%	92%	90%	89%
Occupancy of available beds	71%	76%	74%	74%
Full Time Equivalent Employees	1,872.8	1,911.0	1,977.0	2,021.0

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	5,236	5,141	4,892	4,717
Medicare	7,051	7,515	7,401	7,204
Medical Assistance	1,479	1,509	1,635	1,954
Medicaid	1,199	1,249	1,313	1,665
Other Medical Assistance	280	260	322	289
Champus / TRICARE	29	36	36	43
Uninsured (Included in Non-Government)	413	416	350	242
Total Discharges	13,795	14,201	13,964	13,918
CASE MIX INDEX				
Non-Government (Including Uninsured)	0.9931	1.0326	1.0564	1.0682
Medicare	1.2451	1.2907	1.3290	1.3468
Medical Assistance	0.8031	0.8478	0.8720	0.8706
Medicaid	0.7727	0.8177	0.8410	0.8309
Other Medical Assistance	0.9332	0.9922	0.9982	1.0991
Champus / TRICARE	0.7652	0.8664	0.9705	0.8169
Uninsured (Included in Non-Government)	0.9309	0.9886	1.0072	1.0544
Total Case Mix Index	1.1011	1.1491	1.1791	1.1839
UNCOMPENSATED CARE				
Charity Care	\$3,830,903	\$4,682,373	\$7,535,167	\$9,520,361
Bad Debts	\$15,972,374	\$19,516,594	\$17,055,645	\$11,858,436
Total Uncompensated Care Charges	\$19,803,277	\$24,198,967	\$24,590,812	\$21,378,797
Uncompensated Care Cost	\$8,364,034	\$9,432,675	\$8,817,506	\$7,061,633
Uncompensated care % of total expenses	3.1%	3.2%	2.9%	2.3%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	6,815	9,956	8,816	8,487
Emergency Room - Treated and Discharged	80,354	84,743	83,476	85,981
Total Emergency Room Visits	87,169	94,699	92,292	94,468

## **MIDSTATE MEDICAL CENTER**

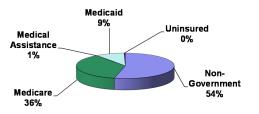
MidState Medical Center opened in 1998 as the successor to Veterans Memorial Medical Center in a new facility that is located in Meriden. In FY 2010, the Hospital generated \$10.5 million in income from operations and had a \$500,000 non-operating gain, resulting in an excess of revenues over expenses of \$11 million. The Hospital reported 9,818 discharges and 42,359 patient days while staffing 142 of its 156 available beds. Reported below is a chart indicating all of the affiliates of Hartford Healthcare Corporation, the parent corporation of the Hospital, Hartford Hospital and Windham Community Memorial Hospital, followed by various financial indicators and selected utilization measures.





Hospital Gross Revenue Payer Mix

**Hospital Net Revenue Payer Mix** 



HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$154,243,792	\$166,466,604	\$172,470,335	\$182,022,152
Other Operating Revenue	\$5,745,078	\$5,307,321	\$6,514,587	\$18,695,433
Total Operating Revenue	\$159,988,870	\$171,773,925	\$178,984,922	\$200,717,585
Total Operating Expenses	\$153,965,816	\$167,113,696	\$173,269,841	\$190,181,772
Income/(Loss) from Operations	\$6,023,054	\$4,660,229	\$5,715,081	\$10,535,813
Non Operating Revenue	\$2,837,373	(\$908,510)	(\$345,750)	\$534,112
Excess/(Deficiency) of Revenue over Expenses	\$8,860,427	\$3,751,719	\$5,369,331	\$11,069,925

## **KEY RESULTS - MIDSTATE MEDICAL CENTER**

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	3.70%	2.73%	3.20%	5.24%
Hospital Non Operating Margins	1.74%	-0.53%	-0.19%	0.27%
Hospital Total Margins	5.44%	2.20%	3.01%	5.50%
COST DATA SUMMARY				
Ratio of cost to charges	0.47	0.48	0.49	0.48
Private Payment to Cost Ratio	1.49	1.44	1.39	1.40
Medicare Payment to Cost Ratio	0.85	0.85	0.80	0.78
Medicaid Payment to Cost Ratio	0.59	0.72	0.75	0.68
LIQUIDITY MEASURES SUMMARY				
Current Ratio	4.42	3.78	2.38	1.93
Days cash on hand	100	101	91	57
Days in patients accounts receivable	47	40	39	45
Average Payment Period	37	41	61	60
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	44.2	34.3	27.7	31.0
Cash flow to total debt ratio	24.2	12.4	12.8	20.1
Long-term debt to Capitalization Ratio	42.8	54.5	56.9	52.2

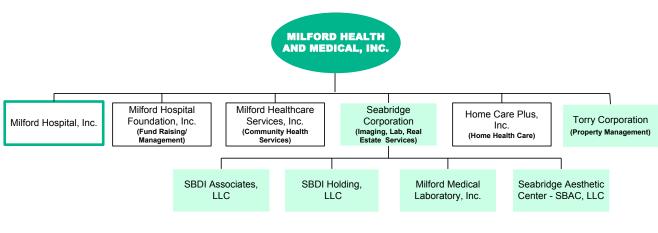
Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

NET ASSETS SUMMARY				
Hospital Unrestricted Net Assets	\$68,816,228	\$63,218,152	\$48,490,546	\$58,808,950
Hospital Total Net Assets	\$77,200,784	\$71,309,938	\$62,932,116	\$73,744,007
UTILIZATION MEASURES SUMMARY				
Patient Days	44,321	45,363	42,873	42,359
Discharges	9,664	9,722	9,955	9,818
ALOS	4.6	4.7	4.3	4.3
Staffed Beds	136	136	140	142
Available Beds	142	142	142	156
Licensed Beds	142	156	156	156
Occupancy of staffed beds	89%	91%	84%	82%
Occupancy of available beds	86%	88%	83%	74%
Full Time Equivalent Employees	866.4	909.0	950.5	985.8

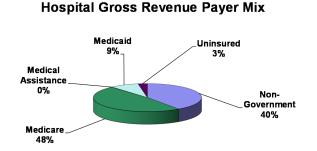
DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	3,450	3,369	3,390	3,270
Medicare	4,671	4,630	4,708	4,619
Medical Assistance	1,531	1,718	1,847	1,909
Medicaid	1,308	1,516	1,542	1,741
Other Medical Assistance	223	202	305	168
Champus / TRICARE	12	5	10	20
Uninsured (Included in Non-Government)	284	297	302	234
Total Discharges	9,664	9,722	9,955	9,818
CASE MIX INDEX				
Non-Government (Including Uninsured)	0.9343	0.9777	1.0084	1.0348
Medicare	1.3537	1.4338	1.4452	1.4249
Medical Assistance	0.8000	0.8144	0.8053	0.8400
Medicaid	0.7405	0.7745	0.7564	0.8111
Other Medical Assistance	1.1492	1.1139	1.0522	1.1396
Champus / TRICARE	0.8670	1.0625	1.9141	1.1217
Uninsured (Included in Non-Government)	0.8690	0.8608	0.8855	1.0749
Total Case Mix Index	1.1156	1.1661	1.1782	1.1806
UNCOMPENSATED CARE				
Charity Care	\$850,136	\$3,077,163	\$3,370,587	\$3,637,983
Bad Debts	\$8,836,211	\$9,879,112	\$9,717,615	\$10,465,542
Total Uncompensated Care Charges	\$9,686,347	\$12,956,275	\$13,088,202	\$14,103,525
Uncompensated Care Cost	\$4,575,133	\$6,173,100	\$6,403,138	\$6,815,201
Uncompensated care % of total expenses	3.1%	3.9%	3.7%	3.6%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	6,022	6,098	6,415	6,380
Emergency Room - Treated and Discharged	63,826	61,902	60,480	68,942
Total Emergency Room Visits	69,848	68,000	66,895	75,322

## **MILFORD HOSPITAL**

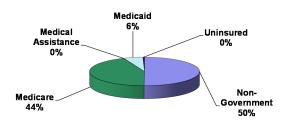
Milford Hospital, founded in 1920, is located in Milford. In FY 2010, the Hospital experienced a \$6.6 million loss from operations and realized a \$2.8 million non-operating gain, resulting in a deficiency of revenues over expenses of \$3.8 million. The Hospital reported 4,540 discharges and 17,708 patient days while staffing 51 of its 118 available beds. Reported below is a chart indicating all of the affiliates of Milford Health and Medical, Incorporated, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.



For Profit Entity



#### **Hospital Net Revenue Payer Mix**



HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$76,632,879	\$83,253,020	\$82,468,718	\$78,229,898
Other Operating Revenue	\$1,092,359	\$974,502	\$1,109,354	\$1,165,893
Total Operating Revenue	\$77,725,238	\$84,227,522	\$83,578,072	\$79,395,791
Total Operating Expenses	\$82,425,087	\$85,362,191	\$88,487,473	\$86,047,738
Income/(Loss) from Operations	(\$4,699,849)	(\$1,134,669)	(\$4,909,401)	(\$6,651,947)
Non Operating Revenue	\$4,943,031	(\$3,919,816)	\$1,282,609	\$2,825,570
Excess/(Deficiency) of Revenue over Expenses	\$243,182	(\$5,054,485)	(\$3,626,792)	(\$3,826,377)

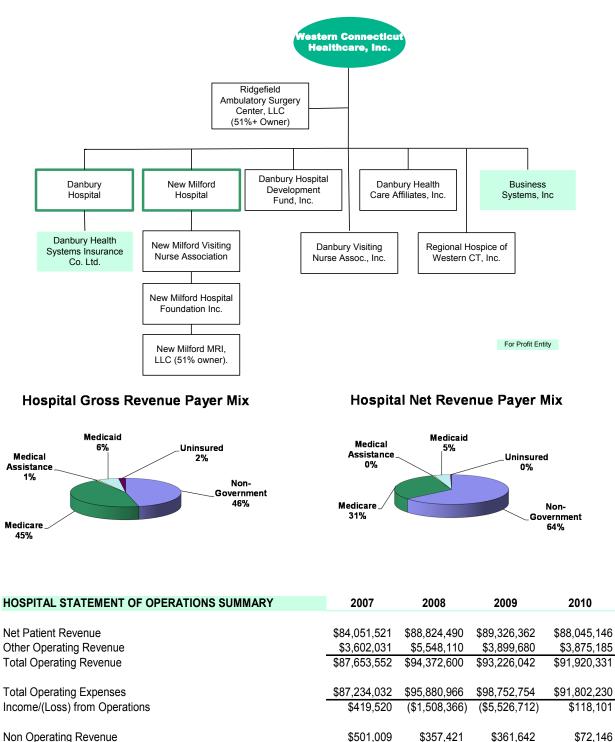
PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	-5.69%	-1.41%	-5.79%	-8.09%
Hospital Non Operating Margins	5.98%	-4.88%	1.51%	3.44%
Hospital Total Margins	0.29%	-6.29%	-4.27%	-4.65%
COST DATA SUMMARY				
Ratio of cost to charges	0.39	0.38	0.40	0.42
Private Payment to Cost Ratio	1.11	1.14	1.07	1.02
Medicare Payment to Cost Ratio	0.73	0.79	0.75	0.74
Medicaid Payment to Cost Ratio	0.51	0.52	0.53	0.54
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.06	1.07	1.01	0.95
Days cash on hand	19	7	6	2
Days in patients accounts receivable	34	49	49	48
Average Payment Period	69	72	72	69
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	65.3	58.1	47.9	37.1
Cash flow to total debt ratio	23.0	-5.5	1.8	-1.4
Long-term debt to Capitalization Ratio	7.0	6.9	6.8	6.6

805,806 \$25,485,476	
098,899 \$26,811,974	
20,370 17,708	
4,800 4,540	
4.2 3.9	
59 51	
118 118	
118 118	
95% 95%	
47% 41%	
547.9 524.0	
	20,370       17,708         4,800       4,540         4.2       3.9         59       51         118       118         118       118         95%       95%         47%       41%

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	2,062	1,879	1,930	1,753
Medicare	2,498	2,632	2,423	2,362
Medical Assistance	455	416	444	413
Medicaid	446	414	417	406
Other Medical Assistance	9	2	27	7
Champus / TRICARE	11	8	3	12
Uninsured (Included in Non-Government)	89	116	99	79
Total Discharges	5,026	4,935	4,800	4,540
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.0073	1.0575	1.0647	1.1396
Medicare	1.3851	1.4530	1.5705	1.5058
Medical Assistance	0.8326	0.9175	0.8458	0.9088
Medicaid	0.8351	0.9179	0.8235	0.9049
Other Medical Assistance	0.7119	0.8272	1.1909	1.1402
Champus / TRICARE	0.8822	0.9599	0.5190	0.7124
Uninsured (Included in Non-Government)	1.0627	1.0417	1.1172	1.0086
Total Case Mix Index	1.1790	1.2565	1.2994	1.3080
UNCOMPENSATED CARE				
Charity Care	\$241,390	\$165,221	\$122,057	\$299,029
Bad Debts	\$4,686,521	\$4,873,574	\$6,998,451	\$6,738,669
Total Uncompensated Care Charges	\$4,927,911	\$5,038,795	\$7,120,508	\$7,037,698
Uncompensated Care Cost	\$1,928,821	\$1,928,106	\$2,865,432	\$2,952,944
Uncompensated care % of total expenses	2.3%	2.3%	3.2%	3.4%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	3,160	3,138	3,033	3,143
Emergency Room - Treated and Discharged	34,373	35,844	36,913	35,049
Total Emergency Room Visits	37,533	38,982	39,946	38,192

### **NEW MILFORD HOSPITAL**

New Milford Hospital, founded in 1921, is located in New Milford. In FY 2010, the Hospital generated income of a \$118,000 from operations and had a \$72,000 non-operating gain, resulting in an excess of revenues over expenses of \$190,000. The Hospital reported 2,512 discharges and 9,382 patient days while staffing 30 of its 95 available beds. Reported below is a chart indicating all of the affiliates of Western Connecticut Healthcare, Inc, the parent corporation of the Hospital and Danbury Hospital, followed by various financial indicators and selected utilization measures.



\$920,529

(\$1,150,945)

(\$5,165,070)

\$190,247

Non Operating Revenue Excess/(Deficiency) of Revenue over Expenses

RESULTS - NEW MILFORD HOSPITAL				
PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	0.48%	-1.59%	-5.91%	0.13
Hospital Non Operating Margins	0.57%	0.38%	0.39%	80.0
Hospital Total Margins	1.04%	-1.21%	-5.52%	0.21
COST DATA SUMMARY				
Ratio of cost to charges	0.42	0.42	0.42	0.
Private Payment to Cost Ratio	1.28	1.21	1.19	1.
Medicare Payment to Cost Ratio	0.64	0.70	0.61	0.
Medicaid Payment to Cost Ratio	0.74	0.74	0.69	0.
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.43	1.43	1.28	1.
Days cash on hand	17	11	11	
Days in patients accounts receivable	36	40	35	
Average Payment Period	58	61	61	
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	66.0	58.7	34.1	50
Cash flow to total debt ratio	24.6	15.6	-0.9	27
Long-term debt to Capitalization Ratio	18.2	17.4	24.1	16

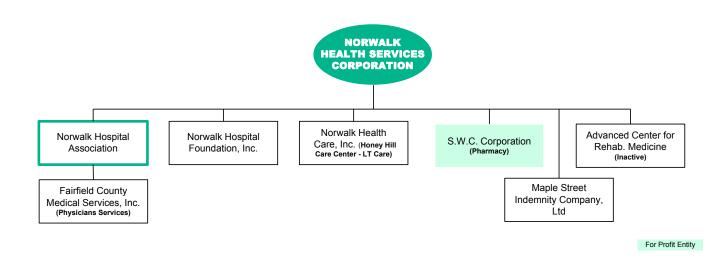
NET	ASSETS	SUMMARY	

Hospital Unrestricted Net Assets	\$37,372,385	\$29,244,007	\$13,080,008	\$28,931,108
Hospital Total Net Assets	\$47,477,655	\$43,564,881	\$23,768,402	\$34,704,604
UTILIZATION MEASURES SUMMARY				
Patient Days	11,268	11,785	9,874	9,382
Discharges	2,845	3,032	2,774	2,512
ALOS	4.0	3.9	3.6	3.7
Staffed Beds	35	37	32	30
Available Beds	95	95	95	95
Licensed Beds	95	95	95	95
Occupancy of staffed beds	88%	87%	85%	86%
Occupancy of available beds	33%	34%	28%	27%
Full Time Equivalent Employees	470.3	488.1	488.8	475.5

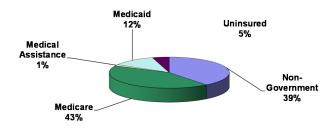
DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	1,437	1,513	1,285	1,057
Medicare	1,220	1,290	1,248	1,167
Medical Assistance	182	228	235	283
Medicaid	159	196	208	252
Other Medical Assistance	23	32	27	31
Champus / TRICARE	6	1	6	5
Uninsured (Included in Non-Government)	70	82	60	51
Total Discharges	2,845	3,032	2,774	2,512
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.0880	1.1242	1.1383	1.1610
Medicare	1.4270	1.5251	1.5634	1.5348
Medical Assistance	0.7578	0.9101	0.7817	0.9070
Medicaid	0.7184	0.8234	0.7530	0.8209
Other Medical Assistance	1.0303	1.4412	1.0026	1.6069
Champus / TRICARE	0.9888	1.9900	0.6283	0.8740
Uninsured (Included in Non-Government)	1.1888	1.0282	1.0884	1.0269
Total Case Mix Index	1.2120	1.2790	1.2982	1.3055
UNCOMPENSATED CARE				
Charity Care	\$2,004,589	\$2,581,057	\$1,620,381	\$2,208,785
Bad Debts	\$3,451,187	\$4,808,441	\$4,081,840	\$3,065,190
Total Uncompensated Care Charges	\$5,455,776	\$7,389,498	\$5,702,221	\$5,273,975
Uncompensated Care Cost	\$2,302,322	\$3,093,425	\$2,402,227	\$1,987,111
Uncompensated care % of total expenses	2.7%	3.4%	2.4%	2.2%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	1,659	1,794	1,957	1,901
Emergency Room - Treated and Discharged	17,650	17,759	17,189	16,972
Total Emergency Room Visits	19,309	19,553	19,146	18,873

## NORWALK HOSPITAL

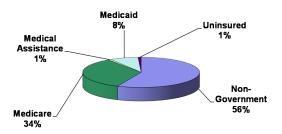
Norwalk Hospital, founded in 1893, is located in Norwalk. In FY 2010, the Hospital generated \$2.9 million in income from operations and had a \$2.3 million non-operating gain, resulting in an excess of revenues over expenses of \$5.2 million. The Hospital reported 14,483 discharges and 69,417 patient days while staffing 194 of its 312 available beds. Reported below is a chart indicating all of the affiliates of Norwalk Health Services Corporation, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.



Hospital Gross Revenue Payer Mix



#### **Hospital Net Revenue Payer Mix**



HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Detient Devenue	¢077 407 070	¢000 440 744	¢000 740 400	\$200 E00 000
Net Patient Revenue Other Operating Revenue	\$277,467,379 \$13,639,563	\$298,446,744 \$14,526,110	\$322,749,162 \$12,251,535	\$326,580,262 \$13,756,910
Total Operating Revenue	\$291,106,942	\$312,972,854	\$335,000,697	\$340,337,172
Total Operating Evapore	¢200 012 200	¢206 000 050	¢224 077 004	¢227 444 E01
Total Operating Expenses Income/(Loss) from Operations	\$288,812,209 \$2,294,733	\$306,099,959 \$6.872.895	\$321,077,894 \$13.922.803	\$337,444,501 \$2,892,671
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Non Operating Revenue	\$3,152,725	\$1,391,372	\$1,080,679	\$2,351,981
Excess/(Deficiency) of Revenue over Expenses	\$5,447,458	\$8,264,267	\$15,003,482	\$5,244,652

# **KEY RESULTS - NORWALK HOSPITAL**

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	0.78%	2.19%	4.14%	0.84%
Hospital Non Operating Margins	1.07%	0.44%	0.32%	0.69%
Hospital Total Margins	1.85%	2.63%	4.46%	1.53%
COST DATA SUMMARY				
Ratio of cost to charges	0.50	0.47	0.48	0.45
Private Payment to Cost Ratio	1.36	1.41	1.31	1.27
Medicare Payment to Cost Ratio	0.80	0.78	0.74	0.70
Medicaid Payment to Cost Ratio	0.68	0.65	0.60	0.58
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.65	1.59	2.30	2.05
Days cash on hand	15	1	29	40
Days in patients accounts receivable	47	51	48	45
Average Payment Period	51	50	42	46
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	67.9	62.6	55.8	51.4
Cash flow to total debt ratio	35.7	42.1	63.7	45.4
Long-term debt to Capitalization Ratio	10.2	10.5	10.5	10.4

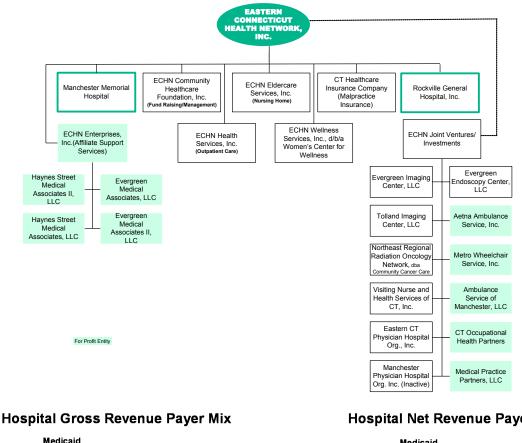
\* Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

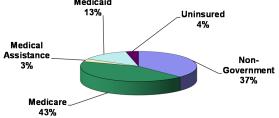
Hospital Unrestricted Net Assets	\$151,497,278	\$139,898,660	\$125,849,836	\$111,900,976
Hospital Total Net Assets	\$177,916,606	\$164,271,153	\$148,919,922	\$135,176,638
UTILIZATION MEASURES SUMMARY				
Patient Days	79,445	77,672	71,363	69,417
Discharges	15,146	15,301	15,332	14,483
ALOS	5.2	5.1	4.7	4.8
Staffed Beds	221	217	200	194
Available Beds	330	330	322	312
Licensed Beds	366	366	366	366
Occupancy of staffed beds	98%	98%	98%	98%
Occupancy of available beds	67%	64%	61%	61%
Full Time Equivalent Employees	1,730.0	1,721.4	1,695.3	1,726.6

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	6,962	7,137	7,052	6,117
Medicare	5,907	5,821	5,539	5,684
Medical Assistance	2,269	2,335	2,730	2,673
Medicaid	1,867	1,992	2,254	2,458
Other Medical Assistance	402	343	476	215
Champus / TRICARE	8	8	11	9
Uninsured (Included in Non-Government)	586	661	527	426
Total Discharges	15,146	15,301	15,332	14,483
CASE MIX INDEX				
Non-Government (Including Uninsured)	0.9175	0.9728	0.9718	1.0061
Medicare	1.3814	1.4188	1.4788	1.4781
Medical Assistance	0.8189	0.8196	0.8393	0.9031
Medicaid	0.7854	0.7864	0.7959	0.8951
Other Medical Assistance	0.9744	1.0124	1.0450	0.9949
Champus / TRICARE	0.5624	1.1320	0.8913	0.9619
Uninsured (Included in Non-Government)	0.9688	1.0269	1.0490	1.0328
Total Case Mix Index	1.0834	1.1192	1.1313	1.1723
UNCOMPENSATED CARE				
Charity Care	\$9,336,375	\$17,183,886	\$17,554,000	\$18,026,000
Bad Debts	\$19,226,799	\$16,389,312	\$21,000,769	\$23,255,695
Total Uncompensated Care Charges	\$28,563,174	\$33,573,198	\$38,554,769	\$41,281,695
Uncompensated Care Cost	\$14,365,864	\$15,740,080	\$18,357,526	\$18,455,851
Uncompensated care % of total expenses	5.4%	5.5%	5.7%	5.5%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	8,864	9,181	9,239	9,008
Emergency Room - Treated and Discharged	38,859	39,632	40,491	39,491
Total Emergency Room Visits	47,723	48,813	49,730	48,499

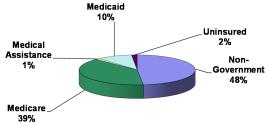
## **ROCKVILLE GENERAL HOSPITAL**

Rockville General Hospital, founded in 1921, is located in Vernon. In FY 2010, the Hospital generated \$3.6 million in income from operations and experienced a \$468,000 non-operating loss, resulting in an excess of revenues over expenses of \$3.1 million. The Hospital reported 3,386 discharges and 14,180 patient days while staffing 66 of its 118 available beds. Reported below is a chart indicating all of the affiliates of Eastern Connecticut Health Network, the parent corporation of the Hospital, and Manchester Memorial Hospital, followed by various financial indicators and selected utilization measures.





#### **Hospital Net Revenue Payer Mix**



HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$59,238,196	\$61,803,014	\$64,940,252	\$64,174,022
Other Operating Revenue	\$5,861,929	\$5,994,161	\$5,040,949	\$5,266,293
Total Operating Revenue	\$65,100,125	\$67,797,175	\$69,981,201	\$69,440,315
Total Operating Expenses	\$64,216,399	\$65,930,398	\$66,239,259	\$65,883,977
Income/(Loss) from Operations	\$883,726	\$1,866,777	\$3,741,942	\$3,556,338
Non Operating Revenue	(\$57,629)	(\$2,816,371)	(\$2,380,797)	(\$468,466)
Excess/(Deficiency) of Revenue over Expenses	\$826,097	(\$949,594)	\$1,361,145	\$3,087,872

ET RESULTS - ROCKVILLE GENERAL HOSP	TIAL			
PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	1.36%	2.87%	5.54%	5.16%
Hospital Non Operating Margins	-0.09%	-4.33%	-3.52%	-0.68%
Hospital Total Margins	1.27%	-1.46%	2.01%	4.48%
COST DATA SUMMARY				
Ratio of cost to charges	0.46	0.45	0.45	0.43
Private Payment to Cost Ratio	1.18	1.20	1.21	1.22
Medicare Payment to Cost Ratio	0.83	0.85	0.84	0.86
Medicaid Payment to Cost Ratio	0.71	0.72	0.74	0.70
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.01	1.70	1.84	1.73
Days cash on hand	2	17	35	34
Days in patients accounts receivable	54	63	56	56
Average Payment Period	65	105	94	112
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	52.6	44.5	40.1	40.9
Cash flow to total debt ratio	11.5	6.9	12.9	16.1
Long-term debt to Capitalization Ratio	34.9	38.9	40.9	38.2

# **KEY RESULTS - ROCKVILLE GENERAL HOSPITAL**

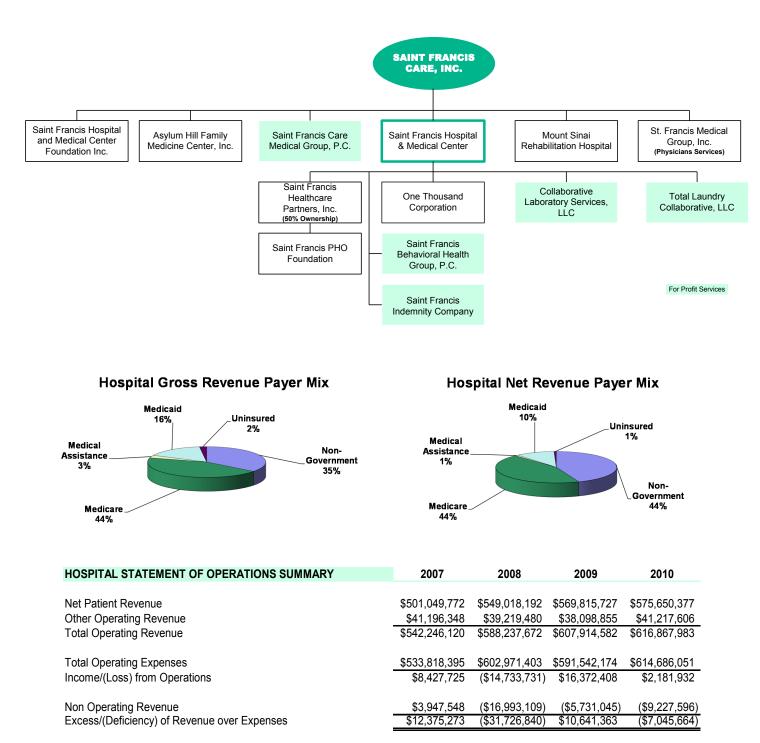
\* Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

Hospital Unrestricted Net Assets	\$42,159,714	\$36,356,992	\$31,533,927	\$33,744,284
Hospital Total Net Assets	\$48,003,762	\$41,762,068	\$36,462,215	\$38,664,631
UTILIZATION MEASURES SUMMARY				
Patient Days	14,828	15,185	15,355	14,180
Discharges	3,589	3,539	3,510	3,386
ALOS	4.1	4.3	4.4	4.2
Staffed Beds	66	66	66	66
Available Beds	102	118	118	118
Licensed Beds	118	118	118	118
Occupancy of staffed beds	62%	63%	64%	59%
Occupancy of available beds	34%	35%	36%	33%
Full Time Equivalent Employees	444.2	443.2	444.0	422.7

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	1,336	1,374	1,190	1,129
Medicare	1,607	1,600	1,766	1,595
Medical Assistance	641	554	546	645
Medicaid	574	486	458	548
Other Medical Assistance	67	68	88	97
Champus / TRICARE	5	11	8	17
Uninsured (Included in Non-Government)	65	64	63	65
Total Discharges	3,589	3,539	3,510	3,386
CASE MIX INDEX				
Non-Government (Including Uninsured)	0.9921	1.0775	1.0268	1.0759
Medicare	1.4078	1.3948	1.4645	1.4283
Medical Assistance	0.6738	0.8073	0.8838	0.8725
Medicaid	0.6155	0.7639	0.8055	0.8000
Other Medical Assistance	1.1732	1.1176	1.2915	1.2818
Champus / TRICARE	0.7188	0.6177	0.9597	1.0070
Uninsured (Included in Non-Government)	1.1159	1.4731	1.0042	1.0135
Total Case Mix Index	1.1210	1.1773	1.2246	1.2028
UNCOMPENSATED CARE				
Charity Care	\$600,038	\$926,423	\$550,997	\$772,244
Bad Debts	\$2,653,240	\$2,740,855	\$3,876,624	\$3,601,814
Total Uncompensated Care Charges	\$3,253,278	\$3,667,278	\$4,427,621	\$4,374,058
Uncompensated Care Cost	\$1,511,074	\$1,632,207	\$2,009,230	\$1,890,942
Uncompensated care % of total expenses	2.5%	2.6%	3.0%	2.9%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	2,137	2,245	2,337	2,136
Emergency Room - Treated and Discharged	21,510	22,683	23,608	23,873
Total Emergency Room Visits	23,647	24,928	25,945	26,009

## SAINT FRANCIS HOSPITAL AND MEDICAL CENTER

Saint Francis Hospital and Medical Center, founded in 1897, is located in Hartford. In FY 2010, the Hospital generated \$2.2 million in income from operations and experienced a \$9.2 million non -operating loss, resulting in a deficiency of revenues over expenses of \$7 million. The Hospital reported 31,400 discharges and 154,460 patient days while staffing 593 of its 593 available beds. Reported below is a chart indicating all of the affiliates of Saint Francis Care, Incorporated, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.



PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	1.54%	-2.58%	2.72%	0.36%
Hospital Non Operating Margins	0.72%	-2.97%	-0.95%	-1.52%
Hospital Total Margins	2.27%	-5.55%	1.77%	-1.16%
COST DATA SUMMARY				
Ratio of cost to charges	0.47	0.47	0.44	0.43
Private Payment to Cost Ratio	1.06	1.05	1.13	1.17
Medicare Payment to Cost Ratio	1.07	1.00	1.01	0.95
Medicaid Payment to Cost Ratio	0.76	0.72	0.71	0.62
LIQUIDITY MEASURES SUMMARY				
Current Ratio	2.14	1.21	1.78	1.59
Days cash on hand	15	29	53	70
Days in patients accounts receivable	51	46	40	38
Average Payment Period	37	71	60	75
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	54.0	30.8	26.1	23.3
Cash flow to total debt ratio	24.7	-2.2	10.5	5.1
Long-term debt to Capitalization Ratio	25.0	52.0	56.7	58.1

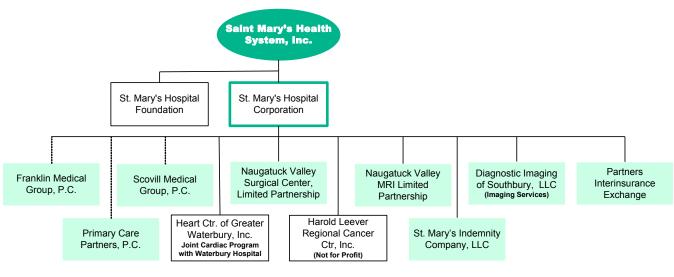
Hospital Unrestricted Net Assets	\$193,323,893	\$130,256,639	\$102,324,980	\$84,991,510
Hospital Total Net Assets	\$285,986,494	\$213,026,728	\$184,326,469	\$170,267,416
UTILIZATION MEASURES SUMMARY				
Patient Days	162,175	164,576	162,158	154,460
Discharges	31,626	32,807	33,057	31,400
ALOS	5.1	5.0	4.9	4.9
Staffed Beds	553	572	593	593
Available Beds	553	584	593	593
Licensed Beds	682	682	682	682
Occupancy of staffed beds	80%	79%	75%	71%
Occupancy of available beds	80%	77%	75%	71%
Full Time Equivalent Employees	3,416.7	3,594.9	3,610.8	3,588.5

## **KEY RESULTS - SAINT FRANCIS HOSPITAL AND MEDICAL CENTER**

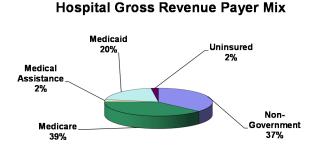
DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	12,083	12,302	12,070	11,175
Medicare	12,903	14,037	13,748	13,376
Medical Assistance	6,570	6,399	7,149	6,759
Medicaid	5,091	4,888	5,525	6,038
Other Medical Assistance	1,479	1,511	1,624	721
Champus / TRICARE	70	69	90	90
Uninsured (Included in Non-Government)	528	446	355	301
Total Discharges	31,626	32,807	33,057	31,400
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.2432	1.3402	1.3235	1.3667
Medicare	1.7584	1.7226	1.7597	1.7682
Medical Assistance	1.0048	1.0387	1.0742	1.1283
Medicaid	0.8555	0.9617	1.0135	1.0981
Other Medical Assistance	1.5187	1.2880	1.2807	1.3815
Champus / TRICARE	0.9165	0.9638	1.1231	1.4208
Uninsured (Included in Non-Government)	1.1774	1.2236	1.0934	1.2797
Total Case Mix Index	1.4031	1.4442	1.4504	1.4866
UNCOMPENSATED CARE				
Charity Care	\$4,572,101	\$5,078,551	\$5,153,062	\$5,320,840
Bad Debts	\$21,944,891	\$27,064,697	\$21,328,662	\$18,896,554
Total Uncompensated Care Charges	\$26,516,992	\$32,143,248	\$26,481,724	\$24,217,394
Uncompensated Care Cost	\$12,487,008	\$14,964,636	\$11,664,077	\$10,380,074
Uncompensated care % of total expenses	2.4%	2.6%	2.0%	1.7%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	13,561	13,560	15,645	15,060
Emergency Room - Treated and Discharged	53,025	51,095	53,595	54,430
Total Emergency Room Visits	66,586	64,655	69,240	69,490

## SAINT MARY'S HOSPITAL

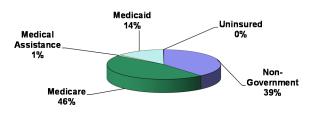
Saint Mary's Hospital, founded in 1907, is located in Waterbury. In FY 2010, the Hospital generated \$9.9 million in income from operations and had a \$3.7 million non-operating gain, resulting in an excess of revenues over expenses of \$13.6 million. The Hospital reported 12,208 discharges and 52,607 patient days while staffing 181 of its 181 available beds. Reported below is a chart indicating all of the affiliates of Saint Mary's Health System, Incorporated, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.



For Profit Entity



#### **Hospital Net Revenue Payer Mix**



HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$170,293,985	\$183,704,311	\$193,245,559	\$198,455,064
Other Operating Revenue	\$12,508,015	\$11,427,996	\$8,145,638	\$8,481,266
Total Operating Revenue	\$182,802,000	\$195,132,307	\$201,391,197	\$206,936,330
Total Operating Expenses	\$178,133,199	\$189,131,774	\$192,136,903	\$196,985,263
Income/(Loss) from Operations	\$4,668,801	\$6,000,533	\$9,254,294	\$9,951,067
Non Operating Revenue	\$7,188,613	\$4,155,005	\$3,520,657	\$3,675,712
Excess/(Deficiency) of Revenue over Expenses	\$11,857,414	\$10,155,538	\$12,774,951	\$13,626,779

## **KEY RESULTS - SAINT MARY'S HOSPITAL**

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	2.46%	3.01%	4.52%	4.72%
Hospital Non Operating Margins	3.78%	2.08%	1.72%	1.75%
Hospital Total Margins	6.24%	5.10%	6.23%	6.47%
COST DATA SUMMARY				
Ratio of cost to charges	0.45	0.44	0.42	0.40
Private Payment to Cost Ratio	1.01	1.01	1.02	1.00
Medicare Payment to Cost Ratio	1.04	1.07	1.13	1.13
Medicaid Payment to Cost Ratio	0.63	0.66	0.65	0.65
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.03	1.27	1.69	1.75
Days cash on hand	10	27	38	44
Days in patients accounts receivable	32	28	27	29
Average Payment Period	66	66	60	62
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	11.7	9.2	7.4	14.8
Cash flow to total debt ratio	31.2	28.4	34.8	36.4
Long-term debt to Capitalization Ratio	64.2	67.3	71.3	51.6

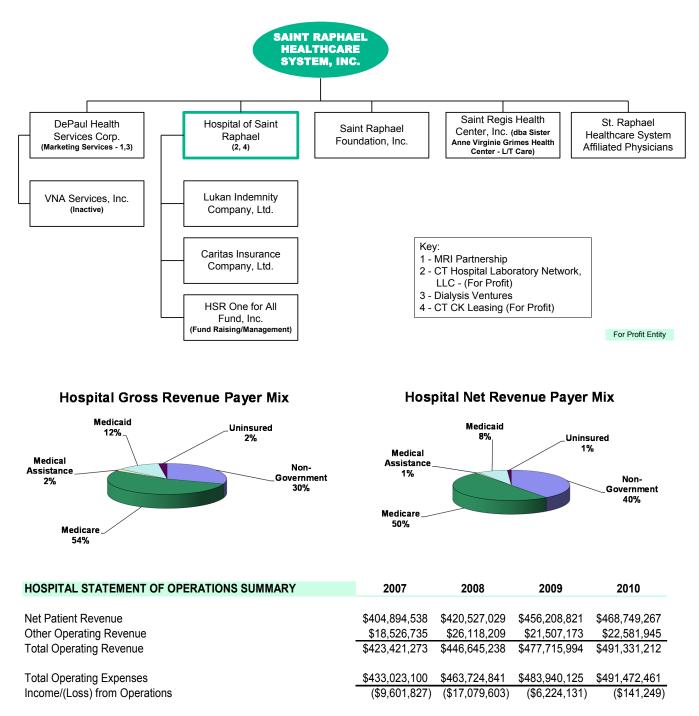
Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

Hospital Unrestricted Net Assets	(\$1,326,115)	(\$1,435,860)	(\$4,907,594)	\$6,754,167
Hospital Total Net Assets	\$18,709,902	\$14,865,843	\$11,261,310	\$23,714,139
UTILIZATION MEASURES SUMMARY				
Patient Days	61,241	58,081	53,096	52,607
Discharges	13,169	13,153	12,462	12,208
ALOS	4.7	4.4	4.3	4.3
Staffed Beds	196	196	196	181
Available Beds	196	196	196	181
Licensed Beds	379	379	379	379
Occupancy of staffed beds	86%	81%	74%	80%
Occupancy of available beds	84%	81%	74%	80%
Full Time Equivalent Employees	1,206.7	1,209.2	1,205.4	1,198.7

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	4,463	4,241	3,956	4,007
Medicare	5,363	5,470	5,300	5,130
Medical Assistance	3,309	3,401	3,176	3,023
Medicaid	2,855	2,847	2,603	2,687
Other Medical Assistance	454	554	573	336
Champus / TRICARE	34	41	30	48
Uninsured (Included in Non-Government)	141	141	196	184
Total Discharges	13,169	13,153	12,462	12,208
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.1252	1.1558	1.1394	1.1936
Medicare	1.4713	1.4974	1.5644	1.5351
Medical Assistance	0.8492	0.8863	0.9111	0.9881
Medicaid	0.7934	0.8409	0.8587	0.9738
Other Medical Assistance	1.1998	1.1198	1.1490	1.1023
Champus / TRICARE	0.5346	0.6532	0.6180	0.6823
Uninsured (Included in Non-Government)	1.0453	1.0894	0.9896	1.0384
Total Case Mix Index	1.1953	1.2266	1.2607	1.2842
UNCOMPENSATED CARE				
Charity Care	\$704,410	\$584,465	\$493,000	\$1,043,954
Bad Debts	\$9,114,889	\$10,446,296	\$11,724,327	\$11,904,617
Total Uncompensated Care Charges	\$9,819,299	\$11,030,761	\$12,217,327	\$12,948,571
Uncompensated Care Cost	\$4,423,166	\$4,906,173	\$5,089,127	\$5,210,770
Uncompensated care % of total expenses	2.5%	2.6%	2.6%	2.6%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	8,135	8,246	7,575	7,441
Emergency Room - Treated and Discharged	60,139	60,106	61,984	60,527
Total Emergency Room Visits	68,274	68,352	69,559	67,968

## **HOSPITAL OF SAINT RAPHAEL**

The Hospital of Saint Raphael, founded in 1907, is located in New Haven. In FY 2010, the Hospital experienced a \$141,000 loss from operations and realized a \$350,000 non-operating gain, resulting in an excess of revenues over expenses of \$209,000. The Hospital reported 23,924 discharges and 124,273 patient days while staffing 364 of its 489 available beds. Reported below is a chart indicating all of the affiliates of the Saint Raphael Healthcare System, Incorporated, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.



\$2,405,727

(\$7, 196, 100)

(\$287, 397)

(\$17,367,000)

\$20,065

(\$6,204,066)

\$349,940

\$208,691

Non Operating Revenue Excess/(Deficiency) of Revenue over Expenses

# **KEY RESULTS - HOSPITAL OF SAINT RAPHAEL**

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	-2.25%	-3.83%	-1.30%	-0.03%
Hospital Non Operating Margins	0.56%	-0.06%	0.00%	0.07%
Hospital Total Margins	-1.69%	-3.89%	-1.30%	0.04%
COST DATA SUMMARY				
Ratio of cost to charges	0.39	0.38	0.39	0.38
Private Payment to Cost Ratio	1.13	1.16	1.16	1.22
Medicare Payment to Cost Ratio	0.95	0.89	0.87	0.86
Medicaid Payment to Cost Ratio	0.72	0.75	0.74	0.66
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.54	0.62	0.68	0.72
Days cash on hand	30	13	16	11
Days in patients accounts receivable	49	47	45	41
Average Payment Period	60	119	113	102
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	20.0	10.8	-11.9	-4.0
Cash flow to total debt ratio	7.8	0.8	7.4	10.9
Long-term debt to Capitalization Ratio	59.3	13.1	-11.6	-23.7

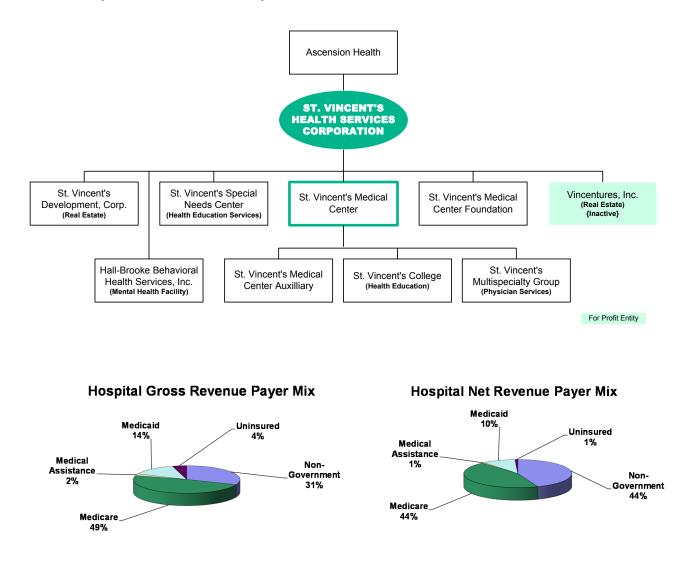
\* Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

Hospital Unrestricted Net Assets	\$25,504,147	(\$2,505,487)	(\$59,114,372)	(\$40,859,335)
Hospital Total Net Assets	\$56,455,809	\$29,118,877	(\$30,730,319)	(\$10,170,252)
UTILIZATION MEASURES SUMMARY				
Patient Days	135,071	134,266	130,965	124,273
Discharges	26,188	24,586	24,505	23,924
ALOS	5.2	5.5	5.3	5.2
Staffed Beds	408	417	417	364
Available Beds	474	474	488	489
Licensed Beds	533	533	533	533
Occupancy of staffed beds	91%	88%	86%	94%
Occupancy of available beds	78%	78%	74%	70%
Full Time Equivalent Employees	2,873.4	3,010.4	3,038.9	3,106.1

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	8,651	8,012	7,800	7,077
Medicare	13,531	13,055	13,225	13,102
Medical Assistance	3,977	3,496	3,447	3,711
Medicaid	3,172	2,822	2,704	3,298
Other Medical Assistance	805	674	743	413
Champus / TRICARE	29	23	33	34
Uninsured (Included in Non-Government)	407	381	405	271
Total Discharges	26,188	24,586	24,505	23,924
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.4020	1.4414	1.4220	1.3996
Medicare	1.5620	1.6154	1.6104	1.5818
Medical Assistance	0.9278	0.9808	0.9809	0.9874
Medicaid	0.8699	0.9326	0.9247	0.9624
Other Medical Assistance	1.1561	1.1824	1.1854	1.1869
Champus / TRICARE	1.2955	1.4970	0.7866	0.8753
Uninsured (Included in Non-Government)	1.1411	1.1634	1.0482	1.2260
Total Case Mix Index	1.4125	1.4683	1.4608	1.4347
UNCOMPENSATED CARE				
Charity Care	\$4,898,589	\$4,657,486	\$4,656,971	\$5,390,523
Bad Debts	\$19,981,016	\$21,668,503	\$20,632,999	\$24,670,997
Total Uncompensated Care Charges	\$24,879,605	\$26,325,989	\$25,289,970	\$30,061,520
Uncompensated Care Cost	\$9,687,040	\$10,059,117	\$9,742,216	\$11,294,001
Uncompensated care % of total expenses	2.3%	2.3%	2.0%	2.3%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	15,579	14,605	14,540	14,506
Emergency Room - Treated and Discharged	35,317	34,158	38,833	41,101
Total Emergency Room Visits	50,896	48,763	53,373	55,607

## SAINT VINCENT'S MEDICAL CENTER

Saint Vincent's Medical Center, founded in 1903, is located in Bridgeport. In FY 2010, the Hospital generated \$14.8 million in income from operations and had a \$26 million non-operating gain, resulting in an excess of revenues over expenses of \$40.8 million. The Hospital reported 21,873 discharges and 122,812 patient days while staffing 423 of its 423 available beds. Reported below is a chart indicating all of the affiliates of Saint Vincent's Health Services Corporation, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures. St. Vincent's Medical Center is also a member of Ascension Health, a nationally based Catholic health system.



HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$288,808,279	\$309,364,455	\$341,788,581	\$353,724,000
Other Operating Revenue	\$12,926,187	\$13,485,455	\$11,020,419	\$12,850,000
Total Operating Revenue	\$301,734,466	\$322,849,910	\$352,809,000	\$366,574,000
Total Operating Expenses Income/(Loss) from Operations	\$287,076,522 \$14,657,944	\$302,743,320 \$20.106.590	\$341,987,000 \$10.822.000	\$351,813,000 \$14,761.000
Non Operating Revenue	\$33,968,887	(\$34,584,733)	(\$3,815,000)	\$26,004,000
Excess/(Deficiency) of Revenue over Expenses	\$48,626,831	(\$14,478,143)	\$7,007,000	\$40,765,000

## **KEY RESULTS - SAINT VINCENT'S MEDICAL CENTER**

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	4.37%	6.98%	3.10%	3.76%
Hospital Non Operating Margins	10.12%	-12.00%	-1.09%	6.62%
Hospital Total Margins	14.49%	-5.02%	2.01%	10.38%
COST DATA SUMMARY				
Ratio of cost to charges	0.45	0.41	0.40	0.37
Private Payment to Cost Ratio	1.22	1.29	1.28	1.35
Medicare Payment to Cost Ratio	0.91	0.93	0.89	0.88
Medicaid Payment to Cost Ratio	0.67	0.65	0.74	0.67
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.31	1.37	1.26	1.63
Days cash on hand	17	18	21	23
Days in patients accounts receivable	34	37	34	33
Average Payment Period	62	64	62	57
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	73.9	75.1	67.3	69.9
Cash flow to total debt ratio	62.3	2.1	20.3	51.5
Long-term debt to Capitalization Ratio	12.8	13.0	16.6	15.1

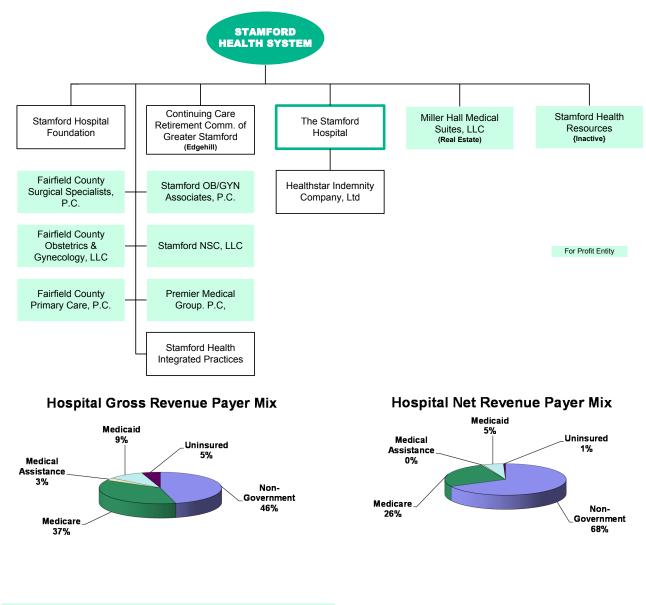
\* Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

NET ASSETS SUMMARY				
Hospital Unrestricted Net Assets	\$339,903,000	\$334,148,000	\$314,991,000	\$373,265,000
Hospital Total Net Assets	\$378,665,000	\$380,811,000	\$356,510,000	\$396,726,000
UTILIZATION MEASURES SUMMARY				
Patient Days	100,497	104,524	125,447	122,812
Discharges	19,434	20,159	21,743	21,873
ALOS	5.2	5.2	5.8	5.6
Staffed Beds	336	340	415	423
Available Beds	350	349	423	423
Licensed Beds	444	444	520	520
Occupancy of staffed beds	82%	84%	83%	80%
Occupancy of available beds	79%	82%	81%	80%
Full Time Equivalent Employees	1,734.9	1,829.4	2,049.6	2,020.1

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	7,156	7,538	8,200	7,897
Medicare	9,179	9,522	9,746	9,920
Medical Assistance	3,093	3,087	3,779	4,026
Medicaid	2,756	2,656	3,120	3,652
Other Medical Assistance	337	431	659	374
Champus / TRICARE	6	12	18	30
Uninsured (Included in Non-Government)	808	950	955	1,024
Total Discharges	19,434	20,159	21,743	21,873
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.3132	1.2920	1.1909	1.2276
Medicare	1.5429	1.5366	1.5299	1.5162
Medical Assistance	0.9593	0.9981	0.9634	0.9611
Medicaid	0.9284	0.9639	0.9125	0.9274
Other Medical Assistance	1.2119	1.2087	1.2046	1.2904
Champus / TRICARE	1.3999	0.6970	1.1109	0.8104
Uninsured (Included in Non-Government)	1.0385	1.0992	1.0987	1.0675
Total Case Mix Index	1.3654	1.3622	1.3033	1.3089
UNCOMPENSATED CARE				
Charity Care	\$5,478,066	\$5,784,833	\$8,833,000	\$7,662,000
Bad Debts	\$22,654,037	\$26,273,077	\$30,554,626	\$30,582,008
Total Uncompensated Care Charges	\$28,132,103	\$32,057,910	\$39,387,626	\$38,244,008
Uncompensated Care Cost	\$12,688,863	\$13,269,472	\$15,619,940	\$14,299,563
Uncompensated care % of total expenses	4.4%	4.4%	4.6%	4.1%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	11,570	12,721	10,882	14,253
Emergency Room - Treated and Discharged	48,718	47,919	50,431	54,760
Total Emergency Room Visits	60,288	60,640	61,313	69,013

## **STAMFORD HOSPITAL**

The Stamford Hospital, founded in 1896, is located in Stamford. In FY 2010, the Hospital generated \$25.6 million in income from operations and experienced a \$167,000 non-operating loss, resulting in an excess of revenues over expenses of \$25.4 million. The Hospital reported 15,089 discharges and 76,225 patient days while staffing 269 of its 322 available beds. Reported below is a chart indicating all of the affiliates of Stamford Health System, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.



HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$333,269,000	\$381,968,990	\$416,937,724	\$429,753,819
Other Operating Revenue	\$18,398,213	\$23,149,832	\$27,261,542	\$27,480,695
Total Operating Revenue	\$351,667,213	\$405,118,822	\$444,199,266	\$457,234,514
Total Operating Expenses	\$341,537,208	\$389,133,838	\$425,519,879	\$431,680,034
Income/(Loss) from Operations	\$10,130,005	\$15,984,984	\$18,679,387	\$25,554,480
Non Operating Revenue	\$3,300,297	(\$4,206,071)	(\$988,395)	(\$167,187)
Excess/(Deficiency) of Revenue over Expenses	\$13,430,302	\$11,778,913	\$17,690,992	\$25,387,293

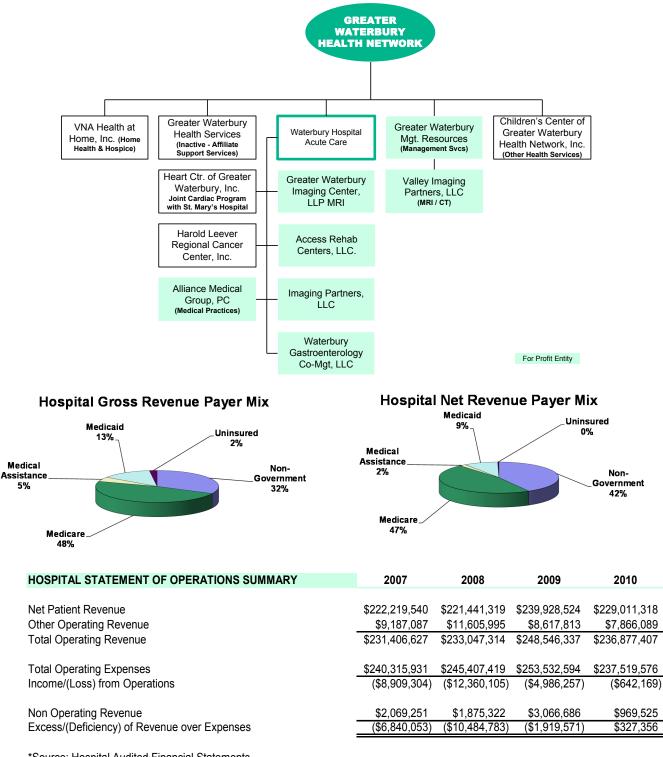
ROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	2.85%	3.99%	4.21%	5.59%
Hospital Non Operating Margins	0.93%	-1.05%	-0.22%	-0.04%
Hospital Total Margins	3.78%	2.94%	3.99%	5.55%
OST DATA SUMMARY				
Ratio of cost to charges	0.40	0.38	0.36	0.33
Private Payment to Cost Ratio	1.25	1.28	1.32	1.3
Medicare Payment to Cost Ratio	0.69	0.64	0.63	0.6
Medicaid Payment to Cost Ratio	0.49	0.59	0.61	0.5
QUIDITY MEASURES SUMMARY				
Current Ratio	1.39	1.15	1.18	1.7
Days cash on hand	20	7	9	4
Days in patients accounts receivable	42	43	43	4
Average Payment Period	56	58	59	6
LVENCY MEASURES SUMMARY				
Equity financing ratio	42.4	38.4	20.3	25.
Cash flow to total debt ratio	24.4	20.5	25.6	26.
Long-term debt to Capitalization Ratio	39.8	44.0	60.9	54.

Hospital Unrestricted Net Assets	\$110,051,759	\$111,130,289	\$42,615,000	\$82,055,000
Hospital Total Net Assets	\$142,777,414	\$141,187,158	\$70,813,000	\$109,583,000
UTILIZATION MEASURES SUMMARY				
Patient Days	73,908	76,971	75,272	76,225
Discharges	16,672	15,856	14,888	15,089
ALOS	4.4	4.9	5.1	5.1
Staffed Beds	319	319	321	269
Available Beds	330	330	330	322
Licensed Beds	330	330	330	330
Occupancy of staffed beds	63%	66%	64%	78%
Occupancy of available beds	61%	64%	62%	65%
Full Time Equivalent Employees	1,774.5	1,879.3	1,898.4	2,051.8

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	8,219	7,456	7,028	6,787
Medicare	5,792	5,763	5,093	5,382
Medical Assistance	2,653	2,630	2,756	2,907
Medicaid	2,218	2,209	2,285	2,457
Other Medical Assistance	435	421	471	450
Champus / TRICARE	8	7	11	13
Uninsured (Included in Non-Government)	686	590	590	490
Total Discharges	16,672	15,856	14,888	15,089
CASE MIX INDEX				
Non-Government (Including Uninsured)	0.9448	1.0412	1.0484	1.0601
Medicare	1.3283	1.5431	1.5767	1.5351
Medical Assistance	0.7679	0.9141	0.9668	0.9716
Medicaid	0.7190	0.8570	0.8826	0.9216
Other Medical Assistance	1.0172	1.2140	1.3755	1.2450
Champus / TRICARE	0.7402	1.3094	1.0287	0.7503
Uninsured (Included in Non-Government)	1.0047	1.1372	1.2308	1.1038
Total Case Mix Index	1.0498	1.2027	1.2140	1.2122
UNCOMPENSATED CARE				
Charity Care	\$14,266,408	\$15,715,201	\$11,909,791	\$23,197,082
Bad Debts	\$34,398,592	\$44,824,866	\$47,934,677	\$42,704,703
Total Uncompensated Care Charges	\$48,665,000	\$60,540,067	\$59,844,468	\$65,901,785
Uncompensated Care Cost	\$19,424,296	\$23,253,123	\$21,570,630	\$21,671,931
Uncompensated care % of total expenses	5.7%	6.0%	5.1%	5.0%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	8,795	8,327	7,214	8,068
Emergency Room - Treated and Discharged	35,818	37,113	39,086	39,642
Total Emergency Room Visits	44,613	45,440	46,300	47,710

## WATERBURY HOSPITAL

The Waterbury Hospital, opened in 1890, is located in Waterbury. In FY 2010, the Hospital experienced a \$642,000 loss from operations and realized a \$969,000 non-operating gain, resulting in an excess of revenues over expenses of \$327,00. The Hospital reported 13,046 discharges and 59,271 patient days while staffing 192 of its 292 available beds. Reported below is a chart indicating all of the affiliates of Greater Waterbury Health Network, the parent corporation of the Hospital, followed by various financial indicators and selected utilization measures.



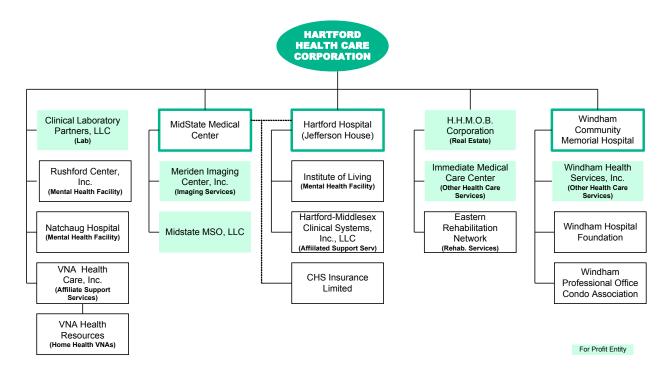
KEY RESULTS – WATERBURY HOSPITAL				
PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	-3.82%	-5.26%	-1.98%	-0.27%
Hospital Non Operating Margins	0.89%	0.80%	1.22%	0.41%
Hospital Total Margins	-2.93%	-4.46%	-0.76%	0.14%
COST DATA SUMMARY				
Ratio of cost to charges	0.32	0.31	0.30	0.29
Private Payment to Cost Ratio	1.13	1.15	1.09	1.16
Medicare Payment to Cost Ratio	0.92	0.91	0.88	0.89
Medicaid Payment to Cost Ratio	0.73	0.66	0.68	0.62
LIQUIDITY MEASURES SUMMARY				
Current Ratio	1.74	1.63	2.00	1.79
Days cash on hand	6	16	22	26
Days in patients accounts receivable	51	57	45	44
Average Payment Period	44	48	37	44
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	67.9	62.9	61.5	60.3
Cash flow to total debt ratio	7.1	-1.7	16.3	21.0
Long-term debt to Capitalization Ratio	15.0	16.5	17.0	16.7

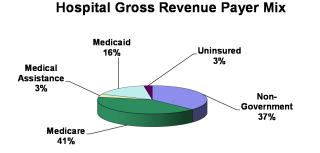
Hospital Unrestricted Net Assets	\$58,964,722	\$47,953,352	\$44,636,663	\$40,084,846
Hospital Total Net Assets	\$122,516,497	\$99,996,300	\$93,058,584	\$90,753,820
UTILIZATION MEASURES SUMMARY				
Patient Days	71,532	70,997	67,682	59,271
Discharges	14,584	14,736	13,916	13,046
ALOS	4.9	4.8	4.9	4.5
Staffed Beds	235	238	214	192
Available Beds	292	292	292	292
Licensed Beds	393	393	393	393
Occupancy of staffed beds	83%	82%	87%	85%
Occupancy of available beds	67%	67%	64%	56%
Full Time Equivalent Employees	1,647.9	1,625.0	1,589.2	1,513.1

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	5,265	4,942	4,524	3,968
Medicare	6,299	6,566	6,496	6,077
Medical Assistance	3,009	3,216	2,881	2,991
Medicaid	2,496	2,730	2,363	2,411
Other Medical Assistance	513	486	518	580
Champus / TRICARE	11	12	15	10
Uninsured (Included in Non-Government)	345	335	265	216
Total Discharges	14,584	14,736	13,916	13,046
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.1407	1.1925	1.2937	1.3152
Medicare	1.4471	1.5816	1.5927	1.6668
Medical Assistance	0.9077	1.0058	1.7560	1.0326
Medicaid	0.8737	0.9802	1.8863	0.9988
Other Medical Assistance	1.0730	1.1499	1.1616	1.1731
Champus / TRICARE	1.1900	1.3294	1.6601	1.7150
Uninsured (Included in Non-Government)	1.0742	1.1190	1.1466	1.1609
Total Case Mix Index	1.2250	1.3252	1.5294	1.4145
UNCOMPENSATED CARE				
Charity Care	\$2,019,940	\$2,588,984	\$1,809,921	\$1,910,845
Bad Debts	\$21,806,478	\$17,717,523	\$14,319,487	\$14,985,815
Total Uncompensated Care Charges	\$23,826,418	\$20,306,507	\$16,129,408	\$16,896,660
Uncompensated Care Cost	\$7,696,214	\$6,390,261	\$4,766,186	\$4,856,677
Uncompensated care % of total expenses	3.5%	2.8%	1.9%	2.0%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	9,065	9,294	8,895	8,340
Emergency Room - Treated and Discharged	44,759	45,166	49,237	49,393
Total Emergency Room Visits	53,824	54,460	58,132	57,733

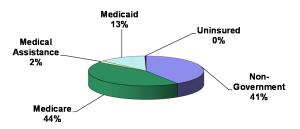
## WINDHAM COMMUNITY MEMORIAL HOSPITAL

Windham Community Memorial Hospital, founded in 1908 is located in Willimantic. In FY 2010, the Hospital experienced a \$1.9 million loss from operations and realized a \$274,000 nonoperating gain, resulting in a deficiency of revenues over expenses of \$1.6 million. The Hospital reported 5,100 discharges and 20,850 patient days while staffing 87 of its 144 available beds. Reported below is a chart indicating all of the affiliates of Hartford Healthcare Corporation, the parent corporation of the Hospital, Hartford Hospital and Midstate Medical Center, followed by various financial indicators and selected utilization measures.





