





Leading By Example: Update on Reducing Energy Use in State Facilities

Overview for Governor's Council on Climate Change

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March 9, 2017



Sharing Important Information





Key Progress to Date

- Put in place electronic data collection, and a web-based analytical platform to improve data transparency and accessibility at multiple levels: building, campus, and portfolio
- ✓ Established tiers of interagency collaboration
- ✓ Amended programs to be inclusive of state facilities
- ✓ **Completed energy efficiency upgrades** at multiple sites
- ✓ Kicked off construction of comprehensive campus wide efficiency upgrade at CT Valley Hospital, Middletown



Lead By Example Recent Results



Small Projects: Since 2014, 134 projects planned or completed statewide are expected to result in annual energy cost avoidance over \$800,000



Medium Projects: Since 2012, 72 projects financed with General Obligation Bonds Typical payback period 5.9 years Almost \$3 million annual energy cost avoidance



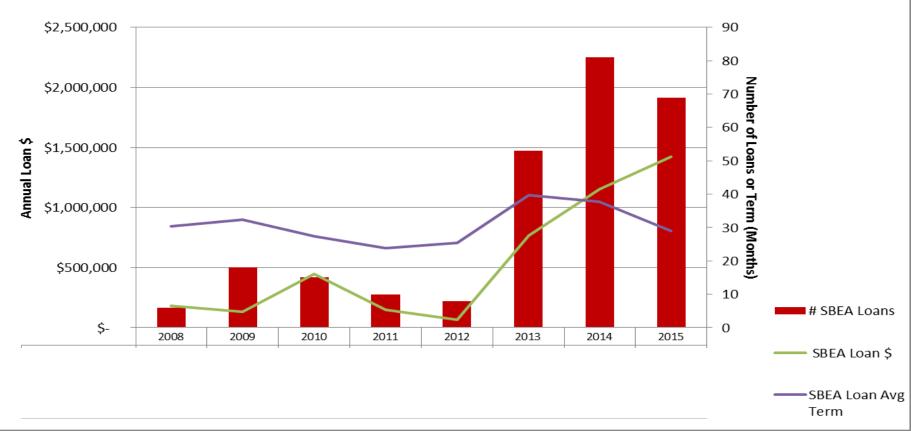
Large Projects: Currently, one project executed in 2016; two projects in development. Anticipated annual energy cost avoidance for initial three projects, once fully implemented, are \$6.0 million.

- •CVH & DMV, financed with General Obligation Bonds
- •DOC, financed with Green Bonds via the Connecticut Green Bank



Participation is Catalyzing Savings

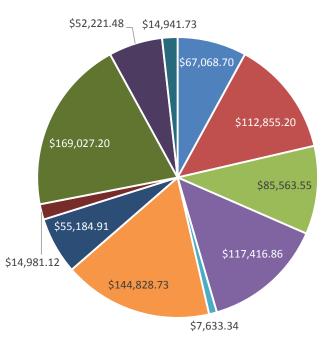
Public Sector SBEA Loans 2008-2015



Source: Eversource data analysis 2016



Small-Scale Projects 2014-2016

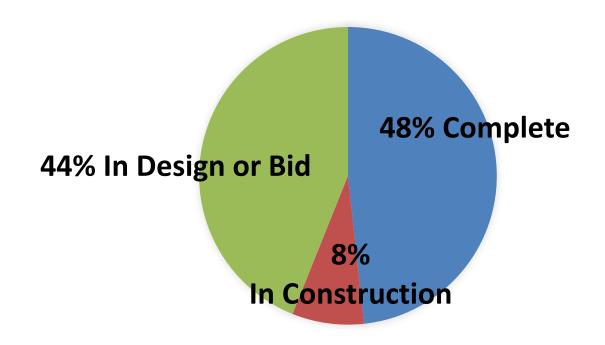


- Department of Energy & Environmental Protection
- Department of Administrative Services
- Department of Children & Families
- Department Emergency Services and Public Protection
- Department of Labor
- State Department of Education
- Connecticut State Library
- Department of Mental Health & Addiction Services
- Department of Transportation
- Department of Developmental Services
- Department of Correction





Medium-Scale Projects 2012-2016



72 Projects approved, resulting in estimated 89.3 billion BTUs reduced and \$2.91M savings annually. Average 5.9 year payback



Leading By Example: Progress, Ready to Scale Up

CT Valley Hospital, Middletown 2016 Guaranteed Energy Savings Performance Contract



- ✓ \$31.9M in guaranteed energy and maintenance savings
- ✓ 35% reduction in energy use
- Reduced GHG emissions of est.
 10,000 metric tons of CO2
- ✓ 2 miles of new steam and condensate pipes
- ✓ 1.5 megawatt Cogen System
- ✓ Solar-Powered electric vehicle charging station



Adopting Current Building Codes

- 2012 IECC incorporated into CT State Building Code [effective October 2016]
- Process to incorporate 2015 IECC into next building code revision has begun
- Details regarding the process and schedule can be found at <u>Code Adoption Webpage</u>.

