

Spring/Summer 2021 Marketing Plan

March 16, 2021



MOTIVATION: what we need to accomplish

Stimulate recovery from the pandemic.

Our focus will be on driving as much revenue for open businesses as possible — while remaining sensitive to health concerns.

Inspire visitation, not just vacations.

We need to do more than promote "planning a vacation in CT." We need to continue to encourage all to just get out and do things...whether for an hour, a day, or longer.



Ease concerns about safety.

Not only will we promote safe experiences, we'll also promote the fact that Connecticut businesses go to great lengths to create those safe experiences.

Stay flexible.

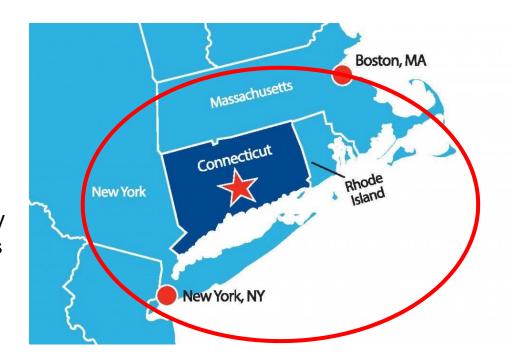
We know things will change. We'll plan so we can pivot quickly to address those changes.



MARKETS: who we need to reach

The key this year is flexibility.

- We want to reach our important markets like NYC and Boston as much as possible to drive the customers our constituents can't reach.
- But we also know the pandemic may make out-of-state audiences far less efficient* at driving near-term business, and our top goal is to mitigate financial damages.



 We recommend starting with a 50/50 split, while continuously optimizing based on how open to travel the non-residents are over time.

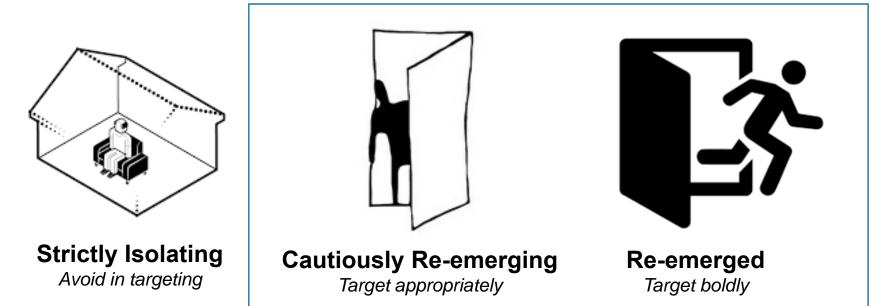


^{*} Last summer COT's marketing drove a 5:1 ROI for in-state audiences but was flat for out of state.

MARKETS: who we need to reach (cont.)

A highly flexible, digital plan enables us to:

- Micro-target based on message
- Eliminate waste with custom quarantine targeting
 - Suppress targeting to "Strictly Isolating" consumers
 - Focus on "Re-emerged"/ "Cautiously Re-emerging"





MESSAGING: what we should say

We'll tap into the "pent up demand" emotion, while illustrating safety.



This is a different emphasis than last year's focus on welcoming back after isolating. Although the environment is similar, that sentiment is not quite as on point. So we are creating a new theme this year that mixes **greater expectation of getting out with more awareness of the need for safety**.



METHODS | media strategies

1. Stay largely digital to remain flexible in an evolving market.

- Employ media buying with no upfront commitments.
- Maintain the ability to shift flighting, audience, & geographic targeting.

2. Stick to proven tactics from summer 2020.

- Double-down on search, social, content seeding the proven winners in efficiency and effectiveness last year.
- Continue investment in digital video. It demonstrated strong lift in visitation, particularly among those re-emerging from COVID.
- Consider a modest TV presence, as budget allows.

3. Start earlier.

Run from May-August to capitalize on pent-up demand.

4. As always, test something new.

 Bring in cutting-edge new capabilities to make tried and true tactics work even better.