## **Hospital Net Revenue Payer Mix**



HOSPITAL STATEMENT OF OPERATIONS SUMMARY	2007	2008	2009	2010
Net Patient Revenue	\$76,196,541	\$81,011,511	\$83,605,148	\$86,942,706
Other Operating Revenue	\$5,646,903	\$4,257,607	\$2,401,877	\$2,622,664
Total Operating Revenue	\$81,843,444	\$85,269,118	\$86,007,025	\$89,565,370
Total Operating Evenness	¢01 000 044	¢00 407 404	¢05 404 457	¢01 501 010
Total Operating Expenses	\$81,098,944	\$83,487,134	\$85,401,157	\$91,501,818
Income/(Loss) from Operations	\$744,500	\$1,781,984	\$605,868	(\$1,936,448)
Non Operating Revenue	\$1,627,039	\$310,467	(\$1,790,872)	\$273,628
Excess/(Deficiency) of Revenue over Expenses	\$2,371,539	\$2,092,451	(\$1,185,004)	(\$1,662,820)

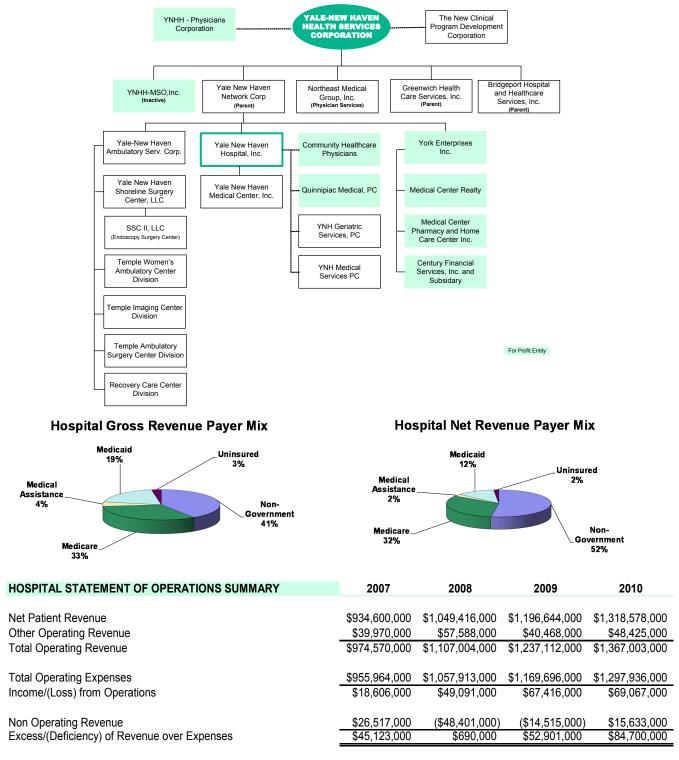
PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	0.89%	2.08%	0.72%	-2.16%
Hospital Non Operating Margins	1.95%	0.36%	-2.13%	0.30%
Hospital Total Margins	2.84%	2.45%	-1.41%	-1.85%
COST DATA SUMMARY				
Ratio of cost to charges	0.37	0.39	0.45	0.47
Private Payment to Cost Ratio	1.14	1.10	1.02	1.01
Medicare Payment to Cost Ratio	1.01	1.12	0.98	0.98
Medicaid Payment to Cost Ratio	0.89	0.85	0.82	0.74
LIQUIDITY MEASURES SUMMARY				
Current Ratio	2.28	2.57	2.63	2.10
Days cash on hand	5	13	15	14
Days in patients accounts receivable	70	64	63	66
Average Payment Period	44	43	41	45
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	18.6	18.9	-28.9	-29.4
Cash flow to total debt ratio	26.6	20.8	11.2	9.5
Long-term debt to Capitalization Ratio	52.3	60.1	-4164.0	-3881.7

NET ASSETS SUMMARY				
Hospital Unrestricted Net Assets	\$8,993,301	\$10,143,299	(\$25,502,905)	(\$25,203,815)
Hospital Total Net Assets	\$12,692,298	\$13,271,987	(\$20,171,322)	(\$19,935,723)
UTILIZATION MEASURES SUMMARY				
Patient Days	21,595	21,050	20,696	20,850
Discharges	5,713	5,744	5,343	5,100
ALOS	3.8	3.7	3.9	4.1
Staffed Beds	87	87	87	87
Available Beds	79	144	144	144
Licensed Beds	144	144	144	144
Occupancy of staffed beds	68%	66%	65%	66%
Occupancy of available beds	75%	40%	39%	40%
Full Time Equivalent Employees	584.0	594.8	608.0	603.4

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	1,750	1,707	1,601	1,381
Medicare	2,656	2,628	2,534	2,517
Medical Assistance	1,289	1,397	1,195	1,188
Medicaid	1,006	1,144	961	1,061
Other Medical Assistance	283	253	234	127
Champus / TRICARE	18	12	13	14
Uninsured (Included in Non-Government)	124	143	87	106
Total Discharges	5,713	5,744	5,343	5,100
CASE MIX INDEX				
Non-Government (Including Uninsured)	0.8969	0.9449	0.9420	0.9263
Medicare	1.1808	1.1690	1.1832	1.1799
Medical Assistance	0.8099	0.8003	0.7795	0.8621
Medicaid	0.7311	0.7563	0.7489	0.8164
Other Medical Assistance	1.0898	0.9991	0.9052	1.2438
Champus / TRICARE	0.8635	1.0473	0.9550	0.9913
Uninsured (Included in Non-Government)	0.8341	1.0510	0.8360	0.7270
Total Case Mix Index	1.0091	1.0125	1.0201	1.0367
UNCOMPENSATED CARE				
Charity Care	\$2,102,088	\$2,586,401	\$2,094,259	\$2,446,867
Bad Debts	\$4,847,427	\$4,249,703	\$4,141,249	\$3,867,045
Total Uncompensated Care Charges	\$6,949,515	\$6,836,104	\$6,235,508	\$6,313,912
Uncompensated Care Cost	\$2,568,964	\$2,644,909	\$2,800,025	\$2,938,954
Uncompensated care % of total expenses	3.6%	3.5%	3.3%	3.2%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	3,987	3,890	3,721	3,665
Emergency Room - Treated and Discharged	22,515	24,778	26,293	28,697
Total Emergency Room Visits	26,502	28,668	30,014	32,362

### YALE-NEW HAVEN HOSPITAL

Yale-New Haven Hospital, founded in 1826, is located in New Haven. In FY 2010, the Hospital generated \$69.1 million in income from operations and had a \$15.6 million non-operating gain, resulting in an excess of revenues over expenses of \$84.7 million. The Hospital reported 56,602 discharges and 284,705 patient days while staffing 871 of its 919 available beds. Reported below is a chart indicating all of the affiliates of Yale New Haven Network Corporation, the parent corporation of the Hospital and an affiliate of the larger Yale-New Haven Health Services Corporation which includes Bridgeport Hospital and Greenwich Hospital, followed by various financial indicators and selected utilization measures.



\*Source: Hospital Audited Financial Statements

### **KEY RESULTS - YALE-NEW HAVEN HOSPITAL**

PROFITABILITY SUMMARY	2007	2008	2009	2010
Hospital Operating Margins	1.86%	4.64%	5.51%	5.00%
Hospital Non Operating Margins	2.65%	-4.57%	-1.19%	1.13%
Hospital Total Margins	4.51%	0.07%	4.33%	6.13%
COST DATA SUMMARY				
Ratio of cost to charges	0.34	0.33	0.33	0.33
Private Payment to Cost Ratio	1.21	1.24	1.24	1.27
Medicare Payment to Cost Ratio	1.05	1.08	0.97	0.95
Medicaid Payment to Cost Ratio	0.59	0.70	0.63	0.60
LIQUIDITY MEASURES SUMMARY				
Current Ratio	2.65	3.62	3.33	2.72
Days cash on hand	85	158	165	120
Days in patients accounts receivable	49	42	38	37
Average Payment Period	58	60	67	66
SOLVENCY MEASURES SUMMARY				
Equity financing ratio	46.5	42.8	37.4	36.4
Cash flow to total debt ratio	16.0	7.5	16.1	19.2
Long-term debt to Capitalization Ratio	38.0	38.9	39.8	43.2

\* Financial Measures noted in green indicate a favorable variance from the statewide average. Financial Measures noted in red indicate an unfavorable variance from the statewide average.

### **NET ASSETS SUMMARY**

Hospital Unrestricted Net Assets	\$524,025,000	\$513,076,000	\$514,304,000	\$567,531,000
Hospital Total Net Assets	\$650,782,000	\$620,423,000	\$587,531,000	\$642,312,000
UTILIZATION MEASURES SUMMARY				
Patient Days	267,144	272,757	279,599	284,705
Discharges	51,478	52,124	54,408	56,602
ALOS	5.2	5.2	5.1	5.0
Staffed Beds	897	752	851	871
Available Beds	817	847	895	919
Licensed Beds	944	944	944	944
Occupancy of staffed beds	82%	99%	90%	90%
Occupancy of available beds	90%	88%	86%	85%
Full Time Equivalent Employees	5,958.0	6,343.9	6,648.0	7,078.8

DISCHARGES	2007	2008	2009	2010
Non-Government (Including Uninsured)	23,560	23,461	23,910	23,401
Medicare	14,737	15,721	16,762	17,357
Medical Assistance	12,910	12,614	13,431	15,521
Medicaid	10,555	10,281	10,822	12,396
Other Medical Assistance	2,355	2,333	2,609	3,125
Champus / TRICARE	271	328	305	323
Uninsured (Included in Non-Government)	1,568	1,559	1,533	1,436
Total Discharges	51,478	52,124	54,408	56,602
CASE MIX INDEX				
Non-Government (Including Uninsured)	1.1882	1.2738	1.2748	1.2417
Medicare	1.6122	1.6591	1.6653	1.6712
Medical Assistance	1.0303	1.1505	1.1494	1.1477
Medicaid	0.9972	1.1324	1.1299	1.1360
Other Medical Assistance	1.1784	1.2302	1.2302	1.1941
Champus / TRICARE	1.5307	1.4931	1.4929	1.2423
Uninsured (Included in Non-Government)	1.1199	1.2664	1.2775	1.3184
Total Case Mix Index	1.2718	1.3615	1.3654	1.3476
UNCOMPENSATED CARE				
Charity Care	\$15,690,901	\$21,323,315	\$27,032,315	\$28,159,845
Bad Debts	\$48,636,474	\$64,422,171	\$70,527,250	\$61,051,690
Total Uncompensated Care Charges	\$64,327,375	\$85,745,486	\$97,559,565	\$89,211,535
Uncompensated Care Cost	\$21,814,064	\$28,433,056	\$32,346,108	\$29,587,928
Uncompensated care % of total expenses	2.4%	2.9%	2.8%	2.3%
EMERGENCY DEPARTMENT VISITS				
Emergency Room - Treated and Admitted	26,834	26,849	26,820	28,571
Emergency Room - Treated and Discharged	95,941	96,073	101,582	93,579
Total Emergency Room Visits	122,775	122,922	128,402	122,150

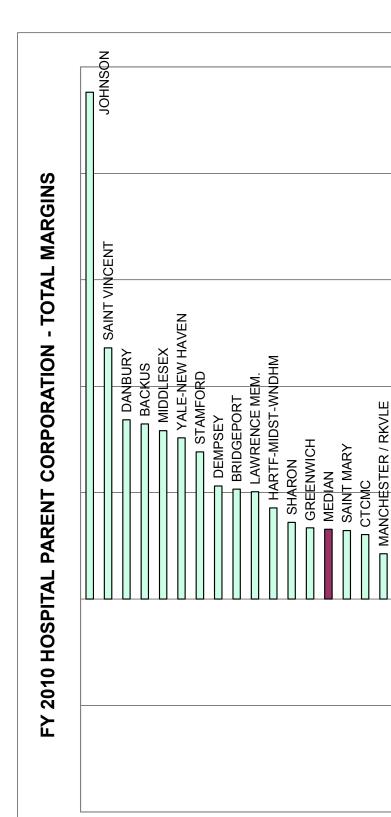
FY 2010         FY 2010 <t< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></t<>								
Tructor         Tructor         Tructor         Tructor         Tructor         NON           REVENUE         EFOM         ETOM         Tructor         NON         NON           B8<         \$2287,349,992         \$276,737,448         \$10,612,544         \$8,892,661         2           D0         \$380,013,000         \$365,999,000         \$14,014,000         \$17,66,000         3         \$1,766,000         3         \$1,766,000         3         \$1,766,000         3         \$1,766,000         3         \$1,6178,433         \$244,433         \$21,814,720         \$25,64,372         \$25,64,372         \$25,64,372         \$25,64,372         \$25,64,372         \$25,64,372         \$25,64,372         \$25,64,372         \$25,64,372         \$25,44,333         \$21,814,720         \$25,44,370         \$25,44,370         \$25,44,373         \$21,814,720         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,373         \$21,814,720         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25,44,370         \$25		EV 2040	EV 2040	EV 2010	EV 2010	EV 2040	EV 2040	EV 2040
REVENUE         National         CANIV         OPERATING         CANIV         National								
OPERATIONS         CLEMENSES         FROM         REVENUE           00         \$287,349,992         \$276,737,448         \$10,612,544         \$8,892,661         0           00         \$380,013,000         \$365,999,000         \$14,014,000         \$1766,000         3         766,000         3           01         \$580,013,000         \$365,337         \$14,010         \$1766,000         \$1766,000         3 <th></th> <th>DATIENT</th> <th>ODEDATING</th> <th>EPOM</th> <th></th> <th>(I OSC)</th> <th></th> <th></th>		DATIENT	ODEDATING	EPOM		(I OSC)		
OPERATIONS         OPERATIONS           38         \$287,349,992         \$276,737,448         \$10,612,544         \$8,892,661         \$3,892,661         \$3,892,661         \$3,892,661         \$3,892,661         \$3,892,661         \$3,892,661         \$3,892,661         \$3,892,661         \$3,892,661         \$3,892,661         \$3,864,572         \$3,892,661         \$3,892,661         \$3,892,661         \$3,864,572         \$3,864,572         \$3,864,673         \$3,864,672         \$3,864,672         \$3,864,672         \$3,864,673         \$3,864,673         \$3,864,673         \$3,845,000         \$3,844,000         \$3,845,000         \$3,844,000         \$3,844,000         \$3,845,000         \$3,844,000         \$3,844,000         \$3,844,000         \$3,844,000         \$3,844,000         \$3,844,000         \$3,844,000         \$3,844,000         \$3,844,000         \$3,844,000         \$3,844,000         \$3,844,000         \$3,844,000		REVENIIE	REVENIE	OPERATIONS	EXPENSES	(FROM	REVENIE	EXPENSES
88       \$287, 349, 992       \$276, 737, 448       \$10, 612, 544       \$8, 892, 661       \$         00       \$380, 013, 000       \$536, 999, 000       \$14, 014, 000       \$1, 766, 000       \$1, 766, 000         33       \$5161, 402, 397       \$160, 538, 377       \$544, 678, 483       \$52, 656, 556       \$5646, 372         33       \$574, 155, 054       \$508, 833, 537       \$110, 527, 192       \$509, 396, 647       \$1, 31, 545       \$507, 272         33       \$574, 102, 9467       \$5103, 396, 647       \$1, 131, 545       \$507, 272       \$507, 272         33       \$5624, 919, 169       \$5103, 396, 647       \$1, 131, 545       \$507, 272       \$507, 272         33       \$513, 343, 485       \$513, 546, 583, 867       \$514, 5100       \$513, 546, 580       \$507, 274         33       \$513, 343, 485       \$513, 546, 586       \$514, 5100       \$514, 5100       \$578, 360       \$578, 360       \$578, 360       \$578, 360       \$578, 360       \$578, 360       \$578, 366       \$578, 366       \$578, 366       \$578, 366       \$567, 512       \$578, 366       \$567, 512       \$578, 360       \$578, 366       \$578, 366       \$578, 366       \$578, 366       \$578, 366       \$567, 172       \$578, 744       \$578, 744       \$578, 744       \$578, 744       \$57						OPERATIONS		
00         \$330,013,000         \$365,999,000         \$14,014,000         \$1,766,000         \$3646,372           23         \$161,462,337         \$160,538,371         \$924,026         \$646,372         \$563,556           23         \$524,157,054         \$209,306,647         \$21,131,545         \$607,272         \$664,572           23         \$5624,951,401         \$600,309,396,647         \$71,31,545         \$607,272         \$607,272           20         \$574,000         \$510,309,396,647         \$785,031,400         \$511,31,545         \$607,272         \$500,200           20         \$5135,343,485         \$7408,349,000         \$51,412,000         \$51,445,000         \$51,456,000           20         \$5135,343,485         \$514,701,000         \$51,412,000         \$51,506,876         \$506,876           20         \$5135,343,485         \$514,000         \$51,412,000         \$51,506,876         \$51,506,876           21         \$514,610         \$51,400         \$51,400         \$51,500         \$51,610         \$51,500           21         \$51,5702,212         \$51,544,000         \$51,644,40         \$51,644,40         \$51,669         \$51,612,121           21         \$51,644,100         \$51,446,233         \$51,5702,216         \$51,614,41	BACKUS CORPORATION		\$4,448,488	\$287,349,992	\$276,737,448	\$10,612,544	\$8,892,661	\$19,505,205
43       \$161,462,397       \$160,538,371       \$924,026       \$646,372         23       \$254,155,054       \$268,833,537       \$14,678,483       \$21,356,356         23       \$574,026       \$568,833,537       \$14,678,483       \$21,356,356         20       \$574,029,467       \$503,204,688       \$21,131,545       \$607,272       \$607,272         20       \$574,029,467       \$578,031,400       \$511,01033       \$245,837,744       \$507,800         20       \$5303,185,000       \$136,595,185       \$1,131,545       \$507,812       \$507,272         20       \$5303,185,000       \$136,595,184       \$51,5103       \$517,414       \$507,414         21       \$1426,491,000       \$1,408,349,000       \$18,142,000       \$51,51,321       \$577,414         21       \$446,919,159       \$447,201,215       \$582,444,500       \$51,617,11       \$52,43,445         23       \$109,041,318       \$109,041,318       \$104,243,234       \$511,500       \$51,744       \$52,503         21       \$534,559,335       \$533,4105,600       \$514,512,600       \$517,414       \$52,503         23       \$510,617,00       \$514,512,600       \$514,512,600       \$51,517,000       \$51,517,000         23       \$510,614,12 </td <td><b>BRIDGEPORT HOSP &amp; HEALTHCARE SERVICES</b></td> <td></td> <td>\$10,581,000</td> <td>\$380,013,000</td> <td>\$365,999,000</td> <td>\$14,014,000</td> <td>\$1,766,000</td> <td>\$15,780,000</td>	<b>BRIDGEPORT HOSP &amp; HEALTHCARE SERVICES</b>		\$10,581,000	\$380,013,000	\$365,999,000	\$14,014,000	\$1,766,000	\$15,780,000
83         \$254,155,034         \$268,33,537         (\$14,678,483)         \$21,356,356           73         \$607,272         \$607,272         \$607,272           73         \$510,527,192         \$109,395,647         \$1,11,545         \$507,272           73         \$510,527,192         \$109,395,647         \$1,11,545         \$507,272           73         \$510,527,192         \$109,395,647         \$1,11,645         \$507,272           73         \$510,527,192         \$109,340         \$578,600         \$537,744         \$507,274           73         \$510,527,192         \$108,597,000         \$533,490,000         \$514,500         \$51,51,321           70         \$114,26,491,000         \$144,200         \$518,142,000         \$51,414,000         \$57,445           7         \$515,335         \$316,591,000         \$18,142,000         \$51,417,11         \$52,43,445           7         \$516,5703         \$518,400         \$518,412,000         \$51,417,11         \$52,503           7         \$528,644,700         \$518,412,000         \$518,415         \$517,414         \$52,503           7         \$538,412,33         \$510,570         \$533,400         \$510,570         \$52,43,445           8         \$510,640         \$510,412	BRISTOL HOSPITAL & HEALTHCARE GRP.		\$7,156,743	\$161,462,397	\$160,538,371	\$924,026	\$646,372	\$1,570,398
23         \$624,951,401         \$603,204,688         \$21,746,713         \$21,81,720           28         \$574,029,467         \$10,527,192         \$105,339,647         \$1,131,545         \$607,272           28         \$574,029,467         \$718,031,400         \$51,31,545         \$607,272         \$607,272           20         \$533,185,000         \$294,701,000         \$81,42,000         \$61,51,506,876         \$67,51,321           20         \$1426,919,156         \$148,349,000         \$142,200         \$51,445,000         \$67,51,321           21         \$146,919,156         \$140,349,000         \$61,712,000         \$61,712,000         \$61,713,121           23         \$109,041,318         \$109,825,186         \$51,126,056         \$53,51,321         \$51,744,000           214,620,919,156         \$144,200         \$141,500,556         \$53,51,321         \$51,714,101         \$52,323,410           23         \$109,041,318         \$109,4241,334         \$51,656,335         \$53,714,41         \$52,559,335           33         \$109,041,318         \$104,245         \$53,61,191,171         \$52,559,335         \$51,744,43           33         \$510,644,740         \$52,34,445         \$53,61,191,171         \$52,52,344,43         \$52,53,546,433         \$51,745,000 <td< td=""><td>CCMC CORPORATION</td><td>\$223,198,671</td><td>\$30,956,383</td><td>\$254,155,054</td><td>\$268,833,537</td><td>(\$14,678,483)</td><td>\$21,356,356</td><td>\$6,677,873</td></td<>	CCMC CORPORATION	\$223,198,671	\$30,956,383	\$254,155,054	\$268,833,537	(\$14,678,483)	\$21,356,356	\$6,677,873
77         \$110,527,192         \$100,395,647         \$1,131,545         \$607,272           28         \$574,029,467         \$786,031,400         (\$211,001,933)         \$248,000         (\$378,000)           20         \$303,185,000         \$294,701,000         \$81,422,000         \$81,45,000         (\$1,506,876)           20         \$1426,491,000         \$1,408,349,000         \$1,426,000         \$31,845,000         \$32,447,201,215           31         \$109,041,318         \$109,825,185         (\$5783,867)         \$35,71,321         \$52,33,341,945,000         \$35,744         \$35,744         \$35,743,321           33         \$109,041,318         \$109,825,185         (\$57,326         \$35,61,19,171         \$35,507,474         \$37,300           51         \$559,335         \$334,984,009         \$10,575,326         \$35,71,321         \$35,71,321           51         \$585,464,339         \$324,105,841         \$57,946,245         \$37,18,500         \$35,71,321           53         \$577,200,353         \$1,41,509         \$1,451,569         \$35,61,121         \$35,551,122           53         \$574,400         \$324,400         \$51,321         \$51,742         \$53,556,133           53         \$571,200         \$51,317,000         \$51,314,000         \$51,326	WESTERN CT HEALTHCARE INC.	\$606,865,978	\$18,085,423	\$624,951,401	\$603,204,688	\$21,746,713	\$21,814,720	\$43,561,433
28         \$574,029,467         \$785,031,400         \$211,001,933         \$245,837,744           00         \$135,343,85595,184         \$1,516,99)         \$1,506,876)         \$67,51,321           00         \$1,426,491,000         \$1,408,349,000         \$8,484,000         \$31,845,000         \$31,845,000           01         \$1,426,491,000         \$1,408,349,000         \$1,426,99)         \$(5,156,876)         \$67,71,321           02         \$1,426,41,740         \$2106,2012         \$106,202,566         \$516,733,867         \$52,243,444           03         \$392,652,678         \$104,700         \$516,702,328         \$51,7474         \$52,673,345           03         \$534,565,335         \$334,984,000         \$19,377,000         \$51,7474         \$52,86,119,171           03         \$534,644,740         \$523,322,900         \$19,377,000         \$51,732,328         \$51,782,503           04         \$534,565,335         \$533,410,584         \$57,946,245         \$51,732,600         \$51,732,600           05         \$534,64,339         \$533,494,339         \$51,722,000         \$51,413,500         \$51,413,500           06         \$535,322,844         \$57,946,245         \$51,413,500         \$51,442,339         \$51,560,30           51         \$535,322,814	DAY KIMBALL HEALTHCARE INC.	\$107,034,385	\$3,492,807	\$110,527,192	\$109,395,647	\$1,131,545	\$607,272	\$1,738,817
0       \$3375,343,485       \$536,595,184       (\$1,251,699)       (\$1,506,876)         0       \$1,426,491,000       \$1,408,349,000       \$18,142,000       \$31,845,000       \$31,845,000         14       \$1,426,491,000       \$1,408,349,000       \$18,142,000       \$31,845,000       \$31,845,000         33       \$290,041,318       \$109,825,185       (\$578,3867)       \$32,344,500       \$31,19,171       \$23,417,000       \$31,432,000       \$31,718,367       \$32,57,474       \$32,555,335       \$33,47,700,000       \$31,718,367       \$32,57,474       \$32,555,53,335       \$33,47,700,000       \$33,47,700       \$31,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,718,367       \$33,712,000       \$33,712,000       \$33,712,000       \$33,712,000       \$33,712,000       \$33,713,367       \$33,713,367       \$33,713,367       \$33,713,367       \$33,713,367       \$33,713,367       \$33,713,367       \$33,713,367       \$33,713,367       \$34,713,367       \$34,713,367       \$34,713,367       \$34,713,367       \$34,141,210       \$34,141,200       \$	UNIVERSITY OF CT HEALTH CENTER	\$415,044,939 *200 445,000	\$158,984,528	\$574,029,467	\$785,031,400	(\$211,001,933)	\$245,837,744	\$34,835,811
0       \$130,35,45,401,000       \$1,400,349,000       \$18,142,000       \$31,845,000       \$36,751,321         33       \$109,041,318       \$109,825,185       (\$5783,867)       \$5,751,321         33       \$109,041,318       \$109,825,185       (\$5783,867)       \$5,51,321         33       \$109,041,318       \$109,825,185       (\$5783,867)       \$5,51,445         33       \$109,041,318       \$100,825,185       (\$5783,867)       \$5,243,445         33       \$592,652,678       \$106,412       \$6,538,328       \$5,19,171       \$1,19,171         31       \$5345,5533       \$533,328       \$5,19,19,171       \$2,343,498,000       \$1,18,17,509       \$5,17,85,503         32       \$585,464,339       \$5323,400,533       \$5,19,17,000       \$2,18,17,509       \$5,18,500       \$2,18,500         71       \$537,532,844       \$5,71,200,553       \$5,14,517,600       \$2,435,0100       \$2,435,0100       \$2,435,0	GREENWICH HEAL IN CARE SERVICES	\$288,416,000 \$120,795,195	\$14,769,000	\$303,185,000 \$125 242 495	\$294,701,000 \$126,505,104	\$8,484,000	(\$3/8,000) /#1 EDE 076)	\$8,100,000
4.4       \$446,919,159       \$447,201,215       (\$783,867)       \$5,751,321         3.3       \$109,041,318       \$109,825,185       (\$783,867)       \$2,243,445         51       \$30,1318       \$109,825,185       (\$71,590,556)       \$6,751,321         51       \$345,559,335       \$334,984,009       \$10,675,326       \$3,507,474       \$36,751,321         51       \$345,559,335       \$324,984,009       \$10,675,326       \$3,507,474       \$36,751,321         51       \$274,106,000       \$328,329,000       \$19,377,000       \$2,815,000       \$36,19,171         52       \$326,44,740       \$328,329,000       \$19,377,000       \$2,815,000       \$36,122         7       \$357,5382,844       \$377,200,353       \$1,817,509       \$3,595,122       \$3,595,122         7       \$3712,996,646       \$698,483,965       \$14,512,681       \$3,595,122       \$3,718,367         5       \$5712,996,646       \$508,483,965       \$14,512,691       \$3,143,512,693       \$3,595,122         5       \$512,548,632       \$512,548,632       \$514,512,693       \$3,143,1000       \$3,144,33         5       \$512,548,632       \$517,409       \$3,153,500       \$3,145,000       \$3,140,000         5       \$512,548,632		\$1 242 385 000	\$184 106 000	\$1 426 491 000	\$1 408 349 000	\$18 142 000	\$31,845,000	\$49,987,000
33       \$109,041,318       \$109,825,185       (\$783,867)       \$2,243,445         09       \$92,652,678       \$104,243,234       (\$11,590,556)       \$36,119,171       1         81       \$345,559,335       \$334,984,009       \$10,575,326       \$3,507,474       1         81       \$280,644,740       \$274,106,412       \$6,538,328       (\$1,785,503)       \$3,507,474       1         81       \$280,644,740       \$3347,706,000       \$3328,329,000       \$19,377,000       \$2,815,000       \$2,815,000       \$2,815,000       \$2,815,000       \$2,815,000       \$2,815,000       \$2,815,000       \$2,816,122       \$3,718,367       \$3,718,367       \$3,718,367       \$3,718,367       \$3,718,367       \$3,718,367       \$3,718,367       \$3,718,367       \$3,595,122       \$3,718,367 <td< td=""><td>CENTRAL CONNECTICUT HEALTH ALLIANCE</td><td>\$389,909,715</td><td>\$57,009,444</td><td>\$446,919,159</td><td>\$447,201,215</td><td>(\$282,056)</td><td>\$6,751,321</td><td>\$6,469,265</td></td<>	CENTRAL CONNECTICUT HEALTH ALLIANCE	\$389,909,715	\$57,009,444	\$446,919,159	\$447,201,215	(\$282,056)	\$6,751,321	\$6,469,265
09       \$92,652,678       \$104,243,234       (\$11,590,556)       \$36,119,171       171         81       \$345,559,335       \$334,984,009       \$10,575,326       \$3,507,474       5         49       \$2280,644,740       \$274,106,412       \$6,538,328       (\$1,785,503)       5         00       \$347,706,000       \$328,329,000       \$19,377,000       \$2,815,000       \$2,815,000         71       \$385,464,339       \$593,410,584       (\$7,946,245)       \$3,718,367       \$3,718,367         71       \$375,382,844       \$377,200,353       (\$1,817,509)       \$3,595,122       \$3,595,122         33       \$5712,996,646       \$698,483,965       \$14,512,681       (\$9,180,063)       \$3,595,122         33       \$7712,996,646       \$698,483,965       \$14,512,681       \$3,136,122       \$3,14,367         33       \$5712,996,646       \$588,443       \$3,153,500       \$3,14,612,603       \$3,143,000       \$3,140,000       \$3,140,000       \$3,140,000       \$3,140,000       \$3,140,000       \$3,140,000       \$3,140,000       \$3,140,000       \$3,140,000       \$3,140,000       \$3,163,443       \$3,163,6143       \$3,163,6143       \$3,163,6143       \$3,163,6143       \$3,163,6143       \$3,163,6143       \$3,163,6143       \$3,163,6143       3	CHARLOTTE HUNGERFORD HOSPITAL	\$103,758,285	\$5,283,033	\$109,041,318	\$109,825,185	(\$783,867)	\$2,243,445	\$1,459,578
31       \$334,984,009       \$10,575,326       \$3,507,474       \$         49       \$280,644,740       \$274,106,412       \$6,538,328       \$1,785,503)       \$         70       \$347,706,000       \$324,106,412       \$6,538,328       \$1,377,000       \$2,815,000       \$         71       \$357,106,000       \$328,329,000       \$1,817,509)       \$3,718,367       \$       \$         71       \$375,382,844       \$377,200,353       \$1,4,512,681       \$\$,9180,063)       \$       \$         71       \$3712,996,646       \$698,483,965       \$14,512,681       \$	JOHNSON MEMORIAL MEDICAL CENTER		\$3,721,409	\$92,652,678	\$104,243,234	(\$11,590,556)	\$36,119,171	\$24,528,615
49       \$286,644,740       \$274,106,412       \$6,538,328       (\$1,785,503)         70       \$347,706,000       \$328,329,000       \$19,377,000       \$2,815,000       \$2,815,000         71       \$375,382,844       \$377,200,353       (\$1,817,509)       \$3,718,367       \$3,718,367         71       \$375,382,844       \$377,200,353       (\$1,817,509)       \$3,595,122       \$3,595,122         33       \$712,996,646       \$688,483,965       \$14,512,681       (\$9,180,063)       \$3,595,122         33       \$7712,996,646       \$688,483,965       \$14,512,681       (\$9,180,063)       \$3,595,122         33       \$712,996,646       \$688,483,965       \$14,512,681       (\$9,180,063)       \$3,595,122         33       \$712,996,646       \$5698,483,965       \$14,512,600       \$3,140,000       \$3,443         30       \$512,548,632       \$551702,230       (\$3,153,598)       \$3,88,443       \$3,538,443         30       \$5410,804,000       \$400,215,000       \$3,153,500       \$3,1,140,000       \$3,141,20,000       \$3,153,500       \$3,1697,405       \$4,877,409       \$4,877,409       \$4,877,409       \$4,877,409       \$5,168,144,204       \$5,168,144,200       \$3,1,64,67,919,169       \$4,175,465,0359       \$4,35,083,840       \$5,1697,405	LAWRENCE MEMORIAL CORPORATION	\$326,063,574	\$19,495,761	\$345,559,335	\$334,984,009	\$10,575,326	\$3,507,474	\$14,082,800
00       \$347,706,000       \$328,329,000       \$19,377,000       \$2,815,000       \$375,385,464,339       \$3324,10,584       (\$7,946,245)       \$3,718,367       \$3,718,367         71       \$375,382,844       \$377,200,353       (\$1,817,509)       \$3,595,122       \$3,595,122         33       \$7712,996,646       \$668,483,965       \$14,512,681       (\$9,180,063)       \$3,595,122         33       \$772,996,646       \$5688,483,965       \$14,512,681       (\$9,180,063)       \$3,595,122         33       \$5712,996,646       \$5698,483,965       \$14,512,681       (\$9,180,063)       \$3,595,122         30       \$2514,19,000       \$247,317,000       \$4,102,000       \$3,140,000       \$3,153,000       \$3,169,1405       \$3,169,1405       \$3,169,1405       \$3,169,1405       \$3,169,1405       \$3,169,1405       \$3,169,1405       \$3,169,1405       \$3,169,1405       \$3,169,1405       \$3,169,1405       \$3,169,1405       \$3,169,1405       \$3,169,	EASTERN CT HEALTH NETWORK	\$262,817,891	\$17,826,849	\$280,644,740	\$274,106,412	\$6,538,328	(\$1,785,503)	\$4,752,825
76       \$85,464,339       \$93,410,584       (\$7,946,245)       \$3,718,367         71       \$375,382,844       \$377,200,353       (\$1,817,509)       \$3,595,122         33       \$712,996,646       \$698,483,965       \$14,512,681       (\$9,180,063)         33       \$712,996,646       \$698,483,965       \$14,512,681       (\$9,180,063)         33       \$712,996,646       \$698,483,965       \$14,512,681       (\$9,180,063)         33       \$512,548,632       \$5515,700.2300       \$4,102,000       \$2,435,000         53       \$512,548,632       \$515,702,230       (\$3,153,998)       \$33,140,000         51       \$5410,804,000       \$400,215,000       \$1,573,006       \$31,140,000       \$5         71       \$54,565,838       \$52,992,832       \$1,573,006       \$31,7409       \$6         71       \$54,566,838       \$522,992,832       \$1,573,006       \$1,7409       \$7         8       \$533,588,442       \$275,704,211       \$4,877,409       \$7       \$1,877,409         18       \$5493,588,442       \$579,944,679       \$54,417,9306       \$1,697,405       \$1         20       \$1,1416,332,000       \$1,41,204       \$1,74,525,0350       \$1,2380,000       \$1         8 <td>MIDDLESEX HEALTH SYSTEM, INC.</td> <td></td> <td>\$9,955,000</td> <td>\$347,706,000</td> <td>\$328,329,000</td> <td>\$19,377,000</td> <td>\$2,815,000</td> <td>\$22,192,000</td>	MIDDLESEX HEALTH SYSTEM, INC.		\$9,955,000	\$347,706,000	\$328,329,000	\$19,377,000	\$2,815,000	\$22,192,000
71       \$375,382,844       \$377,200,353       (\$1,817,509)       \$3,595,122         33       \$712,996,646       \$688,433,965       \$14,512,681       (\$9,180,063)         53       \$5712,996,646       \$688,433,965       \$14,512,681       (\$9,180,063)         53       \$512,548,632       \$557,702,230       (\$3,153,598)       \$3,388,443         50       \$410,804,000       \$400,215,000       \$10,589,000       \$31,140,000       \$3         71       \$54,565,838       \$52,992,832       \$1,573,006       \$31,140,000       \$3         71       \$54,565,838       \$52,992,832       \$1,573,006       \$31,140,000       \$3         74       \$54,565,838       \$52,992,832       \$1,573,006       \$31,7409       \$0         78       \$493,588,442       \$577,409       \$4,178,469)       \$1,697,405       \$0         78       \$510,467,919,169       \$10,485,444,204       \$517,525,035)       \$435,083,840       \$5         8       \$10,467,919,169       \$10,485,444,204       \$17,525,035)       \$435,083,840       \$5         8       \$10,467,919,169       \$10,485,444,204       \$17,525,035)       \$435,083,840       \$5         8       \$10,467,919,169       \$10,485,444,204       \$17,525,035)\$	MILFORD HEALTH & MEDICAL, INC.	\$83,794,463	\$1,669,876	\$85,464,339	\$93,410,584	(\$7,946,245)	\$3,718,367	(\$4,227,878)
33       \$712,996,040       \$993,453,900       \$74,517,000       \$2435,000         33       \$2512,548,632       \$515,702,230       (\$3,153,598)       \$3,888,443         33       \$512,548,632       \$515,702,230       (\$3,153,598)       \$3,435,000         71       \$544,656,838       \$552,992,832       \$10,589,000       \$31,140,000       \$31,140,000         71       \$544,565,838       \$552,992,832       \$10,589,000       \$31,140,000       \$31,140,000         71       \$544,565,838       \$552,992,832       \$10,589,000       \$31,140,000       \$31,140,000         78       \$493,588,442       \$575,000       \$10,589,000       \$31,697,409       \$0         18       \$5493,588,442       \$577,04,211       \$4,178,469)       \$1,697,405         18       \$5275,766,210       \$1,341,219,000       \$74,133,000       \$1,2380,000         20       \$1,415,352,000       \$1,44,204       \$17,525,035)       \$435,083,840       \$5         20       \$10,467,919,169       \$10,485,444,204       \$17,525,035)       \$435,083,840       \$5         20       \$11,867,402       \$117,525,035)       \$435,083,840       \$5       \$5         20       \$10,467,919,169       \$10,485,444,204       \$17,525,035)	NORWALK HEALTH SERVICES CORP.	\$350,695,373	\$24,687,471	\$375,382,844	\$377,200,353	(\$1,817,509)	\$3,595,122	\$1,777,613 #F 222 646
0       \$512,548,632       \$515,702,230       \$3,153,598       \$4,43         0       \$410,804,000       \$515,702,230       \$3,153,598       \$3,88,443         1       \$54,565,838       \$522,992,832       \$1,573,006       \$3,1,140,000       \$3,140,000         1       \$54,565,838       \$573,006       \$1,573,006       \$3,1,740,000       \$4,877,409       \$4,877,409         18       \$493,588,442       \$573,004,211       \$4,877,409       \$7,4173,000       \$1,716,67,019       \$1,697,405         18       \$2493,588,442       \$5,770,4211       \$4,877,409       \$1,77,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,175,350,000       \$1,415,360,000       \$1,817,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,877,409       \$1,874,109       \$1,874,109       \$1,874,109       \$1,874,109       \$1,874,109       \$1,874,109       \$1,874,109       \$1,874,109       \$1,874,109       \$1,174,109       \$1,174,109	SAINT MADVIS USARE, INC.	C1C,060,000¢	¢7 572 000	\$751 140 000	\$030,400,900 \$247,000	\$14,312,001 \$1402,000	(49,100,003) \$2,125,000	\$0,332,010 \$6,537,000
00       \$410,804,000       \$400,215,000       \$10,589,000       \$31,140,000       \$         71       \$54,565,838       \$52,992,832       \$1,573,006       \$31,140,000       \$         18       \$493,588,442       \$470,844,231       \$22,704,211       \$4,877,409       \$         48       \$275,766,210       \$1,4178,469)       \$1,697,405       \$       \$         00       \$1,415,352,000       \$1,341,219,000       \$74,133,000       \$1,5380,000       \$         01       \$1,415,352,000       \$1,341,219,000       \$74,133,000       \$       \$       \$         02       \$1,415,352,000       \$10,485,444,204       \$       \$       \$       \$       \$         030       \$1,415,352,000       \$	SAINT RAPHAFI HEALTH STSTEM, INC.		\$26.678.063	\$512.548.632	\$515.702.230	\$4,102,000 (\$3,153,598)	\$2,433,000 \$3,888,443	\$734,845
71         \$54,565,838         \$52,992,832         \$1,573,006         \$0           18         \$493,588,442         \$470,884,231         \$22,704,211         \$4,877,409         \$4           48         \$275,766,210         \$279,944,679         (\$4,178,469)         \$1,697,405         \$40           20         \$1,415,352,000         \$1,341,219,000         \$74,133,000         \$12,380,000         \$43           48         \$10,467,919,169         \$10,485,444,204         (\$17,525,035)         \$435,083,840         \$5           2001         \$10,485,444,204         (\$17,525,035)         \$435,083,840         \$5           2011         385         385         \$444,204         \$17,525,035         \$435,083,840         \$5	SAINT VINCENT'S HEALTH SERVICES	\$370.296.000	\$40.508.000	\$410.804.000	\$400.215.000	\$10,589,000	\$31,140,000	\$41.729.000
18       \$493,588,442       \$470,884,231       \$22,704,211       \$4,877,409       *         48       \$275,766,210       \$279,944,679       (\$4,178,469)       \$1,697,405       *         20       \$1,415,352,000       \$1,341,219,000       \$74,133,000       \$12,380,000       *         48       \$10,467,919,169       \$10,485,444,204       (\$17,525,035)       \$435,083,840       \$         201       385       310,485,444,204       (\$17,525,035)       \$435,083,840       \$         201       385       310,485,444,204       (\$17,525,035)       \$435,083,840       \$	ESSENT HEALTHCARE OF CONNECTICUT	\$54,034,467	\$531,371	\$54,565,838	\$52,992,832	\$1,573,006	\$0	\$1,573,006
48         \$275,766,210         \$279,944,679         (\$4,178,469)         \$1,697,405           20         \$1,415,352,000         \$1,341,219,000         \$74,133,000         \$12,380,000         \$           48         \$10,467,919,169         \$10,485,444,204         (\$17,525,035)         \$435,083,840         \$           20rt         385         310,485,444,204         (\$17,525,035)         \$435,083,840         \$	STAMFORD HEALTH SYSTEM	\$427,931,124	\$65,657,318	\$493,588,442	\$470,884,231	\$22,704,211	\$4,877,409	\$27,581,620
00       \$1,415,352,000       \$1,341,219,000       \$74,133,000       \$12,380,000         48       \$10,467,919,169       \$10,485,444,204       (\$17,525,035)       \$435,083,840         20rt       385       385       \$10,467,919,169       \$10,485,444,204       \$17,525,035)       \$435,083,840	<b>GREATER WATERBURY HEALTH NETWORK, INC</b>	\$259,811,962	\$15,954,248	\$275,766,210	\$279,944,679	(\$4,178,469)	\$1,697,405	(\$2,481,064)
48 \$10,467,919,169 \$10,485,444,204 (\$17,525,035) \$435,083,840	YALE-NEW HAVEN NETWORK CORP.		\$50,190,000	\$1,415,352,000	\$1,341,219,000	\$74,133,000	\$12,380,000	\$86,513,000
Source: FY 2010 Audited Financial Statements data from Hospital Reporting System Report 385 Note: Johnson Memorial Corporation's financial statements were not audited in FY 2010.	STATEWIDE TOTAL		\$869,983,848	\$10,467,919,169	\$10,485,444,204	(\$17,525,035)	\$435,083,840	\$417,558,805
Note: Johnson Memorial Corporation's financial statements were not audited in FY 2010.	Source: EV 2010 Audited Einencial Statements data f		ting System Panort	385				
	Note: To bread Amortial Connoration's financial state	mente were not aud	ited in EV 2010	200				