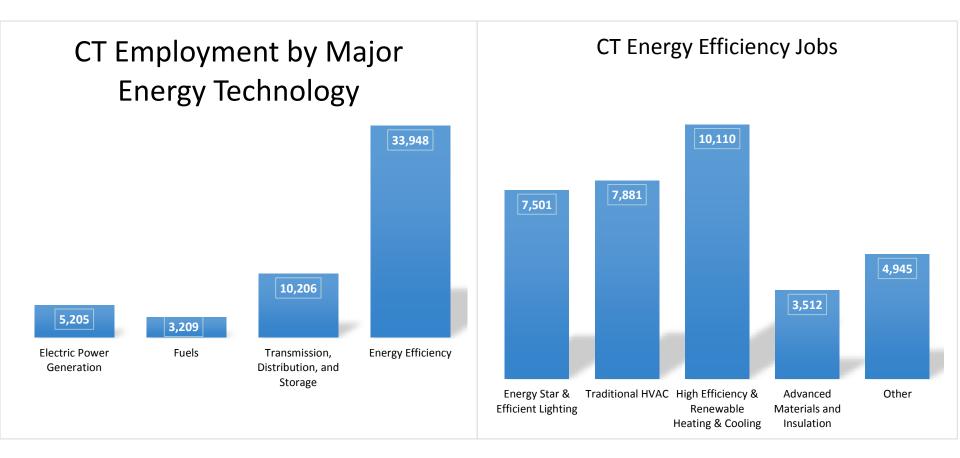


Training & Workforce Development

- CT's Technical High Schools
- <u>Energy Management Associate Degree Program</u> offered at Tunxis Community College
- Stackable credentials offered through community colleges, private third party certifications companies, utility companies
- Energy projects in state buildings are expected to create hundreds of jobs for laborers, electricians, and pipefitters
- See <u>www.getintoenergyct.com</u>



Efficiency is Working



Source: US Dept. of Energy, Energy and Employment Report, January 2017

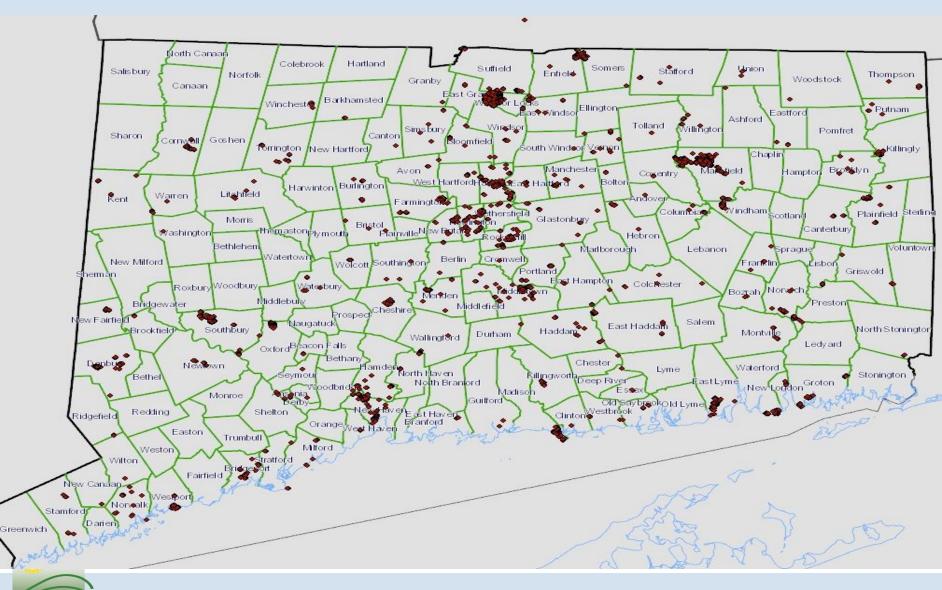


Sharing Important Information

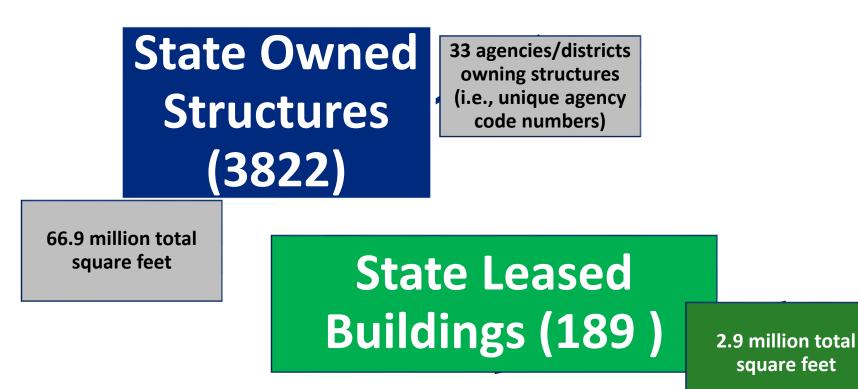




Many State Facilities = Many Opportunities



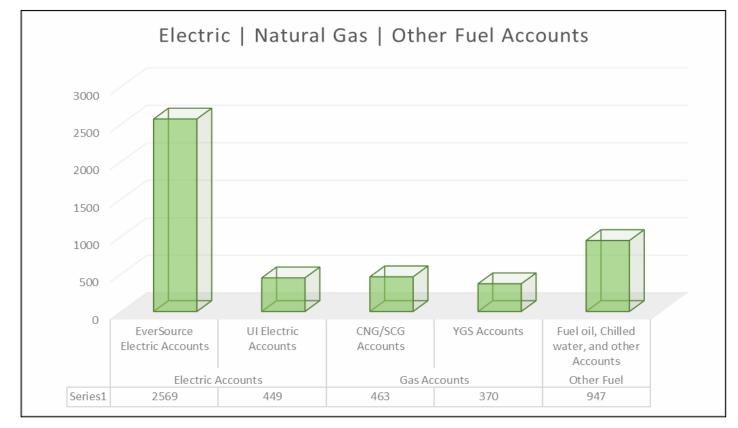
~70 million square feet of state structures