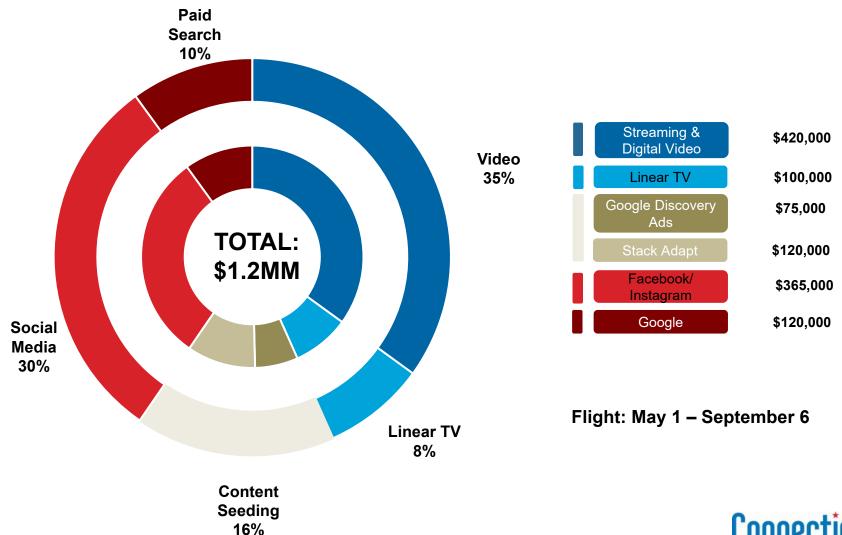
METHODS | new tactics this year

Although the recommended plan has many familiar tactics, there are several new ways we propose enhancing them:

- New media environments to reach consumers active in travel planning now
- New audience targeting to activate high propensity brand enthusiasts
- New hyper-local targeting to increase options for those staying near home

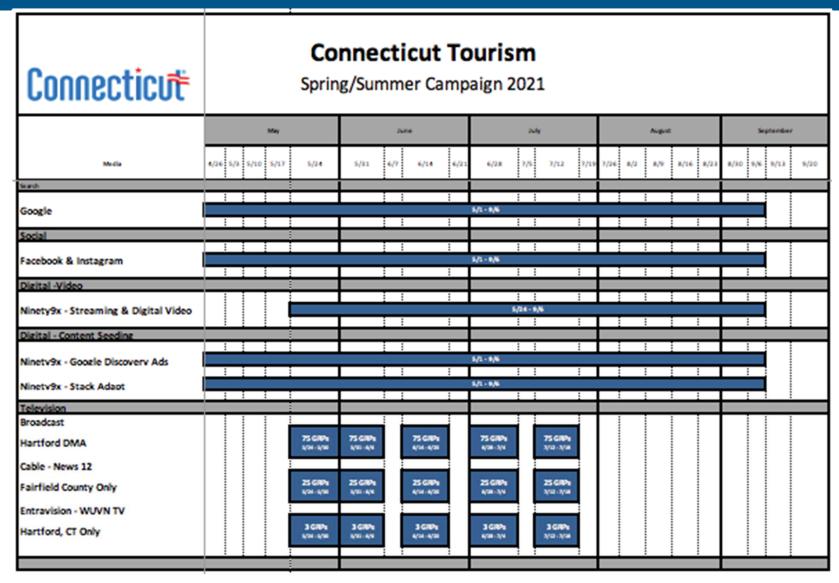


METHODS | 2021 tactical breakout





METHODS | media flights





METHODS | keep PR strong

Continue successful earned media program targeting local, regional and national press

- Pitch consumer stories for seasons, holidays and trends
- Pitch industry stories as needed
- Respond to inquiries, vet/coordinate press trips
- Build upon core partnerships:
 - What's On Your Connecticut Bucket List, Fox61
 - Tell Me Something Good, WRCH