## APPENDIX A: FY 2010 HOSPITAL PARENT CORPORATION - STATEMENT OF OPERATIONS DATA

FY 2010         FY 2010         FY 2010         FY 2010         FY 2010           BACKUS CORPORATION         DERATING         MARGIN         MARGIN         MARGIN           BACKUS CORPORATION         DERATING         MARGIN         MARGIN         MARGIN           BARSTOL CORPOSATION         DERATING         MARGIN         MARGIN         MARGIN           BARSTOL AL LITHCARE         MARGIN         MARGIN         MARGIN         MARGIN           BARSTOL CORPOSATION         3.67%         0.40%         0.41%         0.41%           CCC CORPOSATION         0.40%         0.40%         0.41%         0.41%           CCC CORPOSATION         0.40%         0.40%         0.41%         0.41%           CCC CORPOSATION         0.40%         0.40%         0.40%         0.41%           CCC CORPOSATION         0.40%         0.40%         0.40%         0.40% <th>FY 2010 Hospital Parent Corporation - Margin Data</th> <th>rgin Data</th> <th></th> <th></th>	FY 2010 Hospital Parent Corporation - Margin Data	rgin Data		
FY 201( TOTAL MARGII A Revenue fi Operations R Operating R				
TOTAL MARGII / (Revenue fr Operations+I Operating R		FY 2010	FY 2010	FY 2010
MARGII ievenue Over/Ur Operations+I Operating R		OPERATING	NON-OPERATING	TOTAL
(evenue Over/Ur / (Revenue fi Operations +) Operating R		MARGIN	MARGIN	MARGIN
A (Revenue from the over/Ur) (Revenue from the f				
/ (Revenue fr Operating R Operating R		Gain/(Loss) from Oper /	Non Oper Revenue /	Revenue Over/Under Exp
Operating R		(Revenue from Operations+Non	(Revenue from Operations+Non	/ (Revenue from Operations+Non
		Operating Rev)	Operating F	Operating Rev)
	BACKUS CORPORATION	3.58%		6.58%
	BRIDGEPORT HOSP & HEALTHCARE SERVICES	3.67%		
	BRISTOL HOSPITAL & HEALTHCARE GRP.	0.57%		
	CCMC CORPORATION	-5.33%		
	WESTERN CT HEALTHCARE INC.	3.36%	3.37%	
	DAY KIMBALL HEALTHCARE INC.	1.02%	0.55%	1.56%
	UNIVERSITY OF CT HEALTH CENTER	-25.74%		4.25%
	<b>GREENWICH HEALTH CARE SERVICES</b>	2.80%		2.68%
	<b>GRIFFIN HEALTH SERVICES CORPORATION</b>	-0.94%		
	HARTFORD HEALTHCARE CORPORATION	1.24%		
	CENTRAL CONNECTICUT HEALTH ALLIANCE	-0.06%	1.49%	
	CHARLOTTE HUNGERFORD HOSPITAL	-0.70%		
	JOHNSON MEMORIAL MEDICAL CENTER	-9.00%		19.05%
	LAWRENCE MEMORIAL CORPORATION	3.03%		4.03%
	EASTERN CT HEALTH NETWORK	2.34%		
	MIDDLESEX HEALTH SYSTEM, INC.	5.53%		
	MILFORD HEALTH & MEDICAL, INC.	-8.91%		
	NORWALK HEALTH SERVICES CORP.	-0.48%		
	SAINT FRANCIS CARE, INC.	2.06%		0.76%
	SAINT MARY'S HEALTH SYSTEM, INC.	1.62%		
	SAINT RAPHAEL HEALTH CARE SYSTEM	-0.61%		
	SAINT VINCENT'S HEALTH SERVICES	2.40%		
	ESSENT HEALTHCARE OF CONNECTICUT	2.88%		2.88%
	STAMFORD HEALTH SYSTEM	4.55%		5.53%
	<b>GREATER WATERBURY HEALTH NETWORK, INC</b>	-1.51%		-0.89%
	YALE-NEW HAVEN NETWORK CORP.	5.19%	0.87%	6.06%
0	STATEWIDE AVERAGE	-0.16%	3.99%	
Source: FY 2010 Audited Financial Statements data from Hospital Reporting System Report 385 Note: Johnson Memorial Corporation's financial statements were not audited in FY 2010.	STATEWIDE MEDIAN	1.43%		0
Note: Johnson Memorial Corporation's financial statements were not audited in FY 2010.	Source: FY 2010 Audited Financial Statements data fr	rom Hospital Reportir	nd Svstem Report 38	5
	Note: Johnson Memorial Corporation's financial staten	ments were not audite	ed in FY 2010.	

DEMPSEY			MILFORD		HOSP OF CENTRAL CT NORWALK I SAINT RAPHAEL C HUNGERFORD C GRIFFIN C OTCMC		MIDDL STAMFOI BRIDGEPOF BACKUS DANBURY AWRENCE M HARON TI FRANCIS MARY N MARY N MARY MIDST-WNE MIDST-WNE	ESEX EW HAVEN RD RKVLE DHM
-28.0% -24.0%	-20.0%	-16.0%	-12.0%	-8.0%	-4.0%	0.0%	4.0% 8.0%	12.0%
-24.070	%_N.NZ-	- 10.070	- 12.0%	0.0.0-	-4.0%			

		_							JUEIMPSEY
GREENWICH GREENWICH MANCHESTER / RKVLE C GRIFFIN C SAINT FRANCIS		CTC MILFORD MILFORD MILFORD MILFORD MILFORD SAINT MARTF-MIDST-WNDH MEDIAN SAINT MARY MEDIAN MEDIAN MEDIAN MIDDLESEX SAINT RAPHAEL MIDDLESEX SAINT RAPHAEL MIDDLESEX SAINT RAPHAEL MIDDLESEX SAINT RAPHAEL MIDDLESEX SAINT RAPHAEL MIDDLESEX SAINT RAPHAEL MIDDLESEX SAINT RAPHAEL MIDDLESEX SAINT RAPHAEL MIDDLESEX SAINT RAPHAEL SAINT RAPHAEL SAINT RAPHAEL MIDDLESEX SAINT RAPHAEL SAINT RAPHAEL	CTCMC CTCMC MILFORD MILFORD MILFORD DANBURY DANBURY MARTF-MIDST-WNDHM HUNGERFORD OSP OF CENTRAL CT WRENCE MEM. AMFORD NT MARY DIAN CENEW HAVEN DIAN RWALK E-NEW HAVEN DIAN ERBURY KIMBALL GEPORT TOL ON						
-8.0% -4.0%	0.0%	4.0%	8.0%	12.0%	16.0%	20.0%	24.0%	28.0%	32.0%



20.0%

16.0%

12.0%

8.0%

4.0%

0.0%

-4.0%

-8.0%

MILFORD

Source: FY 2010 Audited Financial Statements Data

HOSP OF CENTRAL CT

I HUNGERFORD

SAINT FRANCIS

BRISTOL

SAINT RAPHAEL

Waterbury 🗔 Griffin 🚞

D NORWALK

DAY KIMBALL

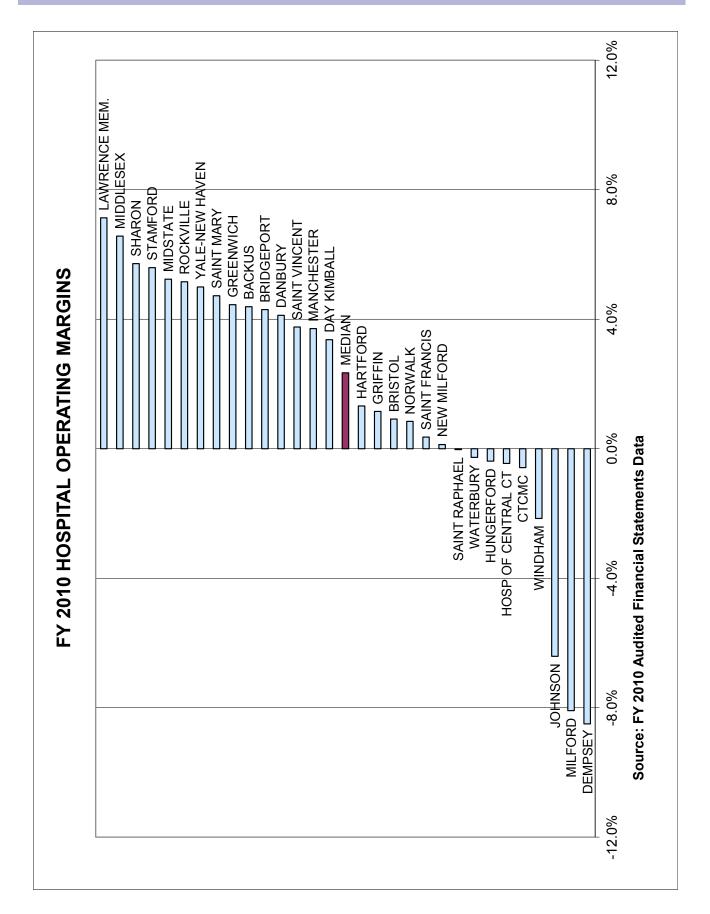
FY 2007 - FY 2010 Hospital Parent Corporation Net Assets Data	ion Net Assets D	ata					
	FY 2010	TOTAL	TOTAL	TOTAL	TOTAL	CHANGE IN	% CHANGE IN
	UNRESTRICTED	NET ASSETS OR	NET ASSETS OR	NET ASSETS OR	NET ASSETS OR	NET ASSETS	NET ASSETS
		EQUITY FOR	EQUITY FOR	EQUITY FOR	EQUITY FOR	OR EQUITY	OR EQUITY
	OR EQUITY	FY 2010	FY 2009	FY 2008	FY 2007	FY 2007-2010	FY 2007-2010
BACKUS CORPORATION	\$149,253,	\$160,830,713	\$115,085,725	\$145,101,601	\$168,392,530	(\$7,561,817)	-4.5%
BRIDGEPORT HOSP & HEALTHCARE SERVICES INC	\$60,022,000	\$100,592,000	\$86,691,000	\$149,911,000	\$148,877,000	(\$48,285,000)	-32.4%
BRISTOL HOSPITAL AND HEALTHCARE GROUP	\$2,731,601	\$11,328,776	\$8,710,815	\$28,391,605	\$43,927,164	(\$32,598,388)	-74.2%
CCMC CORPORATION	\$109,366,904	\$214,409,058	\$184,607,269	\$188,164,099	\$213,962,343	\$446,715	0.2%
WESTERN CT HEALTHCARE INC.*	\$246,220,345	\$311,713,268	\$262,966,229	\$332,969,617	\$380,804,660	(\$69,091,392)	-18.1%
DAY KIMBALL HEALTHCARE, INC.	\$12,241,312	\$19,209,337	\$22,735,253	\$46,156,425	\$46,899,739	(\$27,690,402)	-59.0%
UNIVERSITY OF CONNECTICUT HEALTH CENTER	\$65,819,357	\$102,752,317	\$94,960,818	\$73,337,092	\$80,827,468	\$21,924,849	27.1%
GREENWICH HEALTH CARE SERVICES INC.	\$310,901,000	\$359,741,000	\$356,626,000	\$381,077,000	\$405,422,000	(\$45,681,000)	-11.3%
<b>GRIFFIN HEALTH SERVICES CORPORATION</b>	(\$24,116,314)	(\$16,214,607)	(\$9,416,956)	\$15,235,731	\$23,221,408	(\$39,436,015)	-169.8%
HARTFORD HEALTHCARE SERVICES CORP.**	\$376,306,000	\$709,149,000	\$661,045,000	\$985,599,987	\$1,235,638,298	(\$526,489,298)	-42.6%
CHARLOTTE HUNGERFORD HOSPITAL	\$39,188,881	\$58,541,584	\$60,195,002	\$81,032,050	\$93,619,342	(\$35,077,758)	-37.5%
JOHNSON MEMORIAL MEDICAL CENTER***	(\$5,507,538)	(\$1,169,494)	(\$14,868,343)	(\$6,419,987)	\$1,088,144	(\$2,257,638)	-207.5%
LAWRENCE MEMORIAL CORPORATION	\$203,283,725	\$227,619,698	\$210,656,012	\$222,532,633	\$246,576,134	(\$18,956,436)	-7.7%
EASTERN CONNECTICUT HEALTH NETWORK	\$54,654,325	\$71,476,482	\$75,433,676	\$95,498,582	\$100,092,554	(\$28,616,072)	-28.6%
MIDDLESEX HEALTH SYSTEM	\$134,810,000	\$148,452,000	\$141,981,000	\$179,416,000	\$197,635,000	(\$49,183,000)	-24.9%
MILFORD HEALTH & MEDICAL	\$35,488,206	\$36,814,704	\$46,559,374	\$56,632,755	\$65,945,313	(\$29,130,609)	-44.2%
CENTRAL CONNECTICUT HEALTH ALLIANCE	\$117,892,402	\$154,993,818	\$140,054,099	\$207,637,196	\$220,266,990	(\$65,273,172)	-29.6%
NORWALK HEALTH SERVICES CORPORATION	\$138,968,662	\$174,695,130	\$180,142,734	\$190,882,007	\$212,414,335	(\$37,719,205)	-17.8%
SAINT FRANCIS CARE, INC.	\$142,347,421	\$228,689,125	\$232,126,032	\$266,872,121	\$335,179,416	(\$106,490,291)	-31.8%
SAINT MARY'S HEALTH SYSTEM, INC.	\$7,737,000	\$24,697,000	\$13,143,000	\$17,247,000	\$21,221,000	\$3,476,000	16.4%
SAINT RAPHAEL HEALTH CARE SYSTEM, INC.	(\$36,793,919)	\$183,203	(\$19,887,542)	\$49,091,644	\$98,171,874	(\$97,988,671)	-99.8%
SAINT VINCENT'S HEALTH SERVICES	\$425,240,000	\$454,622,000	\$411,285,000	\$433,498,000	\$439,658,000	\$14,964,000	3.4%
ESSENT HEALTHCARE OF CONNECTICUT	\$14,518,956	\$14,518,956	\$13,049,049	\$11,529,344	\$11,400,566	\$3,118,390	27.4%
STAMFORD HEALTH SYSTEM	\$148,882,000	\$178,818,000	\$168,386,000	\$193,728,000	\$201,084,000	(\$22,266,000)	-11.1%
<b>GREATHER WATERBURY HEALTH NETWORK</b>	\$65,190,041	\$115,859,015	\$117,677,159	\$128,225,998	\$160,331,670	(\$44,472,655)	-27.7%
YALE-NEW HAVEN NETWORK, CORP.	\$580,733,000	\$655,514,000	\$599,967,000	\$632,746,000	\$665,558,000	(\$10,044,000)	-1.5%
TOTAL	\$3,375,379,117	\$4,517,836,083	\$4,159,910,405	\$5,106,093,500	\$5,818,214,948	(\$1,300,378,865)	-22.4%
Source: EV 2010 Audited Financial Statements data from Hosnital Reporting System Report 385	Hosnital Renorting	Svetem Renort 385					
Note: "New Milford Hossifal amounts are consolidated with Vester of Healthcare's for all vester	with Western CT Hea	of accerts for all vears					
**Windham Community Memorial Hospital amounts have been consolidated with Hartford Healthcare's for all vears.	ts have been consolic	dated with Hartford F	lealthcare's for all ve	ars.			
***.Johnson Memorial Medical Center's financial statements were not audited in FY 2007 - FY 2010	itements were not au	dited in FY 2007 - FY	Y 2010.				

Ratio:	EQUITY FINANCING RATIO	CASH FLOW TO TOTAL DEBT	LONG TERM DEBT TO CAPITALIZATION
Calculation:	Net Assets / Total Assets	(Excess Revenue Over Expense + Depreciation) / (Current Liab. + Long Term Debt)	(Long Term Debt + Net Assets)
Source:	Report 385	Report 385	Report 385
BACKUS CORPORATION	47.2	37.7	28.7
BRIDGEPORT HOSP & HEALTHCARE SERVICES INC	33.2	34.0	31.9
BRISTOL HOSPITAL AND HEALTHCARE GROUP	10.3	13.0	74.2
CCMC CORPORATION	63.2	19.3	15.6
WESTERN CT HEALTHCARE INC.	44.6	38.4	22.9
DAY KIMBALL HEALTHCARE, INC.	24.7	21.2	43.3
UNIVERSITY OF CONNECTICUT HEALTH CENTER	19.8	46.9	16.6
GREENWICH HEALTH CARE SERVICES INC.	71.5	34.8	11.1
GRIFFIN HEALTH SERVICES CORPORATION	(9.9)	4.2	144.3
HARTFORD HEALTHCARE SERVICES CORP.	47.4	30.3	19.2
CHARLOTTE HUNGERFORD HOSPITAL	49.7	33.8	9.3
JOHNSON MEMORIAL MEDICAL CENTER	(1.7)		103.9
LAWRENCE MEMORIAL CORPORATION	56.3	27.9	21.4
EASTERN CONNECTICUT HEALTH NETWORK	27.1	13.1	53.3
MIDDLESEX HEALTH SYSTEM	36.6	32.8	33.9
MILFORD HEALTH & MEDICAL	41.5	(1.9)	16.5
CENTRAL CONNECTICUT HEALTH ALLIANCE	36.8	18.6	26.4
NORWALK HEALTH SERVICES CORPORATION	51.4	32.3	11.9
SAINT FRANCIS CARE, INC.	27.3	8.7	50.8
SAINT MARY'S HEALTH SYSTEM, INC.	13.2	10.0	52.0
SAINT RAPHAEL HEALTH CARE SYSTEM, INC.	0.1	10.9	91.4
SAINT VINCENT'S HEALTH SERVICES	70.4	47.5	14.7
ESSENT HEALTHCARE OF CONNECTICUT	25.3	12.2	69.9
STAMFORD HEALTH SYSTEM	28.5	25.3	45.1
GREATHER WATERBURY HEALTH NETWORK	62.8	14.4	15.0
YALE-NEW HAVEN NETWORK, CORP.	36.6	19.3	43.0
STATEWIDE AVERAGE	40.0	24.2	30.3
Source: FY 2010 Audited Financial Statements data from	Hospital Reporting	System Report 385	

lity Ratios			
		DAYS REVENUE	
CURRENT	DAYS CASH ON		AVERAGE
			PAYMENT PERIOD
	(Cash+Short Term	Third Party Paver	
	,		Current Liabilities /
Current Assets /	,	,	(Total Expenses -
Current Liabilities			Depreciation)/365
Report 385	Report 385	Report 385	Report 385
3.60	106	38	4
2.46	92	27	5
1.48	29	44	58
1.19	24	36	69
1.39	26	31	69
	•		52
			57
			54
			10 <sup>-</sup>
			5
			5
			7
			5
			70
			6
			7
	*-		40
			5
		-	10
			5
	-		7
			4
			- 6
		-	6
1.00	02	00	
n Hospital Reporting	System Report 385		
	Current Liabilities Report 385 3.60 2.46 1.48 1.19 1.39 1.98 1.97 2.34 1.96 1.61 1.23 0.98 4.84 1.39 2.21 1.04 1.15 2.44 1.71 1.66 0.65 1.51 1.56 1.71 1.98 2.71 1.86	CURRENT RATIO         DAYS CASH ON HAND           Current Assets / Current Liabilities         (Cash+Short Term Investments) / ((Total Expenses - Depreciation)/365)           Report 385         Report 385           3.60         106           2.46         92           1.48         29           1.19         24           1.39         26           1.98         57           1.97         47           2.34         77           1.96         132           1.61         24           1.23         19           0.98         22           4.84         226           1.39         27           2.21         96           1.04         10           1.15         38           2.44         62           1.71         73           1.66         41           0.65         15           1.51         28           1.56         0           1.71         69           1.98         31           2.71         118	CURRENT RATIO         DAYS CASH ON HAND         DAYS REVENUE IN PATIENTS ACCOUNTS RECEIVABLE           Current Assets / Current Liabilities         (Cash+Short Term Investments) / ((Total Expenses - Depreciation)/365)         Net Patient Activity / (Net Patient Revenues / 365)           Report 385         Report 385         Report 385           3.60         106         38           2.46         92         27           1.48         29         44           1.19         24         36           1.39         26         31           1.98         57         32           1.97         47         35           2.34         77         42           1.96         132         47           1.61         24         51           1.23         19         30           0.98         22         43           4.84         226         26           1.39         27         55           2.21         96         43           1.04         10         47           1.61         24         51           1.62         43         10           1.65         15         41           1.