Source: CT Office of Policy and Management, JESTIR database 2016



Energy Accounts

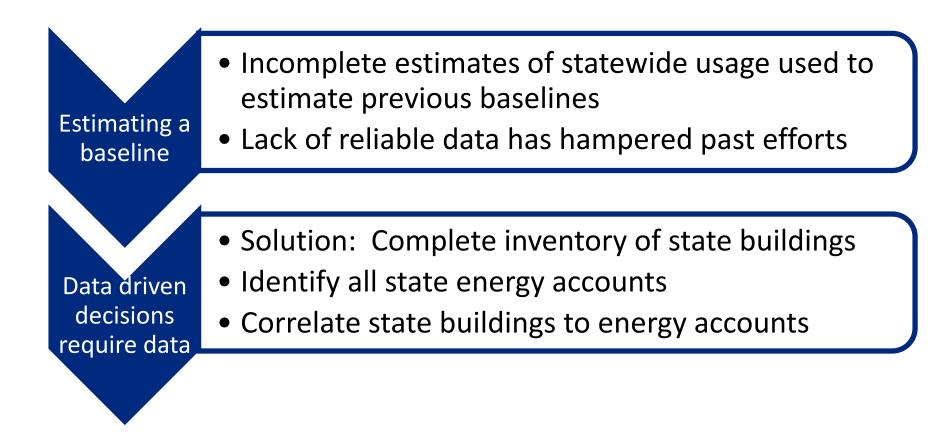


Est. 611,370,886 Annual total kWh | 2,516,174 DTh Natural Gas

*Based on Best Estimates from DEEP data available as of 4/28/2016



Better Baseline





Better Inventory



- Identify all energy accounts paid by state
- DONE
- Identify all state owned and leased buildings from OPM's JESTIR database

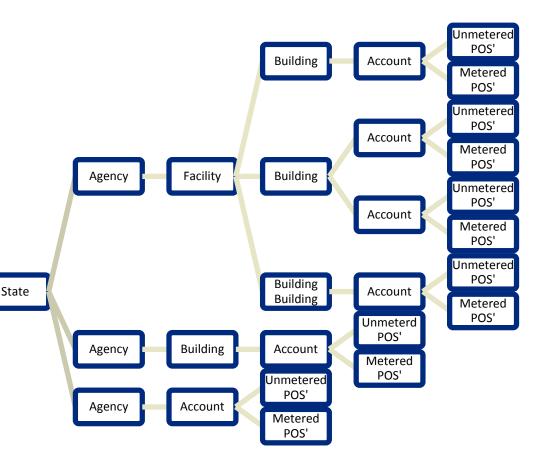


- to be done by agencies; by end of 2017
- needs coordination between agency Accounts Payable and Facilities units



Better Correlation of Data

- Measuring energy use
- Determining where energy is used
- How energy is invoiced
- Owned and leased state buildings
- Managing state energy data





Better Data Collection and Analyses

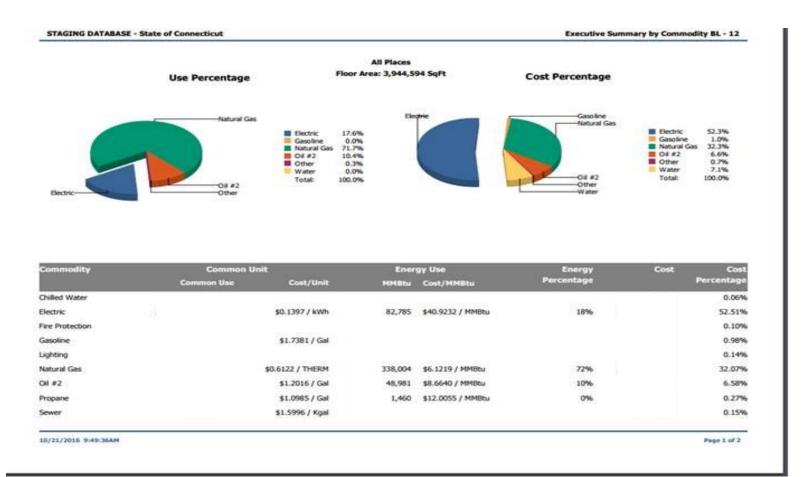
DEEP has put in place a web-based platform that collects energy consumption data on an individual building basis.

Allows state agencies to access their energy cost and usage

Informs Data Driven Decisions

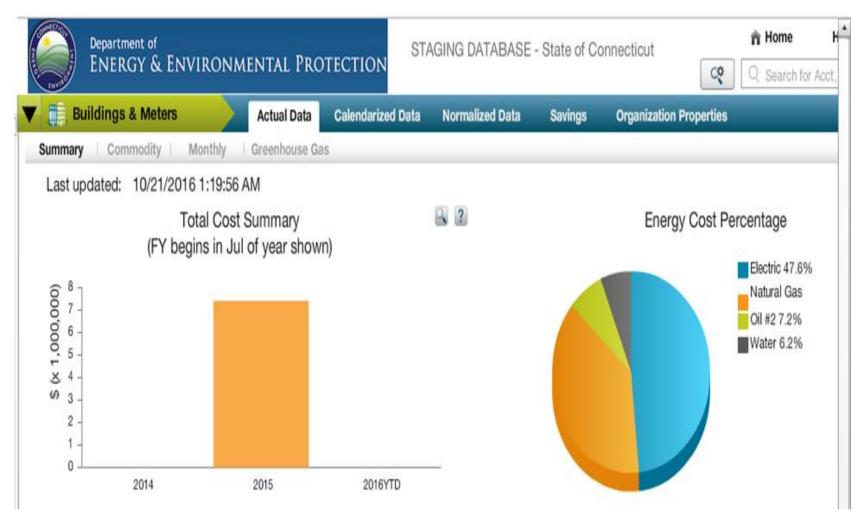


Statewide Summary Report



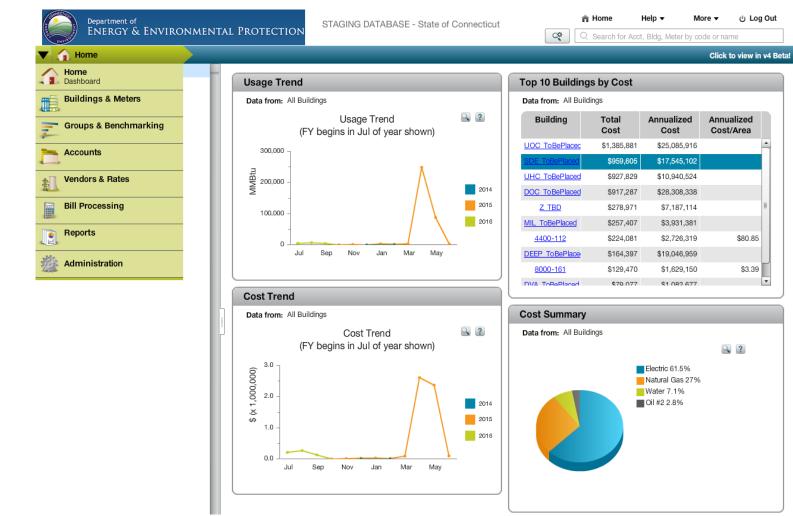


Agency Summary



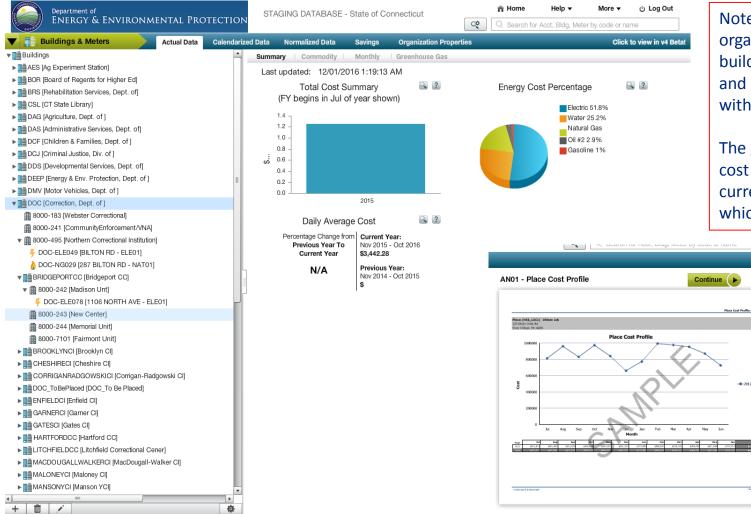


Usage and Cost Trends





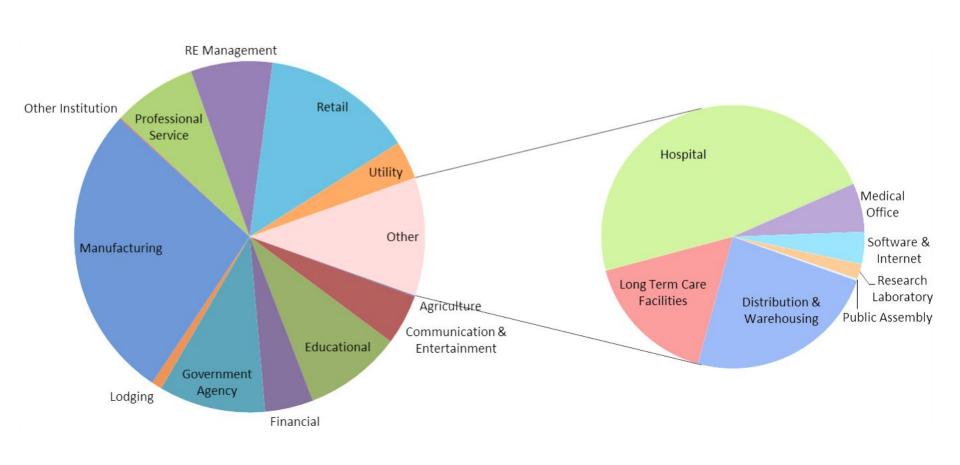
Usage and Cost Trends



Note that DOC is organized by facility, buildings within facilities, and accounts associated with the buildings.

The graphs depict DOC cost breakdown of currently entered data, which is not yet complete.

Context: CT Government buildings are 11-15% of Commercial & Industrial sector



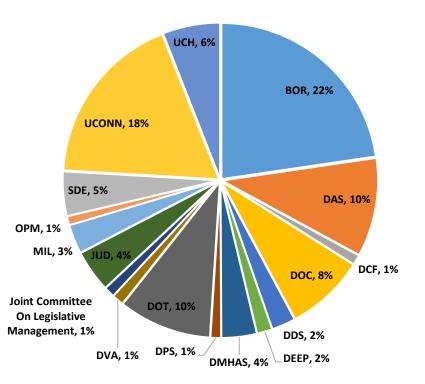
Source: Eversource Data and Graphic, 2015



Connecticut's Opportunity

- Approximately 70 million square feet
- Roughly 3800 buildings
- Nearly ½ are educational facilities

Gross Square Feet of Floor Space by Agency



Source: CT Office of Policy and Management, JESTIR database 2016



Top 100 buildings [For illustration only, data being verified]