FY 2010         FY 2010 <t< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></t<>								
NET         OTHER         REVENUE         REVENUE         CHAIN         NET         OCHERATING         REVENUE         OPERATING         REVENUE         OPERATING         REVENUE         OPERATING         REVENUE         OPERATING         REVENUE         OPERATIONS         REVENUE         OPERATIONS         REVENUE         OVE           REVENUE         REVENUE         OPERATING         SETAL         OPERATIONS         SETAL		FY 2010	FY 2010	FY 2010	FY 2010	FY 2010	FY 2010	FY 2010
PATIENT         OFERATING         FFROM         OFERATING         FROM         REVENUE         OVEI           REVENUE         REVENUE         OFERATIONS         EXPENSES         FROM         EX           REVENUE         REVENUE         OFERATIONS         EXPENSES         56.430.426         EX           REVENUE         SS30.004715         S4.374.927         S250.1025.000         51.560.1000         51.760.004         EX           SS30.0025.000         SS69.1000         SS60.1172         S350.117.203         S15.501.1000         S17.660.000         S17.660.000<		NET	OTHER	REVENUE	NET	GAIN/	NON-OPERATING	REVENUE
REVENUE         Revenue <t< th=""><th></th><th>PATIENT</th><th>OPERATING</th><th>FROM</th><th>OPERATING</th><th>(LOSS)</th><th>REVENUE</th><th>OVER/(UNDER)</th></t<>		PATIENT	OPERATING	FROM	OPERATING	(LOSS)	REVENUE	OVER/(UNDER)
OPERATIONS         OPERATIONS         S12,321,359         S6,430,426         S12,360,035         S12,371,335         S271,425         S271,426         S271,425         S271,426         S271,426         S271,426         S271,426         S271,426         S271,426         S271,426         S271,426         S271,426         S271,526         S10,531,52         S10,531,52         S10,531,52         S10,531,52         S10,531,52         S10,531,52         S10,531,52         S260,731,641         S273,760,641         S273,700,641         S273,7160,641         S273,7160,641         S273,7160,		REVENUE	REVENUE	OPERATIONS	EXPENSES	FROM		EXPENSES
S270,048,715         S4,374,927         S274,423,642         S282,10,260         S12,321,359         S6,430,426         S6,430,426         S6,430,426         S6,430,426         S6,430,426         S6,430,426         S6,55,600         S1,765,000         S1,765,000         S1,765,000         S1,765,000         S1,755,56,600         S1,55,55,56,600         S1,55,55,56,600         S1,55,55,56,600         S1,55,55,56,600         S1,55,55,56,600         S1,55,55,56,600         S1,55,55,56,600         S1,765,000         S3,57,760         S1,55,56,600         S1,55,55,56,600         S1,55,55,56,70         S1,52,52,50,71         S2,52,52,50,71 <th></th> <th></th> <th></th> <th></th> <th></th> <th>OPERATIONS</th> <th></th> <th></th>						OPERATIONS		
1         5559 062 000         56 94 000         5366 016 000         517 670         517 670         517 670           1         5130 2015 34         5130 2015 654         5101 016 653         513 270 000         517 647           1         5186 2020         513 2201 976         513 2201 976         517 647         517 647           1         5186 2020         513 668 654         5201 115 653         513 270 000         517 647           1         5186 2020         513 (528 664         5201 115 653         513 250 000         517 647           2         5186 2030         513 (501 44         53 370 0004         53 327 960         533 730 000           2         5186 600         531 (61 457         530 686 91         533 730 000         53 33 913 000           3         5180 801         531 (61 457         530 896 866         530 (61 47)         533 696 197         533 696 197           3         5180 8041         537 804 91 90         537 940 87 153         533 497 213         533 497 213         533 497 213         533 497 213         533 497 213         533 497 213         533 497 213         533 497 213         533 497 213         533 497 213         533 497 213         533 497 213         533 497 213         533 497 213         533 497 213	3ACKUS	\$270,048,715	\$4,374,927	\$274,423,642	\$262,102,283	\$12,321,359	\$6,430,426	\$18,751,785
No.         S172 344 862         S4 807 066         S132 201 978         S100 897 633         S12 14 45         S571 472           S172 342 87         S100 861 528         S10 161 157         S10 161 157         S10 561 697         S16 555 869           S471 0272         S10 061 157         S10 061 157         S10 161 157         S10 161 157         S10 361 157         S10 361 147         S255 071 041         S25 500 151         S10 361 361         S23 391 300         S23 391 300         S23 391 300         S23 391 300         S25 391 300         S23 391 300         S23 390 300         S23 391 300         S23 391 300         S25 391 300         S25 391 300         S23 390 300         S23 391 300	<b>3RIDGEPORT</b>	\$359,062,000	\$6,954,000	\$366,016,000	\$350,215,000	\$15,801,000	\$1,766,000	\$17,567,000
Kin School         Sin Sch	BRISTOL	\$127,394,892	\$4,807,086	\$132,201,978	\$130,987,633	\$1,214,345	\$571,472	\$1,785,817
Model         Start         Start <th< td=""><td>STCMC</td><td>\$185,228,029</td><td>\$13,628,825</td><td>\$198,856,854</td><td>\$200,115,623</td><td>(\$1,258,769)</td><td>\$16,535,869</td><td>\$15,277,100</td></th<>	STCMC	\$185,228,029	\$13,628,825	\$198,856,854	\$200,115,623	(\$1,258,769)	\$16,535,869	\$15,277,100
No.         S279,086         S103,911,02         S100,411,339         S5,519,73         S607,272         S607,272         S607,272         S607,272         S607,272         S607,272         S607,273         S607,272         S607,273         S607,273         S607,273         S607,273         S607,273         S607,273         S607,213         S609,000         S7,96,009         S7,97,20,009         S7,96,009         S7,96,010         S7,96,010 <td>DANBURY</td> <td>\$471,020,724</td> <td>\$10,083,592</td> <td>\$481,104,316</td> <td>\$460,314,702</td> <td>\$20,789,614</td> <td>\$23,790,084</td> <td>\$44,579,698</td>	DANBURY	\$471,020,724	\$10,083,592	\$481,104,316	\$460,314,702	\$20,789,614	\$23,790,084	\$44,579,698
No.         S233,998,584         \$\$1,07,197         \$\$256,071,041         \$\$279,656,521         \$\$24,565,440         \$\$33,913,000         \$\$           AL         \$\$279,660,000         \$\$11,816,86,481         \$\$31,71,733,73         \$\$287,530,757         \$\$13,362,440         \$\$526,001         \$\$           AL         \$\$16,066,481         \$\$31,71,93,73         \$\$922,569,766         \$\$920,001,155         \$\$13,362,513         \$\$20,981,787         \$\$           S103,111,284         \$\$53,60,191         \$\$14,809         \$\$57,966,603         \$\$13,779,73         \$\$19,887,163         \$\$19,887,163         \$\$19,609         \$\$33,467,213         \$\$           M.         \$\$360,310,748         \$\$51,680,149         \$\$530,151         \$\$19,603,833         \$\$19,752,563         \$\$19,820         \$\$         \$\$19,603,833         \$\$19,753         \$\$19,820         \$\$21,821,212         \$\$21,821,212         \$\$21,821,212         \$\$21,821,212 <td>DAY KIMBALL</td> <td>\$100,651,954</td> <td>\$3,279,958</td> <td>\$103,931,912</td> <td>\$100,411,939</td> <td>\$3,519,973</td> <td>\$607,272</td> <td>\$4,127,245</td>	DAY KIMBALL	\$100,651,954	\$3,279,958	\$103,931,912	\$100,411,939	\$3,519,973	\$607,272	\$4,127,245
S275,066,00         S27,060         S27,060         S27,066,00         S13,7420         S369,000         S3           AL CT         \$514,000,04         \$137,733,737         \$923,590,165         \$12,596,644         \$27,196,049           AL CT         \$534,911,931         \$137,733,737         \$923,590,1765         \$137,734,86         \$520,901,155         \$137,734,737         \$293,590,176         \$17,556,614         \$7,196,048         \$23,960,137         \$23,467,213         \$23,467,213         \$23,467,213         \$23,467,213         \$23,467,213         \$23,467,213         \$23,467,213         \$23,467,213         \$23,467,213         \$23,467,213         \$23,467,213         \$23,467,213         \$23,467,213         \$23,467,213         \$23,467,213         \$23,467,213         \$23,467,213         \$23,467,213         \$23,412         \$23,412	DEMPSEY	\$253,989,584	\$1,081,457	\$255,071,041	\$279,636,521	(\$24,565,480)	\$33,913,006	\$9,347,526
S118,066,481         S317,83,486         S121,867,969         S720,403,445         S23,591,87         S2           AL CT         \$594,911,931         \$517,93,737         \$532,500,151         \$108,471,435         \$108,871,155         \$17,556,141         \$57,190,048           AL CT         \$504,911,1284         \$5,360,151         \$108,471,435         \$108,877,165         \$17,756,141         \$57,190,048           AL CT         \$510,111,284         \$5,360,151         \$108,471,435         \$108,877,165         \$51,960,566         \$1,756,614         \$57,190,048           AL CT         \$510,3136,304         \$55,300,151         \$108,471,435         \$108,471,435         \$109,648         \$51,752,965         \$1,756,966         \$53,467,2192         \$57,960,566         \$1,960,048         \$51,960,96         \$53,467,2192         \$57,960,566         \$51,960,96         \$53,467,219         \$51,960,96         \$53,467,219         \$57,960,966         \$53,467,219         \$57,466,466         \$51,960,96         \$56,411         \$57,560         \$52,441,12         \$52,570         \$52,462,729         \$58,4112         \$52,570         \$52,5570         \$52,5570         \$52,5570         \$52,5570         \$52,5570         \$52,5570         \$52,5570         \$52,5570         \$52,555,570         \$52,556,570         \$52,556,570         \$52,556,570	GREENWICH	\$279,086,000	\$21,807,197	\$300,893,197	\$287,530,757	\$13,362,440	(\$369,000)	\$12,993,440
AL         S/44         Kol         S/24         S/	GRIFFIN	\$118,086,481	\$3,781,488	\$121,867,969	\$120,493,484	\$1,374,485	(\$2,319,609)	(\$945,124
And Lit         Sade, 191         Sade, 121         Sade, 121         Sade, 131         Sade, 121		\$794,806,049	\$137,793,737	\$932,599,786	\$920,001,155 \$204 476 500	\$12,598,631	\$20,981,787	\$33,580,418
No.         Sol. 336, 334, 336, 334, 336, 334, 334, 334,	RA R	\$304,911,931 \$402 444 204	\$14,808,991 #F 260 1F1	\$3/9,/20,922 \$400 474 40E	\$381,470,030 \$400,007,462	(\$1,755,014) /#10E 770/	\$7,190,048 \$1,070,020	\$0,440,434 \$4 FF2 000
M.         \$306,62,977         \$14,705,877         \$324,128,143         \$299,649,36         \$21,619,878         \$418,052,615           816,310,748         \$10,448,262         \$176,59,010         \$170,234,748         \$512,126         \$6842,128         \$533,412         \$842,128           \$182,022,152         \$18,695,433         \$200,171,585         \$100,181,772         \$10,555,813         \$533,412         \$833,412         \$833,412         \$842,128         \$853,412         \$833,412         \$833,412         \$816,61,947         \$816,61,947         \$816,61,947         \$824,723         \$853,412         \$833,412         \$833,412         \$833,412         \$816,61,947         \$816,61,947         \$824,128         \$853,412         \$823,77         \$842,128         \$854,146         \$824,128         \$853,412         \$823,412         \$823,412         \$823,412         \$823,412         \$823,412         \$823,412         \$823,412         \$823,412         \$823,412         \$823,412         \$823,412         \$824,416         \$824,416         \$824,416         \$824,128         \$866,61,947         \$824,416         \$824,128         \$824,616         \$824,126         \$846,466         \$824,146         \$824,126         \$846,866         \$824,126         \$846,866         \$824,146         \$824,146         \$824,126         \$846,846 <t< td=""><td>IOHNSON</td><td>\$61 336 304</td><td>\$252 845</td><td>\$61 580 140</td><td>\$67 684 735</td><td>(\$423,120) (\$6.005.586)</td><td>\$1,310,020 \$33 467 213</td><td>\$27 371 627</td></t<>	IOHNSON	\$61 336 304	\$252 845	\$61 580 140	\$67 684 735	(\$423,120) (\$6.005.586)	\$1,310,020 \$33 467 213	\$27 371 627
m         \$10,148         \$10,448,262         \$170,234,748         \$55,524,252         \$534,112         \$524,162         \$534,112         \$524,162         \$534,1331         \$526,333         \$544,14,501         \$524,561         \$523,511         \$523,511         \$523,511         \$524,561         \$534,940         \$534,5712         \$524,961         \$534,5712         \$524,561         \$532,551         \$534,940         \$534,5712         \$524,561         \$532,551         \$534,940         \$517,7506         \$554,4450         \$514,760 </td <td>AWRENCE MEM</td> <td>\$306 562 977</td> <td>\$14 705 837</td> <td>\$321 268 814</td> <td>\$200 648 036</td> <td>\$21 610 878</td> <td>(\$18,052,615)</td> <td>\$3 567 763</td>	AWRENCE MEM	\$306 562 977	\$14 705 837	\$321 268 814	\$200 648 036	\$21 610 878	(\$18,052,615)	\$3 567 763
\$182.022,152         \$18.695,433         \$200,717,585         \$190,181,772         \$10,535,813         \$534,112         \$535,114         \$523,114         \$523,114         \$523,114         \$523,151         \$535,131         \$533,131,172         \$531,314,01         \$533,131,12         \$533,134,132         \$535,138         \$548,460         \$525,112         \$523,131         \$533,132,122         \$533,134,132         \$536,133         \$536,133         \$536,133         \$536,338         \$548,460         \$525,712         \$523,513,162         \$523,513,162         \$523,514,163         \$535,712         \$523,517,122         \$553,438         \$548,460         \$557,712         \$553,516,4480         \$552,712         \$553,712 <td>MANCHESTER</td> <td>\$166,310,748</td> <td>\$10,448,262</td> <td>\$176,759,010</td> <td>\$170,234,748</td> <td>\$6,524,262</td> <td>(\$12,022,013) (\$842,128)</td> <td>\$5,682,134</td>	MANCHESTER	\$166,310,748	\$10,448,262	\$176,759,010	\$170,234,748	\$6,524,262	(\$12,022,013) (\$842,128)	\$5,682,134
S325,072,710         \$9,611,535         \$334,684,245         \$312,521,510         \$22,162,735         \$2,779,040         \$2           \$72,146         \$78,229,898         \$1,165,893         \$79,395,791         \$86,047,738         \$6,651,947)         \$2,825,570         \$72,146           \$88,045,146         \$3,875,185         \$91,920,331         \$91,802,230         \$118,101         \$72,146         \$72,146           \$88,045,146         \$3,875,185         \$91,920,331         \$591,802,230         \$118,101         \$72,146         \$72,146           \$88,045,146         \$38,975,185         \$510,650,337         \$513,750,103         \$513,987         \$52,557,00         \$72,596,00           \$88,047,738         \$616,66,293         \$501,440,315         \$561,660,337         \$51,922,7596,00         \$52,351,981         \$72,566,338         \$54,66,712         \$52,554,460         \$52,554,460         \$52,556,336         \$54,66,400         \$56,56,336         \$54,66,466         \$52,60,400         \$52,554,460         \$52,556,336         \$54,5712         \$5           \$55,125,503         \$51,126,033         \$51,127,000         \$52,113,000         \$14,761,000         \$52,564,466         \$52,554,460         \$52,554,460         \$52,550,480         \$56,5712         \$5           \$52,327,5105         \$52,553,712<	MIDSTATE	\$182,022,152	\$18,695,433	\$200,717,585	\$190,181,772	\$10,535,813	\$534,112	\$11,069,925
\$78,229,898         \$1,165,893         \$79,395,791         \$86,047,738         (56,651,947)         \$2,825,570           \$88,045,146         \$3,875,185         \$91,920,331         \$91,802,230         \$118,101         \$72,146           \$88,045,146         \$3,875,185         \$91,920,337         \$91,802,230         \$118,101         \$72,146           \$85,66,51,947         \$53,66,51,947         \$53,65,510         \$349,460         \$57,146         \$72,146           \$854,174,022         \$51,377,606         \$540,337,172         \$5337,444,501         \$2,851,981         \$2,351,981           \$554,670         \$546,792         \$541,606         \$510,690         \$541,660         \$51,926           \$557,660,377         \$540,31,212         \$541,217,606         \$510,400         \$2,351,921         \$2,351,921           \$564,67,983         \$510,31,212         \$541,660,51         \$513,31,212         \$533,31,21         \$39,951,067         \$33,249,940           \$560,495,530         \$513,412,61000         \$514,1249         \$51,225,691         \$349,940         \$53,275,991         \$59,275,991           \$560,495,530         \$523,614,100         \$523,614,100         \$523,614,600         \$52,614,600         \$59,275,991         \$59,275,991         \$59,217,300         \$59,217,300         \$59,217,30	MIDDLESEX	\$325,072,710	\$9,611,535	\$334,684,245	\$312,521,510	\$22,162,735	\$2,779,040	\$24,941,775
888,045,146         \$3,875,185         \$91,920,331         \$91,802,230         \$118,101         \$72,146           \$5326,580,262         \$13,766,910         \$340,337,172         \$337,444,501         \$2,892,671         \$2,351,981           \$64,174,022         \$55,266,293         \$69,440,315         \$565,883,977         \$3,556,338         \$(\$488,466)           \$575,650,377         \$41,217,606         \$616,867,983         \$661,46051         \$2,181,932         \$(\$483,466)           \$575,650,377         \$41,217,606         \$616,867,983         \$614,686,051         \$2,181,932         \$(\$483,466)           \$575,650,377         \$41,217,606         \$614,687,983         \$614,680,051         \$2,181,932         \$(\$483,466)           \$575,650,377         \$41,217,606         \$614,687,983         \$614,680,051         \$2,181,932         \$(\$5,927,596)           \$510,25,054         \$51,025,033         \$51,025,032         \$51,017,033         \$53,675,712         \$53,675,712         \$54,617,137         \$54,617,137         \$55,64,480         \$53,675,712         \$55,67,712         \$55,67,712         \$55,61,712         \$55,61,712         \$55,61,712         \$55,61,712         \$55,61,712         \$55,61,712         \$55,61,712         \$55,61,712         \$55,61,712         \$55,61,712         \$55,61,712         \$55,61,712	MILFORD	\$78,229,898	\$1,165,893	\$79,395,791	\$86,047,738	(\$6,651,947)	\$2,825,570	(\$3,826,377)
(326,580,262         \$13,756,910         \$340,337,172         \$337,444,501         \$2,892,671         \$2,351,981           \$64,174,022         \$5,266,293         \$69,440,315         \$65,883,977         \$3,556,338         \$(\$468,466)           \$575,650,377         \$41,217,606         \$616,867,983         \$614,686,051         \$3,556,338         \$(\$9,227,596)           \$575,650,377         \$41,217,606         \$616,867,983         \$614,686,051         \$2,357,122         \$(\$9,227,596)           \$575,650,377         \$41,217,606         \$616,867,983         \$614,472,461         \$5,181,9322         \$(\$9,227,596)           \$5198,455,064         \$82,41,266         \$206,936,330         \$196,985,263         \$5,951,067         \$3,367,712           \$5198,455,064         \$2,81,312         \$41,772,461         \$5,114,1249)         \$3,367,712           \$56,0491,312         \$2491,31,212         \$491,472,461         \$(\$141,249)         \$3,367,610           \$555,4700         \$556,4400         \$536,712         \$3,367,712         \$3,367,712         \$3,367,712           \$556,440,316         \$520,496,500         \$542,1000         \$544,1000         \$5,416,000         \$3,66,0440         \$3,674,713           \$550,495,733         \$520,418,000         \$542,1000         \$525,4480         \$56,60,7	<b>NEW MILFORD</b>	\$88,045,146	\$3,875,185	\$91,920,331	\$91,802,230	\$118,101	\$72,146	\$190,247
\$64,174,022         \$5,266,293         \$69,440,315         \$65,883,977         \$3,556,338         (\$466)           \$575,650,377         \$41,217,606         \$616,867,983         \$614,686,051         \$3,556,338         (\$468,466)           \$575,650,377         \$41,217,606         \$616,867,983         \$614,686,051         \$3,555,538         (\$468,466)           \$575,650,377         \$412,217,606         \$616,867,983         \$614,686,051         \$2,275,596)         \$3,675,712         \$2           \$586,749,267         \$22,581,945         \$491,331,212         \$491,472,461         (\$141,249)         \$3,49,940         \$3           \$550,495,530         \$12,850,000         \$365,74,000         \$355,1,025,928         \$491,472,461         (\$141,249)         \$3,49,940         \$3           \$550,495,530         \$51,025,928         \$491,472,400         \$354,480         \$3,677,187         \$3         \$42,169)         \$3,677,187         \$5         \$3         \$5         \$5         \$5         \$5         \$5         \$5         \$5         \$6         \$5         \$6         \$5         \$5         \$5         \$5         \$5         \$5         \$5         \$5         \$5         \$5         \$5         \$5         \$6         \$5         \$5         \$5 <td< td=""><td>NORWALK</td><td>\$326,580,262</td><td>\$13,756,910</td><td>\$340,337,172</td><td>\$337,444,501</td><td>\$2,892,671</td><td>\$2,351,981</td><td>\$5,244,652</td></td<>	NORWALK	\$326,580,262	\$13,756,910	\$340,337,172	\$337,444,501	\$2,892,671	\$2,351,981	\$5,244,652
\$575,650,377         \$41,217,606         \$616,867,983         \$614,686,051         \$2,181,932         \$(\$9,227,596)           \$108,455,064         \$8,481,266         \$206,936,330         \$196,985,263         \$9,951,067         \$3,675,712         \$           \$510,4957,064         \$8,481,266         \$206,936,330         \$196,985,263         \$9,951,067         \$3,675,712         \$           \$5468,749,267         \$22,581,945         \$491,331,212         \$491,472,461         (\$141,249)         \$3,49,940           \$550,495,530         \$12,850,000         \$365,74,000         \$355,131,000         \$314,761,000         \$26,004,000         \$           \$550,495,530         \$51,025,928         \$491,472,461         (\$141,249)         \$	ROCKVILLE	\$64,174,022	\$5,266,293	\$69,440,315	\$65,883,977	\$3,556,338	(\$468,466)	\$3,087,872
\$\$108,455,064         \$\$8,481,266         \$\$206,936,330         \$\$196,985,263         \$\$9,951,067         \$\$3,675,712         \$\$           AEL         \$\$468,749,267         \$\$2,81,945         \$\$491,331,212         \$\$491,472,461         (\$\$141,249)         \$\$349,940           NT         \$\$353,724,000         \$\$12,850,000         \$\$366,574,000         \$\$351,813,000         \$\$14,761,000         \$\$26,004,000           \$\$50,495,530         \$\$12,850,000         \$\$366,574,000         \$\$351,813,000         \$\$14,761,000         \$\$26,004,000           \$\$50,495,530         \$\$12,850,000         \$\$351,813,000         \$\$348,108,598         \$\$247,234,80         \$\$366,574,80         \$\$366,574,80         \$\$366,574,80         \$\$366,574,80         \$\$346,1000         \$\$346,17330         \$\$349,940         \$\$           \$\$50,495,530         \$\$530,398         \$\$51,025,928         \$\$48,108,598         \$\$248,4163         \$\$366,574,80         \$\$366,574,80         \$\$366,574,80         \$\$366,574,80         \$\$366,574,80         \$\$366,574,80         \$\$366,524,480         \$\$366,574,80         \$\$366,525         \$\$366,574,80         \$\$366,525         \$\$366,526         \$\$366,525         \$\$366,527         \$\$366,527         \$\$366,527         \$\$366,527         \$\$369,525         \$\$369,573         \$\$366,527         \$\$369,677,000         \$\$157,337,514	SAINT FRANCIS	\$575,650,377	\$41,217,606	\$616,867,983	\$614,686,051	\$2,181,932	(\$9,227,596)	(\$7,045,664
RHAEL       \$468,749,267       \$22,581,945       \$491,331,212       \$491,472,461       (\$141,249)       \$339,940         VCENT       \$353,724,000       \$12,850,000       \$366,574,000       \$351,813,000       \$14,761,000       \$26,004,000       \$0         VCENT       \$50,495,530       \$530,398       \$51,025,928       \$48,108,598       \$25,1430       \$26,004,000       \$0         VCENT       \$50,495,530       \$530,398       \$51,025,928       \$48,108,598       \$25,4480       \$36       \$7,330       \$0 <t< td=""><td>SAINT MARY</td><td>\$198,455,064</td><td>\$8,481,266</td><td>\$206,936,330</td><td>\$196,985,263</td><td>\$9,951,067</td><td>\$3,675,712</td><td>\$13,626,779</td></t<>	SAINT MARY	\$198,455,064	\$8,481,266	\$206,936,330	\$196,985,263	\$9,951,067	\$3,675,712	\$13,626,779
VCENT       \$353,724,000       \$12,850,000       \$366,574,000       \$351,813,000       \$14,761,000       \$26,004,000	SAINT RAPHAEL	\$468,749,267	\$22,581,945	\$491,331,212	\$491,472,461	(\$141,249)	\$349,940	\$208,691
\$\$60,495,530       \$\$530,398       \$\$51,025,928       \$\$48,108,598       \$\$2,917,330       \$\$0       \$\$0         \$\$\mathbf{AD}\$       \$\$429,753,819       \$\$27,480,695       \$\$457,234,514       \$\$431,680,034       \$\$25,554,480       (\$\$167,187)       \$\$         \$\$URY       \$\$229,011,318       \$\$7,480,695       \$\$457,234,514       \$\$431,680,034       \$\$25,554,480       (\$\$169,036,050       \$\$969,525       \$\$         \$\$M <hxv< td="">       \$\$229,011,318       \$\$7,866,089       \$\$236,877,407       \$\$237,519,576       (\$\$642,169)       \$\$969,525       \$\$<td>SAINT VINCENT</td><td>\$353,724,000</td><td>\$12,850,000</td><td>\$366,574,000</td><td>\$351,813,000</td><td>\$14,761,000</td><td>\$26,004,000</td><td>\$40,765,000</td></hxv<>	SAINT VINCENT	\$353,724,000	\$12,850,000	\$366,574,000	\$351,813,000	\$14,761,000	\$26,004,000	\$40,765,000
\$27,480,695         \$457,234,514         \$431,680,034         \$25,554,480         (\$167,187)         \$           \$7,866,089         \$236,877,407         \$237,519,576         (\$642,169)         \$969,525         \$           \$2,622,664         \$89,565,370         \$91,501,818         (\$1,936,448)         \$273,628         \$           \$48,425,000         \$1,367,003,000         \$1,297,936,000         \$69,667,000         \$15,633,000         \$           \$447,595,265         \$9,214,687,208         \$8,985,335,744         \$229,351,464         \$171,260,050         \$           from Hospital Reporting System Report 185         160         165         165         \$         \$	SHARON	\$50,495,530	\$530,398	\$51,025,928	\$48,108,598	\$2,917,330	\$0	\$2,917,330
\$7,866,089       \$236,877,407       \$237,519,576       (\$642,169)       \$969,525         \$2,622,664       \$89,565,370       \$91,501,818       (\$1,936,448)       \$273,628         \$48,425,000       \$1,367,003,000       \$1,297,936,000       \$69,667,000       \$15,633,000       \$         \$48,425,000       \$1,367,003,000       \$1,297,936,000       \$69,067,000       \$15,633,000       \$         \$477,595,265       \$9,214,687,208       \$8,985,335,744       \$229,351,464       \$171,260,050       \$         from Hospital Reporting System Report 185       185       185       185       185       185       185	STAMFORD	\$429,753,819	\$27,480,695	\$457,234,514	\$431,680,034	\$25,554,480	(\$167,187)	\$25,387,293
\$2,622,664         \$89,565,370         \$91,501,818         (\$1,936,448)         \$273,628           \$48,425,000         \$1,367,003,000         \$1,297,936,000         \$69,067,000         \$15,633,000         \$           \$477,595,265         \$9,214,687,208         \$8,985,335,744         \$229,351,464         \$171,260,050         \$           from Hospital Reporting System Report 185         \$         \$         \$         \$         \$	NATERBURY	\$229,011,318	\$7,866,089	\$236,877,407	\$237,519,576	(\$642,169)	\$969,525	\$327,356
\$48,425,000       \$1,367,003,000       \$1,297,936,000       \$69,067,000       \$15,633,000         \$477,595,265       \$9,214,687,208       \$8,985,335,744       \$229,351,464       \$171,260,050       \$         from Hospital Reporting System Report 185       \$69,067,000       \$171,260,050       \$       \$	WINDHAM	\$86,942,706	\$2,622,664	\$89,565,370	\$91,501,818	(\$1,936,448)	\$273,628	(\$1,662,820)
\$477,595,265         \$9,214,687,208         \$8,985,335,744         \$229,351,464         \$171,260,050           from Hospital Reporting System Report         185         182	YALE-NEW HAVEN	\$1,318,578,000	\$48,425,000	\$1,367,003,000	\$1,297,936,000	\$69,067,000	\$15,633,000	\$84,700,000
	STATEWIDE TOTAL	\$8,737,091,943	\$477,595,265	\$9,214,687,208	\$8,985,335,744	\$229,351,464	\$171,260,050	\$400,611,514
	Source: FY 2010 Audited	Financial Statements da		orting System Report	185			

FY 2010 Hospital Margin Data	Data		
	FY 2010	FY 2010	FY 2010
	OPERATING	<b>NON-OPERATING</b>	TOTAL
	MARGIN	MARGIN	MARGIN
	Gain/(Loss) from Oper /	Non Oper Revenue /	Revenue Over/Under Exp
	(Revenue from	(Revenue from	/ (Revenue from
	Operations+Non Operating Rev)	Operations+Non Operating Rev)	Operations+Non Operating Rev)
BACKUS	4.39%	2.29%	6.68%
BRIDGEPORT	4.30%	0.48%	4.78%
BRISTOL	0.91%	0.43%	1.35%
CTCMC	-0.58%	7.68%	7.09%
DANBURY	4.12%	4.71%	8.83%
DAY KIMBALL	3.37%	0.58%	3.95%
DEMPSEY	-8.50%		3.23%
GREENWICH	4.45%		4.32%
GRIFFIN	1.15%		-0.79%
HARTFORD	1.32%		3.52%
HOSP OF CENTRAL CT	-0.45%	1.86%	1.41%
HUNGERFORD	-0.39%		1.41%
NOSNHOL	-6.41%	.,	28.80%
LAWRENCE MEM.	7.13%		1.18%
MANCHESTER	3.71%		3.23%
MIDSTATE	5.24%		5.50%
MIDDLESEX	6.57%		7.39%
MILFORD	-8.09%		-4.65%
NEW MILFORD	0.13%		0.21%
NORWALK	0.84%		1.53%
ROCKVILLE	5.16%	·	4.48%
SAINT FRANCIS	0.36%	·	-1.16%
SAINT MARY	4.72%		6.47%
SAINT RAPHAEL	-0.03%		0.04%
SAINT VINCENT	3.76%		10.38%
SHARON	5.72%	%00.0	5.72%
STAMFORD	5.59%	-0.04%	5.55%
WATERBURY	-0.27%	0.41%	0.14%
WINDHAM	-2.16%	0.30%	-1.85%
YALE-NEW HAVEN	2.00%	1.13%	6.13%
STATEWIDE AVERAGE	2.44%	1.82%	4.27%
STATEWIDE MEDIAN	2.34%	0.53%	3.73%
Source: FY 2010 Audited Financial Statements data from Hospital Reporting System Report 185	cial Statements data fron	n Hospital Reporting S	system Report 185
		-	J



FY 2010 HOSPITAL NON-OPERATING MARGINS	
FY 2010 HOSPITAL N	

	NOSNHOL	40.0%	
S		32.0%	
TING MARGIN		24.0%	
0 HOSPITAL NON-OPERATING MARGINS	DEMPSEY	16.0%	ements Data
FY 2010 HOSPITA	CTCMC CTCMC SAINT VINCENT SAINT VINCENT BACKUS HARTFORD HARTFORD HARTFORD HOSP OF CENTRAL CT HUNGERFORD SAINT MARY YALE-NEW HAVEN MIDDLESEX NORWALK DAY KIMBALL MEDIAN SRIDGEPORT SRIDGEPOR	8.0%	dited Financial Statements Data
FΥ		0.0	Source: FY 2010 Audited
	STAMFO STAMFO GREENWI MANCHESTE ROCKVILL SAINT FRANCIS GRIFFIN C GRIFFIN C	-8.0%	0

	-	_	-	NOSINHU
GRIFFIN CRIFFIN SAINT FRANCIS	SAINT VINCENT DANBURY MIDDLESEX CTCMC CTCMC BACKUS SAINT MARY SAINT MARY MIDSTATE MIDSTAT	ENT		
-6.0% 0.0%	6.0% 12.0%	18.0%	24.0%	30.0%
Source:	Financial Statements			