	Tatal Usa 1			Tatalilar
Place	Total Use in	Place	Total Use Place	Total Use in
	MMBtu		in MMBtu	MMBtu
[4400-112] Porter Hall		[8000-78] Willard Correctional Institution	451.96[5000-61] District 3 HQ & Garage	132.55
[7001-15] E.C. Goodwin RVTHS	,	[7001-3] Bristol Technical Education Center	445.70[7301-174] 0263 McMahon Hall & Dining Facility	131.84
[5000-4252] Administration Building - HQ		[8000-331] Support Building	444.14[094-01] 30 Christian Ln Newington	128.95
[7001-20] Albert I. Prince RVTS	8,632.05	[8000-158] Walker Reception and Special Management Unit	433.63[151-08] 95 Thomaston Avenue	128.10
[7001-7] Ella T. Grasso Southeastern RVTS	7,214.92	[8000-185] Kitchen/Dining/Gym	432.60[1326-24] 395 West Main Street	113.36
[7001-14] Norwich Regional Vocational Technical School	6,524.97	[1326-488] Office of Chief Medical Examiner	424.89[4400-336] Capitol Region Mental Health Center	110.92
[1326-491] 38 Wolcott Hill Road	3,705.94	[064-28] 110 Bartholomew Ave	396.13[083-04A] 2081 S Main St Mlddletown	110.76
[8000-161] MacDougall Correctional Institution	3,347.42	[1326-489] 10 Franklin Sq	369.81 [7301-516] 3011 Stamford Downtown Campus Garage	109.76
[8000-46] K Building	2,872.46	[135-03] 780 Summer Street	359.28[164-03] 20 Meadow Rd Windsor	109.62
[5000-23] Information Systems	2,738.80	[8000-330] Radgowski Annex	355.97 [8000-247] New Haven Correctional Center	106.23
[8000-154] Cybulski Correctional Institution	2,184.92	[1326-8239] Office Building	346.90[8000-242] Madison Unt	104.85
[064-12] Dept of Insurance	1,784.04	[9001-11] Civil Courthouse	337.19[9001-29] GA 5 Courthouse	99.95
[1326-486] 470 Capitol Ave	1,419.81	[2201-73] State Armory Westbrook	318.99[9001-9] Appellate Court	96.66
[1326-480] 25 Sigourney St	1,405.61	[1326-7] Department of Revenue Services	317.04[5000-276] Office/Warehouse	95.84
[8000-249] Garner Correctional Institution	1,379.17	[2101-5] Hamden Branch	307.77[9001-22] JD Courthouse	93.65
[1326-481] 505 Hudson St	1,376.00	[83] 249 Thomaston Ave	305.06[9001-7109] Willimantic Juvenile	90.82
[8000-325] R. L. Corrigan Correctional Inst	1,093.40	[9001-7108] Family Court; Administrative Offices	299.00[034-04] 342 Main St Danbury	87.51
[1326-8240] Connecticut River Plaza	1,088.61	[9001-7] GA13 and Com On Legal Publications	277.14[2101-8] Norwalk Branch	85.19
[4400-342] Greater Bridgeport Community Mental Health Center	1,015.71	[8000-65] A Building	258.02[2101-10] Old Saybrook Branch	85.00
[7302-7817] R - 400 Farmington Ave	1,006.53	[9001-32] Tolland Criminal Court Complex	257.13[1326-479] Dept. of Environmental Protection	84.92
[1326-8532] 61 Woodland Street	976.60	[9001-25] JD Courthouse	252.14[7104-4] Middletown Library Service Center	81.83
[1001-2] State Capitol Building	914.34	[1326-554] Medical Building (Campbell)	238.03 [9001-27] JD Courthouse	81.41
[8000-44] H Building Gymnasium	899.39	[9001-2] GA2 Courthouse	224.23	
[059-01] 445 Eastern Point Rd Bldg 230	890.79	[9001-26] Juvenile Matters Courthouse	207.07	
[9001-7104] Hartford Juvenile Detention	888.74	[9001-18] Juvenile Court	199.07	
[8000-495] Northern Correctional Institution	870.83	[2101-9] Norwich Branch	198.32	
[2610-1] Department of Labor	870.37	[9001-483] Hartford Community Court	196.23	
[7001-5] Harvard H. Ellis RVTS	751.90	[1326-534] Nurse's Homes Old and New	195.08	
[7302-7816] P 16 Munson Road	739.67	[9001-19] JD Courthouse	194.43	
[1326-530] Southeastern Mental Health	730.94	[9001-20] GA20 Courthouse	181.03	
[9001-484] New Britain Superior Court		[1326-36] 30 Trinity St	176.93	
[9001-14] GA9 & JD Courthouse	664.55	[1326-35] 39 Woodland St	165.40	
[1326-32] 79 Elm St	602.14	[9001-30] GA7 And JD Courthouse	164.26	
[1326-7101] Rowland State Government Center	599.68	[1326-7102] Office of the Chief State's Attorney	160.68	
[1326-490] 24 Wolcott Hill Rd	586.00	[9001-17] GA 23 Courthouse	155.00	
[1326-26] State Office Building	580.92	[064-36] Van Block State Library Storage Facility	146.69	
[8000-140] Guard House Front Gate		[9001-21] GA21 Courthouse	144.17	
[9001-7107] Juvenile Court & Detention		[4400-482] DMHAS HR Service Center	143.89	
[9001-1] JD Courthouse		9001-211326] Administrative Offices	137.61	
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Benchmarking & Prioritizing

CTDEEP New Britain Building	Apply for ENERGY STAR Certification	ENERGY STAR Score (1- 100)		
Portfolio Manager Property ID: 3214300 Year Built: 1995		Current Score:	94	
<u>Edit</u>		Baseline Score:	100	

ummary	Details	Energy	Water	Wast	e & Materials	Goals	Design			
Notifications (0)					Metrics Summary			Change Time Period		
You have no new notifications.				Metric		Jan 2010 (Other)	Jan 2017 (Energy 🦯 Current)	Change		
					ENERGY STAR s	core (1-100)	95	94	-1(-1.1%)	
Property Profile You haven't created a profile for your property yet. Profiles are a way to supplement the information in Portfolio Manager with additional information about your property, including a photo.				Source EUI (kBtu	/ft²)	108.7	114.7	6.0(5.5%)		
				Site EUI (kBtu/ft²)		34.6	36.5	1.9(5.5%)		
				Energy Cost (S)		122,054.44	101,049.79	-21004.65(-17.2%)		
				Total GHG Emiss Tons CO2e)	ions (Metric	177.4	187.2	9.8(5.5%)		
				Water Use (All Wa (kgal)	ater Sources)	Not Available	Not Available	N/A		
ource El	UI Trend (kB	tu/ft²)			Total Waste (Disp Diverted) (Tons)	osed and	Not Available	Not Available	N/A	
150										
					Check for P	ossible Data	a Errors			
100					Run a check for any 12-month time period to see if there are any possible errors					

found with your data.

Check for Possible Errors



50

0

2006

2008

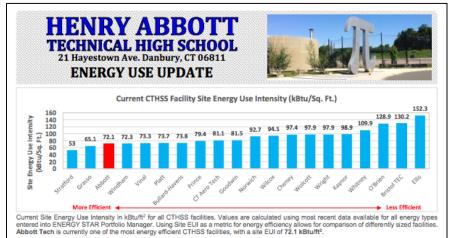
2010

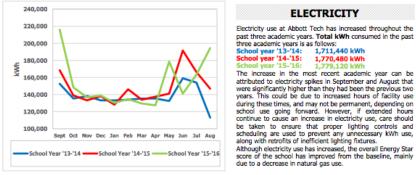
2012

2014

2016

ISE Completed Energy Updates for 20 Technical high Schools



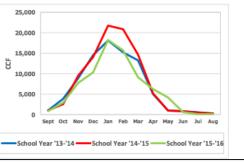


NATURAL GAS



Natural gas usage was at its lowest this most recent academic year, decreasing significantly from the previous year and slightly from the baseline year of '13-'14. Fluctuations in natural gas use can very often be attributed to weather, with this past winter being relatively mild in comparison to the previous winter, where the most CCF was consumed due to exceptionally cold weather and increased snowfall.

Abbott Tech's increase in Energy Star Score from the baseline to the current score is mainly due to the decrease in natural gas usage from '13-'14 to '15-16.



ELECTRICITY

1,711,440 kWh

1,770,480 kWh

1,779,120 kWh

- Abbott Tech HS ٠
- **Bristol Tech Educ Center**
- Bullard-Havens Tech HS •
- **Cheney Tech HS** .
- **CT** Aero Tech
- Ellis Tech HS
- Goodwin Tech HS •
- Grasso Tech HS
- Kaynor Tech HS •
- Norwich Tech HS •
- **O'Brien Tech HS**
- Platt Tech HS •
- Prince Tech HS ٠
- Stratford School for Aviation
- Vinal Tech HS •
- Whitney Tech HS .
- Wilcox Tech HS
- Windham Tech HS •
- Wolcott Tech HS
- Wright Tech HS

ISE Completed Energy Use Reports for 12 Colleges

Energy Use Profile for ASNUNTUCK COMMUNITY COLLEGE



Strategic energy management presents a significant opportunity for campuses throughout Connecticut to improve building energy performance, save money and reduce carbon emissions.



Benchmarking is the process of comparing current energy usage data to previous years' energy usage data for the same facility or to the energy performance of comparable facilities. **Benchmarking provides** an opportunity to stimulate conversation and deeper inquiry into energy use, opportunities for savings and optimizing building performance.

0)

MANY OF CONNECTICUT'S HIGHER EDUCATION INSTITUTIONS HAVE MADE BOLD CLIMATE CHANGE COMMITMENTS. Higher education, the only sector with a coordinated organizational commitment to carbon neutrality, provides a model for setting and tracking climate targets and accountability in meeting climate commitments.

In Connecticut, 27% of colleges and universities have made commitments to become carbon neutral and have developed greenhouse gas inventories and climate action plans for their campuses. These commitments impact over 44% of the full-time students enrolled at higher education institutions in connecticut.

Accordingly Connecticut's higher education institutions will provide a strong contribution to meeting Connecticut's goals for reducing greenhouse gas emissions by 80% by 2050. Connecticut State Colleges and Universities (CSCU) campuses - which include 12 community colleges and 4 state universities - provide

KEY FINDINGS

84% 📩

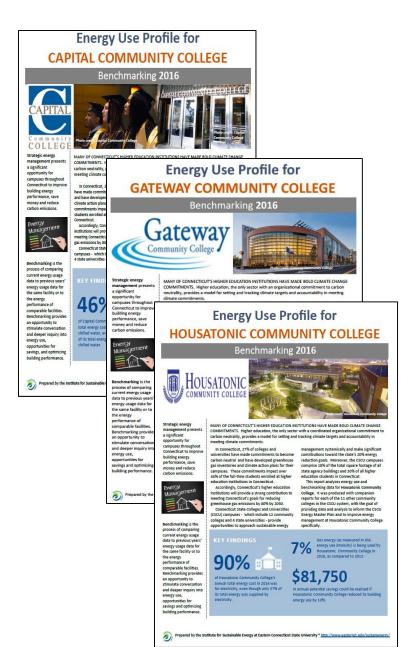
of Asnuntuck Community College annual total energy cost in 2016 was for electricity, even though only half of its total energy was supplied by electricity. opportunities to approach sustainable energy management systemically and make significant contributions toward the state's 20% energy reduction goals. Moreover the CSCU campuses comprise 18% of the total square footage of all state agency buildings and 30% of all higher education students in Connecticut.