FY 2010         TOTAL         <								
D         NET ASSETS OR EQUITY FOR FY 2003         NET ASSETS OR NET ASSETS OR FY 2003         NET ASS FS FS F		FY 2010	TOTAL	TOTAL	TOTAL	TOTAL	CHANGE IN	% CHANGE IN
EQUITY FOR         EQUITY FOR         EQUITY FOR         EQUITY FOR         CNECUTY         OR EC           FY 2010         FY 2010         FY 2003         FY 2003         FY 2007		UNRESTRICTED	NET ASSETS OR	NET ASSETS OR	<b>NET ASSETS OR</b>	NET ASSETS OR	NET ASSETS	NET ASSETS
FY 2010         FY 2003         FY 2003         FY 2007         FY 2007 <t< th=""><th></th><th>NET ASSETS</th><th>EQUITY FOR</th><th>EQUITY FOR</th><th>EQUITY FOR</th><th>EQUITY FOR</th><th>OR EQUITY</th><th>OR EQUITY</th></t<>		NET ASSETS	EQUITY FOR	EQUITY FOR	EQUITY FOR	EQUITY FOR	OR EQUITY	OR EQUITY
5         5158.925.018         5112.603.569         5140.788.036         5163.714.904         (\$4.789.976)           5         510.3099.000         58.855.200         514.37.84.00         514.34.00         (\$4.789.06)         514.34.00         (\$4.789.06)         514.388.55.00         514.389.56         516.371.4914         (\$4.789.976)         514.389.56         523.66.00         53.65.47.84.71         53.86.500         53.86.510         53.86.510         53.86.510         53.86.510         53.86.510         53.86.510         53.86.510         53.86.510         53.86.5100         53.86.5100         53.8		OR EQUITY	FY 2010	FY 2009	FY 2008	FY 2007	FY 2007-2010	FY 2007-2010
0         \$103.099.000         \$88.852.000         \$148.567,000         \$141.140         (\$44.085.000)           2         \$8.220.533         \$7.239.200         \$26.44.393         \$51.164.077         (\$53.167.707)           3         \$143.21.937         \$53.167.507         \$51.66.019         \$41.900         (\$53.167.707)           3         \$43.21.965         \$53.100.000         \$53.64.07.88         \$53.66.07.89         \$53.66.07.89         \$53.76.402.147           3         \$52.173.961         \$53.50.666.988         \$53.76.402.187         \$54.57.019         \$54.37.817           3         \$55.407.886         \$535.100.000         \$535.268.93.500         \$57.33.903         \$57.33.903           3         \$51.71.47.261         \$58.817.030         \$51.41.842         \$50.256.342         \$54.97.192         \$54.97.192           3         \$33.56.407.886         \$58.31.00.000         \$53.762.303         \$57.750.005         \$57.750.005         \$57.750.005           3         \$17.147.261         \$68.817.030         \$14.157.842         \$50.752.303         \$57.750.005         \$57.750.005         \$57.750.005         \$57.750.005         \$57.750.005         \$57.750.005         \$57.750.005         \$57.750.007         \$57.750.007         \$57.750.005         \$57.750.007         \$57.7	ACKUS	\$147,348,055	\$158,925,018	\$112,603,569	\$140,788,086	\$163,714,994	(\$4,789,976)	-2.9%
22         58,220,533         57,239,260         526,424,439         541,084,073         5323,001,08         5341,900,08         5341,900,08         5341,900,08         5341,900,08         5321,519,000,08         5321,519,000,08         5321,519,000,08         5321,519,000,08         5321,519,000,08         5321,519,000,08         5321,519,000,08         5321,518,000         5321,518,000         5323,516,100         5323,516,100         5323,516,100         546,338,805         556,000,066         5322,105,000         5321,518,000         5321,518,000         5321,518,000         5321,518,000         5321,518,000         5321,518,000         5321,518,000         5321,518,000         5321,518,000         5321,518,000         5321,518,000         5321,518,000         5321,518,000         5321,512,0133         5321,512,013         5321,512,013 </td <td>RIDGEPORT</td> <td>\$62,529,000</td> <td>\$103,099,000</td> <td>\$88,852,000</td> <td>\$148,597,000</td> <td>\$147,184,000</td> <td>(\$44,085,000)</td> <td>-30.0%</td>	RIDGEPORT	\$62,529,000	\$103,099,000	\$88,852,000	\$148,597,000	\$147,184,000	(\$44,085,000)	-30.0%
0         \$144,221,988         \$151,977,252         \$187,615,037         \$221,389,064         \$83,900,0168         \$84,900,009         \$84,900,008         \$84,900,008         \$84,900,008         \$84,900,008         \$84,900,008         \$84,900,008         \$84,900,008         \$84,900,008         \$84,900,008         \$84,900,008         \$84,900,008         \$84,900,008         \$84,900,008         \$84,900,008         \$84,900,008         \$84,900,008         \$84,900,008 <t< td=""><td>RISTOL</td><td>\$755,592</td><td>\$8,220,533</td><td>\$7,239,260</td><td>\$26,424,439</td><td>\$41,084,073</td><td>(\$32,863,540)</td><td></td></t<>	RISTOL	\$755,592	\$8,220,533	\$7,239,260	\$26,424,439	\$41,084,073	(\$32,863,540)	
6         \$424,006,127         \$538,066,988         \$537,642,78,471         \$547,361         \$523,306,105         \$552,78,471         \$547,363         \$524,360,00         \$524,366,000         \$524,366,000         \$524,366,000         \$524,366,000         \$524,366,000         \$524,366,000         \$524,366,000         \$524,366,000         \$524,366,000         \$524,366,000         \$524,366,000         \$524,366,000         \$524,366,000         \$534,371,299         \$547,373,603         \$547,373,603         \$547,373,603         \$547,373,603         \$547,373,603         \$547,373,603         \$547,371,299         \$	TCMC	\$80,916,370	\$184,221,988	\$151,977,252	\$187,615,037	\$212,389,064	(\$28,167,076)	-13.3%
5         \$22,173,961         \$23,306,105         \$45,778,471         \$46,308,805         \$24,134,794           0         \$516,407,866         \$56,060,360         \$552,160,036         \$55,742,680         \$57,342,680         \$57,343,603         \$	ANBURY	\$368,034,236	\$424,005,127	\$380,666,988	\$376,402,186	\$382,105,019	\$41,900,108	11.09
0         5331,516,00         5313,555,140         512,2485,322         5195,004,939         5207,155,208         5313,516,510,500         5313,516,510         5313,516,510,500         5313,516,510         5313,516,510         5313,516,510         5313,516,510         5314,512,833         534,310,996,109         531,511,293         531,517,530         531,517,530         531,517,530         531,517,513         531,447,010         531,456,771         531,517,513         531,447,010         531,456,771         531,517,613         531,426,730         531,426,771         531,517,613         531,456,771         531,517,613         531,426,730         531,426,771         531,426,771         531,426,771         531,426,771         531,426,771         531,426,771         531,426,771         531,427,710         531,426,771         531,427,710         531,426,771         531,427,	AY KIMBALL	\$15,206,895 ************************************	\$22,173,961	\$23,306,105	\$45,778,471	\$46,398,805 \$67 F 40 600	(\$24,224,844)	-52.2%
0         5373,170,00         5364,100         5374,167         5370,100         5373,60,000           1         \$133,555,140         \$14,157,881         \$202,250,342         \$533,735,60,0068           1         \$133,555,140         \$122,485,352         \$195,004,939         \$564,157,192         \$534,577,193           5         \$873,567,140         \$122,485,352         \$195,004,939         \$504,158         \$535,719,712,991           5         \$873,355,140         \$122,485,352         \$157,073,668         \$80,783,120         \$515,179           5         \$873,3065         \$516,10,166         \$516,70,756         \$516,70,7568         \$535,762,930         \$534,5771           5         \$515,191,387         \$21,927,867         \$536,60,000         \$516,773,668         \$526,571,543           5         \$515,191,387         \$517,073,668         \$534,770,000         \$546,577         \$56,577,500           5         \$517,070         \$518,670,000         \$517,073,668         \$526,571,543         \$520,571,543           5         \$517,14007         \$52,932,730,600,003         \$548,770         \$548,477,000         \$546,507           5         \$513,714,007         \$52,930,831         \$577,2003         \$546,670,003         \$546,670,006           <		\$00,209,705 #202,270,000	\$00,401,660 \$774 F10,000	#220,000,300 #220,400,000	\$02,009,307 #7F2 460 000	\$01,342,06U	(\$2,134,794) (#14,000,000)	-3.27
(b)         (x,y)         (	REENWICH	\$282,678,000 (\$24.966.200)	\$331,518,000	\$328,100,000 (\$8,817,030)	\$352,160,000 \$14 157 874	\$3/6,486,000 \$20,226,342	(\$44,968,000) (\$37,373,603)	-11.9%
1       \$133,555,140       \$10,058,155       \$15,000,068       \$33,512,883       \$34,971,299         5       568,541,584       \$60,028,996       \$80,798,341       \$10,095,165       -         5       \$8,733,555,140       \$16,710,766)       \$4,230,542       \$13,365,1208       \$53,4971,299         5       \$56,541,584       \$60,028,996       \$80,798,341       \$51,31,55,100       \$10,095,165       \$2,73,600,688         5       \$51,61,1387       \$51,67,10,766)       \$4,230,548       \$53,762,930       \$53,46,777       \$54,567,1543         5       \$51,61,1387       \$51,81,10,000       \$184,10,000       \$184,10,000       \$134,473,000       \$54,563,000         7       \$56,811,974       \$58,0932,116       \$77,20,051       \$57,20,051       \$54,553,000         7       \$56,811,974       \$53,000       \$58,447,019       \$51,53,653,000       \$56,643,000         7       \$56,811,974       \$53,464,020       \$19,423,000       \$54,643,000       \$54,643,000       \$54,643,000       \$54,643,000       \$54,642,043       \$54,642,043       \$54,642,043       \$54,642,043       \$54,642,043       \$56,642,043       \$56,642,043       \$56,642,043       \$56,642,043       \$56,642,043       \$56,644,273,644       \$56,642,000       \$56,642,043       \$5	ARTEORD	\$178 313 676	\$427 719 774	\$403 988 398	\$648 135 487	\$884.570.192	(\$456 850 418)	-51.6%
31         \$58,541,584         \$60,028,996         \$80,798,341         \$93,512,883         \$(53,4971,299)           35         \$16,710,766         \$4,230,542         \$(1,361,200)         \$10,095,165         -           33         \$161,616,678         \$16,710,766         \$4,230,542         \$(1,361,200)         \$10,095,165         \$20,095,165         \$20,095,165         \$20,095,165         \$20,095,165         \$20,071,543         \$20,095,165         \$20,571,543         \$20,571,543         \$20,571,543         \$20,571,543         \$20,571,543         \$20,571,543         \$20,571,543         \$20,571,543         \$20,571,543         \$20,771,543         \$20,771,543         \$21,507,784         \$23,768,407         \$23,768,400         \$21,64,7019         \$23,466,777         \$21,50,739,968         \$23,768,407         \$23,768,403         \$24,771,655         \$24,773,051         \$23,763,045         \$24,677,000         \$24,66,777         \$23,768,403         \$24,67,7019         \$23,466,777         \$23,768,402         \$23,768,402         \$23,768,403         \$24,777,019         \$23,768,403         \$23,77,916,606         \$24,773,961         \$23,768,403         \$24,6773,961         \$24,6773,961         \$24,6773,961         \$23,768,470,000         \$24,64,773,961         \$23,768,472,001         \$23,768,472,001         \$24,64,773,961         \$23,77,916,606         \$24,5739,630	OSP OF CENTRAL CT	\$96,622,401	\$133,555,140	\$122,485,352	\$195,004,939	\$207,155,208	(\$73,600,068)	-35.5%
56         \$8,73,965         (\$16,710,766)         \$4,230,542         (\$1,361,200)         \$10,095,165         -           53         \$161,616,678         \$163,776,737         \$167,073,668         \$184,346,636         \$22,729,958)           58         \$515,191,387         \$21,927,867         \$38,639,896         \$35,762,930         \$52,715,433           58         \$514,41007         \$52,932,116         \$71,309,338         \$57,200,784         (\$52,759,958)           50         \$514,810,000         \$175,804,000         \$177,916         \$51,453,000         \$54,550,000           76         \$324,704,604         \$533,091,922         \$41,7653         \$517,916,606         \$42,773,051           76         \$334,704,604         \$536,461,216         \$41,7653         \$517,7916,078         \$42,773,051           76         \$334,704,604         \$5136,10700         \$514,326,489         \$514,376,364         \$51,573,051           76         \$334,64,631         \$514,326,489         \$41,7656         \$51,773,051         \$51,773,051           76         \$335,64,631         \$514,617,163         \$517,7916,078         \$54,56,000         \$56,66,526,061         \$52,536,966,424         \$51,677,919,078           76         \$310,171,2521         \$51,14,877         \$55,45	UNGERFORD	\$39,188,881	\$58,541,584	\$60,028,996	\$80,798,341	\$93,512,883	(\$34,971,299)	-37.4%
S3         \$161,616,678         \$163,776,737         \$167,073,668         \$184,346,636         (\$22,729,958)           8         \$15,191,387         \$21,927,867         \$38,639,896         \$55,762,930         (\$22,729,958)           8         \$15,191,387         \$21,927,867         \$38,639,896         \$55,762,930         (\$22,729,958)           90         \$73,744,007         \$62,932,116         \$71,309,338         \$57,7200         (\$34,65,000)           10         \$26,811,974         \$33,098,899         \$48,780,238         \$58,447,019         (\$42,730,51)           76         \$33,766,638         \$138,110,000         \$138,176,663         \$48,003,762         (\$42,730,561)           76         \$33,646,631         \$38,462,215         \$41,762,66         \$43,77,616         \$53,163,773,051)           76         \$135,176,663         \$143,271,415         \$51,77,016         \$53,452,730,51)           76         \$31,627,310         \$54,271,153         \$51,77,016         \$53,462,730           76         \$33,646,631         \$336,462,216         \$51,477,656         \$51,64,271,160           76         \$31,61,637         \$51,64,271,163         \$51,777,656         \$50,64,237           76         \$33,6462,501         \$314,177,1656         \$51,64,271,	NOSNHC	\$4,607,135	\$8,733,965	(\$16,710,766)	\$4,230,542	(\$1,361,200)	\$10,095,165	-741.6%
8         \$15,191,387         \$21,927,867         \$336,539,896         \$35,762,930         \$20,571,543           50         \$73,744,007         \$62,932,116         \$71,309,938         \$77,200,784         (\$3,456,777)           50         \$73,744,007         \$62,932,116         \$71,309,938         \$77,200,784         (\$3,456,777)           70         \$144,810,000         \$138,110,000         \$175,804,000         \$194,473,000         (\$31,635,045)           76         \$26,811,974         \$33,08,899         \$48,780,238         \$58,447,019         (\$31,635,045)           76         \$335,176,638         \$148,919,922         \$44,271,153         \$17,7916,666         (\$42,739,968)           76         \$336,64,631         \$54,462,215         \$54,17,019         (\$51,571,078)         \$56,455,093           77         \$51,76,638         \$144,271,153         \$51,779,051         \$54,510,078         \$54,55,093         \$54,510,078           75         \$536,610,000         \$514,517         \$56,455,093         \$56,656,061         \$54,55,093         \$56,656,061         \$54,55,093           7         \$51,417,012,52         \$530,811,000         \$514,517         \$56,455,093         \$56,656,001         \$56,656,001         \$52,773,073         \$56,455,093         \$56,656,001	AWRENCE MEM.	\$137,717,053	\$161,616,678	\$163,776,737	\$167,073,668	\$184,346,636	(\$22,729,958)	-12.3%
50         \$73,744,007         \$62,932,116         \$71,309,938         \$77,200,784         (\$3,456,777)           70         \$144,810,000         \$138,110,000         \$175,804,000         \$194,473,000         (\$3,9663,000)           76         \$26,811,974         \$38,098,899         \$48,780,238         \$58,447,019         (\$3,1635,045)           78         \$334,704,604         \$23,768,402         \$43,564,811         \$47,477,655         (\$3,21,630,968)           76         \$135,176,638         \$148,919,922         \$46,215         \$41,762,068         \$45,809         (\$3,16,713,051)           76         \$135,176,638         \$148,919,922         \$41,762,068         \$45,809         (\$3,16,719,078)           76         \$135,176,638         \$148,919,922         \$41,762,068         \$45,809         (\$3,15,719,078)           76         \$135,176,638         \$11,261,310         \$21,3026,728         \$56,455,809         (\$56,026,061)           76         \$336,462,31         \$13,1762,617         \$51,425,610         \$56,455,809         (\$56,626,061)           76         \$536,510,000         \$318,667,000         \$318,667,000         \$586,7266         \$56,041,000           76         \$530,753,820         \$514,417,158         \$142,777,414         \$33,194,414)	ANCHESTER	\$5,363,698	\$15,191,387	\$21,927,867	\$38,639,896	\$35,762,930	(\$20,571,543)	-57.5%
00       \$144,810,000       \$138,110,000       \$175,804,000       \$1635,045)         76       \$26,811,974       \$338,098,899       \$48,780,238       \$58,447,019       (\$31,635,045)         76       \$135,176,638       \$148,919,922       \$164,271,153       \$177,916,606       (\$42,773,051)         76       \$135,176,638       \$148,919,922       \$164,271,153       \$177,916,606       (\$42,773,051)         76       \$135,176,638       \$148,919,922       \$164,271,153       \$177,916,606       (\$42,773,051)         77       \$135,176,638       \$148,919,922       \$164,271,153       \$177,916,606       (\$42,773,051)         81       \$336,64531       \$336,462,215       \$41,762,068       \$48,003,762       (\$59,339,131)         81       \$5336,64,631       \$514,700       \$514,700       \$514,700       \$51,73,051)         81       \$510,617       \$231,010,000       \$514,010,000       \$514,000,000       \$514,000,000         81       \$510,170,252       \$514,141,000       \$56,455,809       \$66,626,061)       \$50,4237         81       \$510,170,252       \$514,141,877       \$56,455,809       \$66,626,061)       \$51,64,277         81       \$510,170,252       \$514,1187,158       \$51,442,077       \$51,64,277	IDSTATE	\$58,808,950	\$73,744,007	\$62,932,116	\$71,309,938	\$77,200,784	(\$3,456,777)	-4.5%
76         \$26,811,974         \$38,098,899         \$48,780,238         \$58,447,019         (\$31,635,045)           78         \$334,704,604         \$23,768,402         \$43,564,881         \$47,477,655         \$12,773,051)           76         \$135,176,638         \$148,919,922         \$164,271,153         \$177,916,606         \$42,739,968)           74         \$338,664,631         \$356,462,215         \$41,762,068         \$48,003,762         \$89,339,131)           77         \$536,462,215         \$41,762,068         \$48,003,762         \$89,339,131)           77         \$336,64,631         \$314,326,469         \$213,026,728         \$5004,237           75         \$233,114,139         \$11,261,310         \$14,8877         \$56,455,809         \$818,709,902         \$56,061,003           75         \$233,714,139         \$11,261,310         \$14,8877         \$56,455,809         \$56,66,26,061,000         \$18,667,256         \$56,66,66,061,000         \$18,67,256         \$56,66,626,061,000         \$18,677,256         \$56,965,004,237         \$56,456,606,000         \$18,677,256         \$56,965,000,237         \$56,4470,000         \$18,677,256         \$56,967,256         \$51,44,40,576         \$51,44,000         \$58,67,256         \$51,44,000         \$58,67,256         \$51,44,000         \$51,827,256         \$51,94,26	IDDLESEX	\$131,224,000	\$144,810,000	\$138,110,000	\$175,804,000	\$194,473,000	(\$49,663,000)	-25.59
08       \$33,704,604       \$23,768,402       \$43,564,881       \$47,477,655       \$12,773,051         76       \$135,176,638       \$148,919,922       \$164,271,153       \$177,916,606       \$42,739,968         34       \$38,664,631       \$36,462,215       \$41,762,068       \$48,003,762       \$59,339,131         37       \$536,4631       \$36,462,215       \$41,762,068       \$48,003,762       \$59,339,131         37       \$538,664,631       \$36,462,215       \$41,762,068       \$48,003,762       \$59,339,131         37       \$523,714,139       \$511,261,310       \$14,465,643       \$518,709,902       \$56,626,061       -         351       \$510,170,252       \$530,730,319       \$229,118,877       \$56,455,809       \$56,626,061       -         351       \$511,170,252       \$530,730,319       \$229,118,877       \$56,455,809       \$56,6626,061       -         351       \$511,4137       \$56,456       \$513,000       \$586,626,061       -       -         351       \$511,4100       \$511,4100       \$513,610       \$518,677,256       \$514,414       -         3510,512,856       \$513,000       \$513,610       \$513,6100       \$518,677,256       \$514,414       -       -       -       - <td< td=""><td>ILFORD</td><td>\$25,485,476</td><td>\$26,811,974</td><td>\$38,098,899</td><td>\$48,780,238</td><td>\$58,447,019</td><td>(\$31,635,045)</td><td>-54.19</td></td<>	ILFORD	\$25,485,476	\$26,811,974	\$38,098,899	\$48,780,238	\$58,447,019	(\$31,635,045)	-54.19
76         \$135,176,638         \$148,919,922         \$164,271,153         \$177,916,606         (\$42,739,968)           34         \$338,664,631         \$36,462,215         \$41,762,068         \$48,003,762         (\$9,339,131)           70         \$170,267,416         \$184,326,469         \$213,026,728         \$285,094         (\$115,719,078)           57         \$233,714,139         \$11,261,310         \$14,865,843         \$518,709,902         \$56,004,237           35)         (\$10,170,252)         (\$30,730,319)         \$29,118,877         \$56,455,809         (\$56,66,061)            35)         (\$10,170,252)         (\$30,730,319)         \$29,118,877         \$56,455,809         (\$816,061)            35)         (\$10,170,252)         (\$30,730,319)         \$29,118,877         \$56,455,809         (\$816,661)            35)         (\$11,100,252)         (\$31,762,661         \$18,67,256         \$56,66,661)            35)         \$510,4503         \$514,167,8877         \$56,456,600         \$18,67,256         \$56,66,667)            36         \$510,170,0252         \$514,167,158         \$514,400,566         \$68,67,256         \$56,677,256         -           36         \$590,753,820         \$520,141,6	EW MILFORD	\$28,931,108	\$34,704,604	\$23,768,402	\$43,564,881	\$47,477,655	(\$12,773,051)	-26.9%
34       \$38,664,631       \$36,462,215       \$41,762,068       \$48,003,762       \$(\$9,339,131)         10       \$170,267,416       \$184,326,469       \$213,026,728       \$285,986,494       (\$115,719,078)         57       \$233,714,139       \$11,261,310       \$14,865,843       \$818,709,902       \$56,004,237         35)       (\$10,170,252)       (\$30,730,319)       \$29,118,877       \$56,455,809       (\$66,626,061)          35)       (\$10,170,252)       (\$30,730,319)       \$29,118,877       \$56,455,809       (\$66,626,061)          35)       (\$10,170,252)       (\$30,730,319)       \$29,118,877       \$56,455,809       (\$66,626,061)          35)       (\$11,100,252)       (\$30,730,319)       \$29,118,877       \$56,455,809       (\$66,626,061)          35)       (\$10,170,252)       (\$30,730,319)       \$29,918,877       \$56,454       \$518,666,000       \$518,677,256         35)       \$5104,537       \$514,400,566       \$5477,77414       (\$33,194,414)       \$53,164,7000       \$56,144,100       \$53,162,81021        \$56,147,1000       \$58,1762,071        \$56,147,1000       \$58,1762,071        \$51,142,022,938       \$52,1677       \$51,142,022,432       \$51,143,109,576       \$51	ORWALK	\$111,900,976	\$135,176,638	\$148,919,922	\$164,271,153	\$177,916,606	(\$42,739,968)	-24.09
10       \$170,267,416       \$184,326,469       \$273,026,728       \$225,966,494       (\$115,719,078)         55       (\$10,170,252)       (\$30,730,319)       \$29,118,877       \$56,455,809       (\$66,626,061)       -         35       (\$10,170,252)       (\$30,730,319)       \$29,118,877       \$56,455,809       (\$66,626,061)       -         30       \$396,726,000       \$3356,510,000       \$338,811,000       \$318,061,000       \$18,061,000         22       \$18,267,822       \$15,453,591       \$13,094,068       \$114,400,566       \$6,867,256         30       \$109,583,000       \$70,813,000       \$141,187,158       \$142,777,414       (\$33,194,414)         46       \$90,753,820       \$50,315,6497       \$51,4400,566       \$6,877,256       \$5,144,414         30       \$642,312,000       \$587,531,000       \$512,692,298       \$53,470,000       \$54,767,000         30       \$642,312,000       \$587,531,000       \$650,782,000       \$54,70,000       \$54,70,000       \$54,70,000       \$54,70,000         30       \$642,312,000       \$587,531,000       \$650,782,000       \$54,70,000       \$54,70,000       \$54,70,000       \$54,70,000       \$54,70,000       \$54,70,000       \$54,70,000       \$54,70,576       \$54,70,576       \$54,70,576 </td <td>OCKVILLE</td> <td>\$33,744,284</td> <td>\$38,664,631</td> <td>\$36,462,215</td> <td>\$41,762,068</td> <td>\$48,003,762</td> <td>(\$9,339,131)</td> <td>-19.5%</td>	OCKVILLE	\$33,744,284	\$38,664,631	\$36,462,215	\$41,762,068	\$48,003,762	(\$9,339,131)	-19.5%
0       \$23,171,123       \$31,501,00       \$29,118,877       \$56,455,809       \$66,626,001       \$-,004,507         355       (\$10,170,252)       (\$30,730,319)       \$29,118,877       \$56,455,809       (\$66,626,000       \$18,061,000         20       \$3396,726,000       \$356,510,000       \$338,610,000       \$18,061,000       \$18,061,000         22       \$18,267,822       \$515,453,591       \$141,187,158       \$142,777,414       (\$33,194,414)         16       \$90,753,820       \$50,556       \$33,094,068       \$141,187,158       \$142,777,414       (\$33,194,414)         15)       (\$19,935,723)       (\$20,171,322)       \$513,000       \$141,187,158       \$142,777,414       (\$33,194,414)         15)       (\$19,935,723)       (\$20,171,322)       \$513,200       \$141,187,158       \$142,0777,414       (\$33,1762,677)         16)       \$53,232       \$53,055,584       \$59,996,300       \$12,692,298       (\$32,628,021)          16)       \$5642,312,000       \$587,531,000       \$650,782,000       \$587,630,021)          16)       \$542,312,000       \$587,531,000       \$5650,782,000       \$58,470,000)       \$58,470,000)         16       \$3,961,212,856       \$5,314,622,432       \$5,144,622,432	AINT FRANCIS	\$84,991,510 \$6 754 467	\$170,267,416	\$184,326,469 \$11,261,210	\$213,026,728 \$14 965 943	\$285,986,494 \$40,700,002	(\$115,719,078) *** 004.227	-40.5%
00       \$336,726,000       \$336,510,000       \$338,665,000       \$18,061,000         20       \$18,267,500       \$15,453,591       \$13,094,068       \$11,400,566       \$6,867,256         20       \$100,583,000       \$75,453,591       \$13,004,068       \$11,400,566       \$6,867,256         20       \$100,583,000       \$70,813,000       \$141,187,158       \$142,777,414       (\$33,194,414)         51       \$100,583,000       \$70,813,000       \$141,187,158       \$142,777,414       (\$33,194,414)         15)       \$100,553,200       \$93,058,584       \$99,996,300       \$142,777,414       (\$33,1762,677)         15)       \$100,553,200       \$50,996,300       \$142,777,414       (\$33,1762,677)         15)       \$100,573,820       \$93,058,584       \$99,996,300       \$122,516,497       (\$31,762,677)         15)       \$41,935,723       \$13,271,987       \$12,692,298       (\$32,628,021)       \$144,622,432       (\$1,183,409,576)         16       \$3,961,212,856       \$3,611,828,955       \$4,549,782,557       \$5,144,622,432       (\$1,183,409,576)       \$146,622,432       (\$1,183,409,576)       \$146,622,432       \$1,183,409,576)       \$1,600,676       \$1,600,676       \$1,600,676       \$1,600,676       \$1,600,676       \$1,600,676       \$1,610,676<		40,134,107 (\$40 859 335)	(\$10.170.252)	\$30 730 310	\$20 118 877	\$56 455 800	(\$66,626,061)	1
22         \$18,267,822         \$15,453,591         \$13,094,068         \$11,400,566         \$6,867,256           00         \$109,583,000         \$70,813,000         \$141,187,158         \$142,777,414         (\$33,194,414)           46         \$90,753,820         \$93,058,584         \$99,996,300         \$112,576,497         (\$31,762,677)           15)         (\$19,935,723)         (\$20,171,322)         \$13,271,987         \$122,516,497         (\$31,762,677)           00         \$642,312,000         \$587,531,000         \$650,782,000         (\$33,612,012)           01         \$642,312,000         \$587,531,000         \$6520,782,000         (\$8,470,000)           04         \$33,961,212,856         \$3,611,828,955         \$4,549,782,557         \$5,144,622,432         (\$1,183,409,576)           16m< Hospital Reporting System Report 185	AINT VINCENT	\$373.265.000	\$396.726,000	\$356.510,000	\$380.811.000	\$378.665.000	\$18.061.000	
00         \$109,583,000         \$70,813,000         \$141,187,158         \$142,777,414         (\$33,194,414)           46         \$90,753,820         \$93,058,584         \$99,996,300         \$122,516,497         (\$31,762,677)           15)         (\$19,935,723)         (\$20,171,322)         \$13,271,987         \$122,516,497         (\$31,762,677)           00         \$642,312,000         \$587,531,000         \$620,423,000         \$650,782,000         (\$8,470,000)           44         \$3,961,212,856         \$3,611,828,955         \$4,549,782,557         \$5,144,622,432         (\$1,183,409,576)           60         \$642,312,000         \$587,531,000         \$650,782,000         (\$8,470,000)         \$650,782,000         \$664,7000)         \$664,70000         \$650,782,000         \$664,70000         <	HARON	\$18,267,822	\$18,267,822	\$15,453,591	\$13,094,068	\$11,400,566	\$6,867,256	60.2%
46       \$90,753,820       \$93,058,584       \$99,996,300       \$122,516,497       (\$31,762,677)       -         15)       (\$19,935,723)       (\$20,171,322)       \$13,271,987       \$12,692,298       (\$32,628,021)       -2         00       \$642,312,000       \$587,531,000       \$620,423,000       \$650,782,000       (\$8,470,000)         44       \$3,961,212,856       \$3,611,828,955       \$4,549,782,557       \$5,144,622,432       (\$1,183,409,576)       -         160       Hospital Reporting System Report 185       \$4,549,782,557       \$5,144,622,432       (\$1,183,409,576)       -	TAMFORD	\$82,055,000	\$109,583,000	\$70,813,000	\$141,187,158	\$142,777,414	(\$33,194,414)	-23.2%
15)       (\$19,935,723)       (\$20,171,322)       \$13,271,987       \$12,692,298       (\$32,628,021)       -2         00       \$642,312,000       \$587,531,000       \$620,423,000       \$650,782,000       (\$8,470,000)         44       \$3,961,212,856       \$3,611,828,955       \$4,549,782,557       \$5,144,622,432       (\$1,183,409,576)       -         16m       Hospital Reporting System Report 185       \$4,549,782,557       \$5,144,622,432       (\$1,183,409,576)       -	ATERBURY	\$40,084,846	\$90,753,820	\$93,058,584	\$99,996,300	\$122,516,497	(\$31,762,677)	-25.9%
00       \$642,312,000       \$587,531,000       \$620,423,000       \$650,782,000       (\$8,470,000)         14       \$3,961,212,856       \$3,611,828,955       \$4,549,782,557       \$5,144,622,432       (\$1,183,409,576)       -         16       16       16       16       16       16       16       16       16         16       16       16       1782,557       \$5,144,622,432       (\$1,183,409,576)       -       -         16 <t< td=""><td>(INDHAM</td><td>(\$25,203,815)</td><td>(\$19,935,723)</td><td>(\$20,171,322)</td><td>\$13,271,987</td><td>\$12,692,298</td><td>(\$32,628,021)</td><td>-257.1%</td></t<>	(INDHAM	(\$25,203,815)	(\$19,935,723)	(\$20,171,322)	\$13,271,987	\$12,692,298	(\$32,628,021)	-257.1%
44 \$3,961,212,856 \$3,611,828,955 \$4,549,782,557 \$5,144,622,432 (\$1,183,409,576) from Hospital Reporting System Report 185	ALE-NEW HAVEN	\$567,531,000	\$642,312,000	\$587,531,000	\$620,423,000	\$650,782,000	(\$8,470,000)	-1.3%
	TATEWIDE TOTAL	\$2,956,555,544	\$3,961,212,856	\$3,611,828,955	\$4,549,782,557	\$5,144,622,432	(\$1,183,409,576)	-23.0%
	Internet Levense			0				
	ource. Audited Fillaricial Mamorial L		ri riuspitai reputitig		0000			