This report analyzes energy use and benchmarking data for Asnuntuck Community College. It was produced with companion reports for each of the 11 other community colleges in the CSCU system, with the goal of providing data and analysis to inform the CSCU Energy Master Plan and to improve energy management at Asnuntuck Community College specifically.

more energy (as measured in site energy use intensity) is being used by Asnuntuck Community College in 2016, as compared to

\$30,800

in annual potential savings could be realized if Asnuntuck Community College reduced its building energy use by 10%.



Sharing Important Information





Path to Energy Savings & Cost Reduction

Benchmarking and Procurement

Compare energy use to prioritize;

Update procurement documents, contract language, and processes;

Identify appropriate financing mechanisms

Inventory Facilities Universe

Data Collection and Correlation

Screening

for potential opportunities and future facility use;

Conduct feasibility analyses for renewable generation sources;

Consider consistency with state and local Plan of Conservation & Development and other State Plans Energy Assessments

Conduct investment grade energy audits Efficiency Measures and Renewable energy generation sources financed, constructed and installed, and remain effective into the future.



Scale Up ESPC: Value Proposition

Immediate Value of ESPC:

- Guaranteed Savings and Monitoring
- Operation and Maintenance Included
- Equipment upgrades and/or replacement for present need

Long Term Value:

- Measurement and Verification of ongoing energy saving measures
- Reduced cost and impact of failing infrastructure needs
- Reduced unexpected equipment failure (minimizing need for emergency funds)

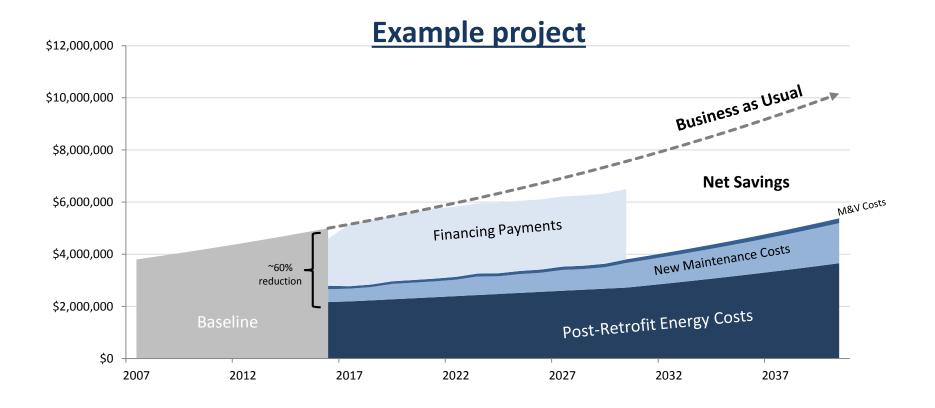
Overall:

- Increased financial stability both present and in future
- Reallocation of utility costs for energy efficient upgrades
- Reduction of energy usage = cost savings





ESPC: Project Lifetime Economics





National ESPC Model Adopted

Attributes of successful ESPC programs have been identified since 2007. CT has put in place the majority of successful program elements:

- ✓ Enabling Legislation
- ✓ Strong Governor's Level Support
- ✓ Legal
- ✓ Procurement
- Finance
- ✓ Program Administration
- ✓ Program Funding
- ✓ Pre-approved contract instruments
- ✓ Pre-approved providers
- ✓ Benchmarking
- ESC State Chapter
- Awards and Recognition



CT ESPC Progress to Date

- Critical Inter-Agency Coordination:
 - 1. Procurement

☑ Enabling Legislation as alternative means of procurement

☑ Pre-Approved list of Energy Services Companies

- Legal Attorney General's Office
 ✓ Standardized Contracts
- 3. Landlord Agency DAS-Division of Construction Services
 ☑ Defining the DCS role for the 3 inaugural projects
 ☑ Defining DCS role for future ESPC projects
- 4. Financial Office of Policy and Management/Treasurer/CGB
 □ Plan for money movement and budgetary support
 □ Application of Utility Incentives
 - □ Source of Funds for Future Projects



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Next Step: Financing

- Small Scale Projects: Recapitalize Small Business utility payment plan financing program
- Medium Scale Projects: Expand Small projects approach; requesting bond authorizations
- Large Scale Projects:
 - CT Department of Correction will be first Executive Branch agency financed for an Energy Savings
 Performance Contract using CT Green Bank-issued
 Green Bond or alternate financing mechanism