FY 2010 Hospital F	FY 2010 Hospital Ratio of Cost to Charge	arge Data					
Ratio:	TOTAL EXPENSES	TOTAL GROSS REVENUE	TOTAL OTHER OPERATING REVENUE	RATIO OF COST TO CHARGES (RCC)*	MEDICARE CHARGES	MEDICARE PAYMENTS	MEDICARE PAYMENT TO COST DATA
Calculation:				Total Oper Exp/(Gross Rev + Other Oper Rev)			Medicare Payments/ (Medicare Chrges * RCC)
Source:	OHCA's HRS Report 185	OHCA's HRS Report 185	OHCA's HRS Report 185	OHCA's HRS Report 185	OHCA's HRS Report 185	OHCA's HRS Report 185	OHCA's HRS Report 185
BACKUS	\$262,102,283	\$585,390,725	\$4,374,927	0.44	\$225,705,418	\$76,969,419	0.77
BRIDGEPORT	\$350,215,000	\$1,185,589,696	\$5,828,673	0.29	\$467,532,904	\$131,046,933	0.95
BRISTOL	\$130,987,633	\$361,761,243	\$4,183,082	0.36	\$161,483,379	\$49,143,622	0.85
CT CHILDREN'S	\$200,115,623	\$371,042,266	\$24,648,825	0.51	\$392,887	\$3,595,475	18.10
DANBURY	\$460,314,702	\$1,042,814,916	\$7,515,933	0.44	\$451,586,267	\$156,075,045	0.79
DAY KIMBALL	\$100,411,939	\$168,847,092	\$2,972,027	0.58	\$64,737,070	\$36,161,856	0.96
DEMPSEY	\$252,835,619	\$515,222,573	\$1,509,223	0.49	\$200,954,053	\$97,460,404	0.99
<b>ESSENT SHARON</b>	\$48,108,598	\$121,087,947	\$530,398	0.40	\$59,558,096	\$21,164,872	0:00
GREENWICH	\$287,530,757	\$900,732,964	\$22,912,084	0.31	\$340,738,738	\$74,905,519	0.71
GRIFFIN	\$120,493,484	\$381,244,191	\$3,781,488	0.31	\$175,839,343	\$50,678,054	0.92
HARTFORD	\$920,001,155	\$1,901,719,123	\$129,170,425	0.45	\$841,854,883	\$322,002,492	0.84
CENTRAL CT	\$381,476,536	\$800,740,049	\$23,393,788	0.46	\$355,419,733	\$128,895,993	0.78
HUNGERFORD	\$108,897,163	\$188,222,806	\$5,277,783	0.56	\$84,009,999	\$48,430,129	1.02
NOSNHOL	\$67,684,735	\$151,379,867	\$571,177	0.45	\$69,163,715	\$21,517,044	0.70
LAWRENCE	\$299,648,936	\$624,951,148	\$14,292,897	0.47	\$243,761,397	\$98,441,244	0.86
MANCHESTER	\$170,234,748	\$419,195,373	\$10,448,262	0.40	\$179,677,507	\$61,571,207	0.86
MIDSTATE	\$190,181,772	\$374,870,862	\$18,695,433	0.48	\$166,558,985	\$63,158,315	0.78
MIDDLESEX	\$312,521,510	\$938,143,113	\$8,002,619	0.33	\$417,265,072	\$112,560,921	0.82
MILFORD	\$86,047,738	\$204,296,146	\$779,865	0.42	\$98,012,518	\$30,416,739	0.74
NEW MILFORD	\$91,802,230	\$240,127,700	\$3,523,807	0.38	\$107,262,062	\$25,840,252	0.64
NORWALK	\$337,444,501	\$741,032,516	\$13,756,910	0.45	\$317,139,995	\$99,503,449	0.70
ROCKVILLE	\$65,883,977	\$147,134,140	\$5,266,293	0.43	\$62,322,233	\$23,252,360	0.86
ST. FRANCIS	\$614,686,051	\$1,404,989,047	\$29,113,845	0.43	\$613,304,183	\$249,778,038	0.95
ST. MARY'S	\$196,985,263	\$481,019,806	\$8,481,266	0.40	\$185,574,920	\$84,432,027	1.13
ST. RAPHAEL	\$491,472,461	\$1,287,870,181	\$20,294,147	0.38	\$688,209,507	\$222,480,164	0.86
ST. VINCENT'S	\$351,813,000	\$928,515,628	\$12,404,000	0.37	\$449,462,026	\$148,147,249	0.88
STAMFORD	\$431,680,034	\$1,288,625,721	\$24,062,351	0.33	\$478,347,624	\$102,485,288	0.65
WATERBURY	\$237,519,576	\$815,767,927	\$10,576,444	0.29	\$388,396,855	\$99,518,147	0.89
WINDHAM	\$91,501,818	\$193,955,564	\$2,622,664	0.47	\$79,106,934	\$36,106,801	0.98
YALE-NEW HAVEN	\$1,297,936,000	\$3,902,060,165	\$11,389,417	0.33	\$1,254,614,108	\$396,592,611	0.95
STATEWIDE	\$8,958,534,842	\$22,668,350,495	\$430,380,053	0.39	\$9,227,992,411	\$3,072,331,669	0.86
MEDIAN	\$245,177,598	\$550,306,649	\$8,241,943	0.42	\$213,329,736	\$80,700,723	0.86
* RCC is rounded to t	* RCC is rounded to two digits for presentation purposes.	ion purposes.					

# APPENDIX O: HOSPITAL RATIO OF COST TO CHARGE DATA

FY 2010 Hospital F	FY 2010 Hospital Ratio of Cost to Charge Data	Irge Data						
ţ	MEDICAID	MEDICAID	MEDICAID PAYMENT TO	TOTAL NON GOVT	TOTAL NON GOVT			PRIVATE PAYMENT TO
Katto:	CHARGES	PAYMENIS	COST DATA Medicaid Payments/ (Medicaid Chrges *	СНАКСЕЗ		CHARGES	PAYMENIS	COST UATA Non-Govt Pymts - Uninsrd Pymts/((Non- Govt Chrgs-Uninsrd
Calculation:	OHCA'S HRS	OHCA'S HRS	ACC) OHCA'S HRS	OHCA'S HRS	OHCA'S HRS	OHCA'S HRS	OHCA'S HRS	Chrgs)*RCC) OHCA's HRS
BACKUS	\$73,995,947	\$19,918,093	0.61	\$256,545,666	\$155,853,342	\$13,942,288	\$3.099.707	1.42
BRIDGEPORT	\$281,388,190	\$59,364,198	0.72	\$405,205,641	\$152,671,902	\$40,560,464	\$3,288,819	1.39
BRISTOL	\$48,959,762	\$12,487,258	0.71	\$137,745,436	\$55,032,662	\$6,515,439	\$407,450	1.16
CT CHILDREN'S	\$187,968,586	\$65,724,554	0.69	\$181,123,513	\$108,425,402	\$5,636,814	\$1,266,206	1.21
DANBURY	\$98,525,056	\$27,587,469	0.64	\$476,971,370	\$278,426,338	\$27,210,293	\$8,030,434	1.37
DAY KIMBALL	\$27,418,131	\$11,398,197	0.71	\$72,382,567	\$47,447,378	\$3,799,500	\$175,656	1.18
DEMPSEY	\$82,354,550	\$30,090,261	0.75	\$220,911,737	\$112,889,481	\$4,104,059	\$477,120	1.06
ESSENT SHARON	\$4,836,030	\$1,480,573	0.77	\$51,276,724	\$24,515,877	\$3,397,401	\$716,609	1.26
GREENWICH	\$23,952,702	\$4,340,316	0.58	\$516,722,413	\$186,927,133	\$34,132,154	\$3,589,710	1.22
GRIFFIN	\$42,452,421 \$203 764 076	\$11,304,888 © © 07 522	0.85	\$157,567,140 \$710,600,462	\$55,363,288 ¢361,061,602	\$9,742,915 \$47,430,770	\$539,191 ©2 616 040	1.19
	\$100,000,020 \$100,040,040	\$40,921,922	00.0	\$113,033,402 \$200 740 042	#1001,0001,002	011,130,13 010 E01 013	#C,UIU,343	± 2
HINGERFORD	\$129,340,113 \$27 012 033	\$11 DED 950	0.82	\$590,/48,912 \$60,006,880	\$ 100,009,008 \$ 38 460 068	\$4 833 620	\$0,083,760 \$1,223,252	1.28
IOHNSON	\$15 725 473	\$4 270 748	0.61	\$64,000,000	\$34 911 509	\$3 046 095	\$221.346	1 28
LAWRENCE	\$79,370,051	\$26,012,944	0.70	\$251,173,831	\$151,125,329	\$12,440,439	\$0	1.35
MANCHESTER	\$48,052,093	\$12,838,356	0.67	\$175,831,222	\$80,684,016	\$12,372,982	\$3,423,922	1.19
MIDSTATE	\$49,786,738	\$16,421,372	0.68	\$150,493,817	\$94,458,495	\$11,675,728	\$643,398	1.40
MIDDLESEX	\$98,984,727	\$27,521,859	0.84	\$401,833,456	\$181,501,628	\$21,265,632	\$6,557,339	1.39
MILFORD	\$17,526,241	\$4,005,840	0.54	\$87,922,426	\$35,481,811	\$5,706,970	\$343,268	1.02
NEW MILFORD	\$14,877,902	\$4,034,622	0.72	\$115,856,329	\$54,625,501	\$5,009,190	\$274,542	1.30
NORWALK	\$88,516,105	\$22,926,292	0.58	\$325,314,726	\$168,475,827	\$33,610,899	\$2,534,635	1.27
	\$19,590,950	\$5,933,583	0.70	\$60,244,853	\$30,009,695	\$5,219,611	\$925,381	1.22
SI. FRANCIS	\$223,274,924	\$59,129,523	0.62	\$525,333,144	\$252,839,957	\$27,510,697	\$3,309,289	1.17
ST. MARY'S	\$96,241,350	\$25,333,357	0.65	\$186,327,093	\$71,119,217	\$10,633,998	\$249,027	1.00
ST. RAPHAEL	\$153,085,810	\$37,701,156	0.66	\$419,934,412	\$183,067,786	\$29,836,109	\$4,894,463	1.22
ST. VINCENT'S	\$130,985,683	\$32,883,534	0.67	\$329,316,787	\$148,985,162	\$40,048,835	\$2,828,590	1.35
STAMFORD	\$122,028,972	\$21,500,232	0.54	\$655,558,531	\$268,889,831	\$63,573,241	\$2,164,844	1.37
WATERBURY	\$108,682,556	\$19,487,482	0.62	\$280,737,111	\$89,132,989	\$16,351,062	\$714,101	1.16
WINDHAM	\$31,291,584	\$10,787,671	0.74	\$76,539,290	\$34,004,938	\$4,858,520	\$302,544	1.01
YALE-NEW HAVEN	\$754,441,421	\$151,134,790	0.60	\$1,692,463,167	\$686,420,715	\$105,285,833	\$20,122,958	1.27
STATEWIDE	\$3,375,331,027	\$875,900,612	0.67	\$9,354,806,998	\$4,298,508,447	\$630,033,480	\$80,923,516	1.25
MEDIAN	\$80,862,301	\$20,709,163	0.68	\$236,042,784	\$110,657,442	\$12,406,711	\$1,244,729	1.22

### APPENDIX O: HOSPITAL RATIO OF COST TO CHARGE DATA

Ratio:	EQUITY FINANCING RATIO	CASH FLOW TO TOTAL DEBT	LONG TERM DEBT TO CAPITALIZATION
		(Excess Revenue Over Expense + Depreciation)	
Optional	Net Assets / Total	/ (Current Liab. + Long	Long Term Debt / (Lon
Calculation:	Assets	Term Debt)	Term Debt + Net Asset
Source:	HRS Report 185	HRS Report 185 38.3	HRS Report 185
BACKUS BRIDGEPORT	47.4 34.6	38.3	28.9 31.4
	8.4	14.4	
BRISTOL			76.9
CTCMC DANBURY	62.0 70.3	31.1 42.5	17.7 16.1
DAY KIMBALL DEMPSEY	27.7 60.3	29.8 57.3	39.9
GREENWICH	70.3		1.9
GRIFFIN	-14.1	40.4 6.6	12.0 152.7
HARTFORD	47.0	39.1	152.7
HOSPITAL OF CENTRAL CT	39.7	20.8	20.4
HUNGERFORD	49.7	34.2	9.3
JOHNSON	18.6	105.7	58.9
AWRENCE MEM.	47.7	18.0	27.7
	10.1	14.3	75.3
MIDSTATE	31.0	20.1	52.2
MIDDLESEX	36.9	36.9	32.3
MILFORD	37.1	-1.4	6.6
	50.4	27.3	16.7
NORWALK	51.4	45.4	10.4
ROCKVILLE	40.9	16.1	38.2
SAINT FRANCIS	23.3	5.1	58.1
		36.4	51.6
SAINT MARY SAINT RAPHAEL	-4.0	10.9	-23.7
	69.9	51.5	15.1
SHARON	29.9	15.2	64.8
STAMFORD	25.5	26.7	54.3
WATERBURY	60.3	21.0	16.7
WINDHAM	-29.4	9.5	-3881.7
YALE-NEW HAVEN	36.4	19.2	43.2
STATEWIDE AVERAGE	41.1	25.2	31.4
STATEWIDE MEDIAN	37.0	27.0	28.3
Source: FY 2010 Audited Finar	ncial Statements data fror	n Hospital Reporting Syste	m Report 185

FY 2010 Hospital Liquidi	-			
			DAYS REVENUE IN	
			PATIENTS	AVERAGE
	CURRENT	DAYS CASH ON	ACCOUNTS	PAYMENT
Ratio:	RATIO	HAND	RECEIVABLE	PERIOD
Tatio.			Net Patient Account	T EIKIOD
			Receivable and	
		(Cash+Short Term	Third Party Payer	
		Investments) /	Activity /	Current Liabilities
	Current Assets /	((Total Expenses -	(Net Patient	(Total Expenses
Calculation:	Current Liabilities	Depreciation)/365)	Revenues / 365)	Depreciation)/365
			,	
Source: BACKUS	HRS Report 185 3.90	HRS Report 185 108	HRS Report 185 38	HRS Report 185 4
BRIDGEPORT	1.95	68	28	5
	1.95			
BRISTOL		24	43	6
	0.96	6	33	7
	3.21	168	31	7
	2.04	60	32	5
DEMPSEY	1.58	0	39	4
GREENWICH	2.69	76	42	5
GRIFFIN	1.03	43	47	10
HARTFORD	1.58	14	53	5
HOSPITAL OF CENTRAL CT	0.91	23	17	7
HUNGERFORD	1.23	19	31	5
JOHNSON	0.89	23	40	9
AWRENCE MEM.	3.71	175	25	6
MANCHESTER	0.98	16	54	10
MIDSTATE	1.93	57	45	6
MIDDLESEX	2.21	97	43	7
MILFORD	0.95	2	48	6
NEW MILFORD	1.68	30	27	5
NORWALK	2.05	40	45	4
ROCKVILLE	1.73	34	56	11
SAINT FRANCIS	1.59	70	38	7
SAINT MARY	1.75	44	29	6
SAINT RAPHAEL	0.72	11	41	10
SAINT VINCENT	1.63	23	33	5
SHARON	1.51	0	40	5
STAMFORD	1.72	45	44	6
NATERBURY	1.79	26		4
NINDHAM	2.10	14	66	4
YALE-NEW HAVEN	2.72	120	37	6
STATEWIDE AVERAGE	1.89	62	39	6
STATEWIDE MEDIAN	1.70	32	40	6
Source: FY 2010 Audited Finan	cial Statements data	from Hospital Reporti	ng System Report 185	5

TOTAL         TOTAL <th< th=""><th>FY 2010 HOSPITAL UNCOMPENSATED</th><th>_</th><th>CARE DATA</th><th></th><th></th><th></th><th></th><th></th></th<>	FY 2010 HOSPITAL UNCOMPENSATED	_	CARE DATA					
TOTAL         TOTAL         NUCOMPENSATE         COST TO COST TO COST TO         COST TO CARE COSTS         POINTAL CARE COSTS         POINT CARE COSTS <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>								
Interview         Total Oper Ext         Total Oper Ext         Total Oper Ext         Mat           Interview         Mat         Mat         Mat         Mat         Mat         Mat           Interview         Mat         Mat         Mat         Mat         Mat         Mat         Mat         Mat           Interview         Statility         Mat         Mat         Mat         Mat         Mat         Mat         Mat           Interview         Statility		CHARITY CARE	BAD DEBTS	TOTAL UNCOMPENSATED CARE CHARGES	RATIO OF COST TO CHARGE*	UNCOMPENSATED CARE COSTS	TOTAL HOSPITAL EXPENSES	UCC % OF TOTAL EXPENSES
Outce         HFS Report 165         Report 165         Seo.2102.280           1         5	Calculation:	N/A	N/A	(Charity Care + Bad Debts)	Total Oper Exp/ (Gross Rev + Other Oper Rev)	(Charity Care + Bad Debts)* RCC	NA	Uncomp Care/Total Expenses
65.321.367         514.560.266         52.08.266 is in the stand         52.06 is in the stand         52.00 is in the stand         55.00 is in the stand         52.00 is in	Source:	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185
S1004         S2561/67         S71004		\$6,321,367	\$14,508,284	\$20,829,651	0.44	\$9,257,065	\$262,102,283	3.5%
1         5308/103         51/2034/51         0.36         54/012/103         53/308/163           51/307/128         51/307/128         51/307/128         51/307/128         51/307/128         50/115/27           1         51/207/52         51/307/128         51/307/128         51/307/128         50/115/27           1         51/207/52         51/304/13         57/328         50/115/27         52/04/128           51/104/104         51/304/13         57/369/163         57/369/163         52/04/129         52/04/128           51/104/104         53/31/910         55/15/161         0.44         50/31/910         52/04/128           51/104/104         51/104/107         51/104/107         51/104/107         59/04/148         50/04/156           51/104/104         55/110/107         51/104/107         51/104/107         51/104/107         52/04/156           51/104/104         55/110/107         51/104/107         51/104/107         52/04/156         52/04/156           51/104/104         55/110/107         55/110/107         52/04/156         52/04/156         52/04/156           51/104/104         55/110/107         55/110/107         55/04/156         52/04/156         52/04/156           51/104/107         55/04/10	BRIDGEPORT	\$12,024,692	\$25,581,567	\$37,606,259	0.29	\$11,054,283	\$350,215,000	3.2%
1         13.3.6.7.3         53.3.0.2.32         54.620.01         0.51         52.41.006         53.001.15 (c2)           1         51.3.01.26         53.3.00.871.00         53.3.00.871.00         53.00.871.00         5400.311.000 <t< td=""><td>BRISTOL</td><td>\$259,103</td><td>\$10,944,348</td><td>\$11,203,451</td><td>0.36</td><td>\$4,010,210</td><td>\$130,987,633</td><td>3.1%</td></t<>	BRISTOL	\$259,103	\$10,944,348	\$11,203,451	0.36	\$4,010,210	\$130,987,633	3.1%
S12.77/302         S10.687/106         \$22.454,941         0.44         \$10.279,236         \$460.3147         2           S1.104.104         \$5.106.7126         \$3.312.220         \$4,703.481         0.56         \$2.745,77         \$100.4109           S1.104.104         \$5.6936         \$7.704.010         \$2.665.418         0.40         \$395.0555         \$49.0101.65           S1.104.104         \$5.6936         \$1.240.101         \$0.246.418         0.40         \$395.0555         \$49.0101.65           S2.7607.152         \$51.761.01         \$10.404.60         \$50.566.53         \$50.567.65         \$57.001.165           S2.7607.152         \$51.784.757         \$50.567.65         \$57.001.165         \$57.001.165           FALCT         \$53.254.094         \$51.7400         \$54.749         \$56.301         \$54.749         \$56.301         \$56.4735           FALCT         \$53.661.95         \$51.7400         \$56.321.919         \$0.45         \$51.756.01         \$50.964.735           FALCT         \$53.661.91         \$51.757.710         \$51.757.710         \$51.756.710         \$51.757.710         \$51.757.717           FALCT         \$53.661.91         \$51.757.710         \$51.757.710         \$51.757.716         \$51.950.165         \$51.757.7176         \$51.950.1	CT CHILDREN'S	\$1,326,729	\$3,302,352	\$4,629,081	0.51	\$2,341,098	\$200,115,623	1.2%
No.         S1.31         S2.30         S2.31         S	DANBURY	\$12,767,832	\$10,687,109	\$23,454,941	0.44	\$10,279,289	\$460,314,702	2.2%
\$110,00         \$589,007         \$7,964,010         0.40         \$539,065 (6)         \$222,655 (6)         \$320,055 (6)         \$320,055 (6)         \$320,055 (6)         \$320,055 (6)         \$320,055 (6)         \$320,055 (6)         \$320,055 (6)         \$320,055 (6)         \$320,055 (6)         \$320,051 (6)         \$3	DAY KIMBALL	\$1,391,261	\$3,312,220	\$4,703,481	0.58	\$2,748,737	\$100,411,939	2.7%
\$707.288         \$174.130         \$2.515.418         0.40         \$995.025         \$840.08.696           \$200.08.112         \$1.26.101         \$1.26.101         \$1.26.101         \$1.26.101         \$2.840.08.665         \$2.840.08.666         \$2.840.08.666         \$2.840.08.666         \$2.840.08.666         \$2.840.08.666         \$2.840.01.165         \$2.84	DEMPSEY	\$1,104,104	\$6,859,997	\$7,964,101	0.49	\$3,896,815	\$252,835,619	1.5%
S20038 b12         S10,503,652         S30,52,444         0.31         S9,907,665         S26750,77           FAL CT         \$8,937,647         \$1,261,61         \$10,204,652         \$30,304,615         \$200,401,65         \$210,470,65         \$210,470,65         \$210,270,01         \$210,210,01         \$210,210,01         \$210,210,01         \$210,210,01         \$210,210,01         \$210,210,01         \$210,210,01         \$210,210,01         \$210,210,01         \$210,210,01         \$210,210,01         \$210,210,01         \$210,210,01         \$210,210,01         \$210,210,01         \$210,210,01         \$210,210,01	ESSENT SHARON	\$767,288	\$1,748,130	\$2,515,418	0.40	\$995,025	\$48,108,598	2.1%
8.8.958.645         \$1.2.46,161         \$10.2.04,806         0.31         \$3.193.566         \$2.20,393.646           RAL CT         \$5.7.907,152         \$5.7.37,377         \$6.0.31         \$5.3.666         \$2.3.82,001,155         \$220,001,155           RAL CT         \$5.4.7067         \$5.3.7.34,75         \$6.5.33,1949         \$5.3.65,605         \$5.3.43,649         \$5.3.65,610         \$5.8.47,057         \$5.8.47,057         \$5.8.47,057         \$5.8.47,057         \$5.8.47,057         \$5.8.47,057         \$5.8.47,057         \$5.8.47,057         \$5.9.656         \$5.3.53,449         \$5.8.47,057         \$5.9.656         \$5.7.34,163         \$5.7.06,1633         \$5.7.02,47,128         \$5.7.02,47,128         \$5.7.02,47,128         \$5.7.02,47,128         \$5.7.02,47,128         \$5.7.02,47,128         \$5.7.02,47,128         \$5.7.02,47,128         \$5.7.02,47,128         \$5.7.02,47,128         \$5.7.02,416         \$5.7	GREENWICH	\$20,038,812	\$10,503,632	\$30,542,444	0.31	\$9,507,865	\$287,530,757	3.3%
\$27507.152         \$3724,767         \$65,331,919         0.45         \$22,656,623         \$320,001,155           FALCT         \$84,4057         \$35,43,403         \$313,130         \$317,1345         \$314,165         \$321,4440         \$381,476,556           \$314,0155         \$314,311,17         \$17,534,82         0.45         \$12,68,260         \$596,4356         \$57,664,756           \$314,0155         \$314,0152         \$315,345         \$14,381,177         \$17,534,82         0.45         \$12,562,03         \$509,648,666           \$314,0152         \$315,346         \$11,035,246         \$314,035,276         0.44         \$51,261,503         \$519,444         \$509,648,666           \$305,610         \$51,65,603         \$3,643,177         0.45         \$51,264,756         \$519,444         \$590,648,666           \$305,610         \$51,753,466         \$14,03,576         0.33         \$1,201,204,176         \$5190,137           \$318,026,03         \$51,036,03         \$31,337,772         \$32,44,067         \$318,026,10         \$318,026,176           \$318,026,03         \$52,036,03         \$53,137,770         \$318,066,173         \$318,022,190           \$319,021,021         \$53,036,03         \$31,341,073         \$318,046,616         \$318,046,616           \$310,322,0	GRIFFIN	\$8,958,645	\$1,246,161	\$10,204,806	0.31	\$3, 193,586	\$120,493,484	2.7%
TALCT         584.40.571         595.64.356         517.666         583.17.460         538.14.566           1         53.446         53.447         0.66         53.317.460         539.47.566           1         53.546         52.168.433         51.06.81         53.06.81         53.06.81           1         53.345         54.331.17         51.534.62         0.46         53.545.86         51.00.817.65           2         53.153.445         54.1381.17         51.534.62         0.47         58.2158.65         51.00.817.12           3         53.671.2590         58.949.212         0.40         53.545.86         51.00.817.12           5         53.671.2590         58.949.212         0.40         53.545.86         51.00.11           5         53.60.13         51.037.690         53.137.7797         0.48         56.112.591         51.00.1172           5         53.60.13         51.041.63.55         0.48         51.61.61.690         53.14.46         59.16.172           5         55.60.13         57.041.63.55         0.48         51.861.660         53.14.217         59.180.220           5         5         5         5         0.48         51.861.66         53.14.50         53.14.50	HARTFORD	\$27,507,152	\$37,824,767	\$65,331,919	0.45	\$29,595,623	\$920,001,155	3.2%
S1         S2         S2 <ths2< th="">         S2         S2         S2<!--</td--><td>HOSPITAL OF CENTRAL CT</td><td>\$8,420,571</td><td>\$9,548,336</td><td>\$17,968,907</td><td>0.46</td><td>\$8,317,480</td><td>\$381,476,536</td><td>2.2%</td></ths2<>	HOSPITAL OF CENTRAL CT	\$8,420,571	\$9,548,336	\$17,968,907	0.46	\$8,317,480	\$381,476,536	2.2%
1         \$230,655         \$2,54,004         \$2,84,749         0.45         \$1,258,250         \$64,755         \$57,64,764         \$57,64,764         \$57,64,764         \$57,64,764         \$57,64,764         \$57,64,764         \$57,64,764         \$57,64,764         \$57,64,764         \$52,266,613         \$51,04,65,523         \$64,755         \$53,64,663         \$51,04,65,523         \$50,043,122         \$50,043,123         \$51,04,013         \$50,043,122         \$50,043,122         \$50,043,123         \$51,04,013         \$50,043,122         \$50,043,122         \$50,043,123         \$51,04,013         \$51,04,013         \$51,04,	HUNGERFORD	\$1,421,695	\$2,413,649	\$3,835,344	0.56	\$2,158,433	\$108,897,163	2.0%
1         53,153,445         51,154,46         51,554,622         0.47         56,13,645         51,754,622         0.47         56,13,635         51,02,31,64         5296,643         510,131,72           1         53,637,963         51,186,633         51,186,633         51,180,6543         51,103,525         0.46         55,345,685         510,117         510,1172           1         59,520,361         51,186,436         57,07,698         57,07,698         0.45         57,061,633         56,01778         56,01778           1         59,520,361         51,186,430         57,07,698         57,07,698         0.45         57,061,633         56,01778           2         58,520,361         57,036,690         54,12616         0.45         51,967,111         591,802,200           518,026,000         53,230,640         55,273,975         0.38         51,967,133         533,977         533,977           57,204,010         53,1044,617         54,1466         54,156,667         51,897,1450         533,444,601           57,204,010         53,144,601         54,1466         54,166,004         51,897,110         51,997,200           57,041,010         51,043,566         51,044,567         52,147,704         51,247,601         51,917,601	NOSNHOL	\$280,655	\$2,544,094	\$2,824,749	0.45	\$1,258,250	\$67,684,735	1.9%
	LAWRENCE	\$3,153,445	\$14,381,177	\$17,534,622	0.47	\$8,219,444	\$299,648,936	2.7%
83.637,983         \$10,465,42         \$14,103,526         0.48         \$6,815,201         \$100,181,772           89.520,361         \$11,588,436         \$21,378,797         0.33         \$7,061,633         \$312,521,610           \$5299,029         \$6,738,666         \$7,037,696         \$7,037,696         0.42         \$2,962,944         \$86,047,738           \$5299,029         \$5,73,975         0.38         \$7,037,696         0.445         \$1,907,111         \$91,802,230           \$51,80,020         \$53,320,840         \$5,306,519         \$5,313,615         \$2,17,394         \$1,80,945         \$51,802,681         \$51,802,681         \$51,802,681         \$51,802,681         \$51,802,681         \$51,802,681         \$51,802,681         \$51,802,681         \$51,802,681         \$51,802,681         \$51,802,681         \$51,802,681         \$51,802,681         \$51,802,681         \$51,802,681         \$51,802,681         \$51,802,682         \$52,10770         \$51,613,000         \$52,161,700         \$51,613,000         \$52,161,700         \$51,613,000         \$52,161,700         \$51,802,682         \$52,161,700         \$51,613,000         \$52,161,700         \$51,613,000         \$52,161,700         \$51,613,000         \$52,161,700         \$51,613,000         \$52,161,700         \$51,613,000         \$52,161,770         \$51,613,600         \$52	MANCHESTER	\$2,236,613	\$6,712,599	\$8,949,212	0.40	\$3,545,885	\$170,234,748	2.1%
	MIDSTATE	\$3,637,983	\$10,465,542	\$14,103,525	0.48	\$6,815,201	\$190,181,772	3.6%
	MIDDLESEX	\$9,520,361	\$11,858,436	\$21,378,797	0.33	\$7,061,633	\$312,521,510	2.3%
	MILFORD	\$299,029	\$6,738,669	\$7,037,698	0.42	\$2,952,944	\$86,047,738	3.4%
1 $10$ $1$	NEW MILFORD	\$2,208,785	\$3,065,190	\$5,273,975	0.38	\$1,987,111	\$91,802,230	2.2%
	NORWALK	\$18,026,000	\$23,255,695	\$41,281,695	0.45	\$18,455,851	\$337,444,501	5.5%
	ROCKVILLE	\$772,244	\$3,601,814	\$4,374,058	0.43	\$1,890,942	\$65,883,977	2.9%
81.043.954       \$11.904.617       \$12.948.571       0.40       \$5.210.770       \$196.985.263         \$5.390.523       \$24,670.997       \$330.661.520       0.38       \$11.294,001       \$491,472,461         \$5.390.523       \$24,670.997       \$330.661.520       0.38       \$31,294,001       \$431,680.034         \$5,590.523       \$24,670.997       \$33,244,088       \$33,244,088       \$33,244,088       \$33,582,008       \$33,582,008       \$33,5181,300         \$5,910.785       \$5,91,785       \$30,61,550       0.33       \$51,671,931       \$431,680.034         \$51,910,845       \$14,986,815       \$51,686,00       0.33       \$21,671,931       \$331,519,576         \$52,446,867       \$51,910,845       \$51,910,845       \$56,313,912       0.33       \$22,9587,928       \$51,519,576         \$52,446,867       \$51,616,90       \$89,211,535       0.33       \$239,56,677       \$237,519,576       \$237,519,576         \$52,446,867       \$51,756,322       \$647,343,519       0.33       \$229,587,928       \$51,579,520       \$51,579,550       \$51,51,957         \$52,416,867       \$52,433,519       \$52,433,519       \$52,9587,528       \$51,570,826       \$51,570,826       \$51,570,826       \$51,570,826       \$51,570,826       \$51,570,826       \$51,570,	ST. FRANCIS	\$5,320,840	\$18,896,554	\$24,217,394	0.43	\$10,380,074	\$614,686,051	1.7%
(530,523)         \$24,670,997         \$30,061,520         0.38         \$11,294,001         \$491,472,461           (5)         \$7,662,000         \$30,582,008         \$33,244,008         0.37         \$14,299,563         \$351,813,000           (5)         \$23,197,082         \$30,582,008         \$33,244,008         0.37         \$14,299,563         \$331,813,000           (5)         \$19,10,845         \$14,985,815         \$16,896,660         0.29         \$4,856,677         \$237,519,576           (5)         \$1,910,845         \$14,985,815         \$16,896,660         0.29         \$4,856,677         \$237,519,576           (5)         \$52,446,867         \$51,892,045         \$65,31,912         0.477         \$233,954         \$51,890,034           (5)         \$52,446,867         \$51,615,905         \$65,31,912         0.33         \$229,587,928         \$1,297,936,000           (5)         \$52,159,222         \$542,767,197         \$647,343,519         0.33         \$229,587,928         \$1,297,936,000           (5)         \$521,557,322         \$542,767,322         \$547,335,19,576         \$529,587,928         \$1,297,936,000           (5)         \$521,576,322         \$542,776,322         \$542,776,322         \$529,577,936,000         \$1,105,100         \$1,105,100	ST. MARY'S	\$1,043,954	\$11,904,617	\$12,948,571	0.40	\$5,210,770	\$196,985,263	2.6%
\$7.662,000       \$30,582,008       \$38,244,008       0.37       \$14,299,663       \$351,813,000         \$\$23,197,082       \$\$42,704,703       \$65,901,785       0.33       \$21,671,931       \$431,680,034         \$\$1,910,845       \$\$14,985,815       \$16,896,660       0.29       \$4,866,677       \$237,519,576         \$\$2,446,867       \$\$3,867,045       \$\$16,896,660       0.29       \$\$4,866,677       \$\$293,954       \$\$91,501,818         \$\$2,815,845       \$\$61,051,690       \$\$86,313,912       0.47       \$\$2,938,954       \$\$91,501,818         \$\$28,159,845       \$\$61,051,690       \$\$86,211,535       0.33       \$\$29,587,928       \$\$1,297,936,000         \$\$21,576,322       \$\$429,767,197       \$\$647,343,519       0.39       \$\$29,587,928       \$\$1,297,936,000         \$\$21,07,576,322       \$\$249,756,322       \$\$249,782,6666       \$\$2,938,954       \$\$1,297,936,000         \$\$20,000       \$\$229,877,928       \$\$2,958,7928       \$\$1,297,936,000       \$\$2,938,954       \$\$21,50,336         \$\$21,07,576,322       \$\$249,782,6166       \$\$2,938,954       \$\$21,50,326       \$\$2,938,954       \$\$29,54,942         \$\$21,07,07,322       \$\$249,764,33,519       \$\$20,610       \$\$2,938,954       \$\$2,938,954       \$\$2,938,954,942         \$\$10 two	ST. RAPHAEL	\$5,390,523	\$24,670,997	\$30,061,520	0.38	\$11,294,001	\$491,472,461	2.3%
\$\$23,197,082         \$\$42,704,703         \$\$65,901,785         0.33         \$\$21,671,931         \$\$431,680,034         \$\$33,660,034         \$\$431,680,034         \$\$33,660,034         \$\$4,866,677         \$\$33,519,576         \$\$237,519,576         \$\$237,519,576         \$\$237,519,576         \$\$237,519,576         \$\$237,519,576         \$\$237,519,576         \$\$237,519,576         \$\$233,690,00         \$\$249,782,666         \$\$29,587,928         \$\$1,207,936,000         \$\$         \$\$1,207,936,000         \$\$         \$\$1,207,936,000         \$\$         \$\$249,782,666         \$\$29,587,928         \$\$1,297,936,000         \$\$         \$\$1,207,936,000         \$\$         \$\$         \$\$217,576,322         \$\$249,782,666         \$\$\$29,587,928         \$\$\$1,297,936,000         \$\$ <th< td=""><td>ST. VINCENT'S</td><td>\$7,662,000</td><td>\$30,582,008</td><td>\$38,244,008</td><td>0.37</td><td>\$14,299,563</td><td>\$351,813,000</td><td>4.1%</td></th<>	ST. VINCENT'S	\$7,662,000	\$30,582,008	\$38,244,008	0.37	\$14,299,563	\$351,813,000	4.1%
\$1,910,845       \$14,985,815       \$16,896,660       0.29       \$4,856,677       \$237,519,576         \$2,446,867       \$3,867,045       \$6,313,912       0.47       \$2,938,954       \$91,501,818         \$2,81,59,845       \$6,1051,690       \$89,211,535       0.47       \$2,938,954       \$1,297,936,000         \$2,81,59,845       \$6,1051,690       \$89,211,535       0.33       \$2,938,954       \$1,297,936,000         \$2,81,59,845       \$6,1,051,690       \$89,211,535       0.33       \$2,938,954       \$1,297,936,000         \$2,81,576,322       \$447,343,519       0.33       \$2,94,782,666       \$8,958,534,842       \$1,000         \$1 to two digits for presentation purposes.       \$10,030       \$2,49,782,666       \$8,958,534,842       \$1,000         \$1 to two digits for presentation purposes.       \$4,734,519       0.390       \$2,49,782,666       \$8,958,534,842         \$1 to two digits for presentation purposes.       \$1,000       \$1,000       \$2,000       \$2,000       \$2,000         \$1 to two digits for presentation purposes.       \$1,000       \$2,000       \$2,000       \$2,000       \$2,000         \$1 to two digits for presentation purposes.       \$2,000       \$2,000       \$2,000       \$2,000       \$2,000       \$2,000       \$2,000       \$2,000 </td <td>STAMFORD</td> <td>\$23,197,082</td> <td>\$42,704,703</td> <td>\$65,901,785</td> <td>0.33</td> <td>\$21,671,931</td> <td>\$431,680,034</td> <td>5.0%</td>	STAMFORD	\$23,197,082	\$42,704,703	\$65,901,785	0.33	\$21,671,931	\$431,680,034	5.0%
\$2,446,867         \$3,867,045         \$6,313,912         0.47         \$2,938,954         \$91,501,818         \$91,501,818           \$2,82,159,845         \$61,051,690         \$89,211,535         0.33         \$29,587,928         \$1,297,936,000         \$31,297,936,000           \$2,82,155,845         \$61,051,690         \$89,211,535         0.33         \$29,587,928         \$1,297,936,000         \$32,936,000           \$2,17,576,322         \$42,9767,197         \$647,343,519         0.39         \$249,782,666         \$8,958,534,842         \$31,297,936,000           \$1,000         \$100 to the sentation purposes.         \$0.39         \$249,782,666         \$8,958,534,842         \$30,616,74,944         \$30,616,74,944         \$30,616,744,944         \$30,616,744,944         \$30,616,744,944         \$30,616,744,944         \$30,616,744,944         \$30,616,744,944         \$30,616,744,944         \$30,616,744,944,944,944         \$30,616,744,944,944,944,944,944,944,944         \$30,616,744,944,944,944,944,944,944,944,944,944	WATERBURY	\$1,910,845	\$14,985,815	\$16,896,660	0.29	\$4,856,677	\$237,519,576	2.0%
\$28,159,845         \$61,051,690         \$89,211,535         0.33         \$29,587,928         \$1,297,936,000           \$22,17,576,322         \$429,767,197         \$647,343,519         0.39         \$249,782,666         \$8,958,534,842         \$           \$1 to two digits for presentation purposes.         \$1,207,010,000         \$1,207,010         \$1,207,010         \$	WINDHAM	\$2,446,867	\$3,867,045	\$6,313,912	0.47	\$2,938,954	\$91,501,818	3.2%
\$\$217,576,322         \$\$429,767,197         \$\$647,343,519         0.39         \$\$249,782,666         \$\$,958,534,842         \$           1 to two digits for presentation purposes.         1 to tw	YALE-NEW HAVEN	\$28,159,845	\$61,051,690	\$89,211,535	0.33	\$29,587,928	\$1,297,936,000	2.3%
	STATEWIDE TOTAL	\$217,576,322	\$429,767,197	\$647,343,519	0.39	\$249,782,666	\$8,958,534,842	2.8%
* RCC is rounded to two digits for presentation purposes. Source: FY 2010 Audited Financial Statements data from Hospital Reporting System Report 185	MEDIAN							2.6%
* RCC is rounded to two digits for presentation purposes. Source: FY 2010 Audited Financial Statements data from Hospital Reporting System Report 185								
Source: FY 2010 Audited Financial Statements data from Hospital Reporting System Report 185	* RCC is rounded to two		on purposes.					
	Source: EV 2010 Audited	l Einancial Stateme	nte data from Hoe	nital Danarting Svetam	Denort 185			
				אומו ואפאט ווווש טאפובווו				