- Green Bank developing financing for future projects



With Financing, Can Scale up Use of ESPC

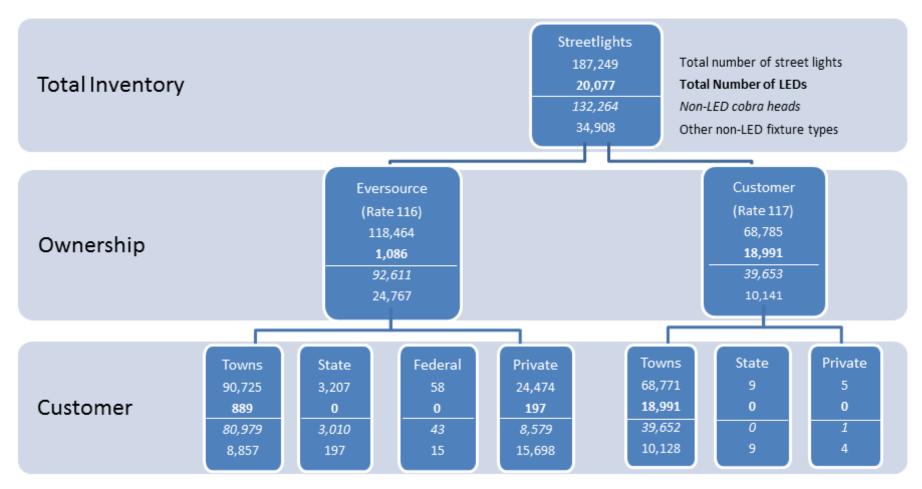
- Clear path for advancing a project forward, if financing is available
- Standard templates pre-negotiated and available for use statewide
 - <a>www.ct.gov/deep/leadbyexample
- Pre-qualified list of energy service professionals for state agencies and municipalities to request services
 - <u>Pre-Approved Qualified Energy Services Providers (QESPs)</u> <u>Pre-Approved Technical Service Providers</u>





Next Step: Converting Streetlights

Many state and municipal streetlights being converted to LED in next 2-3 years



Source: Eversource July 2016



Next Step: Aggregated Procurement

- Spring 2017: DEEP/DAS will issue a Request for Proposal for the firm supply of electricity for state government operations
 - Executive Branch agencies,
 - Judicial Branch,
 - Office of Legislative Management, and
 - some additional entities
- Supply equivalent to basic service product
- Supply must be consistent with Connecticut's Renewable Portfolio Standards
- Will likely request pricing options for the electricity supply to include percentages of renewable generation above the Renewable Portfolio Standards



Next Step: Increasing Scale of Renewables at State Facilities





Ongoing Plan for Reducing Energy Use in State Buildings 2016-2020

Strategy/Task	From (In progress)	To (Goal)	2016-2017	2018-2020
Document baseline energy use in all state buildings	Scattered information in non-consistent formats across state agencies	Standard reporting platform for all agencies. With a few clicks, reports can be generated (by any user) to show energy consumption and costs – by state, agency, facility, building	Continue to work with all agencies to inventory buildings and populate EnergyCAP with energy invoices; continue to train and encourage all agencies to use EnergyCAP; finalize electronic data feeds from utility companies for electricity & natural gas	Agencies continue to feed EnergyCAP monthly, and continue to help correlate buildings to accounts and meters; update as accounts close/open
Prioritize needs for energy efficiency upgrades and retrofits	Agencies struggling to find capital \$ to replace failing/inefficient equipment – often band- aided and not able to do the most energy-efficient comprehensive approach	Program is readily available for all necessary energy- efficient upgrades for more comprehensive projects.	Educate, inform, notify state agencies of the LBE programs. Expand C&LM programs. Use baseline data to determine/define projects with the greatest relative energy reductions on the most needed upgrades.	Expand the LBE & C&LM programs to include more than just the most critical projects. Allow for more comprehensive projects
Prioritize opportunities for solar	Need feasibility analysis on where solar can be installed	Complete feasibility analysis for solar installation at agencies. All agencies that have appropriate roofs can get solar. Agencies can enter a PPA.	Preliminary analysis done for DEEP locations for solar installation using GIS. Work with the Green Bank on a PPA for agencies to install renewables	Agencies will be able to enter into a Power Purchase Agreement to install solar at their facilities.



Ongoing Plan for Reducing Energy Use in State Buildings 2016-2020 Continued

Strategy/Task	From (In progress)	To (Goal)	2016-2017	2018-2020
Prioritize opportunities for other renewables (anaerobic digestion, geothermal)	Need feasibility analysis on where renewables can be installed	Complete feasibility analysis for renewables installation at agencies. All agencies that have appropriate spaces can get renewables. Agencies can enter a PPA	Work with the Green Bank on a PPA for agencies to do install renewables	Agencies will be able to enter into a Power Purchase Agreement to install renewables at their facilities.
Establish ongoing financing mechanism(s)	Currently using GO Bonds, capital \$ & Utility Based Incentive Program to fund EE projects	Use the Green Bank to fund EE projects	Continue to work with DAS, OPM, Green Bank, OTT, DEEP, AGO to establish an ongoing financing mechanism for EE projects.	Standardized and streamlined process and mechanism exist for agencies who present viable energy efficiency project proposals, without need for rationing
Generate and prioritize a pipeline of energy efficiency projects	Agencies submit project request forms for various EE upgrades to their facilities	Using feasibility analysis and benchmarking to prioritize the largest energy users for EE upgrades. Top 20 facilities	Continue to work with DAS, OPM, Green Bank, OTT, DEEP, AGO to establish an ongoing structure for assessing and prioritizing projects	Standing inter-agency body functions semi-autonomously to support the pipeline of projects – prioritizing and facilitating financing



Resources

Pre-Approved Qualified Energy Services Providers (QESPs) Pre-Approved Technical Service Providers

Find standardized ESPC Documents and Templates at www.ct.gov/deep/leadbyexample, for example: Contract for Energy Savings Performance Contracting Services and multiple exhibits to the contract Letter of Interest Master Lease Agreement Master Financing Agreement

ESPC Resources and Documents also at EnergizeCT.com, specifically: <u>www.energizect.com/your-town/solutions-list/performance-contracting</u>



Thank you!

Lead By Example DEEP Team:

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Presentation available at: www.ct.gov/deep/leadbyexample