# APPENDIX R: HOSPITAL UNCOMPENSATED CARE DATA

FY 2010 Hospital Utilization Data	Utilization E	Jata							
Utilization Measure	PATIENT DAYS	DISCHARGES	AVERAGE LENGTH OF STAY	STAFFED BEDS	AVAILABLE BEDS	LICENSED BEDS	OCCUPANCY OF STAFFED BEDS	OCCUPANCY OF AVAILABLE BEDS	FULL TIME EQUIVALENTS
Source:	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HBS Report 185
BACKUS	49,096	12,175	4.0	202	233	233	67%	58%	1,542.1
BRIDGEPORT	104,729	19,044	5.5	290	397	425	%66	72%	2,015.4
BRISTOL	30,673	7,617	4.0	132	154	154	64%	55%	873.3
CT CHILDREN'S	36,799	6,800	5.4	142	147	147	71%	69%	1,212.5
DANBURY	95,884	20,715	4.6	278	365	371	94%	72%	2,492.8
DAY KIMBALL	18,876	5,202	3.6	72	122	122	72%	42%	774.8
DEMPSEY	51,230	9,567	5.4	224	224	224	63%	63%	1,195.0
ESSENT SHARON	11,622	2,681	4.3	47	94	94	68%	34%	256.3
GREENWICH	53,059	13,627	3.9	206	206	206	71%	71%	1,461.7
GRIFFIN	33,429	7,719	4.3	94	180	180	97%	51%	958.0
HARTFORD	220,114	41,265	5.3	630	760	867	96%	%62	5,648.0
HOSP OF CENTRAL CT	81,872	19,517	4.2	341	356	446	66%	63%	2,166.1
HUNGERFORD	27,979	6,438	4.3	81	122	122	95%	63%	713.2
NOSNHOL	17,737	3,437	5.2	72	95	101	67%	51%	475.7
LAWRENCE	71,761	15,464	4.6	256	256	308	77%	77%	1,892.8
MANCHESTER	44,935	9,109	4.9	140	283	283	88%	44%	1,146.9
MIDSTATE	42,359	9,818	4.3	142	156	156	82%	74%	985.8
MIDDLESEX	57,829	13,918	4.2	178	214	297	89%	74%	2,021.0
MILFORD	17,708	4,540	3.9	51	118	118	95%	41%	524.0
NEW MILFORD	9,382	2,512	3.7	30	95	95	86%	27%	475.5
NORWALK	69,417	14,483	4.8	194	312	366	98%	61%	1,726.6
ROCKVILLE	14,180	3,386	4.2	66	118	118	59%	33%	422.7
ST. FRANCIS	154,460	31,400	4.9	593	593	682	71%	71%	3,588.5
ST. MARY'S	52,607	12,208	4.3	181	181	379	80%	80%	1,198.7
ST. RAPHAEL	124,273	23,924	5.2	364	489	533	94%	20%	3,106.1
ST. VINCENT'S	122,812	21,873	5.6	423	423	520	80%	80%	2,020.1
STAMFORD	76,225	15,089	5.1	269	322	330	78%	65%	2,051.8
WATERBURY	59,271	13,046	4.5	192	292	393	85%	56%	1,513.1
WINDHAM	20,850	5,100	4.1	87	144	144	66%	40%	603.4
YALE-NEW HAVEN	284,705	56,602	5.0	871	919	944	%06	85%	7,078.8
STATEWIDE TOTAL	2,055,873	428,276	4.8	6,848	8,370	9,358	82%	67%	52,140.7
Source: Hospital Reporting System Report 185	Inting system K	eport 185							

### APPENDIX S: HOSPITAL UTILIZATION DATA

FY 2010 Hospital Gros	s Revenue Pa	yer Mix			
Payer	NON GOVERNMENT	MEDICARE	MEDICAID	MEDICAL ASSISTANCE	UNINSURED
Source:	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185
BACKUS	42%	40%	13%	3%	2%
BRIDGEPORT	31%	40%	24%	2%	3%
BRISTOL	36%	45%	14%	3%	2%
CT CHILDREN'S	47%	1%	51%	0%	1%
DANBURY	43%	44%	9%	1%	3%
DAY KIMBALL	41%	39%	16%	2%	2%
DEMPSEY	42%	40%	16%	1%	1%
ESSENT SHARON	40%	49%	4%	4%	3%
GREENWICH	53%	38%	3%	2%	4%
GRIFFIN	39%	46%	11%	1%	3%
HARTFORD	35%	45%	15%	2%	3%
HOSPITAL OF CENTRAL CT	34%	44%	16%	3%	3%
HUNGERFORD	34%	45%	15%	3%	3%
JOHNSON	40%	46%	11%	1%	2%
LAWRENCE	38%	44%	13%	3%	2%
MANCHESTER	39%	43%	12%	3%	3%
MIDSTATE	37%	45%	13%	2%	3%
MIDDLESEX	41%	45%	10%	2%	2%
MILFORD	40%	48%	9%	0%	3%
NEW MILFORD	46%	45%	6%	1%	2%
NORWALK	39%	43%	12%	1%	5%
ROCKVILLE	37%	43%	13%	3%	4%
ST. FRANCIS	35%	44%	16%	3%	2%
ST. MARY'S	37%	39%	20%	2%	2%
ST. RAPHAEL	30%	54%	12%	2%	2%
ST. VINCENT'S	31%	49%	14%	2%	4%
STAMFORD	46%	37%	9%	3%	5%
WATERBURY	32%	48%	13%	5%	2%
WINDHAM	37%	41%	16%	3%	3%
YALE-NEW HAVEN	41%	33%	19%	4%	3%
STATEWIDE AVERAGE	38%	41%	15%	3%	3%
*The Medicare percentages include	TRICARE. Only The V	Villiam W. Backus	Hospital and Lawre	ence & Memorial	
Hospital have TRICARE gross reve	nues of greater than 1%	6.			
Source: Hospital Reporting S	System Report 185				

Payer	NON GOVERNMENT	MEDICARE	MEDICAID	MEDICAL ASSISTANCE	UNINSURED
Source:	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185
BACKUS	59%	31%	8%	1%	1%
BRIDGEPORT	43%	38%	17%	1%	1%
BRISTOL	46%	42%	10%	2%	0%
CT CHILDREN'S	60%	2%	37%	0%	1%
DANBURY	58%	34%	6%	0%	2%
DAY KIMBALL	49%	38%	12%	1%	0%
DEMPSEY	46%	41%	12%	1%	0%
ESSENT SHARON	49%	44%	3%	3%	1%
GREENWICH	68%	28%	2%	1%	1%
GRIFFIN	47%	43%	10%	0%	0%
HARTFORD	45%	42%	12%	1%	0%
HOSPITAL OF CENTRAL CT	46%	37%	14%	1%	2%
HUNGERFORD	37%	49%	11%	2%	1%
JOHNSON	57%	36%	7%	0%	0%
LAWRENCE	52%	38%	9%	1%	0%
MANCHESTER	49%	39%	8%	2%	2%
MIDSTATE	54%	36%	9%	1%	0%
MIDDLESEX	54%	35%	9%	0%	2%
MILFORD	50%	44%	6%	0%	0%
NEW MILFORD	64%	31%	5%	0%	0%
NORWALK	56%	34%	8%	1%	1%
ROCKVILLE	48%	39%	10%	1%	2%
ST. FRANCIS	44%	44%	10%	1%	1%
ST. MARY'S	39%	46%	14%	1%	0%
ST. RAPHAEL	40%	50%	8%	1%	1%
ST. VINCENT'S	44%	44%	10%	1%	1%
STAMFORD	68%	26%	5%	0%	1%
WATERBURY	42%	47%	9%	2%	0%
WINDHAM	41%	44%	13%	2%	0%
YALE-NEW HAVEN	52%	32%	12%	2%	2%
STATEWIDE AVERAGE	50%	37%	11%	1%	1%
*The Medicare percentages include	TRICARE. Only The V	Villiam W. Backus	Hospital and Lawre	nce & Memorial	
Hospital have TRICARE net revenue	es of greater than 1%.				
Source: Hospital Reporting S	ystem Report 185				

FY 2010 Hospital D	) ischarge	s by Payer						
Payer	NON GOVT.	MEDICARE	MEDICAL ASSIST.	MEDICAID	OTHER MEDICAL ASSIST.	CHAMPUS/ TRICARE	UNINSURED	TOTAL
	HRS	HRS	HRS	HRS	HRS	HRS	HRS	HRS
Source:	Report 185	Report 185	Report 185	Report 185	Report 185	Report 185	Report 185	Report 185
BACKUS	4,440	5,229	2,289	1,891	398	217	176	12,175
BRIDGEPORT	6,407	6,937	5,672	5,266	406	217	311	19,044
	2,486	3,426	1,685	1,325	360	20	64	7,617
BRISTOL CT CHILDREN'S	3,110	3,420	3,644	3,644	0	38	80	6,800
DANBURY	8,752	8,917	3,044	2,727	290	29	298	20,715
DANBORT DAY KIMBALL	1,726	2,334	1,096	1,050	46	46	81	5,202
DEMPSEY	3,604	3,950	1,929	1,050	172	84	81	9,567
ESSENT SHARON	808	1,479	387	217	172	7	65	2,681
GREENWICH	7,582	5,269	770	517	253	6	333	13,627
GRIFFIN	2,697	3,673	1,339	1,278	61	10	103	7,719
HARTFORD	16,050	15,819	9,230	7,923	1,307	166	690	41,265
HOSP OF CENTRAL CT	6,207	8,738	4,535	4,042	493	37	334	19,517
HUNGERFORD	1,900	3,371	1,133	935	198	34	155	6,438
JOHNSON	1,143	1,733	541	509	32	20	46	3,437
LAWRENCE	4,669	6,829	3,012	2,568	444	954	168	15,464
MANCHESTER	3,650	3,774	1,651	1,295	356	34	185	9,109
MIDSTATE	3,270	4,619	1,909	1,741	168	20	234	9,818
MIDDLESEX	4,717	7,204	1,954	1,665	289	43	242	13,918
MILFORD	1,753	2,362	413	406	7	12	79	4,540
NEW MILFORD	1,057	1,167	283	252	31	5	51	2,512
NORWALK	6,117	5,684	2,673	2,458	215	9	426	14,483
ROCKVILLE	1,129	1,595	645	548	97	17	65	3,386
ST. FRANCIS	11,175	13,376	6,759	6,038	721	90	301	31,400
ST. MARY'S	4,007	5,130	3,023	2,687	336	48	184	12,208
ST. RAPHAEL	7,077	13,102	3,711	3,298	413	34	271	23,924
ST. VINCENT'S	7,897	9,920	4,026	3,652	374	30	1,024	21,873
STAMFORD	6,787	5,382	2,907	2,457	450	13	490	15,089
WATERBURY	3,968	6,077	2,991	2,411	580	10	216	13,046
WINDHAM	1,381	2,517	1,188	1,061	127	14	106	5,100
YALE-NEW HAVEN	23,401	17,357	15,521	12,396	3,125	323	1,436	56,602
STATEWIDE TOTAL	158,967	176,978	89,933	78,014	11,919		8,295	428,276
Source: Hospital Report	ing System I	Report 185						

FY 2010 Hospital C	ase Mix I	ndexes by	Payer					
Payer	NON GOVT.	MEDICARE	MEDICAL ASSIST.	MEDICAID	OTHER MEDICAL ASSIST.	TRICARE	UNINSURED	TOTAL
Source:	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185
	4.0400	4 4470	0.0044	0.0000	4 4047	0 7074	4.0440	4 0 4 4 7
BACKUS	1.2160	1.4170	0.9341	0.8862	1.1617	0.7874	1.0119	1.2417
BRIDGEPORT	1.1828	1.6623	1.0188	1.0019	1.2375	1.0464	1.1829	1.3084
BRISTOL	0.9464	1.2873	0.8544	0.8390	0.9112	1.5094	0.8923	1.0809
CT CHILDREN'S	1.3976	1.7611	1.2623	1.2623	0.0000	1.1345	1.0314	1.3241
DANBURY	1.1614	1.3485	0.8833	0.8658	1.0477	0.9086	1.2416	1.2011
DAY KIMBALL	0.8293	1.0235	0.8231	0.8231	0.8231	0.6658	0.8567	0.9137
DEMPSEY	1.4118	1.6328	1.3541	1.3660	1.2331	1.4528	1.0525	1.4918
ESSENT SHARON	0.9886	1.1483	0.8593	0.8547	0.8651	0.6889	0.8133	1.0572
GREENWICH	0.8715	1.4205	0.9236	0.8791	1.0146	0.9902	0.9936	1.0868
GRIFFIN	0.9678	1.3216	0.7234	0.7144	0.9110	0.8253		1.0936
HARTFORD	1.3722	1.8173	1.1259	1.1066	1.2429	1.0678	1.3522	1.4865
HOSP OF CENTRAL CT	1.1018	1.3634	0.9628	0.9257	1.2677	0.9668		1.1864
HUNGERFORD	1.1143	1.4222	0.8829	0.8599	0.9915	1.2007	0.9722	1.2353
JOHNSON	1.1677	1.3520	0.8667	0.8554	1.0469	0.7950		1.2111
LAWRENCE	1.0587	1.4489	0.9240	0.8931	1.1026	0.7302	0.9187	1.1845
MANCHESTER	1.0104	1.4590	0.9316	0.9163	0.9873	0.8998	1.0976	1.1816
MIDSTATE	1.0348	1.4249	0.8400	0.8111	1.1396	1.1217	1.0749	1.1806
MIDDLESEX	1.0682	1.3468	0.8706	0.8309	1.0991	0.8169	1.0544	1.1839
MILFORD	1.1396	1.5058	0.9088	0.9049	1.1402	0.7124	1.0086	1.3080
NEW MILFORD	1.1610	1.5348	0.9070	0.8209	1.6069	0.8740		1.3055
NORWALK	1.0061	1.4781	0.9031	0.8951	0.9949	0.9619	1.0328	1.1723
ROCKVILLE	1.0759	1.4283	0.8725	0.8000	1.2818	1.0070	1.0135	1.2028
ST. FRANCIS	1.3667	1.7682	1.1283	1.0981	1.3815	1.4208	1.2797	1.4866
ST. MARY'S	1.1936	1.5351	0.9881	0.9738	1.1023	0.6823	1.0384	1.2842
ST. RAPHAEL	1.3996	1.5818	0.9874	0.9624	1.1869	0.8753	1.2260	1.4347
ST. VINCENT'S	1.2276	1.5162	0.9611	0.9274	1.2904	0.8104	1.0675	1.3089
STAMFORD	1.0601	1.5351	0.9716	0.9216	1.2450	0.7503	1.1038	1.2122
WATERBURY	1.3152	1.6668	1.0326	0.9988	1.1731	1.7150	1.1609	1.4145
WINDHAM	0.9263	1.1799	0.8621	0.8164	1.2438	0.9913	0.7270	1.0367
YALE-NEW HAVEN	1.2417	1.6712	1.1477	1.1360	1.1941	1.2423	1.3184	1.3476
STATEWIDE TOTAL	1.1873	1.5337	1.0286	1.0063	1.1747	0.9264	1.1305	1.2957
Source: Hospital Report	ing System I	Report 185						

FY 2010 Emergency De	partment Visits		
	EMERGENCY ROOM -	EMERGENCY ROOM -	
	TREATED AND	TREATED AND	TOTAL EMERGENCY
	ADMITTED	DISCHARGED	ROOM VISITS
Source:	HRS Report 185	HRS Report 185	HRS Report 185
	0.004	E0 470	05 504
BACKUS	6,391	59,170	65,561
BRIDGEPORT	10,660	65,012	75,672
BRISTOL	5,467	33,293	38,760
	3,473	50,118	53,591
DANBURY	14,124	56,136	70,260
DAY KIMBALL	3,604	28,650	32,254
DEMPSEY	4,713	24,798	29,511
GREENWICH	7,764	34,887	42,651
GRIFFIN	5,533	33,402	38,935
HARTFORD	16,735	78,670	95,405
HOSPITAL OF CENTRAL CT	15,051	90,611	105,662
HUNGERFORD	4,589	34,004	38,593
JOHNSON	2,178	17,243	19,421
LAWRENCE MEM.	7,469	73,421	80,890
MANCHESTER	5,340	40,946	46,286
MIDSTATE	6,380	68,942	75,322
MIDDLESEX	8,487	85,981	94,468
MILFORD	3,143	35,049	38,192
NEW MILFORD	1,901	16,972	18,873
NORWALK	9,008	39,491	48,499
ROCKVILLE	2,136	23,873	26,009
SAINT FRANCIS	15,060	54,430	69,490
SAINT MARY	7,441	60,527	67,968
SAINT RAPHAEL	14,506	41,101	55,607
SAINT VINCENT	14,253	54,760	69,013
SHARON	1,597	13,668	15,265
STAMFORD	8,068	39,642	47,710
WATERBURY	8,340	49,393	57,733
WINDHAM	3,665	28,697	32,362
YALE-NEW HAVEN	28,571	93,579	122,150
STATEWIDE	245,647	1,426,466	1,672,113
-			
Source: Hospital Reporting Sys	stem Report 185		

	<ol> <li>William W. Backus Hospital</li> <li>Bristol Hospital</li> <li>Bristol Hospital</li> <li>Hospital of Central Connecticut</li> <li>Southington Campus</li> <li>Hospital of Central Connecticut</li> <li>Southington Campus</li> <li>Hospital of Central Connecticut</li> <li>New Britain Campus</li> <li>CT Children's Medical Center</li> <li>Danbury Hospital</li> <li>Dohn Dempsey Hospital</li> <li>Dohn Dempsey Hospital</li> <li>Charlotte Hungerford Hospital</li> <li>Greenwich Hospital</li> <li>Charlotte Hungerford Hospital</li> <li>Greenwich Hospital</li> <li>Hohnson Memorial Hospital</li> <li>Greenwich Hospital</li> <li>MidState Medical Center</li> <li>MidStat</li></ol>
competition Acute care mospitals and meancal centers	denoto, Hattalard denoto, Hatta

# **Connecticut Acute Care Hospitals and Medical Centers**

Winchester

13 Torrington

Goshen

Comwall

27 Sharon

Colebrook

Norfolk

Salisbury

Canaan

North Canaan

Litchfield

Warren

Kent

Washingto

Morris

Bethlehem

New Milford

man 20

She

Middlebury

Bridgewater

Woodbury

Roxbury

Seymour

Ansonia 11 Derby 11 Shelton

Monroe

OxfordBeacon Falls

Southbury

ookfield

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lew Fairfield

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Newtown

Danbury

Bethel

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Fairfield Strettord 19 Millord

Trumbull

Easton

Redding

Ridgefield

Weston

Wilton

2 & 26

Westport

₄w Cana≯

Vorwalk 21

Darien

28 Stamford

Greenwich 10 waller. Average Payment Period: the average number of days that are required to meet current liabilities. A lower number of days is favorable, since it indicates a more favorable liquidity position.

**Bad Debts:** the income lost to the hospital because patients who were billed and from whom payment was expected did not pay amounts owed to the hospital for services provided. Bad debts net of recoveries will result in bad debt expense, if after reasonable collection efforts are made, the hospital determines that the accounts are uncollectible.

**Case Mix Index:** the arithmetic mean of the Medicare diagnosis related group case weights assigned to each inpatient discharge for a hospital during the fiscal year. The case mix index is calculated by dividing the hospital's total case mix adjusted discharges by the hospital's actual number of discharges for the fiscal year.

**Cash Flow to Total Debt Ratio:** an indicator of potential future debt repayment difficulty or insolvency. It is calculated by dividing excess of revenues over expenses plus depreciation by current liabilities plus long term debt. A decrease in the value of the ratio may indicate a future debt repayment problem.

**Charity Care:** the difference between the hospital's published charges and the amount of reimbursement received for services provided to patients from whom reimbursement was not expected. Charity care does not include bad debts, courtesy discounts, contractual allowances, self pay discounts, and charges for health care services provided to employees.

**Current Ratio:** the measure of the number of dollars held in current assets per dollar of current liabilities. High values imply a good ability to pay short term obligations and low values imply a lesser ability.

**Days Cash on Hand:** the average number of days of cash available to pay for expenses that is maintained in cash accounts. A higher number is favorable, since it indicates a greater ability to meet outstanding obligations.

**Days in Patients Accounts Receivable:** the average number of days in collection that patient accounts receivables remain outstanding. A lower number is favorable, since it indicates good collection practices that result in sufficient cash flow and infrequent short-term financing.

**Disproportionate Share Hospital (DSH) Program Payments:** the payments provided to Connecticut's acute care hospitals based on each hospital's cost of uncompensated care and medical assistance underpayment as a percentage of the statewide total of hospital uncompensated care and medical assistance underpayment.

**Equity Financing Ratio:** the ratio related to capital structure that indicates the percentage of net assets to total assets. A higher ratio is more favorable, since it indicates utilization of a higher level of equity and a lower level of debt financing in acquiring plant and equipment assets.

Excess / (Deficiency) of Revenue over Expenses: the difference between the sum of total operating revenue and non-operating revenue less total operating expenses that results in an excess or deficiency of total revenue.

**Hospital Parent Corporation:** the hospital's corporate holding company that controls through its governing body a hospital and the hospital's affiliates, as presented on the legal chart of corporate structure.

**Income / (Loss) from Operations:** the difference between total operating revenue and total operating expenses that results in a financial gain or loss from operating activities.

**Long-Term Debt to Capitalization Ratio:** the measure of the proportion of Long-Term Debt in a capital structure. A lower proportion or percentage is desirable because it allows for obtaining of more favorable terms (i.e., lower interest rates) when borrowing.

**Net Assets:** the residual amount of total assets after all current and long-term liabilities (including long-term debt) are deducted. Also referred to as ownership equity. **Net Patient Revenue:** the total gross revenue from patient charges less contractual allowances, less the difference between government charges and government payments, less charity care and less any other allowances.

**Non-Operating Margin:** the ratio related to profitability indicating the percentage of non-operating revenue to total revenue. A higher positive ratio indicates more favorable results.

**Non-Operating Revenue:** the unrestricted revenue not directly derived from providing patient services but obtained from either investment income or philanthropic and nonphilanthropic sources.

**Operating Expenses:** the expenses necessary to maintain regular operating functions and to carry out ongoing activities.

**Operating Margin:** the ratio related to profitability indicating the percentage of income or loss from operations to total revenue. A higher positive ratio indicates more favorable operating results.

**Operating Revenue:** the total of net patient revenue from reimbursement of patient services by government and non-government payers plus other operating revenue.

**Other Operating Revenue:** the non-patient service operating revenue that is obtained from operating activities but is accounted for separately from patient service revenues. Other operating revenue includes revenues restricted by a donor or grantor for operating purposes, and also net assets released from restrictions.

**Payer Mix:** the proportion of each government or non-government payer's reimbursement to the hospital's total reimbursement for patient services. Payer mix is derived by determining the amount of total gross patient revenue or total net patient revenue that the hospital receives from each government and non-government payer. **Payment to Cost Ratio:** the ratio that indicates the percentage above or below cost that a hospital is reimbursed by a government or nongovernment payer. A ratio that is higher than 1.00 is favorable, since it indicates reimbursement by a payer that is greater than the cost of providing patient services. A ratio that is less than 1.00 is unfavorable, since it indicates reimbursement by a payer that is less than the cost of providing patient services.

**Ratio of Cost to Charges:** the ratio that indicates the percentage of total operating expense to the total of gross patient charges plus other operating revenue. A lower ratio is more favorable, since it indicates a greater difference between the cost and charges billed for providing patient services.

**Total Margin:** the ratio related to profitability indicating the percentage of income or loss from operations and non-operating revenue to total revenue. A higher positive ratio indicates more favorable results.

**Uncompensated Care:** the total amount of the hospital's charity care and bad debts resulting from unreimbursed patient services that are determined by using the hospital's published charges and consistent with the hospital's policies regarding charity care and bad debts.

**Uncompensated Care Cost:** the total amount of the hospital's charity care and bad debts at charges multiplied by the hospital's ratio of cost to charges.

**Unrestricted Net Assets:** the amount of net assets that is not restricted by donors or by a board of directors as to their use.

# DEPARTMENT OF PUBLIC HEALTH

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